



Notice of Meeting and Meeting Agenda Capital Regional District Board

Wednesday, March 24, 2021

1:10 PM

6th Floor Boardroom
625 Fisgard Street
Victoria, BC

Special Meeting - Budget

The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

1. TERRITORIAL ACKNOWLEDGEMENT

2. APPROVAL OF THE AGENDA

3. PRESENTATIONS/DELEGATIONS

3.1. Presentations

3.2. Delegations

4. SPECIAL MEETING MATTERS

4.1. [21-203](#) 2021 Electoral Area Budget Review

Recommendation: The Electoral Areas Committee recommends to the Capital Regional District Board:
That the 2021 Electoral Area budgets be approved as presented.
(WA)

Attachments: [Staff Report: 2021 Electoral Area Budget Review](#)

[Appendix A: Juan de Fuca Electoral Area](#)

[Appendix B: Salt Spring Island Electoral Area](#)

[Appendix C: Southern Gulf Islands Electoral Area](#)

[Appendix D: Assessment Data](#)

4.2. [21-177](#) Bylaw No. 4409: 2021 to 2025 Financial Plan Bylaw, 2021

Recommendation: 1. That Bylaw No. 4409, "2021 to 2025 Financial Plan Bylaw, 2021", be introduced, read a first, second and third time; and
(WA)
2. That Bylaw No. 4409 be adopted.
(WA, 2/3rds on adoption)
3. That the amended Staff Establishment Chart as attached in Appendix G be approved.
(NWA)

Attachments: [Staff Report: Bylaw No. 4409 Financial Plan Bylaw, 2021](#)
[Presentation: CRD 2021 Final Budget](#)
[Appendix A: CRD 2021 Final vs 2020 Final Budgets](#)
[Appendix B: CRD 2021 Operating Budget Overview](#)
[Appendix C: Drivers for Changes in Operating Budget](#)
[Appendix D: CRD 2021 Capital Budget Overview](#)
[Appendix E: CRD 2021 Major Capital Projects](#)
[Appendix F: Drivers for Changes in Capital Budget](#)
[Appendix G: CRD 2021 Staff Establishment Chart](#)
[Appendix H: CRD Changes in Operating & Capital Reserve Forecasts](#)
[Appendix I: CRD 2021 Financial Indicators](#)
[Appendix J: CRD 2021 Financial Plan Summary & Requisitions](#)
[Appendix K: Public Input](#)
[Appendix L: CRD 2021 Operating Cost Summary by Service](#)
[Appendix M: Bylaw No. 4409, 2021 to 2025 Financial Plan Bylaw 2021](#)

4.3. [21-232](#) Bylaw No. 4415: Transfer of Capital Reserve Funds - Sewer Debt Servicing

Recommendation: 1. That Bylaw No. 4415, "Trunk Sewers and Sewage Disposal Facilities Capital Fund Transfer Bylaw No. 1, 2021", be introduced and read a first, second, and third time.
2. That Bylaw No. 4415 be adopted.
(WA, 2/3rds on adoption)

Attachments: [Staff Report: Bylaw 4415 Transfer of Capital Reserve Funds - Sewer Debt](#)
[Appendix A: Bylaw No. 4415, Trunk Sewer/Capital Reserves Transfer](#)

4.4. [21-208](#) Bylaw No. 4408 - Southern Gulf Islands Harbours Service Loan Authorization Bylaw No. 1, 2021

Recommendation: 1. That Bylaw No. 4408, "Southern Gulf Islands Harbours Service Loan Authorization Bylaw No. 1, 2021", be introduced and read a first, second, and third time;
(WA)
2. That Bylaw No. 4408 be referred to the Inspector of Municipalities for approval, and elector approval be obtained via alternative approval process.
(NWA)

Attachments: [Staff Report: Bylaw 4408 Southern Gulf Islands Harbours Service Loan Authoriz](#)
[Appendix A: Bylaw No. 4088, SGI Harbours Service Loan Authorization](#)

5. ADJOURNMENT

Voting Key:

NWA - Non-weighted vote of all Directors

NWP - Non-weighted vote of participants (as listed)

WA - Weighted vote of all Directors

WP - Weighted vote of participants (as listed)

**REPORT TO ELECTORAL AREAS COMMITTEE
MEETING OF WEDNESDAY, MARCH 10, 2021**

SUBJECT **2021 Electoral Area Budget Review**

ISSUE SUMMARY

To present the 2021 Electoral Area (EA) budgets and obtain recommendation from the Electoral Area Committee (EAC) to forward the budgets for final approval to the Capital Regional District Board (Board).

BACKGROUND

The EAC combines the three unincorporated areas within the Capital Regional District: Juan de Fuca (JDF) EA, Salt Spring Island (SSI) EA and Southern Gulf Islands (SGI) EA.

The Capital Regional District (CRD) provides a range of regional, sub-regional, and local services to its residents. Regional services are provided to the entire region; sub-regional services are provided to groups of participating municipalities, First Nations, and EAs; and local services are provided to individual municipalities, EAs, or to groups of residents within local service areas. It is estimated that the CRD currently provides services to over 21,000 Electoral Area residents (2020 population estimation).

The EA services delivered are guided by the *Local Government Act*, service establishment bylaws, the Board strategic plan, and corporate service plans.

Budget Approval Process

Under direction provided by the Board, review and recommendation of all EA service budgets, including local services commission budgets, will flow through the EAC. On October 14, 2020, the EAC approved the preliminary budgets for all regional and sub-regional budgets. These budgets were included in the provisional 2021 CRD Financial Plan approved by the CRD Board on October 28, 2020. The budgets have now been updated for all known factors through February 23, 2021, and are presented for review and recommendation by the EAC to the Board approval on March 24, 2021.

The provisional budget approval process included a comprehensive review of operating and capital expenditures for all EA services. Changes to the plans since provisional approval are driven by year end results, BC Assessment adjustments (impacting cost apportionment), new information or direction from commissions or EA Directors. This report addresses all changes in EA financial plans since provisional approval in October 2020.

ALTERNATIVES

Alternative 1

The Electoral Areas Committee recommends to the Capital Regional District Board:
That the 2021 Electoral Area budgets be approved as presented.

Alternative 2

The Electoral Areas Committee recommends to the Capital Regional District Board:
That the 2021 Electoral Area budgets be approved with amendments.

IMPLICATIONS

Financial Implications

Tax Requisition

Final requisition reflects all known factors to date, including updates for year-end adjustments, assessment values, and committee, commission, or EA Director direction.

Table 1 compares the 2021 Final to Provisional requisition for each EA. Details of changes from the provisional budget are included in Appendix A.1 and A.3 (JDF), B.1 and B.3 (SSI) and C.1 and C.3 (SGI).

Table 1: 2021 Final vs Provisional Requisition

	2021 Final (2021 Assessment)		2021 Provisional (2020 Assessment)		\$ Change		% Change	
	\$	Cost / Avg HH	\$	Cost / Avg HH	\$	Cost / Avg HH	\$	Cost / Avg HH
JDF	2.5M	\$599	2.4M	\$571	0.03M	\$27.58	1.1%	4.8%
SSI	6.9M	\$1,033	6.8M	\$1,026	0.01M	\$6.96	0.1%	0.7%
SGI	3.3M	\$481	3.2M	\$469	0.06M	\$12.01	1.9%	2.6%

Table 2 compares the 2021 Final to 2020 Final requisition for each EA. Detailed requisition summaries by service area for each EA are included in Appendix A.2 (JDF), B.2 (SSI) and C.2 (SGI).

Table 2: 2021 Final vs 2020 Final Requisition

	2021 Final (2021 Assessment)		2020 Final (2020 Assessment)		\$ Change		% Change	
	\$	Cost / Avg HH	\$	Cost / Avg HH	\$	Cost / Avg HH	\$	Cost / Avg HH
JDF	2.5M	\$599	2.4M	\$569	0.04M	\$29.58	1.5%	5.2%
SSI	6.9M	\$1,033	6.8M	\$1,015	0.08M	\$18.06	1.2%	1.8%
SGI	3.3M	\$481	3.1M	\$457	0.15M	\$24.13	4.6%	5.3%

Tables 1 and 2 include changes in regional, sub-regional, joint EA, individual EA services and Capital Regional Hospital District (CRHD), but exclude local-specified-defined area services.

Impact of Assessment

Requisition for each EA is driven by changes in budget and changes in assessment values.

Based on data from BC Assessments, the region experienced an average increase in assessment of 3.8% in 2021. The JDF EA, SSI EA and SGI EA all experienced a higher increase in assessment with 5.7%, 7.3%, and 6.2% respectively. The majority of CRD services are cost

apportioned on the basis of converted assessments. As a result, all EAs assume a larger proportion of service delivery costs. A summary of regional assessment impacts and distribution are included in Appendix D.

Cost per average residential assessment (Cost / Avg HH) is a theoretical calculation that provides a directional indicator on impacts to a rate payer. The Cost / Avg HH does not reflect factors that vary by home, such as service participation and actual value. This calculation is most directly impacted by changes in apportionment, folios and assessed values.

As is the case in 2021, when assessed values grow at a higher rate compared to folios, the % change in Cost / Avg HH will be higher than the % change in requisition as shown in table 2. Table 3 aims to isolate the impact driven by assessment changes vs budget impacts.

Table 3: Change in Cost/Avg HH by Cost Driver (2021 Final vs 2020)

	Changes in Assessment		Changes in Budget		Total Change 2021 Final vs 2020 Final*	
	Cost / Avg HH	%	Cost / Avg HH	%	Cost / Avg HH	%
JDF	\$24.42	4.3%	\$5.16	0.9%	\$29.58	5.2%
SSI	\$14.40	1.4%	\$3.66	0.4%	\$18.06	1.8%
SGI	\$6.28	1.4%	\$17.85	3.9%	\$24.13	5.3%

*Cost/Avg HH includes CRD and CRHD services, but excludes local/specified/defined services

Reconciliations from 2021 provisional to final, by driver, are included in Appendix A.3 (JDF), B.3 (SSI) and C.3 (SGI).

Capital Budget

2021 Capital Plan changes greater than \$100,000 that have been recommended through commissions or identified by staff since provisional approval are summarized below and grouped into three categories: Carryforward, Deferrals, and New or Revised Projects.

Carryforward from 2020 to 2021:

Carryforwards are projects or purchases started in 2020 that will be completed in 2021.

- JDF – Otter Point Fire Service: Fire Truck Replacement
- SGI – Pender Island Fire Protection Service: Fire Truck Replacement

Deferrals from 2021 to 2022:

- JDF – East Sooke Fire Service: Replacement of Squad Car
- SGI – Small Craft Harbour Service: Port Washington Dock Improvement
- SGI – Small Craft Harbour Service: Retreat Cove Dock Facility Upgrades

New Addition and Revised Project Budget in 2021:

- JDF – Community Parks Service: Tennis Court Resurfacing project new addition
- SGI – Small Craft Harbour Service: Anson Road Dock Facility Upgrade revised project budget
- SGI – Small Craft Harbour Service: Swartz Bay Improvements advanced from 2022 to 2021

- SGI – Pender Island Community Parks Service: Einar's Hill By-Pass Route (Multi Use Trail) new addition contingent on the success of the grant application—Investment Canada Infrastructure Program(ICIP), COVID-19 Resilience Infrastructure Stream
- SGI – Magic Lake Sewer Service: Wastewater Treatment Plant Upgrade Phase 2 advanced contingent on the success of the grant application—Investment Canada Infrastructure Program (ICIP), Green Infrastructure Environmental Quality Stream

For a complete listing of the capital plan changes since provisional approval see Appendices A.4 (JDF), B.4 (SSI), and C.4 (SGI).

Safe Restart Grant

In November 2020, the CRD received a \$1.4M allocation from the COVID-19 Safe Restart Grants for Local Government. The program was created to assist local governments impacted by COVID-19. At the December CRD Board meeting, it was resolved the regional grant would be allocated to Regional and Local Area services in alignment with the provincial funding formula summarized in Table 4. For the Regional services, allocation would reside in the Corporate Emergency service.

Table 4: Safe Restart Grant Allocation by Service

Service Area	Grant Allocation (\$)
Regional services	1,246,000
Juan de Fuca	43,000
Salt Spring Island	92,000
Southern Gulf Islands	40,000
Total	1,421,000

Staff have engaged EA Directors to determine their allocation to the following services for each EA. Funds have been fully allocated for all three EAs, as per Tables 5–7 below. All initiatives have been incorporated into 2021 Final budgets.

Table 5: JDF Safe Restart Approved Projects

Service	Initiative	\$
1.325 Community Planning	JDF Electronic Meeting Room Equipment	7,500
1.357 East Sooke Fire	East Sooke Community Hall Revenue Shortfall	3,690
1.408 Community Recreation	Port Renfrew Community Hall Revenue Shortfall	3,982
1.114 JDF Grants-in-Aid	One Time Supplementary GIA Safe Restart	27,828
Total		43,000

Table 6: SSI Safe Restart Approved Projects

Service	Initiative	\$
1.458 SSI Recreation Program	Recreation Program Revenue Shortfall	1,335
1.455 SSI Community Parks	Saturday Market Revenue Shortfall	55,937
1.111 SSI Administration	Electronic Virtual Meeting Improvements	4,800
1.459 SSI Park Land & Pool	Revenue Shortfalls for Pool service	29,928
Total		92,000

Table 7: SGI Safe Restart Approved Projects

Service	Initiative	\$
1.117 SGI Grants-in-Aid	One Time Supplementary GIA Safe Restart 2021	40,000
Total		40,000

Financial Plan Bylaw

The 2021 Financial Plan summaries for each EA can be found in the attached appendices A–C. The summaries highlight changes over the prior year and are driven by year-end results, assessment changes, service delivery impacts, inflation, and new initiatives directed through commissions or EA directors. The EA Financial Plan summaries will be incorporated for final approval in the consolidated CRD Financial Plan at the special Board meeting on March 24, 2021.

As in prior years, final adjustments are made ahead of billing with the release of BC Assessment Final data for the region. This is typically distributed at the end of March. No material changes or impacts are expected.

CONCLUSION

The 2021 Electoral Area budgets have been delegated to the Electoral Areas Committee by the CRD Board for review and recommendation. All budgets will be forwarded to the CRD Board for final approval on March 24, 2021.

Overall, the 2021 Electoral Area budgets have been prepared based on the service plans and they provide ongoing CRD services which respond to the varying needs of the three Electoral Area communities.

RECOMMENDATION

The Electoral Areas Committee recommends to the Capital Regional District Board:
That the 2021 Electoral Area budgets be approved as presented.

Submitted by:	Rianna Lachance, BCom, CPA, CA, Senior Manager, Financial Services
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

ATTACHMENT(S)

Appendix A: Juan de Fuca Electoral Area
Appendix B: Salt Spring Island Electoral Area
Appendix C: Southern Gulf Islands Electoral Area
Appendix D: Assessment Data

Appendix A.1: JDF - Change in Requisition from Provisional to Final - Budget Review 2021

Change in Requisition (2021 Final vs Provisional) - Juan de Fuca
(Changes > \$1,000) by Services

Electoral Area Juan de Fuca		2021 Requisition \$		2021 Per Avg HH \$		Requisition Change		Per Avg HH Change		Comments
		Final	Provisional COW	Final	Provisional COW	Final vs Provisional \$	%	Final vs Provisional \$	%	
1.010	Legislative & General Government	143,730	142,147	34.88	33.27	1,583	1.1%	1.62	4.9%	Increase related to change in assessment values
1.280	Regional Parks	182,954	179,691	44.40	42.05	3,263	1.8%	2.35	5.6%	Increase related to change in assessment values
1.280A	Regional Parks - Land Acquisition	67,240	66,041	16.32	15.46	1,199	1.8%	0.86	5.6%	Increase related to change in assessment values
1.313	Animal Care Services	63,391	64,622	15.38	15.12	(1,231)	-1.9%	0.26	1.7%	Decrease related to change in assessment values
1.377	JDF Search and Rescue	68,663	64,579	16.66	15.11	4,084	6.3%	1.55	10.3%	Increase due to 2020 deficit carried forward to 2021
1.924	Emergency Comm - Crest - J.D.F.	121,249	106,974	29.43	25.03	14,275	13.3%	4.39	17.5%	Increased payments to CREST due to new P25 radio equipment for fire and emergency services
CRHD	Capital Regional Hospital District	466,837	460,822	113.30	107.84	6,015	1.3%	5.45	5.1%	Increase related to change in assessment values
	Other <\$1,000	1,347,707	1,350,057	328.44	317.33	(2,350)	-0.2%	11.10	3.5%	
Total JDF Electoral Area		2,461,772	2,434,934	598.81	571.22	26,838	1.1%	27.58	4.8%	

1.119	Vancouver Island Regional Library	310,394	308,702	85.45	80.66	1,692	0.5%	4.80	5.9%	Increase in payment to VIRL
1.121	Sooke Regional Museum	71,653	73,158	19.73	19.12	(1,505)	-2.1%	0.61	3.2%	Decrease related to change in assessment values
1.353	Otter Point Fire Protection	520,046	485,161	464.49	394.67	34,885	7.2%	69.82	17.7%	Increase in transfer to reserve funds for future capital needs
1.357	East Sooke Fire Protection	429,928	435,783	491.17	502.19	(5,855)	-1.3%	(11.02)	-2.2%	Decrease due to lower operating expenses
1.360	Shirley Fire Protection	162,041	164,964	490.72	499.69	(2,923)	-1.8%	(8.97)	-1.8%	Decrease due to lower operating expenses
1.40X	SEAPARC	687,297	700,855	210.24	183.12	(13,559)	-1.9%	27.12	14.8%	Decrease related to change in assessment values
2.691	Wilderness Mountain	59,520	68,150	763.96	874.73	(8,630)	-12.7%	(110.77)	-12.7%	Increase in User Fees and deficit carryforward lower than projected
3.850	Port Renfrew Sewer	59,456	57,309	711.88	686.17	2,147	3.7%	25.71	3.7%	Increase due to deficit carryforward as the result of emergency outfall repairs
	Other <\$1,000	492,116	492,398			(282)	-0.1%			
Total Local/Specified/Defined Services		2,792,451	2,786,481			5,970	0.2%			

Appendix A.2: Requisition Summary - Juan de Fuca

Electoral Area Juan de Fuca		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)		Change in cost per avg household/Parcel	
		2021		2020				\$	%
1.010	Legislative & General Government	143,730	34.88	135,196	31.64	8,534		3.24	10.25%
1.101	G.I.S.	1,077	0.26	1,038	0.24	39		0.02	7.57%
1.224	Community Health - Homeless Sec.	9,880	2.40	10,012	2.34	(132)		0.05	2.34%
1.280	Regional Parks	182,954	44.40	176,647	41.34	6,307		3.06	7.40%
1.280A	Regional Parks - Land Acquisition	67,240	16.32	62,896	14.72	4,344		1.60	10.87%
1.309	Climate Action and Adaptation	6,751	1.64	6,610	1.55	141		0.09	5.92%
1.310	Land Banking & Housing	22,191	5.39	20,897	4.89	1,294		0.50	10.12%
1.324	Regional Planning Service	19,382	4.70	19,036	4.45	346		0.25	5.59%
1.335	Geo-Spatial Referencing System	2,719	0.66	2,642	0.62	77		0.04	6.73%
1.374	Regional Emergency Program Support	1,903	0.46	1,896	0.44	8		0.02	4.13%
1.375	Hazardous Material Incident Response	4,666	1.13	4,586	1.07	80		0.06	5.52%
1.911	Call Answer	1,973	0.48	1,968	0.46	4		0.02	3.93%
1.921	Regional CREST Contribution	21,026	5.10	20,893	4.89	133		0.21	4.36%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	654	0.15	(654)		(0.15)	-100.00%
Total Regional		\$485,492	\$117.82	\$464,970	\$108.82	\$20,521		\$9.01	8.28%
1.126	Victoria Family Court Committee	229	0.06	224	0.05	5		0.00	6.11%
1.128	Greater Victoria Police Victim Services	757	1.54	691	1.51	66		0.03	1.97%
1.230	Traffic Safety Commission	1,233	0.30	1,209	0.28	24		0.02	5.80%
1.313	Animal Care Services	63,391	15.38	63,755	14.92	(363)		0.46	3.11%
1.330	Regional Growth Strategy	5,202	1.26	5,078	1.19	124		0.07	6.24%
1.912A	Call Answer - RCMP	-	-	(824)	(0.19)	824		0.19	-100.00%
1.913	Fire Dispatch	43,672	10.60	43,462	10.17	209		0.43	4.20%
3.701	Millstream Remediation	7,220	1.75	13,086	3.06	(5,866)		(1.31)	-42.79%
Total Sub-Regional		\$121,704	\$30.90	\$126,681	\$31.00	(\$4,976)		(\$0.10)	-0.33%
1.103	Elections	5,593	1.36	4,549	1.06	1,044		0.29	27.50%
1.104	U.B.C.M.	1,753	0.43	3,215	0.75	(1,463)		(0.33)	-43.48%
1.318	Building Inspection	100,475	24.38	94,657	22.15	5,818		2.23	10.08%
1.320	Noise Control	8,935	2.17	8,875	2.08	60		0.09	4.40%
1.322	Nuisances & Unsanitary Premises	11,876	2.88	11,773	2.76	103		0.13	4.61%
1.372	Electoral Area Emergency Program	33,300	8.08	33,053	7.74	247		0.35	4.48%
Total Joint Electoral Area		\$161,932	\$39.30	\$156,123	\$36.54	\$5,809		\$2.76	7.56%
1.109	Electoral Area Admin Exp-JDF	56,682	13.76	58,034	13.58	(1,352)		0.17	1.29%
1.114	Grants in Aid - Juan de Fuca	-	-	9,859	2.31	(9,859)		(2.31)	-100.00%
1.122	JDF Economic Development Commission	-	-	-	-	-		-	0.00%
1.317	JDF Building Numbering	12,789	3.10	12,639	2.96	150		0.15	4.93%
1.319	Soil Deposit Removal	5,621	1.36	5,534	1.30	87		0.07	5.33%
1.325	Electoral Area Services - Planning	684,025	166.01	672,654	157.42	11,371		8.59	5.46%
1.370	Juan de Fuca Emergency Program	86,603	21.02	85,204	19.94	1,399		1.08	5.41%
1.377	JDF Search and Rescue	68,663	16.66	63,603	14.88	5,060		1.78	11.95%
1.405	JDF EA - Community Parks	190,175	46.15	186,996	43.76	3,179		2.39	5.47%
1.924	Emergency Comm - Crest - J.D.F.	121,249	29.43	105,475	24.68	15,774		4.74	19.21%
Total JDF Electoral Area		\$1,225,807	\$297.49	\$1,199,998	\$280.83	\$25,809		\$16.66	5.93%
Total Capital Regional District		\$1,994,935	\$485.51	\$1,947,772	\$457.18	\$47,163	2.4%	\$28.33	6.20%
Cost/average residential property		\$485.51		\$457.18		\$28.33			
CRHD	Capital Regional Hospital District	466,837	113.30	478,790	112.05	(11,953)		1.25	1.11%
Total CRD and CRHD		\$2,461,772	\$598.81	\$2,426,562	\$569.23	\$35,210		\$29.58	5.20%

Average residential assessment (2020/2021)

\$626,588

\$571,443

1.45%

Major Impacts (Avg HH>±\$1.00)

Change in Cost per Average Household

	\$ Change	% of Total Increase
REGIONAL		
Legislative & General Government	3.24	0.57%
Regional Parks	3.06	0.54%
Regional Parks - Land Acquisition	1.60	0.28%
SUB-REGIONAL		
Millstream Remediation	(1.31)	-0.23%
JOINT EA		
Building Inspection	2.23	0.39%
JDF EA		
Grants in Aid - Juan de Fuca	(2.31)	-0.41%
Electoral Area Services - Planning	8.59	1.51%
Juan de Fuca Emergency Program	1.08	0.19%
JDF Search and Rescue	1.78	0.31%
JDF EA - Community Parks	2.39	0.42%
Emergency Comm - Crest - J.D.F.	4.74	0.83%
Capital Regional Hospital District	1.25	0.22%
Other	3.23	0.57%
Total	\$29.58	5.20%

Juan de Fuca Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2021		2020			\$	%
1.119	Vancouver Island Regional Library	310,394	85.45	304,078	79.45	6,316	6.00	7.56%
1.121	Sooke Regional Museum	71,653	19.73	71,925	18.79	(271)	0.93	4.97%
1.133	Langford E.A. - Greater Victoria Public Library	30,985	63.14	30,589	66.98	396	(3.83)	-5.72%
1.232	Port Renfrew Street Lighting	3,321	39.72	3,763	45.01	(442)	(5.29)	-11.75%
1.350	Willis Point Fire Protection	136,066	578.73	132,660	570.41	3,405	8.32	1.46%
1.353	Otter Point Fire Protection	520,046	464.49	520,563	423.47	(517)	41.02	9.69%
1.354	Malahat Fire Protection	63,810	680.90	61,430	667.38	2,380	13.52	2.03%
1.355	Durrance Road Fire Protection	2,990	349.66	2,939	343.70	51	5.96	1.74%
1.357	East Sooke Fire Protection	429,928	491.17	430,286	495.86	(358)	(4.69)	-0.95%
1.358	Port Renfrew Fire Protection	92,300	239.06	91,513	239.30	787	(0.24)	-0.10%
1.360	Shirley Fire Protection	162,041	490.72	161,440	489.01	601	1.70	0.35%
1.40X	SEAPARC	687,297	210.24	700,197	182.95	(12,900)	27.29	14.92%
1.408	JDF EA - Community Recreation	68,310	20.90	67,301	17.58	1,009	3.31	18.83%
1.523	Port Renfrew Refuse Disposal	33,324	86.13	32,855	85.73	469	0.40	0.47%
2.650	Port Renfrew Water	60,016	320.52	58,327	311.50	1,689	9.02	2.90%
2.655	Snuggery Cove Water	-	-	(8,034)	(43.36)	8,034	43.36	-100.00%
2.691	Wilderness Mountain	59,520	763.96	63,859	819.65	(4,339)	(55.69)	-6.79%
3.700	Septage Disposal - JDF Service Area	297	0.08	388	0.10	(91)	(0.02)	-20.08%
3.755	Regional Source Control - Port Renfrew Sewer	698	7.62	722	7.80	(24)	(0.18)	-2.32%
3.850	Port Renfrew Sewer	59,456	711.88	48,210	577.23	11,246	134.65	23.33%
Total JdF Local/Specified/Defined Requisition		\$2,792,451		\$2,775,011		\$17,440		
Average residential assessment (2020/2021)		\$626,588		\$571,443				

Appendix A.3

Change in Requisition (2021 Final vs Provisional) by Cost Driver - Juan de Fuca
Requisition Change >±1,000

Cost Driver	Service	Service Name	Requisition \$		Requisition per Avg HH \$		Comments
			% Increase over 2020	\$ Requisition	% Increase over 2020	\$/HH	
Provisional - COW (CRD&CRHD)*			0.4%	2,434,934	0.4%	571.22	
Change in Assessment	1.010	Legislative & General Government	0.1%	2,676	0.3%	1.87	
	1.280	Regional Parks	0.1%	3,263	0.4%	2.35	
	1.280A	Regional Parks - Land Acquisition	0.0%	1,199	0.2%	0.86	
	1.313	Animal Care Services	0.0%	(1,036)	0.1%	0.31	
	CRHD	Hospital	0.3%	8,326	1.1%	5.99	
	Others	<1,000	0.0%	(1,105)	2.3%	13.04	
	Subtotal		0.5%	13,323	4.3%	24.42	
Budget Changes	1.377	JDF Search and Rescue	0.2%	4,084	0.1%	0.96	Increase in requisition due to 2020 deficit carryforward
	1.924	Emergency Comm - Crest - J.D.F.	0.6%	14,275	0.6%	3.34	Increase in payment to CREST due to new P25 radio equipment charges for JDF fire and emergency services
	Others	<1,000	-0.2%	(4,844)	-0.2%	(1.14)	Changes related to 2020 surplus/deficit, GILT and minor budget changes
	Subtotal		0.6%	13,515	0.5%	3.16	
Final - CRD&CRHD*			1.5%	2,461,772	5.2%	598.80	
Change - Final over Provisional (COW)			1.1%	26,838	4.8%	27.58	

*Requisition excludes Local/Specified/Defined Services

Appendix A.4: JDF - Change in Capital Plan from Provisional to Final - Budget Review 2021

Change in Capital Plan (2021 Final vs Provisional) - Juan de Fuca

Service	Service Name	Project Description	Amount \$			Notes
			Provisional	Final	Change	
1.353 Otter Point Fire		Building Expansion Construction	-	20,000	20,000	Project carryforward updated for 2021
		Replace Water Tender	-	286,692	286,692	Project carryforward updated for 2021
		Replace Hall Siding	30,000	40,000	10,000	Higher estimated project budget
1.357 East Sooke Fire		Replace Squad Car	160,000	-	(160,000)	Moved from 2021 to 2022
		Fire Hall Energy Renovation	-	30,000	30,000	Project carryforward updated for 2021
		Turnout Gear	8,800	7,000	(1,800)	Lower estimate for equipment costs
		Landscaping	-	10,000	10,000	Fire Hall yard landscaping
		Roof for Training Area	-	14,000	14,000	Roof for Training Area
1.358 Port Renfrew Fire		Firefighting Equipment	28,000	10,000	(18,000)	Reduced planned spending; narrowed scope of equipment replacement
1.405 JDF EA Community Parks & Recreation		Tennis Court Resurfacing	-	120,000	120,000	Grant funded project to upgrade the Tennis Court
1.523 Port Renfrew Refuse Disposal		Fencing	-	15,000	15,000	Replace aged fencing
		Site Storage Capacity	-	15,000	15,000	Purchase on-site metal storage container
2.691 Wilderness Mountain Water Service		Referendum	25,000	-	(25,000)	Referedum no longer required
		Source Water Protection Plan	-	34,000	34,000	Water Source Protection Plan funded by reserve (15%) and grant (85%)
Total Changes - Juan de Fuca			251,800	601,692	349,892	

Appendix B.1: SSI - Change in Requisition from Provisional to Final - Budget Review 2021

Change in Requisition (2021 Final vs Provisional) - Salt Spring Island
(Requisition Changes > \$1,000) by Services

Electoral Area Salt Spring Island	2021 Requisition \$		2021 Per Avg HH \$		Requisition Change		Per Avg HH Change		Requisition Change Comments
	Final	Provisional COW	Final	Provisional COW	Final vs Provisional \$	%	Final vs Provisional \$	%	
1.010 Legislative & General Government	279,070	272,077	41.55	40.26	6,993	2.6%	1.29	3.2%	Increase related to changes in assessment values
1.280 Regional Parks	355,228	343,937	52.89	50.90	11,291	3.3%	1.99	3.9%	Increase related to change in assessment values
1.280A Regional Parks - Land Acquisition	130,554	126,405	19.44	18.71	4,150	3.3%	0.73	3.9%	Increase related to change in assessment values
1.310 Land Banking & Housing	43,087	41,717	6.42	6.17	1,370	3.3%	0.24	3.9%	Increase related to change in assessment values
1.913 Fire Dispatch	90,881	92,370	13.53	13.67	(1,490)	-1.6%	(0.14)	-1.0%	Decrease related to change in assessment values
1.318 Building Inspection	195,084	193,859	29.05	28.69	1,225	0.6%	0.36	1.2%	Increase related to change in assessment values
1.111 Electoral Area Admin Exp-SSI	517,576	521,375	77.06	77.16	(3,799)	-0.7%	(0.10)	-0.1%	Surplus carryforward higher than planned
1.141 Salt Spring Island Public Library	661,352	660,235	98.47	97.71	1,117	0.2%	0.76	0.8%	Increase related to SSI Library Society funding requirement
1.238A Community Transit (S.S.I.)	182,252	240,847	27.13	35.64	(58,595)	-24.3%	(8.51)	-23.9%	Decrease related to utilizing funding BC Transit Safe Restart Grant
1.459 Salt Spring Island Park, Land & Rec Prog	1,468,919	1,500,046	218.70	221.99	(31,127)	-2.1%	(3.29)	-1.5%	Decrease related to utilizing funding CRD SSI Safe Restart Grant
1.925 Emergency Comm - Crest - S.S.I.	141,771	90,551	21.11	13.40	51,220	56.6%	7.71	57.5%	Increase in payment to CREST due to new P25 radio equipment charges for SSI emergency and fire services
CRHD Capital Regional Hospital District	906,422	882,036	134.95	130.53	24,386	2.8%	4.42	3.4%	Increase related to change in assessment values
Other <\$1,000	1,881,559	1,880,489	292.51	291.01	1,070	0.1%	1.50	0.5%	
Total SSI Electoral Area	6,853,755	6,845,945	1,032.80	1,025.84	7,810	0.1%	6.96	0.7%	
2.624 Beddis Water	73,470	77,576	564.43	595.97	(4,106)	-5.3%	(31.54)	-5.3%	Decrease due to lower deficit carryforward from 2020
2.626 Fulford Water	37,500	60,405	386.97	623.33	(22,905)	-37.9%	(236.36)	-37.9%	Decrease due to debt retirement
2.628 Cedar Lane Water	10,024	12,024	285.14	342.04	(2,000)	-16.6%	(56.89)	-16.6%	Decrease due to reduction in transfer to Capital Reserve Fund
2.660 Fernwood Water	13,493	14,693	179.76	195.75	(1,200)	-8.2%	(15.99)	-8.2%	Decrease due to surplus carry forward from 2020
3.755 Regional Source Control - Maliview Estates / Gange	6,270	7,404	14.75	16.07	(1,134)	-15.3%	(1.32)	-8.2%	Decrease due to higher Grant in Lieu revenue
3.820 Maliview Estates Sewer System	4,670	-	49.54	-	4,670		49.54		Increase due to new MFA debt servicing costs planned for Treatment Plan upgrade project
Other <\$1,000	185,646	186,660			(1,014)	-0.5%			
Total Local/Specified/Defined Services	331,073	358,762			(27,689)	-7.7%			

Appendix B.2: Requisition Summary -Salt Spring Island

Electoral Area Salt Spring Island	Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference (Decrease)	Change in cost per avg household/Parcel	
	2021		2020			\$	%
1.010 Legislative & General Government	279,070	41.55	258,772	38.30	20,298	3.25	8.50%
1.101 G.I.S.	2,091	0.31	1,987	0.29	104	0.02	5.87%
1.224 Community Health - Homeless Sec.	19,184	2.86	19,163	2.84	21	0.02	0.72%
1.280 Regional Parks	355,228	52.89	338,112	50.04	17,116	2.85	5.70%
1.280A Regional Parks - Land Acquisition	130,554	19.44	120,385	17.82	10,169	1.62	9.11%
1.309 Climate Action and Adaptation	13,519	2.01	13,117	1.94	402	0.07	3.69%
1.310 Land Banking & Housing	43,087	6.42	39,999	5.92	3,088	0.50	8.37%
1.324 Regional Planning Service	37,632	5.60	36,436	5.39	1,196	0.21	3.91%
1.335 Geo-Spatial Referencing System	5,279	0.79	5,056	0.75	223	0.04	5.04%
1.374 Regional Emergency Program Support	3,812	0.57	3,762	0.56	50	0.01	1.94%
1.375 Hazardous Material Incident Response	9,344	1.39	9,100	1.35	244	0.04	3.30%
1.911 Call Answer	4,105	0.61	4,079	0.60	26	0.01	1.25%
1.921 Regional CREST Contribution	43,755	6.51	43,298	6.41	456	0.11	1.67%
21.ALL Feasibility Study Reserve Fund - ALL	-	-	1,251	0.19	(1,251)	(0.19)	-100.00%
Total Regional	\$946,659	\$140.94	\$894,517	\$132.38	\$52,142	\$8.57	6.47%
1.230 Traffic Safety Commission	2,395	0.36	2,314	0.34	81	0.01	4.12%
1.311 Regional Housing Trust Fund	35,024	5.21	34,408	5.09	615	0.12	2.41%
1.313 Animal Care Services	123,082	18.33	122,029	18.06	1,053	0.27	1.47%
1.912A Call Answer - RCMP	-	-	(1,708)	(0.25)	1,708	0.25	-100.00%
1.913 Fire Dispatch	90,881	13.53	90,072	13.33	809	0.20	1.51%
Total Sub-Regional	\$251,381	\$37.43	\$247,115	\$36.57	\$4,266	\$0.86	2.34%
1.103 Elections	10,860	1.62	8,707	1.29	2,153	0.33	25.48%
1.104 U.B.C.M.	3,403	0.51	6,154	0.91	(2,751)	(0.40)	-44.37%
1.318 Building Inspection	195,084	29.05	181,178	26.81	13,906	2.23	8.33%
1.320 Noise Control	17,348	2.58	16,988	2.51	361	0.07	2.74%
1.322 Nuisances & Unsightly Premises	23,059	3.43	22,534	3.33	524	0.10	2.95%
1.372 Electoral Area Emergency Program	64,657	9.63	63,265	9.36	1,392	0.26	2.82%
Total Joint Electoral Area	\$314,411	\$46.81	\$298,827	\$44.22	\$15,584	\$2.59	5.85%
1.111 Electoral Area Admin Exp-SSI	517,576	77.06	512,280	75.81	5,296	1.25	1.65%
1.116 Grants in Aid - Salt Spring Island	50,052	7.45	45,397	6.72	4,655	0.73	10.92%
1.124 SSI Economic Development Commission	77,008	11.47	77,028	11.40	(20)	0.07	0.58%
1.141 Salt Spring Island Public Library	661,352	98.47	660,235	97.71	1,117	0.76	0.78%
1.236 Salt Spring Island Fernwood Dock	31,283	5.64	31,283	5.64	-	-	0.00%
1.238A Community Transit (S.S.I.)	182,252	27.13	232,253	34.37	(50,001)	(7.24)	-21.05%
1.238B Community Transportation (S.S.I.)	170,232	25.35	167,496	24.79	2,736	0.56	2.25%
1.299 Salt Spring Island Arts	118,512	17.64	116,005	17.17	2,507	0.48	2.78%
1.316 SSI House Numbering	9,458	1.41	9,266	1.37	192	0.04	2.69%
1.371 S.S.I. Emergency Program	127,913	19.04	111,308	16.47	16,605	2.57	15.62%
1.378 SSI Search and Rescue	23,336	3.47	22,034	3.26	1,302	0.21	6.55%
1.455 Salt Spring Island Community Parks	417,511	62.16	380,308	56.28	37,203	5.88	10.45%
1.458 Salt Spring Island Community Rec	53,511	7.97	49,918	7.39	3,593	0.58	7.85%
1.459 Salt Spring Island Park, Land & Rec Prog	1,468,919	218.70	1,541,158	228.07	(72,239)	(9.37)	-4.11%
1.535 Stormwater Quality Management - S.S.I.	27,500	4.09	22,502	3.33	4,998	0.76	22.95%
1.925 Emergency Comm - Crest - S.S.I.	141,771	21.11	88,573	13.11	53,198	8.00	61.03%
3.705 S.S.I. Liquid Waste Disposal	356,696	64.50	348,805	63.07	7,891	1.43	2.26%
Total SSI Electoral Area	\$4,434,882	\$672.67	\$4,415,849	\$665.96	\$19,033	\$6.71	1.01%
Total Capital Regional District	\$5,947,333	\$897.85	\$5,856,308	\$879.13	\$91,025	\$18.72	2.13%
					1.6%		
Cost/average residential property	\$897.85		\$879.13		\$18.72		
CRHD Capital Regional Hospital District	906,422	134.95	916,428	\$135.62	(10,005)	(0.67)	-0.49%
Total CRD and CRHD	\$6,853,755	\$1,032.80	\$6,772,736	\$1,014.75	\$81,019	\$18.06	1.78%

Average residential assessment (2020/2021)

\$746,360

\$691,653

1.20%

Major Impacts (Avg HH≥\$1.00)

Change in Cost per Average Household

	\$ Change	% of Total Increase
REGIONAL		
Legislative & General Government	3.25	0.32%
Regional Parks	2.85	0.28%
Regional Parks - Land Acquisition	1.62	0.16%
JOINT EA		
Building Inspection	2.23	0.22%
SSI EA		
Electoral Area Admin Exp-SSI	1.25	0.12%
Community Transit (S.S.I.)	(7.24)	-0.71%
S.S.I. Emergency Program	2.57	0.25%
Salt Spring Island Community Parks	5.88	0.58%
Salt Spring Island Park, Land & Rec Prog	(9.37)	-0.92%
Emergency Comm - Crest - S.S.I.	8.00	0.79%
S.S.I. Liquid Waste Disposal**	1.43	0.14%
Capital Regional Hospital District	(0.67)	-0.07%
Other	6.24	0.61%
Total	\$18.06	1.78%

Salt Spring Island Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2021		2020			\$	%
1.234	Salt Spring Island Street Lighting	22,527	3.44	25,401	3.85	(2,874)	(0.41)	-10.70%
2.620	SSI Highland Water System	31,119	128.95	30,514	126.44	605	2.51	1.98%
2.621	Highland / Fernwood Water - SSI	75,000	237.06	56,822	179.60	18,178	57.46	31.99%
2.624	Beddis Water	73,470	564.43	72,240	554.98	1,230	9.45	1.70%
2.628	Cedar Lane Water	10,024	285.14	11,951	339.96	(1,927)	(54.82)	-16.12%
2.660	Fernwood Water	13,493	179.76	16,138	215.00	(2,645)	(35.24)	-16.39%
3.755	Regional Source Control - Maliview Estates / Ganges Sewer	6,270	14.75	7,280	15.80	(1,011)	(1.05)	-6.66%
3.810	Ganges Sewer	57,000	143.86	54,128	136.61	2,872	7.25	5.31%
3.820	Maliview Estates Sewer System	4,670	49.54	-	-	4,670	49.54	0.00%
Total Local/Specified/Defined Services		331,073		340,833		(9,761)		

Average residential assessment (2020/2021)

\$746,360

\$691,653

Appendix B.3**Change in Requisition (2021 Final vs Provisional) by Cost Driver - Salt Spring Island**

Requisition Change >±1,000

Cost Driver	Service	Service Name	Requisition		Requisition per Avg HH		Comments
			% Increase over 2020	\$ Requisition	% Increase over 2020	\$/HH	
Provisional - COW (CRD&CRHD)*			1.1%	6,845,945	1.1%	1,025.84	
Change in Assessment	1.010	Legislative & General Government	0.1%	9,086	0.2%	1.60	
	1.280	Regional Parks	0.2%	11,291	0.2%	1.99	
	1.280A	Regional Parks - Land Acquisition	0.1%	4,150	0.1%	0.73	
	1.310	Land Banking & Housing	0.0%	1,370	0.0%	0.24	
	CRHD	Hospital	0.4%	28,811	0.5%	5.08	
	Others	<1,000	0.0%	3,307	0.5%	4.75	
	Subtotal		0.8%	58,015	1.4%	14.39	
Budget Changes	1.111	Electoral Area Admin Exp-SSI	-0.1%	(3,799)	-0.1%	(0.56)	Decrease in requisition due to higher 2020 surplus carryforward to fund one-time IBC
	1.141	Salt Spring Island Public Library	0.0%	1,117	0.0%	0.17	Increase in interest costs due to early contribution payment to the SSI Library Society
	1.238A	Community Transit (S.S.I.)	-0.9%	(58,595)	-0.9%	(8.67)	Decrease in requisiton by utilizing BC Transit Safe Restart Grant
	1.925	Emergency Comm - Crest - S.S.I.	0.7%	51,220	0.7%	7.58	Increase in payment to CREST due to new P25 radio equipment charges for SSI fire and emergency services
	1.459	Salt Spring Island Park, Land & Rec Prog	-0.5%	(31,127)	-0.5%	(4.61)	Decrease in requisiton by utilizing CRD SSI Safe Restart Grant
	Others	<1,000	-0.1%	(9,021)	-0.1%	(1.34)	Changes related to 2020 surplus/deficit, GILT and minor budget changes
	Subtotal		-0.7%	(50,205)	-0.7%	(7.43)	
Final - CRD&CRHD*			1.2%	6,853,755	1.8%	1,032.80	
Change - Final over Provisional (COW)			0.1%	7,810	0.7%	6.96	

*Requisition excludes Local/Specified/Defined Services

Electoral Areas Committee - March 10, 2021
2021 Final Electoral Area Budget Review

Appendix B.4: SSI - Change in Capital Plan from Provisional to Final - Budget Review 2021

Change in Capital Plan (2021 Final vs Provisional) - Salt Spring Island

Service	Service Name	Project Description	Amount			Notes
			Provisional	Final	Change	
1.455 SSI Community Parks		Improve Beach Access	10,000	15,000	5,000	Revised project budgete spending in 2021
2.626 Fulford Water (SSI)		Public Engagement for Future Projects	15,000	-	(15,000)	Moved from 2021 to 2022
		Referendum or Alternative Approval Process - Funding for Future Projects	10,000	-	(10,000)	Moved from 2021 to 2022
3.705 SSI Septage / Composting		Lagoon Site Investigation for Delicensing	30,000	37,700	7,700	Revised project budget spending in 2021
Total Changes - Salt Spring Island			65,000	52,700	(12,300)	

Appendix C.1: SGI - Change in Requisition from Provisional to Final - Budget Review 2021

**Change in Requisition (2021 Final vs Provisional) - Southern Gulf Islands
(Requisition Changes > \$1,000) by Services**

Electoral Area Southern Gulf Islands	2021 Requisition \$		2021 Per Avg HH \$		Requisition Change		Per Avg HH Change		Requisition Change Comments
	Final	Provisional c/w	Final	Provisional c/w	Final vs Provisional \$	%	Final vs Provisional \$	%	
1.010 Legislative & General Government	202,710	199,670	29.31	28.68	3,040	1.5%	0.63	2.19%	Increase related to change in assessment values
1.280 Regional Parks	258,030	252,406	37.30	36.25	5624	2.2%	1.05	2.90%	Increase related to change in assessment values
1.280A Regional Parks - Land Acquisition	94,832	92,765	13.71	13.32	2,067	2.2%	0.39	2.90%	Increase related to change in assessment values
1.313 Animal Care Services	89,404	90,773	12.93	13.04	(1,369)	-1.5%	(0.11)	-0.86%	Increase related to change in assessment values
1.913 Fire Dispatch	39,773	41,656	5.75	5.98	(1,883)	-4.5%	(0.23)	-3.90%	Decrease related to change in assessment values
1.138 Southern Gulf Islands - Public Library	224,053	204,275	32.39	29.34	19,778	9.7%	3.05	10.40%	Increase in contribution payment to SGI Library Society
1.235 SGI Small Craft Harbour Facilities**	291,104	281,113	49.67	47.97	9,991	3.6%	1.70	3.55%	Increase due to new MFA debt servicing cost and new dock commission expenditures
1.923 Emergency Comm - Crest - S.G.I.	178,188	162,607	25.76	23.36	15,581	9.6%	2.41	10.30%	Increase due to increased payments to CREST for new P25 radio equipment for SGI fire and emergency services
CRHD Capital Regional Hospital District	658,404	647,302	95.19	92.97	11,102	1.7%	2.21	2.38%	Increase related to change in assessment values
Other <\$1,000	1,238,758	1,240,477	179.09	178.17	(1,720)	-22.5%	0.92	-27.30%	
Total SGI Electoral Area	3,275,255	3,213,044	481.09	469.08	62,211	1.9%	12.01	2.56%	
1.227 Saturna Island Medical Clinic	32,180	13,838	49.22	21.07	18,342	132.5%	28.15	133.61%	Increase in contribution payment to Saturna Health Medical Clinic
1.228 Galiano Health Service	129,029	125,080	84.33	80.52	3,949	3.2%	3.81	4.73%	Increase in contribution payment to Galiano Health Care Society
1.352 South Galiano Fire Protection	443,290	405,009	479.06	432.32	38,280	9.5%	46.73	10.81%	Increase in volunteer honorarium budget
1.356 Pender Fire Protection	1,035,974	1,029,018	413.91	408.96	6,955	0.7%	4.95	1.21%	Increase in software licensing fees
1.359 N. Galiano Fire Protection	206,186	222,730	513.25	554.44	(16,544)	-7.4%	(41.18)	-7.43%	Decrease due to higher surplus carry forward from 2020
1.363 Saturna Is. Fire Protection	157,672	165,749	238.83	249.91	(8,077)	-4.9%	(11.08)	-4.43%	Decrease in contribution payment to Saturna Fire Society
1.488 N & S Pender Community Rec	64,157	60,847	25.43	23.99	3,310	5.4%	1.44	6.00%	Increase due to higher group insurance costs
2.640 Lyall Harbour/Boot Cove Water	127,738	133,257	772.67	806.05	(5,519)	-4.1%	(33.38)	-4.14%	Decrease due to lower deficit carry forward from 2020
2.665 Slacks Allision Water	5,000	10,000	138.49	276.98	(5,000)	-50.00%	(138.49)	-50.00%	Decrease due to increase in User Fees and decrease in transfer to Capital Reserve Fund
3.830 Magic Lake Estates Sewer System	576,831	579,396	851.49	855.28	(2,565)	-0.4%	(3.79)	-0.44%	Decrease due to higher Grant in Lieu revenue and decrease in transfer to Capital Reserve Fund
3.830D Magic Lake Estates Sewer System - 6M Debt	79,210	93,740	123.26	145.42	(14,530)	-15.5%	(22.16)	-15.24%	Decrease due to lower MFA debt servicing costs
Other <\$1,000	1,172,984	1,174,238			(1,254)	-68.5%			
Total Local/Specified/Defined Services	4,030,251	4,012,903			17,348	0.43%			

Appendix C.2: Requisition Summary - Southern Gulf Islands

Electoral Area Southern Gulf Islands		Cost per Avg. Res Asst/ Parcel	2020	Cost per Avg. Res Asst/ Parcel	Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2021	2020			\$	%
1.010	Legislative & General Government	202,710	189,906	27.28	12,804	2.03	7.44%
1.101	G.I.S.	1,519	1,458	0.21	61	0.01	4.83%
1.224	Community Health - Homeless Sec.	13,935	14,063	2.02	(129)	(0.01)	-0.27%
1.280	Regional Parks	258,030	248,131	35.64	9,898	1.66	4.67%
1.280A	Regional Parks - Land Acquisition	94,832	88,348	12.69	6,484	1.02	8.04%
1.309	Climate Action and Adaptation	8,048	7,904	1.14	144	0.03	2.49%
1.310	Land Banking & Housing	31,297	29,354	4.22	1,943	0.31	7.32%
1.324	Regional Planning Service	27,335	26,739	3.84	596	0.11	2.90%
1.335	Geo-Spatial Referencing System	3,834	3,710	0.53	124	0.02	4.02%
1.374	Regional Emergency Program Support	2,269	2,267	0.33	3	0.00	0.77%
1.375	Hazardous Material Incident Response	5,563	5,483	0.79	79	0.02	2.11%
1.911	Call Answer	1,797	1,839	0.26	(43)	(0.00)	-1.70%
1.921	Regional CREST Contribution	19,149	19,526	2.80	(377)	(0.04)	-1.29%
21.ALL	Feasibility Study Reserve Fund - ALL	-	918	0.13	(918)	(0.13)	-100.00%
Total Regional		\$670,317	\$639,648	\$91.87	\$30,669	\$5.04	5.48%
1.230	Traffic Safety Commission	1,740	1,698	0.24	41	0.01	3.11%
1.297	Arts Grants	21,899	21,344	3.07	555	0.10	3.27%
1.311	Regional Housing Trust Fund	20,778	20,651	2.97	127	0.04	1.27%
1.313	Animal Care Services	89,404	89,554	12.86	(150)	0.06	0.49%
1.912A	Call Answer - RCMP	-	(770)	(0.11)	770	0.11	-100.00%
1.913	Fire Dispatch	39,773	40,619	5.83	(846)	(0.08)	-1.44%
Total Sub-Regional		\$173,593	\$173,097	\$24.86	\$497	\$0.23	0.94%
1.103	Elections	7,888	6,390	0.92	1,498	0.22	24.26%
1.104	U.B.C.M.	2,472	4,516	0.65	(2,045)	(0.29)	-44.92%
1.318	Building Inspection	141,705	132,962	19.10	8,743	1.39	7.27%
1.320	Noise Control	12,602	12,467	1.79	135	0.03	1.74%
1.322	Nuisances & Unsanitary Premises	16,749	16,537	2.38	212	0.05	1.94%
1.372	Electoral Area Emergency Program	46,965	46,428	6.67	537	0.12	1.82%
Total Joint Electoral Area		\$228,381	\$219,301	\$31.50	\$9,080	\$1.52	4.82%
1.110	Electoral Area Admin Exp-SGI	341,564	342,385	49.18	(821)	0.20	0.41%
1.117	Grants in Aid - Southern Gulf Islands	102,981	62,791	9.02	40,190	5.87	65.08%
1.138	Southern Gulf Islands - Public Library	224,053	200,278	28.77	23,775	3.63	12.60%
1.235	SGI Small Craft Harbour Facilities**	291,104	273,347	46.64	17,757	3.03	6.50%
1.314	SGI House Numbering	9,203	9,059	1.30	144	0.03	2.25%
1.373	Southern Gulf Islands. Emergency Program	242,608	242,888	34.89	(280)	0.19	0.54%
1.533	Stormwater Quality Management - Southern Gulf Is.	37,875	44,488	6.39	(6,613)	(0.91)	-14.31%
1.923	Emergency Comm - Crest - S.G.I.	178,188	159,461	22.90	18,727	2.86	12.48%
Total Capital Regional District		\$2,616,851	\$2,457,573	\$360.36	\$159,278	\$25.54	7.09%
					6.5%		
Cost/average residential property		\$385.90	\$360.36		\$25.54		
CRHD	Capital Regional Hospital District	658,404	672,541	96.60	(14,137)	(1.41)	-1.46%
Total CRD and CRHD		\$3,275,255	\$3,130,114	\$456.96	\$145,141	\$24.13	5.28%

4.64%

Average residential assessment (2020/2021)

\$526,419

\$492,635

Major Impacts (Avg HH>±\$1.00)

Change in Cost per Average Household

REGIONAL	\$ Change	% of Total Increase
Legislative & General Government	2.03	0.44%
Regional Parks	1.66	0.36%
Regional Parks - Land Acquisition	1.02	0.22%
JOINT EA		
Building Inspection	1.39	0.30%
SGI EA		
Grants in Aid - Southern Gulf Islands	5.87	1.28%
SGI Economic Development Commission	3.87	0.85%
Southern Gulf Islands - Public Library	3.63	0.79%
SGI Small Craft Harbour Facilities**	3.03	0.66%
Emergency Comm - Crest - S.G.I.	2.86	0.63%
Capital Regional Hospital District	(1.41)	-0.31%
Other	0.19	0.04%
Total	\$24.13	5.28%

Southern Gulf Islands Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2021		2020			\$	%
1.137	Galiano Island Community Use Building	61,715	40.33	60,616	39.02	1,099	1.31	3.37%
1.170	Gossip Island Electric Power Supply	56,848	1,068.44	57,079	1,072.78	(231)	(4.34)	-0.40%
1.227	Saturna Island Medical Clinic	32,180	49.22	5,686	8.66	26,494	40.57	468.55%
1.228	Galiano Health Service	129,029	84.33	122,684	78.98	6,345	5.35	6.78%
1.352	South Galiano Fire Protection	443,290	479.06	397,892	424.73	45,397	54.33	12.79%
1.356	Pender Fire Protection	1,035,974	413.91	1,007,568	400.43	28,405	13.48	3.37%
1.363	Saturna Is. Fire Protection	157,672	238.83	162,741	245.38	(5,069)	(6.55)	-2.67%
1.465	Saturna Is Community Parks	22,866	34.79	17,554	26.59	5,312	8.21	30.87%
1.468	Saturna Is Community Recreation	12,971	19.74	11,621	17.60	1,350	2.14	12.13%
1.475	Mayne Is Community Parks	83,215	48.56	81,263	47.27	1,952	1.29	2.73%
1.478	Mayne Is Community Rec	34,209	19.96	32,797	19.08	1,412	0.89	4.64%
1.485	N & S Pender Community Parks	155,349	61.58	153,720	60.61	1,629	0.97	1.59%
1.488	N & S Pender Community Rec	64,157	25.43	58,653	23.13	5,504	2.30	9.96%
1.495	Galiano Parks	92,073	69.41	90,020	66.64	2,053	2.78	4.17%
1.498	Galiano Community Recreation	36,705	27.67	35,894	26.57	811	1.10	4.15%
2.630	Magic Lakes Estate Water System	568,517	497.39	568,517	497.39	-	-	0.00%
2.640	Lyll Harbour/Boot Cove Water	127,738	772.67	131,030	792.58	(3,292)	(19.91)	-2.51%
2.642	Skana Water	22,885	329.95	23,070	332.62	(185)	(2.67)	-0.80%
2.665	Sticks Allison Water	5,000	138.49	5,000	138.49	-	-	0.00%
2.667	Surfside Park Estates Water	22,000	220.52	27,843	279.09	(5,843)	(58.57)	-20.99%
3.755	Regional Source Control - Magic Lake Estates	3,631	5.09	3,769	5.26	(138)	(0.18)	-3.36%
3.830	Magic Lake Estates Sewer System	576,831	851.49	698,611	1,031.26	(121,780)	(179.77)	-17.43%
3.830D	Magic Lake Estates Sewer Debt	79,210	123.26	-	-	79,210	123.26	0.00%
Total Local/Specified/Defined Services		\$4,030,251		\$3,964,144		\$66,107		
Average residential assessment (2020/2021)		\$526,419		\$492,635				

Appendix C.3

Change in Requisition (2021 Final vs Provisional) by Cost Driver - Southern Gulf Islands

Requisition Change >±1,000

Cost Driver	Service	Service Name	Requisition \$		Requisition per Avg HH \$		Comments
			% Increase over 2020	\$ Requisition	% Increase over 2020	\$/HH	
Provisional - COW (CRD&CRHD)*			2.7%	3,213,044	2.7%	469.08	
Change in Assessment	1.010	Legislative & General Government	0.1%	3,040	0.1%	0.63	
	1.280	Regional Parks	0.2%	5,623	0.2%	1.05	
	1.280A	Regional Parks - Land Acquisition	0.1%	2,067	0.1%	0.39	
	CRHD	Hospital	0.3%	11,102	0.5%	2.21	
	Others	<1,000	0.1%	2,330	0.4%	2.00	
	Subtotal		0.8%	24,162	1.4%	6.28	
Budget Changes	1.138	Southern Gulf Islands - Public Library	0.6%	19,778	0.6%	2.84	Increase in contribution funding to SGI Library Society
	1.235	SGI Small Craft Harbour Facilities	0.3%	9,991	0.4%	1.70	Increase in operating and new debt servicing cost
	1.923	Emergency Comm - Crest - S.G.I.	0.5%	15,581	0.5%	2.24	Increase in payment to CREST due to new P25 radio equipment charges for SGI fire and emergency services
	Others	<1,000	-0.2%	(7,301)	-0.2%	(1.05)	Changes related to 2020 surplus/deficit, GILT and minor budget changes
	Subtotal		1.2%	38,049	1.3%	5.73	
Final - CRD&CRHD*			4.6%	3,275,255	5.3%	481.09	
Change - Final over Provisional (COW)			1.9%	62,211	2.6%	12.01	

*Requisition excludes Local/Specified/Defined Services

Electoral Areas Committee - March 10, 2021
2021 Final Electoral Area Budget Review

Appendix C.4: SGI - Change in Capital Plan from Provisional to Final - Budget Review 2021

Change in Capital Plan (2021 Final vs Provisional) - Southern Gulf Islands

Service	Service Name	Project Description	Amount			Notes
			Provisional	Final	Change	
1.235 SGI Small Craft Harbour Facilities		Port Washington	195,000	-	(195,000)	Moved from 2021 to 2022
		Retreat Cove	185,000	-	(185,000)	Moved from 2021 to 2022
		Horton Bay	100,000	82,000	(18,000)	Revised budgeted spending in 2021
		Miners Bay Upgrades	276,000	277,000	1,000	Revised budgeted spending in 2021
		Spanish Hills	50,000	60,000	10,000	Revised budgeted spending in 2021
		Swartz Bay Improvements & Dock Replacement	-	100,000	100,000	Advanced from 2022 to 2021
		Annual Provisional: Dock Improvements	50,000	-	(50,000)	Removed for new funding from year 2021 due to carryforward from year 2020
		Anson Road	100,000	970,000	870,000	Project carryforward updated and amended project budget, funding sources: Reserves (57%), Capital on Hand (31%), and Debt (12%)
1.356 Pender Island Fire		Hall 3 Painting - Hall #3 - Paint - upgrades	6,000	-	(6,000)	Moved from 2021 to 2022
		Replace R38 with mini-pumper 1500 IGPM pump	75,000	-	(75,000)	Moved from 2021 to 2025
		Fire hoses	8,000	2,500	(5,500)	Revised budget spending in 2021
		Hall 1 Driveway paving	-	53,000	53,000	Project carryforward updated for 2021
		New Pumper Truck - Replace E27 pumper	-	625,000	625,000	Project carryforward updated for 2021, funding sources: Short-term loan (87%) and ERF (13%)
		Hall 1 Firewall - Occupancy change	12,000	-	(12,000)	Project removed from 2021
		Turnout Gear	12,000	8,000	(4,000)	Portion of 2021 budget deferred to future years
1.373 SGI Emergency Program		Computer	-	12,000	12,000	Computer replacement for Island coordinators
		Shipping Containers	-	35,000	35,000	Storage for emergency program
1.465 Saturna Island Community Parks		Park upgrades	10,000	33,000	23,000	Revised budget spending in 2021
1.475 Mayne Island Community Parks		Cotton Park fencing	-	3,000	3,000	Replace garden fencing at Cotton Park
		Emma and Felix Jack Park	-	15,000	15,000	Cultural and Heritage improvements
1.485 Pender Island Community Parks		Maintenance Shed Roof replacement	-	15,000	15,000	Roof replacement for the shed
		Einar's Hill By-Pass Route (Multi Use Trail)	-	251,563	251,563	ICIP grant opportunity, funding: Grant (93%) and Reserves (3%)
1.495 Galiano Community Parks		New Trail at Millard Learning Centre	1,000	-	(1,000)	Moved from 2021 to 2024
		Matthews Stairs to Beach	10,000	-	(10,000)	Moved from 2021 to 2023
		Asset Management Inventory	2,000	5,000	3,000	Revised budget spending in 2021
		Vault Toilet Enclosures	-	30,645	30,645	Advanced from 2022 to 2021
		Shaw Landing Access Improvement	-	5,500	5,500	Project to improve access for mobility impaired
		Zuker Shore Access Restoration	-	8,000	8,000	Project to have a safe access to the shore
2.642 Skana Water (Mayne)		Public Engagement/Referendum	25,000	-	(25,000)	Moved from 2021 to 2023
		Well Decommissioning	-	50,000	50,000	Advanced from 2022 to 2021
2.665 Sticks Allison Water (Galiano)		Aquifer Impact Study	5,000	-	(5,000)	Moved from 2021 to 2023
3.830 Magic Lake Estates Sewer Utility (Pender)		Wastewater Improvements - Phase II	-	3,000,000	3,000,000	Advanced from 2024 to 2021 subject to grant approval
Total Changes - Southern Gulf Islands			1,122,000	5,641,208	4,519,208	

Electoral Areas Committee - March 10, 2021
 2021 Final Electoral Area Budget Review

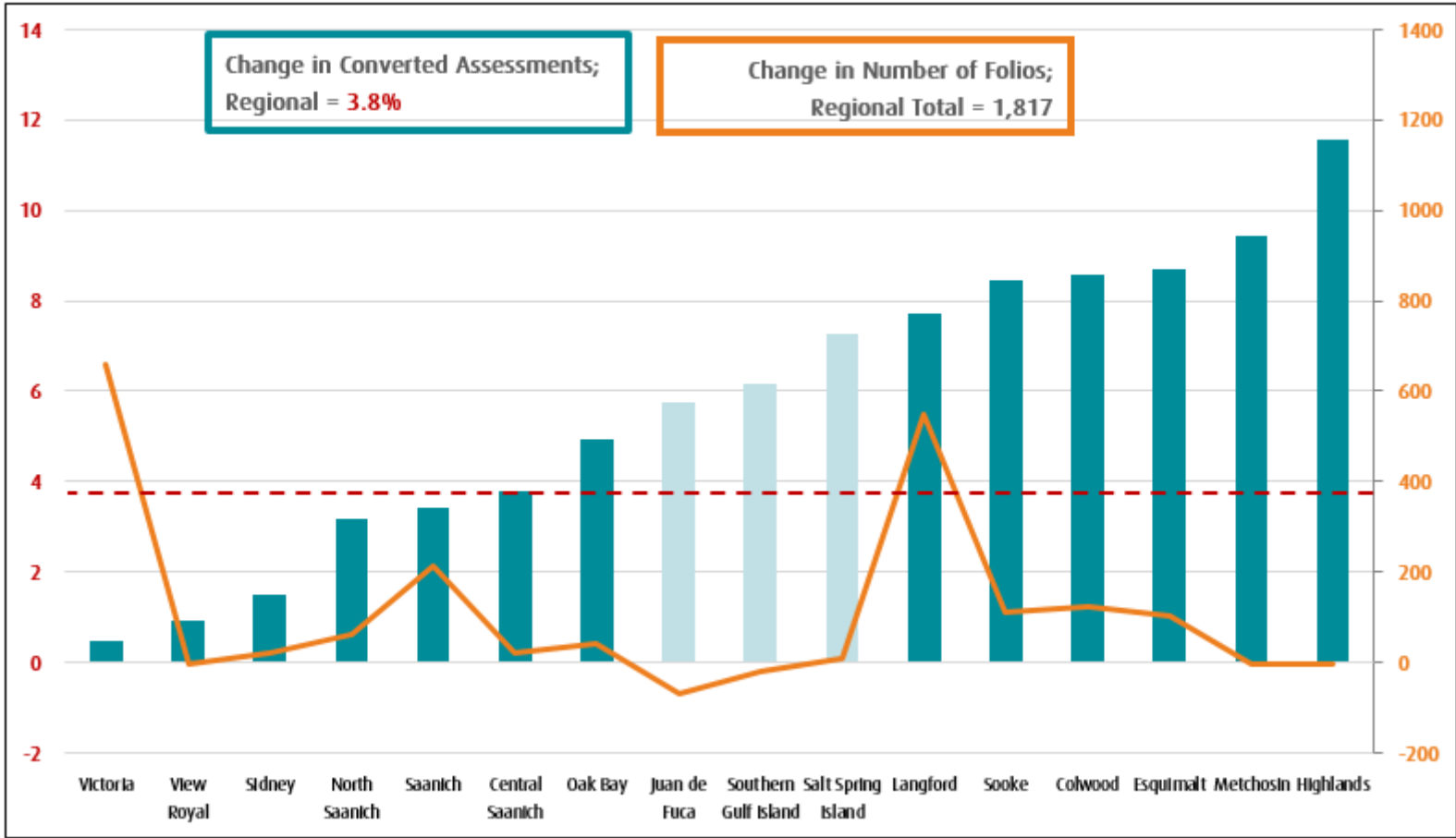
Appendix D: Assessment Data - Electoral Areas

Juan de Fuca	2021	2020	Change	% Change	
Total Converted Assessment	258,183,066	244,178,800	14,004,266	5.7%	*
Actual Residential Assessment	1,992,549,200	1,856,046,337	136,502,863	7.4%	
Residential Folios	3,180	3,248	(68)	-2.1%	
Average Residential Assessment	626,588	571,443	55,145	9.7%	

Salt Spring Island	2021	2020	Change	% Change	
Total Converted Assessment	501,294,566	467,369,988	33,924,578	7.3%	*
Actual Residential Assessment	4,553,543,846	4,214,240,062	339,303,784	8.1%	
Residential Folios	6,101	6,093	8	0.1%	
Average Residential Assessment	746,360	691,653	54,707	7.9%	

Southern Gulf Island	2021	2020	Change	% Change	
Total Converted Assessment	364,128,798	342,990,218	21,138,580	6.2%	*
Actual Residential Assessment	3,464,891,345	3,251,881,250	213,010,095	6.6%	
Residential Folios	6,582	6,601	(19)	-0.3%	
Average Residential Assessment	526,419	492,635	33,784	6.9%	

*Regional average increase is 3.8% in 2021 over 2020



**REPORT TO CAPITAL REGIONAL DISTRICT BOARD
MEETING OF WEDNESDAY, MARCH 24, 2021**

SUBJECT **Bylaw No. 4409: 2021 to 2025 Financial Plan Bylaw, 2021**

ISSUE SUMMARY

This report summarizes final updates to the 2021 budget and requests approval of Bylaw No. 4409 regarding the Capital Regional District (CRD) five-year Financial Plan for the years 2021–2025.

BACKGROUND

Section 374 of the *Local Government Act* requires the CRD to develop and approve a five year Financial Plan by March 31 each year. On October 28, 2020, the CRD Board approved 2021 Service Plans, the 2021 Staff Establishment Chart and the Provisional 2021-2025 Financial Plan. Before final approval, financial plans are amended based on year-end results, payments in lieu of taxes, revised assessment information, and other committee or commission directed changes.

Financial Plan revenues are derived from fees and charges, service and operating agreements, grants, and taxes. Expenditures are determined through a variety of processes, many of which the CRD Board controls directly. Other processes include delegated authority or those recommended by commissions. All approved recommendations are incorporated into service plans, operating plans and capital expenditure plans for approval by the Board.

The CRD Financial Plan consists of more than 200 budgets funding the delivery of regional, sub-regional and local services to over 400,000 residents, businesses and visitors throughout the region. Various trends and variables impact the Financial Plan including, but not limited to, economic conditions, population growth, demographics, climate change, and regulatory or legislative amendments. The Financial Plan aims to balance these factors in alignment with the Board approved strategic, corporate, and service plans.

ALTERNATIVES

Alternative 1

1. That Bylaw No. 4409, “2021 to 2025 Financial Plan Bylaw, 2021”, be introduced, read a first, second and third time; and
2. That Bylaw No. 4409 be adopted.
3. That the amended Staff Establishment Chart as attached in Appendix G be approved.

Alternative 2

1. That Bylaw No. 4409, “2021 to 2025 Financial Plan Bylaw, 2021”, be introduced, read a first time and second time.
2. That Bylaw No. 4409 be amended as directed.
3. That Bylaw No. 4409 be read a third time.
4. That Bylaw No. 4409 be adopted.
5. That the amended Staff Establishment Chart as attached in Appendix G be approved.

IMPLICATIONS

Governance Implications

Public Consultation

Section 375 of the *Local Government Act* requires consultation on the Financial Plan before adoption. In support of the diverse services and governance structures at the CRD, the engagement process employs a variety of means to solicit feedback from regional, sub regional and local rate payers.

Many CRD services are governed through commissions or committees which are composed of elected officials and in many cases volunteer local rate payers. With commission and committees providing oversight and direction to services, public input is received leading up to the preparation of budgets through these bodies during service plan reviews at the individual service level. This process includes a significant amount of work undertaken by many commissioners who volunteer their services in the Southern Gulf Islands, Salt Spring Island, and Juan de Fuca electoral areas. For regional services the Board has oversight over the budget process through standing committees.

Commissions and committees receive input in the form of user statistics, customer feedback, surveys, advisory body reports, operational reports, presentations, and correspondence. The CRD also conducts public consultations for major regional initiatives such as the preparation of a new solid waste management plan. The review of budgets takes place in meetings open to the public, with meeting details advertised in local newspapers and on the CRD website leading up to the meeting dates. Appendix K provides a summary of communications activities related to the final budget.

To supplement these processes, the CRD also makes budget materials publicly available on the website with a public feedback form following provisional budget and ahead of final budget review by the Board. These materials and infographics are designed to increase understanding of the CRD's financial position and performance, and the CRD features the opportunity to participate on its home page, social media channels and media materials.

Public feedback on the 2021-2025 Five Year Financial Plan Bylaw concluded on January 31 and feedback received has been shared through the Board correspondence portal. All public feedback is considered and incorporated in alignment with corporate and strategic planning for Board approval and integrated into service planning where applicable.

Legislative Implications

Financial Plan Bylaw

The Financial Plan Bylaw includes operating and capital expenditures, reserve transfers, and revenue requirements from 2021-2025. Bylaw No. 4409, cited as "2021 to 2025 Financial Plan Bylaw, 2021", including Schedules A and B, reflect approved service plans and any adjustments since provisional approval. The bylaw and schedules are included in Appendix M.

As in previous years, there will be an additional adjustment made prior to billing, limited to final amendments by BC Assessment after March 31. There are no expected material changes as a result of this information.

As approved by the Board, review and recommendation of all electoral area-only service budgets was delegated to the Electoral Areas Committee (EAC), including the review of budgets of local service commissions. The Electoral Area Committee recommended approval of the all electoral area-only budgets on March 10, 2021.

Economic Implications

Trends and Assumptions

Many local and national key performance indicators continue to reflect the impact of COVID-19 on the economy. While there are signals of moderation and slowing in construction and housing starts, demand and utilization of CRD services remain strong. Key indicators include:

- As of January 2021, the Consumer Price Index (CPI) for greater Victoria was 1.4%, compared to Vancouver at 1.0% and British Columbia at 1.1%; significantly higher than National CPI of 1.0%.
- At the end of 2020, Victoria's unemployment rate was 5.8%, down from 10.3% in August, but still higher than 3.5% at the beginning of the year. British Columbia's unemployment rate and the national rate were 7.2% and 8.8% respectively compared to 4.5%, 5.5% pre COVID-19.¹
- Population growth continues to drive the regional economy as well as the need for investments in infrastructure and increases in service delivery. Since 2011, the population of the CRD has grown 15%, or 1.3% in the last year.² The rate of growth continues to outpace Metro Vancouver and the Province, both with 1.1% in 2020.³
- The value of building permit activity through 2020 ended higher than forecast by \$200 million at \$1.4 billion.⁴ Housing starts, generally regarded to more closely indicate construction activity, improved in the second half of 2020 but were lower by (8.3%) from the prior year.⁵
- The local real estate market showed increased sales of single family homes, up 43.9% from the same month in 2020 and decreased number of listings by (38.0%), suggesting development activity may accelerate to meet demand.⁶
- In February 2021, the Victoria Real Estate Board reported 863 properties sold, 57.2% more than the same period last year and an increase from 2020. The average price of a single family home is now \$948,200, an increase of 9.0%.⁷

1 At: <https://www.workbc.ca/labour-market-industry/b-c-s-economy/labour-market-snapshots.aspx?month=December&year=2020>
At: <https://www150.statcan.gc.ca/n1/daily-quotidien/210108/dq210108a-eng.htm>

2 At: <https://www2.gov.bc.ca/gov/content/data/statistics/people-population-community/population/population-estimates>
Table name: pop_municipal_subprov_areas_2011_2020

3 At: <https://www2.gov.bc.ca/gov/content/data/statistics/people-population-community/population/population-estimates>
Table name: pop_municipal_subprov_areas_2011_2020

4 CRD Regional Planning Statistics

5 At: <https://www150.statcan.gc.ca/n1/en/type/data?MM=1#tables> Table: Canada Mortgage and Housing Corporation, housing starts, under construction and completions in selected census metropolitan areas, annual 1, 2, 3

6 At: <https://www.vreb.org/pdf/VREBNewsReleaseAndSummary.pdf>

7 At: <https://www.vreb.org/pdf/VREBNewsReleaseAndSummary.pdf>

- Through 2020, population growth and economic activity continued to drive demand on CRD services and utilization. Regional park visitors increased by 25%, landfill tipping tonnage grew by 2.8%, and water consumption rose by 2%.

Assessment and Growth

With the majority of CRD services cost apportioned on an assessment basis, assessment values and folios are primary factors impacting estimates on costs per average household. Historical trends in assessments growth have been positive on an aggregate regional basis, but difficult to forecast on a participant basis. Through 2020, the region experienced an increase of \$561 million or 3.8% in converted assessments while folios grew by 1,823 or 1.3%.⁸ The change in assessments varies by municipality and electoral area. The Financial Plan presentation includes several charts and tables comparing the changes across the region.

Financial Implications

Budget Overview

The 2021 CRD Financial Plan includes \$296.1 million in operating expenditures, an increase of \$15.8 million or 5.6%, and \$284.2 million in capital investment, a decrease of \$115.4 million or 28.9% over 2020.

Table 1: 2020 CRD Budget – Change from prior year

Budget Type (\$M)	2021 Final	2020 Final*	\$ Change	% Change
Operating	296.1	280.3	15.8	5.6%
Capital	284.2	399.6	(115.4)	(28.9%)
Total	580.3	679.9	(99.6)	(14.6%)

* 2020 Final as amended by Bylaw No. 4396, 2020-2024 Financial Plan Bylaw, 2020, Amendment Bylaw No. 5, 2020

Appendix A provides additional tables summarizing 2021 year over year changes in operating and capital expenditures, requisition, and reserves. The total impact of the operating and capital budget on the 2021 Financial Plan Summaries, along with 2021 Individual Municipal and Electoral Area Requisitions, is included in Appendix J.

Updates Following Provisional Budget Approval

The final budget reflects amendments to the Provisional Financial Plan approved in October with year-end results, BC Assessment information, and additional committee, commission, and staff recommended initiatives. This report focuses on changes since Provisional Budget approval; as such, Tables 2 through 5 compare and summarize the 2021 Final to the Provisional budget. Appendix B and D provide an overview of the 2021 operating and capital budgets.

Operating Expenses

Since provisional approval, the operating budget increased \$2.8 million or 1.0%. The following table summarizes changes by type of expense:

⁸ BC Assessment 2021 Tax Roll

Table 2: Changes in Operating Expenses

Expenditure Type (\$M)	2021 Final	2021 Prelim	\$ Change	% Change
Operations	208.2	205.5	2.7	1.3%
Debt Servicing	40.0	40.0	0.0	0.0%
Capital Funding	21.5	21.2	0.3	1.4%
Transfer to Reserves	26.4	26.6	-0.2	-0.8%
Total	\$296.1	\$293.3	\$2.8	1.0%
<i>Incremental Recommendations</i>	<i>+\$0.2</i>		<i>+\$0.2</i>	<i>+0.1%</i>

The \$2.7 million change in operations is a result of various service budgets being updated to reflect carry forward and deferral of 2020 work programs into 2021, one-time regional support via the BC Safe Restart Grant, and updated cost implications, as listed in Appendix C.

The net \$0.1 million increase in capital funding and transfers to reserve are a result of year end balancing of surplus carryforward and payment-in-lieu (PILT) revenue adjustments. The adjustments fund current and future capital. Of note is the reinstated transfer to reserve for Panorama Recreation Center funded through surplus carry forward.

The incremental recommendation is to include \$0.2 million in additional operating expenses within the Feasibility Studies Service to begin the process of establishing a Regional Arts Facilities Service, as approved by the CRD Board on March 10, 2021.

Operating Revenue

As a result of changes to the operating expenses shown in Table 2, revenue requirements need to be balanced and these are summarized in Table 3 below.

Table 3: Changes in Operating Revenue

Revenue Type (\$M)	2021 Final	2021 Prelim	\$ Change	% Change
Sale of Services	138.3	138.0	0.3	0.2%
Internal Allocations	44.5	44.6	-0.1	-0.2%
Rentals and other Revenue	7.4	7.5	-0.1	-1.3%
Surplus Carryforward	9.0	7.4	1.6	21.6%
Grants and PILT	5.9	4.5	1.4	31.1%
Transfer from Reserves	2.4	1.9	0.5	26.3%
Subtotal	207.5	203.9	3.6	1.8%
Requisition*	88.6	89.4	-0.8	-0.9%
Total	296.1	293.3	2.8	1.0%
<i>Incremental Requisition</i>	<i>+\$0.2</i>		<i>+\$0.2</i>	<i>+0.1%</i>

* Total requisitions includes municipal debt payments of \$15.0 million.

The Surplus Carryforward increase of \$1.6 million from provisional approval is driven by a timing change on a Regional Housing Trust Fund grant for the Croftonbrook Housing Project, Core Area

Wastewater debt refinancing, and incremental revenue from Panorama Recreation as a result of adjusted programming in late 2020.

An increase in grants and PILT funding of \$1.4 million is driven by \$1.3 million related to the COVID-19 Safe Restart Grant for Local Governments.

The increase of \$0.5 million in transfers from reserve is due to a number of projects and programs such as studies and review projects carried forward from 2020 for completion of work in 2021.

A comprehensive list of changes in operating revenue by driver is included in Appendix C. As in previous years, surplus carryforward estimates were included in the provisional budget as a forecast in each service and are revised for final budget with actual 2020 year end results.

Payments-in-Lieu (PILT)

PILT are monies recovered from tax exempt parcels owned by federal, provincial and crown agencies within the region. Under legislation, the amount of tax is determined by class and rate if the properties were taxable. However, the amount of PILT can vary as the requirement to pay is discretionary to the Minister, Lieutenant Governor, and heads of Crown Corporations.

Monies collected in each municipality are processed by the CRD and returned through credit to each of the services the municipalities participate in. These payments are a regular source of funding and are meant to compensate the municipality's share of annual costs for CRD services. The historical approach through the provisional budget is to plan prior year actuals, as current year PILT information is not available at the time. Revisions for final budget include the actual PILT distributed. For 2021, the PILT received was higher than the Provisional budget, totaling \$3.6 million or an increase of \$0.1 million. Appendix C includes a summary of PILT revenue by member municipality.

Capital Investment

Table 4 summarizes changes to the capital budget of the Financial Plan by community need.

Table 4: Changes in Capital Investment

Investment Type (\$M)	2021 Final	2021 Prelim	\$ Change	% Change
Wastewater	144.3	47.8	96.5	201.9%
Water	53.7	56.0	-2.3	-4.1%
Affordable Housing	32.7	32.7	0.0	0.0%
Parks & Natural Resource Protect.	21.7	20.7	1.0	4.8%
Recreation, Arts & Culture, Health	8.6	7.4	1.2	16.2%
Landfill & Recycling	11.0	11.1	-0.1	-0.9%
Protective Services & Transport.	6.0	4.5	1.5	33.3%
Accountability	3.6	1.9	1.7	89.5%
Climate Action & Adaptation	2.6	2.6	0.0	0.0%
Total	\$284.2	\$184.7	\$99.5	53.9%

Changes to capital investment since provisional budget approval relate largely to the Core Area Wastewater Treatment Project (CAWTP). The CAWTP increase is a result of unspent capital in

2020 being carried forward into 2021. Additional details and explanations for all capital change drivers are included in Appendix F.

Capital Funding

As a result of changes to capital investment, shown in Table 4, revenue requirements need to be balanced and this is summarized in Table 5 below.

Table 5: Changes in Capital Investment Funding

Investment Funding Source (\$M)	2021 Final	2021 Prelim	\$ Change	% Change
Current Operating and WIP	52.2	47.4	4.8	10.1%
Grants	104.1	13.0	91.1	700.8%
Debenture Debt	49.2	46.2	3.0	6.5%
Donations & Third Party Funding	28.9	29.6	-0.7	-2.4%
Reserve Funding	49.8	48.5	1.3	2.7%
Total	\$284.2	\$184.7	\$99.5	53.9%

The change in grant funding is primarily driven by an \$88 million increase related to completion timing of CAWTP. These funds were planned to be received in 2020, but have been deferred to 2021. The final 2021 budget includes CAWTP grant contributions from P3 Canada, the Federation of Canadian Municipalities and the remaining grant contribution from the Province of BC.

The current 2021-2025 capital plan totals \$780 million and continues to reflect a focus on critical utility infrastructure while incorporating significant investment in affordable housing. As in previous years, any changes to the capital plan will be managed through budget amendments with the approval of the Board. A summary of capital investment is included in Appendix D and a complete list of capital projects greater than \$0.5 million is included in Appendix E.

Staff Establishment Chart

The Staff Establishment Chart (SEC) is attached as Appendix G, detailing Full-Time Equivalent (FTE) employees included in each department and division budget within the CRD. While the overall total 2021 FTE's has not changed since the provisional approval, 1.0 FTE is requested to be converted from a fixed term duration ending in Q1 of 2022 to a permanent ongoing position within the Regional Housing division.

Table 7 – Summary of Changes to Staff Establishment Chart

Department & Division	Change in FTEs since Preliminary Approval
Planning & Protective Services	
Regional Housing (Ongoing)	1.00
Regional Housing (Fixed Duration)	(1.00)
Total	-

Financial Indicators & Reserve Forecasts

Consolidated summaries of operating and capital reserve activity can be found in Appendix H.

The financial indicators relate directly to the CRD and services provided to the communities in which the CRD operates. These indicators provide a measurement of financial capacity including debt servicing relative to revenue and planned capital expenditures, capital investment relative to depreciation, and transfers to reserves relative to the net book value of assets and operating expenditures. A summary of the financial indicators is included in Appendix I.

CONCLUSION

The CRD Board must adopt a five year Financial Plan bylaw each year by March 31. The attached bylaw and supporting schedules summarize the CRD Financial Plan for the years 2021 through 2025. The 2021 budget was preliminarily approved by the Board on October 28, 2020.

The 2021-2025 Financial Plan has been prepared in alignment with Board decisions and committee direction. Staff recommends approving the 2021-2025 Financial Plan bylaw as presented.

RECOMMENDATION

1. That Bylaw No. 4409, “2021 to 2025 Financial Plan Bylaw, 2021”, be introduced, read a first, second and third time; and
2. That Bylaw No. 4409 be adopted.
3. That the amended Staff Establishment Chart as attached in Appendix G be approved.

Submitted by:	Rianna Lachance, BCom, CPA, CA, Senior Manager, Financial Services
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Stephen Henderson, A/General Manager, Corporate Services
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

ATTACHMENT(S)

Presentation: Capital Regional District 2021 Final Budget
Appendix A: CRD 2021 Final vs. 2020 Final Budgets
Appendix B: CRD 2021 Operating Budget Overview
Appendix C: Drivers for Changes in Operating Budget
Appendix D: CRD 2021 Capital Budget Overview
Appendix E: CRD 2021 Major Capital Projects > \$500,000
Appendix F: Drivers for Changes in Capital Budget
Appendix G: CRD 2021 Staff Establishment Chart
Appendix H: CRD Changes in Operating and Capital Reserve Forecasts
Appendix I: CRD 2021 Financial Indicators
Appendix J: CRD 2021 Financial Plan Summaries and Individual Municipality and Electoral Area Requisitions
Appendix K: Public Input
Appendix L: CRD 2021 Operating Cost Summary by Service
Appendix M: Bylaw No. 4409, “2021 to 2025 Financial Plan Bylaw, 2021”, inclusive of Schedules A and B



Capital Regional District > 2021 Final Budget

**Presentation to the Board Of Directors
Wednesday March 24, 2021**



Economic Indicators

Budget Planning Process

2021 CRD Financial Plan

Impacts on Requisition

Financial Health Indicators



(8%)

DECREASE IN HOUSING STARTS

44%

INCREASE IN HOUSING SALES

(38%)

DECREASE # OF HOUSING LISTINGS



1.3%

POPULATION GROWTH



25%

INCREASE IN PARKS VISITORS



1.7%

FORECASTED CPI

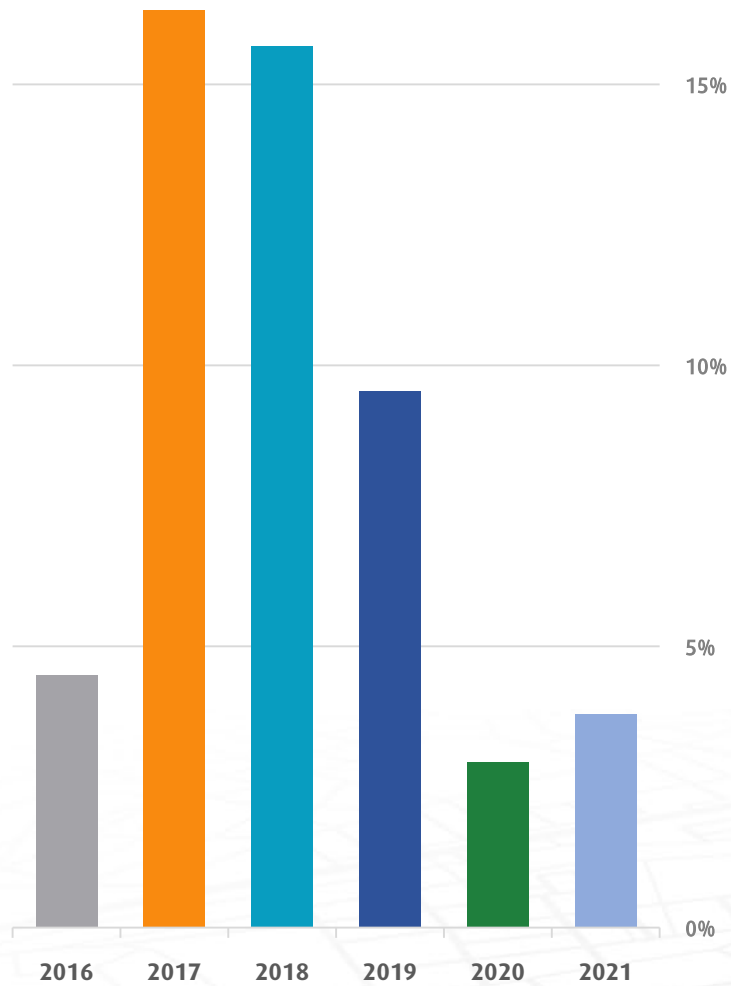


5.8%

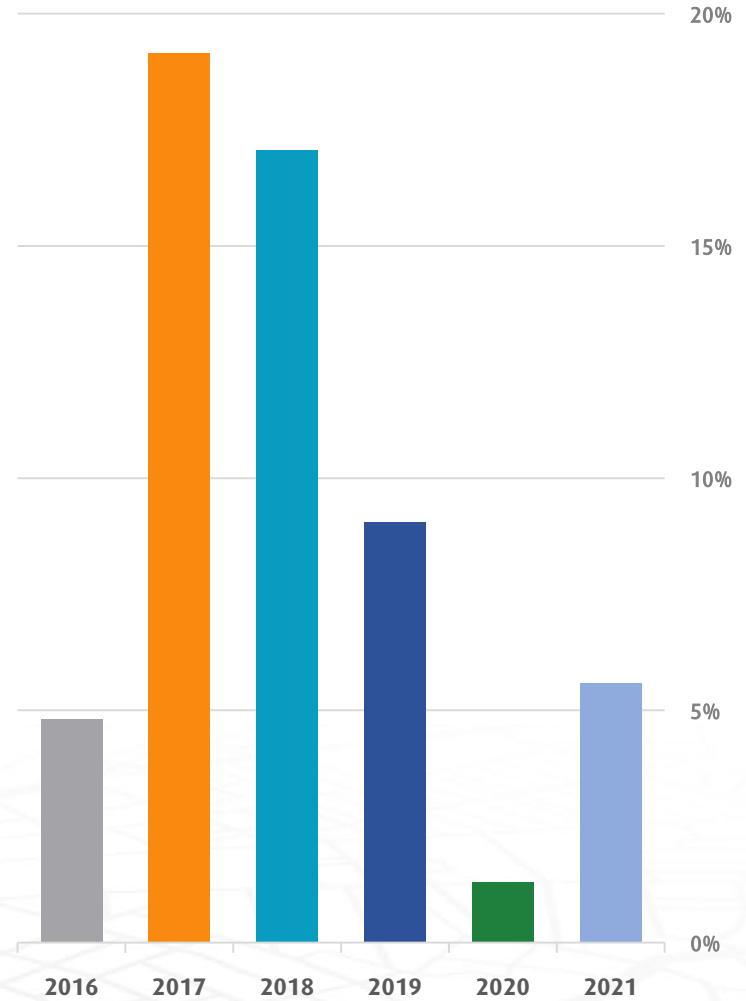
UNEMPLOYMENT RATE



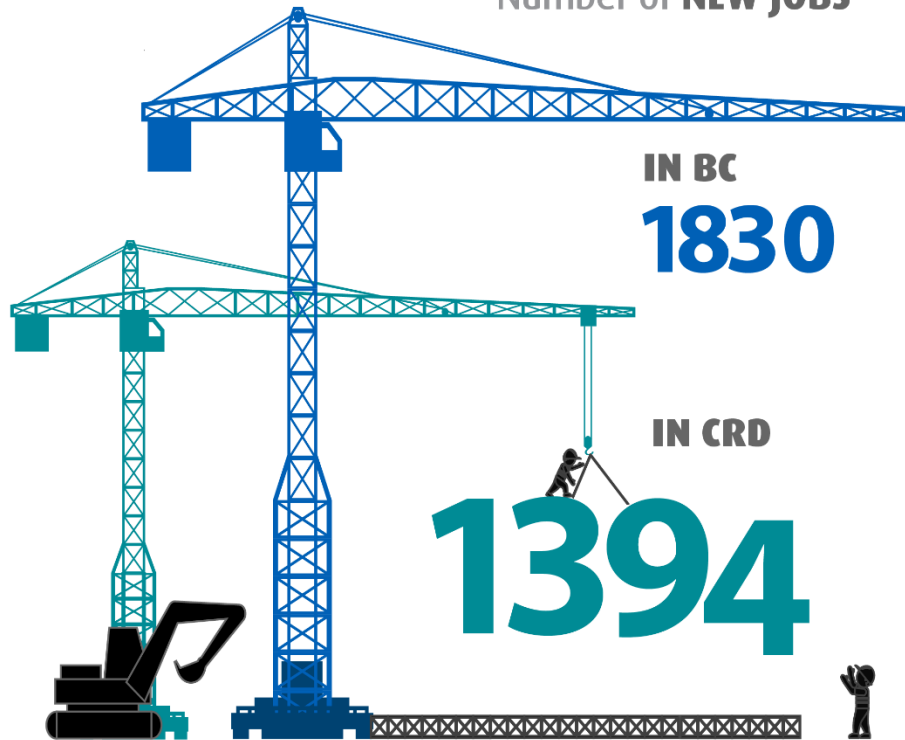
Change in Converted Assessments %



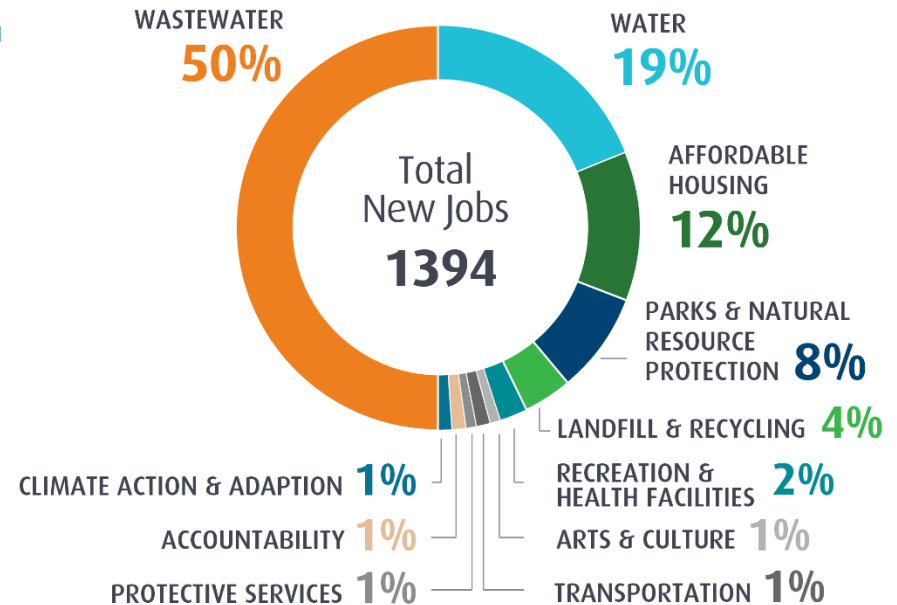
Change in Residential Assessments %



Number of **NEW JOBS**



JOB CREATION By Community Need



The CRD 2021 Capital Plan of \$284M is expected to generate 1,394 new jobs in the region through the flow of goods and services among various industries.

Capital Budget



Capital Regional District
\$284M



Capital Regional Hospital District
\$35M



Capital Region Housing Corporation
\$33M

Total
\$352M

Operating Budget



Capital Regional District
\$296M



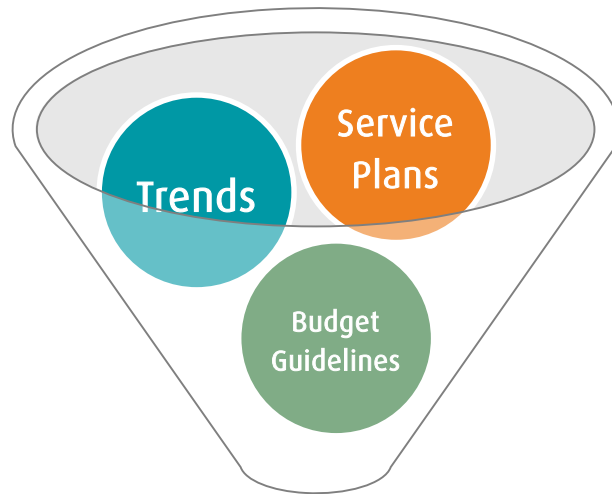
Capital Regional Hospital District
\$36M



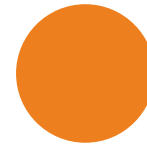
Capital Region Housing Corporation
\$24M

Total
\$356M





2021 Final Budget



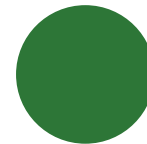
Service Planning Process

Define appropriate levels of service delivery, adjust impacts, realign resources, evaluate infrastructure



Trends and Assumptions

Adjustments made for external factors including population growth, demographics, economic, etc.



Budget Guidelines

Finance Committee and Board approved Financial Management Strategies and Guidelines

Review Process

- GFC and Board approved Financial Planning Guidelines (Spring)
- Committees & Commissions (Fall)
- Electoral Area Committee (Fall)

Provisional Budget

- Committee of the Whole review (October 28 2020)
- Requests authority to expend January 1 through March 31 2021

Final Budget

- Provisional approval updated with assessments, year-end results, and committee directed initiatives
- Approved by March 31 2021



2021 OPERATING BUDGET



Capital Regional District

\$296M

2021 CAPITAL BUDGET



Capital Regional District

\$284M



Managing Capital Investments

capital investment is 4.7x depreciation while 11% of revenue is committed to long-term debt payments



Supporting Board & Corporate Priorities

alignment of initiatives with approved corporate plan targeting key Community Needs



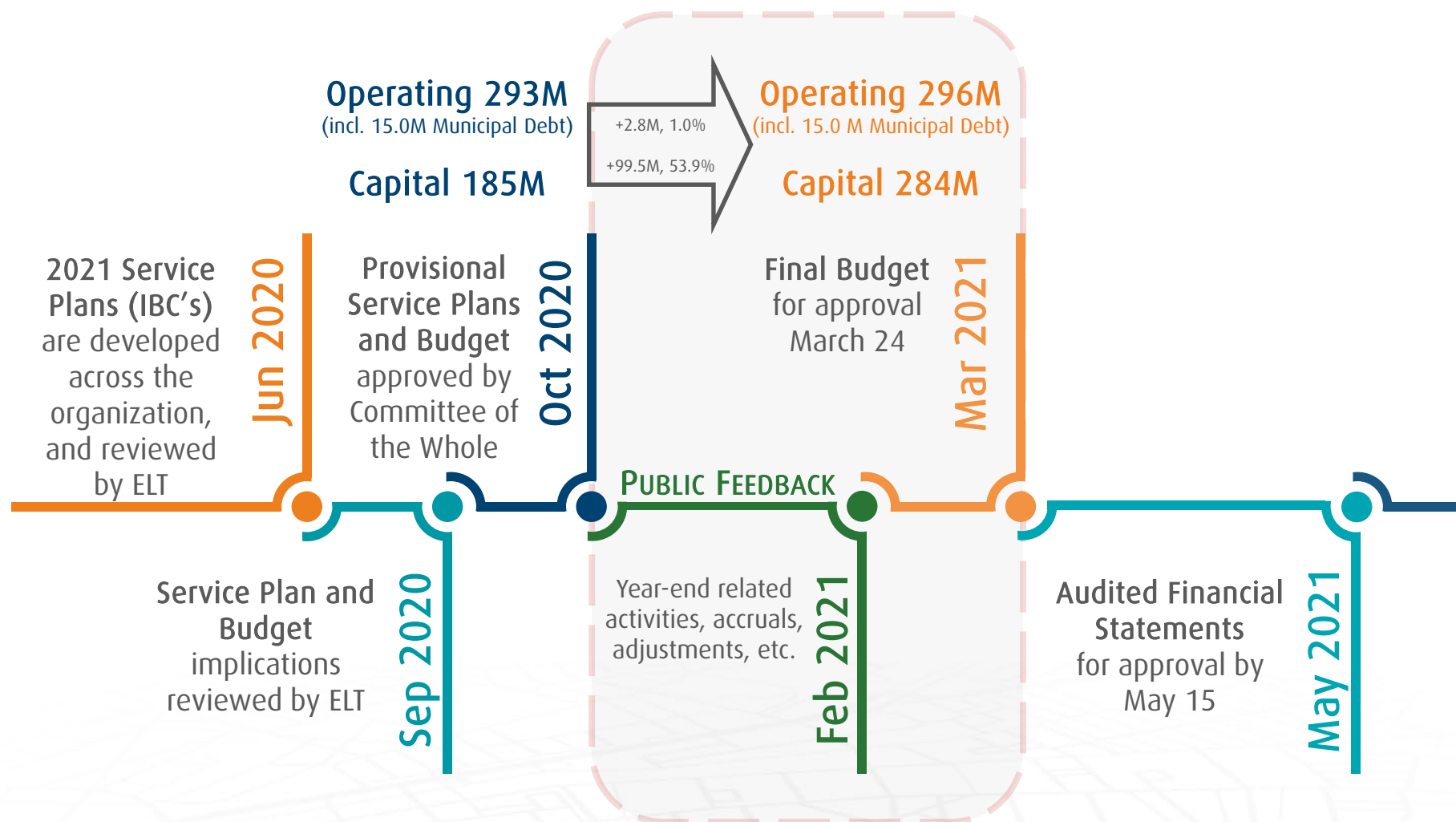
Adapting to Regional Challenges

extraordinary economic environment, labour market conditions, unprecedented growth in asset utilization



Diversifying Revenue Streams

almost ½ of operating revenue comes from sale of services while less than ¼ is from requisition



Operating Budget Summary (\$M)

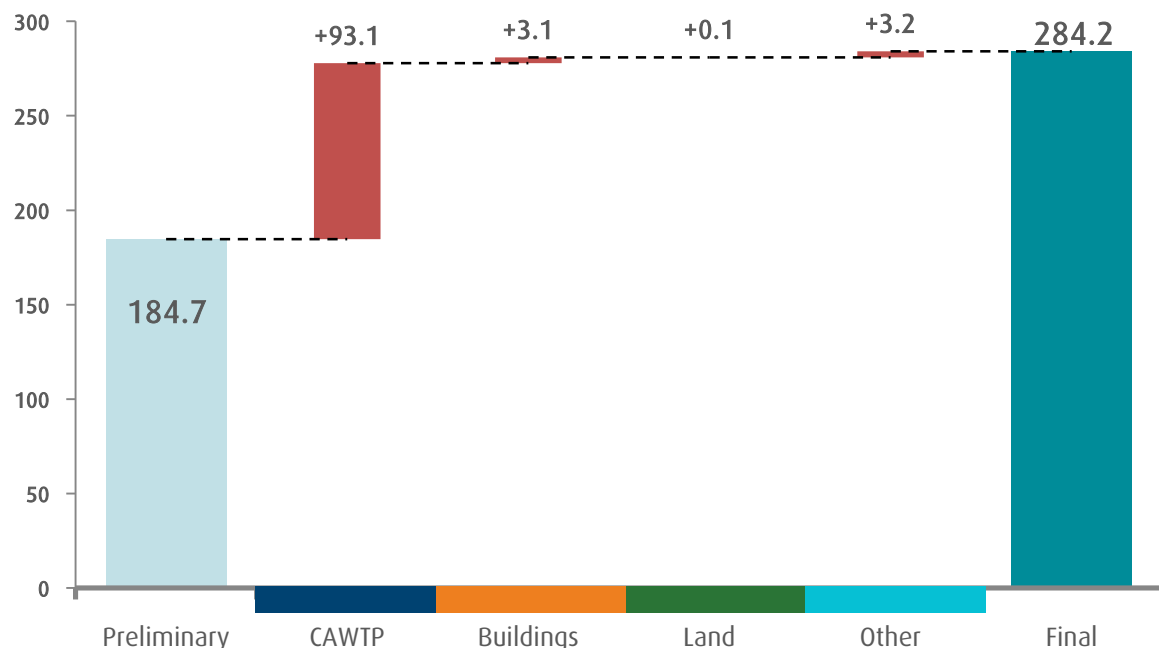
Expenditure Type	2021 Final Budget	2021 Preliminary	Δ \$	Δ %	2020 Budget
Operations	208.2	205.5	2.7	1.3%	181.4
Debt Servicing	25.0	25.0	0.0	0.0%	27.3
Capital Funding	21.5	21.2	0.3	1.4%	32.8
Transfer to Reserves	26.4	26.6	(0.2)	1.4%	24.0
Municipal Debt	15.0	15.0	0.0	0.0%	14.8
Total	\$296.1	\$293.3	\$2.8	1.0%	\$280.3

Capital Budget Summary (\$M)

Expenditure Type	2021 Final Budget	2021 Preliminary	Δ \$	Δ %	2020 Budget
CAWTP (Core Project)	128.7	35.6	93.1	261.3%	225.2
Engineered Structures	77.8	75.9	1.9	2.5%	66.9
Buildings	46.0	42.9	3.1	7.2%	90.0
Equipment	14.3	13.4	0.9	6.7%	9.2
Land	14.5	14.4	0.1	0.7%	5.2
Vehicles	2.9	2.5	0.4	16.1%	3.1
Total	\$284.2	\$184.7	\$99.5	53.9%	\$399.6



Capital Investment increased by \$99.5M or 53.9%



CAWTP +93.1 M

- 93.1M Carryforward of unspent capital from 2020 related to timing of service commencement of the RTF and completion of conveyance components
- Funded by Grants and Current Operating & WIP of unspent capital in 2020

Buildings +3.1 M

- 1.5M Redesign of Fisgard Headquarters to accommodate current/near-term growth
- 1.0M Repairs for Royal and McPherson Theatres advanced to 2021 due to grant timing

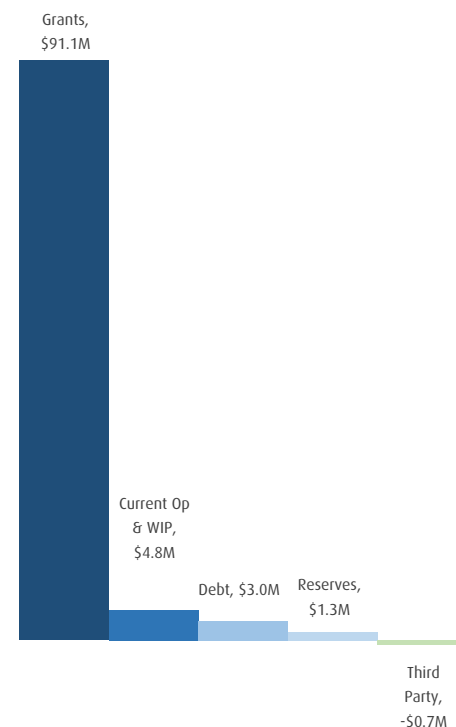
Land +0.1 M

- 0.1M Community Parks & Recreation improvements

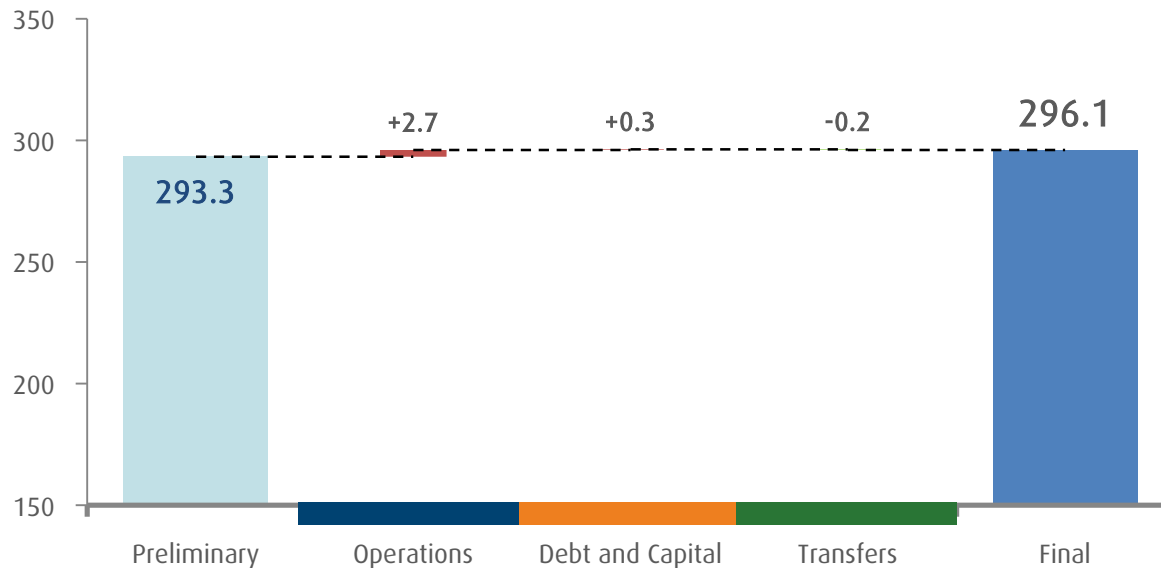
OTHER +3.2 M

- 3.0M Upgrades to Magic Lake Estates Wastewater contingent on grants, 0.9M completion of delayed Anson Road construction, 0.6M Pender Island Fire truck replacement, and 0.5M continued work on E&N Trail phases 3&4 pending additional debt funding. Offset by (2.4M) in grant delays for Regional Water and Saanich Peninsula Water related to seismic resiliency upgrades.

Changes in Investment Funding by Source



Operating Expenditures increased by \$2.8M or 1.0%



Operations +2.7 M

- 0.9M Safe Restart Grant to fund incremental Corporate Emergency operations related to COVID-19
- 0.4M RHTF grant funding for Croftonbrook deferred from 2020 to 2021
- 0.2M office space design study led by Environmental Engineering

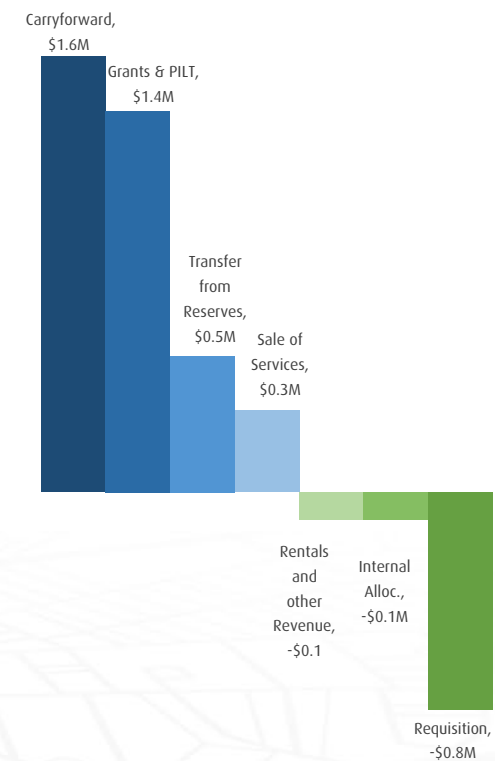
Debt & Capital +0.3M

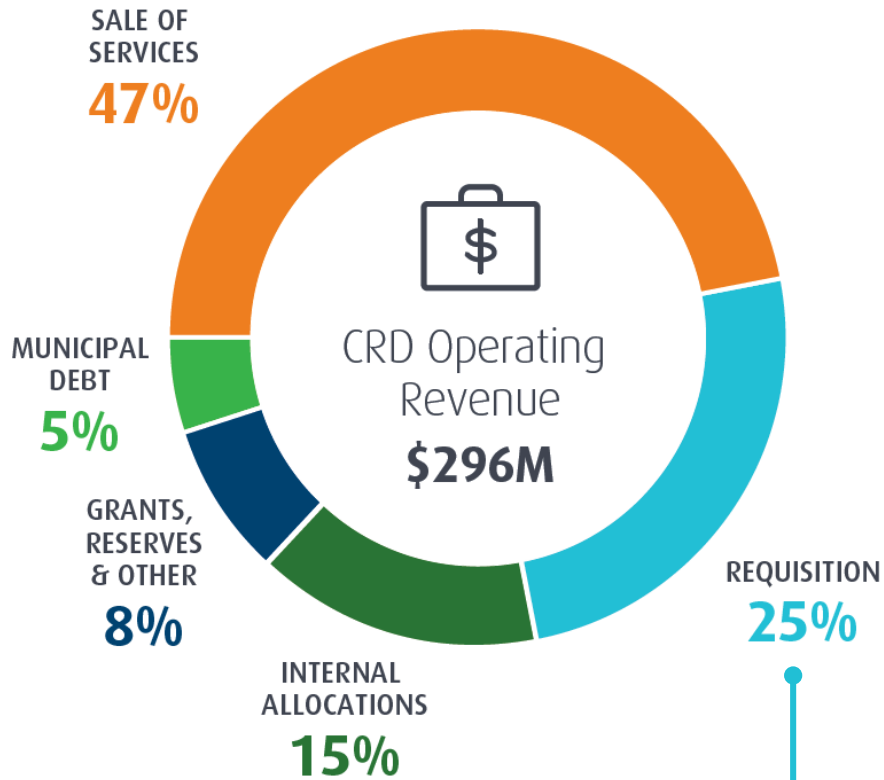
- 0.1M 2020 Surplus for Environmental Engineering allocated to building upgrades
- 0.1M reallocation of operating costs to capital transfers to corporate ERP replacement fund

Transfer to Reserves (0.2 M)

- (0.4M) Increase in Solid Waste operating contracts, offset by reduced transfers to operating reserves
- 0.2M of 2020 Surplus carryforward for Panorama Recreation, returned to capital reserves

Changes in Operating Revenue by Source





Sale of Services	138.3
Requisitions	73.6
Internal Allocations	44.5
Grants, Reserves & Other	24.7
Municipal Debt	15.0
Total	\$296M

2021 Final Budget	2021 Preliminary	Δ \$	Δ %	2020 Budget
\$73.6M	\$74.4M	(\$0.8M)	(1.0%)	\$71.1M

Change in Converted Assessments;
Regional = **3.8%**

\$Avg. Residential Assessment | \$Cost/Avg HH

Change in Number of Folios;
Regional Total = **1,817**



	A	+	B	+	C	=	D		
Municipalities & EAs	Impact of Assessment		Impact of Core Area Wastewater		All Other CRD		CRD Final	Cost per HH CRD	Cost per HH CRD & CRHD & Muni Debt
Colwood	1.7%		(22.7%)		(0.2%)		(21.2%)	(22.2%)	(13.9%)
Esquimalt	1.5%		19.2%		0.5%		21.2%	16.1%	8.5%
Langford	1.2%		(0.4%)		0.7%		1.5%	0.0%	(0.5%)
Oak Bay	0.8%		20.5%		4.4%		25.7%	25.8%	14.4%
Saanich	(0.1%)		not requisitioned		2.7%		2.6%	2.9%	0.8%
Victoria	(2.6%)		not requisitioned		2.4%		(0.2%)	0.8%	(2.1%)
View Royal	(1.9%)		not requisitioned		2.0%		0.1%	2.4%	0.1%
Central Saanich	0.2%								
Highlands	5.1%				6.6%		6.8%	7.7%	4.6%
Metchosin	3.0%				2.7%		7.8%	2.4%	(0.6%)
North Saanich	(0.2%)				1.3%		4.3%	5.0%	3.6%
Sidney	(1.3%)				2.8%		2.6%	4.8%	2.5%
Sooke	1.5%				3.5%		2.2%	2.8%	2.5%
Juan de Fuca*	0.3%				2.2%		3.7%	3.2%	2.2%
Salt Spring Island*	0.5%				2.1%		2.4%	6.2%	5.2%
Southern Gulf Islands*	0.4%				1.1%		1.6%	2.1%	1.8%
Total	-		1.1%		2.5%		3.6%	7.1%	5.3%
								4.9%	2.7%

COMMITTEE DIRECTED INITIATIVES +0.2%

CRD



Investing for the Future

Measure: the amount of capital invested in infrastructure for every dollar that assets depreciate each year.

Result: in 2021, the investment in capital will be \$122.8M* vs \$26.1M in amortization. This yields a 4.7x multiplier.

* excludes investment in CAWTP and RHFP, otherwise investment = 284.2M with an 10.9x multiplier



Saving for a Rainy Day

Measure: reserves provide sources of funding for uncontrollable factors and allow the CRD to set aside funds for future capital requirements.

Result: in 2021, reserve contributions will total \$26.4M vs a \$281.1M* operating budget. The result is 9.4%.

* excludes municipal debt servicing costs, otherwise operating budget = \$296.1M with 8.9% contribution rate





Debt Affordability

Measure: the amount of revenue committed to debt repayment for existing and new capital.

Result: in 2021, debt servicing costs will account for \$25.0M* out of the total revenue of \$227.6M**. This equates to 11.0%.

* excludes municipal debt (15.0M)

** excludes municipal debt (15.0M), internal allocations (44.6M), and surplus carryforward (9.0M); otherwise, debt servicing costs = 40.0M and total revenue = \$296.1M with a servicing rate of 13.5%



Debt Management

Measure: the amount of capital investment that will be funded by debt (instead of operating or reserves).

Result: in 2021, debt will fund approximately 14.6% of total capital investment of \$122.8M*.

* Excludes investment in CAWTP (\$128.7M) and RHFP (\$32.7M), inclusive of these investments, debt funding is 17.3% of the plan





Managing Capital Investments

capital investment is 4.7x depreciation while 11% of revenue is committed to long-term debt payments



Supporting Board & Corporate Priorities

alignment of initiatives with approved corporate plan targeting key Community Needs



Adapting to Regional Challenges

extraordinary economic environment, labour market conditions, unprecedented growth in asset utilization



Diversifying Revenue Streams

almost ½ of operating revenue comes from sale of services while less than ¼ is from requisition





Questions?

**Presentation to the Board Of Directors
Wednesday March 24, 2021**

The following charts summarize the change in operating and capital plans, year over year, after final adjustments to the 2021 budget.

Operating Expenditures (in \$ millions)

Expenditure Type	2021 Final	2020 Final ¹	\$ Change	% of Total Change
Operations	208.2	181.4	26.8	9.6%
Debt Servicing	40.0	42.1	-2.1	-0.8%
Capital Funding	21.5	32.8	-11.3	-4.0%
Transfers to Reserves	26.4	24.0	2.4	0.8%
Total	\$296.1	\$280.3	\$15.8	5.6%

¹2020 Final amounts as shown in Bylaw 4396

Operating Revenues (in \$ millions)

Revenue Source	2021 Final	2020 Final ¹	\$ Change	% of Total Change
Sale of services	138.3	132.2	6.1	2.2%
Requisitions ²	88.6	86.0	2.6	0.9%
Allocation to other services	44.5	38.0	6.5	2.3%
Rentals and other revenue	7.4	8.4	-1.0	-0.4%
Surplus	9.0	7.4	1.6	0.6%
Grants and PILT	5.9	4.5	1.4	0.5%
Transfer from reserve for capital	2.4	3.8	-1.4	-0.5%
Total	\$296.1	\$280.3	\$15.8	5.6%

¹2020 Final amounts as shown in Bylaw 4396

²Includes Municipal Debt

Requisitions (in \$ millions)

Description	2021 Final	2020 Final	\$ Change	% Change
Total Electoral Areas Only	14.7	14.5	0.2	1.4%
Regional / Sub Regional	58.9	56.7	2.2	3.9%
Total Before Municipal Debt	73.6	71.2	2.4	3.4%
Municipal Debt	15.0	14.8	0.2	1.4%
Total	\$88.6	\$86.0	\$2.6	3.0%

Capital Expenditures (in \$ millions)

Description	2021 Final (a)	2021 Prelim (b)	2020 Final ¹ (c)	Change (a-c)	% of Total Change
CAWTP	128.7	35.6	225.2	-96.5	-24.2%
Engineered Structures	77.8	75.9	66.9	10.9	2.7%
Buildings	46.0	42.9	90.0	-44.0	-11.0%
Equipment	14.3	13.4	9.2	5.1	1.3%
Land	14.5	14.4	5.2	9.3	2.3%
Vehicles	2.9	2.5	3.1	-0.2	-0.1%
Ending Balance	\$284.2	\$184.7	\$399.6	-\$115.4	-28.9%

¹2020 Final amounts as shown in Bylaw 4396

Capital Revenues (in \$ millions)

Description	2021 Final (a)	2021 Prelim (b)	2020 Final ¹ (c)	Change (a-c)	% of Total Change
Current Operating and WIP	52.2	47.4	78.6	-26.4	-6.6%
Grants	104.2	13.0	179.7	-75.5	-18.9%
Debt Issuance	49.2	46.2	40.0	9.2	2.3%
Donations & Third Party Funding	28.9	29.6	62.4	-33.5	-8.4%
Reserve Funding	49.7	48.5	38.9	10.8	2.7%
Ending Balance	\$284.2	\$184.7	\$399.6	-\$115.4	-28.9%

¹2020 Final amounts as shown in Bylaw 4396

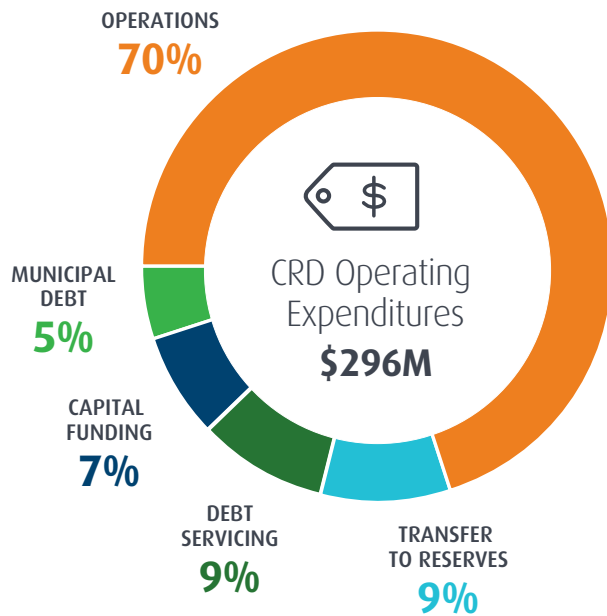
Reserves - Capital (in \$ millions)

Reserve Activity - Forecast	2021 Final	2020 Final ¹	\$ Change	% Change
Opening Reserve Balance Actual	78.0	82.2	-4.2	-5.1%
Transfer to/from Operating	24.8	19.9	4.9	24.6%
Interest Income	1.6	1.3	0.3	23.1%
Transfer to Fund Capital Projects	-49.8	-25.4	-24.4	96.1%
Ending Balance	\$54.6	\$78.0	-\$23.4	-30.0%

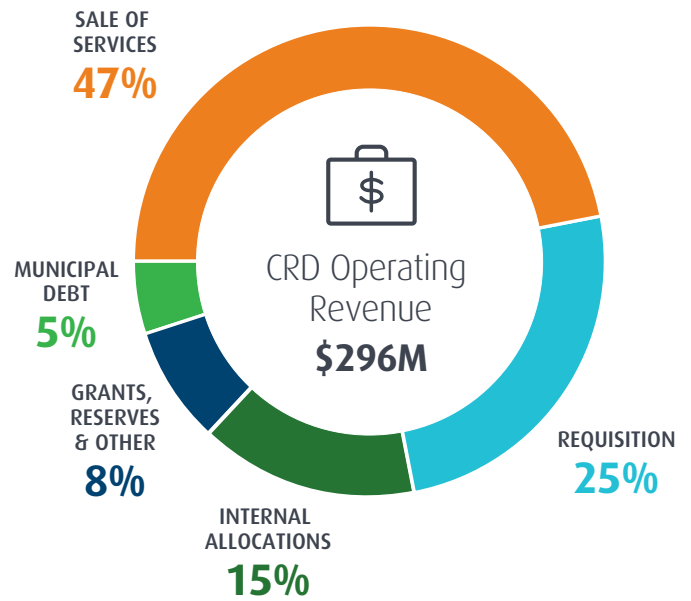
¹2020 opening balance updated to align with 2019 audited Financial Statements

CRD 2021 Operating Budget Overview

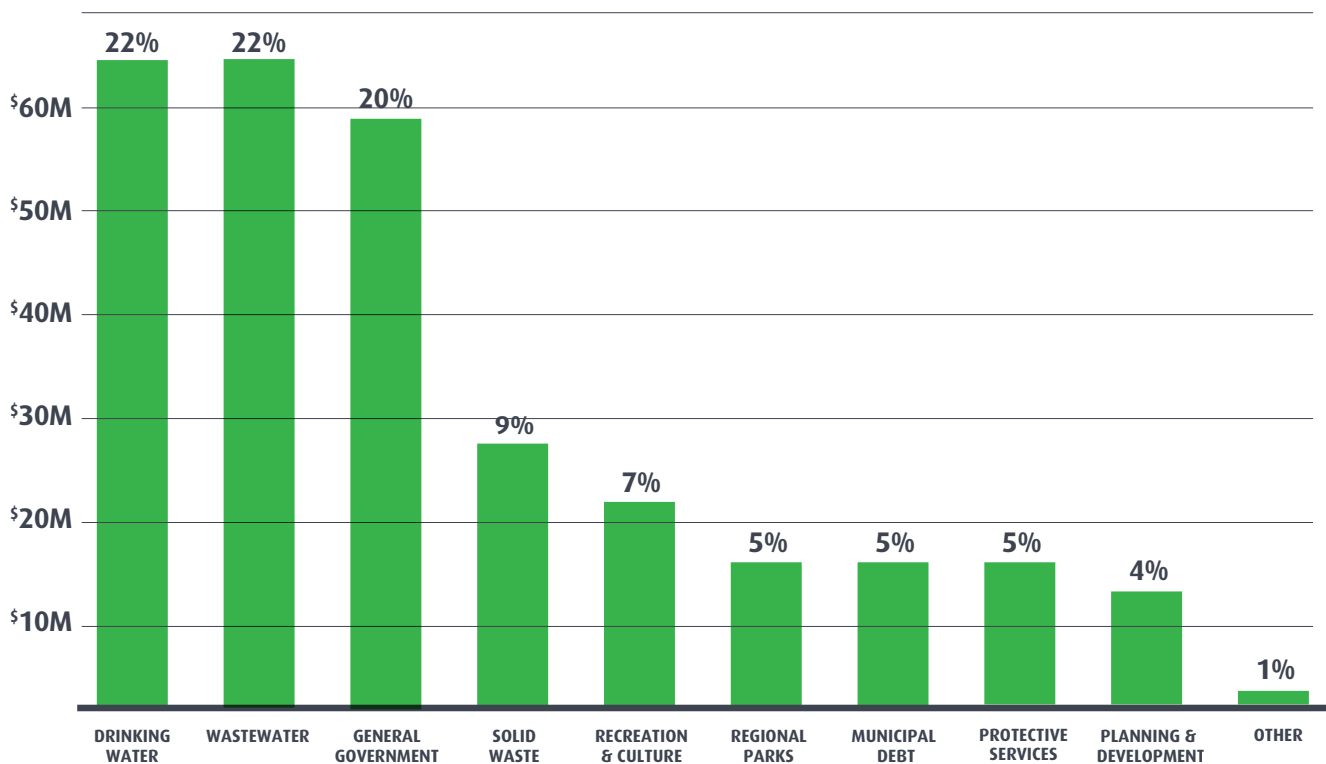
WHERE THE MONEY GOES



WHERE THE MONEY COMES FROM



HOW THE MONEY IS SPENT



Purpose: To provide detailed listing of budget drivers for changes in the operating budget.

Table 1: Drivers for Change in Operating Expenses	Pages 2-4
Table 2: Drivers for Change in Surplus Carry Forward	Page 5
Table 3: Drivers for Change in Transfer from Reserves Revenue	Page 6
Table 4: Drivers for Change in Requisition Revenue	Page 7
Table 5: Drivers for Change in Grant Revenue	Page 8
Table 6: Drivers for Change in Payments in Lieu of Taxes (PILT)	Page 9

Operating Expenses

Since Provisional approval, the operating budget increased by \$2.8 million or 1.0%. Table 1 provides a detailed listing of changes to the operating budget since Provisional.

Table 1: Drivers for Change in Operating Expenses

Service	(\$M) Change	Description	Impact	Funding Source	Direction
Legislative and General Government	0.944	Corporate Emergency - COVID Safe Restart Grant	Regional	Grant (one-time)	CRD Board December 9, 2020
	The regional portion of the Safe Restart Grant for Local Government distributed to the CRD has been allocated to the Corporate Emergency budget, to fund incremental EOC operations and COVID-19 related costs. In 2021, these costs include labour for safety and tech support; vehicle and equipment rentals; operating supplies; computer and other technology costs to enhance interconnectivity and virtual communication; protective equipment and facility management. Of this amount, \$365k is identified as unspecified grants - this amount will be used to address various COVID-19 related initiatives as they arise throughout the year.				
	0.110	First Nations initiatives	Regional	Reserve (one-time)	Included in 2020 Service Plan
	2020 work plan deferred and carried forward to 2021 for archeology works and the Cultural Programming initiative with Parks (IBC 3a-3), for \$60k. A further \$50k of 2020 funding has been carried forward to extend the workplan in 2021 to engage with local nations on expanding CRDs Archaeological Overview Assessment (AOA).				
	0.060	Corporate Services - EDRMS and Commission Governance Review	Regional	Reserve (one-time)	Included in 2020 Service Plan
	Carry forward of unspent funds from 2020 to be spent in 2021, for EDRMS (IBC 15f1-3) and Commission Governance Review (IBC 15a-1).				
	0.040	Real Estate - land tenure costs for CAWTP completion	Regional	Reserve (one-time)	Included in 2020 Service Plan
	Unspent contract for services budget from 2020 to be spent in 2021, related to outstanding land tenure agreements that will be incurred at the completion of the Wastewater Treatment Project.				

Regional Housing Trust Fund	0.371	Croftonbrook Phase 3 grant funding was delayed from 2020 to Spring 2021	Sub-Regional	Carry Forward (one-time)	Included in 2020 Service Plan
	Delay in receiving the building permit, and related documents for the funding agreement.				
Environmental Engineering	0.210	Office space considerations.	Regional	Carry Forward (one-time)	Staff Identified Requirement
	Carry forward 2020 surplus to fund office space considerations in 2021 led by Environmental Engineering. \$150k for an office space study for IWS, Parks and Bylaw building planning, involving advanced concept design. A further \$60k for reconfiguration of the Engineering/Facilities Management offices at Fisgard headquarters.				
Panorama Recreation	0.176	Increase in capital reserve transfer	Sub-Regional	Carry Forward (one-time)	Peninsula Recreation Commission, February 4, 2021
	2020 surplus being carried forward to 2021, to restore annual capital reserve contributions to pre-COVID-19 levels.				
Regional Parks	0.083	Increase in capital reserve transfer	Regional	Other Revenue (one-time)	Change in Budget Assumption
	PILT allocation directed to capital reserve transfer.				
Harbours Environmental Action	0.065	Establishment of a new Harbours Environmental Action service for Saanich Peninsula	Sub-Regional	Requisition (ongoing)	Saanich Peninsula Wastewater Commission November 10, 2020
	The establishment of this service has been introduced since preliminary budget. This service is to support environmental stewardship on the Peninsula in response to increasing stressors on the marine environment.				

Electoral Area Fire Services	0.065	EA Fire Services Regulatory Review	Local Area	Reserve (one-time)	Electoral Area Committee February 10, 2021
	Recent Fire Services Review report identified administrative and operational improvements required to bring departments into compliance with provincial legislation. One-time costs to facilitate increased support to fire departments and achieve regulatory compliance.				
SSI Community Parks	0.056	2020 deficit carry-forward, COVID-19	Local Area	Grant (one-time)	EA Director Approval
	SSI Community Parks experienced a deficit in 2020, due to drop in rental revenues resulting from COVID-19. The 2020 deficit is carried forward into 2021, to be offset by one-time Safe Restart Initiatives Grant funding.				
SSI Emergency Communication - CREST	0.051	CREST: P25 radio equipment	Local Area	Requisition (ongoing)	Change in Budget Assumption
	Increase in payment to CREST due to upgrade to new P25 radio equipment for emergency program and fire service.				
Regional Septage	0.050	Additional capital contribution	Sub-Regional	Service Fees (ongoing)	Changes in Budget Assumptions
	Additional income of \$50k resulting from new agreement with SPL (from \$0.01/gallon to \$0.015/gallon). This additional revenue is used to fund increased capital fund contributions for monitoring and remediation projects.				
All other services (Including EA)	0.511	Net increase across 84 other services			
Subtotal	\$2.8				

Operating Revenue

Service plan adjustments and budget assumption changes since the provisional budget are funded through a variety of revenue sources totaling \$2.8 million. The following tables provide changes since provisional approval by revenue type.

Table 2: Drivers for Change in Surplus Carryforward

Service	(\$M) Change	Description	Impact	Direction
Regional Housing Trust Fund (RHTF)	0.371	Related to grant funding that was not disbursed in 2020 due to minor project delay. This will be granted in 2021	Sub-Regional	Included in 2020 Service Plan
Core Sewage Integrated Treatment Facility - Debt (3.798B)	0.280	Surplus carried forward to to reduce requisition and invoicing. Surplus generated by renewal of existing loan at lower than planned interest rate.	Sub-Regional	Revised Amount
Panorama Recreation	0.259	Savings from adjusted programming in the COVID-19 environment in 2020, to restore capital reserve funding levels in 2021, and reduce impact to requisition	Sub-Regional	Peninsula Recreation Commission, February 4, 2021
Environmental Engineering	0.210	Carry Forward of operating to fund office reconfiguration and study on office space for IWS, Parks and Bylaw Building space.	Regional	Staff Identified Requirement
NET & ECI Sewer Upgrade - Debt	0.119	Debt reserve fund earnings returned upon debt maturity, carried forward to reduce 2021 requisition	Sub-Regional	Revised Amount
Regional Planning	0.072	Carry forward of operating to fund one-time initiative of Implementation of Data Review, and to reduce requisition.	Regional	Staff Identified Requirement
All other services (Including EA)	0.244	Net increase across 46 other services		
Total	\$1.6			

Table 3: Drivers for Change in Transfer from Reserves Revenue

Service	(\$M) Change	Description	Impact	Direction
Legislative and General Government	0.110	First Nations - Funding for Cultural Programming initiative, deferred archeology works, and engagement with local nations on expanding CRDs Archaeological Overview Assessment (AOA)	Regional	Included in 2020 Service Level
	0.060	Corporate Services - Funding for EDRMS and Commission Governance Review work deferred to 2021	Regional	Included in 2020 Service Level
	0.040	Real Estate - Funding for land tenure costs for CAWTP completion	Regional	Included in 2020 Service Level
Electoral Area Fire Services	0.065	Funding for EA Fire Services review findings implementation	Local Area	Electoral Area Committee February 10, 2021
Regional Planning	(0.050)	Fund one-time Implementation of Data Review study, to be funded by 2020 surplus carryforward instead of reserve	Regional	Staff Identified Requirement
All other services (Including EA)	0.225	Net increase across 19 other services		
Total	\$0.5			

Table 4: Drivers for Change in Requisition Revenue

Service	(\$M) Change	Description	Impact	Direction
911 Call Answer - Municipalities	0.070	Increase due to higher deficit carry-forward to 2021 as the result of lower 911 Call Levy revenue in 2020	Sub-Regional	Revised Amount
Harbours Environmental Action	0.065		Sub-Regional	Saanich Peninsula Wastewater Commission November 10, 2020
SSI Emergency Communication - CREST	0.051	Increase due to purchase of new fire equipment from CREST	Local Area	Change in Budget Assumption
SSI Community Transit	(0.059)	Use of the BC Transit Safe Restart Grant to mitigate the requisition impact	Local Area	EA Director Approval
Core Sewage Integrated Treatment Facility - Debt	(0.063)	Use of 2020 surplus to reduce requisition	Sub-Regional	Revised Amount
Legislative and General Government	(0.067)	Use of updated PILT adjustment to reduce requisition	Regional	Revised Amount
Panorama Recreation	(0.081)	Use of 2020 surplus to reduce requisition	Sub-Regional	Revised Amount
Core Area Wastewater Operations and Capital	(0.629)	Change due to participation by requisition versus invoice and cost apportionment updates based on year-end flow adjustments.	Sub-Regional	Operating and Capital Agreements
All other services (Including EA)	(0.038)	Net decrease across 95 other services		
Total	(\$0.8)			

Table 5: Drivers for Change in Grant Revenue

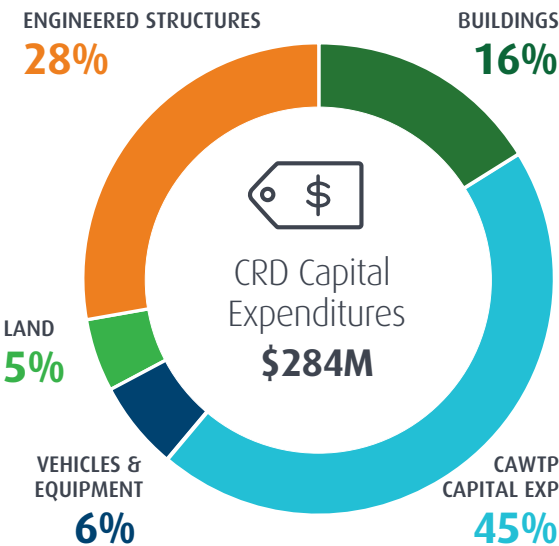
Service	(\$M) Change	Description	Impact	Direction
Legislative and General Government	0.944	Corporate Emergency - COVID Safe Restart Grant funding for incremental regional EOC operations and COVID-19 related costs	Regional	Included in 2020 Service Plan
SSI Community Transit	0.196	BC Transit Safe Restart Grant funding, utilized to mitigate impact to requisition	Local Area	EA Director Approval
SSI Community Parks	0.056	Utilizing COVID Safe Restart Grant funding for SSI Electoral Area. Applied to offset 2020 deficit carryforward, due to lost rental revenue during COVID-19.	Local Area	EA Director Approval
All other services (Including EA)	0.216	Net increase across 9 other services		
Total	\$1.4			

Table 6: Drivers for Change in Payments in Lieu of Taxes (PILT)

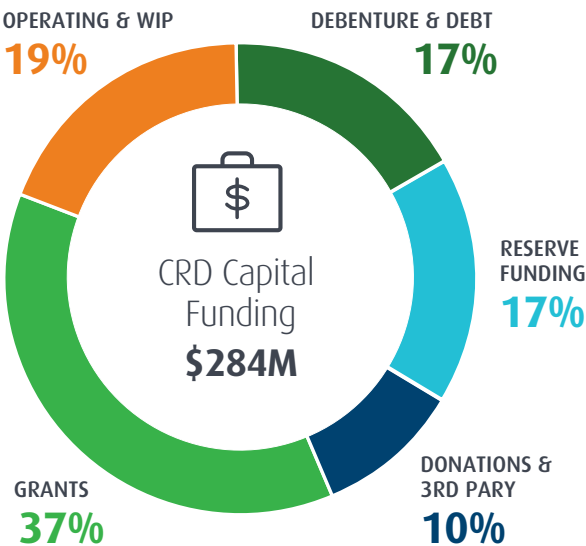
Municipality (\$M)	2021 Final	2021 Prelim	\$ Change	% Change
Township of Esquimalt	2.091	2.170	-0.079	-4%
City of Victoria	0.496	0.458	0.038	8%
District of North Saanich	0.292	0.246	0.046	19%
City of Colwood	0.276	0.265	0.011	4%
District of Saanich	0.197	0.196	0.001	1%
District of Metchosin	0.124	0.100	0.024	24%
Electoral Areas	0.067	0.056	0.011	20%
City of Langford	0.034	0.028	0.006	21%
District of Central Saanich	0.011	0.020	-0.009	-45%
Town of Sidney	0.009	0.010	-0.001	-10%
District of Sooke	0.007	0.007	-	0%
Town of View Royal	0.006	0.006	-	0%
District of Oak Bay	0.000	0.001	-0.001	-100%
Total	\$3.610	\$3.563	\$0.047	1%

*Excludes municipalities and electoral areas that do not receive PILT

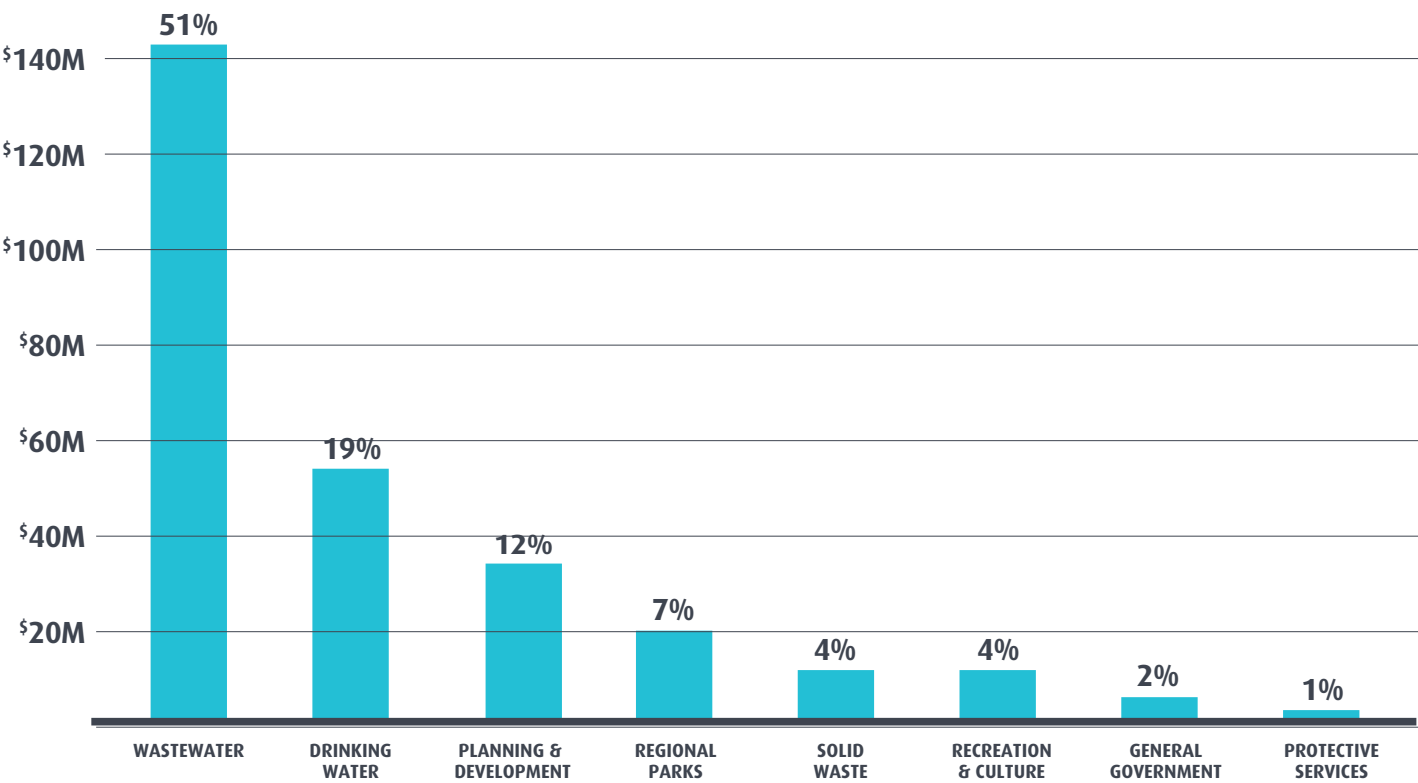
WHERE THE MONEY GOES



WHERE THE MONEY COMES FROM



HOW THE MONEY IS SPENT



Capital Regional District

2021 Capital Projects Greater than \$500,000

SERVICE AREA	\$M	FUNDING SOURCE
Parks & Recreation		
REGIONAL PARKS		
Parkland Acquisition	11.0	Reserves
Construct E&N Rail Trail Phases 3 & 4	3.9	Capital Funds on Hand, Debt
Purchase and Install Elk Lake Remediation Systems	1.4	Grants, Reserves
Mayne Island Demonstration Trail	1.2	Capital Funds on Hand, Grants, Reserves
Construct Hamsterly Beach Washroom	0.6	Reserves
PANORAMA RECREATION		
Heat Recovery Plant	2.4	Debt, Grants
Planning & Protective Services		
LAND BANKING & HOUSING		
RHFP - Hockley (Langford) (CRD/CMHC/CRHC)	32.7	Grants, Other
911 CALL ANSWER		
New Equipment	1.0	ERF
Environmental Services		
ENVIRONMENTAL RESOURCE MANAGEMENT		
Aggregate Production for Internal Use	4.2	Reserves
Hartland North Site Buffer Acquisition	2.0	Capital Funds on Hand, Reserves
Landfill Gas Utilization	1.4	Reserves
MILLSTREAM SITE REMEDIATION		
Millstream Meadows Remediation	0.6	Capital Funds on Hand, Grants
Facilities		
CRD HEADQUARTERS		
1st Floor Redesign	1.9	Reserves
Royal Theatre		
Repair Building Envelope	0.5	Grants
Integrated Water Services		
SAANICH PENINSULA WATER SUPPLY		
SPW System Upgrade and Expansion	1.8	Reserves
REGIONAL WATER SUPPLY		
Butchart Dam No. 5 Remediation	2.9	Capital Funds on Hand
RWS Supply Main No. 4 Upgrade	1.8	Debt
Implications from Sooke Lake Dam Safety Review	0.9	Capital Funds on Hand
Sooke Lake Dam - Instrumentation System Improvements	0.9	Capital Funds on Hand
Sooke Intake Screens Replacement	0.8	Capital Funds on Hand
GVWSA Land Acquisition Priorities	0.8	Capital Funds on Hand
Cabin Pond Dams Decommissioning	0.6	Capital Funds on Hand
JDF WATER DISTRIBUTION		
Rocky Point Upgrades	5.4	Capital Funds on Hand, Other
Goldstream AC Replacement	4.8	Capital Funds on Hand, Debt
AC Pipe Replacement Program	3.0	Capital Funds on Hand
Comprehensive Pump Station Upgrades (10 year Program)	1.0	Capital Funds on Hand
Sun River Reservoir Replacement	0.8	Debt
Residential Service & Meter Replacement	0.8	Capital Funds on Hand, Debt

Continued on next page

Capital Regional District

2021 Capital Projects Greater than \$500,000

SERVICE AREA	\$M	FUNDING SOURCE
JDF WATER DISTRIBUTION (DCC)		
McCallum Pump Station and Tank 4	4.6	Reserves
REGIONAL WATER SUPPLY & JDF WATER DISTRIBUTION		
Voice Radio Upgrade	0.6	Capital Funds on Hand
SAANICH PENINSULA TREATMENT PLANT		
SPWWTP Replacement of Rotary Presses	1.2	Reserves
Trunk Sewer Relining	1.1	Reserves
SPWWTP Concrete Tank Repairs	0.9	Reserves
CORE AREA WASTEWATER		
Wastewater Treatment Plant	113.2	Grants, Debt, Capital Funds on Hand
Bowker Sewer Rehabilitation	4.3	Debt
NW Trunk Sewer Rehabilitation Sections 1 & 2	2.0	Capital Funds on Hand
New Fleet Purchases	0.8	Capital Funds on Hand
IT Capital Purchases and Plant Optimization	0.6	Capital Funds on Hand
Salt Spring Island (SSI)		
COMMUNITY TRANSPORTATION (SSI)		
Pathway Booth Canal to Vesuvius - Phase 2	0.7	Capital Funds on Hand, Grants
PARKS AND RECREATION (SSI)		
Purchase Additional Parkland	0.8	Reserves
Southern Gulf Islands (SGI)		
SOUTH GALIANO FIRE (SGI)		
South Galiano Fire Hall	0.6	Debt
PENDER ISLAND FIRE		
New Pumper Truck - Replace E27 pumper	0.6	ERF, Other
MAGIC LAKE SEWER SYSTEM		
Wastewater Improvements - Phase I	5.8	Debt
Wastewater Improvements - Phase II	3.0	Grants
SMALL CRAFT HARBOUR		
Anson Road	1.0	Capital Funds on Hand, Debt, Reserves

Total Projects > \$500K	232.9
Total Projects < \$500K	51.3
Total 2021 Capital Projects	284.2

Drivers for Change in Capital Investment

Service	(\$M) Change	Description	Impact	Funding Source	Direction
Core Area Wastewater Treatment Project	89.7	Carry forward of unspent capital in 2020 related to timing of service commencement for the Residual Treatment Facility, and completion of conveyance components including the Arbutus Attenuation Tank and Trent force main. Final budget update based on year end contractor cash flows. The project's total budget remains set at \$775M, and is scheduled for completion in May 2021	Sub-Regional	Grants \$87.7 Debt \$3.6 Current Operating and WIP \$(1.6)	Change in Timing
	3.5	Carry forward unspent capital in 2020 related to procurement for Fleet and IT components and contractor delays related to the completion of trunk sewer inspections and repairs. Projects on schedule to be completed in 2021	Sub-Regional	Current Operating and WIP \$3.9 Debt \$(0.4)	Change in Timing
Magic Lake Estates Sewer	3.0	Wastewater upgrades advanced to 2021 from 2024, contingent upon successful grant application	Local Area	Grants \$3.0	Change in Timing
Facilities	1.3	Redesign of Fisgard Headquarters 1st floor office space, including former Starbucks space, Centre for Engagement, HR training room, and lobby. Redesign is to provide efficient office and meeting space, and to accommodate current and near term growth	Regional	Reserve \$1.3	Change in Assumptions
Small Craft Harbour	0.9	Anson road construction delayed in 2020 due to regulatory approval. Work began in December 2020, with the remainder of the project carried forward for completion in 2021	Local Area	Debt \$0.1 Current Operating and WIP \$0.2 Reserve \$0.6	Change in Timing
Pender Island Fire	0.6	Fire truck replacement project was not completed in 2020, and deferred until 2021 when the truck is expected to be received	Local Area	Debt \$0.5 ERF \$0.1	Change in Timing

Regional Parks	0.5	Completion of E&N trail phases 3&4 delayed from 2020. Additional funding required to complete trail phases due to higher construction costs. Additional funding will be acquired from existing debt authorization.	Regional	Debt \$0.5	Change in Value
Royal Theatre	0.5	Building envelope repair moved from 2023 to 2021, due to anticipated timing of grant funding	Sub-Regional	Grants \$0.5	Change in Timing
McPherson Theatre	0.5	Building envelope repair moved from 2023 to 2021, due to anticipated timing of grant funding	Sub-Regional	Grants \$0.5	Change in Timing
Regional Water Supply	(1.2)	An expected federal grant was not received to complete a seismic resiliency upgrade to RWS Main No. 4. The portion of the project dependant on grant funding was reduced by the amount of the expected grant. The remaining project will be funded by capital funds on hand and debt	Sub-Regional	Grants \$(1.2)	Change in Value
Saanich Peninsula Water Supply	(1.2)	An expected federal grant was not received to complete seismic resiliency work to portions of the SPWS system. The portion of the project dependant on grant funding has been removed. The project will continue in 2021 with the remaining portion funded by capital reserves	Sub-Regional	Grants \$(1.2)	Change in Value
All other services (Including EA)	1.4	Net increase across 28 capital plans for 2021			
Total	\$99.5				

REGULAR POSITIONS - ONGOING		Approved		Proposed	
Department	Division	2019	2020	2021	
Executive Services	<i>Executive Office</i>	4.00	4.00	4.00	
	<i>Corporate Communications</i>	6.00	6.00	6.00	
	<i>Human Resources & Corporate Safety</i>	10.00	11.00	13.00	15c-1.3 Diversity, Inclusion and Organizational Development and Alignment (1) Human Resources Support (1)
TOTAL EXECUTIVE SERVICES		20.00	21.00	23.00	
Corporate Services	<i>Administration & Legal Services</i>	3.00	3.00	3.00	
	<i>Information Services</i>	1.00	2.00	2.00	
	<i>Legislative Services</i>	3.00	3.00	3.00	
	<i>Risk and Insurance</i>	3.00	3.00	3.00	
	<i>First Nations Relations</i>	3.00	3.00	3.00	
	<i>Real Estate Services</i>	3.00	3.00	3.00	
	<i>SGI Administration</i>	1.00	1.00	1.00	
TOTAL CORPORATE SERVICES		17.00	18.00	18.00	
Finance & Technology	<i>Financial Services</i>	37.50	44.50	50.70	14a-2 Health Capital Planning (1 Term to Ongoing) 15b-2 Financial Services Analysts for EA (1 Term to Ongoing, 1 Auxiliary to Ongoing) 15b-1 FS Treasury Position (1) Financial Services Support (2.2)
	<i>Asset Management</i>	2.00	2.00	2.00	
	<i>Information Technology & GIS</i>	29.00	33.00	39.00	15f-1.4 It Support for Hartland Scales and Perfectmind Applications (1) 15f-1.5 Mobile Maintenance Workorder Platform Support (1) 15f-1.9 IWS Infrastructure Resilience - IT (1) IT Support (2.5)
	<i>Arts & Culture</i>	2.80	2.80	2.80	1a-2 Housing Investment Through RHFP and Other Funding Programs (0.5)
TOTAL FINANCE & TECHNOLOGY		71.30	82.30	94.50	
Integrated Water Services	<i>Administration</i>	7.29	7.29	7.29	
	<i>Customer & Technical Services</i>	14.00	14.00	14.00	
	<i>Infrastructure Engineering</i>	27.00	27.00	26.00	Engineering position transferred to PES-Facility Mgmt. & Engineering (-1)
	<i>Infrastructure Operations</i>	97.39	113.89	0.00	
	<i>Wastewater Infrastructure Operations</i>			68.89	Separate Infrastructure Operations into Water and Wastewater divisions 8a-1.1 Wastewater Management (3 New, 1 Term to Ongoing)
	<i>Water Infrastructure Operations</i>			50.00	Separate Infrastructure Operations into Water and Wastewater divisions 10a-2.1 Water Infrastructure Resilience (1)
	<i>Watershed Protection</i>	26.00	26.00	27.00	10a-0.1 Watershed Security Position (1 Auxiliary to Ongoing)
TOTAL INTEGRATED WATER SERVICES		171.68	188.18	193.18	
Parks & Environmental Services	<i>Administration</i>	3.00	3.00	3.00	
	<i>Facility Mgmt. & Engineering</i>	21.00	21.00	25.00	15c-1.2 Facility Maintenance Worker - Formalize FTE (1) 8a-1.2 FM Centralization Strategy - FMW (CAWTP) (1) 15f-1.3 FM Centralization Strategy - Project Coordinator (1) Engineering position transferred from IWS-Infrastructure Engineering (1)
	<i>Environmental Protection</i>	53.55	55.55	56.95	10a.4 - Cross Connection Control Inspector (1 Term to Ongoing) 10d-2 Leech River Water Quality Operations (0.4)
	<i>Environmental Resource Mgmt</i>	21.20	22.20	23.70	9b-0.1 Hartland Waste Technician (0.5) 9b-0.2 Hartland Landfill Attendant (1 Auxiliary to Ongoing)
	<i>Panorama Recreation</i>	31.35	34.85	34.85	
	<i>Regional Parks</i>	49.60	54.60	54.60	
	<i>SEAPARC</i>	17.10	18.60	19.10	13a-1.1 SEAPARC Aquatic Team Leader (0.5 Auxiliary to Ongoing)
TOTAL PARKS & ENVIRONMENTAL SERVICES		196.80	209.80	217.20	

2021 Staff Establishment Chart - Final Budget

REGULAR POSITIONS - ONGOING		Approved		Proposed	
Department	Division	2019	2020	2021	
Planning & Protective Services	<i>Administration</i>	3.00	3.00	3.00	
	<i>Building Inspection</i>	9.70	9.70	9.70	
	<i>Health & Capital Planning</i>	2.00	2.00	2.00	
	<i>JDFEA Planning</i>	3.70	3.70	3.70	
	<i>Protective Services</i>	15.20	16.20	16.20	
	<i>Regional & Strategic Planning</i>	7.00	7.00	7.00	
	<i>Regional Housing</i>	34.00	41.00	48.00	1a-2 Housing Investment Through RHFP and Other Funding Programs (6) Manager, Construction and Capital Projects (1 Term to Ongoing)
TOTAL PLANNING & PROTECTIVE SERVICES		74.60	82.60	89.60	
SSI Administration (Executive Svcs)	<i>SSI Administration</i>	5.80	5.80	5.80	
	<i>SSI Parks & Recreation</i>	9.94	11.40	11.40	
TOTAL SSI ADMINISTRATION		15.74	17.20	17.20	
TOTAL CRD REGULAR POSITIONS (ONGOING)		567.12	619.08	652.68	

REGULAR POSITIONS - FIXED DURATION					
Department	Division	2019	2020	2021	Notes
CAWTP	<i>CAWTP</i>	27.00	24.00	0.00	Term end (-23) 8a-1.1 Wastewater Management (-1 Term to Ongoing)
Finance & Technology	<i>Financial Services</i>	4.00	4.00	0.00	Term end (-2) 15b-2 Financial Services Analyst Position for EA (-1 Term to Ongoing) 14a-2 Health Capital Planning (-1 Term to Ongoing)
Integrated Water Services	<i>Infrastructure Engineering</i>	1.00	0.00	0.00	
Parks & Environmental Services	<i>PES Administration</i>	2.00	2.00	0.00	Term end (-1) Env Science Officer 4 transferred to PES-Environmental Resource Mgmt (-1)
	<i>Environmental Protection</i>	3.50	3.50	2.00	Term end (-0.5) 5a-1 Climate Emergency Response (Extension) 10a-4 Cross Connection Control Inspector (-1 Term to Ongoing)
	<i>Environmental Resource Mgmt</i>	1.00	0.00	2.00	Env Science Officer 4 transferred from PES-Administration (1) 9a-1.1 Sr Project Coordinator Resource Recovery (Extension) 9b-0.3 Food Waste Attendant (1 Auxiliary to Term)
Planning & Protective Services	<i>Health & Capital Planning</i>	2.00	1.00	2.00	14c-1 Healthy Communities Planner (Extension) 14a-1 Health Capital Planning (1)
	<i>Regional Housing</i>	3.00	7.00	8.80	1a-10 Reaching Home (0.8) 1a-2 Housing Investment Through RHFP and Other Funding Programs (2) Manager, Construction and Capital Projects (-1 Term to Ongoing)
TOTAL CRD REGULAR POSITIONS (FIXED DURATION)		43.50	41.50	14.80	

Reserve Forecasts

Tables 1 and 3 provide the change in the operating and capital reserve forecasts since Provisional budget. Detailed reserve schedules for each service were provided as part of the preliminary budget review process. Tables 2 and 4 provide a summary of significant reserve balances at the end of 2020.

Table 1: Changes in Operating Reserve Forecasts

Reserve Activity	2021 Final	2021 Prelim	\$ Change	% Change
Opening Reserve Balance	\$54.2	46.9	7.3	15.7%
Transfers from Operating	1.6	1.6	0.0	0.0%
Interest Income	1.1	0.9	0.2	17.4%
Transfer to Operating	-2.4	-1.9	-0.5	26.3%
Closing Reserve Balance	\$54.5	\$47.5	\$7.0	14.8%

Consolidated operating reserves through the end of 2020 are \$54.2 million. Net budgeted transfers, interest income, and funding of operating costs result in a forecasted closing balance of \$54.5 million at the end of 2021. Operating reserves reflect funds retained and segregated by service to fund future operating activities. The CRD currently manages 82 operating reserve funds.

Table 2 summarizes the significant operating reserve balances by service. A detailed listing of reserve balances will be included in the audited financial statements.

Table 2: December 31, 2020 Operating Reserve Balances by Service (>\$1M)

Description	Amount (\$M)
Solid Waste	38.8
Regional Planning	2.0
Regional Growth Strategy	1.4
North East Trunk Sewer	1.3
Legislative & General	1.2
North West Trunk Sewer	1.1
Other (<\$1M)	8.4
Total	\$54.2

Table 3: Changes in Capital Reserve Forecasts

Reserve Activity	2021 Final	2021 Prelim	\$ Change	% Change
Opening Reserve Balance	\$78.0	\$61.9	16.1	26.1%
Transfers from Operating	24.8	25.0	-0.2	-0.8%
Interest Income	1.6	1.2	0.4	29.3%
Transfer to Capital Plan	-49.8	-48.5	-1.3	2.7%
Closing Reserve Balance	\$54.6	\$39.6	\$15.0	37.9%

Capital reserves at the end of 2020 are \$78.0 million. Net of budgeted transfers, interest income, and funding to capital projects result in a forecasted closing balance of \$54.6 million at the end of 2021. Capital reserves reflect funds retained and segregated by service to fund future capital activities. The CRD currently manages 74 capital reserve funds.

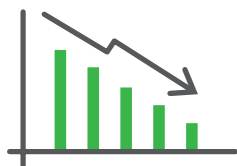
Table 4 summarizes the significant capital reserve balances by service and includes the consolidated balance for the Equipment Replacement Fund (ERF). The ERF is one fund established bylaw, but covers all CRD services. A detailed listing of reserve balances will be included in the audited financial statements.

Table 4: December 31, 2020 Capital Reserve Balances by Service, Including ERF (>\$1M)

Description	Amount (\$M)
Equipment Replacement Fund (All Services)	25.7
Regional Parks	10.5
Saanich Peninsula Water Supply	7.7
Office Facilities & Equipment	7.6
Trunk Sewers and Sewage Disposal Facilities	4.3
Solid Waste	3.5
Saanich Peninsula Ice Arena Facility	3.5
S.P.W.W.S. Sewer Debt Reserve Fund	1.9
McPherson Theatre	1.9
Regional Parks Land	1.1
Royal Theatre	1.0
Various (<\$1M)	9.3
Total	\$78.0

CRD 2021 Financial Indicators

BUILDING INFRASTRUCTURE

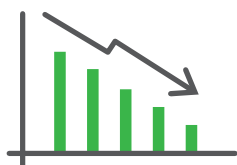


Investment on capital is **10.9x** the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2021, the investment in capital will be \$284.2M* compared to an amortization of \$26.1M*.

**Amortization based on net book value as per the audited financial statements from the preceding year*

MANAGING DEBT



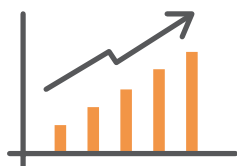
Debt servicing costs are **11.0%** of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2021, debt servicing costs will account for \$25.0M* out of total revenue of \$227.6M.**

**This excludes municipal borrowing.*

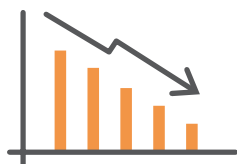
***This excludes municipal debt (15.0M), internal allocations (44.6M), and surplus carryforward (9.0M).*

SAVING FOR THE FUTURE



Reserve transfers make up **8.9%** of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2021, reserve transfers will total \$26.5M while the operating budget will total \$296.1M.



Reserve transfers make up **1.8%** of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2021, reserve transfers will total \$26.4M while the net book value will total \$1,467.2M.*

**Based on net book value as per the audited statements from the preceeding year.*

Arrow direction shown above reflects increase/decrease from prior year

CAPITAL REGIONAL DISTRICT

2021 Financial Plan Summary

Prepared by CRD Financial Services
March 24, 2021

INDEX

	Page
2021 Financial Plan Summary	3 - 5
 Municipal Requisition & Cost Per Average Residential Assessment	
Central Saanich	7 - 8
Colwood	9 - 10
Esquimalt	11 - 12
Highlands	13 - 13
Langford	14 - 15
Metchosin	16 - 16
North Saanich	17 - 18
Oak Bay	19 - 20
Saanich	21 - 22
Sidney	23 - 24
Sooke	25 - 25
Victoria	26 - 27
View Royal	28 - 29
 Electoral Area Requisition & Cost per Average Residential Assessment	
Juan de Fuca	31 - 32
Salt Spring Island	33 - 34
Southern Gulf Islands	35 - 36

CAPITAL REGIONAL DISTRICT - YEAR 2021 FINANCIAL PLAN

Regional	Service	Gross Expenditure 2020	Gross Expenditure 2021	Carry Fwd. to 2021 Operating	Allocations to Other Services	Other revenue	Requisition		Req.
							2021	2020	% Incr.
1.010	Legislative & General Government	23,882,917	25,637,694	450,000	13,359,786	3,298,629	8,529,279	8,142,391	4.75%
1.10X	Facilities Management	3,012,068	3,343,746		2,965,267	219,305	159,174	155,288	2.50%
1.101	G.I.S.	558,174	559,343		491,222	3,220	64,901	63,702	1.88%
1.112	Regional Grant in Aid	1,444,622	1,457,513	1,435,513		22,000			
1.224	Community Health	827,419	806,116	18,326		192,253	595,537	614,427	-3.07%
1.226	Health Facilities - VIHA	1,997,072	1,580,254			1,580,254			
1.280	Regional Parks	11,997,067	12,363,073		66,923	1,244,072	11,052,078	10,840,739	1.95%
1.280A	Regional Parks - Land Acquisition	3,859,865	4,028,308				4,028,308	3,859,865	4.36%
1.309	Climate Action and Adaptation	577,551	588,818	45,082		85,317	458,419	450,756	1.70%
1.310	Land Banking & Housing	2,764,165	2,785,019	57,195	903,390	486,872	1,337,562	1,282,465	4.30%
1.324	Regional Planning Services	1,654,488	1,662,662	197,639	197,268	99,524	1,168,231	1,168,232	
1.335	Geo-Spatial Referencing System	178,520	179,599			16,368	163,231	161,620	1.00%
1.374	Regional Emergency Program Support	166,266	169,443			40,195	129,248	129,263	-0.01%
1.375	Hazardous Material Incident Response	330,004	344,703			27,875	316,828	312,698	1.32%
1.521	SWMP - Solid Waste Disposal (Refuse Disposal)	24,905,334	25,260,498	1,008,244		24,252,254			
1.525	Solid Waste Disposal - Debt	1,385,658	203,660			203,660			
1.57X	Environmental Services	18,494,888	22,861,504	259,995	22,509,109	92,400			
1.911	911 Systems	2,672,114	2,595,230			2,441,885	153,345	151,000	1.55%
1.921	Regional CREST Contribution	1,690,484	1,723,234	962		101,434	1,620,838	1,589,184	1.99%
2.670	Regional Water Supply	34,055,398	34,921,283			34,921,283			
21.ALL	Feasibility Study Reserve Fund - All	54,976	21,749	19,737		2,012		40,000	-100.00%
Total Regional		136,509,050	143,093,449	3,492,693	40,492,965	69,330,812	29,776,979	28,961,630	2.82%
Sub-Regional	Service	Gross Expenditure 2020	Gross Expenditure 2021	Carry Fwd. to 2021 Operating	Allocations to Other Services	Other revenue	Requisition		Req.
							2021	2020	% Incr.
1.121	Sooke Regional Museum	193,331	196,593	44		332	196,217	192,963	1.69%
1.123	Prov. Court of B.C. (Family Court)	145,295	149,360			149,360			
1.126	Victoria Family Court Committee	15,934	15,904	31		873	15,000	15,000	
1.128	Greater Victoria Police Victim Services	286,371	292,562			14,732	277,830	271,200	2.44%
1.230	Traffic Safety Commission	112,630	137,652	63,067		3,473	71,112	71,112	
1.290	Royal Theatre	580,000	580,000				580,000	580,000	
1.295	McPherson Theatre	785,843	784,851				750,000	750,000	
1.297	Arts Grants	2,893,591	2,942,074		13,552	200,665	2,727,857	2,682,706	1.68%
1.311	Regional Housing Trust Fund	4,232,219	4,511,970	3,430,738		81,232	1,000,000	1,000,000	
1.330	Regional Growth Strategy	331,689	379,205	45,000		38,080	296,125	294,774	0.46%
1.40X	SEAPARC	3,557,036	3,684,094			766,963	2,917,131	2,859,876	2.00%
1.44X	Panorama Rec. Center.	7,182,406	8,071,561	259,421		2,718,418	5,093,722	4,993,847	2.00%
1.531	Stormwater Quality Management - Sooke	36,921	66,404			28,934	37,470	36,844	1.70%
1.536	LWMP-Stormwater Quality Management-Core	735,936	720,359			95,699	624,660	614,221	1.70%
1.537	Stormwater Quality Management - Peninsula	113,795	115,765			3,945	111,820	109,946	1.70%
1.538	Source - Stormwater Quality - Peninsula	61,433	62,480			9,330	53,150	52,264	1.70%
1.912A	911 Call Answer - RCMP							-21,730	-100.00%
1.912B	911 Call Answer - Municipalities		26,344		751,860	-60,243	-665,273	-803,417	17.19%
1.913	913 Fire Dispatch	706,691	725,219			16,214	709,005	694,378	2.11%
2.610	Saanich Peninsula Water Supply	6,957,371	7,169,999			7,169,999			
2.680	Juan de Fuca Water Distribution	20,135,341	20,799,372		6,000	20,793,372			
3.700	Septage Disposal - Municipal	203,520	206,222			157,383	48,839	47,927	1.90%
3.701	Millstream Remediation Service	660,156	374,541			197,581	176,960	320,000	-44.70%
3.707	On Site System Management Program - LWMP	318,571	293,643	102,986		9,217	181,440	181,440	
3.718	Peninsula Wastewater TP	3,849,705	4,404,946		153,311	2,391,553	1,860,082	1,621,575	14.71%
3.720	LWMP (Peninsula) - Implementation	46,875	82,728			29,858	52,870	11,675	352.85%
3.750	LWMP	1,204,917	364,063			154,776	209,287	201,701	3.76%
3.752	Harbours Program	342,942	342,124			23,356	318,768	318,764	
3.755	Regional Source Control	1,605,745	1,685,236	67,096	54,610	240,490	1,323,040	1,300,927	1.70%
3.756	Harbours Environmental Action		65,290				65,290		
3.775	Debt - Saanich Pen. Waste Water System							-384	-100.00%
3.71X	Trk Swrs & Swge Disp - oper	7,095,562	29,895,048	53,528	1,371,174	24,440,412	4,029,934	1,440,122	179.83%
3.7XX	Trk Swrs - debt	41,084,449	24,223,646	1,153,089		16,961,572	6,108,985	7,898,083	-22.65%
Total Sub-Regional		105,476,275	113,369,255	5,175,000	2,350,507	76,672,427	29,171,321	27,735,814	5.18%
Total CRD - Regional & Sub-Regional		241,985,325	256,462,704	8,667,693	42,843,472	146,003,239	58,948,300	56,697,444	3.97%
Total Electoral Areas Only		23,423,746	24,604,467	293,387	1,706,782	7,879,020	14,725,278	14,437,999	1.99%
Total CRD excluding Municipal Debt		265,409,071	281,067,171	8,961,080	44,550,254	153,882,259	73,673,578	71,135,443	3.57%
1.15X	Municipalities' Own Debt - M.F.A.	14,907,745	15,032,079			70,460	14,961,619	14,843,225	0.80%
Total CRD		280,316,816	296,099,250	8,961,080	44,550,254	153,952,719	88,635,197	85,978,668	3.09%
CRHD Capital Regional Hospital District		37,441,471	36,111,357			7,972,849	28,138,508	29,383,047	-4.24%
Total CRD, CRHD & Municipal Debt		317,758,287	332,210,607	8,961,080	44,550,254	161,925,568	116,773,705	115,361,715	1.22%

CAPITAL REGIONAL DISTRICT - YEAR 2021 FINANCIAL PLAN

ELECTORAL AREAS ONLY

Function	Gross Expenditure 2020	Gross Expenditure 2021	Carry Fwd. to 2021 Operating	Allocations to Other Services	Other revenue	Requisition 2021	Requisition 2020	Req. % Incr.
Joint Electoral Area Services								
1.103 Elections	20,158	25,070	-	-	66	25,004	20,000	25.02%
1.104 U.B.C.M.	16,805	12,893	5,169	-	97	7,627	13,886	-45.07%
1.313 Animal Care Services	1,154,051	1,175,450	-	-	745,033	430,417	425,925	1.05%
1.318 Building Inspection	1,561,459	1,653,290	-	29,486	1,186,540	437,264	408,797	6.96%
1.320 Noise Control	38,561	39,140	-	-	255	38,885	38,330	1.45%
1.322 Nuisances & Unsightly Premises	51,123	51,990	-	-	306	51,684	50,845	1.65%
1.323 By-Law Enforcement	492,508	509,296	-	480,016	29,280	-	-	0
1.372 Electoral Area Emergency Program	664,823	619,967	14,486	459,671	888	144,922	142,746	1.52%
21.E.A. Feasibility Study Reserve Fund - E.A.	10,000	10,000	10,000	-	-	-	-	0
TOTAL JOINT ELECTORAL AREA SERVICES	4,009,488	4,097,096	29,655	969,173	1,962,465	1,135,803	1,100,529	3.21%
Juan de Fuca Electoral Area								
1.109 Electoral Area Admin Exp - JDF	59,372	60,767	3,952	-	133	56,682	58,034	-2.33%
1.114 Grant-in-Aid - Juan de Fuca	41,626	65,061	36,941	-	28,120	-	9,859	-100.00%
1.317 JDF Building Numbering	12,722	12,900	73	-	38	12,789	12,639	1.19%
1.319 Soil Deposit Removal	5,554	5,661	-	-	40	5,621	5,534	1.57%
1.325 Electoral Area Services - Planning	782,922	865,106	-	17,798	163,283	684,025	672,654	1.69%
1.370 Juan de Fuca Emergency Program	85,538	92,825	6,000	-	222	86,603	85,204	1.64%
1.377 JDF Search and Rescue	84,277	89,344	-	-	20,681	68,663	63,603	7.96%
1.405 JDF EA - Community Parks	187,745	190,953	-	-	778	190,175	186,996	1.70%
1.924 Emergency Comm - CREST - J.D.F.	105,685	121,470	-	-	221	121,249	105,475	14.96%
Total JDF Regional	1,365,441	1,504,087	46,966	17,798	213,516	1,225,807	1,199,998	2.15%
1.119 Vancouver Island Regional Library	304,608	310,943	-	-	549	310,394	304,078	2.08%
1.129 Vancouver Island Regional Library - Debt	213,900	213,900	-	-	213,900	-	-	0
1.133 Langford E.A. - Greater Victoria Public Library	30,675	31,086	9	-	92	30,985	30,589	1.29%
1.232 Port Renfrew Street Lighting	8,766	8,875	2,148	-	3,406	3,321	3,763	-11.75%
1.350 Willis Point Fire Protect & Recreation	204,256	176,399	14,582	-	32,875	128,942	125,208	2.98%
1.353 Otter Point Fire Protection	497,637	497,245	-	-	310	496,935	497,337	-0.08%
1.354 Malahat Fire Protection	61,569	63,814	4	-	-	63,810	61,430	3.87%
1.355 Durrance Road Fire Protection	2,939	2,990	-	-	-	2,990	2,939	1.74%
1.357 East Sooke Fire Protection	492,495	509,420	21,058	-	82,170	406,192	406,755	-0.14%
1.358 Port Renfrew Fire Protection	146,195	148,139	-	-	60,374	87,765	87,133	0.73%
1.360 Shirley Fire Protection	153,389	154,153	-	-	200	153,953	153,189	0.50%
1.369 Electoral Area Fire Services - JDF	66,940	97,135	-	-	30,542	66,593	66,840	-0.37%
1.408 JDF EA - Community Recreation	87,510	88,526	-	-	20,216	68,310	67,301	1.50%
1.523 Port Renfrew Refuse Disposal	85,010	86,737	-	15,590	37,823	33,324	32,855	1.43%
2.650 Port Renfrew Water	117,738	121,108	-	-	61,092	60,016	58,327	2.90%
2.655 Snuggery Cove (Port Renfrew)	-	-	-	-	-	-	(8,034)	-100.00%
2.691 Wilderness Mountain Water Service	147,157	149,544	2,932	-	87,092	59,520	63,859	-6.79%
3.700 Septage Disposal - JDF Service Area	388	297	-	-	-	297	388	-23.39%
3.850 Port Renfrew Sewer	97,641	118,030	-	-	58,574	59,456	48,210	23.33%
Total JDF Local/Specified/Defined Services	2,718,813	2,778,341	40,733	15,590	689,215	2,032,803	2,002,167	1.53%
TOTAL JUAN DE FUCA ELECTORAL AREA	4,084,254	4,282,428	87,699	33,388	902,731	3,258,610	3,202,165	1.76%

CAPITAL REGIONAL DISTRICT - YEAR 2021 FINANCIAL PLAN

ELECTORAL AREAS ONLY

Function		Gross Expenditure 2020	Gross Expenditure 2021	Carry Fwd. to 2021 Operating	Allocations to Other Services	Other revenue	Requisition 2021	Requisition 2020	Req. % Incr.
Salt Spring Island Electoral Area									
1.111	Electoral Area Admin Exp - SSI	776,992	800,916	37,102	240,729	5,509	517,576	512,280	1.03%
1.116	Grant-in-Aid - Salt Spring Island	45,628	56,685	6,398	-	235	50,052	45,397	10.25%
1.124	SSI Economic Development Commission	87,599	97,588	-	-	20,580	77,008	77,028	-0.03%
1.236	Salt Spring Island Fernwood Dock	31,454	31,453	-	-	170	31,283	31,283	0.00%
1.141	Salt Spring Island Public Library	661,397	663,395	-	-	2,043	661,352	660,235	0.17%
1.238A	Community Transit (S.S.I.)	462,938	506,175	-	-	323,923	182,252	232,253	-21.53%
1.238B	Community Transportation (S.S.I.)	168,631	171,382	-	-	1,150	170,232	167,496	1.63%
1.299	Salt Spring Island Arts	116,348	118,602	-	-	90	118,512	116,005	2.16%
1.316	SSI Building Numbering	9,286	9,478	-	-	20	9,458	9,266	2.07%
1.371	S.S.I. Emergency Program	111,595	139,100	6,000	-	5,187	127,913	111,308	14.92%
1.378	S.S.I. Search and Rescue	24,352	28,303	4,870	-	97	23,336	22,034	5.91%
1.455	Salt Spring Island - Community Parks	856,149	975,615	-	356,700	201,404	417,511	380,308	9.78%
1.458	Salt Spring Is.- Community Rec	231,954	265,655	-	-	212,144	53,511	49,918	7.20%
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	1,949,320	1,750,579	-	96,138	185,522	1,468,919	1,541,158	-4.69%
1.535	Stormwater Quality Management - S.S.I.	22,861	27,528	-	-	28	27,500	22,502	22.21%
1.925	Emergency Comm - CREST - S.S.I.	89,156	142,105	215	-	119	141,771	88,573	60.06%
Total S.S.I. Regional		5,645,660	5,784,559	54,585	693,567	958,221	4,078,186	4,067,044	0.27%
1.234	S.S.I. Street Lighting	27,704	25,995	3,428	-	40	22,527	25,401	-11.31%
2.620	SSI Highland Water System	31,744	31,272	33	-	120	31,119	30,514	1.98%
2.621	Highland / Fernwood Water - SSI	420,636	515,341	-	-	440,341	75,000	56,822	31.99%
2.622	Cedars of Tuam	46,813	49,363	-	-	49,363	-	-	0
2.624	Beddis Water	249,790	259,352	-	-	185,882	73,470	72,240	1.70%
2.626	Fulford Water	212,992	207,368	-	-	169,868	37,500	66,359	-43.49%
2.628	Cedar Lane Water (S.S.I.)	81,430	89,751	-	-	79,727	10,024	11,951	-16.12%
2.660	Fernwood Water	16,639	14,753	1,200	-	60	13,493	16,138	-16.39%
3.705	S.S.I. Liquid Waste Disposal	812,276	897,276	-	-	540,580	356,696	348,805	2.26%
3.810	Ganges Sewer	978,061	1,059,376	-	-	1,002,376	57,000	54,128	5.31%
3.820	Maliview Estates Sewer System	154,900	217,583	-	-	212,913	4,670	-	0
Total S.S.I. Local/Specified/Defined Services		3,032,985	3,367,430	4,661	-	2,681,270	681,499	682,358	-0.13%
TOTAL S.S.I. ELECTORAL AREA		8,678,645	9,151,989	59,246	693,567	3,639,491	4,759,685	4,749,402	0.22%
Southern Gulf Islands Electoral Area									
1.110	Electoral Area Admin Exp - SGI	420,697	429,198	37,166	-	50,468	341,564	342,385	-0.24%
1.117	Grant-in-Aid - Southern Gulf Islands	63,643	143,732	-	-	40,751	102,981	62,791	64.01%
1.125	SGI Economic Development Commission	98,462	119,726	1,700	-	1,042	116,984	90,831	28.79%
1.138	Southern Gulf Islands Regional Library	203,001	227,895	1,735	-	2,107	224,053	200,278	11.87%
1.235	S. G. I. Small Craft Harbour Facilities	369,758	396,645	-	-	105,541	291,104	273,347	6.50%
1.314	SGI House Numbering	9,173	9,340	33	-	104	9,203	9,059	1.59%
1.373	S.G.I. Emergency Program	244,937	273,227	28,000	-	2,619	242,608	242,888	-0.12%
1.533	Stormwater Quality Management - Outer Gulf Is.	44,877	38,336	-	-	461	37,875	44,488	-14.86%
1.923	Emergency Comm - CREST - S.G.I.	161,541	180,064	122	-	1,754	178,188	159,461	11.74%
Total Southern Gulf Islands Regional		1,616,089	1,818,163	68,756	-	204,847	1,544,560	1,425,528	8.35%
1.137	Galiano Island Community Use Building	60,862	61,968	-	-	253	61,715	60,616	1.81%
1.170	Gossip Island Electric Power Supply	57,504	57,220	79	-	293	56,848	57,079	-0.40%
1.227	Saturna Island Medical Clinic	15,387	32,553	-	-	373	32,180	5,686	465.95%
1.228	Galiano Health Service	123,011	129,258	183	-	46	129,029	122,684	5.17%
1.352	South Galiano Fire Protection	379,103	424,362	-	-	310	424,052	378,803	11.95%
1.356	Pender Fire Protection	1,027,091	1,115,136	-	-	126,649	988,487	960,110	2.96%
1.359	N. Galiano Fire Protection	224,034	210,298	12,270	-	714	197,314	201,713	-2.18%
1.363	Saturna Island Fire	170,002	168,292	-	-	10,620	157,672	162,741	-3.11%
1.369	Electoral Area Fire Services - SGI	75,350	110,155	-	-	34,558	75,597	75,350	0.33%
1.465	Saturna Island Comm. Parks	18,615	24,060	-	-	1,194	22,866	17,554	30.26%
1.468	Saturna Island - Community Rec.	13,529	20,109	6,361	-	777	12,971	11,621	11.62%
1.475	Mayne Is. Com. Parks & Rec	81,525	83,484	-	-	269	83,215	81,263	2.40%
1.476	Mayne Is. Comm. Parks (reserve)	22,177	20,433	16,510	-	3,923	-	-	0
1.478	Mayne Is. Community Rec.	35,745	42,441	8,174	-	58	34,209	32,797	4.31%
1.485	North & South Pender Com. Parks	154,960	157,082	-	-	1,733	155,349	153,720	1.06%
1.488	North & South Pender Com. Rec	60,366	64,922	-	-	765	64,157	58,653	9.38%
1.495	Galiano Parks	90,080	92,140	-	-	67	92,073	90,020	2.28%
1.498	Galiano Community Recreation	35,981	41,174	4,454	-	15	36,705	35,894	2.26%
2.630	Magic Lakes Estate Water System	949,363	979,675	-	-	411,158	568,517	568,517	0.00%
2.640	Saturna Island Water System (Lyll Harbour)	236,700	248,197	-	-	120,459	127,738	131,030	-2.51%
2.642	Skana Water (Mayne)	66,870	69,509	-	-	46,624	22,885	23,070	-0.80%
2.665	Sticks Allison Water (Galiano)	52,102	59,999	-	-	54,999	5,000	5,000	0.00%
2.667	Surfside Park Estates (Mayne)	110,845	108,251	-	-	86,251	22,000	27,843	-20.99%
3.830	Magic Lake Estates Sewer System	974,068	854,863	-	10,654	267,378	576,831	698,611	-17.43%
3.830D	Magic Lake Estates Sewer Debt	-	79,210	-	-	-	79,210	-	0
Total S.G.I. Local/Specified/Defined Services		5,035,270	5,254,791	48,031	10,654	1,169,486	4,026,620	3,960,375	1.67%
TOTAL S.G.I. ELECTORAL AREA		6,651,359	7,072,954	116,787	10,654	1,374,333	5,571,180	5,385,903	3.44%
TOTAL FOR ELECTORAL AREAS ONLY		23,423,746	24,604,467	293,387	1,706,782	7,879,020	14,725,278	14,437,999	1.99%

CAPITAL REGIONAL DISTRICT

Municipal Requisition & Cost Per Average Residential Assessment

Prepared by CRD Financial Services

March 24, 2021

CENTRAL SAANICH		2021 CENTRAL SAANICH	Cost per Avg. Residential Assessment	2020 CENTRAL SAANICH	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	380,197	45.03	364,311	42.76	15,886	2.26	5.29%
1.101	G.I.S.	2,848	0.34	2,797	0.33	51	0.01	2.74%
1.224	Community Health	26,137	3.10	26,979	3.17	(842)	(0.07)	-2.26%
1.280	Regional Parks	485,061	57.44	476,009	55.88	9,051	1.57	2.81%
1.280A	Regional Parks - Land Acquisition	176,797	20.94	169,484	19.89	7,313	1.04	5.24%
1.309	Climate Action and Adaptation	20,000	2.37	19,688	2.31	312	0.06	2.49%
1.310	Land Banking & Housing	58,704	6.95	56,312	6.61	2,392	0.34	5.17%
1.324	Regional Planning Services	51,272	6.07	51,296	6.02	(24)	0.05	0.84%
1.335	Geo-Spatial Referencing System	7,192	0.85	7,118	0.84	74	0.02	1.94%
1.374	Regional Emergency Program Support	5,639	0.67	5,646	0.66	(7)	0.01	0.76%
1.375	Hazardous Material Incident response	13,823	1.64	13,658	1.60	165	0.03	2.10%
1.911	Call Answer	6,650	0.79	6,560	0.77	90	0.02	2.27%
1.921	Regional CREST Contribution	70,882	8.39	69,638	8.17	1,244	0.22	2.69%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	1,762	0.21	(1,762)	(0.21)	-100.00%
Total Regional		\$1,305,202	\$154.57	\$1,271,259	\$149.23	\$33,942	\$5.35	3.58%
1.126	Victoria Family Court Committee	695	0.08	689	0.08	6	0.00	1.71%
1.128	Greater Victoria Police Victim Services	14,101	1.67	13,731	1.61	369	0.06	3.60%
1.230	Traffic Safety Commission	3,263	0.39	3,258	0.38	5	0.00	1.05%
1.311	Regional Housing Trust Fund	51,877	6.14	51,702	6.07	176	0.07	1.23%
1.330	Regional Growth Strategy	13,762	1.63	13,683	1.61	79	0.02	1.47%
1.44X	Panorama Recreation Center	2,007,957	237.80	1,960,672	230.15	47,285	7.65	3.32%
1.537	Stormwater Quality Management - Peninsula	35,549	4.21	30,324	3.56	5,224	0.65	18.27%
1.538	Source - Stormwater Quality - Peninsula	22,882	2.71	22,403	2.63	479	0.08	3.05%
1.912B	Call Answer - Municipalities	(44,269)	(5.24)	(53,519)	(6.28)	9,249	1.04	16.55%
3.700	Septage Disposal	1,930	0.23	1,860	0.22	69	0.01	4.63%
3.701	Millstream Remediation	8,706	1.03	15,764	1.85	(7,058)	(0.82)	-44.28%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	31,153	3.69	53,330	6.26	(22,177)	(2.57)	-41.07%
3.718	Peninsula Wastewater TP	1,725,013	204.29	1,503,354	176.47	221,658	27.82	15.76%
3.720	L.W.M.P. (Peninsula) - Implementation	22,897	2.71	5,034	0.59	17,863	2.12	358.86%
3.755	Regional Source Control Program	49,695	5.89	50,765	5.96	(1,070)	(0.07)	-1.24%
3.756	Harbours Environmental Action	28,109	3.33	-	-	28,109	3.33	0.00%
3.775	Debt - Saanich Pen. Waste Water System	-	-	(193)	(0.02)	193	0.02	-100.00%
Total Sub Regional		\$3,973,317	\$470.55	\$3,672,858	\$431.14	\$300,459	\$39.42	9.14%
Total Capital Regional District % Change		\$5,278,519	\$625.12	\$4,944,117	\$580.36	\$334,401 6.76%	\$44.76	7.71%
Cost/average residential property		\$625.12		\$580.36		\$44.76		
1.15X	Debt Service - M.F.A.	642,301	76.07	670,760	78.74	(28,459)	(2.67)	-3.39%
CRHD	Capital Regional Hospital District	1,234,961	146.25	1,290,189	151.45	(55,229)	(5.19)	-3.43%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$7,155,780	\$847.44	\$6,905,067	\$810.55	\$250,714	\$36.90	4.55%

Average residential assessment - 2021/2020

\$808,854

\$772,372

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	2.26	0.28%
Regional Parks	1.57	0.19%
Regional Parks - Land Acquisition	1.04	0.13%
Panorama Recreation Center	7.65	0.94%
Call Answer - Municipalities	1.04	0.13%
Millstream Remediation	(0.82)	-0.10%
W.W. (Trk Swrs & Swge Disp) - Operating	(2.57)	-0.32%
Peninsula Wastewater TP	27.82	3.43%
L.W.M.P. (Peninsula) - Implementation	2.12	0.26%
Harbours Environmental Action	3.33	0.41%
Debt Service - M.F.A.	(2.67)	-0.33%
Capital Regional Hospital District	(5.19)	-0.64%
Various	1.32	0.16%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$36.90	4.55%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	2.26	0.39%
Regional Parks	1.57	0.27%
Regional Parks - Land Acquisition	1.04	0.18%
Panorama Recreation Center	7.65	1.32%
Call Answer - Municipalities	1.04	0.18%
Millstream Remediation	(0.82)	-0.14%
W.W. (Trk Swrs & Swge Disp) - Op	(2.57)	-0.44%
Peninsula Wastewater TP	27.82	4.79%
L.W.M.P. (Peninsula) - Implementation	2.12	0.37%
Harbours Environmental Action	3.33	0.57%
Various	1.32	0.23%
TOTAL CRD	\$44.76	7.71%

Service		2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total C. Saanich	Share of Budget
3.714	C. Saanich	53,330	31,153	(22,177)	31,153	100%
3.718	Peninsula Wastewater	3,604,302	4,117,958	513,656	1,725,013	42%
Sewer Operating		3,657,632	4,149,111		1,756,166	

Service		2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total C. Saanich	Share of Budget
3.775	SPWWT System	(465)	-	465	-	0%
	Sewer Debt	(465)	-		-	

COLWOOD		2021 COLWOOD	Cost per Avg. Residential Assessment	2020 COLWOOD	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	291,057	39.31	266,632	36.46	24,425	2.84	7.80%
1.101	G.I.S.	2,181	0.29	2,047	0.28	133	0.01	5.19%
1.224	Community Health	20,009	2.70	19,745	2.70	264	0.00	0.07%
1.280	Regional Parks	371,334	50.15	348,382	47.64	22,953	2.51	5.26%
1.280A	Regional Parks - Land Acquisition	135,346	18.28	124,042	16.96	11,304	1.31	7.75%
1.309	Climate Action and Adaptation	18,194	2.46	17,456	2.39	738	0.07	2.93%
1.310	Land Banking & Housing	44,940	6.07	41,214	5.64	3,726	0.43	7.68%
1.324	Regional Planning Services	39,251	5.30	37,543	5.13	1,708	0.17	3.25%
1.335	Geo-Spatial Referencing System	5,506	0.74	5,210	0.71	296	0.03	4.37%
1.374	Regional Emergency Program Support	5,130	0.69	5,006	0.68	124	0.01	1.19%
1.375	Hazardous Material Incident response	12,574	1.70	12,109	1.66	465	0.04	2.54%
1.911	Call Answer	7,020	0.95	6,843	0.94	177	0.01	1.31%
1.921	Regional CREST Contribution	74,822	10.10	72,633	9.93	2,188	0.17	1.73%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	1,289	0.18	(1,289)	(0.18)	-100.00%
Total Regional		\$1,027,363	\$138.74	\$960,151	\$131.30	\$67,212	\$7.44	5.67%
1.126	Victoria Family Court Committee	602	0.08	601	0.08	1	(0.00)	-1.12%
1.128	Greater Victoria Police Victim Services	10,795	1.46	10,050	1.37	745	0.08	6.07%
1.330	Regional Growth Strategy	10,535	1.42	10,015	1.37	521	0.05	3.89%
1.536	Stormwater Quality Management - Core Area	31,350	4.23	26,967	3.69	4,383	0.55	14.80%
1.912A	Call Answer - RCMP	-	-	(2,865)	(0.39)	2,865	0.39	-100.00%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	874,876	118.15	1,507,705	206.18	(632,830)	(88.03)	-42.70%
3.700	Septage Disposal	3,383	0.46	2,780	0.38	603	0.08	20.17%
3.701	Millstream Remediation	27,573	3.72	49,790	6.81	(22,217)	(3.09)	-45.31%
3.707	On Site System Management Program	77,673	10.49	74,533	10.19	3,139	0.30	2.91%
3.750	LWMP	12,826	1.73	13,634	1.86	(808)	(0.13)	-7.10%
3.752	Stage 3 Harbour Studies	19,679	2.66	19,528	2.67	152	(0.01)	-0.48%
3.755	Regional Source Control Program	44,512	6.01	44,300	6.06	212	(0.05)	-0.77%
Total Sub Regional		\$1,113,802	\$150.41	\$1,757,037	\$240.27	(\$643,235)	(\$89.86)	-37.40%
Total Capital Regional District % Change		\$2,141,165	\$289.15	\$2,717,188	\$371.57	(\$576,023)	(\$82.42)	-22.18%
Cost/average residential property		\$289.15		\$371.57		(\$82.42)		
1.15X	Debt Service - M.F.A.	834,039	112.63	834,039	114.05	-	(1.42)	-1.25%
CRHD	Capital Regional Hospital District	945,415	127.67	944,264	129.13	1,151	(1.45)	-1.13%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$3,920,619	\$529.45	\$4,495,491	\$614.75	(\$574,873)	(\$85.30)	-13.88%

Average residential assessment - 2021/2020

\$706,086

\$658,535

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Decrease in \$/ Avg. Hshld	% of Total Decrease
Legislative & General Government	2.84	0.46%
Regional Parks	2.51	0.41%
Regional Parks - Land Acquisition	1.31	0.21%
W.W. (Trk Swrs & Swge Disp) - Debt	(88.03)	-14.32%
Millstream Remediation	(3.09)	-0.50%
Debt Service - M.F.A.	(1.42)	-0.23%
Capital Regional Hospital District	(1.45)	-0.24%
Various	2.03	0.33%
TOTAL CRD, CRHD & MUNICIPAL DEBT	(\$85.30)	-13.88%

TOTAL CRD	Decrease in \$/ Avg. Hshld	% of Total Decrease
Legislative & General Government	2.84	0.77%
Regional Parks	2.51	0.67%
Regional Parks - Land Acquisition	1.31	0.35%
W.W. (Trk Swrs & Swge Disp) - Debt	(88.03)	-23.69%
Millstream Remediation	(3.09)	-0.83%
Various	2.03	0.55%
TOTAL CRD	(\$82.42)	-22.18%

**Capital Regional District
Sewers Operating - 2021**

				Municipality's Share	
Service		2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total Colwood Share of Budget
3.710	N W Trunk	2,766,953	-	(2,766,953)	- 0%
3.717	Core Area Wastewater Operations	-	27,618,405	27,618,405	970,111 4%
(invoice) Sewer Operating		2,766,953	27,618,405		970,111

Sewers Debt - 2021

				Municipality's Share	
Service		2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total Colwood Share of Budget
3.768	NWT - Vortex / Siphon Upgrade	3,396	6,256	2,860	1,728 28%
3.769	Macaulay - Genset	13,562	9,645	(3,917)	2,639 27%
3.772	NWT Upgrade	14,435	(22,439)	(36,874)	(657) 3%
3.776	W. Communities Trunk	86	-	(86)	- 0%
3.777	Esq Trunk Upgrade	452	-	(452)	- 0%
3.792	Craigflower PS	66,358	20,462	(45,896)	5,630 28%
3.798	Core - Sewage Integrated T.F.	526,554	781,466	254,912	40,605 5%
3.798B	Core - Sewage Integrated T.F.	1,102,198	491,224	(610,974)	16,787 3%
3.798C	Core - Wastewater Treatment Program	35,000,000	19,979,118	(15,020,882)	808,143 4%
Sewer Debt		36,727,050	21,265,732		874,876

ESQUIMALT		2021 ESQUIMALT	Cost per Avg. Residential Assessment	2020 ESQUIMALT	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	276,004	43.58	252,523	41.62	23,481	1.96	4.72%
1.101	G.I.S.	2,068	0.33	1,939	0.32	129	0.01	2.18%
1.224	Community Health	18,974	3.00	18,701	3.08	274	(0.09)	-2.79%
1.280	Regional Parks	352,129	55.60	329,947	54.37	22,183	1.22	2.25%
1.280A	Regional Parks - Land Acquisition	128,346	20.26	117,478	19.36	10,867	0.90	4.67%
1.309	Climate Action and Adaptation	17,602	2.78	16,991	2.80	611	(0.02)	-0.75%
1.310	Land Banking & Housing	42,616	6.73	39,033	6.43	3,583	0.30	4.60%
1.324	Regional Planning Services	37,221	5.88	35,556	5.86	1,665	0.02	0.29%
1.335	Geo-Spatial Referencing System	5,221	0.82	4,934	0.81	287	0.01	1.38%
1.374	Regional Emergency Program Support	4,963	0.78	4,872	0.80	90	(0.02)	-2.42%
1.375	Hazardous Material Incident response	12,165	1.92	11,787	1.94	378	(0.02)	-1.12%
1.911	Call Answer	6,890	1.09	6,788	1.12	102	(0.03)	-2.75%
1.921	Regional CREST Contribution	73,439	11.60	72,052	11.87	1,387	(0.28)	-2.35%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	1,221	0.20	(1,221)	(0.20)	-100.00%
Total Regional		\$977,637	\$154.36	\$913,821	\$150.60	\$63,816	\$3.76	2.50%
1.126	Victoria Family Court Committee	605	0.10	604	0.10	1	(0.00)	-4.00%
1.128	Greater Victoria Police Victim Services	10,236	1.62	9,518	1.57	718	0.05	3.04%
1.230	Traffic Safety Commission	2,369	0.37	2,258	0.37	111	0.00	0.50%
1.297	Arts Grants	159,665	25.21	153,375	25.28	6,290	(0.07)	-0.26%
1.311	Regional Housing Trust Fund	45,773	7.23	44,768	7.38	1,005	(0.15)	-2.04%
1.330	Regional Growth Strategy	9,990	1.58	9,485	1.56	506	0.01	0.92%
1.536	Stormwater Quality Management - Core Area	54,180	8.55	55,557	9.16	(1,377)	(0.60)	-6.57%
1.912B	Call Answer - Municipalities	(45,866)	(7.24)	(55,374)	(9.13)	9,508	1.88	20.64%
3.700	Septage Disposal	620	0.10	949	0.16	(329)	(0.06)	-37.38%
3.701	Millstream Remediation	4,790	0.76	8,673	1.43	(3,883)	(0.67)	-47.08%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	1,230,627	194.31	51,609	8.51	1,179,018	185.80	2184.58%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	926,157	146.23	1,573,482	259.31	(647,325)	(113.08)	-43.61%
3.750	LWMP	22,877	3.61	23,724	3.91	(846)	(0.30)	-7.61%
3.752	Stage 3 Harbour Studies	19,316	3.05	19,371	3.19	(56)	(0.14)	-4.47%
3.755	Regional Source Control Program	79,386	12.53	74,468	12.27	4,918	0.26	2.14%
Total Sub Regional		\$2,520,725	\$398.00	\$1,972,466	\$325.06	\$548,259	\$72.94	22.44%
Total Capital Regional District % Change		\$3,498,362	\$552.36	\$2,886,287	\$475.66	\$612,075	\$76.70	16.13%
						21.21%		
Cost/average residential property		\$552.36		\$475.66		\$76.70		
1.15X	Debt Service - M.F.A.	877,457	138.54	874,317	144.09	3,140	(5.54)	-3.85%
CRHD	Capital Regional Hospital District	896,519	141.55	894,297	147.38	2,222	(5.83)	-3.95%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$5,272,338	\$832.46	\$4,654,901	\$767.12	\$617,437	\$65.34	8.52%

Average residential assessment - 2021/2020

\$782,852

\$751,618

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	1.96	0.26%
Regional Parks	1.22	0.16%
Regional Parks - Land Acquisition	0.90	0.12%
Call Answer - Municipalities	1.88	0.25%
W.W. (Trk Swrs & Swge Disp) - Operating	185.80	24.22%
W.W. (Trk Swrs & Swge Disp) - Debt	(113.08)	-14.74%
Debt Service - M.F.A.	(5.54)	-0.72%
Capital Regional Hospital District	(5.83)	-0.76%
Various	(1.99)	-0.26%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$65.34	8.52%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	1.96	0.41%
Regional Parks	1.22	0.26%
Regional Parks - Land Acquisition	0.90	0.19%
Call Answer - Municipalities	1.88	0.40%
W.W. (Trk Swrs & Swge Disp) - Op	185.80	39.06%
W.W. (Trk Swrs & Swge Disp) - Debt	(113.08)	-23.77%
Various	(1.99)	-0.42%
TOTAL CRD	\$76.70	16.13%

**Capital Regional District
Sewers Operating - 2021**

				Municipality's Share	
Service		2020 Requisition	2021 Requisition	Increase (Decrease)	
3.710	N W Trunk	2,766,953	-	(2,766,953)	- 0%
3.717	Core Area Wastewater Operations	-	27,618,405	27,618,405	1,230,627 4%
Sewer Operating		2,766,953	27,618,405		1,230,627

Sewers Debt - 2021

				Municipality's Share	
Service		2020 Requisition	2021 Requisition	Increase (Decrease)	
3.768	NWT - Vortex / Siphon Upgrade	3,396	6,256	2,860	2,075 33%
3.769	Macaulay - Genset	13,562	9,645	(3,917)	2,191 23%
3.772	NWT Upgrade	14,435	(22,439)	(36,874)	(9,767) 44%
3.776	W. Communities Trunk	86	-	(86)	- 0%
3.777	Esq Trunk Upgrade	452	-	(452)	- 0%
3.792	Craigflower PS	66,358	20,462	(45,896)	8 0%
3.798	Core - Sewage Integrated T.F.	526,554	781,466	254,912	39,622 5%
3.798B	Core - Sewage Integrated T.F.	1,102,198	491,224	(610,974)	8,115 2%
3.798C	Core - Wastewater Treatment Program	35,000,000	19,979,118	(15,020,882)	883,914 4%
Sewer Debt		36,727,050	21,265,732		926,157

HIGHLANDS		2021 HIGHLANDS	Cost per Avg. Residential Assessment	2020 HIGHLANDS	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	51,893	48.02	46,264	45.09	5,629	2.93	6.51%
1.101	G.I.S.	389	0.36	355	0.35	34	0.01	3.93%
1.224	Community Health	3,567	3.30	3,426	3.34	141	(0.04)	-1.13%
1.280	Regional Parks	66,206	61.27	60,449	58.92	5,757	2.35	4.00%
1.280A	Regional Parks - Land Acquisition	24,131	22.33	21,523	20.98	2,608	1.36	6.46%
1.309	Climate Action and Adaptation	2,701	2.50	2,600	2.53	101	(0.03)	-1.37%
1.374	Regional Emergency Program Support	761	0.70	746	0.73	16	(0.02)	-3.03%
1.375	Hazardous Material Incident response	1,866	1.73	1,803	1.76	63	(0.03)	-1.73%
1.911	Call Answer	888	0.82	900	0.88	(12)	(0.06)	-6.28%
1.310	Land Banking & Housing	8,013	7.42	7,151	6.97	861	0.45	6.39%
1.324	Regional Planning Services	6,998	6.48	6,514	6.35	484	0.13	2.01%
1.335	Geo-Spatial Referencing System	982	0.91	904	0.88	78	0.03	3.12%
1.921	Regional CREST Contribution	9,466	8.76	9,551	9.31	(85)	(0.55)	-5.89%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	224	0.22	(224)	(0.22)	-100.00%
Total Regional		\$177,862	\$164.60	\$162,411	\$158.29	\$15,451	\$6.31	3.99%
3.700	Septage Disposal	10,182	9.42	8,154	7.95	2,028	1.48	18.58%
1.128	Greater Victoria Police Victim Services	1,925	1.78	1,744	1.70	181	0.08	4.80%
1.297	Arts Grants	7,349	6.80	7,034	6.86	315	(0.05)	-0.80%
1.311	Regional Housing Trust Fund	7,004	6.48	6,831	6.66	172	(0.18)	-2.65%
1.126	Victoria Family Court Committee	90	0.08	91	0.09	(1)	(0.01)	-5.76%
1.313	Animal Care Services	22,889	21.18	21,817	21.26	1,072	(0.08)	-0.38%
1.912A	Call Answer - RCMP	-	-	(377)	(0.37)	377	0.37	-100.00%
1.913	Fire Dispatch	19,662	18.20	19,869	19.37	(207)	(1.17)	-6.04%
1.330	Regional Growth Strategy	1,878	1.74	1,738	1.69	141	0.04	2.64%
1.230	Traffic Safety Commission	445	0.41	414	0.40	32	0.01	2.22%
3.701	Millstream Remediation	1,679	1.55	3,065	2.99	(1,386)	(1.43)	-47.99%
Total Sub Regional		\$73,102	\$67.65	\$70,379	\$68.59	\$2,723	(\$0.94)	-1.37%
Total Capital Regional District % Change		\$250,964	\$232.26	\$232,790	\$226.89	\$18,174	\$5.37	2.37%
Cost/average residential property		\$232.26		\$226.89		\$5.37		
1.15X	Debt Service - M.F.A.	87,658	81.12	87,658	85.43	-	(4.31)	-5.05%
CRHD	Capital Regional Hospital District	168,561	155.99	163,843	159.69	4,717	(3.69)	-2.31%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$507,183	\$469.37	\$484,292	\$472.01	\$22,891	(\$2.64)	-0.56%

Average residential assessment - 2021/2020

\$862,724

\$814,394

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Decrease in \$/ Avg. Hshld	% of Total Decrease
Legislative & General Government	2.93	0.62%
Regional Parks	2.35	0.50%
Regional Parks - Land Acquisition	1.36	0.29%
Septage Disposal	1.48	0.31%
Fire Dispatch	(1.17)	-0.25%
Millstream Remediation	(1.43)	-0.30%
Debt Service - M.F.A.	(4.31)	-0.91%
Capital Regional Hospital District	(3.69)	-0.78%
Various	(0.15)	-0.03%
TOTAL CRD, CRHD & MUNICIPAL DEBT	(\$2.64)	-0.56%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	2.93	1.29%
Regional Parks	2.35	1.04%
Regional Parks - Land Acquisition	1.36	0.60%
Septage Disposal	1.48	0.65%
Fire Dispatch	(1.17)	-0.52%
Millstream Remediation	(1.43)	-0.63%
Various	(0.15)	-0.07%
TOTAL CRD	\$5.37	2.37%

LANGFORD		2021 LANGFORD		Cost per Avg. Residential Assessment	2020 LANGFORD		Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
									\$	%
1.010	Legislative & General Government	802,362		37.48	740,836		35.12	61,526	2.37	6.74%
1.101	G.I.S.	6,011		0.28	5,688		0.27	323	0.01	4.15%
1.224	Community Health	55,160		2.58	54,863		2.60	297	(0.02)	-0.91%
1.280	Regional Parks	1,023,665		47.82	967,978		45.89	55,687	1.94	4.22%
1.280A	Regional Parks - Land Acquisition	373,110		17.43	344,650		16.34	28,460	1.09	6.69%
1.309	Climate Action and Adaptation	45,098		2.11	43,213		2.05	1,885	0.06	2.85%
1.310	Land Banking & Housing	123,888		5.79	114,512		5.43	9,375	0.36	6.62%
1.324	Regional Planning Services	108,204		5.06	104,312		4.94	3,892	0.11	2.23%
1.335	Geo-Spatial Referencing System	15,178		0.71	14,475		0.69	703	0.02	3.34%
1.374	Regional Emergency Program Support	12,715		0.59	12,392		0.59	323	0.01	1.12%
1.375	Hazardous Material Incident response	31,169		1.46	29,978		1.42	1,191	0.04	2.47%
1.911	Call Answer	15,968		0.75	15,469		0.73	499	0.01	1.73%
1.921	Regional CREST Contribution	170,202		7.95	164,204		7.78	5,998	0.17	2.15%
21.ALL	Feasibility Study Reserve Fund - ALL	-		-	3,582		0.17	(3,582)	(0.17)	-100.00%
Total Regional		\$2,782,730		\$130.00	\$2,616,152		\$124.01	\$166,577	\$5.99	4.83%
1.126	Victoria Family Court Committee	1,436		0.07	1,401		0.07	35	0.00	1.02%
1.128	Greater Victoria Police Victim Services	29,758		1.39	27,923		1.32	1,834	0.07	5.03%
1.230	Traffic Safety Commission	6,886		0.32	6,625		0.31	261	0.01	2.44%
1.330	Regional Growth Strategy	29,043		1.36	27,825		1.32	1,217	0.04	2.87%
1.536	Stormwater Quality Management - Core Area	60,218		2.81	57,911		2.75	2,306	0.07	2.48%
1.912A	Call Answer - RCMP	-		-	(6,477)		(0.31)	6,477	0.31	-100.00%
1.913	Fire Dispatch	353,520		16.52	341,587		16.19	11,933	0.32	2.00%
3.700	Septage Disposal	4,581		0.21	5,605		0.27	(1,024)	(0.05)	-19.46%
3.701	Millstream Remediation	24,717		1.15	44,429		2.11	(19,712)	(0.95)	-45.17%
3.707	On Site System Management Program	49,270		2.30	54,871		2.60	(5,601)	(0.30)	-11.51%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	2,441,915		114.08	493,399		23.39	1,948,516	90.69	387.76%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	2,685,172		125.44	4,688,325		222.24	(2,003,153)	(96.80)	-43.56%
3.750	LWMP	29,805		1.39	23,423		1.11	6,382	0.28	25.40%
3.752	Stage 3 Harbour Studies	44,766		2.09	44,146		2.09	619	(0.00)	-0.06%
3.755	Regional Source Control Program	103,432		4.83	93,795		4.45	9,637	0.39	8.68%
Total Sub Regional		\$5,864,517		\$273.98	\$5,904,789		\$279.91	(\$40,272)	(\$5.93)	-2.12%
Total Capital Regional District % Change		\$8,647,247		\$403.98	\$8,520,941		\$403.92	\$126,306	\$0.06	0.01%
								1.48%		
Cost/average residential property		\$403.98			\$403.92			\$0.06		
CRHD	Capital Regional Hospital District	2,606,244		121.76	2,623,635		124.37	(17,391)	(2.61)	-2.10%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$11,253,491		\$525.74	\$11,144,576		\$528.29	\$108,915	(\$2.56)	-0.48%

Average residential assessment - 2021/2020

\$673,378

\$634,274

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Decrease in \$/ Avg. Hshld	% of Total Decrease
Legislative & General Government	2.37	0.45%
Regional Parks	1.94	0.37%
Regional Parks - Land Acquisition	1.09	0.21%
Millstream Remediation	(0.95)	-0.18%
W.W. (Trk Swrs & Swge Disp) - Operating	90.69	17.17%
W.W. (Trk Swrs & Swge Disp) - Debt	(96.80)	-18.32%
Capital Regional Hospital District	(2.61)	-0.49%
Various	1.72	0.33%
TOTAL CRD, CRHD & MUNICIPAL DEBT	(\$2.56)	-0.48%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	2.37	0.59%
Regional Parks	1.94	0.48%
Regional Parks - Land Acquisition	1.09	0.27%
Millstream Remediation	(0.95)	-0.24%
W.W. (Trk Swrs & Swge Disp) - Op	90.69	22.45%
W.W. (Trk Swrs & Swge Disp) - Debt	(96.80)	-23.96%
Various	1.72	0.43%
TOTAL CRD	\$0.06	0.01%

**Capital Regional District
Sewers Operating - 2021**

				Municipality's Share	
Service		2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total Langford Share of Budget
3.710	N W Trunk	2,766,953	-	(2,766,953)	- 0%
3.717	Core Area Wastewater Operations	-	27,618,405	27,618,405	2,441,915 9%
Sewer Operating		2,766,953	27,618,405		2,441,915

Sewers Debt - 2021

				Municipality's Share	
Service		2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total Langford Share of Budget
3.768	NWT - Vortex / Siphon Upgrade	3,396	6,256	2,860	2,453 39%
3.769	Macaulay - Genset	13,562	9,645	(3,917)	4,426 46%
3.772	NWT Upgrade	14,435	(22,439)	(36,874)	(671) 3%
3.776	W. Communities Trunk	86	-	(86)	- 0%
3.777	Esq Trunk Upgrade	452	-	(452)	- 0%
3.792	Craigflower PS	66,358	20,462	(45,896)	8,602 42%
3.798	Core - Sewage Integrated T.F.	526,554	781,466	254,912	42,043 5%
3.798B	Core - Sewage Integrated T.F.	1,102,198	491,224	(610,974)	36,396 7%
3.798C	Core - Wastewater Treatment Program	35,000,000	19,979,118	(15,020,882)	2,591,922 13%
Sewer Debt		36,727,050	21,265,732		2,685,172

METCHOSIN		2021 METCHOSIN		2020 METCHOSIN		Difference Increase/ (Decrease)		Change in Cost per Avg. Household	
			Cost per Avg. Residential Assessment		Cost per Avg. Residential Assessment			\$	%
1.010	Legislative & General Government	85,387	49.17	77,613	44.42	7,774		4.75	10.69%
1.101	G.I.S.	640	0.37	596	0.34	44		0.03	8.01%
1.224	Community Health	5,870	3.38	5,748	3.29	122		0.09	2.76%
1.280	Regional Parks	108,938	62.73	101,410	58.04	7,528		4.69	8.08%
1.280A	Regional Parks - Land Acquisition	39,706	22.87	36,107	20.67	3,599		2.20	10.64%
1.309	Climate Action and Adaptation	4,994	2.88	4,906	2.81	88		0.07	2.42%
1.310	Land Banking & Housing	13,184	7.59	11,997	6.87	1,187		0.73	10.57%
1.324	Regional Planning Services	11,515	6.63	10,928	6.25	587		0.38	6.02%
1.335	Geo-Spatial Referencing System	1,615	0.93	1,516	0.87	99		0.06	7.17%
1.374	Regional Emergency Program Support	1,408	0.81	1,407	0.81	1		0.01	0.70%
1.375	Hazardous Material Incident response	3,451	1.99	3,403	1.95	48		0.04	2.04%
1.911	Call Answer	1,829	1.05	1,874	1.07	(45)		(0.02)	-1.79%
1.921	Regional CREST Contribution	19,500	11.23	19,896	11.39	(395)		(0.16)	-1.39%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	375	0.21	(375)		(0.21)	-100.00%
Total Regional		\$298,038	\$171.63	\$277,776	\$158.99	\$20,262		\$12.64	7.95%
1.126	Victoria Family Court Committee	171	0.10	174	0.10	(3)		(0.00)	-0.93%
1.128	Greater Victoria Police Victim Services	3,167	1.82	2,925	1.67	241		0.15	8.92%
1.297	Arts Grants	13,590	7.83	13,281	7.60	308		0.22	2.95%
1.311	Regional Housing Trust Fund	12,972	7.47	12,915	7.39	58		0.08	1.06%
1.313	Animal Care Services	37,662	21.69	36,600	20.95	1,062		0.74	3.53%
1.330	Regional Growth Strategy	3,091	1.78	2,915	1.67	176		0.11	6.68%
1.912A	Call Answer - RCMP	-	-	(785)	(0.45)	785		0.45	-100.00%
1.913	Fire Dispatch	40,503	23.32	41,388	23.69	(885)		(0.36)	-1.54%
3.700	Septage Disposal	1,834	1.06	1,910	1.09	(76)		(0.04)	-3.37%
3.701	Millstream Remediation	5,611	3.23	10,230	5.85	(4,618)		(2.62)	-44.81%
Total Sub Regional		\$118,601	\$68.30	\$121,553	\$69.57	(\$2,953)		(\$1.27)	-1.83%
Total Capital Regional District % Change		\$416,639	\$239.93	\$399,329	\$228.56	\$17,309		\$11.37	4.97%
						4.33%			
Cost/average residential property		\$239.93		\$228.56		\$11.37			
CRHD	Capital Regional Hospital District	277,355	159.72	274,864	157.32	2,491		2.40	1.53%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$693,994	\$399.65	\$674,193	\$385.88	\$19,801		\$13.77	3.57%

Average residential assessment - 2021/2020

\$883,326

\$802,315

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	4.75	1.23%
Regional Parks	4.69	1.22%
Regional Parks - Land Acquisition	2.20	0.57%
Land Banking & Housing	0.73	0.19%
Animal Care Services	0.74	0.19%
Millstream Remediation	(2.62)	-0.68%
Capital Regional Hospital District	2.40	0.62%
Various	0.89	0.23%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$13.77	3.57%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	4.75	2.08%
Regional Parks	4.69	2.05%
Regional Parks - Land Acquisition	2.20	0.96%
Land Banking & Housing	0.73	0.32%
Animal Care Services	0.74	0.32%
Millstream Remediation	(2.62)	-1.15%
Various	0.89	0.39%
TOTAL CRD	\$11.37	4.97%

NORTH SAANICH		2021 N.SAANICH	Cost per Avg. Residential Assessment	2020 N.SAANICH	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	353,390	59.91	340,650	56.57	12,740	3.34	5.91%
1.101	G.I.S.	2,648	0.45	2,615	0.43	32	0.01	3.34%
1.224	Community Health	24,294	4.12	25,227	4.19	(932)	(0.07)	-1.69%
1.280	Regional Parks	450,860	76.43	445,094	73.91	5,766	2.52	3.41%
1.280A	Regional Parks - Land Acquisition	164,331	27.86	158,477	26.32	5,855	1.54	5.86%
1.309	Climate Action and Adaptation	15,831	2.68	15,682	2.60	149	0.08	3.06%
1.310	Land Banking & Housing	54,565	9.25	52,655	8.74	1,910	0.51	5.79%
1.324	Regional Planning Services	47,657	8.08	47,965	7.96	(308)	0.11	1.43%
1.335	Geo-Spatial Referencing System	6,685	1.13	6,656	1.11	29	0.03	2.53%
1.374	Regional Emergency Program Support	4,463	0.76	4,497	0.75	(34)	0.01	1.32%
1.375	Hazardous Material Incident response	10,941	1.85	10,879	1.81	62	0.05	2.67%
1.911	Call Answer	4,335	0.73	4,307	0.72	28	0.02	2.76%
1.921	Regional CREST Contribution	46,211	7.83	45,720	7.59	491	0.24	3.18%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	1,647	0.27	(1,647)	(0.27)	-100.00%
Total Regional		\$1,186,212	\$201.09	\$1,162,071	\$192.97	\$24,141	\$8.12	4.21%
3.700	Septage Disposal	2,689	0.46	2,626	0.44	63	0.02	4.53%
3.701	Millstream Remediation	8,544	1.45	15,497	2.57	(6,953)	(1.12)	-43.72%
1.330	Regional Growth Strategy	12,792	2.17	12,795	2.12	(3)	0.04	2.06%
1.126	Victoria Family Court Committee	557	0.09	563	0.09	(5)	0.00	1.10%
1.311	Regional Housing Trust Fund	40,959	6.94	41,060	6.82	(101)	0.13	1.84%
1.44X	Panorama Recreation Center	1,585,672	268.80	1,552,253	257.76	33,419	11.05	4.29%
1.537	Stormwater Quality Management - Peninsula	37,241	6.31	39,232	6.51	(1,991)	(0.20)	-3.09%
1.538	Source - Stormwater Quality - Peninsula	14,918	2.53	14,708	2.44	209	0.09	3.54%
3.720	L.W.M.P. (Peninsula) - Implementation	8,344	1.41	1,852	0.31	6,492	1.11	359.87%
1.912A	Call Answer - RCMP	-	-	(1,803)	(0.30)	1,803	0.30	-100.00%
1.230	Traffic Safety Commission	3,033	0.51	3,046	0.51	(13)	0.01	1.64%
3.755	Regional Source Control Program	18,109	3.07	18,678	3.10	(569)	(0.03)	-1.02%
3.756	Harbours Environmental Action	18,325	3.11	-	-	18,325	3.11	0.00%
Total Sub Regional		1,751,183	296.86	1,700,507	282.37	50,676	14.49	5.13%
Total Capital Regional District % Change		\$2,937,395	\$497.95	\$2,862,578	\$475.34	\$74,816	\$22.61	4.76%
Cost/average residential property		\$497.95		\$475.34		\$22.61		
1.15X	Debt Service - M.F.A.	498,548	84.51	498,548	82.79	-	1.73	2.09%
CRHD	Capital Regional Hospital District	1,147,887	194.59	1,206,396	200.33	(58,509)	(5.74)	-2.86%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$4,583,829	\$777.05	\$4,567,522	\$758.45	\$16,307	\$18.60	2.45%

Average residential assessment - 2021/2020

\$1,076,173

\$1,021,646

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	3.34	0.44%
Regional Parks	2.52	0.33%
Regional Parks - Land Acquisition	1.54	0.20%
Millstream Remediation	(1.12)	-0.15%
Panorama Recreation Center	11.05	1.46%
L.W.M.P. (Peninsula) - Implementation	1.11	0.15%
Harbours Environmental Action	3.11	0.41%
Debt Service - M.F.A.	1.73	0.23%
Capital Regional Hospital District	(5.74)	-0.76%
Various	1.07	0.14%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$18.60	2.45%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	3.34	0.70%
Regional Parks	2.52	0.53%
Regional Parks - Land Acquisition	1.54	0.32%
Millstream Remediation	(1.12)	-0.24%
Panorama Recreation Center	11.05	2.32%
L.W.M.P. (Peninsula) - Implementation	1.11	0.23%
Harbours Environmental Action	3.11	0.65%
Various	\$1.07	0.22%
TOTAL CRD	\$22.61	4.76%

**Capital Regional District
Sewers Operating - 2021**

Service	2020 Requisition	2021 Requisition	Increase (Decrease)	Municipality's Share	
				2021 Total N. Saanich	Share of Budget
3.718 Peninsula Wastewater	3,604,302	4,117,958	513,656	628,400	15%
(invoice) Sewer Operating	3,604,302	4,117,958		628,400	

Sewers Debt - 2021

Service	2020 Requisition	2021 Requisition	Increase (Decrease)	Municipality's Share	
				2021 Total N. Saanich	Share of Budget
3.775 SPWWT System	(465)	-	465	-	0%
(invoice) Sewer Debt	(465)	-		-	

OAK BAY		2021 OAK BAY	Cost per Avg. Residential Assessment	2020 OAK BAY	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	544,043	79.52	515,613	75.32	28,431	4.20	5.58%
1.101	G.I.S.	4,076	0.60	3,959	0.58	117	0.02	3.03%
1.224	Community Health	37,401	5.47	38,184	5.58	(782)	(0.11)	-1.99%
1.280	Regional Parks	694,098	101.45	673,700	98.41	20,398	3.04	3.09%
1.280A	Regional Parks - Land Acquisition	252,988	36.98	239,872	35.04	13,116	1.94	5.54%
1.309	Climate Action and Adaptation	24,641	3.60	24,057	3.51	584	0.09	2.49%
1.310	Land Banking & Housing	84,002	12.28	79,699	11.64	4,303	0.64	5.47%
1.324	Regional Planning Services	73,368	10.72	72,600	10.60	768	0.12	1.12%
1.335	Geo-Spatial Referencing System	10,291	1.50	10,074	1.47	217	0.03	2.22%
1.374	Regional Emergency Program Support	6,947	1.02	6,899	1.01	48	0.01	0.77%
1.375	Hazardous Material Incident response	17,030	2.49	16,689	2.44	341	0.05	2.11%
1.911	Call Answer	6,855	1.00	6,734	0.98	121	0.02	1.86%
1.921	Regional CREST Contribution	73,065	10.68	71,482	10.44	1,582	0.24	2.28%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	2,493	0.36	(2,493)	(0.36)	-100.00%
Total Regional		\$1,828,806	\$267.30	\$1,762,056	\$257.38	\$66,750	\$9.92	3.86%
1.126	Victoria Family Court Committee	866	0.13	900	0.13	(34)	(0.00)	-3.74%
1.128	Greater Victoria Police Victim Services	20,177	2.95	19,434	2.84	743	0.11	3.89%
1.230	Traffic Safety Commission	4,669	0.68	4,611	0.67	58	0.01	1.33%
1.290	Royal Theatre	52,804	7.72	55,580	8.12	(2,776)	(0.40)	-4.93%
1.297	Arts Grants	223,498	32.67	216,720	31.66	6,779	1.01	3.19%
1.311	Regional Housing Trust Fund	63,765	9.32	63,005	9.20	760	0.12	1.27%
1.330	Regional Growth Strategy	19,693	2.88	19,366	2.83	326	0.05	1.75%
1.536	Stormwater Quality Management - Core Area	56,374	8.24	54,880	8.02	1,494	0.22	2.79%
1.912B	Call Answer - Municipalities	(45,632)	(6.67)	(54,936)	(8.02)	9,304	1.35	16.88%
3.700	Septage Disposal	40	0.01	31	0.00	9	0.00	30.42%
3.701	Millstream Remediation	4,344	0.63	7,845	1.15	(3,501)	(0.51)	-44.59%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	-	-	764,945	111.73	(764,945)	(111.73)	-100.00%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	1,622,392	237.13	128,141	18.72	1,494,251	218.42	1166.92%
3.750	LWMP	31,854	4.66	28,321	4.14	3,533	0.52	12.55%
3.755	Regional Source Control Program	110,540	16.16	105,505	15.41	5,036	0.75	4.84%
Total Sub Regional		\$2,165,385	\$316.50	\$1,414,348	\$206.59	\$751,037	\$109.91	53.20%
Total Capital Regional District % Change		\$3,994,191	\$583.80	\$3,176,404	\$463.97	\$817,788	\$119.83	25.83%
						25.75%		
Cost/average residential property		\$583.80		\$463.97		\$119.83		
1.15X	Debt Service - M.F.A.	276,972	40.48	276,972	40.46	-	0.03	0.06%
CRHD	Capital Regional Hospital District	1,767,169	258.30	1,826,017	266.72	(58,847)	(8.43)	-3.16%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$6,038,332	\$882.58	\$5,279,392	\$771.16	\$758,940	\$111.43	14.45%

Average residential assessment - 2021/2020

\$1,428,494

\$1,360,271

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	4.20	0.55%
Regional Parks	3.04	0.39%
Regional Parks - Land Acquisition	1.94	0.25%
Arts Grants	1.01	0.13%
Call Answer - Municipalities	1.35	0.18%
W.W. (Trk Swrs & Swge Disp) - Operating	(111.73)	-14.49%
W.W. (Trk Swrs & Swge Disp) - Debt	218.42	28.32%
Regional Source Control Program	0.75	0.10%
Capital Regional Hospital District	(8.43)	-1.09%
Various	0.87	0.11%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$111.43	14.45%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	4.20	0.91%
Regional Parks	3.04	0.66%
Regional Parks - Land Acquisition	1.94	0.42%
Arts Grants	1.01	0.22%
Call Answer - Municipalities	1.35	0.29%
W.W. (Trk Swrs & Swge Disp) - Op	(111.73)	-24.08%
W.W. (Trk Swrs & Swge Disp) - Debt	218.42	47.08%
Regional Source Control Program	0.75	0.16%
Various	\$0.85	0.34%
TOTAL CRD	\$119.83	25.99%

**Capital Regional District
Sewers Operating - 2021**

Service	2020 Requisition	2021 Requisition	Increase (Decrease)	Municipality's Share	
				2021 Total Oak Bay	Share of Budget
3.712 NE Trunk	1,952,873	-	(1,952,873)	-	0%
3.713 East Coast Interceptor	958,579	-	(958,579)	-	0%
3.715 NE Trunk #2 - Bowker	501,362	-	(501,362)	-	0%
3.717 Core Area Wastewater Operations	-	27,618,405	27,618,405	2,621,261	9%
(invoice) Sewer Operating	3,412,814	27,618,405		2,621,261	

Sewers Debt - 2021

Service	2020 Requisition	2021 Requisition	Increase (Decrease)	Municipality's Share	
				2021 Total Oak Bay	Share of Budget
3.771 NET Bowker	(660)	-	660	-	0%
3.779 LWMP	9	-	(9)	-	0%
3.770 NET & ECI Upgrade	795,545	208,447	(587,098)	33,643	16%
3.770A NET & ECI Upgrade	856,122	858,825	2,703	138,614	16%
3.798 Core - Sewage Integrated T.F.	526,554	781,466	254,912	48,579	6%
3.798B Core - Sewage Integrated T.F.	1,102,198	491,224	(610,974)	44,389	9%
3.798C Core - Wastewater Treatment Program	35,000,000	19,979,118	(15,020,882)	1,324,528	7%
3.799 Oak Bay - Humber / Rutland	32,649	32,639	(10)	32,639	100%
Sewer Debt	38,312,417	22,351,719		1,622,392	

SAANICH		2021 SAANICH	Cost per Avg. Residential Assessment	2020 SAANICH	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	2,248,862	48.34	2,162,695	46.35	86,167	1.99	4.30%
1.101	G.I.S.	16,848	0.36	16,605	0.36	244	0.01	1.77%
1.224	Community Health	154,602	3.32	160,158	3.43	(5,556)	(0.11)	-3.18%
1.280	Regional Parks	2,869,130	61.67	2,825,781	60.56	43,349	1.11	1.84%
1.280A	Regional Parks - Land Acquisition	1,045,753	22.48	1,006,125	21.56	39,628	0.92	4.25%
1.309	Climate Action and Adaptation	127,262	2.74	124,882	2.68	2,380	0.06	2.21%
1.310	Land Banking & Housing	347,232	7.46	334,291	7.16	12,941	0.30	4.18%
1.324	Regional Planning Services	303,274	6.52	304,515	6.53	(1,241)	(0.01)	-0.11%
1.335	Geo-Spatial Referencing System	42,541	0.91	42,256	0.91	285	0.01	0.98%
1.374	Regional Emergency Program Support	35,881	0.77	35,812	0.77	68	0.00	0.49%
1.375	Hazardous Material Incident response	87,955	1.89	86,633	1.86	1,322	0.03	1.83%
1.911	Call Answer	45,332	0.97	44,309	0.95	1,023	0.02	2.62%
1.921	Regional CREST Contribution	483,185	10.39	470,336	10.08	12,848	0.31	3.04%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	10,458	0.22	(10,458)	(0.22)	-100.00%
Total Regional		\$7,807,856	\$167.83	\$7,624,856	\$163.41	\$183,000	\$4.43	2.71%
1.536	Stormwater Quality Management - Core Area	194,221	4.17	189,527	4.06	4,694	0.11	2.79%
3.700	Septage Disposal	5,189	0.11	4,665	0.10	525	0.01	11.58%
1.128	Greater Victoria Police Victim Services	83,405	1.79	81,515	1.75	1,889	0.05	2.63%
3.701	Millstream Remediation	39,979	0.86	71,975	1.54	(31,996)	(0.68)	-44.29%
1.126	Victoria Family Court Committee	4,418	0.09	4,489	0.10	(71)	(0.00)	-1.29%
1.290	Royal Theatre	278,826	5.99	275,982	5.91	2,844	0.08	1.34%
1.230	Traffic Safety Commission	19,299	0.41	19,339	0.41	(39)	0.00	0.10%
1.297	Arts Grants	1,154,369	24.81	1,126,439	24.14	27,930	0.67	2.79%
1.311	Regional Housing Trust Fund	330,442	7.10	328,302	7.04	2,140	0.07	0.96%
1.330	Regional Growth Strategy	81,401	1.75	81,229	1.74	172	0.01	0.51%
1.912B	Call Answer - Municipalities	(301,769)	(6.49)	(361,464)	(7.75)	59,695	1.26	16.26%
3.707	On Site System Management Program	53,085	1.14	50,664	1.09	2,421	0.06	5.10%
3.750	LWMP	100,352	2.16	101,298	2.17	(945)	(0.01)	-0.63%
3.752	Stage 3 Harbour Studies	127,084	2.73	126,451	2.71	634	0.02	0.80%
3.755	Regional Source Control Program	348,248	7.49	342,799	7.35	5,448	0.14	1.90%
Total Sub Regional		\$2,518,551	\$54.14	\$2,443,210	\$52.36	\$75,340	\$1.78	3.39%
Total Capital Regional District % Change		\$10,326,407	\$221.97	\$10,068,067	\$215.76	\$258,340	\$6.20	2.88%
						2.57%		
Cost/average residential property		\$221.97		\$215.76		\$6.20		
1.15X	Debt Service - M.F.A.	4,445,410	95.56	4,244,761	90.97	200,649	4.59	5.04%
CRHD	Capital Regional Hospital District	7,304,784	157.02	7,659,077	164.14	(354,293)	(7.12)	-4.34%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$22,076,601	\$474.54	\$21,971,905	\$470.87	\$104,696	\$3.67	0.78%

Average residential assessment - 2021/2020

\$868,388

\$837,093

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	1.99	0.42%
Regional Parks	1.11	0.24%
Regional Parks - Land Acquisition	0.92	0.19%
Call Answer - Municipalities	1.26	0.27%
Debt Service - M.F.A.	4.59	0.97%
Capital Regional Hospital District	(7.12)	-1.51%
Various	0.92	0.20%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$3.67	0.78%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	1.99	0.92%
Regional Parks	1.11	0.52%
Regional Parks - Land Acquisition	0.92	0.42%
Call Answer - Municipalities	1.26	0.58%
Various	0.92	0.43%
TOTAL CRD	\$6.20	2.88%

**Capital Regional District
Sewers Operating - 2021**

Service	2020 Requisition	2021 Requisition	Increase (Decrease)	Municipality's Share	
				2021 Total Saanich	Share of Budget
3.710 N W Trunk	2,766,953	-	(2,766,953)	-	0%
3.712 NE Trunk	1,952,873	-	(1,952,873)	-	0%
3.713 East Coast Interceptor	958,579	-	(958,579)	-	0%
3.715 NE Trunk #2 - Bowker	501,362	-	(501,362)	-	0%
3.717 Core Area Wastewater Operations	-	27,618,405	27,618,405	8,258,108	30%
(Invoice) Sewer Operating	6,179,767	27,618,405		8,258,108	

Sewers Debt - 2021

Service	2020 Requisition	2021 Requisition	Increase (Decrease)	Municipality's Share	
				2021 Total Saanich	Share of Budget
3.771 NET Bowker	(660)	-	660	-	0%
3.772 NWT Upgrade	14,435	(22,439)	(36,874)	(6,307)	28%
3.779 LWMP	9	-	(9)	-	0%
3.770 NET & ECI Upgrade	795,545	208,447	(587,098)	46,838	22%
3.770A NET & ECI Upgrade	856,122	858,825	2,703	192,978	22%
3.794 Saanich (no grant)	(90)	-	90	-	0%
3.798 Core - Sewage Integrated T.F.	526,554	781,466	254,912	243,531	31%
3.798B Core - Sewage Integrated T.F.	1,102,198	491,224	(610,974)	158,763	32%
3.798C Core - Wastewater Treatment Program	35,000,000	19,979,118	(15,020,882)	6,271,484	31%
(Invoice) Sewer Debt	38,294,113	22,296,641		6,907,287	

SIDNEY		2021 SIDNEY	Cost per Avg. Residential Assessment	2020 SIDNEY	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	307,332	39.49	301,196	38.47	6,136	1.02	2.64%
1.101	G.I.S.	2,303	0.30	2,313	0.30	(10)	0.00	0.16%
1.224	Community Health	21,128	2.71	22,305	2.85	(1,177)	(0.13)	-4.71%
1.280	Regional Parks	392,099	50.38	393,543	50.26	(1,444)	0.11	0.22%
1.280A	Regional Parks - Land Acquisition	142,914	18.36	140,122	17.90	2,792	0.47	2.60%
1.309	Climate Action and Adaptation	14,800	1.90	14,805	1.89	(5)	0.01	0.56%
1.310	Land Banking & Housing	47,453	6.10	46,556	5.95	897	0.15	2.53%
1.324	Regional Planning Services	41,446	5.32	42,409	5.42	(964)	(0.09)	-1.69%
1.335	Geo-Spatial Referencing System	5,814	0.75	5,885	0.75	(71)	(0.00)	-0.62%
1.374	Regional Emergency Program Support	4,173	0.54	4,246	0.54	(73)	(0.01)	-1.13%
1.375	Hazardous Material Incident response	10,229	1.31	10,270	1.31	(42)	0.00	0.19%
1.911	Call Answer	4,461	0.57	4,437	0.57	24	0.01	1.14%
1.921	Regional CREST Contribution	47,551	6.11	47,102	6.02	449	0.09	1.55%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	1,456	0.19	(1,456)	(0.19)	-100.00%
Total Regional		\$1,041,702	\$133.84	\$1,036,645	\$132.40	\$5,057	\$1.44	1.08%
1.126	Victoria Family Court Committee	528	0.07	527	0.07	1	0.00	0.85%
1.128	Greater Victoria Police Victim Services	11,398	1.46	11,353	1.45	46	0.01	1.00%
1.230	Traffic Safety Commission	2,637	0.34	2,693	0.34	(56)	(0.01)	-1.49%
1.311	Regional Housing Trust Fund	38,338	4.93	38,812	4.96	(474)	(0.03)	-0.64%
1.330	Regional Growth Strategy	11,124	1.43	11,313	1.44	(188)	(0.02)	-1.08%
1.44X	Panorama Recreation Center	1,500,093	192.73	1,480,922	189.14	19,171	3.59	1.90%
1.537	Stormwater Quality Management - Peninsula	27,206	3.50	26,747	3.42	459	0.08	2.32%
1.538	Source - Stormwater Quality - Peninsula	15,350	1.97	15,153	1.94	197	0.04	1.90%
1.912A	Call Answer - RCMP	-	-	(1,858)	(0.24)	1,858	0.24	-100.00%
3.700	Septage Disposal	702	0.09	601	0.08	101	0.01	17.49%
3.701	Millstream Remediation	2,931	0.38	5,353	0.68	(2,423)	(0.31)	-44.93%
3.720	L.W.M.P. (Peninsula) - Implementation	21,629	2.78	4,788	0.61	16,840	2.17	354.39%
3.755	Regional Source Control Program	46,941	6.03	48,283	6.17	(1,342)	(0.14)	-2.20%
3.756	Harbours Environmental Action	18,856	2.42	-	-	18,856	2.42	0.00%
3.775	Debt - Saanich Pen. Waste Water System	-	-	(191)	(0.02)	191	0.02	100.00%
Total Sub Regional		\$1,697,734	\$218.12	\$1,644,496	\$210.03	\$53,238	\$8.09	3.85%
Total Capital Regional District % Change		\$2,739,436	\$351.96	\$2,681,141	\$342.43	\$58,295	\$9.52	2.78%
						2.17%		
Cost/average residential property		\$351.96		\$342.43		\$9.52		
1.15X	Debt Service - M.F.A.	613,739	78.85	522,686	66.76	91,053	12.09	18.12%
CRHD	Capital Regional Hospital District	998,281	128.26	1,066,670	136.23	(68,389)	(7.98)	-5.86%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$4,351,456	\$559.06	\$4,270,497	\$545.42	\$80,959	\$13.64	2.50%

Average residential assessment - 2021/2020

\$709,321

\$694,782

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	1.02	0.19%
Panorama Recreation Center	3.59	0.66%
L.W.M.P. (Peninsula) - Implementation	2.17	0.40%
Harbours Environmental Action	2.42	0.44%
Debt Service - M.F.A.	12.09	2.22%
Capital Regional Hospital District	(7.98)	-1.46%
Various	0.33	0.06%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$13.64	2.50%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	1.02	0.30%
Panorama Recreation Center	3.59	1.05%
L.W.M.P. (Peninsula) - Implementation	2.17	0.63%
Harbours Environmental Action	2.42	0.71%
Various	2.75	0.80%
TOTAL CRD	\$11.95	3.49%

**Capital Regional District
Sewers Operating - 2021**

Service	2020 Requisition	2021 Requisition	Increase (Decrease)	Municipality's Share	
				2021 Total Sidney	Share of Budget
3.718 Peninsula Wastewater	3,604,302	4,117,958	513,656	1,629,476	40%
(Invoice) Sewer Operating	3,604,302	4,117,958		1,629,476	

Sewers Debt - 2021

Service	2020 Requisition	2021 Requisition	Increase (Decrease)	Municipality's Share	
				2021 Total Sidney	Share of Budget
3.775 SPWWT System	(465)	-	465	-	0%
Sewer Debt	(465)	-		-	

SOOKE		2021 SOOKE	Cost per Avg. Residential Assessment	2020 SOOKE	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	213,093	30.60	195,452	28.22	17,641	2.39	8.45%
1.101	G.I.S.	1,596	0.23	1,501	0.22	96	0.01	5.83%
1.224	Community Health	14,649	2.10	14,474	2.09	175	0.01	0.68%
1.280	Regional Parks	271,867	39.04	255,377	36.87	16,490	2.17	5.90%
1.280A	Regional Parks - Land Acquisition	99,091	14.23	90,928	13.13	8,164	1.10	8.41%
1.309	Climate Action and Adaptation	13,807	1.98	13,243	1.91	564	0.07	3.71%
1.310	Land Banking & Housing	32,902	4.73	30,211	4.36	2,691	0.36	8.34%
1.324	Regional Planning Services	28,737	4.13	27,520	3.97	1,217	0.15	3.87%
1.335	Geo-Spatial Referencing System	4,031	0.58	3,819	0.55	212	0.03	5.00%
1.374	Regional Emergency Program Support	3,893	0.56	3,798	0.55	95	0.01	1.97%
1.375	Hazardous Material Incident response	9,543	1.37	9,187	1.33	356	0.04	3.33%
1.911	Call Answer	5,465	0.78	5,316	0.77	150	0.02	2.27%
1.921	Regional CREST Contribution	58,253	8.37	56,426	8.15	1,827	0.22	2.70%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	945	0.14	(945)	(0.14)	-100.00%
Total Regional		\$756,929	\$108.70	\$708,197	\$102.24	\$48,732	\$6.46	6.32%
1.126	Victoria Family Court Committee	455	0.07	449	0.06	6	0.00	0.71%
1.230	Traffic Safety Commission	1,829	0.26	1,748	0.25	81	0.01	4.09%
1.297	Arts Grant	37,574	5.40	35,865	5.18	1,709	0.22	4.22%
1.311	Regional Housing Trust Fund	35,913	5.16	34,897	5.04	1,016	0.12	2.37%
1.313	Animal Care Services	93,989	13.50	92,169	13.31	1,820	0.19	1.44%
1.330	Regional Growth Strategy	7,713	1.11	7,341	1.06	372	0.05	4.52%
1.40X	SEAPARC	2,229,834	320.23	2,159,679	311.78	70,155	8.44	2.71%
1.912A	Call Answer - RCMP	-	-	(2,226)	(0.32)	2,226	0.32	-100.00%
1.913	Fire Dispatch	120,995	17.38	117,381	16.95	3,614	0.43	2.54%
3.700	Septage Disposal	4,192	0.60	4,238	0.61	(46)	(0.01)	-1.61%
3.701	Millstream Remediation	12,174	1.75	21,947	3.17	(9,773)	(1.42)	-44.82%
Total Sub Regional		\$2,544,668	\$365.44	\$2,473,488	\$357.09	\$71,180	\$8.35	2.34%
1.121	Sooke Regional Museum	124,564	17.89	121,038	17.47	3,525	0.41	2.37%
1.531	Stormwater Quality Management	37,470	5.38	36,844	5.32	626	0.06	1.17%
Total Local		\$162,034	\$23.27	\$157,882	\$22.79	\$4,151	\$0.48	2.09%
Total Capital Regional District % Change		\$3,463,631	\$497.41	\$3,339,567	\$482.12	\$124,064 3.71%	\$15.29	3.17%
Cost/average residential property		\$497.41		\$482.12		\$15.29		
1.15X	Debt Service - M.F.A.	484,127	69.53	484,127	69.89	-	(0.37)	-0.52%
CRHD	Capital Regional Hospital District	692,171	99.40	692,182	99.93	(11)	(0.53)	-0.53%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$4,639,929	\$666.34	\$4,515,877	\$651.94	\$124,053	\$14.40	2.21%

Average residential assessment - 2021/2020

\$549,744

\$509,623

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	2.39	0.37%
Regional Parks	2.17	0.33%
Regional Parks - Land Acquisition	1.10	0.17%
SEAPARC	8.44	1.29%
Millstream Remediation	(1.42)	-0.22%
Capital Regional Hospital District	(0.53)	-0.08%
Various	2.24	0.34%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$14.40	2.21%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	2.39	0.49%
Regional Parks	2.17	0.45%
Regional Parks - Land Acquisition	1.10	0.23%
SEAPARC	8.44	1.75%
Millstream Remediation	(1.42)	-0.29%
Various	\$2.61	0.54%
TOTAL CRD	\$15.29	3.17%

VICTORIA		2021 VICTORIA	Cost per Avg. Residential Assessment	2020 VICTORIA	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	2,246,486	47.17	2,223,786	46.22	22,700	0.95	2.06%
1.101	G.I.S.	16,831	0.35	17,074	0.35	(243)	(0.00)	-0.41%
1.224	Community Health	154,439	3.24	164,683	3.42	(10,244)	(0.18)	-5.26%
1.280	Regional Parks	2,866,099	60.18	2,905,603	60.39	(39,503)	(0.21)	-0.35%
1.280A	Regional Parks - Land Acquisition	1,044,648	21.93	1,034,545	21.50	10,103	0.43	2.01%
1.309	Climate Action and Adaptation	110,576	2.32	111,294	2.31	(717)	0.01	0.37%
1.310	Land Banking & Housing	346,866	7.28	343,734	7.14	3,131	0.14	1.94%
1.324	Regional Planning Services	302,954	6.36	313,117	6.51	(10,163)	(0.15)	-2.25%
1.335	Geo-Spatial Referencing System	42,496	0.89	43,449	0.90	(953)	(0.01)	-1.19%
1.374	Regional Emergency Program Support	31,176	0.65	31,916	0.66	(739)	(0.01)	-1.32%
1.375	Hazardous Material Incident response	76,423	1.60	77,207	1.60	(784)	(0.00)	0.00%
1.911	Call Answer	34,211	0.72	34,093	0.71	118	0.01	1.37%
1.921	Regional CREST Contribution	364,647	7.66	361,897	7.52	2,751	0.13	1.79%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	10,753	0.22	(10,753)	(0.22)	-100.00%
Total Regional		\$7,637,850	\$160.36	\$7,673,149	\$159.47	(\$35,299)	\$0.89	0.56%
1.126	Victoria Family Court Committee	3,893	0.08	3,835	0.08	58	0.00	2.56%
1.128	Greater Victoria Police Victim Services	83,316	1.75	83,818	1.74	(502)	0.01	0.42%
1.230	Traffic Safety Commission	19,279	0.40	19,885	0.41	(606)	(0.01)	-2.05%
1.290	Royal Theatre	248,370	5.21	248,438	5.16	(68)	0.05	1.00%
1.295	McPherson Theatre	750,000	15.75	750,000	15.59	-	0.16	1.02%
1.297	Arts Grants	1,002,971	21.06	1,003,039	20.85	(68)	0.21	1.02%
1.311	Regional Housing Trust Fund	286,534	6.02	291,864	6.07	(5,331)	(0.05)	-0.82%
1.330	Regional Growth Strategy	81,315	1.71	83,524	1.74	(2,209)	(0.03)	-1.65%
1.536	Stormwater Quality Management - Core Area	180,295	3.79	185,376	3.85	(5,081)	(0.07)	-1.74%
1.912B	Call Answer - Municipalities	(227,737)	(4.78)	(278,125)	(5.78)	50,388	1.00	17.28%
3.700	Septage Disposal	13,352	0.28	14,339	0.30	(986)	(0.02)	-5.92%
3.701	Millstream Remediation	23,612	0.50	43,184	0.90	(19,572)	(0.40)	-44.76%
3.752	Stage 3 Harbour Studies	95,907	2.01	97,296	2.02	(1,389)	(0.01)	-0.42%
3.755	Regional Source Control Program	465,040	9.76	463,389	9.63	1,651	0.13	1.38%
Total Sub Regional		\$3,026,148	\$63.54	\$3,009,862	\$62.55	\$16,286	\$0.98	1.57%
Total Capital Regional District % Change		\$10,663,999	\$223.90	\$10,683,011	\$222.03	(\$19,013)	\$1.88	0.84%
Cost/average residential property		\$223.90		\$222.03		\$1.88		
1.15X	Debt Service - M.F.A.	5,634,265	118.30	5,782,254	120.17	(147,989)	(1.88)	-1.56%
CRHD	Capital Regional Hospital District	7,297,067	153.21	7,875,428	163.68	(578,361)	(10.47)	-6.39%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$23,595,331	\$495.41	\$24,340,693	\$505.88	(\$745,363)	(\$10.47)	-2.07%

Average residential assessment - 2021/2020

\$847,323

\$834,734

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Decrease in \$/ Avg. Hshld	% of Total Decrease
Legislative & General Government	0.95	0.19%
Regional Parks - Land Acquisition	0.43	0.09%
Call Answer - Municipalities	1.00	0.20%
Debt Service - M.F.A.	(1.88)	-0.37%
Capital Regional Hospital District	(10.47)	-2.07%
Various	(0.51)	-0.10%
TOTAL CRD, CRHD & MUNICIPAL DEBT	(\$10.47)	-2.07%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	0.95	0.43%
Regional Parks - Land Acquisition	0.43	0.19%
Call Answer - Municipalities	1.00	0.45%
Various	(\$0.51)	-0.23%
TOTAL CRD	\$1.88	0.84%

**Capital Regional District
Sewers Operating - 2021**

				Municipality's Share	
Service	2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total Victoria	Share of Budget
3.710 N W Trunk	2,766,953	-	(2,766,953)	-	0%
3.712 NE Trunk	1,952,873	-	(1,952,873)	-	0%
3.713 East Coast Interceptor	958,579	-	(958,579)	-	0%
3.715 NE Trunk #2 - Bowker	501,362	-	(501,362)	-	0%
3.717 Core Area Wastewater Operations	-	27,618,405	27,618,405	11,029,723	40%
Total Sewer Operating	6,179,767	27,618,405	21,438,638	11,029,723	
(Invoice) Sewer Operating	-	-		11,029,723	
Net Sewer Operating	6,179,767	27,618,405		-	

L.W.M.P. - 2021

				Municipality's Share	
Service	2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total Victoria	Share of Budget
3.750 LWMP	337,558	343,296	5,738	134,009	39%
Total L.W.M.P.	337,558	343,296	5,738	134,009	
(Invoice) L.W.M.P.	-	-		134,009	
Net L.W.M.P.	337,558	343,296		-	

Sewers Debt - 2021

				Municipality's Share	
Service	2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total Victoria	Share of Budget
3.771 NET Bowker	(660)	-	660	-	0%
3.772 NWT Upgrade	14,435	(22,439)	(36,874)	(4,976)	22%
3.776 W. Communities Trunk	86	-	(86)	-	0%
3.779 LWMP	9	-	(9)	-	0%
3.770 NET & ECI Upgrade	795,545	208,447	(587,098)	127,966	61%
3.770A NET & ECI Upgrade	856,122	858,825	2,703	527,233	61%
3.798 Core - Sewage Integrated T.F.	526,554	781,466	254,912	328,748	42%
3.798B Core - Sewage Integrated T.F.	1,102,198	491,224	(610,974)	212,925	43%
3.798C Core - Wastewater Treatment Program	35,000,000	19,979,118	(15,020,882)	7,444,050	37%
Total Sewer Debt	38,294,289	22,296,641	(15,997,648)	8,635,946	
(Invoice) Sewer Debt	-	-		8,635,946	
Net Sewer Debt	38,294,289	22,296,641		-	

VIEW ROYAL		2021 VIEW ROYAL	Cost per Avg. Residential Assessment	2020 VIEW ROYAL	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household	
							\$	%
1.010	Legislative & General Government	203,439	42.35	200,489	40.79	2,950	1.55	3.81%
1.101	G.I.S.	1,524	0.32	1,539	0.31	(15)	0.00	1.29%
1.224	Community Health	13,986	2.91	14,847	3.02	(861)	(0.11)	-3.63%
1.280	Regional Parks	259,550	54.03	261,959	53.30	(2,409)	0.73	1.36%
1.280A	Regional Parks - Land Acquisition	94,602	19.69	93,271	18.98	1,331	0.71	3.76%
1.309	Climate Action and Adaptation	11,790	2.45	11,708	2.38	82	0.07	3.02%
1.310	Land Banking & Housing	31,412	6.54	30,990	6.31	422	0.23	3.69%
1.324	Regional Planning Services	27,435	5.71	28,230	5.74	(794)	(0.03)	-0.58%
1.335	Geo-Spatial Referencing System	3,848	0.80	3,917	0.80	(69)	0.00	0.50%
1.374	Regional Emergency Program Support	3,324	0.69	3,357	0.68	(33)	0.01	1.29%
1.375	Hazardous Material Incident response	8,148	1.70	8,122	1.65	26	0.04	2.63%
1.911	Call Answer	4,286	0.89	4,195	0.85	91	0.04	4.52%
1.921	Regional CREST Contribution	45,686	9.51	44,530	9.06	1,155	0.45	4.96%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	969	0.20	(969)	(0.20)	-100.00%
Total Regional		\$709,030	\$147.59	\$708,124	\$144.08	\$906	\$3.51	2.43%
1.126	Victoria Family Court Committee	406	0.08	405	0.08	1	0.00	2.63%
1.128	Greater Victoria Police Victim Services	7,545	1.57	7,557	1.54	(12)	0.03	2.14%
1.230	Traffic Safety Commission	1,746	0.36	1,793	0.36	(47)	(0.00)	-0.37%
1.297	Arts Grants	106,941	22.26	105,608	21.49	1,333	0.77	3.59%
1.311	Regional Housing Trust Fund	30,622	6.37	30,783	6.26	(162)	0.11	1.77%
1.330	Regional Growth Strategy	7,364	1.53	7,530	1.53	(166)	0.00	0.04%
1.536	Stormwater Quality Management - Core Area	41,105	8.56	39,793	8.10	1,312	0.46	5.68%
1.912A	Call Answer - RCMP	-	-	(1,757)	(0.36)	1,757	0.36	-100.00%
3.700	Septage Disposal	145	0.03	170	0.03	(25)	(0.00)	-12.76%
3.701	Millstream Remediation	5,081	1.06	9,164	1.86	(4,083)	(0.81)	-43.28%
3.707	On Site System Management Program	1,413	0.29	1,372	0.28	41	0.01	5.34%
3.750	LWMP	8,984	1.87	8,837	1.80	147	0.07	4.00%
3.752	Stage 3 Harbour Studies	12,016	2.50	11,972	2.44	44	0.07	2.68%
3.755	Regional Source Control Program	31,177	6.49	30,939	6.29	238	0.19	3.09%
Total Sub Regional		\$254,544	\$52.98	\$254,167	\$51.71	\$378	\$1.27	2.45%
Total Capital Regional District % Change		\$963,574	\$200.57	\$962,290	\$195.79	\$1,284	\$4.78	2.44%
						0.13%		
Cost/average residential property		\$200.57		\$195.79		\$4.78		
1.15X	Debt Service - M.F.A.	567,103	118.04	567,103	115.39	-	2.66	2.30%
CRHD	Capital Regional Hospital District	660,813	137.55	710,022	144.47	(49,209)	(6.92)	-4.79%
TOTAL CRD, CRHD & MUNICIPAL DEBT		\$2,191,490	\$456.16	\$2,239,415	\$455.65	(\$47,925)	\$0.52	0.11%

Average residential assessment - 2021/2020

\$760,713

\$736,763

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	1.55	0.34%
Regional Parks	0.73	0.16%
Regional Parks - Land Acquisition	0.71	0.16%
Arts Grants	0.77	0.17%
Millstream Remediation	(0.81)	-0.18%
Debt Service - M.F.A.	2.66	0.58%
Capital Regional Hospital District	(6.92)	-1.52%
Various	1.82	0.40%
TOTAL CRD, CRHD & MUNICIPAL DEBT	\$0.52	0.11%

TOTAL CRD	Increase in \$/ Avg. Hshld	% of Total Increase
Legislative & General Government	1.55	0.79%
Regional Parks	0.73	0.37%
Regional Parks - Land Acquisition	0.71	0.36%
Arts Grants	0.77	0.39%
Millstream Remediation	(0.81)	-0.41%
Various	1.82	0.93%
TOTAL CRD	\$4.78	2.44%

**Capital Regional District
Sewers Operating - 2021**

				Municipality's Share	
Service		2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total View Royal Share of Budget
3.710	N W Trunk	2,766,953	-	(2,766,953)	- 0%
3.717	Core Area Wastewater Operations	-	27,618,405	27,618,405	740,421 3%
Total Sewer Operating		2,766,953	27,618,405	24,851,452	740,421
(Invoice) Sewer Operating		-	-	-	740,421
Net Sewer Operating		2,766,953	27,618,405	-	-

Sewers Debt - 2021

				Municipality's Share	
Service		2020 Requisition	2021 Requisition	Increase (Decrease)	2021 Total View Royal Share of Budget
3.772	NWT Upgrade	14,435	(22,439)	(36,874)	(62) 0%
3.792	Craigflower PS	66,358	20,462	(45,896)	6,222 30%
3.798	Core - Sewage Integrated T.F.	526,554	781,466	254,912	38,338 5%
3.798B	Core - Sewage Integrated T.F.	1,102,198	491,224	(610,974)	13,849 3%
3.798C	Core - Wastewater Treatment Program	35,000,000	19,979,118	(15,020,882)	655,076 3%
Total Sewer Debt		36,709,554	21,249,831	(15,459,723)	713,424
(Invoice) Sewer Debt		-	-	-	713,424
Net Sewer Debt		36,709,554	21,249,831	-	-

CAPITAL REGIONAL DISTRICT

Electoral Area Requisition & Cost Per Average Residential Assessment

Prepared by CRD Financial Services

March 24, 2021

Electoral Area Juan de Fuca		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2021		2020			\$	%
1.010	Legislative & General Government	143,721	34.88	135,196	31.64	8,525	3.24	10.24%
1.101	G.I.S.	1,077	0.26	1,038	0.24	39	0.02	7.57%
1.224	Community Health - Homeless Sec.	9,880	2.40	10,012	2.34	(132)	0.05	2.34%
1.280	Regional Parks	183,362	44.50	176,647	41.34	6,714	3.16	7.64%
1.280A	Regional Parks - Land Acquisition	66,832	16.22	62,896	14.72	3,937	1.50	10.19%
1.309	Climate Action and Adaptation	6,751	1.64	6,610	1.55	141	0.09	5.92%
1.310	Land Banking & Housing	22,191	5.39	20,897	4.89	1,294	0.50	10.12%
1.324	Regional Planning Service	19,382	4.70	19,036	4.45	346	0.25	5.59%
1.335	Geo-Spatial Referencing System	2,719	0.66	2,642	0.62	77	0.04	6.73%
1.374	Regional Emergency Program Support	1,903	0.46	1,896	0.44	8	0.02	4.13%
1.375	Hazardous Material Incident Response	4,666	1.13	4,586	1.07	80	0.06	5.52%
1.911	Call Answer	1,973	0.48	1,968	0.46	4	0.02	3.93%
1.921	Regional CREST Contribution	21,026	5.10	20,893	4.89	133	0.21	4.36%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	654	0.15	(654)	(0.15)	-100.00%
Total Regional		\$485,483	\$117.82	\$464,970	\$108.82	\$20,512	\$9.01	8.28%
1.126	Victoria Family Court Committee	229	0.06	224	0.05	5	0.00	6.11%
1.128	Greater Victoria Police Victim Services	757	1.54	691	1.51	66	0.03	1.97%
1.230	Traffic Safety Commission	1,233	0.30	1,209	0.28	24	0.02	5.80%
1.313	Animal Care Services	63,391	15.38	63,755	14.92	(363)	0.46	3.11%
1.330	Regional Growth Strategy	5,202	1.26	5,078	1.19	124	0.07	6.24%
1.912A	Call Answer - RCMP	-	-	(824)	(0.19)	824	0.19	-100.00%
1.913	Fire Dispatch	43,672	10.60	43,462	10.17	209	0.43	4.20%
3.701	Millstream Remediation	7,220	1.75	13,086	3.06	(5,866)	(1.31)	-42.79%
Total Sub-Regional		\$121,704	\$30.90	\$126,681	\$31.00	(\$4,976)	(\$0.10)	-0.33%
1.103	Elections	5,593	1.36	4,549	1.06	1,044	0.29	27.50%
1.104	U.B.C.M.	1,753	0.43	3,215	0.75	(1,463)	(0.33)	-43.48%
1.318	Building Inspection	100,475	24.38	94,657	22.15	5,818	2.23	10.08%
1.320	Noise Control	8,935	2.17	8,875	2.08	60	0.09	4.40%
1.322	Nuisances & Unsightly Premises	11,876	2.88	11,773	2.76	103	0.13	4.61%
1.372	Electoral Area Emergency Program	33,300	8.08	33,053	7.74	247	0.35	4.48%
Total Joint Electoral Area		\$161,932	\$39.30	\$156,123	\$36.54	\$5,809	\$2.76	7.56%
1.109	Electoral Area Admin Exp-JDF	56,682	13.76	58,034	13.58	(1,352)	0.17	1.29%
1.114	Grants in Aid - Juan de Fuca	-	-	9,859	2.31	(9,859)	(2.31)	-100.00%
1.317	JDF Building Numbering	12,789	3.10	12,639	2.96	150	0.15	4.93%
1.319	Soil Deposit Removal	5,621	1.36	5,534	1.30	87	0.07	5.33%
1.325	Electoral Area Services - Planning	684,025	166.01	672,654	157.42	11,371	8.59	5.46%
1.370	Juan de Fuca Emergency Program	86,603	21.02	85,204	19.94	1,399	1.08	5.41%
1.377	JDF Search and Rescue	68,663	16.66	63,603	14.88	5,060	1.78	11.95%
1.405	JDF EA - Community Parks	190,175	46.15	186,996	43.76	3,179	2.39	5.47%
1.924	Emergency Comm - Crest - J.D.F.	121,249	29.43	105,475	24.68	15,774	4.74	19.21%
Total JDF Electoral Area		\$1,225,807	\$297.49	\$1,199,998	\$280.83	\$25,809	\$16.66	5.93%
Total Capital Regional District		\$1,994,926	\$485.51	\$1,947,772	\$457.18	\$47,154	\$28.33	6.20%
Cost/average residential property		\$485.51		\$457.18		\$28.33		
CRHD	Capital Regional Hospital District	466,837	113.30	478,790	112.05	(11,953)	1.25	1.11%
Total CRD and CRHD		\$2,461,763	\$598.81	\$2,426,562	\$569.23	\$35,201	\$29.58	5.20%

Average residential assessment - 2021/2020

\$626,588

\$571,443

Major Impacts

Change in Cost per Average Household

	\$ Change	% of Total Increase
REGIONAL		
Legislative & General Government	3.24	0.57%
Regional Parks	3.16	0.56%
Regional Parks - Land Acquisition	1.50	0.26%
SUB-REGIONAL		
Millstream Remediation	(1.31)	-0.23%
JOINT EA		
Building Inspection	2.23	0.39%
JDF EA		
Grants in Aid - Juan de Fuca	(2.31)	-0.41%
Electoral Area Services - Planning	8.59	1.51%
Juan de Fuca Emergency Program	1.08	0.19%
JDF Search and Rescue	1.78	0.31%
JDF EA - Community Parks	2.39	0.42%
Emergency Comm - Crest - J.D.F.	4.74	0.83%
Capital Regional Hospital District	1.25	0.22%
Other	3.23	0.57%
Total	\$29.58	5.20%

Juan de Fuca Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2021		2020			\$	%
1.119	Vancouver Island Regional Library	310,394	85.45	304,078	79.45	6,316	6.00	7.56%
1.121	Sooke Regional Museum	71,653	19.73	71,925	18.79	(271)	0.93	4.97%
1.133	Langford E.A. - Greater Victoria Public Library	30,985	63.14	30,589	66.98	396	(3.83)	-5.72%
1.232	Port Renfrew Street Lighting	3,321	39.72	3,763	45.01	(442)	(5.29)	-11.75%
1.350	Willis Point Fire Protection	136,066	578.73	132,660	570.41	3,405	8.32	1.46%
1.353	Otter Point Fire Protection	520,046	464.49	520,563	423.47	(517)	41.02	9.69%
1.354	Malahat Fire Protection	63,810	680.90	61,430	667.38	2,380	13.52	2.03%
1.355	Durrance Road Fire Protection	2,990	349.66	2,939	343.70	51	5.96	1.74%
1.357	East Sooke Fire Protection	429,928	491.17	430,286	495.86	(358)	(4.69)	-0.95%
1.358	Port Renfrew Fire Protection	92,300	239.06	91,513	239.30	787	(0.24)	-0.10%
1.360	Shirley Fire Protection	162,041	490.72	161,440	489.01	601	1.70	0.35%
1.40X	SEAPARC	687,297	210.24	700,197	182.95	(12,900)	27.29	14.92%
1.408	JDF EA - Community Recreation	68,310	20.90	67,301	17.58	1,009	3.31	18.83%
1.523	Port Renfrew Refuse Disposal	33,324	86.13	32,855	85.73	469	0.40	0.47%
2.650	Port Renfrew Water	60,016	320.52	58,327	311.50	1,689	9.02	2.90%
2.655	Snuggery Cove Water	-	-	(8,034)	(43.36)	8,034	43.36	-100.00%
2.691	Wilderness Mountain	59,520	763.96	63,859	819.65	(4,339)	(55.69)	-6.79%
3.700	Septage Disposal - JDF Service Area	297	0.08	388	0.10	(91)	(0.02)	-20.08%
3.755	Regional Source Control - Port Renfrew Sewer	698	7.62	722	7.80	(24)	(0.18)	-2.32%
3.850	Port Renfrew Sewer	59,456	711.88	48,210	577.23	11,246	134.65	23.33%
Total JdF Local/Specified/Defined Requisition		\$2,792,451		\$2,775,011		\$17,440		

Average residential assessment - 2021/2020

\$626,588

\$571,443

Electoral Area Salt Spring Island		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference (Decrease)	Change in cost per avg household/Parcel	
		2021		2020			\$	%
1.010	Legislative & General Government	279,052	41.55	258,772	38.30	20,281	3.25	8.49%
1.101	G.I.S.	2,091	0.31	1,987	0.29	104	0.02	5.87%
1.224	Community Health - Homeless Sec.	19,184	2.86	19,163	2.84	21	0.02	0.72%
1.280	Regional Parks	356,019	53.01	338,112	50.04	17,907	2.97	5.94%
1.280A	Regional Parks - Land Acquisition	129,763	19.32	120,385	17.82	9,378	1.50	8.44%
1.309	Climate Action and Adaptation	13,519	2.01	13,117	1.94	402	0.07	3.69%
1.310	Land Banking & Housing	43,087	6.42	39,999	5.92	3,088	0.50	8.37%
1.324	Regional Planning Service	37,632	5.60	36,436	5.39	1,196	0.21	3.91%
1.335	Geo-Spatial Referencing System	5,279	0.79	5,056	0.75	223	0.04	5.04%
1.374	Regional Emergency Program Support	3,812	0.57	3,762	0.56	50	0.01	1.94%
1.375	Hazardous Material Incident Response	9,344	1.39	9,100	1.35	244	0.04	3.30%
1.911	Call Answer	4,105	0.61	4,079	0.60	26	0.01	1.25%
1.921	Regional CREST Contribution	43,755	6.51	43,298	6.41	456	0.11	1.67%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	1,251	0.19	(1,251)	(0.19)	-100.00%
Total Regional		\$946,642	\$140.94	\$894,517	\$132.38	\$52,124	\$8.56	6.47%
1.230	Traffic Safety Commission	2,395	0.36	2,314	0.34	81	0.01	4.12%
1.311	Regional Housing Trust Fund	35,024	5.21	34,408	5.09	615	0.12	2.41%
1.313	Animal Care Services	123,082	18.33	122,029	18.06	1,053	0.27	1.47%
1.912A	Call Answer - RCMP	-	-	(1,708)	(0.25)	1,708	0.25	-100.00%
1.913	Fire Dispatch	90,881	13.53	90,072	13.33	809	0.20	1.51%
Total Sub-Regional		\$251,381	\$37.43	\$247,115	\$36.57	\$4,266	\$0.86	2.34%
1.103	Elections	10,860	1.62	8,707	1.29	2,153	0.33	25.48%
1.104	U.B.C.M.	3,403	0.51	6,154	0.91	(2,751)	(0.40)	-44.37%
1.318	Building Inspection	195,084	29.05	181,178	26.81	13,906	2.23	8.33%
1.320	Noise Control	17,348	2.58	16,988	2.51	361	0.07	2.74%
1.322	Nuisances & Unsightly Premises	23,059	3.43	22,534	3.33	524	0.10	2.95%
1.372	Electoral Area Emergency Program	64,657	9.63	63,265	9.36	1,392	0.26	2.82%
Total Joint Electoral Area		\$314,411	\$46.81	\$298,827	\$44.22	\$15,584	\$2.59	5.85%
1.111	Electoral Area Admin Exp-SSI	517,576	77.06	512,280	75.81	5,296	1.25	1.65%
1.116	Grants in Aid - Salt Spring Island	50,052	7.45	45,397	6.72	4,655	0.73	10.92%
1.124	SSI Economic Development Commission	77,008	11.47	77,028	11.40	(20)	0.07	0.58%
1.141	Salt Spring Island Public Library	661,352	98.47	660,235	97.71	1,117	0.76	0.78%
1.236	Salt Spring Island Fernwood Dock	31,283	5.64	31,283	5.64	-	-	0.00%
1.238A	Community Transit (S.S.I.)	182,252	27.13	232,253	34.37	(50,001)	(7.24)	-21.05%
1.238B	Community Transportation (S.S.I.)	170,232	25.35	167,496	24.79	2,736	0.56	2.25%
1.299	Salt Spring Island Arts	118,512	17.64	116,005	17.17	2,507	0.48	2.78%
1.316	SSI House Numbering	9,458	1.41	9,266	1.37	192	0.04	2.69%
1.371	S.S.I. Emergency Program	127,913	19.04	111,308	16.47	16,605	2.57	15.62%
1.378	SSI Search and Rescue	23,336	3.47	22,034	3.26	1,302	0.21	6.55%
1.455	Salt Spring Island Community Parks	417,511	62.16	380,308	56.28	37,203	5.88	10.45%
1.458	Salt Spring Island Community Rec	53,511	7.97	49,918	7.39	3,593	0.58	7.85%
1.459	Salt Spring Island Park, Land & Rec Prog	1,468,919	218.70	1,541,158	228.07	(72,239)	(9.37)	-4.11%
1.535	Stormwater Quality Management - S.S.I.	27,500	4.09	22,502	3.33	4,998	0.76	22.95%
1.925	Emergency Comm - Crest - S.S.I.	141,771	21.11	88,573	13.11	53,198	8.00	61.03%
3.705	S.S.I. Liquid Waste Disposal	356,696	64.50	348,805	63.07	7,891	1.43	2.26%
Total SSI Electoral Area		\$4,434,882	\$672.67	\$4,415,849	\$665.96	\$19,033	\$6.71	1.01%
Total Capital Regional District		\$5,947,316	\$897.85	\$5,856,308	\$879.13	\$91,007	\$18.72	2.13%
						1.6%		
Cost/average residential property		\$897.85		\$879.13		\$18.72		
CRHD	Capital Regional Hospital District	906,422	134.95	916,428	\$135.62	(10,005)	(0.67)	-0.49%
Total CRD and CRHD		\$6,853,738	\$1,032.80	\$6,772,736	\$1,014.75	\$81,002	\$18.05	1.78%

Average residential assessment - 2021/2020

\$746,360

\$691,653

Major Impacts

Change in Cost per Average Household

	\$ Change	% of Total Increase
REGIONAL		
Legislative & General Government	3.25	0.32%
Regional Parks	2.97	0.29%
Regional Parks - Land Acquisition	1.50	0.15%
JOINT EA		
Building Inspection	2.23	0.22%
SSI EA		
Electoral Area Admin Exp-SSI	1.25	0.12%
Community Transit (S.S.I.)	(7.24)	-0.71%
S.S.I. Emergency Program	2.57	0.25%
Salt Spring Island Community Parks	5.88	0.58%
Salt Spring Island Park, Land & Rec Prog	(9.37)	-0.92%
Emergency Comm - Crest - S.S.I.	8.00	0.79%
S.S.I. Liquid Waste Disposal	1.43	0.14%
Capital Regional Hospital District	(0.67)	-0.07%
Other	6.24	0.61%
Total	\$18.05	1.78%

Salt Spring Island Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2021		2020			\$	%
1.234	Salt Spring Island Street Lighting	22,527	3.44	25,401	3.85	(2,874)	(0.41)	-10.70%
2.620	SSI Highland Water System	31,119	128.95	30,514	126.44	605	2.51	1.98%
2.621	Highland / Fernwood Water - SSI	75,000	237.06	56,822	179.60	18,178	57.46	31.99%
2.624	Beddis Water	73,470	564.43	72,240	554.98	1,230	9.45	1.70%
2.626	Fulford Water	37,500	386.97	66,359	684.77	(28,859)	(297.80)	-43.49%
2.628	Cedar Lane Water	10,024	285.14	11,951	339.96	(1,927)	(54.82)	-16.12%
2.660	Fernwood Water	13,493	179.76	16,138	215.00	(2,645)	(35.24)	-16.39%
3.755	Regional Source Control - Maliview Estates / Ganges Sewer	6,270	14.75	7,280	15.80	(1,011)	(1.05)	-6.66%
3.810	Ganges Sewer	57,000	143.86	54,128	136.61	2,872	7.25	5.31%
3.820	Maliview Estates Sewer System	4,670	49.54	-	-	4,670	49.54	0.00%
Total Local/Specified/Defined Services		331,073		340,833		(9,761)		

Average residential assessment - 2021/2020

\$746,360

\$691,653

Electoral Area Southern Gulf Islands		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)		Change in cost per avg household/Parcel	
		2021		2020				\$	%
1.010	Legislative & General Government	202,697	29.30	189,906	27.28	12,792		2.03	7.43%
1.101	G.I.S.	1,519	0.22	1,458	0.21	61		0.01	4.83%
1.224	Community Health - Homeless Sec.	13,935	2.01	14,063	2.02	(129)		(0.01)	-0.27%
1.280	Regional Parks	258,604	37.39	248,131	35.64	10,473		1.75	4.90%
1.280A	Regional Parks - Land Acquisition	94,257	13.63	88,348	12.69	5,910		0.94	7.39%
1.309	Climate Action and Adaptation	8,048	1.16	7,904	1.14	144		0.03	2.49%
1.310	Land Banking & Housing	31,297	4.52	29,354	4.22	1,943		0.31	7.32%
1.324	Regional Planning Service	27,335	3.95	26,739	3.84	596		0.11	2.90%
1.335	Geo-Spatial Referencing System	3,834	0.55	3,710	0.53	124		0.02	4.02%
1.374	Regional Emergency Program Support	2,269	0.33	2,267	0.33	3		0.00	0.77%
1.375	Hazardous Material Incident Response	5,563	0.80	5,483	0.79	79		0.02	2.11%
1.911	Call Answer	1,797	0.26	1,839	0.26	(43)		(0.00)	-1.70%
1.921	Regional CREST Contribution	19,149	2.77	19,526	2.80	(377)		(0.04)	-1.29%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	918	0.13	(918)		(0.13)	-100.00%
Total Regional		\$670,304	\$96.91	\$639,648	\$91.87	\$30,656		\$5.03	5.48%
1.230	Traffic Safety Commission	1,740	0.25	1,698	0.24	41		0.01	3.11%
1.297	Arts Grants	21,899	3.17	21,344	3.07	555		0.10	3.27%
1.311	Regional Housing Trust Fund	20,778	3.00	20,651	2.97	127		0.04	1.27%
1.313	Animal Care Services	89,404	12.93	89,554	12.86	(150)		0.06	0.49%
1.912A	Call Answer - RCMP	-	-	(770)	(0.11)	770		0.11	-100.00%
1.913	Fire Dispatch	39,773	5.75	40,619	5.83	(846)		(0.08)	-1.44%
Total Sub-Regional		\$173,593	\$25.10	\$173,097	\$24.86	\$497		\$0.23	0.94%
1.103	Elections	7,888	1.14	6,390	0.92	1,498		0.22	24.26%
1.104	U.B.C.M.	2,472	0.36	4,516	0.65	(2,045)		(0.29)	-44.92%
1.318	Building Inspection	141,705	20.49	132,962	19.10	8,743		1.39	7.27%
1.320	Noise Control	12,602	1.82	12,467	1.79	135		0.03	1.74%
1.322	Nuisances & Unsanitary Premises	16,749	2.42	16,537	2.38	212		0.05	1.94%
1.372	Electoral Area Emergency Program	46,965	6.79	46,428	6.67	537		0.12	1.82%
Total Joint Electoral Area		\$228,381	\$33.02	\$219,301	\$31.50	\$9,080		\$1.52	4.82%
1.110	Electoral Area Admin Exp-SGI	341,564	49.38	342,385	49.18	(821)		0.20	0.41%
1.117	Grants in Aid - Southern Gulf Islands	102,981	14.89	62,791	9.02	40,190		5.87	65.08%
1.125	SGI Economic Development Commission	116,984	16.91	90,831	13.05	26,153		3.87	29.64%
1.138	Southern Gulf Islands - Public Library	224,053	32.39	200,278	28.77	23,775		3.63	12.60%
1.235	SGI Small Craft Harbour Facilities**	291,104	49.67	273,347	46.64	17,757		3.03	6.50%
1.314	SGI House Numbering	9,203	1.33	9,059	1.30	144		0.03	2.25%
1.373	Southern Gulf Islands. Emergency Program	242,608	35.07	242,888	34.89	(280)		0.19	0.54%
1.533	Stormwater Quality Management - Southern Gulf Is.	37,875	5.48	44,488	6.39	(6,613)		(0.91)	-14.31%
1.923	Emergency Comm - Crest - S.G.I.	178,188	25.76	159,461	22.90	18,727		2.86	12.48%
Total SGI Electoral Area		\$1,544,560	\$230.88	\$1,425,528	\$212.13	\$119,032		\$18.75	8.84%
Total Capital Regional District		\$2,616,838	\$385.90	\$2,457,573	\$360.36	\$159,265	6.5%	\$25.54	7.09%
Cost/average residential property		\$385.90		\$360.36		\$25.54			
CRHD	Capital Regional Hospital District	658,404	95.19	672,541	96.60	(14,137)		(1.41)	-1.46%
Total CRD and CRHD		\$3,275,242	\$481.09	\$3,130,114	\$456.96	\$145,128		\$24.13	5.28%

Average residential assessment - 2021/2020

\$526,419

\$492,635

Major Impacts

Change in Cost per Average Household

REGIONAL	\$ Change	% of Total Increase
Legislative & General Government	2.03	0.44%
Regional Parks	1.75	0.38%
Regional Parks - Land Acquisition	0.94	0.21%
JOINT EA		
Building Inspection	1.39	0.30%
SGI EA		
Grants in Aid - Southern Gulf Islands	5.87	1.28%
SGI Economic Development Commission	3.87	0.85%
Southern Gulf Islands - Public Library	3.63	0.79%
SGI Small Craft Harbour Facilities**	3.03	0.66%
Emergency Comm - Crest - S.G.I.	2.86	0.63%
Capital Regional Hospital District	(1.41)	-0.31%
Other	0.19	0.04%
Total	\$24.13	5.28%

Southern Gulf Islands Local/Specified/Defined Services		Cost per Avg. Res Asst/ Parcel		Cost per Avg. Res Asst/ Parcel		Difference Increase/ (Decrease)	Change in cost per avg household/Parcel	
		2021		2020			\$	%
1.137	Galiano Island Community Use Building	61,715	40.33	60,616	39.02	1,099	1.31	3.37%
1.170	Gossip Island Electric Power Supply	56,848	1,068.44	57,079	1,072.78	(231)	(4.34)	-0.40%
1.227	Saturna Island Medical Clinic	32,180	49.22	5,686	8.66	26,494	40.57	468.55%
1.228	Galiano Health Service	129,029	84.33	122,684	78.98	6,345	5.35	6.78%
1.352	South Galiano Fire Protection	443,290	479.06	397,892	424.73	45,397	54.33	12.79%
1.356	Pender Fire Protection	1,035,974	413.91	1,007,568	400.43	28,405	13.48	3.37%
1.359	N. Galiano Fire Protection	206,186	513.25	210,515	524.03	(4,329)	(10.78)	-2.06%
1.363	Saturna Is. Fire Protection	157,672	238.83	162,741	245.38	(5,069)	(6.55)	-2.67%
1.465	Saturna Is Community Parks	22,866	34.79	17,554	26.59	5,312	8.21	30.87%
1.468	Saturna Is Community Recreation	12,971	19.74	11,621	17.60	1,350	2.14	12.13%
1.475	Mayne Is Community Parks	83,215	48.56	81,263	47.27	1,952	1.29	2.73%
1.478	Mayne Is Community Rec	34,209	19.96	32,797	19.08	1,412	0.89	4.64%
1.485	N & S Pender Community Parks	155,349	61.58	153,720	60.61	1,629	0.97	1.59%
1.488	N & S Pender Community Rec	64,157	25.43	58,653	23.13	5,504	2.30	9.96%
1.495	Galiano Parks	92,073	69.41	90,020	66.64	2,053	2.78	4.17%
1.498	Galiano Community Recreation	36,705	27.67	35,894	26.57	811	1.10	4.15%
2.630	Magic Lakes Estate Water System	568,517	497.39	568,517	497.39	-	-	0.00%
2.640	Lyll Harbour/Boot Cove Water	127,738	772.67	131,030	792.58	(3,292)	(19.91)	-2.51%
2.642	Skana Water	22,885	329.95	23,070	332.62	(185)	(2.67)	-0.80%
2.665	Sticks Allison Water	5,000	138.49	5,000	138.49	-	-	0.00%
2.667	Surfside Park Estates Water	22,000	220.52	27,843	279.09	(5,843)	(58.57)	-20.99%
3.755	Regional Source Control - Magic Lake Estates	3,631	5.09	3,769	5.26	(138)	(0.18)	-3.36%
3.830	Magic Lake Estates Sewer System	576,831	851.49	698,611	1,031.26	(121,780)	(179.77)	-17.43%
3.830D	Magic Lake Estates Sewer Debt	79,210	123.26	-	-	79,210	123.26	0.00%
Total Local/Specified/Defined Services		\$4,030,251		\$3,964,144		\$66,107		
Average residential assessment - 2021/2020		\$526,419		\$492,635				

Communications Summary

2021 Financial Plan



Purpose

This report serves as a summary of communication activities conducted following provisional approval of the 2021 financial plan to build awareness of the financial plan and collect feedback from residents.

Background

The CRD follows a four-year service and financial planning process to ensure that resources are used efficiently and that services effectively meet the needs of residents, municipalities, electoral areas and First Nations. Each year, the CRD prepares a financial plan outlining how the CRD will manage fiscal resources to support the efficient and effective delivery of services to over 418,000 people in the region.

Under the *Local Government Act*, regional districts must annually adopt, by bylaw, a five-year financial plan by March 31. Section 375 stipulates that a board must undertake a process of public consultation regarding the proposed financial plan before it is adopted.

CRD committees and commissions review services, initiatives and budgets in open meetings as part of the service and financial planning process. Additional information is made available on the CRD website at www.crd.bc.ca/budget. A public feedback form is used to collect comments after Board approval of the provisional plan and before a final plan is brought forward to Board.

The CRD reviews financial plan information in open meetings for which notifications are given in local newspapers. Meeting details are also published on the CRD website and shared on social media. In addition, various CRD commissions and committees receive input leading up to the preparation of budgets in the form of user statistics, surveys, advisory body reports, annual operational reports and from a wide variety of public engagement activities. Local and sub-regional commissions may also include rate payer representatives.

Communications Summary

2021 Financial Plan



Communications Activities

The CRD augments the above mentioned engagement processes with web, media and social media materials aimed at increasing understanding of the CRD's financial position, with the following objectives:

1. Inform residents about the service and financial planning process and outcomes through website, media, and social media communications.
2. Illustrate the CRD's commitment to corporate planning and fiscal responsibility and provide opportunity for feedback to the CRD Board through an online form.
3. Request feedback on the provisional financial plan, with a focus on providing services and infrastructure based on community need.
4. Correct any misconceptions or misunderstandings about the service planning process and financial plan or process.

Activities to support these objectives are summarized below.

Web pages and feedback form:

The [Budget Overview page](#) was updated to include a feedback form that meets privacy and consent requirements, infographics explaining the process and the proposed financial plan, and links to key documents.

A feature topic ran on the CRD homepage from October 28, 2020 – January 31, 2021, directly linking to the [Budget Overview](#) page and feedback form. A panel of information was added to the [Get Involved](#) page for the same time period. A new [Service Planning Process](#) page was created with an overview of

Communications Summary

2021 Financial Plan



the 2021 service planning process with documentation for each Community Needs summary available alongside a link to the Budget Overview page and feedback form.

During the feedback period, the [Budget Overview](#) web page received 655 unique page views. 26 comments were submitted via the feedback form that were forwarded to the Board correspondence portal to be reviewed by the Board.

Media materials:

A media information bulletin was sent to media following provisional plan approval. The bulletin highlighted the preliminary financial plan and next steps, including how to provide feedback. Agenda items from the October 28 Committee of the Whole meeting were also included in the Board Highlights e-newsletter sent to subscribers after the November 18 Board meeting.

- [Media Info Bulletin](#): “Public feedback encouraged on CRD and CRHD 2021 provisional financial plans” issued October 29, 2020.
- [Board Highlights](#): included link to feedback form and Budget Overview page, issued November 23, 2020

Social Media: Staff scheduled social media posts, inviting residents to visit the website to review details and provide feedback.

Twitter and Facebook posts scheduled during the feedback period are summarized below. In total, Facebook posts resulted in 5,545 impressions (number of times they appeared on newsfeeds) and Twitter activity resulted in 17,836 impressions.

This year, additional content focused on Community Needs was used to educate the public on the CRD’s service planning process and initiatives that impact the budget.

Communications Summary

2021 Financial Plan

Example: Facebook post

Post Details


Capital Regional District
 Published by Hootsuite [?] · December 30, 2020 ·

Driven by Board priorities and community needs, such as parks and natural resources, the 2021 provisional financial plan includes the annual budget for each service and forecasts the following four years. The CRD protects and manages more than 13,000 hectares of spectacular natural areas in 34 regional parks and trails on southern Vancouver Island and the Gulf Islands, providing outdoor experiences and activities that improve personal health and foster appreciation and respect for the region's natural environments.

Guided by the Regional Parks Strategic Plan, the CRD develops and maintains park facilities, offers interpretive programs for continued park stewardship, and plans for future land acquisitions focused on parcels with a high potential for conserving and restoring our natural resources. If you would like to learn more, our community need summaries and provisional budget for 2021 are available online for public review and feedback at www.crd.bc.ca/budget.



PARKS & NATURAL RESOURCE PROTECTION
 Additional land acquisitions and increased access to parks and recreational trails



Get More Likes, Comments and Shares
 When you boost this post, you'll show it to more people.

792
 People Reached

44
 Engagements



 Sue Askew, Mark A Wilson and 6 others

1 Comment 1 Share

Performance for Your Post

792 People Reached

12 Likes, Comments & Shares

8 Likes	8 On Post	0 On Shares
3 Comments	3 On Post	0 On Shares
1 Shares	1 On Post	0 On Shares

32 Post Clicks

3 Photo Views	2 Link Clicks	27 Other Clicks
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NEGATIVE FEEDBACK

1 Hide Post	0 Hide All Posts
0 Report as Spam	0 Unlike Page

Reported stats may be delayed from what appears on posts

Communications Summary

2021 Financial Plan

CRD | Corporate Communications

Example: Tweet



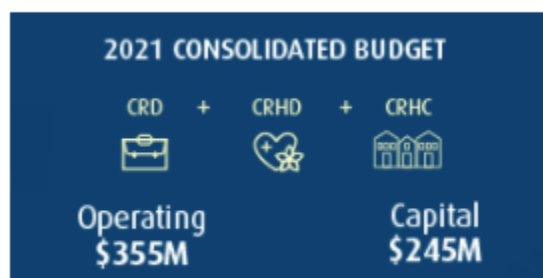
Communications Summary

2021 Financial Plan

CRD | Corporate Communications

Example: Feature topic

2021 FINANCIAL PLANNING



Provide feedback on the CRD and CRHD 2021 provisional financial plans until January 31.

CAPITAL REGIONAL DISTRICT 2021 FINANCIAL PLAN				Expenditures												
	Total	Total	Interest & Transfers to													
	2020	2021	Salaries and Wages	Cost Allocations*	Contracted Services	Materials and Supplies	Repairs and Maintenance	Grant and 3rd Party Payments	Utilities	Bulk Water	Other Operating Expenses	Principal	Deficit	Capital	Reserves	
1.010	Legislative & General Government	23,882,917	25,637,694	18,320,345	1,476,867	1,827,534	495,058	82,240	371,259	1,560	-	2,220,466	-	-	576,080	266,285
1.10X	Facility Management & Building Services	3,012,068	3,343,746	1,173,965	834,742	268,217	71,420	195,441	-	205,060	-	410,307	-	-	-	184,594
1.101	G.I.S.	558,174	559,343	375,324	9,529	93,110	44,020	5,310	-	-	-	9,020	-	-	23,030	-
1.103	Elections	20,158	25,070	-	7	-	-	-	-	-	-	30	-	-	-	25,033
1.104	U.B.C.M.	16,805	12,893	-	833	-	-	-	-	-	-	12,060	-	-	-	-
1.109	Electoral Area Admin Exp - J.D.F.	59,372	60,767	46,978	5,819	-	330	-	-	-	-	7,640	-	-	-	-
1.110	Electoral Area Admin Exp - S.G.I.	420,697	429,198	198,722	35,466	88,200	7,090	-	-	1,020	-	88,125	-	-	-	10,575
1.111	Electoral Area Admin Exp - S.S.I.	776,992	800,916	762,052	(140,826)	28,500	16,700	1,000	-	8,220	-	119,770	-	-	-	5,500
1.112	Regional Grant in Aid	1,444,622	-	-	-	-	-	-	1,457,513	-	-	-	-	-	-	-
1.114	Grant-in-Aid - Juan de Fuca	41,626	65,061	-	1,858	-	-	-	-	-	-	63,203	-	-	-	-
1.116	Grant-in-Aid - Salt Spring Island	45,628	56,685	-	2,287	-	-	-	-	-	-	-	-	-	-	-
1.117	Grant-in-Aid - Southern Gulf Islands	63,643	143,732	-	2,679	-	-	-	140,000	-	-	800	-	-	253	-
1.119	Vancouver Island Regional Library	304,608	310,943	-	5,562	-	-	-	304,095	-	-	1,240	-	-	46	-
1.121	Sooke Regional Museum	193,331	196,593	-	3,903	-	-	-	192,630	-	-	60	-	-	-	-
1.123	Prov. Court of B.C. (Family Court)	145,295	149,360	-	29,456	-	-	-	-	17,900	-	7,650	-	-	-	94,354
1.124	SSI Economic Development Commission	87,599	97,588	-	9,992	15,000	-	-	20,000	-	-	50,036	-	-	-	2,560
1.125	SGI Economic Development Commission	98,462	119,726	-	4,443	72,000	500	-	20,000	-	-	22,783	-	-	-	-
1.126	Victoria Family Court Committee	15,934	15,904	-	268	-	-	-	15,636	-	-	-	-	-	-	-
1.128	Greater Victoria Police Victim Services	286,371	292,562	-	5,401	-	-	-	286,800	-	-	285	-	-	76	-
1.129	Vancouver Island Regional Library - Debt	213,900	213,900	-	-	-	-	-	-	-	-	60,000	153,900	-	-	-
1.133	Langford E.A. - Greater Victoria Public Library	30,675	31,086	-	726	-	-	-	30,350	-	-	10	-	-	-	-
1.137	Galiano Island Community Use Building	60,862	61,968	-	16,711	-	500	5,000	-	3,800	-	7,040	27,417	-	-	1,500
1.138	Southern Gulf Islands Regional Library	203,001	227,895	-	4,065	-	-	-	221,930	-	-	1,900	-	-	-	-
1.141	Salt Spring Island Public Library	661,397	663,395	-	24,552	-	-	3,250	425,850	-	-	12,413	197,330	-	-	-
1.170	Gossip Island Electric Power Supply	57,504	57,220	-	357	-	-	-	-	-	-	420	-	-	-	-
1.224	Community Health - Homeless Sec.	827,419	806,116	107,149	37,694	479,068	315	-	176,750	-	-	5,140	-	-	-	-
1.226	Community Health (CHR) Facilities	1,997,072	1,580,254	-	567,519	3,000	9,300	178,855	-	196,400	-	71,510	-	-	-	553,670
1.227	Saturna Island Medical Clinic	15,387	32,553	-	308	-	-	-	32,245	-	-	-	-	-	-	-
1.228	Galiano Health Service	123,011	129,258	-	2,370	-	-	-	126,788	-	-	100	-	-	-	-
1.230	Traffic Safety Commission	112,630	137,652	-	5,135	-	-	-	49,290	-	-	83,227	-	-	-	-
1.232	Port Renfrew Street Lighting	8,766	8,875	-	425	-	-	-	-	7,150	-	1,300	-	-	-	-
1.234	SSI Street Lighting	27,704	25,995	-	1,347	-	-	-	-	24,648	-	-	-	-	-	-
1.235	S.G.I. Small Craft Harbour Facilities	369,758	396,645	1,590	25,504	24,340	5,390	47,330	-	3,130	-	116,166	3,195	-	-	170,000
1.236	Salt Spring Island Fennwood Dock	31,454	31,453	-	3,846	1,020	745	9,150	-	295	-	4,087	-	-	100,000	12,310
1.238A	Community Transit (S.S.I.)	462,938	506,175	-	21,216	420,259	-	-	-	-	-	820	-	-	92,000	63,880
1.238B	Community Transportation (S.S.I.)	-	171,382	-	67,645	-	-	6,000	-	60	-	1,560	-	-	-	96,117
1.280	Regional Parks	11,997,067	12,338,516	6,408,455	905,025	292,500	369,660	255,997	-	78,530	-	943,840	498,815	-	114,670	2,471,024
1.280A	Regional Parks - Land Acquisition	3,859,865	4,052,865	-	-	-	-	-	-	-	-	-	-	-	-	4,052,865
1.290	Royal Theatre	580,000	580,000	-	21,087	-	-	-	45,773	-	-	33,140	-	-	-	-
1.295	McPherson Theatre	785,843	784,851	-	40,486	-	-	-	309,214	-	-	300	-	-	-	-
1.297	Arts Grants	2,893,591	2,942,074	296,642	67,536	1,000	5,826	-	2,546,500	-	-	24,570	-	-	-	-
1.299	Salt Spring Island Arts	116,348	118,602	-	2,377	-	-	-	115,900	-	-	200	-	-	-	-
1.309	Climate Action and Adaptation	577,551	588,818	109,038	339,577	44,580	-	-	-	-	-	94,575	-	125	-	1,048
1.310	Land Banking & Housing	2,764,165	2,785,019	1,290,571	310,271	113,970	9,434	-	-	-	-	38,800	1,009,463	-	8,510	4,000
1.311	Regional Housing Trust Fund	4,232,219	4,511,970	-	-	4,070	102	-	1,043,191	-	-	3,464,607	-	-	-	-
1.313	Animal Care Services	1,154,051	1,175,450	732,246	205,439	47,530	36,000	-	-	700	-	143,535	-	-	-	10,000
1.314	S.G.I. House Numbering	9,173	9,340	-	9,270	-	-	-	-	-	-	70	-	-	-	-
1.316	S.S.I. Building Numbering	9,286	9,478	-	9,430	-	-	-	-	-	-	20	-	-	-	-
1.317	J.D.F. Building Numbering	12,722	12,900	-	12,470	-	-	-	-	-	-	430	-	-	-	-
1.318	Building Inspection	1,561,459	1,653,290	1,151,316	225,494	14,530	17,280	160	-	850	-	204,120	-	-	6,240	33,300
1.319	Soil Deposit Removal	5,554	5,561	-	5,631	-	-	-	-	-	-	30	-	-	-	-
1.320	Noise Control	38,561	39,140	-	32,180	6,900	-	-	-	-	-	60	-	-	-	-
1.322	Nuisances & Unsanitary Premises	51,123	51,990	-	49,575	2,085	-	-	-	-	-	330	-	-	-	-
1.323	By-Law Enforcement	492,508	509,296	345,927	72,179	12,610	1,000	-	-	-	-	40,620	-	-	-	36,960
1.324	Regional Planning Services	1,654,488	1,662,662	983,474	354,472	102,415	11,928	-	-	-	-	207,873	-	-	-	2,500
1.325	Electoral Area Services - Planning	782,922	865,106	468,123	162,755	65,080	16,340	-	-	-	-	77,038	-	-	-	75,770
1.330	Regional Growth Strategy	331,689	379,205	166,595	105,280	31,450	-	-	-	-	-	75,880	-	-	-	-
1.335	Geo-Spatial Referencing System	178,520	179,599	-	32,823	36,610	3,190	8,020	-	-	-	40,080	-	-	-	58,876
1.350	Willis Point Fire Protect & Recreation	204,256	176,399	12,160	6,487	-	3,820	19,330	-	12,150	-	69,542	-	-	6,300	46,610
1.352	South Galiano Fire Protection	379,103	424,362	149,170	10,655	-	20,850	9,170	-	5,820	-	97,529	43,418	-	5,700	82,050
1.353	Otter Point Fire Protection	497,637	497,245	6,000	13,715	114,000	17,880	19,160	-	10,170	-	161,430	-	-	5,090	150,000
1.354	Malahat Fire Protection	61,569	63,814	-	2,632	-	-	-	61,172	-	-	10	-	-	-	-
1.355	Durrance Road Fire Protection	2,939	2,990	-	191	-	-	-	2,500	-	-	79	-	-	-	220
1.356	Pender Fire Protection	1,027,091	1,115,136	-	35,660	-	-	-	779,834	1,220	-	34,480	116,400	-	-	147,542
1.357	East Sooke Fire Protection	492,495	509,420	15,330	9,603	19,250	29,360	12,550	-	18,190	-	123,058	155,109	-	-	126,970
1.358	Port Renfrew Fire Protection	146,195	148,139	35,800	5,401	-	17,250	2,320	-	13,470	-	46,340	2,898	-	-	24,660
1.359	N. Galiano Fire Protection	224,034	210,298	73,600	6,716	1,250	13,050	4,300	-	4,590	-	46,560	48,872	-	6,270	5,090
1.360	Shirley Fire Protection	153,389	154,153	8,440	3,973	-	21,780	7,440	-	5,870	-	35,680	-	-	10,000	60,970
1.363	Saturna Island Fire	170,002	168,292	-	3,269	-	-	-	165,000	-	-	-	-	23	-	-
1.369	Electoral Area Fire Services - J.D.F.	66,940	97,135	-	39,414	37,644	-	-	-	-	-					

CAPITAL REGIONAL DISTRICT 2021 FINANCIAL PLAN			Expenditures												
	Total	Total													
	2020	2021	Salaries and Wages	Cost Allocations*	Contracted Services	Materials and Supplies	Repairs and Maintenance	Grant and 3rd Party Payments	Utilities	Bulk Water	Other Operating Expenses	Interest & Principal	Deficit	Capital	Transfers to Reserves
1.476 Mayne Is. Comm. Parks (reserve)	22,177	20,433	-	895	400	150	-	-	1,340	-	-	-	-	-	-
1.478 Mayne Is. Community Rec.	35,745	42,441	-	1,627	-	-	-	-	-	-	-	-	-	-	-
1.485 North & South Pender Com. Parks	154,960	157,082	-	8,922	27,720	12,250	43,940	-	200	-	-	-	-	-	43,000
1.488 North & South Pender Com. Rec	60,366	64,922	-	2,667	-	-	-	-	-	-	-	-	615	-	-
1.495 Galiano Parks	90,080	92,140	-	3,259	-	-	61,740	-	-	-	-	-	-	-	14,481
1.498 Galiano Community Recreation	35,981	41,174	-	1,590	-	-	-	-	-	-	-	-	-	-	-
1.521 SWMP - Solid Waste Disposal (Refuse Disposal)	24,905,334	25,260,498	2,976,868	5,058,570	11,623,080	201,780	486,980	278,110	112,980	-	2,436,980	-	-	-	2,085,150
1.523 Port Renfrew Refuse Disposal	85,010	86,737	-	3,867	72,790	-	710	-	1,490	-	-	-	-	-	6,000
1.525 Solid Waste Disposal - Debt	1,385,658	203,660	-	-	-	-	-	-	-	-	1,390	-	202,270	-	-
1.531 Stormwater Quality Management - Sooke	36,921	66,404	-	19,663	46,181	-	-	-	-	-	560	-	-	-	-
1.533 Stormwater Quality Management - S.G.I.	44,877	38,336	-	32,895	5,371	-	-	-	-	-	70	-	-	-	-
1.535 Stormwater Quality Management - S.S.I.	22,861	27,528	-	10,390	16,498	-	-	-	-	-	640	-	-	-	-
1.536 LWMP-Stormwater Quality Management-Core	735,936	720,359	-	499,704	150,186	3,050	-	-	-	-	67,419	-	-	-	-
1.537 Stormwater Quality Management - Peninsula	113,795	115,765	-	74,263	37,500	-	-	-	-	-	1,180	-	-	-	2,822
1.538 Source - Stormwater Quality - Peninsula	61,433	62,440	-	52,240	10,050	100	-	-	-	-	90	-	-	-	-
1.57X Environmental Services	18,494,888	22,861,504	17,426,897	2,807,852	66,195	635,611	16,120	-	-	-	1,506,208	-	-	105,000	297,623
1.911 911 Systems	2,672,114	2,595,230	-	277,841	300,750	-	-	751,860	-	-	156,710	1,011,949	-	-	96,120
1.912A 911 Call Answer - RCMP	0	0	-	-	-	-	-	-	-	-	-	-	-	-	-
1.912B 911 Call Answer - Municipalities	0	26,344	-	-	-	-	-	-	-	-	-	-	26,344	-	-
1.913 913 Fire Dispatch	706,691	725,219	-	52,997	656,062	-	-	-	-	-	13,160	-	-	-	3,000
1.921 Regional CREST Contribution	1,690,484	1,723,234	-	-	-	-	-	1,715,234	-	-	8,000	-	-	-	-
1.923 Emergency Comm - CREST - S.G.I.	161,541	180,064	-	3,247	-	-	-	175,997	-	-	820	-	-	-	-
1.924 Emergency Comm - CREST - J.D.F.	105,685	121,470	-	2,064	-	-	-	110,982	-	-	6,290	-	2,134	-	-
1.925 Emergency Comm - CREST - S.S.I.	89,156	142,105	-	1,811	-	-	-	139,694	-	-	600	-	-	-	-
2.610 Saanich Peninsula Water Supply	6,957,371	7,169,999	-	1,168,478	8,177	40,527	47,148	-	218,086	4,860,640	76,943	-	-	-	750,000
2.620 SSI Highland Water System	31,744	31,272	-	394	-	-	-	-	-	-	120	-	-	30,758	-
2.621 Highland / Fernwood Water - S.S.I.	420,636	515,341	-	193,497	11,230	22,720	8,880	-	33,860	-	32,860	43,416	100,918	-	67,960
2.622 Cedars of Tuam	46,813	49,363	-	23,683	50	720	12,960	-	2,700	-	1,450	-	-	-	7,800
2.624 Beddis Water	249,790	259,350	-	48,050	66,340	10,550	14,670	-	21,260	-	14,680	42,962	13,650	-	27,190
2.626 Fulford Water	212,992	207,368	-	31,443	67,490	7,650	28,000	-	16,140	-	14,100	14,145	-	-	28,400
2.628 Cedar Lane Water (S.S.I.)	81,430	89,751	-	16,017	22,200	1,540	25,980	-	7,620	-	3,200	7,824	-	-	5,370
2.630 Magic Lakes Estate Water System	949,363	979,675	-	442,981	1,000	46,590	70,910	-	68,010	-	48,720	199,074	-	-	102,390
2.640 Saturna Island Water System (Lyal Harbour)	236,700	248,197	-	122,037	-	5,680	15,200	-	12,510	-	10,590	30,077	22,103	-	30,000
2.642 Skana Water (Mayne)	66,870	69,509	-	27,354	11,260	710	3,180	-	5,380	-	3,450	2,115	-	-	16,060
2.650 Port Renfrew Water	117,738	121,108	-	86,778	-	3,090	8,560	-	6,390	-	2,290	-	-	-	14,000
2.655 Snuggery Cove (Port Renfrew)	0	0	-	-	-	-	-	-	-	-	-	-	-	-	-
2.660 Fernwood Water	16,639	14,753	-	348	-	-	-	-	-	-	60	14,345	-	-	-
2.665 Sticks Allison Water (Galiano)	52,102	59,999	-	35,459	-	790	5,980	-	3,510	-	3,260	-	-	-	11,000
2.667 Surside Park Estates (Mayne)	110,845	108,251	-	41,391	18,970	7,910	9,110	-	7,980	-	5,890	-	-	-	17,000
2.670 Regional Water Supply	34,055,398	34,921,283	16,529,080	(7,599,679)	1,504,222	1,097,287	86,239	-	545,874	-	4,829,873	8,333,667	-	9,297,180	297,540
2.680 Juan de Fuca Water Distribution	20,135,341	20,799,372	547,368	4,196,291	439,935	313,538	431	-	251,675	6,361,720	1,263,159	1,888,336	-	5,278,916	258,003
2.691 Wilderness Mountain Water Service	147,157	149,544	-	79,157	900	22,160	-	-	15,470	-	3,270	23,587	-	-	5,000
3.700 Septage Disposal - Municipal	203,520	206,222	-	113,247	16,971	-	-	-	-	-	10,113	-	-	65,891	-
3.700- Septage Disposal - JDF Service Area	388	297	-	-	-	-	-	-	-	-	297	-	-	-	-
3.701 Millstream Remediation Service	660,156	374,541	-	1,441	-	-	-	-	-	-	470	138,920	-	233,710	-
3.705 S.S.I. Liquid Waste Disposal	812,276	897,276	-	183,103	482,870	7,530	12,490	-	8,340	-	12,580	160,573	-	-	29,790
3.707 On Site System Management Program - LWMP	318,571	293,643	-	167,193	6,000	-	-	-	-	-	33,244	-	-	-	87,206
3.71X Trk Swrs & Swge Disp - oper	10,945,267	34,299,994	-	13,273,558	6,395,316	4,456,370	1,972,967	-	4,720,221	-	1,676,745	-	-	-	1,804,817
3.7XX Trk Swrs - debt	41,084,449	24,223,646	-	2,552	-	-	-	-	-	-	454,898	9,194,296	2,087	5,529,745	9,040,068
3.720 LWMP (Peninsula) - Implementation	46,875	82,728	-	82,728	-	-	-	-	-	-	-	-	-	-	-
3.750 LWMP	1,204,917	364,063	-	169,731	135,600	6,820	-	-	-	-	1,910	-	-	-	-
3.752 Harbours Program	342,942	342,124	-	335,238	6,336	-	-	-	-	-	550	-	-	-	50,002
3.755 Regional Source Control	1,605,745	1,685,236	-	1,418,163	230,273	5,450	-	-	-	-	31,350	-	-	-	-
3.756 Harbours Environmental Action	0	65,290	-	45,100	15,000	-	-	-	-	-	5,190	-	-	-	-
3.810 Ganges Sewer	978,061	1,059,376	-	413,020	31,780	15,890	13,140	-	70,650	-	150,910	245,813	-	-	118,173
3.820 Malview Estates Sewer System	154,900	217,583	-	63,807	27,370	1,120	7,810	-	4,550	-	43,330	3,299	27,727	-	38,570
3.830 Magic Lake Estates Sewer System	974,068	854,863	-	306,390	86,940	21,520	23,640	-	23,400	-	121,610	174,103	-	-	93,260
3.830D Magic Lake Estates Sewer Debt	0	79,210	-	-	-	-	-	-	-	-	37,600	41,610	-	-	-
3.850 Port Renfrew Sewer	97,641	118,030	-	72,888	5,000	2,440	630	-	6,820	-	13,050	-	2,202	-	15,000
21.ALL Feasibility Study Reserve Fund - All	54,976	21,749	-	-	-	-	-	-	-	-	21,749	-	-	-	-
21.E.A. Feasibility Study Reserve Fund - E.A.	10,000	10,000	-	-	-	-	-	-	-	-	10,000	-	-	-	-
Total CRD excluding Municipal Debt	265,409,071	281,067,171	79,024,452	32,553,136	27,721,695	8,775,463	4,428,711	12,303,811	7,751,038	11,222,360	24,124,617	25,003,555	260,069	21,478,722	26,419,541
1.15X Municipalities' Own Debt - M.F.A.	14,907,745	15,032,079	-	-	-	-	-	-	-	-	70,460	14,961,619	0	0	0
TOTAL CRD	280,316,816	296,099,250	79,024,452	32,553,136	27,721,695	8,775,463	4,428,711	12,303,811	7,751,038	11,222,360	24,195,077	39,965,174	260,069	21,478,722	26,419,541
CRHD Capital Regional Hospital District	37,441,471	36,111,357	-	910,841	11,034	-	108,136	-	200,176	-	1,922,778	21,157,754	-	2,955,000	8,845,638
TOTAL CRD,CRHD & Municipal Debt	317,758,287	332,210,607	79,024,452	33,463,977	27,732,729	8,775,463	4,536,847	12,303,811	7,951,214	11,222,360	26,117,855	61,122,928	260,069	24,433,722	35,265,179

* Includes Labour Charges

Attachment: Schedules A and B

CAPITAL REGIONAL DISTRICT 2021 FINANCIAL PLAN																	Schedule A				
		Expenditures						Revenue													
		Total 2021	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2021	Surplus 2020	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2021					
1.010	Legislative & General Government	25,637,694	24,795,329			576,080	266,285	25,637,694	450,000	13,359,786	864,500	2,350,129	84,000		8,529,279	8,529,279					
1.10X	Facilities and Risk	3,343,746	3,159,152				184,594	3,343,746		2,965,267		216,605	2,700		159,174	159,174					
1.101	G.I.S.	559,343	536,313			23,030		559,343		491,222		3,220			64,901	64,901					
1.103	Elections	25,070	37				25,033	25,070				66			25,004	25,004					
1.104	U.B.C.M.	12,893	12,893					12,893	5,169			97			7,627	7,627					
1.109	Electoral Area Admin Exp - JDF	60,767	60,767					60,767	3,952			133			56,682	56,682					
1.110	Electoral Area Admin Exp - SGI	429,198	418,623				10,575	429,198	37,166		33,000	17,468			341,564	341,564					
1.111	Electoral Area Admin Exp - SSI	800,916	795,416				5,500	800,916	37,102	240,729		5,509			517,576	517,576					
1.112	Regional Grant in Aid	1,457,513	1,457,513					1,457,513	1,435,513			22,000			-	-					
1.114	Grant-in-Aid - Juan de Fuca	65,061	65,061					65,061	36,941			28,120			-	-					
1.116	Grant-in-Aid - Salt Spring Island	56,685	56,685					56,685	6,398			235			50,052	50,052					
1.117	Grant-in-Aid - Southern Gulf Islands	143,732	143,479		253			143,732				40,751			102,981	102,981					
1.119	Vancouver Island Regional Library	310,943	310,897		46			310,943				549			310,394	310,394					
1.121	Sooke Regional Museum	196,593	196,593					196,593	44			332			196,217	196,217					
1.123	Prov. Court of B.C. (Family Court)	149,360	55,006				94,354	149,360				149,360			-	-					
1.124	SSI Economic Development Commission	97,588	95,028				2,560	97,588			20,000	580			77,008	77,008					
1.125	SGI Economic Development Commission	119,726	119,726					119,726	1,700			1,042			116,984	116,984					
1.126	Victoria Family Court Committee	15,904	15,904					15,904	31			873			15,000	15,000					
1.128	Greater Victoria Police Victim Services	292,562	292,486		76			292,562				14,732			277,830	277,830					
1.129	Vancouver Island Regional Library - Debt	213,900	60,000	153,900				213,900				213,900			-	-					
1.133	Langford E.A. - Greater Victoria Public Library	31,086	31,086					31,086	9			92			30,985	30,985					
1.137	Galiano Island Community Use Building	61,968	33,051	27,417			1,500	61,968				253			61,715	61,715					
1.138	Southern Gulf Islands Regional Library	227,895	227,895					227,895	1,735			2,107			224,053	224,053					
1.141	Salt Spring Island Public Library	663,395	466,065	197,330				663,395				2,043			661,352	661,352					
1.15X	Municipalities' Own Debt - M.F.A.	15,032,079	70,460	14,961,619				15,032,079				70,460			14,961,619	14,961,619					
1.170	Gossip Island Electric Power Supply	57,220	777	56,443				57,220	79			293		56,848	56,848	56,848					
1.224	Community Health - Homeless Sec.	806,116	806,116					806,116	18,326			192,253			595,537	595,537					
1.226	Community Health (CHR) Facilities	1,580,254	1,026,584				553,670	1,580,254				1,580,254			-	-					
1.227	Saturna Island Medical Clinic	32,553	32,553					32,553				373			32,180	32,180					
1.228	Galiano Health Service	129,258	129,258					129,258	183			46			129,029	129,029					
1.230	Traffic Safety Commission	137,652	137,652					137,652	63,067			3,473			71,112	71,112					
1.232	Port Renfrew Street Lighting	8,875	8,875					8,875	2,148			336	3,070	3,321	3,321	3,321					
1.234	S.S.I. Street Lighting	25,995	25,995					25,995	3,428			40			22,527	22,527					
1.235	S. G. I. Small Craft Harbour Facilities	396,645	223,450	3,195			170,000	396,645				6,241	99,300	291,104	291,104	291,104					
1.236	Salt Spring Island Fernwood Dock	31,453	19,143				12,310	31,453				170		31,283	31,283	31,283					
1.238A	Community Transit (S.S.I.)	506,175	442,295				63,880	506,175				323,923			182,252	182,252					
1.238B	Community Transportation (S.S.I.)	171,382	75,265				96,117	171,382				1,150			170,232	170,232					
1.280	Regional Parks	12,363,073	9,254,007	498,815		114,670	2,495,581	12,363,073		66,923		836,872	407,200		11,052,078	11,052,078					
1.280A	Regional Parks - Land Acquisition	4,028,308					4,028,308	4,028,308							4,028,308	4,028,308					
1.290	Royal Theatre	580,000	100,000			100,000	380,000	580,000							580,000	580,000					
1.295	McPherson Theatre	784,851	350,000			92,000	342,851	784,851				34,851			750,000	750,000					
1.297	Arts Grants	2,942,074	2,942,074					2,942,074		13,552	19,955	180,710			2,727,857	2,727,857					
1.299	Salt Spring Island Arts	118,602	118,477		125			118,602				90			118,512	118,512					
1.309	Climate Action and Adaptation	588,818	587,770				1,048	588,818	45,082		10,000	75,317			458,419	458,419					
1.310	Land Banking & Housing	2,785,019	1,763,046	1,009,463		8,510	4,000	2,785,019	57,195	903,390	65,236	386,506	35,130		1,337,562	1,337,562					
1.311	Regional Housing Trust Fund	4,511,970	4,511,970					4,511,970	3,430,738			81,232			1,000,000	1,000,000					
1.313	Animal Care Services	1,175,450	1,165,450				10,000	1,175,450				715,593	29,440		430,417	430,417					
1.314	SGI House Numbering	9,340	9,340					9,340	33			104			9,203	9,203					
1.316	SSI Building Numbering	9,478	9,450		28			9,478				20			9,458	9,458					
1.317	JDF Building Numbering	12,900	12,900					12,900	73			38			12,789	12,789					
1.318	Building Inspection	1,653,290	1,613,750			6,240	33,300	1,653,290		29,486	126,400	4,218	1,055,922		437,264	437,264					
1.319	Soil Deposit Removal	5,661	5,661					5,661				40			5,621	5,621					
1.320	Noise Control	39,140	39,140					39,140				255			38,885	38,885					
1.322	Nuisances & Unsightly Premises	51,990	51,990					51,990				306			51,684	51,684					
1.323	By-Law Enforcement	509,296	472,336				36,960	509,296		480,016		29,280			-	-					
1.324	Regional Planning Services	1,662,662	1,660,162				2,500	1,662,662	197,639	197,268	36,491	63,033			1,168,231	1,168,231					
1.325	Electoral Area Services - Planning	865,106	789,336				75,770	865,106		17,798		60,035	32,000		684,025	684,025					
1.330	Regional Growth Strategy	379,205	379,205					379,205	45,000		21,250	16,830			296,125	296,125					
1.335	Geo-Spatial Referencing System	179,599	120,723				58,876	179,599				8,398	7,970		163,231	163,231					
1.350	Willis Point Fire Protect & Recreation	176,399	123,489			6,300	46,610	176,399	14,582			32,875			128,942	128,942					
1.352	South Galiano Fire Protection	424,362	293,194	43,418		5,700	82,050	424,362				310		66,417	357,635	424,052					
1.353	Otter Point Fire Protection	497,245	342,155			5,090	150,000	497,245				310			496,935	496,935					
1.354	Malahat Fire Protection	63,814	63,814					63,814	4						63,810	63,810					
1.355	Durrance Road Fire Protection	2,990	2,770				220	2,990						2,990	2,990	2,990					
1.356	Pender Fire Protection	1,115,136	851,194	116,400			147,542	1,115,136			116,400	10,249			988,487	988,487					
1.357	East Sooke Fire Protection	509,420	227,341	155,109			126,970	509,420	21,058			26,160	56,010		406,192	406,192					
1.358	Port Renfrew Fire Protection	148,139	120,581	2,898			24,660	148,139				1,144	59,230		87,765	87,765					
1.359	N. Galiano Fire Protection	210,298	150,066	48,872		6,270	5,090	210,298	12,270			714		24,440	172,874	197,314					
1.360	Shirley Fire Protection	154,153	83,183			10,000	60,970	154,153				200			153,953	153,953					
1.363	Saturna Island Fire	168,292	168,269		23			168,292				10,620			157,672	157,672					
1.369	Electoral Area Fire Services - JDF	97,135	88,229			3,452	5,455	97,135			30,442	100			66,593	66,593					
1.369	Electoral Area Fire Services - SGI	110,155	100,044			3,918	6,192	110,155			34,558				75,597	75,597					
1.370	Juan de Fuca Emergency Program	92,825	76,945				15,880	92,825	6,000			222			86,603	86,603					
1.371	S.S.I. Emergency Program	139,100	139,100					139,100	6,000		5,000	187			127,913	127,913					
1.372	Electoral Area Emergency Program	619,967	612,643				7,324	619,967	14,486	459,671		888			144,922	144,					

CAPITAL REGIONAL DISTRICT 2021 FINANCIAL PLAN																Schedule A			
		Expenditures					Transfers to Reserves	Revenue											
		Total 2021	Operations	Interest & Principal	Deficit	Capital		Total 2021	Surplus 2020	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2021			
1.374	Regional Emergency Program Support	169,443	169,443					169,443			32,760	7,435			129,248	129,248			
1.375	Hazardous Material Incident Response	344,703	335,143				9,560	344,703			10,000	17,875			316,828	316,828			
1.377	J.D.F. Search and Rescue	89,344	84,879		4,465			89,344				20,681			68,663	68,663			
1.378	S.S.I. Search and Rescue	28,303	28,303					28,303	4,870			97			23,336	23,336			
1.40X	SEAPARC	3,684,094	3,165,128	103,966			415,000	3,684,094				293,541	473,422		2,917,131	2,917,131			
1.405	JDF EA - Community Parks	190,953	170,953				20,000	190,953				778			190,175	190,175			
1.408	JDF EA - Community Recreation	88,526	88,526					88,526				20,216			68,310	68,310			
1.44X	Panorama Rec. Center.	8,071,561	6,710,364	756,214			604,983	8,071,561	259,421		51,000	1,226,383	1,441,035		5,093,722	5,093,722			
1.455	Salt Spring Island - Community Parks	975,615	909,587		55,938		10,090	975,615		356,700		201,404			417,511	417,511			
1.458	Salt Spring Is.- Community Rec	265,655	264,320		1,335			265,655				1,374	210,770		53,511	53,511			
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Pro	1,750,579	1,482,603	26,976			241,000	1,750,579		96,138		44,372	141,150		1,468,919	1,468,919			
1.465	Saturna Island Comm. Parks	24,060	18,582				5,478	24,060				1,194			22,866	22,866			
1.468	Saturna Island - Community Rec.	20,109	20,109					20,109	6,361			777			12,971	12,971			
1.475	Mayne Is. Com. Parks & Rec	83,484	76,464			7,020		83,484				269			83,215	83,215			
1.476	Mayne Is. Comm. Parks (reserve)	20,433	20,433					20,433	16,510			3,543	380		-	-			
1.478	Mayne Is. Community Rec.	42,441	42,441					42,441	8,174			58			34,209	34,209			
1.485	North & South Pender Com. Parks	157,082	114,082				43,000	157,082				1,733			155,349	155,349			
1.488	North & South Pender Com. Rec	64,922	64,307		615			64,922				765			64,157	64,157			
1.495	Galiano Parks	92,140	77,659				14,481	92,140				67			92,073	92,073			
1.498	Galiano Community Recreation	41,174	41,174					41,174	4,454			15			36,705	36,705			
1.521	SWMP -Solid Waste Disposal (Refuse Disposal	25,260,498	23,175,348				2,085,150	25,260,498	1,008,244			6,548,024	17,704,230		-	-			
1.523	Port Renfrew Refuse Disposal	86,737	80,737				6,000	86,737		15,590		37,823			33,324	33,324			
1.525	Solid Waste Disposal - Debt	203,660	1,390	202,270				203,660				1,390	202,270		-	-			
1.531	Stormwater Quality Management - Sooke	66,404	66,404					66,404			28,855	79			37,470	37,470			
1.533	Stormwater Quality Management - S.G.I.	38,336	38,336					38,336				461			37,875	37,875			
1.535	Stormwater Quality Management - S.S.I.	27,528	27,528					27,528				28			27,500	27,500			
1.536	LWMP-Stormwater Quality Management-Core	720,359	720,359					720,359			6,003	89,696			624,660	624,660			
1.537	Stormwater Quality Management - Peninsula	115,765	112,943				2,822	115,765				3,945			111,820	111,820			
1.538	Source - Stormwater Quality - Peninsula	62,480	62,480					62,480			7,816	1,514			53,150	53,150			
1.57X	Environmental Services	22,861,504	22,458,881			105,000	297,623	22,861,504	259,995	22,509,109		92,400			-	-			
1.911	911 Systems	2,595,230	1,487,161	1,011,949			96,120	2,595,230			66,843	2,233,722	141,320		153,345	153,345			
1.912A	911 Call Answer - RCMP	-	-					-							-	-			
1.912B	911 Call Answer - Municipalities	26,344.00	-	26,344				26,344.00		751,860		(60,243)			(665,273)	(665,273)			
1.913	913 Fire Dispatch	725,219	722,219				3,000	725,219				16,214			709,005	709,005			
1.921	Regional CREST Contribution	1,723,234	1,723,234					1,723,234	962			101,434			1,620,838	1,620,838			
1.923	Emergency Comm - CREST - S.G.I.	180,064	180,064					180,064	122			1,754			178,188	178,188			
1.924	Emergency Comm - CREST - J.D.F.	121,470	119,336		2,134			121,470				221			121,249	121,249			
1.925	Emergency Comm - CREST - S.S.I.	142,105	142,105					142,105	215			119			141,771	141,771			
2.610	Saanich Peninsula Water Supply	7,169,999	6,419,999				750,000	7,169,999				500	7,169,499		-	-			
2.620	SSI Highland Water System	31,272	514	30,758				31,272	33			120		31,119	31,119	31,119			
2.621	Highland / Fernwood Water - SSI	515,341	303,047	43,416	100,918		67,960	515,341				750	439,591	75,000	75,000	75,000			
2.622	Cedars of Tuam	49,363	41,563				7,800	49,363			12,500	50	36,813		-	-			
2.624	Beddis Water	259,352	175,550	42,962	13,650		27,190	259,352			8,000	320	177,562	73,470	73,470	73,470			
2.626	Fulford Water	207,368	164,823	14,145			28,400	207,368			20,000	870	148,998	37,500	37,500	37,500			
2.628	Cedar Lane Water (S.S.I.)	89,751	76,557	7,824			5,370	89,751			25,000	180	54,547	10,024	10,024	10,024			
2.630	Magic Lakes Estate Water System	979,675	678,211	199,074			102,390	979,675			40,000	9,603	361,555	568,517	568,517	568,517			
2.640	Saturna Island Water System (Lyal Harbour)	248,197	166,017	30,077	22,103		30,000	248,197			10,000	997	109,462	127,738	127,738	127,738			
2.642	Skana Water (Mayne)	69,509	51,334	2,115			16,060	69,509			2,000	110	44,514	22,885	22,885	22,885			
2.650	Port Renfrew Water	121,108	107,108				14,000	121,108				1,083	60,009	60,016	60,016	60,016			
2.655	Snuggery Cove (Port Renfrew)	-	-					-							-	-			
2.660	Fernwood Water	14,753	408	14,345				14,753	1,200			60		13,493	13,493	13,493			
2.665	Sticks Allison Water (Galiano)	59,999	48,999				11,000	59,999			5,000	100	49,899	5,000	5,000	5,000			
2.667	Surfside Park Estates (Mayne)	108,251	91,251				17,000	108,251			5,000	100	81,151	22,000	22,000	22,000			
2.670	Regional Water Supply	34,921,283	16,992,896	8,333,667		9,297,180	297,540	34,921,283				615,670	34,305,613		-	-			
2.680	Juan de Fuca Water Distribution	20,799,372	13,374,117	1,888,336		5,278,916	258,003	20,799,372		6,000	69,941	181,230	20,542,201		-	-			
2.691	Wilderness Mountain Water Service	149,544	120,957	23,587			5,000	149,544	2,932			130	86,962	59,520	59,520	59,520			
3.700	Septage Disposal - Municipal	206,222	140,331			65,891		206,222				154,843	2,540		48,839	48,839			
3.700	Septage Disposal - JDF Service Area	297	297					297							297	297			
3.701	Millstream Remediation Service	374,541	1,911	138,920		233,710		374,541			176,961	20,620		176,960	176,960	176,960			
3.705	S.S.I. Liquid Waste Disposal	897,276	706,913	160,573			29,790	897,276			5,000	1,580	534,000	356,696	356,696	356,696			
3.707	On Site System Management Program - LWMP	293,643	206,437				87,206	293,643	102,986			9,217			181,440	181,440			
3.71X	Trk Swrs & Swge Disp - oper	34,299,994	32,495,177				1,804,817	34,299,994	53,528	1,524,485	200,000	26,631,965			5,890,016	5,890,016			
3.7XX	Trk Swrs - debt	24,223,646	457,450	9,194,296	2,087	5,529,745	9,040,068	24,223,646	1,153,089			16,961,572			6,108,985	6,108,985			
3.720	LWMP (Peninsula) - Implementation	82,728	82,728					82,728			29,658	200			52,870	52,870			
3.750	LWMP	364,063	314,061				50,002	364,063				154,776			209,287	209,287			
3.752	Harbours Program	342,124	342,124					342,124				23,356			318,768	318,768			
3.755	Regional Source Control	1,685,236	1,685,236					1,685,236	67,096	54,610	94,967	91,623	53,900		1,323,040	1,323,040			
3.756	Harbours Environmental Action	65,290	65,290					65,290							65,290	65,290			
3.810	Ganges Sewer	1,059,376	695,390	245,813			118,173	1,059,376				2,073	1,000,303	57,000	57,000	57,000			
3.820	Maliview Estates Sewer System	217,583	147,987	3,299	27,727		38,570	217,583			5,000	27,160	180,753	4,670	4,670	4,670			
3.830	Magic Lake Estates Sewer System	854,863	587,500	174,103			93,260	854,863		10,654	15,000	2,175	250,203	576,831	576,831	576,831			
3.830D	Magic Lake Estates Sewer Debt	79,210	37,600	41,610				79,210											

CAPITAL REGIONAL DISTRICT 2022 FINANCIAL PLAN																	Schedule A				
		Expenditures						Revenue													
		Total 2022	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2022	Surplus 2021	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2022					
1.010	Legislative & General Government	24,565,301	23,930,696			360,100	274,505	24,565,301	400,000	13,594,875		1,345,980	84,880		9,139,566	9,139,566					
1.10X	Facilities and Risk	3,403,092	3,217,984				185,108	3,403,092		3,023,894		214,141	2,700		162,357	162,357					
1.101	G.I.S.	563,902	540,412			23,490		563,902		494,422		3,280			66,200	66,200					
1.103	Elections	227,301	197,438				29,863	227,301			122,331	74,970			30,000	30,000					
1.104	U.B.C.M.	13,157	13,157					13,157				90			13,067	13,067					
1.109	Electoral Area Admin Exp - JDF	57,038	57,038					57,038				120			56,918	56,918					
1.110	Electoral Area Admin Exp - SGI	407,813	394,690				13,123	407,813			30,000	16,886			360,927	360,927					
1.111	Electoral Area Admin Exp - SSI	787,630	782,130				5,500	787,630		262,527		640			524,463	524,463					
1.112	Regional Grant in Aid	-						-							-	-					
1.114	Grant-in-Aid - Juan de Fuca	22,123	22,123					22,123				310			21,813	21,813					
1.116	Grant-in-Aid - Salt Spring Island	55,313	55,313					55,313				200			55,113	55,113					
1.117	Grant-in-Aid - Southern Gulf Islands	104,030	104,030					104,030				890			103,140	103,140					
1.119	Vancouver Island Regional Library	317,636	317,636					317,636				540			317,096	317,096					
1.121	Sooke Regional Museum	200,487	200,487					200,487				330			200,157	200,157					
1.123	Prov. Court of B.C. (Family Court)	149,359	55,850				93,509	149,359				149,359			-	-					
1.124	SSI Economic Development Commission	79,140	76,579				2,561	79,140				570			78,570	78,570					
1.125	SGI Economic Development Commission	122,222	122,222					122,222				710			121,512	121,512					
1.126	Victoria Family Court Committee	15,888	15,888					15,888				888			15,000	15,000					
1.128	Greater Victoria Police Victim Services	298,542	298,542					298,542				14,571			283,971	283,971					
1.129	Vancouver Island Regional Library - Debt	369,767		369,767				369,767				369,767			-	-					
1.133	Langford E.A. - Greater Victoria Public Library	31,596	31,596					31,596				80			31,516	31,516					
1.137	Galiano Island Community Use Building	63,197	33,686	27,417			2,094	63,197				247			62,950	62,950					
1.138	Southern Gulf Islands Regional Library	232,441	232,441					232,441				1,640			230,801	230,801					
1.141	Salt Spring Island Public Library	667,152	478,426	173,726			15,000	667,152				2,070			665,082	665,082					
1.15X	Municipalities' Own Debt - M.F.A.	14,654,933	70,460	14,584,473				14,654,933				70,460			14,584,473	14,584,473					
1.170	Gossip Island Electric Power Supply	57,079	636	56,443				57,079				293		56,786	56,786	56,786					
1.224	Community Health - Homeless Sec.	815,787	815,787					815,787				192,253			623,534	623,534					
1.226	Community Health (CHR) Facilities	1,607,863	1,054,193				553,670	1,607,863				1,607,863			-	-					
1.227	Saturna Island Medical Clinic	32,559	32,559					32,559				1,760			30,799	30,799					
1.228	Galiano Health Service	135,736	135,736					135,736				40			135,696	135,696					
1.230	Traffic Safety Commission	76,160	76,160					76,160				3,630			72,530	72,530					
1.232	Port Renfrew Street Lighting	9,037	9,037					9,037				300	3,983	4,754	4,754	4,754					
1.234	S.S.I. Street Lighting	26,553	26,553					26,553				40			26,513	26,513					
1.235	S. G. I. Small Craft Harbour Facilities	411,546	212,847	48,699			150,000	411,546				5,500	107,680	298,366	298,366	298,366					
1.236	Salt Spring Island Fernwood Dock	31,813	19,253				12,560	31,813				170		31,643	31,643	31,643					
1.238A	Community Transit (S.S.I.)	508,278	498,278				10,000	508,278			131,536	182,870			193,872	193,872					
1.238B	Community Transportation (S.S.I.)	173,551	76,701	2,850			94,000	173,551				1,360			172,191	172,191					
1.280	Regional Parks	12,800,651	9,745,710	498,815		117,190	2,438,936	12,800,651		32,057		755,648	413,200		11,599,746	11,599,746					
1.280A	Regional Parks - Land Acquisition	4,245,865						4,245,865							4,245,865	4,245,865					
1.290	Royal Theatre	580,000	100,000			100,000	380,000	580,000							580,000	580,000					
1.295	McPherson Theatre	785,843	350,000			88,000	347,843	785,843				35,843			750,000	750,000					
1.297	Arts Grants	3,001,369	3,001,369					3,001,369		13,582		185,665			2,802,122	2,802,122					
1.299	Salt Spring Island Arts	120,213	120,213					120,213				70			120,143	120,143					
1.309	Climate Action and Adaptation	544,190	544,190					544,190				76,600			467,590	467,590					
1.310	Land Banking & Housing	3,340,480	1,493,492	1,842,988			4,000	3,340,480		654,929		516,173	35,129		2,134,249	2,134,249					
1.311	Regional Housing Trust Fund	262,475	262,475					262,475							262,475	262,475					
1.313	Animal Care Services	1,193,807	1,183,807				10,000	1,193,807				731,290	29,960		432,557	432,557					
1.314	SGI House Numbering	9,486	9,486					9,486				130			9,356	9,356					
1.316	SSI Building Numbering	9,585	9,585					9,585				30			9,555	9,555					
1.317	JDF Building Numbering	13,122	13,122					13,122				50			13,072	13,072					
1.318	Building Inspection	1,678,455	1,638,795			6,360	33,300	1,678,455		30,076	37,409	4,212	1,105,181		501,577	501,577					
1.319	Soil Deposit Removal	5,660	5,660					5,660				40			5,620	5,620					
1.320	Noise Control	39,754	39,754					39,754				200			39,554	39,554					
1.322	Nuisances & Unsightly Premises	52,734	52,734					52,734				270			52,464	52,464					
1.323	By-Law Enforcement	512,709	475,749				36,960	512,709		482,849		29,860			-	-					
1.324	Regional Planning Services	2,289,313	2,286,813				2,500	2,289,313		203,635	771,428	66,760			1,247,490	1,247,490					
1.325	Electoral Area Services - Planning	804,998	729,228				75,770	804,998		18,150		33,398	32,640		718,290	718,290					
1.330	Regional Growth Strategy	342,159	342,159					342,159			15,000	23,580			303,579	303,579					
1.335	Geo-Spatial Referencing System	175,932	115,882				60,050	175,932				8,560	8,130		159,242	159,242					
1.350	Willis Point Fire Protect & Recreation	180,831	106,901			6,430	67,500	180,831				49,395			131,436	131,436					
1.352	South Galiano Fire Protection	478,646	277,344	112,052		5,810	83,440	478,646				320		112,052	366,274	478,326					
1.353	Otter Point Fire Protection	512,336	351,346			5,190	155,800	512,336				310			512,026	512,026					
1.354	Malahat Fire Protection	65,550	65,550					65,550							65,550	65,550					
1.355	Durrance Road Fire Protection	3,050	2,730				320	3,050						3,050	3,050	3,050					
1.356	Pender Fire Protection	1,140,798	873,905	116,400			150,493	1,140,798			116,400	9,294			1,015,104	1,015,104					
1.357	East Sooke Fire Protection	496,932	211,823	155,109			130,000	496,932				26,670	57,130		413,132	413,132					
1.358	Port Renfrew Fire Protection	151,438	123,540	2,898			25,000	151,438				1,110	60,410		89,918	89,918					
1.359	N. Galiano Fire Protection	214,681	154,219	48,872		6,400	5,190	214,681				720		24,440	189,521	213,961					
1.360	Shirley Fire Protection	156,260	85,260			10,000	61,000	156,260				200			156,060	156,060					
1.363	Saturna Island Fire	178,468	178,468					178,468				7,510			170,958	170,958					
1.369	Electoral Area Fire Services - JDF	68,023	57,470			3,522	7,032	68,023				100			67,923	67,923					
1.369	Electoral Area Fire Services - SGI	77,107	65,126			3,998	7,982	77,107							77,107	77,107					
1.370	Juan de Fuca Emergency Program	88,795	72,835				15,960	88,795				220			88,575	88,575					
1.371	S.S.I. Emergency Program	129,890	129,890					129,890				180			129,710	129,710					
1.372	Electoral Area Emergency Program	621,907	614,437				7,470	621,907		468,864		830			152,213	152,213					
1.373	S.G.I. Emergency Program	249,589	234,989				14,600	249,589				2,120			247,469	247,469					

CAPITAL REGIONAL DISTRICT 2022 FINANCIAL PLAN																	Schedule A			
		Expenditures						Transfers to Reserves	Revenue											
		Total 2022	Operations	Interest & Principal	Deficit	Capital	Total 2022		Surplus 2021	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2022				
1.374	Regional Emergency Program Support	144,868	144,868									7,560			137,308	137,308				
1.375	Hazardous Material Incident Response	354,669	345,109				9,560					17,970			336,699	336,699				
1.377	J.D.F. Search and Rescue	87,108	87,108									21,090			66,018	66,018				
1.378	S.S.I. Search and Rescue	23,436	23,436									100			23,336	23,336				
1.40X	SEAPARC	3,896,148	3,372,182	103,966			420,000	3,896,148				299,008	483,195		3,113,945	3,113,945				
1.405	JDF EA - Community Parks	193,897	173,497				20,400	193,897				780			193,117	193,117				
1.408	JDF EA - Community Recreation	90,593	90,593					90,593				20,610			69,983	69,983				
1.44X	Panorama Rec. Center.	8,688,393	7,155,393	923,437			609,563	8,688,393				1,305,372	2,039,233		5,343,788	5,343,788				
1.455	Salt Spring Island - Community Parks	962,936	938,396	14,250			10,290	962,936		363,830		148,070			451,036	451,036				
1.458	Salt Spring Is.- Community Rec	298,844	298,844					298,844					228,020		70,824	70,824				
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Pro	1,948,716	1,701,541				247,175	1,948,716		98,254		16,155	275,000		1,559,307	1,559,307				
1.465	Saturna Island Comm. Parks	24,640	18,889				5,751	24,640				1,180			23,460	23,460				
1.468	Saturna Island - Community Rec.	13,920	13,920					13,920				390			13,530	13,530				
1.475	Mayne Is. Com. Parks & Rec	85,728	78,578			7,150		85,728				270			85,458	85,458				
1.476	Mayne Is. Comm. Parks (reserve)	3,887	3,887					3,887				3,507	380							
1.478	Mayne Is. Community Rec.	34,953	34,953					34,953				60			34,893	34,893				
1.485	North & South Pender Com. Parks	160,094	117,094				43,000	160,094				1,470			158,624	158,624				
1.488	North & South Pender Com. Rec	65,999	65,999					65,999				880			65,119	65,119				
1.495	Galiano Parks	94,720	79,720				15,000	94,720				60			94,660	94,660				
1.498	Galiano Community Recreation	37,675	37,675					37,675				20			37,655	37,655				
1.521	SWMP -Solid Waste Disposal (Refuse Disposal	24,251,374	23,194,807				1,056,567	24,251,374				6,547,144	17,704,230		-	-				
1.523	Port Renfrew Refuse Disposal	88,384	82,384				6,000	88,384		15,900		38,627			33,857	33,857				
1.525	Solid Waste Disposal - Debt	203,660	1,390	202,270				203,660				1,390	202,270		-	-				
1.531	Stormwater Quality Management - Sooke	79,190	77,292				1,898	79,190			40,890	80			38,220	38,220				
1.533	Stormwater Quality Management - S.G.I.	39,329	39,329					39,329				410			38,919	38,919				
1.535	Stormwater Quality Management - S.S.I.	27,530	27,530					27,530				30			27,500	27,500				
1.536	LWMP-Stormwater Quality Management-Core	734,760	732,690				2,070	734,760			6,120	91,490			637,150	637,150				
1.537	Stormwater Quality Management - Peninsula	118,040	115,200				2,840	118,040				3,980			114,060	114,060				
1.538	Source - Stormwater Quality - Peninsula	55,820	53,603				2,217	55,820				1,610			54,210	54,210				
1.57X	Environmental Services	22,888,199	22,570,576				317,623	22,888,199		22,795,799		92,400			-	-				
1.911	911 Systems	2,606,188	1,496,199	1,011,949			98,040	2,606,188			59,000	2,246,637	141,320		159,231	159,231				
1.912A	911 Call Answer - RCMP	-	-					-							-	-				
1.912B	911 Call Answer - Municipalities	-	-					-		759,700		(54,678)			(705,022)	(705,022)				
1.913	913 Fire Dispatch	753,372	747,072				6,300	753,372				12,760			740,612	740,612				
1.921	Regional CREST Contribution	1,757,539	1,757,539					1,757,539				104,970			1,652,569	1,652,569				
1.923	Emergency Comm - CREST - S.G.I.	183,635	183,635					183,635				1,630			182,005	182,005				
1.924	Emergency Comm - CREST - J.D.F.	121,750	121,750					121,750				210			121,540	121,540				
1.925	Emergency Comm - CREST - S.S.I.	144,909	144,909					144,909				120			144,789	144,789				
2.610	Saanich Peninsula Water Supply	7,420,483	6,588,183	32,300			800,000	7,420,483				500	7,419,983		-	-				
2.620	SSI Highland Water System	31,079	321	30,758				31,079				120		30,959	30,959					
2.621	Highland / Fernwood Water - SSI	503,837	347,787	86,640			69,410	503,837			27,000	760	396,077	80,000	80,000					
2.622	Cedars of Tuam	40,014	31,056	98			8,860	40,014			1,500	50	38,464		-	-				
2.624	Beddis Water	250,918	172,241	44,387			34,290	250,918				320	175,491	75,107	75,107					
2.626	Fulford Water	195,370	147,675	14,145			33,550	195,370				880	154,085	40,405	40,405					
2.628	Cedar Lane Water (S.S.I.)	68,626	52,272	7,824			8,530	68,626				180	56,342	12,104	12,104					
2.630	Magic Lakes Estate Water System	955,190	653,726	199,074			102,390	955,190				9,603	371,387	574,200	574,200					
2.640	Saturna Island Water System (Lyal Harbour)	258,743	170,487	30,756			57,500	258,743			10,200	330	118,213	130,000	130,000					
2.642	Skana Water (Mayne)	68,600	49,985	2,115			16,500	68,600				110	48,490	20,000	20,000					
2.650	Port Renfrew Water	131,021	109,021				22,000	131,021				1,110	64,955	64,956	64,956					
2.655	Snuggery Cove (Port Renfrew)	-	-					-							-	-				
2.660	Fernwood Water	14,583	238	14,345				14,583				60		14,523	14,523					
2.665	Sticks Allison Water (Galiano)	61,718	44,718				17,000	61,718				100	50,618	11,000	11,000					
2.667	Surfside Park Estates (Mayne)	104,711	87,711				17,000	104,711				100	83,611	21,000	21,000					
2.670	Regional Water Supply	35,626,618	17,164,279	8,658,848		9,500,000	303,491	35,626,618				615,672	35,010,946		-	-				
2.680	Juan de Fuca Water Distribution	21,831,756	13,697,884	2,370,709		5,500,000	263,163	21,831,756		6,000	30,596	181,230	21,613,930		-	-				
2.691	Wilderness Mountain Water Service	169,328	133,741	23,587			12,000	169,328			10,000	130	88,359	70,839	70,839					
3.700	Septage Disposal - Municipal	201,612	145,982			55,630		201,612				164,950	2,590		34,072	34,072				
3.700	Septage Disposal - JDF Service Area	207	207					207							207	207				
3.701	Millstream Remediation Service	140,140	1,220	138,920				140,140			69,836	470			69,834	69,834				
3.705	S.S.I. Liquid Waste Disposal	923,253	719,340	160,573			43,340	923,253				1,140	544,680	377,433	377,433					
3.707	On Site System Management Program - LWMP	190,200	190,200					190,200				8,760			181,440	181,440				
3.71X	Trk Swrs & Swge Disp - oper	35,210,205	33,340,200				1,870,005	35,210,205	10,000	1,581,337	492,482	27,179,096			5,947,290	5,947,290				
3.7XX	Trk Swrs - debt	24,276,823	131,998	11,303,855		5,529,745	7,311,225	24,276,823				17,784,919			6,491,904	6,491,904				
3.720	LWMP (Peninsula) - Implementation	119,140	119,140					119,140				210			118,930	118,930				
3.750	LWMP	371,340	322,655				48,685	371,340				157,868			213,472	213,472				
3.752	Harbours Program	347,946	347,946					347,946				23,830			324,116	324,116				
3.755	Regional Source Control	1,559,199	1,559,199					1,559,199		55,700	58,345	91,663	54,980		1,298,511	1,298,511				
3.756	Harbours Environmental Action	66,596	66,596					66,596							66,596	66,596				
3.810	Ganges Sewer	1,095,884	720,541	245,813			129,530	1,095,884			10,000	2,090	1,024,794	59,000	59,000					
3.820	Maliview Estates Sewer System	232,851	163,628	30,073			39,150	232,851			7,000	27,160	149,508	49,183	49,183					
3.830	Magic Lake Estates Sewer System	863,018	595,655	174,103			93,260	863,018		10,888	10,000	1,220	290,913	549,997	549,997					
3.830D	Magic Lake Estates Sewer Debt	188,374	10,000	178,374				188,374							188,374	188,374				
3.850	Port Renfrew Sewer	118,215	103,215				15,000	118,215				1,230	58,495	58,490	58,490					
21.ALL	Feasibility Study Reserve Fund - All	-	-					-							-	-				
21.E.A.	Feasibility Study Reserve Fund - E.A.	-	-					-							-	-				

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN																Schedule A			
		Expenditures						Revenue											
		Total 2023	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2023	Surplus 2022	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2023			
1.010	Legislative & General Government	25,066,092	24,318,996			469,310	277,786	25,066,092	400,000	13,753,532		1,352,770	85,780		9,474,010	9,474,010			
1.10X	Facilities and Risk	3,470,302	3,281,489				188,813	3,470,302		3,083,193		218,804	2,700		165,605	165,605			
1.101	G.I.S.	575,755	551,795			23,960		575,755		504,895		3,340			67,520	67,520			
1.103	Elections	32,070	39				32,031	32,070				70			32,000	32,000			
1.104	U.B.C.M.	13,414	13,414					13,414				90			13,324	13,324			
1.109	Electoral Area Admin Exp - JDF	58,189	58,189					58,189				120			58,069	58,069			
1.110	Electoral Area Admin Exp - SGI	415,843	402,660				13,183	415,843			18,000	17,125			380,718	380,718			
1.111	Electoral Area Admin Exp - SSI	804,175	798,675				5,500	804,175		268,124		660			535,391	535,391			
1.112	Regional Grant in Aid	-						-							-	-			
1.114	Grant-in-Aid - Juan de Fuca	22,165	22,165					22,165				320			21,845	21,845			
1.116	Grant-in-Aid - Salt Spring Island	60,359	60,359					60,359				200			60,159	60,159			
1.117	Grant-in-Aid - Southern Gulf Islands	104,094	104,094					104,094				900			103,194	103,194			
1.119	Vancouver Island Regional Library	323,990	323,990					323,990				550			323,440	323,440			
1.121	Sooke Regional Museum	204,495	204,495					204,495				340			204,155	204,155			
1.123	Prov. Court of B.C. (Family Court)	149,360	56,969				92,391	149,360				149,360			-	-			
1.124	SSI Economic Development Commission	80,720	77,715				3,005	80,720				580			80,140	80,140			
1.125	SGI Economic Development Commission	124,272	124,272					124,272				720			123,552	123,552			
1.126	Victoria Family Court Committee	15,888	15,888					15,888				888			15,000	15,000			
1.128	Greater Victoria Police Victim Services	304,509	304,509					304,509				14,571			289,938	289,938			
1.129	Vancouver Island Regional Library - Debt	369,767		369,767				369,767				369,767			-	-			
1.133	Langford E.A. - Greater Victoria Public Library	32,228	32,228					32,228				80			32,148	32,148			
1.137	Galiano Island Community Use Building	64,457	34,376	27,417			2,664	64,457				247			64,210	64,210			
1.138	Southern Gulf Islands Regional Library	237,094	237,094					237,094				1,670			235,424	235,424			
1.141	Salt Spring Island Public Library	676,678	487,952	173,726			15,000	676,678				2,100			674,578	674,578			
1.15X	Municipalities' Own Debt - M.F.A.	13,791,097	70,460	13,720,637				13,791,097				70,460			13,720,637	13,720,637			
1.170	Gossip Island Electric Power Supply	57,084	641	56,443				57,084				293		56,791	56,791	56,791			
1.224	Community Health - Homeless Sec.	669,199	669,199					669,199				192,253			476,946	476,946			
1.226	Community Health (CHR) Facilities	1,629,153	1,075,483				553,670	1,629,153				1,629,153			-	-			
1.227	Saturna Island Medical Clinic	28,480	28,480					28,480				1,800			26,680	26,680			
1.228	Galiano Health Service	142,443	142,443					142,443				40			142,403	142,403			
1.230	Traffic Safety Commission	77,680	77,680					77,680				3,700			73,980	73,980			
1.232	Port Renfrew Street Lighting	9,196	9,196					9,196				300	4,053	4,843	4,843	4,843			
1.234	S.S.I. Street Lighting	27,081	27,081					27,081				40			27,041	27,041			
1.235	S. G. I. Small Craft Harbour Facilities	432,653	212,378	70,275			150,000	432,653				5,500	109,670	317,483	317,483	317,483			
1.236	Salt Spring Island Fernwood Dock	32,437	19,627				12,810	32,437				170		32,267	32,267	32,267			
1.238A	Community Transit (S.S.I.)	513,393	508,393				5,000	513,393			107,137	188,506			217,750	217,750			
1.238B	Community Transportation (S.S.I.)	177,444	78,129	16,315			83,000	177,444				1,390			176,054	176,054			
1.280	Regional Parks	13,095,494	9,992,963	498,815		119,770	2,483,946	13,095,495		32,641	20,000	757,379	419,320		11,866,154	11,866,154			
1.280A	Regional Parks - Land Acquisition	4,438,865					4,438,865	4,438,865							4,438,865	4,438,865			
1.290	Royal Theatre	580,000	100,000			100,000	380,000	580,000							580,000	580,000			
1.295	McPherson Theatre	785,843	350,000			88,000	347,843	785,843				35,843			750,000	750,000			
1.297	Arts Grants	3,061,862	3,061,862					3,061,862		13,876		185,665			2,862,321	2,862,321			
1.299	Salt Spring Island Arts	122,021	122,021					122,021				70			121,951	121,951			
1.309	Climate Action and Adaptation	504,080	504,080					504,080				27,140			476,940	476,940			
1.310	Land Banking & Housing	3,639,196	1,375,938	2,259,258			4,000	3,639,196		509,537		508,715	2,000		2,618,944	2,618,944			
1.311	Regional Housing Trust Fund	-						-							-	-			
1.313	Animal Care Services	1,217,629	1,207,629				10,000	1,217,629				741,830	30,500		445,299	445,299			
1.314	SGI House Numbering	9,674	9,674					9,674				130			9,544	9,544			
1.316	SSI Building Numbering	9,776	9,776					9,776				30			9,746	9,746			
1.317	JDF Building Numbering	13,386	13,386					13,386				50			13,336	13,336			
1.318	Building Inspection	1,712,916	1,673,136			6,480	33,300	1,712,916		30,677	4,000	4,366	1,127,280		546,593	546,593			
1.319	Soil Deposit Removal	5,764	5,764					5,764				40			5,724	5,724			
1.320	Noise Control	40,510	40,510					40,510				200			40,310	40,310			
1.322	Nuisances & Unsightly Premises	53,734	53,734					53,734				270			53,464	53,464			
1.323	By-Law Enforcement	522,428	485,468				36,960	522,428		491,978		30,450			-	-			
1.324	Regional Planning Services	1,640,433	1,637,933				2,500	1,640,433		207,733	67,080	68,230			1,297,390	1,297,390			
1.325	Electoral Area Services - Planning	823,246	747,476				75,770	823,246		18,510	21,856	2,570	33,290		747,020	747,020			
1.330	Regional Growth Strategy	633,904	633,904					633,904			300,000	24,090			309,814	309,814			
1.335	Geo-Spatial Referencing System	179,446	118,196				61,250	179,446				8,720	8,290		162,436	162,436			
1.350	Willis Point Fire Protect & Recreation	187,157	111,791	1,306		6,560	67,500	187,157				49,415			137,742	137,742			
1.352	South Galiano Fire Protection	485,738	282,896	112,052		5,930	84,860	485,738				330		112,052	373,356	485,408			
1.353	Otter Point Fire Protection	522,583	358,373			5,290	158,920	522,583				310			522,273	522,273			
1.354	Malahat Fire Protection	66,863	66,863					66,863							66,863	66,863			
1.355	Durrance Road Fire Protection	3,110	2,733				377	3,110						3,110	3,110	3,110			
1.356	Pender Fire Protection	1,161,287	891,384	116,400			153,503	1,161,287			116,400	9,480			1,035,407	1,035,407			
1.357	East Sooke Fire Protection	504,147	216,038	155,109			133,000	504,147				27,190	58,270		418,687	418,687			
1.358	Port Renfrew Fire Protection	153,919	126,021	2,898			25,000	153,919				1,130	61,620		91,169	91,169			
1.359	N. Galiano Fire Protection	217,991	157,299	48,872		6,530	5,290	217,991				740		24,440	192,811	217,251			
1.360	Shirley Fire Protection	158,156	87,156			10,000	61,000	158,156				200			157,956	157,956			
1.363	Saturna Island Fire	188,537	188,537					188,537				7,660			180,877	180,877			
1.369	Electoral Area Fire Services - JDF	69,381	58,685			3,592	7,104	69,381				100			69,281	69,281			
1.369	Electoral Area Fire Services - SGI	78,649	66,507			4,078	8,064	78,649							78,649	78,649			
1.370	Juan de Fuca Emergency Program	90,319	74,279				16,040	90,319				220			90,099	90,099			
1.371	S.S.I. Emergency Program	130,944	130,944					130,944				180			130,764	130,764			
1.372	Electoral Area Emergency Program	635,152	627,532				7,620	635,152		479,179		850			155,123	155,123			
1.373	S.G.I. Emergency Program	254,271	239,671				14,600	254,271				2,160			252,111	252,111			

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN															Schedule A				
		Expenditures						Revenue											
		Total 2023	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2023	Surplus 2022	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2023			
1.374	Regional Emergency Program Support	147,966	147,966					147,966				7,700			140,266	140,266			
1.375	Hazardous Material Incident Response	362,090	352,530				9,560	362,090				18,330			343,760	343,760			
1.377	J.D.F. Search and Rescue	88,854	88,854					88,854				21,510			67,344	67,344			
1.378	S.S.I. Search and Rescue	23,436	23,436					23,436				100			23,336	23,336			
1.40X	SEAPARC	3,977,321	3,443,355	103,966			430,000	3,977,321				304,885	492,859		3,179,577	3,179,577			
1.405	JDF EA - Community Parks	197,857	177,057				20,800	197,857				800			197,057	197,057			
1.408	JDF EA - Community Recreation	92,439	92,439					92,439				21,020			71,419	71,419			
1.44X	Panorama Rec. Center.	8,973,989	7,304,128	854,537			815,324	8,973,989				1,327,792	2,080,015		5,566,183	5,566,183			
1.455	Salt Spring Island - Community Parks	1,033,569	946,254	76,825			10,490	1,033,569		371,110		151,030			511,429	511,429			
1.458	Salt Spring Is.- Community Rec	304,654	304,654					304,654					232,780		71,874	71,874			
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Pro	2,119,235	1,814,571	52,000			252,664	2,119,235		98,559		17,290	280,500		1,722,886	1,722,886			
1.465	Saturna Island Comm. Parks	25,130	19,258				5,872	25,130				1,200			23,930	23,930			
1.468	Saturna Island - Community Rec.	14,204	14,204					14,204				400			13,804	13,804			
1.475	Mayne Is. Com. Parks & Rec	87,441	80,151			7,290		87,441				270			87,171	87,171			
1.476	Mayne Is. Comm. Parks (reserve)	3,856	3,856					3,856				3,476	380		-	-			
1.478	Mayne Is. Community Rec.	36,389	36,389					36,389				60			36,329	36,329			
1.485	North & South Pender Com. Parks	162,411	119,411				43,000	162,411				1,490			160,921	160,921			
1.488	North & South Pender Com. Rec	67,360	67,360					67,360				900			66,460	66,460			
1.495	Galiano Parks	96,307	81,307				15,000	96,307				60			96,247	96,247			
1.498	Galiano Community Recreation	38,432	38,432					38,432				20			38,412	38,412			
1.521	SWMP -Solid Waste Disposal (Refuse Disposal	23,952,492	23,061,088				891,404	23,952,492				6,272,144	17,680,348		-	-			
1.523	Port Renfrew Refuse Disposal	90,013	84,013				6,000	90,013		16,220		39,447			34,346	34,346			
1.525	Solid Waste Disposal - Debt	227,542	19,015	208,527				227,542				1,390	226,152		-	-			
1.531	Stormwater Quality Management - Sooke	39,060	31,596				7,464	39,060				80			38,980	38,980			
1.533	Stormwater Quality Management - S.G.I.	40,115	40,115					40,115				420			39,695	39,695			
1.535	Stormwater Quality Management - S.S.I.	27,530	27,530					27,530				30			27,500	27,500			
1.536	LWMP-Stormwater Quality Management-Core	749,450	747,340				2,110	749,450			6,240	93,320			649,890	649,890			
1.537	Stormwater Quality Management - Peninsula	120,400	117,509				2,891	120,400				4,060			116,340	116,340			
1.538	Source - Stormwater Quality - Peninsula	56,930	54,670					56,930				1,640			55,290	55,290			
1.57X	Environmental Services	23,366,070	23,048,447				317,623	23,366,070		23,273,670		92,400			-	-			
1.911	911 Systems	2,647,523	1,535,574	1,011,949			100,000	2,647,523			40,000	2,283,697	141,320		182,506	182,506			
1.912A	911 Call Answer - RCMP	-	-					-							-	-			
1.912B	911 Call Answer - Municipalities	-	-					-		782,560		(54,678)			(727,882)	(727,882)			
1.913	913 Fire Dispatch	771,847	765,417				6,430	771,847				13,010			758,837	758,837			
1.921	Regional CREST Contribution	1,792,529	1,792,529					1,792,529				107,010			1,685,519	1,685,519			
1.923	Emergency Comm - CREST - S.G.I.	187,291	187,291					187,291				1,630			185,661	185,661			
1.924	Emergency Comm - CREST - J.D.F.	124,163	124,163					124,163				210			123,953	123,953			
1.925	Emergency Comm - CREST - S.S.I.	147,795	147,795					147,795				120			147,675	147,675			
2.610	Saanich Peninsula Water Supply	7,698,865	6,843,009	255,856			600,000	7,698,865				500	7,698,365		-	-			
2.620	SSI Highland Water System	31,083	325	30,758				31,083				120		30,963	30,963				
2.621	Highland / Fernwood Water - SSI	613,371	330,430	212,051			70,890	613,371			20,000	770	507,601	85,000	85,000				
2.622	Cedars of Tuam	48,712	36,001	4,791				48,712				50	48,662		-	-			
2.624	Beddis Water	264,151	177,140	52,611			34,400	264,151				320	179,000	84,831	84,831				
2.626	Fulford Water	212,574	158,623	17,945			36,006	212,574				890	157,173	54,511	54,511				
2.628	Cedar Lane Water (S.S.I.)	70,503	53,309	7,824			9,370	70,503				180	57,469	12,854	12,854				
2.630	Magic Lakes Estate Water System	967,972	666,508	199,074			102,390	967,972				9,603	378,429	579,940	579,940				
2.640	Saturna Island Water System (Lyal Harbour)	270,588	177,025	41,063			52,500	270,588			15,000	330	130,258	125,000	125,000				
2.642	Skana Water (Mayne)	71,405	51,239	166			20,000	71,405				110	52,769	18,526	18,526				
2.650	Port Renfrew Water	137,580	114,155	1,425			22,000	137,580				1,130	68,225	68,225	68,225				
2.655	Snuggery Cove (Port Renfrew)	-	-					-							-	-			
2.660	Fernwood Water	14,586	241	14,345				14,586				60		14,526	14,526				
2.665	Sticks Allison Water (Galiano)	67,570	50,570				17,000	67,570			5,000	100	51,470	11,000	11,000				
2.667	Surfside Park Estates (Mayne)	107,948	90,948				17,000	107,948			1,500	100	87,348	19,000	19,000				
2.670	Regional Water Supply	36,991,439	17,537,318	8,944,560		10,200,000	309,561	36,991,439				615,670	36,375,769		-	-			
2.680	Juan de Fuca Water Distribution	23,151,598	14,161,867	2,721,305		6,000,000	268,426	23,151,598		6,000		181,230	22,964,368		-	-			
2.691	Wilderness Mountain Water Service	162,076	126,489	23,587			12,000	162,076				130	89,483	71,963	71,963				
3.700	Septage Disposal - Municipal	205,777	149,027			56,750		205,777				168,250	2,640		34,888	34,888			
3.700	Septage Disposal - JDF Service Area	212	212					212							212	212			
3.701	Millstream Remediation Service	140,154	1,234	138,920				140,154			69,843	470			69,841	69,841			
3.705	S.S.I. Liquid Waste Disposal	976,119	762,636	170,073			43,410	976,119			9,000	1,150	555,570	410,399	410,399				
3.707	On Site System Management Program - LWMP	190,370	190,370					190,370				8,930			181,440	181,440			
3.71X	Trk Swrs & Swge Disp - oper	35,542,509	33,603,344				1,939,165	35,542,509	10,000	1,546,666	205,000	27,712,440			6,068,403	6,068,403			
3.7XX	Trk Swrs - debt	24,307,942	109,778	11,357,194		5,529,745	7,311,225	24,307,942				17,764,979			6,542,963	6,542,963			
3.720	LWMP (Peninsula) - Implementation	24,080	24,080					24,080				210			23,870	23,870			
3.750	LWMP	378,770	329,127				49,643	378,770				161,031			217,739	217,739			
3.752	Harbours Program	354,906	354,906					354,906				24,310			330,596	330,596			
3.755	Regional Source Control	1,590,388	1,590,388					1,590,388		56,810	61,304	91,703	56,080		1,324,491	1,324,491			
3.756	Harbours Environmental Action	67,927	67,927					67,927							67,927	67,927			
3.810	Ganges Sewer	1,181,350	804,617	245,813			130,920	1,181,350			80,000	2,110	1,037,240	62,000	62,000				
3.820	Maliview Estates Sewer System	322,755	140,258	142,747			39,750	322,755				27,160	181,251	114,344	114,344				
3.830	Magic Lake Estates Sewer System	864,600	597,237	174,103			93,260	864,600		11,128		1,240	352,234	499,998	499,998				
3.830D	Magic Lake Estates Sewer Debt	207,774		207,774				207,774						207,774	207,774				
3.850	Port Renfrew Sewer	119,723	106,748	975			12,000	119,723				1,250	59,238	59,235	59,235				
21.ALL	Feasibility Study Reserve Fund - All	-	-					-							-	-			
21.E.A.	Feasibility Study Reserve Fund - E.A.	-	-					-							-	-			

CAPITAL REGIONAL DISTRICT 2024 FINANCIAL PLAN															Schedule A	
		Expenditures					Revenue									
		Total 2024	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2024	Surplus 2023	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2024
1.010	Legislative & General Government	25,605,290	24,845,493			478,690	281,107	25,605,290	400,000	14,031,007		1,359,710	86,700		9,727,873	9,727,873
1.10X	Facilities and Risk	3,538,334	3,347,275				191,059	3,538,334		3,144,192		222,525	2,700		168,917	168,917
1.101	G.I.S.	587,864	563,424			24,440		587,864		515,594		3,400			68,870	68,870
1.103	Elections	34,070	39				34,031	34,070				70			34,000	34,000
1.104	U.B.C.M.	13,682	13,682					13,682				90			13,592	13,592
1.109	Electoral Area Admin Exp - JDF	59,360	59,360					59,360				120			59,240	59,240
1.110	Electoral Area Admin Exp - SGI	424,072	410,823				13,249	424,072			12,000	17,406			394,666	394,666
1.111	Electoral Area Admin Exp - SSI	821,060	815,560				5,500	821,060		273,838		680			546,542	546,542
1.112	Regional Grant in Aid	-						-							-	-
1.114	Grant-in-Aid - Juan de Fuca	22,209	22,209					22,209				330			21,879	21,879
1.116	Grant-in-Aid - Salt Spring Island	65,407	65,407					65,407				200			65,207	65,207
1.117	Grant-in-Aid - Southern Gulf Islands	104,160	104,160					104,160				920			103,240	103,240
1.119	Vancouver Island Regional Library	330,477	330,477					330,477				560			329,917	329,917
1.121	Sooke Regional Museum	208,583	208,583					208,583				350			208,233	208,233
1.123	Prov. Court of B.C. (Family Court)	149,361	58,106				91,255	149,361				149,361			-	-
1.124	SSI Economic Development Commission	82,330	78,856				3,474	82,330				590			81,740	81,740
1.125	SGI Economic Development Commission	126,334	126,334					126,334				730			125,604	125,604
1.126	Victoria Family Court Committee	15,888	15,888					15,888				888			15,000	15,000
1.128	Greater Victoria Police Victim Services	310,595	310,595					310,595				14,571			296,024	296,024
1.129	Vancouver Island Regional Library - Debt	369,767		369,767				369,767				369,767			-	-
1.133	Langford E.A. - Greater Victoria Public Library	32,871	32,871					32,871				80			32,791	32,791
1.137	Galiano Island Community Use Building	65,740	35,073	27,417			3,250	65,740				250			65,490	65,490
1.138	Southern Gulf Islands Regional Library	241,839	241,839					241,839				1,700			240,139	240,139
1.141	Salt Spring Island Public Library	686,395	497,669	173,726			15,000	686,395				2,130			684,265	684,265
1.15X	Municipalities' Own Debt - M.F.A.	13,080,475	70,460	13,010,015				13,080,475				70,460			13,010,015	13,010,015
1.170	Gossip Island Electric Power Supply	57,088	645	56,443				57,088				293		56,795	56,795	56,795
1.224	Community Health - Homeless Sec.	588,631	588,631					588,631				132,253			456,378	456,378
1.226	Community Health (CHR) Facilities	1,650,863	1,097,193				553,670	1,650,863				1,650,863			-	-
1.227	Saturna Island Medical Clinic	27,752	27,752					27,752				1,840			25,912	25,912
1.228	Galiano Health Service	149,483	149,483					149,483				40			149,443	149,443
1.230	Traffic Safety Commission	79,230	79,230					79,230				3,770			75,460	75,460
1.232	Port Renfrew Street Lighting	9,355	9,355					9,355				300	4,122	4,933	4,933	4,933
1.234	S.S.I. Street Lighting	27,620	27,620					27,620				40			27,580	27,580
1.235	S. G. I. Small Craft Harbour Facilities	436,917	216,642	70,275			150,000	436,917				5,500	111,720	319,697	319,697	319,697
1.236	Salt Spring Island Fernwood Dock	33,073	20,003				13,070	33,073				170		32,903	32,903	32,903
1.238A	Community Transit (S.S.I.)	523,554	518,554				5,000	523,554			40,621	230,829			252,104	252,104
1.238B	Community Transportation (S.S.I.)	180,268	79,588	31,680			69,000	180,268				1,420			178,848	178,848
1.280	Regional Parks	13,275,746	10,114,529	498,815		122,400	2,540,003	13,275,747		33,235		759,148	425,563		12,057,801	12,057,801
1.280A	Regional Parks - Land Acquisition	4,631,865					4,631,865	4,631,865							4,631,865	4,631,865
1.290	Royal Theatre	580,000	100,000			100,000	380,000	580,000							580,000	580,000
1.295	McPherson Theatre	785,843	350,000			90,000	345,843	785,843				35,843			750,000	750,000
1.297	Arts Grants	3,123,572	3,123,572					3,123,572		14,174		185,665			2,923,733	2,923,733
1.299	Salt Spring Island Arts	124,459	124,459					124,459				70			124,389	124,389
1.309	Climate Action and Adaptation	514,170	514,170					514,170				27,690			486,480	486,480
1.310	Land Banking & Housing	4,354,219	1,281,706	3,068,513			4,000	4,354,219		307,140		405,632	2,000		3,639,447	3,639,447
1.311	Regional Housing Trust Fund	-						-							-	-
1.313	Animal Care Services	1,242,218	1,232,218				10,000	1,242,218				756,620	31,060		454,538	454,538
1.314	SGI House Numbering	9,867	9,867					9,867				130			9,737	9,737
1.316	SSI Building Numbering	9,972	9,972					9,972				30			9,942	9,942
1.317	JDF Building Numbering	13,654	13,654					13,654				50			13,604	13,604
1.318	Building Inspection	1,748,106	1,708,206			6,600	33,300	1,748,106		31,291		4,521	1,149,830		562,464	562,464
1.319	Soil Deposit Removal	5,873	5,873					5,873				40			5,833	5,833
1.320	Noise Control	41,294	41,294					41,294				200			41,094	41,094
1.322	Nuisances & Unsightly Premises	54,778	54,778					54,778				270			54,508	54,508
1.323	By-Law Enforcement	532,584	495,624				36,960	532,584		501,524		31,060			-	-
1.324	Regional Planning Services	1,672,630	1,670,130				2,500	1,672,630		211,922	54,658	69,740			1,336,310	1,336,310
1.325	Electoral Area Services - Planning	827,631	751,861				75,770	827,631		18,880	10,211	2,620	33,960		761,960	761,960
1.330	Regional Growth Strategy	340,779	340,779					340,779				24,620			316,159	316,159
1.335	Geo-Spatial Referencing System	183,041	120,561				62,480	183,041				8,890	8,460		165,691	165,691
1.350	Willis Point Fire Protect & Recreation	206,521	111,204	21,127		6,690	67,500	206,521				49,435			157,086	157,086
1.352	South Galiano Fire Protection	493,136	288,534	112,052		6,050	86,500	493,136				340		112,052	380,744	492,796
1.353	Otter Point Fire Protection	533,036	365,526			5,400	162,110	533,036				310			532,726	532,726
1.354	Malahat Fire Protection	68,197	68,197					68,197							68,197	68,197
1.355	Durrance Road Fire Protection	3,170	2,736				434	3,170						3,170	3,170	3,170
1.356	Pender Fire Protection	1,182,193	909,220	116,400			156,573	1,182,193			116,400	9,669			1,056,124	1,056,124
1.357	East Sooke Fire Protection	511,456	220,347	155,109			136,000	511,456				27,720	59,440		424,296	424,296
1.358	Port Renfrew Fire Protection	156,423	128,525	2,898			25,000	156,423				1,150	62,850		92,423	92,423
1.359	N. Galiano Fire Protection	221,364	160,432	48,872		6,660	5,400	221,364				760		24,440	196,164	220,604
1.360	Shirley Fire Protection	160,083	89,083			10,000	61,000	160,083				200			159,883	159,883
1.363	Saturna Island Fire	193,608	193,608					193,608				7,810			185,798	185,798
1.369	Electoral Area Fire Services - JDF	70,768	59,929			3,662	7,176	70,768				100			70,668	70,668
1.369	Electoral Area Fire Services - SGI	80,222	67,918			4,158	8,147	80,222							80,222	80,222
1.370	Juan de Fuca Emergency Program	91,868	75,748				16,120	91,868				220			91,648	91,648
1.371	S.S.I. Emergency Program	132,010	132,010					132,010				180			131,830	131,830
1.372	Electoral Area Emergency Program	648,675	640,905				7,770	648,675		489,721		870			158,084	158,084
1.373	S.G.I. Emergency Program	259,008	244,408				14,600	259,008				2,200			256,808	256,808

CAPITAL REGIONAL DISTRICT 2024 FINANCIAL PLAN																Schedule A
		Expenditures					Transfers to Reserves	Revenue								
		Total 2024	Operations	Interest & Principal	Deficit	Capital		Total 2024	Surplus 2023	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2024
1.374	Regional Emergency Program Support	151,129	151,129					151,129				7,850			143,279	143,279
1.375	Hazardous Material Incident Response	369,313	359,753				9,560	369,313				18,700			350,613	350,613
1.377	J.D.F. Search and Rescue	90,632	90,632					90,632				21,940			68,692	68,692
1.378	S.S.I. Search and Rescue	23,436	23,436					23,436				100			23,336	23,336
1.40X	SEAPARC	4,059,398	3,515,432	103,966			440,000	4,059,398				310,881	502,718		3,245,799	3,245,799
1.405	JDF EA - Community Parks	201,903	180,683				21,220	201,903				820			201,083	201,083
1.408	JDF EA - Community Recreation	94,322	94,322					94,322				21,440			72,882	72,882
1.44X	Panorama Rec. Center	9,125,983	7,455,960	374,910			1,295,114	9,125,983				1,350,663	2,121,619		5,653,701	5,653,701
1.455	Salt Spring Island - Community Parks	1,051,915	964,490	76,825			10,600	1,051,915		378,530		154,040			519,345	519,345
1.458	Salt Spring Is.- Community Rec	310,580	310,580					310,580					237,640		72,940	72,940
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Pro	2,486,485	1,769,759	457,764			258,962	2,486,485		98,870		17,640	286,110		2,083,865	2,083,865
1.465	Saturna Island Comm. Parks	25,640	19,628				6,012	25,640				1,230			24,410	24,410
1.468	Saturna Island - Community Rec.	14,488	14,488					14,488				410			14,078	14,078
1.475	Mayne Is. Com. Parks & Rec	89,196	81,746			7,450		89,196				270			88,926	88,926
1.476	Mayne Is. Comm. Parks (reserve)	3,885	3,885					3,885				3,505	380		-	-
1.478	Mayne Is. Community Rec.	36,727	36,727					36,727				60			36,667	36,667
1.485	North & South Pender Com. Parks	164,770	121,770				43,000	164,770				1,510			163,260	163,260
1.488	North & South Pender Com. Rec	68,753	68,753					68,753				920			67,833	67,833
1.495	Galiano Parks	97,925	82,925				15,000	97,925				60			97,865	97,865
1.498	Galiano Community Recreation	39,209	39,209					39,209				20			39,189	39,189
1.521	SWMP -Solid Waste Disposal (Refuse Disposal	27,044,000	23,149,534				3,894,466	27,044,000				9,497,144	17,546,856		-	-
1.523	Port Renfrew Refuse Disposal	91,675	85,675				6,000	91,675		16,540		40,282			34,853	34,853
1.525	Solid Waste Disposal - Debt	361,034	13,244	347,790				361,034				1,390	359,644		-	-
1.531	Stormwater Quality Management - Sooke	39,840	32,232				7,608	39,840				80			39,760	39,760
1.533	Stormwater Quality Management - S.G.I.	40,912	40,912					40,912				430			40,482	40,482
1.535	Stormwater Quality Management - S.S.I.	27,530	27,530					27,530				30			27,500	27,500
1.536	LWMP-Stormwater Quality Management-Core	764,440	762,290				2,150	764,440			6,360	95,190			662,890	662,890
1.537	Stormwater Quality Management - Peninsula	122,810	119,860				2,950	122,810				4,140			118,670	118,670
1.538	Source - Stormwater Quality - Peninsula	58,070	55,759				2,311	58,070				1,670			56,400	56,400
1.57X	Environmental Services	23,852,956	23,535,333				317,623	23,852,956		23,760,556		92,400			-	-
1.911	911 Systems	2,666,555	1,552,606	1,011,949			102,000	2,666,555			30,000	2,304,097	141,320		191,138	191,138
1.912A	911 Call Answer - RCMP	-	-					-							-	-
1.912B	911 Call Answer - Municipalities	-	-					-		782,560		(54,678)			(727,882)	(727,882)
1.913	913 Fire Dispatch	790,788	784,228				6,560	790,788				13,260			777,528	777,528
1.921	Regional CREST Contribution	1,828,220	1,828,220					1,828,220				109,090			1,719,130	1,719,130
1.923	Emergency Comm - CREST - S.G.I.	191,019	191,019					191,019				1,630			189,389	189,389
1.924	Emergency Comm - CREST - J.D.F.	126,636	126,636					126,636				210			126,426	126,426
1.925	Emergency Comm - CREST - S.S.I.	150,742	150,742					150,742				120			150,622	150,622
2.610	Saanich Peninsula Water Supply	8,016,296	7,019,883	646,413			350,000	8,016,296				500	8,015,796		-	-
2.620	SSI Highland Water System	31,087	329	30,758				31,087				120		30,967	30,967	
2.621	Highland / Fernwood Water - SSI	621,462	337,001	212,051			72,410	621,462			20,000	780	510,682	90,000	90,000	
2.622	Cedars of Tuam	71,964	30,507	35,477			5,980	71,964				50	71,914		-	-
2.624	Beddis Water	267,720	177,599	34,571			55,550	267,720				320	182,569	84,831	84,831	
2.626	Fulford Water	247,080	153,625	75,605			17,850	247,080				900	160,315	85,865	85,865	
2.628	Cedar Lane Water (S.S.I.)	71,658	54,374	7,824			9,460	71,658				180	58,624	12,854	12,854	
2.630	Magic Lakes Estate Water System	981,048	679,584	199,074			102,390	981,048				9,603	385,705	585,740	585,740	
2.640	Saturna Island Water System (Lyal Harbour)	279,030	185,467	41,063			52,500	279,030			20,000	330	138,700	120,000	120,000	
2.642	Skana Water (Mayne)	76,502	51,813	2,689			22,000	76,502				110	53,693	22,699	22,699	
2.650	Port Renfrew Water	158,390	113,342	23,048			22,000	158,390				1,150	78,620	78,620	78,620	
2.655	Snuggery Cove (Port Renfrew)	-	-					-							-	-
2.660	Fernwood Water	14,590	245	14,345				14,590				60		14,530	14,530	
2.665	Sticks Allison Water (Galiano)	68,436	51,436				17,000	68,436			5,000	100	52,336	11,000	11,000	
2.667	Surfside Park Estates (Mayne)	108,272	91,272				17,000	108,272				100	91,172	17,000	17,000	
2.670	Regional Water Supply	38,082,551	17,962,498	5,152,302		14,652,000	315,751	38,082,551				615,670	37,466,881		-	-
2.680	Juan de Fuca Water Distribution	24,184,947	14,559,836	2,851,316		6,500,000	273,795	24,184,947		6,000		181,230	23,997,717		-	-
2.691	Wilderness Mountain Water Service	167,878	132,291	23,587			12,000	167,878				130	90,634	73,114	73,114	
3.700	Septage Disposal - Municipal	209,906	152,026			57,880		209,906				171,610	2,690		35,606	35,606
3.700	Septage Disposal - JDF Service Area	217	217					217							217	217
3.701	Millstream Remediation Service	140,170	1,250	138,920				140,170			69,851	470			69,849	69,849
3.705	S.S.I. Liquid Waste Disposal	1,102,769	748,205	311,074			43,490	1,102,769				1,160	566,680	534,929	534,929	
3.707	On Site System Management Program - LWMP	190,540	190,540					190,540				9,100			181,440	181,440
3.71X	Trk Swrs & Swge Disp - oper	36,750,913	34,738,281				2,012,632	36,750,913	10,000	1,577,604		615,482	28,431,161		6,116,666	6,116,666
3.7XX	Trk Swrs - debt	23,984,530	115,408	14,988,258		5,529,745	3,351,119	23,984,530				17,830,770			6,153,760	6,153,760
3.720	LWMP (Peninsula) - Implementation	24,557	24,557					24,557				210			24,347	24,347
3.750	LWMP	386,340	335,717				50,623	386,340				164,248			222,092	222,092
3.752	Harbours Program	362,019	362,019					362,019				24,800			337,219	337,219
3.755	Regional Source Control	1,622,194	1,622,194					1,622,194		57,950	64,311	91,743	57,200		1,350,990	1,350,990
3.756	Harbours Environmental Action	69,287	69,287					69,287							69,287	69,287
3.810	Ganges Sewer	1,147,123	768,970	245,813			132,340	1,147,123			30,000	2,130	1,049,993	65,000	65,000	
3.820	Maliview Estates Sewer System	366,149	183,042	142,747			40,360	366,149			40,000	27,160	184,645	114,344	114,344	
3.830	Magic Lake Estates Sewer System	876,434	609,071	174,103			93,260	876,434		11,372		1,260	413,804	449,998	449,998	
3.830D	Magic Lake Estates Sewer Debt	207,774	207,774					207,774						207,774	207,774	
3.850	Port Renfrew Sewer	150,167	120,812	17,355			12,000	150,167				1,270	74,452	74,445	74,445	
21.ALL	Feasibility Study Reserve Fund - All	-	-					-							-	-
21.E.A.	Feasibility Study Reserve Fund - E.A.	-	-					-							-	-

CAPITAL REGIONAL DISTRICT 2025 FINANCIAL PLAN															Schedule A			
		Expenditures						Revenue										
		Total 2025	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2025	Surplus 2024	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2025		
1.010	Legislative & General Government	26,155,448	25,382,678			488,270	284,500	26,155,448	400,000	14,312,451		1,366,780	87,630		9,988,587	9,988,587		
1.10X	Facilities and Risk	3,605,699	3,413,859				191,840	3,605,699		3,206,412		224,292	2,700		172,295	172,295		
1.101	G.I.S.	600,223	575,293			24,930		600,223		526,513		3,460			70,250	70,250		
1.103	Elections	36,070	39				36,031	36,070				70			36,000	36,000		
1.104	U.B.C.M.	13,950	13,950					13,950				90			13,860	13,860		
1.109	Electoral Area Admin Exp - JDF	60,563	60,563					60,563				120			60,443	60,443		
1.110	Electoral Area Admin Exp - SGI	432,785	419,285				13,500	432,785			10,000	17,692			405,093	405,093		
1.111	Electoral Area Admin Exp - SSI	838,312	832,812				5,500	838,312		279,677		700			557,935	557,935		
1.112	Regional Grant in Aid	-						-							-	-		
1.114	Grant-in-Aid - Juan de Fuca	22,253	22,253					22,253				340			21,913	21,913		
1.116	Grant-in-Aid - Salt Spring Island	66,715	66,715					66,715				200			66,515	66,515		
1.117	Grant-in-Aid - Southern Gulf Islands	104,227	104,227					104,227				940			103,287	103,287		
1.119	Vancouver Island Regional Library	337,086	337,086					337,086				570			336,516	336,516		
1.121	Sooke Regional Museum	212,754	212,754					212,754				360			212,394	212,394		
1.123	Prov. Court of B.C. (Family Court)	149,360	59,264				90,096	149,360				149,360			-	-		
1.124	SSI Economic Development Commission	83,970	80,034				3,936	83,970				600			83,370	83,370		
1.125	SGI Economic Development Commission	128,429	128,429					128,429				740			127,689	127,689		
1.126	Victoria Family Court Committee	15,888	15,888					15,888				888			15,000	15,000		
1.128	Greater Victoria Police Victim Services	316,803	316,803					316,803				14,461			302,342	302,342		
1.129	Vancouver Island Regional Library - Debt	369,767		369,767				369,767				369,767			-	-		
1.133	Langford E.A. - Greater Victoria Public Library	33,524	33,524					33,524				80			33,444	33,444		
1.137	Galiano Island Community Use Building	67,050	35,776	27,417			3,857	67,050				250			66,800	66,800		
1.138	Southern Gulf Islands Regional Library	246,675	246,675					246,675				1,740			244,935	244,935		
1.141	Salt Spring Island Public Library	696,304	507,578	173,726			15,000	696,304				2,160			694,144	694,144		
1.15X	Municipalities' Own Debt - M.F.A.	11,873,721	70,460	11,803,261				11,873,721				70,460			11,803,261	11,803,261		
1.170	Gossip Island Electric Power Supply	57,093	650	56,443				57,093				290		56,803	56,803	56,803		
1.224	Community Health - Homeless Sec.	561,755	561,755					561,755				132,253			429,502	429,502		
1.226	Community Health (CHR) Facilities	1,673,020	1,119,350				553,670	1,673,020				1,673,020			-	-		
1.227	Saturna Island Medical Clinic	28,483	28,483					28,483				1,880			26,603	26,603		
1.228	Galiano Health Service	156,874	156,874					156,874				40			156,834	156,834		
1.230	Traffic Safety Commission	80,820	80,820					80,820				3,850			76,970	76,970		
1.232	Port Renfrew Street Lighting	9,514	9,514					9,514				300	4,192	5,022	5,022	5,022		
1.234	S.S.I. Street Lighting	28,169	28,169					28,169				40			28,129	28,129		
1.235	S. G. I. Small Craft Harbour Facilities	441,241	220,966	70,275			150,000	441,241				5,500	113,830	321,911	321,911	321,911		
1.236	Salt Spring Island Fernwood Dock	33,710	20,380				13,330	33,710				170		33,540	33,540	33,540		
1.238A	Community Transit (S.S.I.)	533,918	528,918				5,000	533,918			6,329	235,442			292,147	292,147		
1.238B	Community Transportation (S.S.I.)	184,123	81,078	47,045			56,000	184,123				1,450			182,673	182,673		
1.280	Regional Parks	13,549,387	10,335,346	498,815		125,100	2,590,126	13,549,387		33,834	8,000	760,950	431,929		12,314,674	12,314,674		
1.280A	Regional Parks - Land Acquisition	4,824,865					4,824,865	4,824,865							4,824,865	4,824,865		
1.290	Royal Theatre	580,000	100,000			100,000	380,000	580,000							580,000	580,000		
1.295	McPherson Theatre	785,843	350,000			90,000	345,843	785,843				35,843			750,000	750,000		
1.297	Arts Grants	3,186,526	3,186,526					3,186,526		14,480		185,665			2,986,381	2,986,381		
1.299	Salt Spring Island Arts	126,949	126,949					126,949				70			126,879	126,879		
1.309	Climate Action and Adaptation	524,460	524,460					524,460				28,250			496,210	496,210		
1.310	Land Banking & Housing	4,176,824	1,307,854	2,864,970			4,000	4,176,824		313,142		371,271	2,000		3,490,411	3,490,411		
1.311	Regional Housing Trust Fund	-						-							-	-		
1.313	Animal Care Services	1,267,250	1,257,250				10,000	1,267,250				771,750	31,620		463,880	463,880		
1.314	SGI House Numbering	10,062	10,062					10,062				130			9,932	9,932		
1.316	SSI Building Numbering	10,170	10,170					10,170				30			10,140	10,140		
1.317	JDF Building Numbering	13,928	13,928					13,928				50			13,878	13,878		
1.318	Building Inspection	1,783,972	1,743,952			6,720	33,300	1,783,972		31,920		4,510	1,172,830		574,712	574,712		
1.319	Soil Deposit Removal	5,984	5,984					5,984				40			5,944	5,944		
1.320	Noise Control	42,101	42,101					42,101				200			41,901	41,901		
1.322	Nuisances & Unsightly Premises	55,839	55,839					55,839				270			55,569	55,569		
1.323	By-Law Enforcement	542,935	505,975				36,960	542,935		511,255		31,680			-	-		
1.324	Regional Planning Services	1,705,463	1,702,963				2,500	1,705,463		216,191	55,102	71,130			1,363,040	1,363,040		
1.325	Electoral Area Services - Planning	854,575	778,805				75,770	854,575		19,260	20,805	2,670	34,640		777,200	777,200		
1.330	Regional Growth Strategy	347,792	347,792					347,792				25,110			322,682	322,682		
1.335	Geo-Spatial Referencing System	186,687	122,957				63,730	186,687				9,060	8,630		168,997	168,997		
1.350	Willis Point Fire Protect & Recreation	208,856	113,409	21,127		6,820	67,500	208,856				49,455			159,401	159,401		
1.352	South Galiano Fire Protection	500,269	294,277	112,052		6,170	87,770	500,269				350		112,052	387,867	499,919		
1.353	Otter Point Fire Protection	543,706	372,836			5,510	165,360	543,706				320			543,386	543,386		
1.354	Malahat Fire Protection	69,562	69,562					69,562							69,562	69,562		
1.355	Durrance Road Fire Protection	3,230	2,739				491	3,230						3,230	3,230	3,230		
1.356	Pender Fire Protection	1,203,510	927,406	116,400			159,704	1,203,510			116,400	9,863			1,077,247	1,077,247		
1.357	East Sooke Fire Protection	518,860	224,751	155,109			139,000	518,860				28,260	60,630		429,970	429,970		
1.358	Port Renfrew Fire Protection	156,111	131,111				25,000	156,111				1,170	64,110		90,831	90,831		
1.359	N. Galiano Fire Protection	224,811	163,639	48,872		6,790	5,510	224,811				780		24,440	199,591	224,031		
1.360	Shirley Fire Protection	162,052	91,052			10,000	61,000	162,052				200			161,852	161,852		
1.363	Saturna Island Fire	203,680	203,680					203,680				7,970			195,710	195,710		
1.369	Electoral Area Fire Services - JDF	72,182	61,131			3,737	7,314	72,182				100			72,082	72,082		
1.369	Electoral Area Fire Services - SGI	81,828	69,283			4,243	8,302	81,828							81,828	81,828		
1.370	Juan de Fuca Emergency Program	93,463	77,263				16,200	93,463				220			93,243	93,243		
1.371	S.S.I. Emergency Program	133,089	133,089					133,089				180			132,909	132,909		
1.372	Electoral Area Emergency Program	662,470	654,540				7,930	662,470		499,520		890			162,060	162,060		
1.373	S.G.I. Emergency Program	263,889	249,289				14,600	263,889				2,240			261,649	261,649		

CAPITAL REGIONAL DISTRICT 2025 FINANCIAL PLAN								Schedule A								
		Expenditures					Transfers to Reserves	Revenue								
		Total 2025	Operations	Interest & Principal	Deficit	Capital		Total 2025	Surplus 2024	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2025
1.374	Regional Emergency Program Support	154,346	154,346					154,346				8,010			146,336	146,336
1.375	Hazardous Material Incident Response	376,501	366,941				9,560	376,501				19,070			357,431	357,431
1.377	J.D.F. Search and Rescue	92,441	92,441					92,441				22,370			70,071	70,071
1.378	S.S.I. Search and Rescue	23,436	23,436					23,436				100			23,336	23,336
1.40X	SEAPARC	4,082,049	3,588,083	53,966			440,000	4,082,049				316,998	512,772		3,252,279	3,252,279
1.405	JDF EA - Community Parks	206,016	184,376				21,640	206,016				840			205,176	205,176
1.408	JDF EA - Community Recreation	96,253	96,253					96,253				21,860			74,393	74,393
1.44X	Panorama Rec. Center.	9,143,858	7,608,168	240,411			1,295,279	9,143,858				1,373,986	2,164,052		5,605,820	5,605,820
1.455	Salt Spring Island - Community Parks	1,070,755	983,120	76,825			10,810	1,070,755		386,100		157,130			527,525	527,525
1.458	Salt Spring Is.- Community Rec	316,362	316,362					316,362					242,390		73,972	73,972
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Pro	2,527,711	1,806,161	457,764			263,786	2,527,711		99,163		17,960	291,830		2,118,758	2,118,758
1.465	Saturna Island Comm. Parks	26,150	19,997				6,153	26,150				1,250			24,900	24,900
1.468	Saturna Island - Community Rec.	14,782	14,782					14,782				420			14,362	14,362
1.475	Mayne Is. Com. Parks & Rec	90,982	83,372			7,610		90,982				270			90,712	90,712
1.476	Mayne Is. Comm. Parks (reserve)	3,960	3,960					3,960				3,570	390		-	-
1.478	Mayne Is. Community Rec.	33,895	33,895					33,895				60			33,835	33,835
1.485	North & South Pender Com. Parks	167,170	124,170				43,000	167,170				1,530			165,640	165,640
1.488	North & South Pender Com. Rec	70,167	70,167					70,167				940			69,227	69,227
1.495	Galiano Parks	99,575	84,575				15,000	99,575				60			99,515	99,515
1.498	Galiano Community Recreation	39,997	39,997					39,997				20			39,977	39,977
1.521	SWMP -Solid Waste Disposal (Refuse Disposal	26,965,024	23,418,344				3,546,680	26,965,024				9,497,144	17,467,880		-	-
1.523	Port Renfrew Refuse Disposal	93,408	87,368				6,040	93,408		16,870		41,194			35,344	35,344
1.525	Solid Waste Disposal - Debt	440,010	1,390	438,620				440,010				1,390	438,620		-	-
1.531	Stormwater Quality Management - Sooke	40,640	32,868				7,772	40,640				80			40,560	40,560
1.533	Stormwater Quality Management - S.G.I.	41,731	41,731					41,731				440			41,291	41,291
1.535	Stormwater Quality Management - S.S.I.	27,530	27,530					27,530				30			27,500	27,500
1.536	LWMP-Stormwater Quality Management-Core	779,740	777,550				2,190	779,740			6,490	97,100			676,150	676,150
1.537	Stormwater Quality Management - Peninsula	125,260	122,250				3,010	125,260				4,220			121,040	121,040
1.538	Source - Stormwater Quality - Peninsula	59,230	56,870				2,360	59,230				1,700			57,530	57,530
1.57X	Environmental Services	24,350,117	24,032,494				317,623	24,350,117		24,257,717		92,400			-	-
1.911	911 Systems	2,681,130	1,565,141	1,011,949			104,040	2,681,130			20,000	2,324,907	141,320		194,903	194,903
1.912A	911 Call Answer - RCMP	-	-					-							-	-
1.912B	911 Call Answer - Municipalities	-	-					-		782,560		(54,678)			(727,882)	(727,882)
1.913	913 Fire Dispatch	806,604	799,914				6,690	806,604				13,520			793,084	793,084
1.921	Regional CREST Contribution	1,864,624	1,864,624					1,864,624				111,210			1,753,414	1,753,414
1.923	Emergency Comm - CREST - S.G.I.	194,827	194,827					194,827				1,630			193,197	193,197
1.924	Emergency Comm - CREST - J.D.F.	129,161	129,161					129,161				210			128,951	128,951
1.925	Emergency Comm - CREST - S.S.I.	153,750	153,750					153,750				120			153,630	153,630
2.610	Saanich Peninsula Water Supply	8,428,732	7,208,068	920,664			300,000	8,428,732				500	8,428,232		-	-
2.620	SSI Highland Water System	12,981	333	12,648				12,981				120		12,861	12,861	
2.621	Highland / Fernwood Water - SSI	609,210	323,299	212,051			73,860	609,210				790	513,420	95,000	95,000	
2.622	Cedars of Tuam	82,589	41,072	35,477			6,040	82,589			10,000	50	72,539		-	-
2.624	Beddis Water	286,348	196,117	34,571			55,660	286,348			15,000	320	186,197	84,831	84,831	
2.626	Fulford Water	253,304	156,689	75,605			21,010	253,304				910	163,529	88,865	88,865	
2.628	Cedar Lane Water (S.S.I.)	92,006	75,456				16,550	92,006			20,000	180	59,796	12,030	12,030	
2.630	Magic Lakes Estate Water System	989,695	692,858	194,447			102,390	989,695				9,613	388,482	591,600	591,600	
2.640	Saturna Island Water System (Lyll Harbour)	263,453	169,152	21,801			72,500	263,453				230	148,223	115,000	115,000	
2.642	Skana Water (Mayne)	88,347	61,758	4,589			22,000	88,347			5,000	110	54,638	28,599	28,599	
2.650	Port Renfrew Water	163,572	117,574	23,998			22,000	163,572				1,180	81,196	81,196	81,196	
2.655	Snuggery Cove (Port Renfrew)	-	-					-							-	-
2.660	Fernwood Water	7,030	249	6,781				7,030				60		6,970	6,970	
2.665	Sticks Allison Water (Galiano)	64,376	47,376				17,000	64,376				100	53,276	11,000	11,000	
2.667	Surfside Park Estates (Mayne)	110,082	93,082				17,000	110,082				100	94,982	15,000	15,000	
2.670	Regional Water Supply	39,475,779	18,084,254	5,196,255		15,873,204	322,066	39,475,779				615,673	38,860,106		-	-
2.680	Juan de Fuca Water Distribution	25,185,545	15,036,929	2,869,346		7,000,000	279,270	25,185,545		6,000		181,230	24,998,315		-	-
2.691	Wilderness Mountain Water Service	166,213	130,626	23,587			12,000	166,213				130	91,802	74,281	74,281	
3.700	Septage Disposal - Municipal	214,127	155,087			59,040		214,127				175,040	2,740		36,347	36,347
3.700	Septage Disposal - JDF Service Area	221	221					221							221	221
3.701	Millstream Remediation Service	140,186	1,266	138,920				140,186			69,859	470			69,857	69,857
3.705	S.S.I. Liquid Waste Disposal	1,067,498	763,133	260,805			43,560	1,067,498				1,170	578,020	488,308	488,308	
3.707	On Site System Management Program - LWMP	190,710	190,710					190,710				9,270			181,440	181,440
3.71X	Trk Swrs & Swge Disp - oper	38,445,445	36,354,673				2,090,772	38,445,445	10,000	1,609,165	1,415,000	28,968,352			6,442,928	6,442,928
3.7XX	Trk Swrs - debt	24,596,477	120,408	11,253,776		5,529,745	7,692,548	24,596,477				17,830,770			6,765,707	6,765,707
3.720	LWMP (Peninsula) - Implementation	25,047	25,047					25,047				210			24,837	24,837
3.750	LWMP	394,070	342,444				51,626	394,070				167,534			226,536	226,536
3.752	Harbours Program	369,254	369,254					369,254				25,300			343,954	343,954
3.755	Regional Source Control	1,654,625	1,654,625					1,654,625		59,110	67,382	91,783	58,340		1,378,010	1,378,010
3.756	Harbours Environmental Action	70,672	70,672					70,672							70,672	70,672
3.810	Ganges Sewer	1,133,218	753,615	245,813			133,790	1,133,218				2,150	1,060,880	70,188	70,188	
3.820	Maliview Estates Sewer System	329,547	145,870	142,747			40,930	329,547				27,700	187,503	114,344	114,344	
3.830	Magic Lake Estates Sewer System	888,496	621,133	174,103			93,260	888,496		11,600		1,280	475,615	400,001	400,001	
3.830D	Magic Lake Estates Sewer Debt	207,774	207,774					207,774							207,774	207,774
3.850	Port Renfrew Sewer	213,896	113,426	88,430			12,040	213,896				1,290	106,306	106,300	106,300	
21.ALL	Feasibility Study Reserve Fund - All	-	-					-							-	-
21.E.A.	Feasibility Study Reserve Fund - E.A.	-	-					-							-	-

SCHEDULE B

CAPITAL REGIONAL DISTRICT
CAPITAL EXPENDITURE PLAN SUMMARY - 2021 to 2025

EXPENDITURE / FUNDING SUMMARY (ALL SERVICES)	2021	2022	2023	2024	2025	TOTAL
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EXPENDITURE

B	Buildings	46,015,926	164,703,000	12,845,800	5,511,500	795,000	229,871,226
E	Equipment	15,381,458	11,482,994	8,108,716	4,789,704	3,243,223	43,006,095
L	Land	14,527,947	4,755,000	4,530,000	4,975,000	4,200,000	32,987,947
S	Engineered Structures	204,527,919	87,151,713	76,925,709	59,537,745	35,721,145	463,864,231
V	Vehicles	3,743,000	1,958,000	1,520,000	2,226,000	873,000	10,320,000

284,196,251	270,050,707	103,930,225	77,039,949	44,832,368	780,049,500
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SOURCE OF FUNDS

C	Capital Funds on Hand	52,162,420	22,299,095	23,752,969	26,057,745	16,689,745	140,961,975
D	Debenture Debt (New Debt Only)	49,178,000	63,518,000	48,577,541	30,285,375	14,350,000	205,908,916
E	ERF	6,462,653	4,173,494	3,883,516	3,972,704	2,456,223	20,948,590
G	Grants (Federal, Provincial)	104,182,300	10,741,518	3,541,500	2,425,000	25,000	120,915,318
R	Reserve Fund	43,296,359	34,093,600	24,174,699	14,299,125	11,311,400	127,175,183
O	Other	28,914,518	135,225,000	-	-	-	164,139,518

284,196,251	270,050,707	103,930,225	77,039,949	44,832,368	780,049,500
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CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN												
2021												
Schedule B												
Service #	Service Name	CAPITAL EXPENDITURE					SOURCE OF FUNDING					
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debtenture Debt	Equipment Repl Fund	Grants	Capital Reserves
												Other
												TOTAL
1.011	Board Expenditures	62,200					62,200			62,200		62,200
1.014	Chief Administrative Officer	4,835					4,835			4,835		4,835
1.015	Real Estate	967					967			967		967
1.016	Human Resources	7,326					7,326			7,326		7,326
1.017	Finance	199,075					199,075	100,000		99,075		199,075
1.018	Health & Capital Planning Strategies	3,000					3,000			3,000		3,000
1.022	Information Technology	715,250					715,250	695,000		20,250		715,250
1.024	GM - Planning & Protective Services	-					-			-		-
1.025	Corporate Emergency	-					-			-		-
1.105	Facilities Management	18,600	120,000				138,600			138,600		138,600
1.106	Facilities and Risk	65,000		2,234,729			2,299,729	109,729			2,190,000	2,299,729
1.107	Corporate Satellite Facilities			25,000			25,000				25,000	25,000
1.109	JDF Admin. Expenditures	-					-			-		-
1.110	SGI Admin. Expenditures	-					-			-		-
1.111	SSI Admin. Expenditures	6,210					6,210			6,210		6,210
1.118	Corporate Communications	7,899					7,899			7,899		7,899
1.123	Family Court Building			287,500			287,500	87,500			200,000	287,500
1.137	Galiano Island Community Use Building			15,000			15,000				15,000	15,000
1.141	SSI Public Library			80,000			80,000				50,000	80,000
1.226	Health Facilities - VIHA	75,000		830,000		-	905,000	680,000			225,000	905,000
1.235	SGI Small Craft Harbour Facilities				1,624,000		1,624,000	362,000	710,000		552,000	1,624,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				5,500		5,500			-	5,500	5,500
1.238A	Community Transit (SSI)		-		45,000		45,000				5,000	45,000
1.238B	Community Transportation (SSI)				760,000		760,000	210,000	-		490,000	760,000
1.280	Regional Parks	1,526,640	180,000	690,000	6,713,627	11,150,000	20,260,267	3,310,267	1,040,000	209,000	1,275,000	14,426,000
1.290	Royal Theatre	212,000		1,706,000			1,918,000	50,000			599,000	1,918,000
1.295	McPherson Theatre	170,000		1,085,000			1,255,000	370,000			505,000	1,255,000
1.297	Arts Grants and Development	-					-			-		-
1.310	Land Banking and Housing	2,000		32,683,518			32,685,518		-	2,000	7,200,000	32,685,518
1.313	Animal Care Services	3,029	18,000				21,029			21,029		21,029
1.318	Building Inspection	10,000	45,000				55,000			55,000		55,000
1.323	ByLaw Services	970	15,000				15,970			15,970		15,970
1.324	Regional Planning Services	32,300					32,300			32,300		32,300
1.325	Community Planning	11,830					11,830			11,830		11,830
1.335	Geo-Spatial Referencing	40,000					40,000			40,000		40,000
1.350	Willis Point Fire	161,865	-	38,000			199,865		-	120,000	41,865	199,865
1.352	South Galiano Fire		-	603,000			603,000		600,000	3,000		603,000
1.353	Otter Point Fire	296,692		60,000			356,692	20,000		296,692	40,000	356,692
1.356	Pender Island Fire	24,500	625,000	53,000			702,500			104,500	53,000	702,500
1.357	East Sooke Fire	36,000	30,000				66,000	30,000		12,000	24,000	66,000
1.358	Port Renfrew Fire	10,000					10,000			10,000		10,000
1.360	Shirley Fire Department	10,000					10,000			10,000		10,000
1.369	Electoral Area Fire Services	156,300					156,300				156,300	156,300
1.370	JDF Emergency Program	4,970					4,970			4,970		4,970
1.371	SSI Emergency Program					-	-		-			-
1.372	Emergency Planning Coordination	2,500					2,500			2,500		2,500
1.373	SGI Emergency Program	47,000					47,000				47,000	47,000
1.375	Hazardous Material Incident Response	10,000					10,000			10,000		10,000
1.377	JDF Search and Rescue	-	-				-				-	-
1.405	JDF EA Community Parks & Recreation					220,000	220,000				220,000	220,000
1.40X	SEAPARC	266,700	-	424,500	35,000		726,200	37,000	-	89,700	470,000	726,200
1.44x	Panorama Recreation	499,600	468,000	3,669,179	80,000		4,716,779	487,179	1,753,000	817,600	750,000	4,716,779
1.455	SSI Community Parks	5,000	65,000		290,000		360,000		-	5,000	125,000	360,000
1.458	SSI Community Recreation	5,000		15,000	-		20,000			5,000	-	20,000
1.459	SSI Park Land & Rec Programs	27,500		481,500	50,000	910,000	1,469,000		-	27,500	246,500	1,469,000
1.465	Saturna Island Community Parks				33,000		33,000				33,000	33,000
1.475	Mayne Island Community Parks	-		-	18,000		18,000				15,000	18,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2021														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.485	Pender Island Community Parks			15,000	261,563		276,563				243,963	32,600		276,563
1.495	Galliano Community Parks				49,145		49,145		6,186			42,959		49,145
1.521	Environmental Resource Management	843,000			10,133,000		10,976,000	1,953,000	-	643,000		8,380,000		10,976,000
1.523	Port Renfrew Refuse Disposal	15,000			15,000		30,000			15,000		15,000		30,000
1.575	Environmental Administration Services	7,000					7,000			7,000				7,000
1.576	Environmental Engineering Services	40,000	125,000				165,000	45,000		120,000				165,000
1.577	IW - Environmental Operations	776,200					776,200			776,200				776,200
1.578	Environmental Protection	415,000	42,000				457,000			457,000				457,000
1.579	Environmental Water Quality	21,000					21,000			21,000				21,000
1.911	911 Call Answer	1,000,000					1,000,000			1,000,000				1,000,000
1.913	913 Fire Dispatch	5,000					5,000			5,000				5,000
2.610	Saanich Peninsula Water Supply	133,000			3,425,000		3,558,000		-	60,000		3,498,000		3,558,000
2.620	Highland Water (SSI)				117,067		117,067	117,067						117,067
2.621	Highland & Fernwood Water (SSI)	74,000			620,000		694,000	50,000	490,000		85,000	69,000		694,000
2.622	Cedars of Tuam Water (SSI)	36,000			-		36,000		-		30,000	6,000		36,000
2.624	Beddis Water (SSI)	132,000			36,000		168,000		-		150,000	18,000		168,000
2.626	Fulford Water (SSI)	13,000			120,000		133,000		-		80,000	53,000		133,000
2.628	Cedar Lane Water (SSI)				105,000		105,000				65,000	40,000		105,000
2.630	Magic Lake Estates Water (Pender)	250,000			90,000		340,000					340,000		340,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	20,000			-		20,000		-		-	20,000		20,000
2.642	Skana Water (Mayne)	-			50,000		50,000		-			50,000		50,000
2.650	Port Renfrew Water	35,000			-		35,000		-		25,000	10,000		35,000
2.660	Fernwood Water (SSI)					-	-		-					-
2.665	Sticks Allison Water (Galliano)	9,500					9,500					9,500		9,500
2.667	Surfside Park Estates (Mayne)	25,000					25,000					25,000		25,000
2.670	Regional Water Supply	4,670,000	520,000	480,000	15,048,000	1,615,350	22,333,350	20,223,350	1,800,000	310,000				22,333,350
2.680	JDF Water Distribution	745,000	650,000	540,000	24,065,000		26,000,000	13,125,000	5,435,000	450,000		4,630,000	2,360,000	26,000,000
2.691	Wilderness Mountain Water Service				34,000		34,000				30,000	4,000		34,000
3.701	Millstream Site Remediation					632,597	632,597	289,397			343,200			632,597
3.705	SSI Septage / Composting				152,700		152,700	30,000	-		47,700	75,000		152,700
3.718	Saanich Peninsula Wastewater	192,500			4,065,000		4,257,500	100,000		342,500		3,815,000		4,257,500
3.798C	Debt - Core Area Wastewater Treatment Program	1,080,000	840,000		126,774,817		128,694,817	9,674,745	31,300,000		87,720,072			128,694,817
3.810	Ganges Sewer Utility (SSI)	106,500			357,500		464,000				140,000	324,000		464,000
3.820	Maliview Sewer Utility (SSI)				525,000		525,000		300,000		200,000	25,000		525,000
3.830	Magic Lake Sewer Utility (Pender)				8,780,000		8,780,000		5,750,000		3,000,000	30,000		8,780,000
3.850	Port Renfrew Sewer				50,000		50,000		-		30,000	20,000		50,000
TOTAL		15,381,458	3,743,000	46,015,926	204,527,919	14,527,947	284,196,251	52,162,420	49,178,000	6,462,653	104,182,300	43,296,359	28,914,518	284,196,251

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2022														
Schedule B														
		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debtenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	95,000					95,000			95,000				95,000
1.014	Chief Administrative Officer	2,901					2,901			2,901				2,901
1.015	Real Estate	-					-			-				-
1.016	Human Resources	3,917					3,917			3,917				3,917
1.017	Finance	215,570					215,570	200,000		15,570				215,570
1.018	Health & Capital Planning Strategies	-					-			-				-
1.022	Information Technology	1,491,350					1,491,350	1,479,000		12,350				1,491,350
1.024	GM - Planning & Protective Services	1,475					1,475			1,475				1,475
1.025	Corporate Emergency	6,000					6,000			6,000				6,000
1.105	Facilities Management	2,000	50,000				52,000			52,000				52,000
1.106	Facilities and Risk	-		250,000			250,000	-				250,000		250,000
1.107	Corporate Satellite Facilities			-			-					-		-
1.109	JDF Admin. Expenditures	2,000					2,000			2,000				2,000
1.110	SGI Admin. Expenditures	1,500					1,500			1,500				1,500
1.111	SSI Admin. Expenditures	9,890					9,890			9,890				9,890
1.118	Corporate Communications	5,851					5,851			5,851				5,851
1.123	Family Court Building			-			-	-				-		-
1.137	Galiano Island Community Use Building			-			-					-		-
1.141	SSI Public Library			10,000			10,000				-	10,000		10,000
1.226	Health Facilities - VIHA	85,000		2,522,500		-	2,607,500	-				2,607,500		2,607,500
1.235	SGI Small Craft Harbour Facilities				520,000		520,000	-	470,000			50,000		520,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-				-	-		-
1.238A	Community Transit (SSI)		15,000				15,000				-	15,000		15,000
1.238B	Community Transportation (SSI)				265,000		265,000	-	200,000		-	65,000		265,000
1.280	Regional Parks	68,000	225,000	485,000	5,580,000	3,830,000	10,188,000	-	-	293,000	4,328,000	5,567,000		10,188,000
1.290	Royal Theatre	-		500,000			500,000	-				500,000	-	500,000
1.295	McPherson Theatre	-		500,000			500,000	-			-	500,000	-	500,000
1.297	Arts Grants and Development	1,550					1,550			1,550				1,550
1.310	Land Banking and Housing	1,500		156,500,000			156,501,500		21,300,000	1,500	-		135,200,000	156,501,500
1.313	Animal Care Services	4,040	18,000				22,040			22,040				22,040
1.318	Building Inspection	-	-				-			-				-
1.323	ByLaw Services	990	15,000				15,990			15,990				15,990
1.324	Regional Planning Services	10,100					10,100			10,100				10,100
1.325	Community Planning	35,000					35,000			35,000				35,000
1.335	Geo-Spatial Referencing	30,000					30,000			30,000				30,000
1.350	Willis Point Fire	6,000	-	-			6,000		-	6,000	-	-		6,000
1.352	South Galiano Fire		-	6,500			6,500		-	6,500				6,500
1.353	Otter Point Fire	131,000		40,000			171,000	-		131,000		40,000		171,000
1.356	Pender Island Fire	10,000	300,000	115,000			425,000			310,000		90,000	25,000	425,000
1.357	East Sooke Fire	7,200	460,000				467,200	-		467,200		-		467,200
1.358	Port Renfrew Fire	-					-			-				-
1.360	Shirley Fire Department	-					-			-				-
1.369	Electoral Area Fire Services	-					-					-		-
1.370	JDF Emergency Program	11,710					11,710			11,710				11,710
1.371	SSI Emergency Program					-	-		-					-
1.372	Emergency Planning Coordination	-					-			-				-
1.373	SGI Emergency Program	-					-					-		-
1.375	Hazardous Material Incident Response	90,000					90,000			90,000				90,000
1.377	JDF Search and Rescue	-	-				-						-	-
1.405	JDF EA Community Parks & Recreation					80,000	80,000				80,000			80,000
1.40X	SEAPARC	118,700	30,000	330,000	-	-	478,700	-	-	93,700	-	385,000		478,700
1.44x	Panorama Recreation	286,150	-	190,000	103,600		579,750	80,000		286,150	55,000	158,600		579,750
1.455	SSI Community Parks	5,000	40,000		1,030,000		1,075,000		1,000,000	45,000	-	30,000		1,075,000
1.458	SSI Community Recreation	5,000		-	300,000		305,000			5,000	175,000	125,000		305,000
1.459	SSI Park Land & Rec Programs	62,500		175,000	400,000	-	637,500		-	62,500	325,000	250,000		637,500
1.465	Saturna Island Community Parks				23,000		23,000					23,000		23,000
1.475	Mayne Island Community Parks	5,000		4,000	2,000		11,000				-	11,000		11,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2022														
		CAPITAL EXPENDITURE					SOURCE OF FUNDING							Schedule B
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.485	Pender Island Community Parks			-	10,000		10,000				-	10,000		10,000
1.495	Galiano Community Parks				16,500		16,500		-			16,500		16,500
1.521	Environmental Resource Management	283,000			16,565,000		16,848,000	250,000	-	283,000		16,315,000		16,848,000
1.523	Port Renfrew Refuse Disposal	-			-		-			-		-		-
1.575	Environmental Administration Services	-			-		-							-
1.576	Environmental Engineering Services	40,000	-				40,000	-		40,000				40,000
1.577	IW - Environmental Operations	604,600					604,600			604,600				604,600
1.578	Environmental Protection	76,000	240,000				316,000			316,000				316,000
1.579	Environmental Water Quality	-					-			-				-
1.911	911 Call Answer	-					-			-				-
1.913	913 Fire Dispatch	5,000					5,000			5,000				5,000
2.610	Saanich Peninsula Water Supply	284,000			3,020,000		3,304,000		2,550,000	60,000		694,000		3,304,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)	280,000			1,500,000		1,780,000	-	1,740,000		-	40,000		1,780,000
2.622	Cedars of Tuam Water (SSI)	35,000			77,000		112,000		15,000		79,000	18,000		112,000
2.624	Beddis Water (SSI)	150,000			85,000		235,000		150,000		50,000	35,000		235,000
2.626	Fulford Water (SSI)	25,000			-		25,000		-		-	25,000		25,000
2.628	Cedar Lane Water (SSI)				10,000		10,000				-	10,000		10,000
2.630	Magic Lake Estates Water (Pender)	-			35,000		35,000					35,000		35,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	66,000			725,600		791,600		143,000		625,600	23,000		791,600
2.642	Skana Water (Mayne)	-			30,000		30,000		-			30,000		30,000
2.650	Port Renfrew Water	10,000			1,648,918		1,658,918		-		1,573,918	85,000		1,658,918
2.660	Fernwood Water (SSI)				-		-		-					-
2.665	Sticks Allison Water (Galiano)	10,000					10,000					10,000		10,000
2.667	Surfside Park Estates (Mayne)	-					-					-		-
2.670	Regional Water Supply	5,745,000	215,000	2,235,000	16,575,000	845,000	25,615,000	9,500,000	15,900,000	215,000				25,615,000
2.680	JDF Water Distribution	490,000	350,000	840,000	13,865,000		15,545,000	4,120,000	6,400,000	350,000		4,675,000	-	15,545,000
2.691	Wilderness Mountain Water Service				-		-				-	-		-
3.701	Millstream Site Remediation					-	-	-						-
3.705	SSI Septage / Composting				210,000		210,000	-	-		100,000	110,000		210,000
3.718	Saanich Peninsula Wastewater	17,500			950,000		967,500	-		167,500		800,000		967,500
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		18,410,095		18,410,095	6,670,095	11,740,000		-			18,410,095
3.810	Ganges Sewer Utility (SSI)	550,000			50,000		600,000				140,000	460,000		600,000
3.820	Maliview Sewer Utility (SSI)				1,910,000		1,910,000		1,910,000		-	-		1,910,000
3.830	Magic Lake Sewer Utility (Pender)				3,150,000		3,150,000		-		3,150,000	-		3,150,000
3.850	Port Renfrew Sewer				85,000		85,000		-		60,000	25,000		85,000
TOTAL		11,482,994	1,958,000	164,703,000	87,151,713	4,755,000	270,050,707	22,299,095	63,518,000	4,173,494	10,741,518	34,093,600	135,225,000	270,050,707

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2023														
Schedule B														
		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	21,500					21,500			21,500				21,500
1.014	Chief Administrative Officer	13,128					13,128			13,128				13,128
1.015	Real Estate	-					-			-				-
1.016	Human Resources	4,425					4,425			4,425				4,425
1.017	Finance	234,732					234,732	200,000		34,732				234,732
1.018	Health & Capital Planning Strategies	1,973					1,973			1,973				1,973
1.022	Information Technology	1,544,650					1,544,650	1,540,000		4,650				1,544,650
1.024	GM - Planning & Protective Services	1,934					1,934			1,934				1,934
1.025	Corporate Emergency	6,000					6,000			6,000				6,000
1.105	Facilities Management	2,000	50,000				52,000			52,000				52,000
1.106	Facilities and Risk	-		1,115,000			1,115,000	-				1,115,000		1,115,000
1.107	Corporate Satellite Facilities			-			-			-				-
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	1,530					1,530			1,530				1,530
1.111	SSI Admin. Expenditures	1,200					1,200			1,200				1,200
1.118	Corporate Communications	1,934					1,934			1,934				1,934
1.123	Family Court Building			-			-	-				-		-
1.137	Galiano Island Community Use Building			-			-					-		-
1.141	SSI Public Library			-			-				-	-		-
1.226	Health Facilities - VIHA	245,000		-		-	245,000	-				245,000		245,000
1.235	SGI Small Craft Harbour Facilities				125,000		125,000	-	-			125,000		125,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				191,500		191,500				44,500	147,000		191,500
1.238A	Community Transit (SSI)		-		-		-			-		-		-
1.238B	Community Transportation (SSI)				240,000		240,000	-	200,000			40,000		240,000
1.280	Regional Parks	102,000	236,000	-	4,314,740	3,800,000	8,452,740	-	-	278,000	2,100,000	6,074,740		8,452,740
1.290	Royal Theatre	-		221,000			221,000	-			-	221,000	-	221,000
1.295	McPherson Theatre	-		131,000			131,000	-			-	131,000	-	131,000
1.297	Arts Grants and Development	-					-			-				-
1.310	Land Banking and Housing	4,000		-			4,000		-	4,000	-		-	4,000
1.313	Animal Care Services	4,120	18,000				22,120			22,120				22,120
1.318	Building Inspection	5,000	-				5,000			5,000				5,000
1.323	ByLaw Services	1,010	15,000				16,010			16,010				16,010
1.324	Regional Planning Services	12,000					12,000			12,000				12,000
1.325	Community Planning	2,410					2,410			2,410				2,410
1.335	Geo-Spatial Referencing	45,000					45,000			45,000				45,000
1.350	Willis Point Fire	60,000	650,000	5,000			715,000		275,000	435,000	-	5,000		715,000
1.352	South Galiano Fire		-	5,800			5,800		-	5,800				5,800
1.353	Otter Point Fire	28,300		40,000			68,300	-		28,300		40,000		68,300
1.356	Pender Island Fire	10,000	-	-			10,000			10,000		-	-	10,000
1.357	East Sooke Fire	7,300	-				7,300	-		7,300		-		7,300
1.358	Port Renfrew Fire	-					-			-				-
1.360	Shirley Fire Department	-	-				-			-				-
1.369	Electoral Area Fire Services	-					-			-				-
1.370	JDF Emergency Program	7,470					7,470			7,470				7,470
1.371	SSI Emergency Program					-	-		-					-
1.372	Emergency Planning Coordination	-					-			-				-
1.373	SGI Emergency Program	-					-			-				-
1.375	Hazardous Material Incident Response	10,000					10,000			10,000				10,000
1.377	JDF Search and Rescue	-	-				-						-	-
1.405	JDF EA Community Parks & Recreation					-	-				-			-
1.40X	SEAPARC	116,000	30,000	-	1,000,000	-	1,146,000	-	-	66,000	750,000	330,000		1,146,000
1.44x	Panorama Recreation	180,500	26,000	70,000	-		276,500	-	-	206,500	-	70,000		276,500
1.455	SSI Community Parks	5,000	-		140,000		145,000		-	5,000	-	140,000		145,000
1.458	SSI Community Recreation	5,000		-	-		5,000			5,000	-	-		5,000
1.459	SSI Park Land & Rec Programs	60,000		8,205,000	100,000	-	8,365,000		8,000,000	60,000	150,000	155,000		8,365,000
1.465	Saturna Island Community Parks				9,000		9,000					9,000		9,000
1.475	Mayne Island Community Parks	-		3,000	10,000		13,000				-	13,000		13,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2023														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.485	Pender Island Community Parks	10,000					10,000	10,000					10,000	
1.495	Galiano Community Parks	18,500					18,500	18,500					18,500	
1.521	Environmental Resource Management	283,000			17,398,000		17,681,000	-	1,762,541	1,233,000		14,685,459	17,681,000	
1.523	Port Renfrew Refuse Disposal	-			-		-			-		-	-	
1.575	Environmental Administration Services	10,500					10,500			10,500			10,500	
1.576	Environmental Engineering Services	40,000	40,000				80,000	-		80,000			80,000	
1.577	IW - Environmental Operations	418,100					418,100			418,100			418,100	
1.578	Environmental Protection	96,000	-				96,000			96,000			96,000	
1.579	Environmental Water Quality	-					-			-			-	
1.911	911 Call Answer	-					-			-			-	
1.913	913 Fire Dispatch	5,000					5,000			5,000			5,000	
2.610	Saanich Peninsula Water Supply	-			5,820,000		5,820,000		5,550,000	60,000		210,000	5,820,000	
2.620	Highland Water (SSI)				-		-	-					-	
2.621	Highland & Fernwood Water (SSI)	20,000					20,000	-	-			20,000	20,000	
2.622	Cedars of Tuam Water (SSI)	600,000			5,000		605,000		605,000			-	605,000	
2.624	Beddis Water (SSI)	-			300,000		300,000		300,000			-	300,000	
2.626	Fulford Water (SSI)	806,000			-		806,000		800,000			6,000	806,000	
2.628	Cedar Lane Water (SSI)				30,000		30,000					30,000	30,000	
2.630	Magic Lake Estates Water (Pender)	-			15,000		15,000					15,000	15,000	
2.640	Lyll Harbour Boot Cove Water (Saturna)	45,000			420,000		465,000		-	465,000		-	465,000	
2.642	Skana Water (Mayne)	-			60,000		60,000		35,000			25,000	60,000	
2.650	Port Renfrew Water	110,000			200,000		310,000		300,000		-	10,000	310,000	
2.660	Fernwood Water (SSI)				-		-		-				-	
2.665	Sticks Allison Water (Galiano)	5,000					5,000					5,000	5,000	
2.667	Surfside Park Estates (Mayne)	-					-					-	-	
2.670	Regional Water Supply	2,760,000	265,000	2,210,000	21,425,000	730,000	27,390,000	9,925,000	17,200,000	265,000			27,390,000	
2.680	JDF Water Distribution	165,000	190,000	840,000	7,110,000		8,305,000	5,995,000	2,100,000	190,000		20,000	8,305,000	
2.691	Wilderness Mountain Water Service				-		-					-	-	
3.701	Millstream Site Remediation				-		-					-	-	
3.705	SSI Septage / Composting				2,000,000		2,000,000		2,000,000			-	2,000,000	
3.718	Saanich Peninsula Wastewater	-			400,000		400,000			150,000		250,000	400,000	
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		15,392,969		15,392,969	6,092,969	9,300,000			-	15,392,969	
3.810	Ganges Sewer Utility (SSI)	-			-		-					-	-	
3.820	Maliview Sewer Utility (SSI)				41,000		41,000		-		32,000	9,000	41,000	
3.830	Magic Lake Sewer Utility (Pender)				-		-		-			-	-	
3.850	Port Renfrew Sewer				150,000		150,000		150,000				150,000	
TOTAL		8,108,716	1,520,000	12,845,800	76,925,709	4,530,000	103,930,225	23,752,969	48,577,541	3,883,516	3,541,500	24,174,699	-	103,930,225

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2024														
Schedule B														
		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	37,000					37,000			37,000				37,000
1.014	Chief Administrative Officer	3,917					3,917			3,917				3,917
1.015	Real Estate	1,934					1,934			1,934				1,934
1.016	Human Resources	2,950					2,950			2,950				2,950
1.017	Finance	140,178					140,178	100,000		40,178				140,178
1.018	Health & Capital Planning Strategies	1,505					1,505			1,505				1,505
1.022	Information Technology	1,652,600					1,652,600	1,633,000		19,600				1,652,600
1.024	GM - Planning & Protective Services	-					-			-				-
1.025	Corporate Emergency	8,000					8,000			8,000				8,000
1.105	Facilities Management	3,500	50,000				53,500			53,500				53,500
1.106	Facilities and Risk	-		1,600,000			1,600,000	-				1,600,000		1,600,000
1.107	Corporate Satellite Facilities			-			-					-		-
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	-					-			-				-
1.111	SSI Admin. Expenditures	1,200					1,200			1,200				1,200
1.118	Corporate Communications	2,950					2,950			2,950				2,950
1.123	Family Court Building			-			-	-				-		-
1.137	Galiano Island Community Use Building			-			-					-		-
1.141	SSI Public Library			-			-				-	-		-
1.226	Health Facilities - VIHA	110,000		-		75,000	185,000	-				185,000		185,000
1.235	SGI Small Craft Harbour Facilities				175,000		175,000	-	-			175,000		175,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-				-	-		-
1.238A	Community Transit (SSI)		-		-		-				-	-		-
1.238B	Community Transportation (SSI)				240,000		240,000	-	200,000		-	40,000		240,000
1.280	Regional Parks	74,000	555,000	-	1,635,000	3,800,000	6,064,000	-	-	629,000	-	5,435,000		6,064,000
1.290	Royal Theatre	-		700,000			700,000	-			-	700,000	-	700,000
1.295	McPherson Theatre	-		-			-	-			-	-	-	-
1.297	Arts Grants and Development	-					-			-				-
1.310	Land Banking and Housing	5,000		-			5,000		-	5,000	-		-	5,000
1.313	Animal Care Services	4,205	18,000				22,205			22,205				22,205
1.318	Building Inspection	-	45,000				45,000			45,000				45,000
1.323	ByLaw Services	1,030	15,000				16,030			16,030				16,030
1.324	Regional Planning Services	-					-			-				-
1.325	Community Planning	3,910					3,910			3,910				3,910
1.335	Geo-Spatial Referencing	40,000					40,000			40,000				40,000
1.350	Willis Point Fire	-	-	3,500			3,500		-	-	-	3,500		3,500
1.352	South Galiano Fire		603,000	-			603,000		-	603,000				603,000
1.353	Otter Point Fire	15,000		-			15,000	-		15,000		-		15,000
1.356	Pender Island Fire	28,000	-	-			28,000			28,000		-	-	28,000
1.357	East Sooke Fire	7,400	-				7,400	-		7,400		-		7,400
1.358	Port Renfrew Fire	-					-			-				-
1.360	Shirley Fire Department	-	-				-			-				-
1.369	Electoral Area Fire Services	-					-					-		-
1.370	JDF Emergency Program	-					-			-				-
1.371	SSI Emergency Program					-	-		-					-
1.372	Emergency Planning Coordination	2,500					2,500			2,500				2,500
1.373	SGI Emergency Program	-					-					-		-
1.375	Hazardous Material Incident Response	10,000					10,000			10,000				10,000
1.377	JDF Search and Rescue	-	-				-						-	-
1.405	JDF EA Community Parks & Recreation					-	-				-			-
1.40X	SEAPARC	66,000	-	200,000	-	500,000	766,000	-	500,000	66,000	-	200,000		766,000
1.44x	Panorama Recreation	524,525	-	136,000	-		660,525	-	-	374,525	-	286,000		660,525
1.455	SSI Community Parks	5,000	-		30,000		35,000		-	5,000	-	30,000		35,000
1.458	SSI Community Recreation	5,000		-	-		5,000			5,000	-	-		5,000
1.459	SSI Park Land & Rec Programs	35,000		2,445,000	30,000	100,000	2,610,000	-		35,000	2,425,000	150,000		2,610,000
1.465	Saturna Island Community Parks				6,000		6,000					6,000		6,000
1.475	Mayne Island Community Parks	5,000		7,000	-		12,000				-	12,000		12,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2024														
Schedule B														
		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.485	Pender Island Community Parks			-	10,000		10,000				-	10,000		10,000
1.495	Galiano Community Parks				32,000		32,000	-				32,000		32,000
1.521	Environmental Resource Management	283,000			5,050,000		5,333,000	250,000	1,185,375	283,000		3,614,625		5,333,000
1.523	Port Renfrew Refuse Disposal	-			-		-			-		-		-
1.575	Environmental Administration Services	-			-		-			-		-		-
1.576	Environmental Engineering Services	40,000	80,000				120,000	-		120,000				120,000
1.577	IW - Environmental Operations	311,400					311,400			311,400				311,400
1.578	Environmental Protection	98,000	-				98,000			98,000				98,000
1.579	Environmental Water Quality	-			-		-			-		-		-
1.911	911 Call Answer	-			-		-			-		-		-
1.913	913 Fire Dispatch	5,000					5,000			5,000				5,000
2.610	Saanich Peninsula Water Supply	-			4,720,000		4,720,000		4,500,000	60,000		160,000		4,720,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)	25,000			-		25,000	-	-		-	25,000		25,000
2.622	Cedars of Tuam Water (SSI)	-			-		-	-			-	-		-
2.624	Beddis Water (SSI)	-			50,000		50,000		-		-	50,000		50,000
2.626	Fulford Water (SSI)	10,000			-		10,000		-		-	10,000		10,000
2.628	Cedar Lane Water (SSI)				-		-				-	-		-
2.630	Magic Lake Estates Water (Pender)	-			135,000		135,000					135,000		135,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			-		-		-		-	-		-
2.642	Skana Water (Mayne)				-		-					-		-
2.650	Port Renfrew Water	10,000			-		10,000		-		-	10,000		10,000
2.660	Fernwood Water (SSI)				-	-	-		-					-
2.665	Sticks Allison Water (Galiano)	-			-		-					-		-
2.667	Surfside Park Estates (Mayne)	-			-		-					-		-
2.670	Regional Water Supply	1,020,000	280,000	80,000	21,500,000	500,000	23,380,000	12,000,000	11,100,000	280,000				23,380,000
2.680	JDF Water Distribution	165,000	580,000	340,000	6,360,000		7,445,000	6,545,000	300,000	580,000		20,000	-	7,445,000
2.691	Wilderness Mountain Water Service				-		-				-	-		-
3.701	Millstream Site Remediation				-	-	-	-			-	-		-
3.705	SSI Septage / Composting				-		-	-	-		-	-		-
3.718	Saanich Peninsula Wastewater	-			1,535,000		1,535,000			150,000		1,385,000		1,535,000
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		16,679,745		16,679,745	5,529,745	11,150,000		-			16,679,745
3.810	Ganges Sewer Utility (SSI)	25,000			-		25,000				-	25,000		25,000
3.820	Maliview Sewer Utility (SSI)				-		-		-		-	-		-
3.830	Magic Lake Sewer Utility (Pender)				-		-				-	-		-
3.850	Port Renfrew Sewer				1,350,000		1,350,000		1,350,000					1,350,000
TOTAL		4,789,704	2,226,000	5,511,500	59,537,745	4,975,000	77,039,949	26,057,745	30,285,375	3,972,704	2,425,000	14,299,125	-	77,039,949

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2025														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	35,000					35,000			35,000				35,000
1.014	Chief Administrative Officer	4,835					4,835			4,835				4,835
1.015	Real Estate	967					967			967				967
1.016	Human Resources	7,326					7,326			7,326				7,326
1.017	Finance	21,818					21,818	-		21,818				21,818
1.018	Health & Capital Planning Strategies	3,009					3,009			3,009				3,009
1.022	Information Technology	285,000					285,000	260,000		25,000				285,000
1.024	GM - Planning & Protective Services	-					-			-				-
1.025	Corporate Emergency	-					-			-				-
1.105	Facilities Management	2,000	-				2,000			2,000				2,000
1.106	Facilities and Risk	-		100,000			100,000	-				100,000		100,000
1.107	Corporate Satellite Facilities			-			-					-		-
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	-					-			-				-
1.111	SSI Admin. Expenditures	-					-			-				-
1.118	Corporate Communications	7,899					7,899			7,899				7,899
1.123	Family Court Building			-			-	-				-		-
1.137	Galiano Island Community Use Building			-			-					-		-
1.141	SSI Public Library			-			-				-			-
1.226	Health Facilities - VIHA	-		-		-	-	-				-		-
1.235	SGI Small Craft Harbour Facilities				50,000		50,000	-	-			50,000		50,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-				-	-		-
1.238A	Community Transit (SSI)		-		-		-				-	-		-
1.238B	Community Transportation (SSI)				240,000		240,000	-	200,000		-	40,000		240,000
1.280	Regional Parks	60,000	370,000	-	2,770,000	3,800,000	7,000,000	-	-	430,000	-	6,570,000		7,000,000
1.290	Royal Theatre	-		250,000			250,000	-			-	250,000	-	250,000
1.295	McPherson Theatre	-		-			-	-			-	-	-	-
1.297	Arts Grants and Development	-					-			-				-
1.310	Land Banking and Housing	-		-			-		-	-	-		-	-
1.313	Animal Care Services	-	-				-			-				-
1.318	Building Inspection	-	-				-			-				-
1.323	ByLaw Services	-	-				-			-				-
1.324	Regional Planning Services	-					-			-				-
1.325	Community Planning	-					-			-				-
1.335	Geo-Spatial Referencing	-					-			-				-
1.350	Willis Point Fire	50,000	-	-			50,000		-	50,000	-	-		50,000
1.352	South Galiano Fire		3,000	-			3,000		-	3,000				3,000
1.353	Otter Point Fire	15,000		-			15,000	-		15,000		-		15,000
1.356	Pender Island Fire	105,000	-	-			105,000			105,000			-	105,000
1.357	East Sooke Fire	7,500					7,500	-		7,500		-		7,500
1.358	Port Renfrew Fire	-					-			-				-
1.360	Shirley Fire Department	-					-			-				-
1.369	Electoral Area Fire Services	-					-					-		-
1.370	JDF Emergency Program	-					-			-				-
1.371	SSI Emergency Program					-	-		-					-
1.372	Emergency Planning Coordination	-					-			-				-
1.373	SGI Emergency Program	-					-					-		-
1.375	Hazardous Material Incident Response	10,000					10,000			10,000				10,000
1.377	JDF Search and Rescue	-	-				-						-	-
1.405	JDF EA Community Parks & Recreation					-	-				-			-
1.40X	SEAPARC	-	-	-	200,000	-	200,000	-	-	-	-	200,000		200,000
1.44x	Panorama Recreation	613,069	-	250,000	-		863,069	-	-	478,069	-	385,000		863,069
1.455	SSI Community Parks	5,000	55,000		40,000		100,000		-	60,000	-	40,000		100,000
1.458	SSI Community Recreation	5,000		-	-		5,000			5,000	-	-		5,000
1.459	SSI Park Land & Rec Programs	30,000		75,000	-	-	105,000		-	30,000	25,000	50,000		105,000
1.465	Saturna Island Community Parks				6,000		6,000					6,000		6,000
1.475	Mayne Island Community Parks	-		-	15,000		15,000				-	15,000		15,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2025														
Schedule B														
		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.485	Pender Island Community Parks			-	10,000		10,000				-	10,000		10,000
1.495	Galiano Community Parks				25,900		25,900	-				25,900		25,900
1.521	Environmental Resource Management	-			2,000,000		2,000,000	-	-	-		2,000,000		2,000,000
1.523	Port Renfrew Refuse Disposal	-			-		-			-		-		-
1.575	Environmental Administration Services	-			-		-			-		-		-
1.576	Environmental Engineering Services	40,000	-				40,000	-		40,000				40,000
1.577	IW - Environmental Operations	379,300					379,300			379,300				379,300
1.578	Environmental Protection	75,500	-				75,500			75,500				75,500
1.579	Environmental Water Quality	-					-			-				-
1.911	911 Call Answer	-					-			-				-
1.913	913 Fire Dispatch	5,000					5,000			5,000				5,000
2.610	Saanich Peninsula Water Supply	-			1,124,500		1,124,500		300,000	60,000		764,500		1,124,500
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)	40,000			-		40,000	-	-		-	40,000		40,000
2.622	Cedars of Tuam Water (SSI)	-			-		-			-		-		-
2.624	Beddis Water (SSI)	30,000			-		30,000		-		-	30,000		30,000
2.626	Fulford Water (SSI)	-			-		-		-		-	-		-
2.628	Cedar Lane Water (SSI)				-		-			-		-		-
2.630	Magic Lake Estates Water (Pender)	-			45,000		45,000					45,000		45,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			-		-			-		-		-
2.642	Skana Water (Mayne)	400,000			-		400,000		400,000			-		400,000
2.650	Port Renfrew Water	10,000			200,000		210,000		200,000		-	10,000		210,000
2.660	Fernwood Water (SSI)				-	-	-		-			-		-
2.665	Sticks Allison Water (Galiano)	-					-					-		-
2.667	Surfside Park Estates (Mayne)	-					-					-		-
2.670	Regional Water Supply	830,000	280,000	80,000	2,850,000	400,000	4,440,000	4,160,000	-	280,000				4,440,000
2.680	JDF Water Distribution	165,000	165,000	40,000	6,555,000		6,925,000	6,740,000	-	165,000		20,000	-	6,925,000
2.691	Wilderness Mountain Water Service				-		-				-	-		-
3.701	Millstream Site Remediation					-	-	-			-			-
3.705	SSI Septage / Composting				-		-	-	-		-	-		-
3.718	Saanich Peninsula Wastewater	-			810,000		810,000			150,000		660,000		810,000
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		18,379,745		18,379,745	5,529,745	12,850,000		-			18,379,745
3.810	Ganges Sewer Utility (SSI)	-			-		-				-	-		-
3.820	Maliview Sewer Utility (SSI)				-		-		-		-	-		-
3.830	Magic Lake Sewer Utility (Pender)				-		-				-	-		-
3.850	Port Renfrew Sewer				400,000		400,000		400,000			-		400,000
TOTAL		3,243,223	873,000	795,000	35,721,145	4,200,000	44,832,368	16,689,745	14,350,000	2,456,223	25,000	11,311,400	-	44,832,368

**REPORT TO THE CAPITAL REGIONAL DISTRICT BOARD
MEETING OF WEDNESDAY, MARCH 24, 2021**

SUBJECT **Bylaw No. 4415: Transfer of Capital Reserve Funds – Sewer Debt Servicing**

ISSUE SUMMARY

To transfer North West and North East Trunk Sewer Capital Reserve balances to the Trunk Sewers and Sewage Disposal Facilities Capital Reserve for the purpose of sewer debt servicing, resulting in credits to contributing participants.

BACKGROUND

On August 12, 2020, the Board adopted Liquid Waste Management Core Area and Western Communities Service Establishment Bylaw No. 1, 1995, Amendment Bylaw No. 3, 2020 (Bylaw No. 4304). As a result, costs and cost sharing of the existing trunks services was amalgamated and combined into the new Core Area Wastewater Service (CAWW).

Historically, in the sewer trunk services, each capital project had a unique participant cost share depending on the location of the project and residents served. Under the amended service establishment bylaw adopted in 2020, the participant share of CAWW capital costs is fixed based on the allocated treatment capacity for each participant.

With the service amendment, effective January 1, 2021, the trunk sewer services no longer exist. As such there are unused funds in the three established trunk sewer capital reserves:

- North East Trunk Sewer Capital Reserve Fund (Bylaw No. 2352)
- North West Trunk Sewer Capital Reserve Fund (Bylaw No. 2354)
- East Coast Interceptor Trunk Sewer Capital Reserve Fund (Bylaw No. 2353, then amended to the Trunk Sewers and Sewage Disposal Facilities Capital Reserve Fund by Bylaw No. 2525)

Each reserve was established for capital projects and funded through operating transfers from the respective service. As the cost sharing percentage under each service differed for participants, individual accounts by municipality were established within the reserves to manage funding. On expiry of the trunk services, the CRD is required to transfer fund balances to another capital reserve to be used for a capital purpose including debt repayment on improvements.

ALTERNATIVES

Alternative 1

1. That Bylaw No. 4415, "Trunk Sewers and Sewage Disposal Facilities Capital Fund Transfer Bylaw No. 1, 2021", be introduced and read a first, second, and third time;
2. That Bylaw No. 4415 be adopted.

Alternative 2

That Bylaw No. 4415 be deferred to a future meeting pending receipt of further information.

IMPLICATIONS

Transferring balances from expired service reserves is required. Funds will be transferred to the Trunk Sewers and Sewage Disposal Facilities Capital Reserve Fund where they will be applied to existing and future sewer debt servicing to the credit of each municipality.

CONCLUSION

Staff are seeking Board approval of reserve transfer Bylaw No. 4415: Transfer of capital reserve funds for the purpose of sewer debt servicing to the credit of each contributing participant. The reserve transfer bylaw will enable the transfer of funds from the expired trunk capital reserves to the Trunk Sewers and Sewage Disposal Facilities Capital Reserve Fund and credit each participating municipality.

RECOMMENDATION

1. That Bylaw No. 4415, "Trunk Sewers and Sewage Disposal Facilities Capital Fund Transfer Bylaw No. 1, 2021", be introduced and read a first, second, and third time;
2. That Bylaw No. 4415 be adopted.

Submitted by:	Rianna Lachance, BCom, CPA, CA, Senior Manager, Financial Services
Concurrence:	Ted Robbins, B. Sc., C. Tech., General Manager, Integrated Water Services
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Stephen Henderson, Acting/General Manager, Corporate Services
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

ATTACHMENT(S)

Appendix A: Bylaw 4415 Trunk Sewers and Sewage Disposal Facilities Capital Fund Transfers
Bylaw No. 1, 2021

CAPITAL REGIONAL DISTRICT

BYLAW NO. 4415

A BYLAW TO AUTHORIZE THE TRANSFER OF MONIES FROM THE TRUNK SEWER CAPITAL RESERVE FUNDS TO THE TRUNK SEWER AND SEWAGE DISPOSAL FACILITIES CAPITAL RESERVE FUND FOR THE PURPOSE OF SEWER DEBT SERVICING TO THE CREDIT OF EACH CONTRIBUTING PARTICIPANT (BYLAW NOS. 2352, 2353, AND 2354)

WHEREAS:

- A. The Capital Regional District established three reserve funds: the North East Trunk Sewer Capital Reserve Fund (Bylaw No. 2352); the North West Trunk Sewer Capital Reserve Fund (Bylaw No. 2354) and the East Coast Interceptor Trunk Sewer Capital Reserve Fund (Bylaw No. 2353, then amended to the Trunk Sewers and Sewage Disposal Facilities Capital Reserve Fund by bylaw 2525);
- B. As a result of changes to the District's Liquid Waste Service, established by Liquid Waste Management Core Area and Western Communities Service Establishment Bylaw No. 1, 1995 (Bylaw No. 2312), there are unappropriated balances in the North East Trunk Sewer Capital Reserve Fund and the North West Trunk Sewer Capital Reserve Fund to the credit of certain participants;
- C. The Regional District is empowered by Section 189 of the *Community Charter* to transfer all or part of the amount in one capital reserve fund to another capital reserve fund, to be used for a capital purpose including debt repayment on capital improvements;
- D. It is deemed desirable to transfer all of the monies to the Trunk Sewers and Sewage Disposal Facilities Capital Reserve Fund for the purpose of sewer debt servicing to the credit of each contributing participant under the CRD's Liquid Waste Service.

NOW THEREFORE, the Board of the Capital Regional District, in open meeting assembled, enacts as follows:

- 1. The unappropriated balances on hand in the North East Trunk Sewer Capital Reserve Fund, established under North East Trunk Sewer Capital Reserve Fund Bylaw No. 1, 1995 (Bylaw No. 2352) and the North West Trunk Sewer Capital Reserve Fund, established under North West Trunk Sewer Capital Reserve Fund Bylaw No. 1, 1995 (Bylaw No. 2354), shall be transferred to the Trunk Sewers and Sewage Disposal Facilities Capital Reserve Fund, established under Trunk Sewers and Sewage Disposal Facilities Capital Reserve Fund Bylaw No. 1, 1995 (Bylaw No. 2353) as amended, for the purpose of capital repayment, to the credit of each contributing participant
- 2. On completion of the transfer of unappropriated funds to the Trunk Sewers and Sewage Disposal Facilities Capital Reserve Fund, the North East Trunk Sewer Capital Reserve Fund and the North West Trunk Sewer Capital Reserve Fund shall expire.

3. This bylaw may be cited as the "Trunk Sewers and Sewage Disposal Facilities Capital Fund Transfers Bylaw No. 1, 2021".

READ A FIRST TIME THIS _____th day of _____ 202_.

READ A SECOND TIME THIS _____th day of _____ 202__

READ A THIRD TIME THIS _____th day of _____ 202__

ADOPTED THIS _____th day of _____ 202_

CHAIR

CORPORATE OFFICER

**REPORT TO CAPITAL REGIONAL DISTRICT BOARD
MEETING OF WEDNESDAY, MARCH 24, 2021**

SUBJECT **Bylaw No. 4408 – Southern Gulf Islands Harbours Service Loan Authorization Bylaw No. 1, 2021**

ISSUE SUMMARY

A Capital Regional District (CRD) Board resolution is required to approve Loan Authorization Bylaw No. 4408 for the purpose of financing the Southern Gulf Island Harbours Service five year 2021-2025 Capital Plan.

BACKGROUND

The CRD Southern Gulf Islands Harbours Service owns and operates twelve dock facilities in the Southern Gulf Islands, with a new facility under construction at Anson Road. Additional funds are required to complete construction of this facility, as well as conduct safety improvements and replacements at the Swartz Bay Dock, address capacity issues at the Piers Island Dock and carry out minor safety improvements at the other facilities. The total borrowing of \$1.18 million over a 20-year term to complete all recommended work is incorporated into the five year 2021-2025 capital plan, as recommended by the Southern Gulf Islands Harbour Commission (the “Commission”), to the Electoral Area Committee (EAC) and CRD Board for approval.

This report seeks resolution from the Board authorizing the required loan authorization bylaw and approval process.

Under the *Local Government Act*, participating area approval is required for the loan authorization and can be obtained through the Alternative Approval Process (AAP), which is the most efficient process regarding time and cost.

Borrowing from the Municipal Finance Authority of British Columbia (MFABC) under this bylaw will occur as required to meet cash flow needs for implementation of approved capital projects.

ALTERNATIVES

Alternative 1

1. That Bylaw No. 4408, “Southern Gulf Islands Harbours Service Loan Authorization Bylaw No. 1, 2021”, be introduced and read a first, second, and third time;
2. That Bylaw No. 4408 be referred to the Inspector of Municipalities for approval, and elector approval be obtained via alternative approval process.

Alternative 2

That this report be referred back to staff for further information.

IMPLICATIONS

Legal Implications

Long-term borrowing (i.e. loans with term of more than 5 years) cannot be undertaken without the loan authorization bylaw being approved by the inspector of municipalities after the bylaw is given three readings by the local government. In addition, in accordance with the *Local Government Act*, elector approval is required in order to approve the loan authorization bylaw by either consent on behalf of the service's participating areas or by AAP. The loan will enable the Anson Road Dock facility to be completed and numerous safety and capacity improvements be made at the other dock facilities such as Piers Island and Swartz Bay, pending elector approval.

The costs of an alternative approval process are covered by the service. Generally an alternative approval process of this scope would cost approximately \$10,000. The alternative approval process costs will be funded by the service's Capital Projects budget. If this method is approved by the Province, the notice of alternative approval process will be presented at a future CRD Board meeting for approval.

Financial Implications

The loan authorization for the approved capital plan is \$1.18 million and will support the planned five year 2021-2025 capital plan expenditures. The estimated debt servicing costs for the borrowing are included in the five year 2021-2025 operating budget. Based on Municipal Finance Authority BC's indicative interest rate, the estimated annual debt servicing cost of \$1.18 million over an amortization term of 20 years is \$77,634 or \$12.65 per taxable folio (based on an estimate of 6,139 taxable folios). This would be an additional parcel tax requisition for taxpayers in the service area.

The timing of the actual debt issuance and commencement of payments will be based on the timing of expenditures and the parcel tax amount will be dependent on prevailing interest rates at the time. Before long term debt issuance can be exercised, a security issuing bylaw will be brought forward for approval. To optimize the timing of the long term debt, issuance of a temporary borrowing will be proposed to access interim financing if the AAP proves successful and Ministerial Approval is obtained.

CONCLUSION

The Southern Gulf Islands Harbours service requires additional capacity and is in need of renewal to prevent infrastructure failure, minimize operational costs, and to address future safety issues. The total cost of these capital works is estimated at \$1.18 million to be funded by long term debt through the loan authorization bylaw. An alternative approval process is recommended to obtain elector approval of borrowing.

RECOMMENDATION

1. That Bylaw No. 4408, "Southern Gulf Islands Harbours Service Loan Authorization Bylaw No. 1, 2021", be introduced and read a first, second, and third time;
2. That Bylaw No. 4408 be referred to the Inspector of Municipalities for approval, and elector

approval be obtained via alternative approval process.

Submitted by:	Dale Puskas, P.Eng. Manager, Capital Projects
Concurrence:	Stephen Henderson, Acting General Manager, Corporate Services
Concurrence:	Nelson Chan, Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Ted Robbins, B.Sc., C.Tech., General Manager, Integrated Water Services
Concurrence:	Robert Lapham, M.C.I.P., R.P.P., Chief Administrative Officer

ATTACHMENT

Appendix A – Bylaw No. 4408, Southern Gulf Islands Harbours Service Loan Authorization Bylaw No. 1, 2021

CAPITAL REGIONAL DISTRICT

BYLAW NO. 4408

**A BYLAW TO AUTHORIZE THE BORROWING OF
ONE MILLION ONE HUNDRED EIGHTY THOUSAND DOLLARS (\$1,180,000)
FOR SOUTHERN GULF ISLANDS HARBOURS IMPROVEMENTS**

WHEREAS:

- A. Under Bylaw No. 2614, "Small Craft Harbour Facilities Local Service Establishment Bylaw No. 1, 1998", the Capital Regional District established a local service for the acquisition and operation of small craft harbor facilities to serve the Southern Gulf Islands Electoral Area;
- B. It is deemed desirable to fund works relating to the designing and constructing of harbour improvements, and the work shall include capital renewal and upgrade of the Retreat Cove, Horton Bay, Miners Bay Upgrades, Port Washington, Swartz Bay dock facilities, as well as supply and construction of an additional float for the Piers Island dock facility, and construction of the Anson Road dock facility as well as other related works, facilities and equipment purchases;
- C. The estimated cost of the Projects, including expenses incidental thereto to be funded from debt servicing, is the sum of One Million One Hundred Eighty Thousand Dollars (\$1,180,000);
- D. Pursuant to section 407 of the *Local Government Act*, participating area approval is required and shall be obtained by alternative approval process under section 345 of the *Local Government Act*;
- E. The approval of the Inspector of Municipalities is required under section 403 of the *Local Government Act*; and
- F. The financing is to be undertaken by the Municipal Finance Authority of British Columbia

NOW THEREFORE the Board of the Capital Regional District in open meeting assembled enacts as follows:

- 1. The Board is hereby empowered and authorized to undertake and carry out or cause to be carried out the planning, study, design, equipment purchase and construction of works related to the provision of small craft harbor facilities, including, among other related works, capital renewal and upgrade of the Retreat Cove, Horton Bay, Miners Bay Upgrades, Port Washington, and Swartz Bay dock facilities, as well as supply and construction of an additional float for the Piers Island dock facility, and construction of the Anson Road dock facility and to do all things necessary in connection therewith and without limiting the generality of the foregoing:
 - (a) to borrow upon the credit of the Capital Regional District a sum not exceeding One Million One Hundred Eighty Thousand Dollars (\$1,180,000); and
 - (b) to acquire and dispose of all such real property, easements, rights-of-way, leases,

licenses, rights or authorities as may be requisite or desirable for or in connection with the planning, study, design and construction of harbour systems and all related ancillary works, studies and equipment deemed necessary in connection with the Southern Gulf Islands Harbours Improvements.

2. The maximum term for which debentures may be issued to secure the debt intended to be created by this bylaw is twenty years.
3. This Bylaw may be cited as the “Southern Gulf Islands Harbours Loan Authorization Bylaw No. 1, 2021”.

READ A FIRST TIME THIS th day of March 2021

READ A SECOND TIME THIS th day of March 2021

READ A THIRD TIME THIS th day of March 2021

APPROVED BY THE
INSPECTOR OF MUNICIPALITIES THIS th day of 202_

RECEIVED PARTICIPATING AREA
APPROVAL UNDER SECTION 342(2)
OF THE LOCAL GOVERNMENT ACT THIS _____
ADOPTED THIS _____th day of _____ 202_

CHAIR

CORPORATE OFFICER

FILED WITH THE INSPECTOR OF MUNICIPALITIES THIS th day of 202__