625 Fisgard St.,
Victoria, BC V8W 1R7

Capital Regional District

Notice of Meeting and Meeting Agenda
Capital Regional District Board

Wednesday, March 16, 2022 | **1:05 PM** | **6th Floor Boardroom, 625 Fisgard Street, Victoria, BC**

Special Meeting - Budget

The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

1. TERRITORIAL ACKNOWLEDGEMENT

2. APPROVAL OF THE AGENDA

3. PRESENTATIONS/DELEGATIONS

The public are welcome to attend CRD Board meetings in-person.

Delegations will have the option to participate electronically. Please complete the online application for "Addressing the Board" on our website and staff will respond with details.

Alternatively, you may email your comments on an agenda item to the CRD Board at crdboard@crd.bc.ca.

3.1. Presentations

3.2. Delegations

4. SPECIAL MEETING MATTERS

4.1. 22-092 Bylaw No. 4481: 2022 to 2026 Financial Plan Bylaw, 2022

Recommendation: 1. That Bylaw No. 4481, "2022 to 2026 Financial Plan Bylaw, 2022", be introduced and read a first, second and third time; and
2. That Bylaw No. 4481 be adopted.
3. That the amended Staff Establishment Chart as attached in Appendix G be approved.
(WA, 2/3 on adoption)

Attachments:

Staff Report: CRD Bylaw No. 4481 Financial Plan 2022-2026
Presentation: CRD 2022-2026 Final Budget
Appendix A: CRD 2022 Final vs 2021 Final Budgets
Appendix B: CRD 2022 Operating Budget Overview
Appendix C: Drivers for Changes in Operating Budget
Appendix D: CRD 2022 Capital Budget Overview
Appendix E: CRD 2022 Major Capital Projects >$500,000
Appendix F: Drivers for Changes in Capital Budget
Appendix G: CRD 2022 Staff Establishment Chart
Appendix H: CRD Changes in Operating & Capital Reserves
Appendix I: CRD 2022 Financial Indicators
Appendix J: CRD 2022 Financial Plan Summaries & Requisitions
Appendix K: Public Input
Appendix L: CRD 2022 Operating Cost Summary by Service
Appendix M: CRD 2022-2026 Capital Project List by Service
Appendix N: Bylaw No. 4481 Financial Plan 2022-2026
Appendix O: Electoral Areas Committee Final Budget Report
Appendix P: Requisition by Participant - Impact of Assessed Values

5. ADJOURNMENT

Votinq Key:
NWA - Non-weighted vote of all Directors
NWP - Non-weighted vote of participants (as listed)
WA - Weighted vote of all Directors
WP - Weighted vote of participants (as listed)

Making a difference...together

REPORT TO CAPITAL REGIONAL DISTRICT BOARD
MEETING OF WEDNESDAY, MARCH 16, 2022

SUBJECT **Bylaw No. 4481: 2022 to 2026 Financial Plan Bylaw, 2022**

ISSUE SUMMARY

This report summarizes updates to the 2022 budget since provisional approval and presents Bylaw No. 4481, 2022 to 2026 Financial Plan to the Capital Regional District (CRD) Board.

BACKGROUND

Section 374 of the *Local Government Act* requires that the CRD develop and approve a five year Financial Plan by March 31 each year. On October 27, 2021, the CRD Board approved 2022 Service Plans, the 2022 Staff Establishment Chart and the Provisional 2022-2026 Financial Plan. Before final approval, financial plans are amended based on year-end results, payments in lieu of taxes, revised assessment information, and other committee or commission directed changes.

Financial Plan revenues are derived from fees and charges, service and operating agreements, grants, and taxes. Expenditures are determined through a variety of processes, many of which the CRD Board controls directly. Other processes include delegated authority or those recommended by commissions. All approved recommendations are incorporated into service plans, operating plans and capital expenditure plans for approval by the Board.

The CRD Financial Plan consists of more than 200 budgets funding the delivery of regional, sub-regional and local services to over 432,000 residents, businesses and visitors throughout the region. Various trends and variables impact the Financial Plan, including, but not limited to, economic conditions, population growth, demographics, climate change, and regulatory or legislative amendments. The Financial Plan aims to balance these factors in alignment with the Board approved strategic, corporate, and service plans.

Trends and Assumptions

Demand for CRD services remains strong as population growth continues to stimulate high levels of construction activity. Various indicators signal strength within the region and province when compared to the rest of Canada. Key metrics include:

- As of January 2022, the Consumer Price Index (CPI) for Greater Victoria was 2.5%, compared to Vancouver at 2.7% and British Columbia at 2.8%, strong signs of recovery when compared to the 2021 rates of 1.4%, 1.0% and 1.1% respectively.[1]
- In January 2022, BC Stats reported Victoria's unemployment rate was 3.9%, down from 5.2% in January 2021, where the region added 9,200 jobs over the period.[2] The province and national unemployment rate as of January 2022 was 5.1% and 6.5% respectively.[3]

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1 At: https://www2.gov.bc.ca/assets/gov/data/statistics/economy/cpi/cpi_highlights.pdf
2 At: https://www.bccpa.ca/news-events/latest-news/2022/february-2022/greater-victoria-starts-2022-off-with-low-unemployment-but-high-job-vacancies/#:~:text=Greater%20Victoria%20starts%202022%20off%20with%20low%20unemployment%2C,Work%2C%20which%20highlights%20employment%20conditions%20across%20the%20province.
3 At: https://www2.gov.bc.ca/assets/gov/data/statistics/employment-labour-market/lfs_highlights.pdf

- Population growth continues to drive the regional economy as well as the need for investments in infrastructure and increases in service delivery. Since 2011, the population of the CRD has grown 18%, or 1.4% in the last year.[4] Provincially, 3 out of the top 4 growing municipalities were in the CRD, (1) Langford 6.5% population growth, (2) Sooke with 4.0%, and (4) North Saanich (3.5%). [5]
- Building permit activity in 2021 was $2.0 billion, a 37% increase from prior year.[6] Housing starts in Greater Victoria set a new record in 2021 with 4,809 new homes, a 50% increase compared to 2020.[7]
- Through 2021, population growth, economic activity and other external and growth factors continued to drive demand on CRD services and utilization. Regional park visitors increased by 20-25% annually since 2019, landfill tipping tonnage grew by 8.3%, and water consumption rose by 6.3%.
- In January 2022, the Victoria Real Estate Board reported the average price of a single family home reached a record $1,161,500, an increase of 24.6% from the prior year.[8] Additionally, real estate listings decreased by (43.7%) compared to the same month in 2021.[9]

ALTERNATIVES

Alternative 1
1. That Bylaw No. 4481, "2022 to 2026 Financial Plan Bylaw, 2022", be introduced and read a first, second and third time; and
2. That Bylaw No. 4481 be adopted.
3. That the amended Staff Establishment Chart as attached in Appendix G be approved.

Alternative 2
1. That Bylaw No. 4481, "2022 to 2026 Financial Plan Bylaw, 2022", be introduced and read a first and second time; and
2. That Bylaw No. 4481 be amended as directed.
3. That Bylaw No. 4481 be read a third time.
4. That Bylaw No. 4481 be adopted.
5. That the amended Staff Establishment Chart as attached in Appendix G be approved.

IMPLICATIONS

Governance Implications

Public Consultation
Section 375 of the *Local Government Act* requires consultation on the Financial Plan before adoption. In support of the diverse services and governance structures at the CRD, the

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4 At:https://www2.gov.bc.ca/gov/content/data/statistics/people-population-community/population/population-estimates?keyword=regional&keyword=district&keyword=population
5 At:https://www2.gov.bc.ca/assets/gov/data/statistics/people-population-community/population/pop_subprovincial_population_highlights.pdf
6 CRD Regional Planning Statistics
7 At: https://www.vrba.ca/news/housing-starts-set-new-record-in-greater-victoria/
8 At: https://www.vreb.org/pdf/VREBNewsReleaseAndSummary.pdf
9 At: https://www.vreb.org/pdf/VREBNewsReleaseAndSummary.pdf

engagement process employs a variety of means to solicit feedback from regional, sub regional and local rate payers.

Many CRD services are governed through commissions or committees which are composed of elected officials and in many cases volunteer local rate payers. With commission and committees providing oversight and direction to services, public input is received leading up to the preparation of budgets through these bodies during service plan reviews at the individual service level. This process includes a significant amount of work undertaken by many commissioners who volunteer their services in the Southern Gulf Islands, Salt Spring Island, and Juan de Fuca electoral areas. For regional services the Board oversees the budget process through standing committees.

Commissions and committees receive input in the form of user statistics, customer feedback, surveys, advisory body reports, operational reports, presentations, and correspondence. The CRD also conducts public consultations for major regional initiatives such as the preparation of a new solid waste management plan. In alignment with legislation, review of all CRD budgets takes place in meetings open to the public, with meeting details advertised in local newspapers and on the CRD website leading up to the meeting. Appendix K provides a summary of consultation activities related to the final budget.

To supplement these processes, the CRD also makes budget materials publicly available on the website with a public feedback form following provisional budget and ahead of final budget review. These materials and infographics are designed to increase understanding of the CRD's financial position and performance, and the CRD features the opportunity to participate on its home page, social media channels and other media materials.

Public feedback on the 2022-2026 Five Year Financial Plan Bylaw concluded on January 31 and feedback received has been shared through the Board correspondence portal. Feedback is considered and incorporated in alignment with corporate and strategic planning for Board approval and integrated into service planning where applicable.

Legislative Implications

Financial Plan Bylaw

The Financial Plan bylaw includes operating and capital expenditures, reserve transfers, and revenue requirements from 2022-2026. Bylaw No. 4481, cited as "2022 to 2026 Financial Plan Bylaw, 2022", including Schedules A and B, reflect approved service plans and any adjustments since provisional approval. The bylaw and schedules are included in Appendix N.

As in previous years, there will be an additional adjustment made prior to billing, limited to final amendments by BC Assessment after March 31. There are no expected material changes as a result of this information.

As approved by the Board, review and recommendation of all electoral area-only service budgets was delegated to the Electoral Areas Committee (EAC), including the review of budgets of local service commissions. The Electoral Area Committee recommended approval of all electoral area-only budgets on March 9, 2022. Appendix O includes the report and appendices for reference.

Economic Implications

Assessment and Growth

The majority of CRD services are cost apportioned on assessments where property values and folios are primary factors impacting estimates on costs per average household.

Through 2021, the region experienced a significant increase in converted assessments of $3.3 billion or 21.6%, while residential folios grew by 1,713 or 1.2%.[10] The change in assessments varies by municipality and electoral area.

When assessments increase more than the regional average, the % of costs apportioned to that area increases. Increases in assessed values also impacts the theoretical calculation of an 'Average Residential Household'. Additionally, when the change in assessed values outpaces the rate of change in folios in an area the average cost per household also increases. All participants experienced a higher rate of change in assessed values than folios. Appendix P contains a listing of the impact on requisition driven by the change in assessed values for each participating area.

Financial Implications

Budget Overview

The 2022 CRD Financial Plan includes $312.7 million in operating expenditures, an increase of $15.8 million or 5.3%, and $181.1 million in capital investment, a decrease of ($105.1) million or (36.7%) from 2021.

Table 1: 2022 CRD Budget – Change from prior year

Budget Type ($M)	2022 Final	2021 Final*	$ Change	% Change
Operating	312.7	296.9	15.8	5.3%
Capital	181.1	286.2	-105.1	-36.7%
Total	**493.8**	**583.1**	**-89.3**	**-15.3%**

* 2021 Final amounts as shown in Bylaw 4456

Appendix A provides additional tables summarizing 2022 year over year changes in operating and capital expenditures, requisition, and reserves. The total impact of the operating and capital budget on the 2022 Financial Plan Summaries, along with 2022 Individual Municipal and Electoral Area Requisitions, is included in Appendix J.

Updates Following Provisional Budget Approval

The final budget reflects amendments to the Provisional Financial Plan approved in October with year-end results, BC Assessment information, and additional committee, commission, and staff recommended initiatives. This report focuses on changes since Provisional Budget approval; as such, Tables 2 through 5 compare and summarize the 2022 Final to the Provisional budget. Appendix B and D provide an overview of the 2022 operating and capital budgets.

[10] BC Assessment 2022Tax Roll

Operating Expenses
Since provisional approval, the operating budget increased $3.5 million or 1.1%. The following table summarizes changes by type of expense:

Table 2: Changes in Operating Expenses

Expenditure Type ($M)	2022 Final	2022 Prelim	$ Change	% Change
Operations	224.6	221.2	3.4	1.5%
Debt Servicing	40.9	40.9	0.0	0.0%
Transfer to Reserves	24.0	23.9	0.1	0.4%
Capital Funding	23.2	23.2	0.0	0.0%
Total	**$312.7**	**$309.2**	**$3.5**	**1.1%**

The $3.4 million change in operations are related to the Climate Action Strategy initiatives which received bylaw adoption following provisional budget approval, timing differences on the Drennan and Sooke Housing Project (grants through the Regional Housing Trust Fund), establishment of the new Pender Island Health Care service, and various service budgets being updated to reflect carry forward of 2021 work programs into 2022.

The $0.1 million increase in transfers to reserve is a result of year end balancing of surplus carryforward and payment-in-lieu (PILT) revenue adjustments. The adjustments fund current and future capital. Details on all major operating budget changes are listed in Appendix C.

Operating Revenue
As a result of changes to the operating expenses shown in Table 2, revenue requirements require rebalancing; they are summarized in Table 3.

Table 3: Changes in Operating Revenue

Revenue Type ($M)	2022 Final	2022 Prelim	$ Change	% Change
Sale of Services	145.8	145.8	0.0	0.0%
Internal Allocations	47.2	47.3	-0.1	-0.2%
Surplus Carryforward	8.0	6.6	1.4	21.2%
Rentals and other Revenue	7.8	7.8	0.0	0.0%
Transfer from Reserves	5.4	4.7	0.7	14.9%
Grants and PILT	5.1	4.7	0.4	8.5%
Subtotal	**219.3**	**216.9**	**2.4**	**1.1%**
Requisition*	93.4	92.3	1.1	1.2%
Total	**312.7**	**309.2**	**3.5**	**1.1%**

* Total requisition includes municipal debt payments of $15.3 million.

The Surplus Carryforward increase of $1.4 million from provisional approval is driven by a timing change on the Regional Housing Trust Fund grant for the Drennan and Sooke Housing Project and change in timing for completion of Environmental Engineering initiatives for HQ study and implementation of the densification plan into 2022.

The increase of $0.7 million in transfers from reserve is due to updates to the Human Resources Information System project cost, the addition of an additional ILEAD Leadership Program cohort, and funding for committed work deferred from 2021 for completion in 2022.

An increase in grants and PILT funding of $0.4 million is driven by increased transfers in 2022, as discussed further below.

A comprehensive list of changes in operating revenue by driver is included in Appendix C. As in previous years, surplus carryforward estimates were included in the provisional budget as a forecast in each service and are revised for final budget with actual 2021 year end results.

Payments-in-Lieu (PILT)
PILT are monies recovered from tax exempt parcels owned by federal, provincial and Crown agencies within the region. Under legislation, the amount of tax is determined by class and rate if the properties were taxable. However, the amount of PILT can vary as the requirement to pay is discretionary to the Minister, Lieutenant Governor, and heads of Crown Corporations.

Monies collected in each municipality are processed by the CRD and returned through credit to each of the services the municipalities participate in. These payments are a regular source of funding and are meant to compensate the municipality's share of annual costs for CRD services. The historical approach through the provisional budget is to plan prior year actuals, as current year PILT information is not available at the time. Revisions for final budget include the actual PILT distributed. For 2022, the PILT received was higher than the Provisional budget, totaling $4.0 million or an increase of $0.4 million. Appendix C includes a summary of PILT revenue by member municipality.

Capital Investment
Table 4 summarizes changes to the capital budget of the Financial Plan by community need.

Table 4: Changes in Capital Investment

Investment Type ($M)	2022 Final	2022 Prelim	$ Change	% Change
Water	72.4	68.7	3.7	5.4%
Wastewater	47.7	46.5	1.2	2.6%
Landfill & Recycling	20.7	18.3	2.4	13.1%
Parks & Natural Resource Protection	14.1	12.5	1.6	12.8%
Recreation	6.6	5.1	1.5	29.4%
Transportation	4.6	3.9	0.7	17.9%
Arts & Culture	4.2	4.2	0.0	0.0%
Accountability	3.5	3.3	0.2	6.1%
Climate Action & Adaptation	2.6	2.6	0.0	0.0%
Protective Services, Planning & Development	2.6	2.1	0.5	23.8%
Health	2.1	1.6	0.5	31.3%
Total	**$181.1**	**$168.8**	**$12.3**	**7.3%**

The $3.7 million change in capital investment for Water includes updated cost estimates for the DCC Skirt Mountain Improvements and Asbestos Pipe replacement projects in Juan De Fuca Water Distribution. The $2.4 million increase in Landfill & Recycling includes timing revisions for capital work deferred from 2021 to 2022 for Aggregate Production at the Hartland Landfill, and the RFP tender process on the Landfill Gas Utilization project. Additional details and explanations for all 2022 major capital project changes are included in Appendix F.

Capital Funding

As a result of changes to capital investment, shown in Table 4, revenue requirements need to be balanced and this is summarized in Table 5 below.

Table 5: Changes in Capital Investment Funding

Investment Funding Source ($M)	2022 Final	2022 Prelim	$ Change	% Change
Current Operating and WIP	48.0	45.1	2.9	6.4%
Grants	23.2	22.3	0.9	4.0%
Debenture Debt	35.5	34.7	0.8	2.3%
Donations & Third Party Funding	10.2	9.2	1.0	10.9%
Reserve Funding	64.2	57.5	6.7	11.7%
Total	**$181.1**	**$168.8**	**$12.3**	**7.3%**

The change in current operating and WIP funding is primarily due to the updated costs to the Goldstream Asbestos Cement Replacement and the Sun River Reservoir Replacement projects within the Juan de Fuca Water Distribution service, and the PHU Roof Replacement project in the Health Facilities – VIHA service. The change in reserve funding is related to a variety of projects, including revised costing for the DCC Skirt Mountain Improvements in Juan de Fuca Water Distribution, Aggregate Production for Hartland, and capital works on Landfill Gas Utilization being carried forward into 2022. Additional details and explanations for all capital change drivers are included Appendix F.

The current 2022-2026 capital plan totals $690 million and continues to reflect a focus on critical utility infrastructure while incorporating significant investment in affordable housing. As in previous years, any changes to the capital plan will be managed through budget amendments with the approval of the Board. A summary of capital investment is included in Appendix D, projects greater than $0.5 million is included in Appendix E and a complete list of capital projects by service is included in Appendix M.

Staff Establishment Chart

The Staff Establishment Chart (SEC) is attached as Appendix G, detailing Full-Time Equivalent (FTE) employees included in each department and division. Since provisional approval, 2022 FTEs have increased by 1.0 ongoing and 1.0 fixed duration. These FTEs are related to Climate Action Strategy initiatives where IBC 5a-1.3, 1.4 and 1.6 and were not included as the service bylaw was awaiting approval. The amended bylaw received municipal consent and was adopted by the CRD Board February 9, 2022 and is now reflected in the final plan.

Financial Indicators & Reserve Forecasts
Consolidated summaries of operating and capital reserve activity can be found in Appendix H.

Reserves are a mechanism for leveraging annual revenue in support of sustainable service delivery. A review of capital reserve health for the CRD was completed in 2021 and resulted in Board approved guidelines. The guidelines define the relationship between leverage and savings and are now incorporated into financial planning across all CRD services.

Financial indicators relate directly to the CRD and services provided to the communities in which the CRD operates. These indicators provide a measurement of financial capacity including debt servicing relative to revenue and planned capital expenditures, capital investment relative to depreciation, and transfers to reserves relative to the net book value of assets and operating expenditures. A summary of the financial indicators is included in Appendix I.

CONCLUSION

The CRD Board must adopt a five year Financial Plan bylaw each year by March 31. The attached bylaw and supporting schedules summarize the CRD Financial Plan for the years 2022 through 2026. The 2022 budget was preliminarily approved by the Board on October 27, 2021. The 2022-2026 Financial Plan has been prepared in alignment with Board decisions and committee direction. Staff recommends approving the 2022-2026 Financial Plan bylaw as presented.

RECOMMENDATION

1. That Bylaw No. 4481, “2022 to 2026 Financial Plan Bylaw, 2022”, be introduced and read a first, second and third time; and
2. That Bylaw No. 4481 be adopted.
3. That the amended Staff Establishment Chart as attached in Appendix G be approved.

Submitted by:	Rianna Lachance, BCom, CPA, CA, Senior Manager, Financial Services
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Kristen Morley, J.D., General Manager, Corporate Services & Corporate Officer
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

ATTACHMENT(S)

Presentation: Capital Regional District 2022 Final Budget
Appendix A: CRD 2022 Final vs. 2021 Final Budgets
Appendix B: CRD 2022 Operating Budget Overview
Appendix C: Drivers for Changes in Operating Budget
Appendix D: CRD 2022 Capital Budget Overview
Appendix E: CRD 2022 Major Capital Projects > $500,000
Appendix F: Drivers for Changes in Capital Budget
Appendix G: CRD 2022 Staff Establishment Chart
Appendix H: CRD Changes in Operating and Capital Reserve Forecasts
Appendix I: CRD 2022 Financial Indicators
Appendix J: CRD 2022 Financial Plan Summaries and Individual Municipality and Electoral Area Requisitions

Appendix K: Public Input
Appendix L: CRD 2022 Operating Cost Summary by Service
Appendix M: CRD 2022 – 2026 Capital Project Listing by Service
Appendix N: Bylaw No. 4481, "2022 to 2026 Financial Plan Bylaw, 2022", inclusive of Schedules A and B
Appendix O: Electoral Areas Committee Final Budget Report
Appendix P: Requisition By Participant – Impact of Assessed Values

Capital Regional District ❯ 2022-2026 Final Budget

Presentation to the Board of Directors

Wednesday March 16, 2022

Agenda & Executive Summary

1. External & Growth Indicators
2. Process & Timeline
3. Changes to the Capital Budget
4. Changes to the Operating Budget
5. Impact on Requisition
6. Financial Health Indicators

Managing Capital Investments

capital investment is 5.1x depreciation while 11% of revenue is committed to long-term debt payments

Supporting Board & Corporate Priorities

advancing initiatives to address outstanding commitments in the corporate plan

Adapting to Regional Challenges

extraordinary economic environment, labour market conditions, unprecedented growth in asset utilization

Financial Sustainability

continued revenue diversification, leveraging partnerships, developing financing strategies

External & Growth Indicators

2.0B
BUILDING PERMITS FOR 2021
RESULTING IN HOUSING STARTS
4809 UNITS

18%
POPULATION GROWTH SINCE 2011
INCREASE OF 1.4% IN 2021

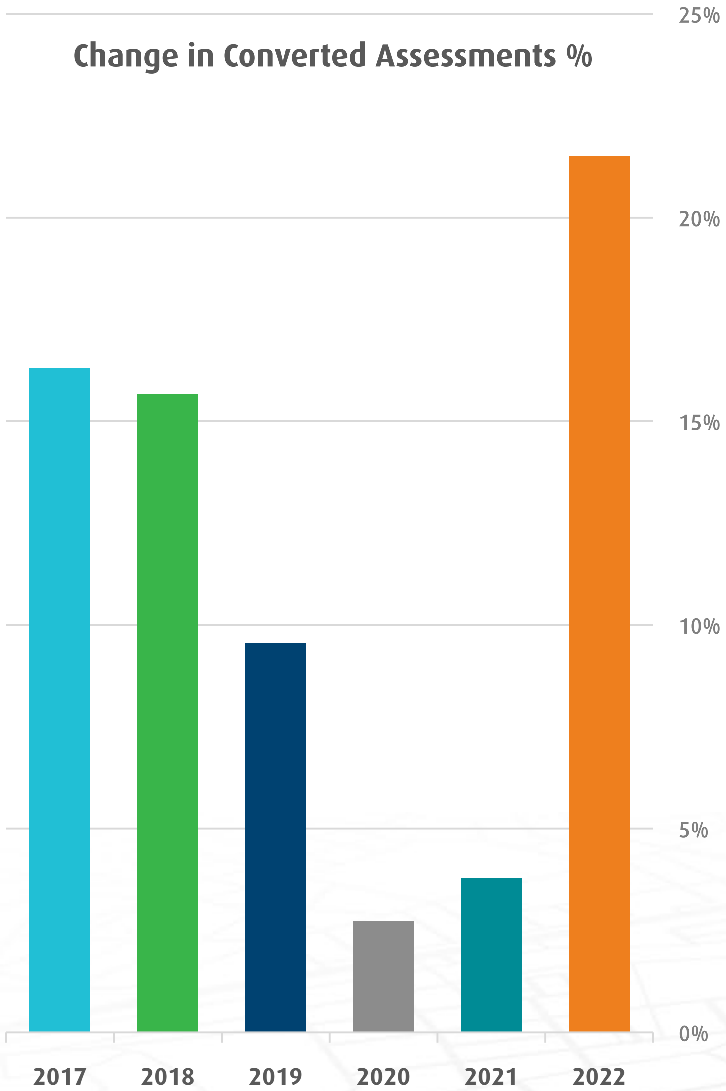
2.5%
GREATER VICTORIA CPI
2021 ANNUAL AVERAGE% CHANGE

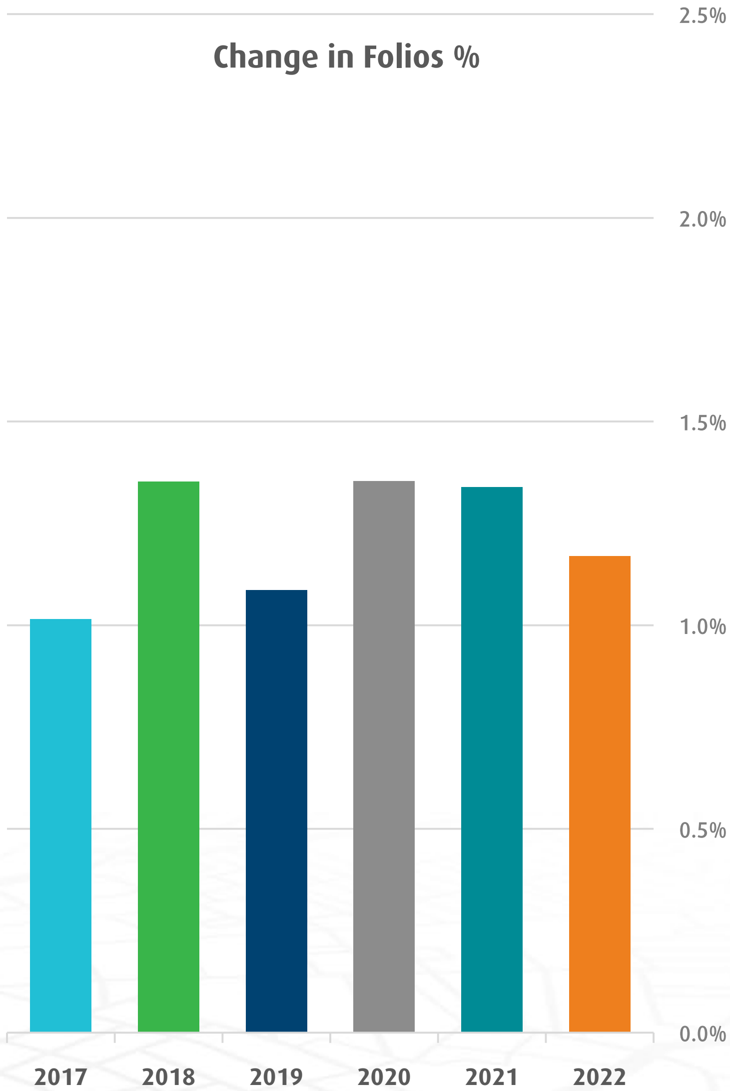
24.6%
SINGLE FAMILY DWELLING
PURCHASE PRICE NEARLY $1.2 MILLION

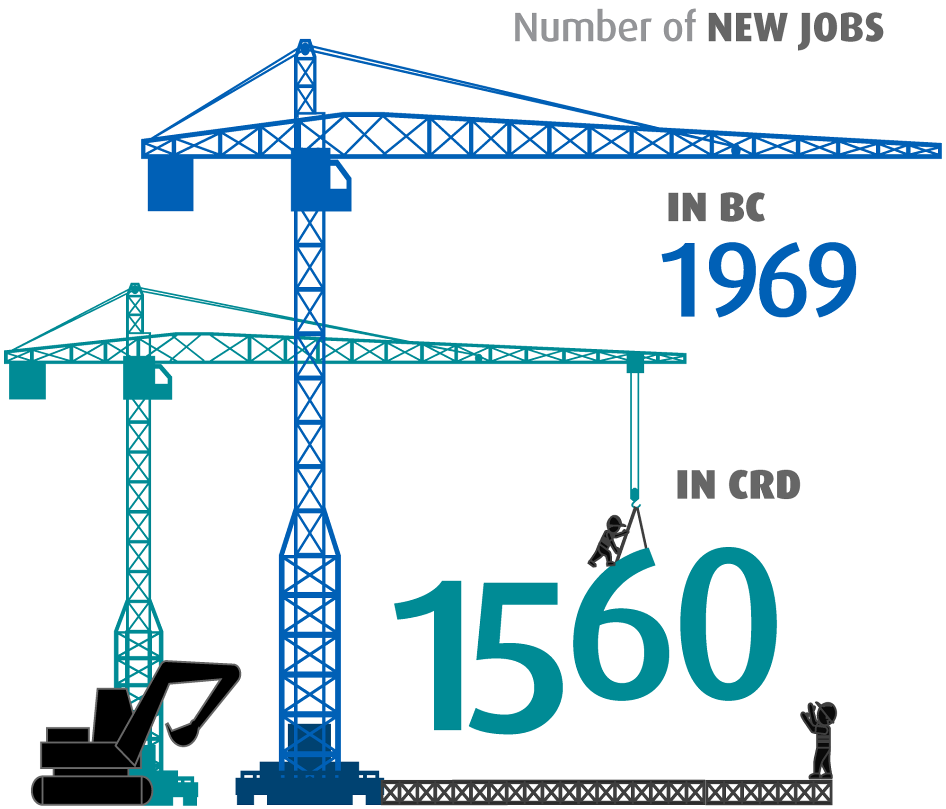
20-25%
INCREASE IN PARKS VISITORS
ANNUALLY SINCE 2019

3.9%
UNEMPLOYMENT RATE
GREATER VICTORIA – JANUARY 2022

Assessment Impacts

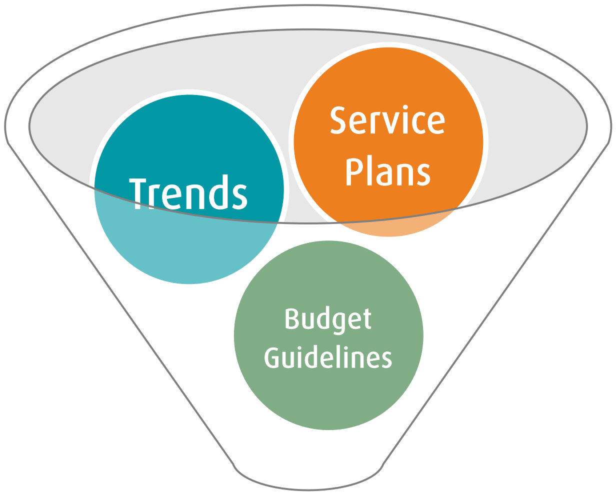






The consolidated capital plan combined investment of $272M, generates an estimated 1,560 new jobs in the region through the flow of goods and services among various industries.

Budget Process



2022 Final Budget

Service Planning Process
Define appropriate levels of service delivery, adjust impacts, realign resources, evaluate infrastructure

Trends and Assumptions
Adjustments made for external factors including population growth, demographics, economic, etc.

Budget Guidelines
Annual Board approval of the Financial Management Strategies and Guidelines

Review Process
- Board approved Financial Planning Guidelines (Spring 2021)
- Committees & Commissions (Fall)
- Electoral Area Committee (Fall)

Provisional Budget
- Committee of the Whole review (October 2021)
- Requests authority to expend January through March 2022

Final Budget
- Authority for expenditures in Operating & Capital Budgets
- Incorporates BC Assessment info
- Approved by end of March 2022

OPERATING

Capital Regional District
$313M

Capital Regional Hospital District
$34M

Capital Region Housing Corporation
$27M

Total
$374M

CAPITAL

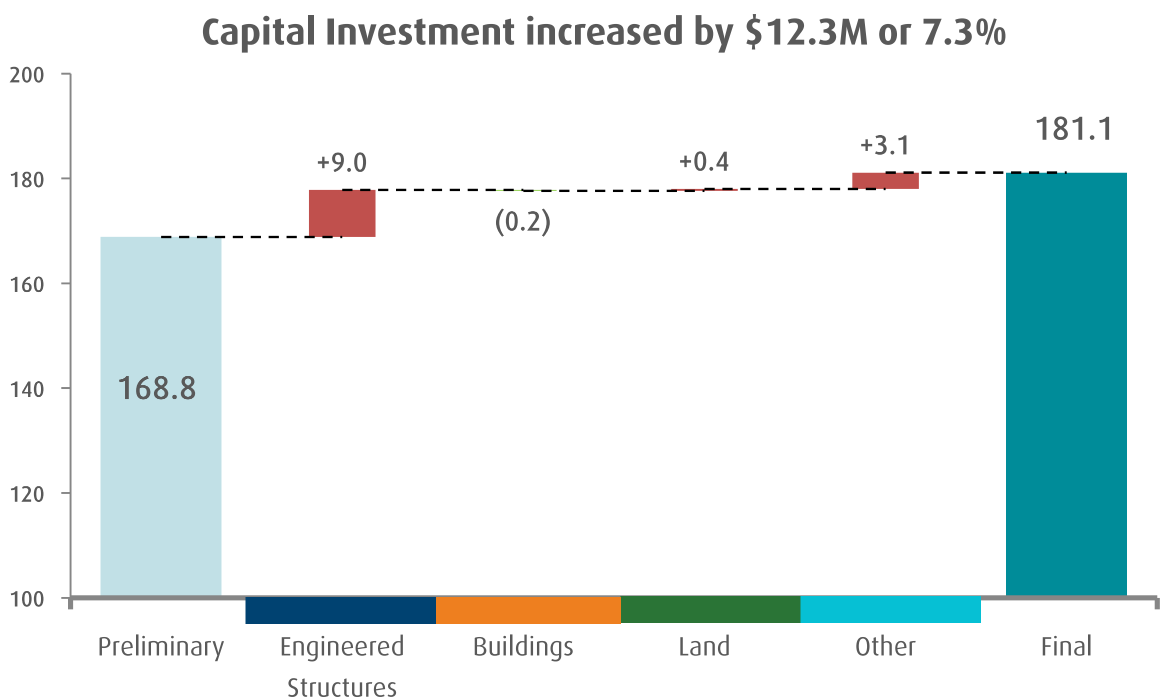
Capital Regional District
$181M

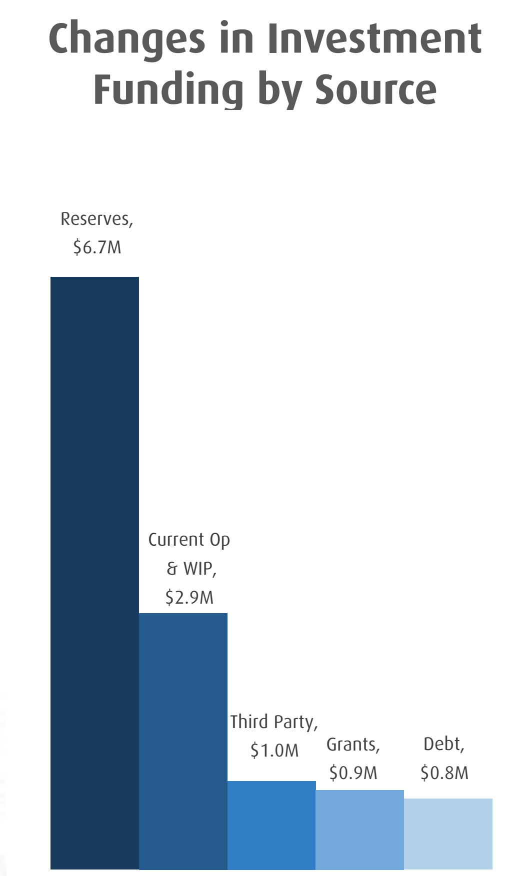
Capital Regional Hospital District
$21M

Capital Region Housing Corporation
$70M

Total
$272M

Changes in CRD Capital Budget





Engineered Structures +$9.0 M

- +2M Skirt Mountain expansion, +$1M Goldstream asbestos cement replacement, and +0.6M for Sun River Reservoir
- +0.9M Hartland aggregate and +0.7M landfill gas utilization carryforward
- +1.3M reclassification of capital from Buildings to Engineered Structures

Buildings ($0.2M)

- +0.4M VIHA roof replacement, +0.3M facility improvements for Animal Care Services, and +0.2M Hamsterly Beach Washroom design changes
- (1.3M) reclassification of capital from Buildings to Engineered Structures

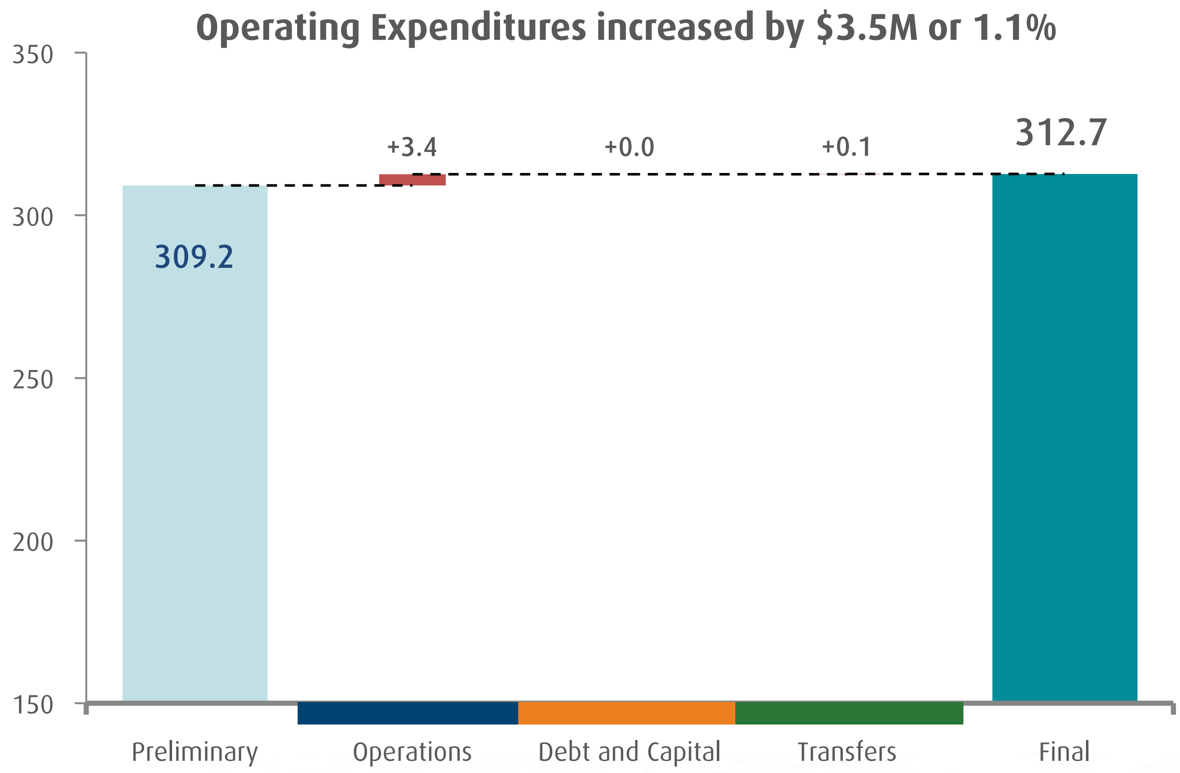
Land +$0.4 M

- +0.3M Millstream Meadows Remediation carryforward awaiting ministry approval

OTHER +$3.1 M

- +0.9M Panorama multi-sport court & playground related to timing, +0.7M Elk Lake remediation system, +0.4M carryfoward of 2 ice resurfacers, and +0.3M CAWW replacement of electric vehicles

Changes in CRD Operating Budget



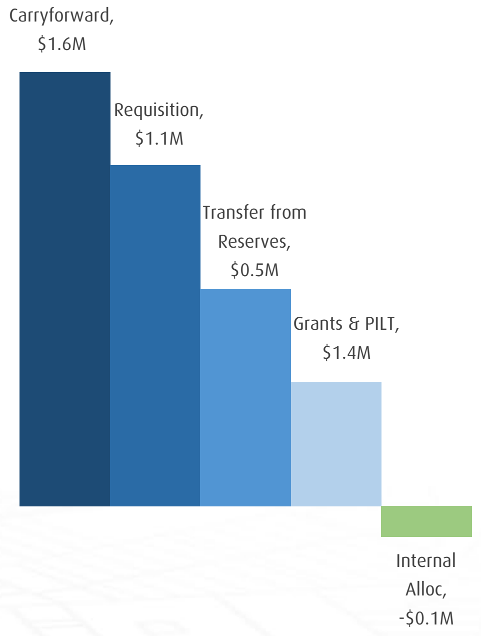
Operations +$3.4 M

- +0.9M to fund initiatives related to the updated Climate Action Strategy
- +0.8M RHTF grant funding deferred from 2021 to 2022
- +0.7M for Leg & Gen initiatives carried forward from 2021 to 2022
- +0.2M new Health Care Center service for Pender Island

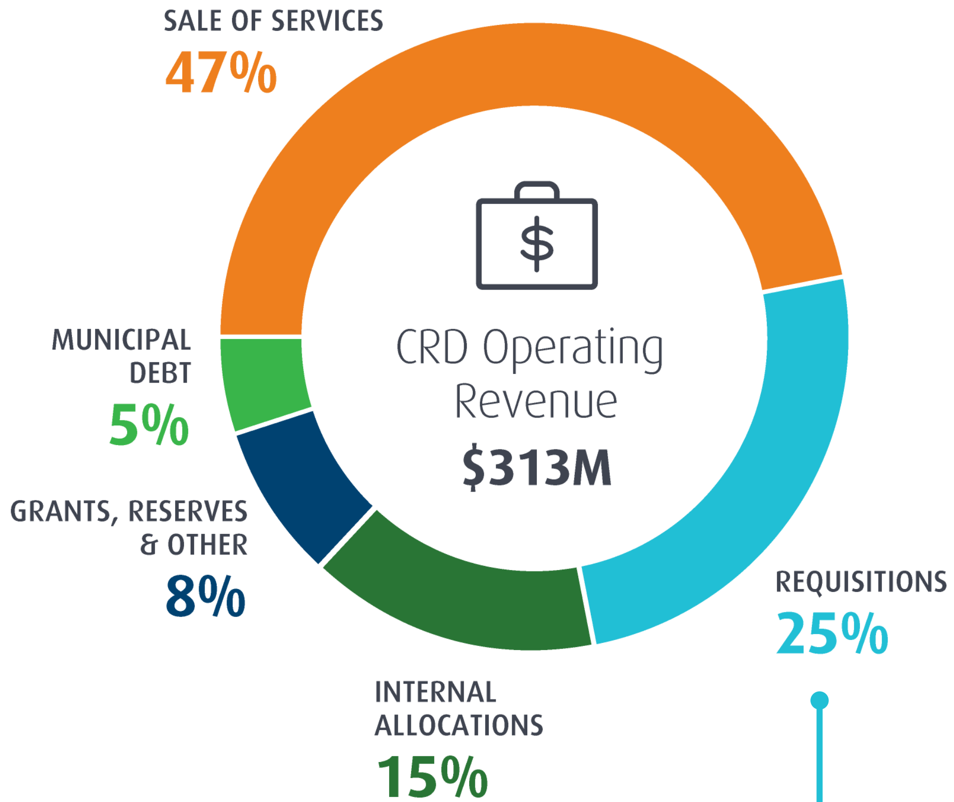
Transfer to Reserves +$0.1 M

- +0.1M to offset various updated fees, charges, and other revenue related to Environmental Resource Management, Regional Parks, 911 Systems and several local services

Changes in Operating Revenue by Source



CRD Operating Budget Funding Sources



Sale of Services	145.8
Requisitions	78.0
Internal Allocations	47.2
Grants, Reserves & Other	26.3
Municipal Debt	15.4
Total	$313M

2022 Final Budget	2022 Preliminary	Δ $	Δ %
$78.0M	$76.9M	$1.1M	1.4%

2021 Budget
$73.6M

Impact of Assessment & Folios

Requisition by Participant

	A	+ B	= C	→ D	
Municipalities & EAs	Impact of Cost Apportionment	All Other CRD	CRD Final	CRD, CRHD & Municipal Debt	Cost per HH CRD & CRHD & Muni Debt
Central Saanich	(1.0%)	4.2%	3.2%	0.8%	3.6%
Colwood	3.0%	4.6%	7.6%	3.8%	1.4%
Esquimalt	(0.1%)	(3.8%)	(3.9%)	(3.9%)	(3.7%)
Highlands	4.7%	6.5%	11.2%	5.6%	11.0%
Langford	1.7%	3.5%	5.2%	3.4%	4.8%
Metchosin	7.5%	6.1%	13.6%	9.4%	10.5%
North Saanich	5.1%	5.7%	10.8%	6.8%	9.8%
Oak Bay	(0.6%)	4.1%	3.5%	0.2%	0.9%
Saanich	(0.1%)	9.1%	9.0%	4.9%	6.8%
Sidney	(1.7%)	6.2%	4.5%	(0.6%)	(0.3%)
Sooke	2.4%	6.8%	9.2%	7.2%	7.4%
Victoria	(5.3%)	8.4%	3.1%	(2.3%)	(0.7%)
View Royal	(0.4%)	8.4%	8.0%	0.2%	1.9%
Juan de Fuca	1.3%	4.6%	5.9%	4.7%	10.8%
Salt Spring Island	1.5%	5.0%	6.5%	5.8%	6.7%
Southern Gulf Islands	3.6%	6.2%	9.8%	8.7%	9.5%
Total	-	**6.1%**	**6.1%**	**2.7%**	**4.7%**

Requisition Continuity Schedule

	Draft Provisional	Board Directed (Climate Action)	Provisional Approval	Final Budget
CRD Requisition	4.5%	+1.2%	5.7%	6.1%
Consolidated Req	1.7%	+0.8%	2.5%	2.7%
Consolidated Cost/HH	1.7%	+0.8%	2.5%	4.7%

Average Requisition / HH Drivers	2021	2022	Change
Capital Region Assessment Values	$118 B	$149 B	$31 B
Capital Region Folios	146 k	148 k	2 k
Average HH Assessment	$0.8 M	$1.1 M	$0.3 M
Total Requisition	$116 M	$119 M	$3.2 M
Consolidated Cost/HH	**$608.18**	**$636.52**	**$28.34**

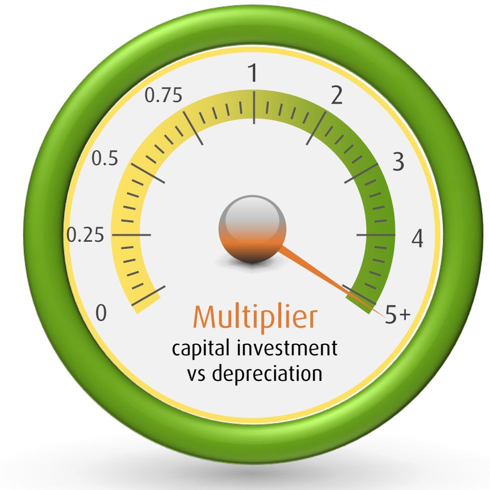
Financial Health Indicators

Investing for the Future

Measure: the amount of capital invested in infrastructure for every dollar that assets depreciate each year.

Result: in 2022, the investment in capital will be $144.0M* vs $28.3M in amortization. This yields a 5.1x multiplier.

* excludes investment in CAWTP, otherwise investment = 181.1M with a 6.4x multiplier



Saving for a Rainy Day

Measure: reserves provide sources of funding for uncontrollable factors and allow the CRD to set aside funds for future capital requirements.

Result: in 2022, reserve contributions will total $24.0M vs a $297.2M* operating budget. The result is 8.1%.

* excludes municipal debt servicing costs, otherwise operating budget = $312.7M with 7.7% contribution rate

Financial Health Indicators

Debt Affordability

Measure: the amount of revenue committed to debt repayment for existing and new capital.

Result: in 2022, debt servicing costs will account for $25.5M* out of the total revenue of $242.0M**. This equates to 10.5%.

* excludes municipal debt (15.4M)
** excludes municipal debt (15.4M), internal allocations (47.2M), and surplus carryforward (8.0M); otherwise, debt servicing costs = 40.9M and total revenue = $312.7M with a servicing rate of 13.1%

Debt Management

Measure: the amount of capital investment that will be funded by debt (instead of operating or reserves).

Result: in 2022, debt will fund approximately 12.0% of total capital investment of $144.0M*.

* excludes investment in CAWTP ($37.2M), inclusive of these investments, debt funding is 19.6% of the plan

Summary of the Financial Plan

Managing Capital Investments

capital investment is 5.1x depreciation while 11% of revenue is committed to long-term debt payments

Supporting Board & Corporate Priorities

advancing initiatives to address outstanding commitments in the corporate plan

Adapting to Regional Challenges

extraordinary economic environment, labour market conditions, unprecedented growth in asset utilization

Financial Sustainability

continued revenue diversification, leveraging partnerships, developing financing strategies

Questions ›

Presentation to the Board of Directors
Wednesday March 16, 2022

The following charts summarize the change in operating and capital plans, year over year, after final adjustments to the 2022 budget.

Operating Expenditures
(in $ millions)

Expenditure Type	2022 Final	2021 Final[1]	$ Change	% of Total Change
Operations	224.6	209.1	15.5	5.2%
Debt Servicing	40.9	39.9	1.0	0.3%
Capital Funding	23.2	21.5	1.7	0.6%
Transfers to Reserves	24.0	26.4	-2.4	-0.8%
Total	**$312.7**	**$296.9**	**$15.8**	**5.3%**

[1]2021 Final amounts as shown in Bylaw 4456

Operating Revenues
(in $ millions)

Revenue Source	2022 Final	2021 Final[1]	$ Change	% of Total Change
Sale of services	145.8	138.5	7.3	2.5%
Requisitions[2]	93.4	88.6	4.8	1.6%
Allocation to other services	47.2	44.6	2.6	0.9%
Rentals and other revenue	7.8	7.4	0.4	0.1%
Surplus	8.0	9.0	-1.0	-0.3%
Grants and PILT	5.1	6.4	-1.3	-0.4%
Transfer from reserve for capital	5.4	2.4	3.0	1.0%
Total	**$312.7**	**$296.9**	**$15.8**	**5.3%**

[1]2021 Final amounts as shown in Bylaw 4456

[2]Includes Municipal Debt

Requisitions
(in $ millions)

Description	2022 Final	2021 Final	$ Change	% Change
Total Electoral Areas Only	15.3	14.3	1.0	7.1%
Regional / Sub Regional	62.7	59.3	3.4	5.8%
Total Before Municipal Debt	**78.0**	**73.6**	**4.4**	**6.1%**
Municipal Debt	15.4	15.0	0.4	2.7%
Total	**$93.4**	**$88.6**	**$4.8**	**5.5%**

Capital Expenditures
(in $ millions)

Description	2022 Final (a)	2022 Prelim (b)	2021 Final[1] (c)	Change (a-c)	% of Total Change
Engineered Structures	127.6	118.6	204.9	-77.3	-27.0%
Buildings	20.8	21.0	46.0	-25.4	-8.9%
Equipment	19.9	17.6	16.8	3.1	1.1%
Land	7.7	7.3	14.6	-6.7	-2.3%
Vehicles	5.1	4.3	3.9	1.2	0.4%
Ending Balance	**$181.1**	**$168.8**	**$286.2**	**-$105.1**	**-36.7%**

[1]2021 Final amounts as shown in Bylaw 4456

Capital Revenues
(in $ millions)

Description	2022 Final (a)	2022 Prelim (b)	2021 Final[1] (c)	Change (a-c)	% of Total Change
Current Operating and WIP	48.0	45.1	52.2	-4.2	-1.5%
Grants	23.2	22.3	104.9	-81.7	-28.5%
Debt Issuance	35.5	34.7	49.2	-13.7	-4.8%
Donations & Third Party Funding	10.2	9.2	29.2	-19.0	-6.6%
Reserve Funding	64.2	57.5	50.7	13.5	4.7%
Ending Balance	**$181.1**	**$168.8**	**$286.2**	**-$105.1**	**-36.7%**

[1]2021 Final amounts as shown in Bylaw 4456

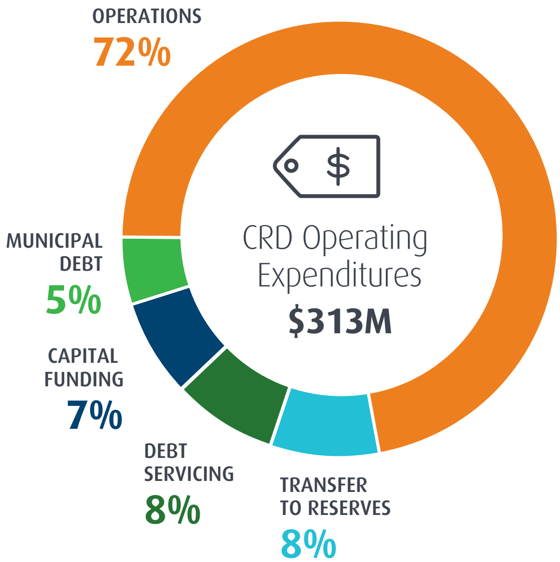
Reserves - Capital
(in $ millions)

Reserve Activity - Forecast	2022 Final	2021 Final	$ Change	% Change
Opening Reserve Balance Actual[1]	120.7	98.5	22.2	22.5%
Transfer to/from Operating	22.3	41.7	-19.4	-46.5%
Interest Income	0.8	2.0	-1.2	-60.0%
Transfer to Fund Capital Projects	-49.7	-21.5	-28.2	131.2%
Ending Balance	**$94.1**	**$120.7**	**-$26.6**	**-22.0%**

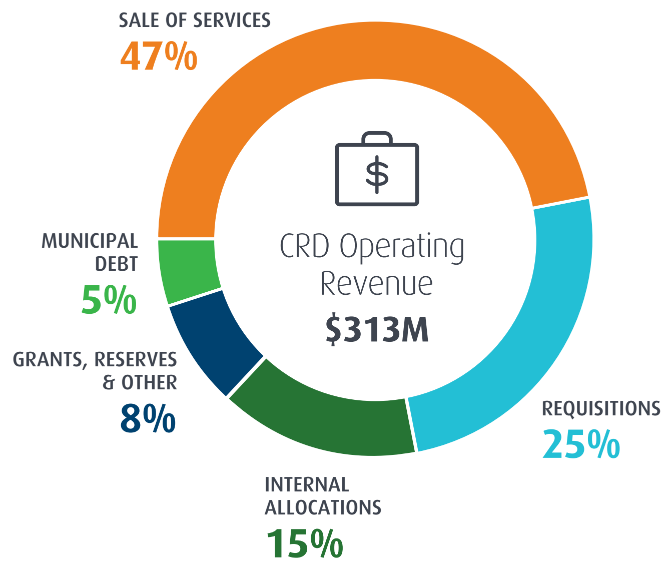
[1]Reserve balances restated to include specified purpose funds for Landfill Closure and Post Closure, and Development Cost Charges

CRD 2022 Operating Budget Overview

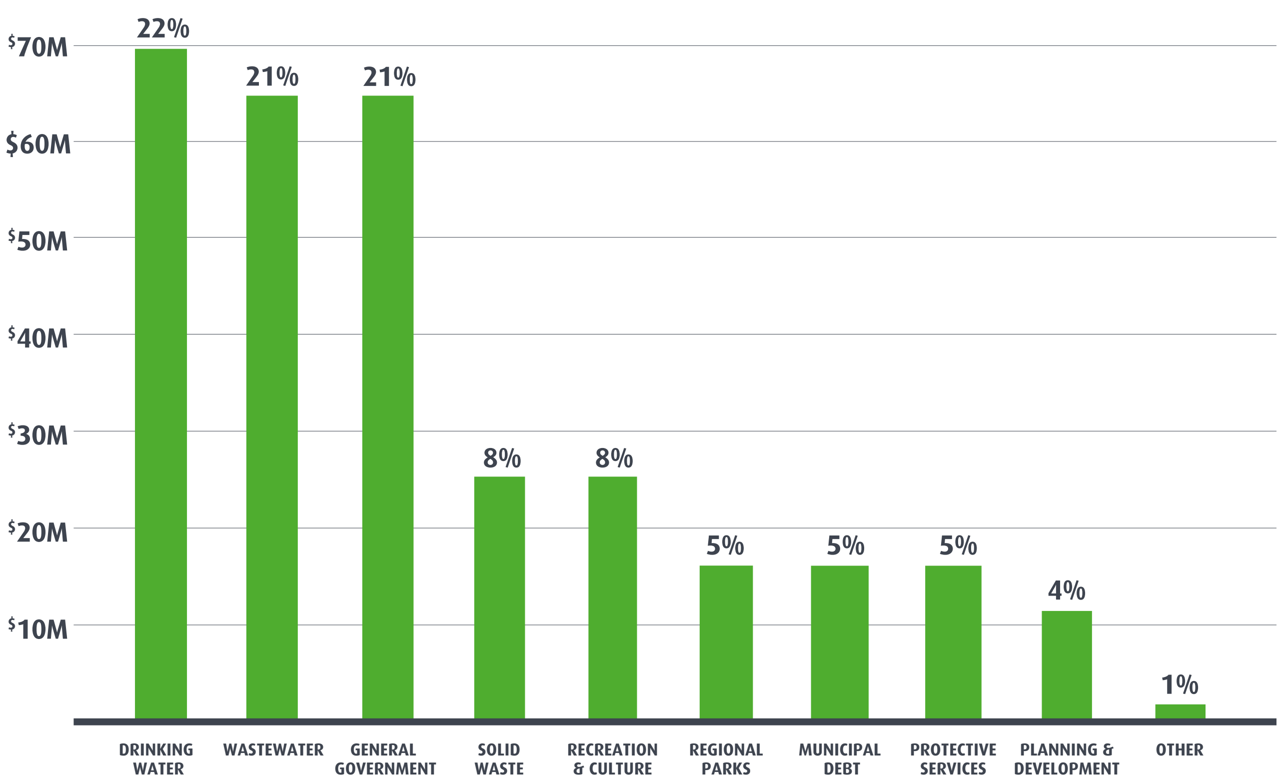
WHERE THE MONEY GOES



WHERE THE MONEY COMES FROM



HOW THE MONEY IS SPENT



Purpose: To provide detailed listing of budget drivers for changes in the operating budget.

Operating Expenses

Since Provisional approval, the operating budget increased by $3.5 million or 1.1%. Table 1 provides a detailed listing of changes to the operating budget since Provisional.

Table 1: Drivers for Change in Operating Expenses

Service	($M) Change	Description	Impact	Funding Source	Direction
Climate Action and Adaptation	0.924	Updated Climate Action Strategy	Regional	Requisition (ongoing)	CRD Board, February 9, 2022
	A Board directive to respond to a declaration of Climate Emergency led to the development of an updated Climate Action Strategy with increased service levels. Key initiatives include the Regional Building Energy Retrofit Program for $603k, Public EV Coordinator for $240k, and Corporate Energy Key Project Manager for $81k.				
Regional Housing Trust Fund	0.800	Drennan and Sooke Housing Project funding delayed from 2021 to Spring 2022	Sub-Regional	Carry Forward (one-time)	Included in 2021 Service Plan
	Carryforward of unspent funds from 2021 due to the timing of grant recipients meeting funding eligibility. Approved grant recipients will receive funds in 2022.				
Pender Islands Health Care Centre	0.226	Establishment of a new Health Care Centre service for Pender Islands	Local Area	Requisition (ongoing)	CRD Board, December 8, 2021
	The establishment of this service has been introduced since preliminary budget through bylaw No. 4441. The new service will contribute to the costs of administration and operation of the Pender Islands Health Care Centre.				
Environmental Engineering	0.170	Office space considerations and vehicle purchase	Regional	Carry Forward (one-time)	Included in 2021 Service Plan
	Carry forward 2021 surplus to fund a vehicle purchase from 2021 that was not completed; carry forward funds from the HQ2 study initiative to assist in funding the densification initiative.				

Legislative and General Government	0.207	Human Resources initiatives	Regional	Reserve (one-time)	Staff Identified Requirement
	Additional iLead program to be conducted in 2022 for $60k; IT Services Review added for 2022 for $60k; revised 2022-2026 IBC for HRIS, which recognizes a correction to the consultancy costs, with a $87k impact for 2022.				
	0.184	First Nations initiatives	Regional	Reserve (one-time)	Included in 2021 Service Plan
	Carry-forward of unspent funds from 2021 for archeology work for $35k, cultural programming/training for $95k, and indigenous internship program for $54k.				
	0.175	Corporate Emergency initiatives	Regional	Carry Forward (one-time)	Included in 2021 Service Plan
	Work carried forward to 2022 of $142k for Regional Emergency Planning Response and Corporate EOC costs, $25k Emergency Exercise Program deferred due to COVID-19; $8k for retention of an RRU co-op student to assist Protective Services with the EM software roll out.				
	0.094	Finance initiatives	Regional	Reserve (one-time)	Included in 2021 Service Plan
	Consultancy work carried forward from 2021 relating to the Internal Financial Controls Program for $50k and the Asset Management CAMS Decision-Making and Lifecycle Costing Project for $40k.				
	0.055	Corporate Services initiatives	Regional	Reserve (one-time)	Included in 2021 Service Plan
	Carry forward of planned 2021 work for EDRMS consultancy.				

Environmental Resource Management	0.108	Landfill security services	Regional	Other Revenue (ongoing)	Change in Budget Assumptions
	Landfill security services was adjusted to reflect a more accurate estimate based on the tender process.				
SGI Small Craft Harbour Facilities	0.056	Operating cost and debt adjustment	Local Area	Requisition (one-time)	Change in Budget Assumptions
	Operating cost increase due to higher wharfinger compensation, delayed closure of Horton Bay dock, and one-time start-up costs for new Anson Rd dock. Debt costs increased due to higher borrowing required to finance construction of Anson Rd Dock Facility and Swartz Bay Improvements and Dock Replacement.				
911 Call Answer - Municipalities	0.051	Call levy adjustment	Sub-Regional	Requisition (ongoing)	Change in Budget Assumptions
	Higher 2021 deficit carryforward due to lower 911 Call Levy revenue in 2021, which lowered the 2022 revenue projection in alignment with historical actual revenue trends.				
911 Systems	(0.079)	Call levy adjustment	Regional	Service Fees (ongoing)	Change in Budget Assumptions
	Due to lower than estimated 911 call levy in 2021, the budget for 2022 was adjusted to reflect updated estimate due to experience in 2021.				
All other services (Including EA)	0.479	Net increase across 82 other services			
Subtotal	**$3.450**				

Operating Revenue

Service plan adjustments and budget assumption changes since the provisional budget are funded through a variety of revenue sources totaling $3.5 million. The following tables provide changes since provisional approval by revenue type.

Table 2: Drivers for Change in Surplus Carryforward

Service	($M) Change	Description	Impact	Direction
Regional Housing Trust Fund (RHTF)	0.800	Carry forward of unspent funds from 2021 due to the timing of grant recipients meeting funding eligibility.	Sub-Regional	Included in 2021 Service Plan
Corporate Emergency	0.175	Carry forward of funding, for regional emergency initiatives to be completed in 2022.	Regional	Included in 2021 Service Plan
Environmental Engineering	0.170	Carry forward to fund a vehicle purchase from 2021 that was deferred to 2022; HQ2 study initiative to assist in funding the densification initiative.	Regional	Included in 2021 Service Plan
Land Banking and Housing	0.065	Carry forward of unspent grant funding, to be used to offset consultant fees carried forward from 2021, and adjust allocation recoveries.	Regional	Revised Amount
NET & ECI Sewer Upgrade - Debt	0.056	Debt reserve fund earnings returned upon debt maturity, carried forward as requisition to be returned.	Sub-Regional	Revised Amount
All other services (Including EA)	0.124	Net increase across 42 other services		
Total	**$1.390**			

Table 3: Drivers for Change in Transfer from Reserves Revenue

Service	($M) Change	Description	Impact	Direction
Legislative and General Government	0.207	Human Resources - Increased transfer from operating reserve to support additional 2022 iLead program, IT Services Review, and revised HRIS consultancy costs.	Regional	Staff Identified Requirement
	0.184	First Nations - Funding for initiatives carried forward from 2021 for archeology work, cultural programming and training, indigenous internship program.	Regional	Included in 2021 Service Plan
	0.090	Finance - Funding for 2021 committed work carried forward for Internal Financial Controls Program and the Asset Management CAMS Decision-Making and Lifecycle Costing Project.	Regional	Included in 2021 Service Plan
	0.055	Corporate Services - Funding for EDRMS work deferred from 2021.	Regional	Included in 2021 Service Plan
All other services (Including EA)	0.145	Net increase across 14 other services		
Total	**$0.681**			

Table 4: Drivers for Change in Requisition Revenue

Service	($M) Change	Description	Impact	Direction
Climate Action and Adaptation	0.923	Increase due to new service levels associated with the udpated Climate Action Strategy. New initiatives include the Regional Building Energy Retrofit Program, Public EV Coordinator and Corporate Energy Key Project Manager.	Regional	CRD Board, February 9, 2022
Pender Islands Health Care Centre	0.226	Increase due to the establishment of Pender Islands Health Care Centre service.	Local Area	CRD Board, December 8, 2021
911 Call Answer - Municipalities	0.076	Higher 2021 deficit carryforward due to lower 911 Call Levy revenue in 2021; lowered the 2022 revenue projection in alignment with historical actual revenue trends.	Sub-Regional	Revised Amount
Core Area Wastewater Operations	0.074	Change due to participation by requisition versus invoice and cost apportionment updates based on year-end flow adjustments.	Sub-Regional	Operating and Capital Agreements
Core Area Wastewater Capital	(0.165)	Change due to participation by requisition versus invoice and cost apportionment updates based on PILT contributions.	Sub-Regional	Operating and Capital Agreements
All other services (Including EA)	0.015	Net decrease across 93 other services		
Total	**$1.149**			

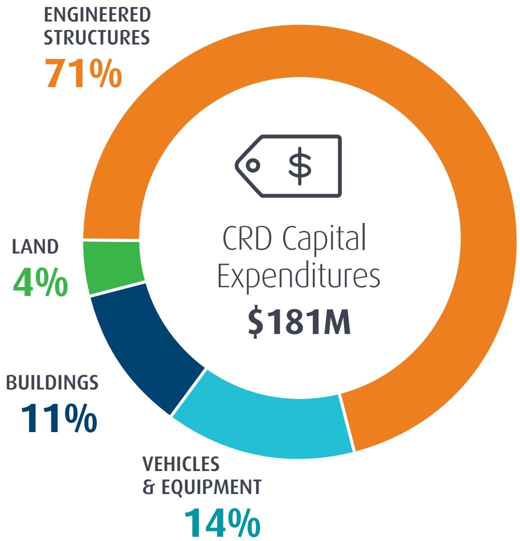
Table 5: Drivers for Change in Payments in Lieu of Taxes (PILT)

Municipality* ($M)	2022 Final	2022 Prelim	$ Change	% Change
Township of Esquimalt	2.460	2.091	0.369	18%
City of Victoria	0.515	0.496	0.019	4%
District of North Saanich	0.304	0.276	0.028	10%
City of Colwood	0.254	0.292	-0.038	-13%
District of Saanich	0.216	0.197	0.019	10%
District of Metchosin	0.112	0.124	-0.012	-10%
Electoral Areas	0.076	0.067	0.009	13%
City of Langford	0.036	0.034	0.002	6%
District of Central Saanich	0.016	0.018	-0.002	-11%
Town of Sidney	0.009	0.009	-	0%
District of Sooke	0.007	0.007	-	0%
Town of View Royal	0.006	0.006	-	0%
District of Oak Bay	0.001	0.001	-	0%
Total	**$4.012**	**$3.618**	**$0.394**	**11%**

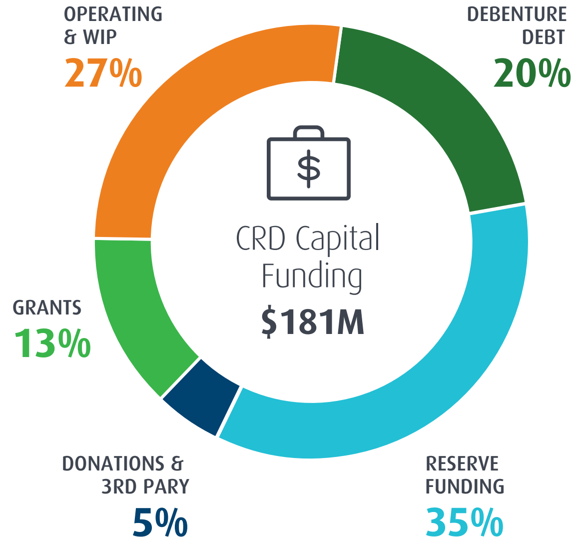
*Excludes municipalities and electoral areas that do not receive PILT

CRD 2022 Capital Budget Overview

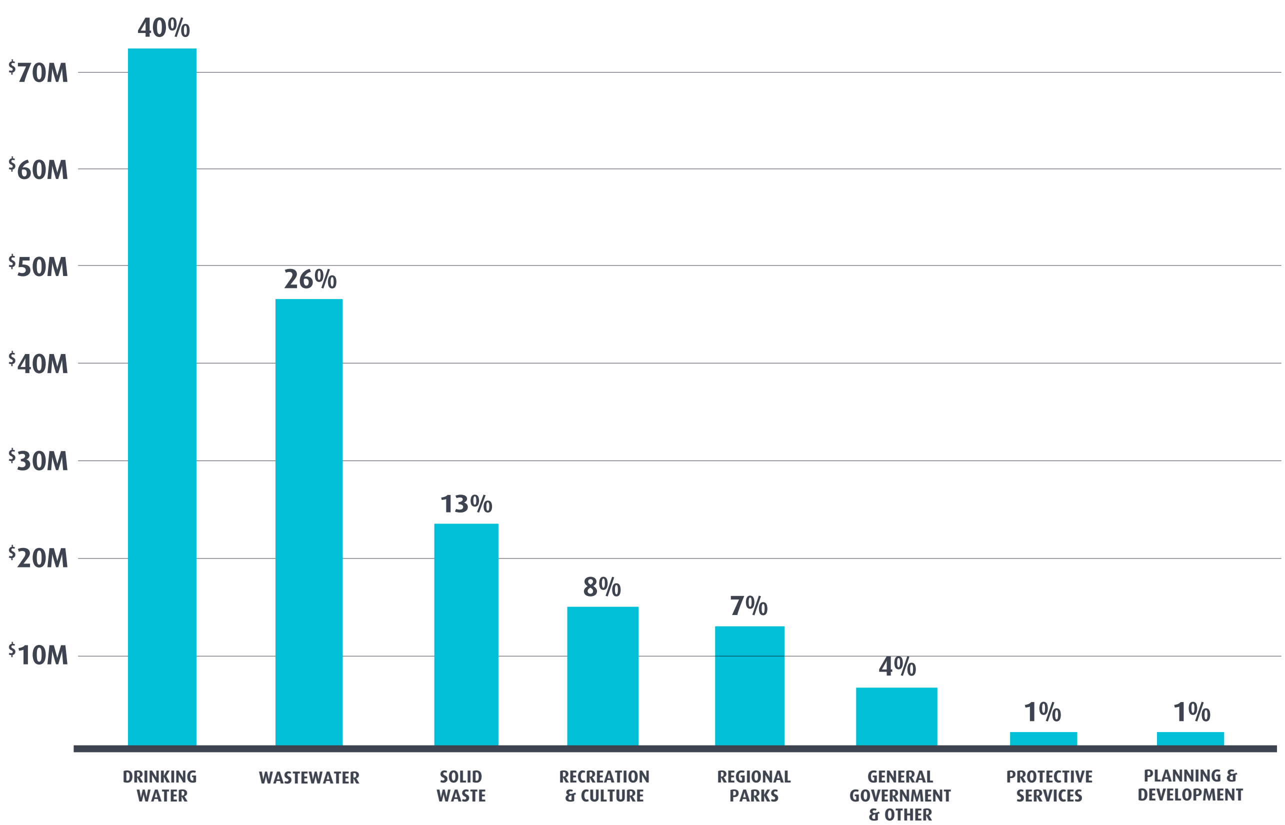
WHERE THE MONEY GOES



WHERE THE MONEY COMES FROM



HOW THE MONEY IS SPENT



Capital Regional District
2022 Capital Projects Greater than $500,000

SERVICE AREA	$M	FUNDING SOURCE
Parks & Recreation		
REGIONAL PARKS		
Potential Land Acquisition Transactions	5.0	Debt
Purchase and Install Elk Lake Remediation Systems	1.4	Capital Funds on Hand, Reserves
Construct E&N Rail Trail Phases 3 & 4	1.2	Capital Funds on Hand, Debt
Mayne Island Regional Trail	1.0	Capital Funds on Hand
Construct Hamsterly Beach Washroom	0.7	Reserves
Repair GGRT Bridges (5)	0.6	Reserves
PANORAMA RECREATION		
Heat Recovery Plant	2.5	Debt, Grant
Multi-Purpose Sport Field	0.9	Capital Funds on Hand, Grant
Environmental Services		
ENVIRONMENTAL RESOURCE MANAGEMENT		
Landfill Gas Utilization	11.3	Reserves
Aggregate Production for Internal Use	4.6	Reserves
Lower lagoon bank Emergency Repairs	0.8	Reserves
MILLSTREAM SITE REMEDIATION		
Millstream Meadows Remediation	0.8	Capital Funds on Hand, Grant
Facilities		
CRD HEADQUARTERS		
Interior Renovations	1.5	Reserves
McPherson Theatre		
Repair East Elevation Wall	2.1	Reserves
Royal Theatre		
Repair Building Envelope	0.8	Reserves, Other
Integrated Water Services		
SAANICH PENINSULA WATER SUPPLY		
SPW System Upgrade and Expansion	1.8	Reserves
Keating Cross Road Water Main	1.0	Reserves
Hamsterly Pump Station Backup Power Generator	0.8	Reserves
REGIONAL WATER SUPPY		
Goldstream IWS Field Office1	3.4	Capital Funds on Hand, Other
Replacement of UV System	3.1	Capital Funds on Hand
Butchart Dam No. 5 Remediation Planning & Construction	2.0	Capital Funds on Hand
Replace Gatehouse at Goldstream Entrance	1.7	Capital Funds on Hand
RWS Supply Main No. 4 Upgrade	1.5	Capital Funds on Hand
Vehicle & Equipment Replacement (Funding from Replacement Fund)	1.2	ERF
Integrate Dam Performance and Hydromet to SCADA	1.0	Capital Funds on Hand
Main No.3 Segment Replacement	0.6	Capital Funds on Hand
Sooke Lake Dam - Instrumentation System Improvements	0.6	Capital Funds on Hand
JDF WATER DISTRIBUTION		
Rocky Point Upgrades	8.9	Capital Funds on Hand, Other
Goldstream AC Replacement	5.1	Capital Funds on Hand
AC Pipe Replacement Program	3.0	Capital Funds on Hand
Bear Mountain Parkway Extension Supply Mains	1.5	Reserves
Sun River Reservoir Replacement	1.5	Capital Funds on Hand, Other

Continued on next page

Capital Regional District
2022 Capital Projects Greater than $500,000

SERVICE AREA	$M	FUNDING SOURCE
Integrated Water Services (continued)		
JDF WATER DISTRIBUTION		
Residential Service & Meter Replacement	1.3	Capital Funds on Hand
Vehicle & Equipment Replacement (Funding from Replacement Fund)	1.1	ERF
Sooke Henlyn Supply & Distribution Mains	1.0	Reserves
Comprehensive Pump Station Upgrades (10 year Program)	0.7	Capital Funds on Hand
JDF Reservoir Upgrades	0.7	Capital Funds on Hand
William Head & VGH Meter Replacement	0.6	Capital Funds on Hand
JDF WATER DISTRIBUTION (DCC)		
Tank 4, McCallum Pump Station, Pump Station 7 and Supply Main to Skirt Mtn Reservoir	8.0	Reserves
REGIONAL WATER SUPPLY & JDF WATER DISTRIBUTION		
Voice Radio Upgrade	1.3	Capital Funds on Hand, Debt
SAANICH PENINSULA TREATMENT PLANT		
SPWWTP Concrete Tank Repairs	1.1	Reserves
Trunk Sewer Relining	1.1	Reserves
CORE AREA WASTEWATER		
CAWTP	16.4	Capital Funds on Hand, Grant
Bowker Sewer Rehabilitation	8.5	Debt
Marigold Electrical and Building Upgrades	2.2	Debt
Annual Provisional Emergency Repairs	1.0	Debt
SCADA and Radio Assessment	0.8	Debt
Salt Spring Island (SSI)		
COMMUNITY PARKS (SSI)		
Centennial Park Upgrades	0.6	Grant
PARKS AND RECREATION (SSI)		
Recreation Centre Expansion	1.2	Grant, Reserves
Southern Gulf Island (SGI)		
MAGIC LAKE SEWER SYSTEM		
Pump Station and Treatment Plant Upgrades	3.0	Debt, Grant
Sewer Replacement	1.1	Debt

Total Projects > $500K	125.6
Total Projects < $500K	55.5
Total 2022 Capital Projects	**181.1**

2022 Capital Budget
Changes from Preliminary Budget
March 16, 2022

Appendix F

Drivers for Change in Capital Investment

Service	($M) Change	Description	Impact	Funding Source	Direction
Juan De Fuca Water Distribution	$2.0	The DCC Skirt Mountain Improvements have a budget revision to recognize anticipated cost escalation for labour and materials, resulting in a higher cost of construction than originally budgeted. Funding is provided entirely by the JDF Development Cost Charge (DCC) program.	Sub-Regional	Reserve $2.0	Juan de Fuca Water Distribution Commission, December 7th, 2021
	$1.1	The Goldstream Asbestos Cement Replacement project was increased $800,000 for higher costs of construction, and also reflects an additional $300,000 in carry forward work from 2021.	Sub-Regional	Current Operating and WIP $1.1	Juan de Fuca Water Distribution Commission, December 7th, 2021
	$0.6	Tenders received for the Sun River Reservoir Replacement exceeded original 2022 budgeted amount. Resulting budget revision of $375,000 to be funded by existing capital funds, and a further $200,000 contribution from developer.	Sub-Regional	Current Operating and WIP $0.4 Other $0.2	Juan de Fuca Water Distribution Commission, December 7th, 2021
Solid Waste Disposal	$0.9	New contract for Aggregate Production for Hartland Landfill awarded in Q3 2021, and the planned aggregate production was not accomplished in 2021. Remaining work is being carried forward to 2022.	Regional	Reserves $0.9	Change in Timing
	$0.7	The RFP tender process on the Landfill Gas Utilization project is carried forward from 2021 to 2022.	Regional	Reserves $0.7	Change in Timing
	$0.2	Storm Water Sedimentation Pond Emergency Repairs identified in Q4 2021 for 2022, to allow for permanent repair and/or diversion of contaminated storm water flows into the leachate system.	Regional	Reserves $0.2	Change in Assumptions

Solid Waste Disposal	$0.2	Planned installation of a Final Closure System was not completed in 2021 is being carry forward to 2022.	Regional	Reserves $0.2	Change in Timing
	$0.2	Planned Food Waste Transfer Station Relocation Planning work deferred from 2021 is being carry forward to 2022.	Regional	ERF $0.2	Change in Timing
	$0.2	Planned Interim Covers for West and North Slopes was incomplete in 2021, with remaining work carried forward to 2022.	Regional	Reserves $0.2	Change in Timing
Panorama Recreation	$0.9	The Multi-sport Court and Playground Relocation project was carried forward into 2022 due to delays in design.	Sub-Regional	Grant $0.6 Current Operating and WIP $0.3	Change in Timing
	$0.4	Replacement of two Ice Resurfacers was deferred from 2021 due to a delay in manufacture and is being carried forward to 2022.	Sub-Regional	ERF $0.4	Change in Timing
Core Area Wastewater Treatment Program	$0.8	Carry forward and adjusted budget for New Infrastructure Optimization work.	Sub-Regional	Debt $0.8	Change in Timing
Health Facilities - VIHA	$0.4	The Roof Replacement project carried forward from 2021, to consolidate with Phase 2 of roof replacement already identified in the 2022 budget, to achieve costing synergies.	Regional	Current Operating and WIP $0.4	Change in Timing
Regional Parks	$0.7	The design phase of the Elk/Beaver Lake Remediation Systems project was delayed due to set backs with the consultant as a result of COVID-19, and is carried forward from 2021 to 2022. Scope of the project has been modified to install a single oxygenation system in Elk Lake at this time, and looks to determine a solution for Beaver Lake once Elk Lake system is fully evaluated.	Regional	Reserve $0.7	Change in Timing

Regional Parks	$0.2	Hamsterly Beach Washroom carry forward from 2021, arising from delays with external consultants on design development during COVID, and an extended permitting process.	Regional	Current Operating and WIP $0.2	Change in Timing
	$0.2	E&N Rail Trail Phase 3 & 4 carry forward from 2021 increased due to delays in installation of Phase 3 rail crossing.	Regional	Current Operating and WIP $0.2	Change in Timing
Southern Gulf Islands Small Craft Harbour Facilities	$0.4	Completion of Anson Road dock deferred to 2022 due to the Fisheries construction timing window. Budget increased for remediation of retaining wall and parking lot damaged due to winter storm event.	Local Area	Other $0.2 Debt $0.1 Reserve $0.1	Southern Golf Islands Harbours Commission, January 28th, 2022
Millstream Site Remediation	$0.3	Millstream Meadows remediation delayed in 2021 awaiting Ministry of Environment approval. Work carried forward to 2022.	Sub-Regional	Current Operating and WIP $0.3	Change in Timing
Integrated Water – Environmental Operations	$0.3	The zero emission fleet initiative resulted in an increased budget for planned vehicle replacements planned for 2022. The increase is a result of eight replacement vehicles being budgeted at a higher cost per unit to, replace with all electric vehicles.	Sub-Regional	ERF $0.3	Change in Value
Salt Spring Island Septage & Composting	$0.3	Construction of a new Composting Facility on Salt Spring Island, in partnership with the SSI Abattoir and SSI Farmland Trust Society. Grant funding application was successful, with construction to begin in 2022.	Local Area	Grant $0.2 Other $0.1	CRD Board, November 10th, 2021
Animal Care Services	$0.4	Animal Care Services is budgeting for facility upgrades, to be funded from a recent donation.	Sub-Regional	Other $0.4	Change in Assumptions

SEAPARC	$0.2	Replacement of the Complete Pool Chlorination System is required, after a mechanical failure of the existing chlorination control system. Due to the age and make of the system, repair is not practical, and replacement is required.	Sub-Regional	Reserve $0.2	Sooke & Electoral Area Parks & Recreation Commission, December 7th, 2021
All other services (Including EA)	$0.7	Net increase across 33 capital plans for 2022			
Total	**$12.3**				

2022 Staff Establishment Chart

REGULAR POSITIONS - ONGOING	Approved		Proposed		
Department/Division	2020	2021	2022	Community Need	IBC Reference
Executive Services					
Executive Office	4.00	4.00	5.00	Accountability	15f-1.24 Executive Services Departmental Support (1)
Corporate Communications	6.00	6.00	7.00	Accountability	15f-1.14 Digital Communications Governance and Support Services (1)
Human Resources & Corporate Safety	11.00	13.00	14.00	Accountability	15f-1.16 Corporate Safety Resourcing (1)
TOTAL EXECUTIVE SERVICES	21.00	23.00	26.00		
Corporate Services					
Administration & Legal Services	3.00	3.00	4.00	Accountability	15f-1.21 Associate Legal Counsel (1)
Information Services	2.00	2.00	4.60	Accountability	15f-1.3 EDRMS (2)
				Accountability	15f-1.15 FOI & Privacy Role Conversion (AUX to PT) (0.6)
Legislative Services	3.00	3.00	4.00	Accountability	15f-1.23 Legislative Services Support (1)
Risk and Insurance	3.00	3.00	3.00		
First Nations Relations	3.00	3.00	4.00	First Nations Reconciliation	3a-3 Protection & Conservation of Heritage Sites Policy Implementation (1)
Real Estate Services	3.00	3.00	3.00		
SGI Administration	1.00	1.00	1.00		
TOTAL CORPORATE SERVICES	18.00	18.00	23.60		
Finance & Technology					
Financial Services	44.50	50.70	57.75	Accountability	15b-2.1 Asset Management (2)
				Accountability	15b-2.2 Grant Support (0.5)
				Accountability	15f-1.17 Corporate Accounting Standard Compliance (1)
				Various	In support of other IBCs (3.55)
Asset Management	2.00	2.00	2.00		
Information Technology & GIS	33.00	39.00	48.27	Various	In support of other IBCs (9.27)
Arts & Culture	2.80	2.80	2.80		
TOTAL FINANCE & TECHNOLOGY	82.30	94.50	110.82		
Integrated Water Services					
Administration	7.29	7.29	8.29	Water	10e-1 Contracts Coordinator (1)
Customer & Technical Services	14.00	14.00	15.00	Water	10a-2 Infrastructure Integration Technician (1)
Infrastructure Engineering	27.00	26.00	26.00		
Infrastructure Operations	113.89	0.00	0.00		
Wastewater Infrastructure Operations		68.89	68.89		
Water Infrastructure Operations		50.00	50.00		
Watershed Protection	26.00	27.00	27.00		
TOTAL INTEGRATED WATER SERVICES	188.18	193.18	195.18		
Parks & Environmental Services					
Administration	3.00	3.00	3.00		
Facility Mgmt. & Engineering	21.00	25.00	25.00		
Climate Action Programs [1]			1.00	Climate Action & Adaptations	5a-1.6 Corporate Energy Key Project Mgr (1) [1]
Environmental Protection	55.55	56.95	58.30	Climate Action & Adaptations	5a-1.2 Community Energy Specialist (conversion to regular) (1)
				Landfill & Recycling	9b-2.1 Communications Assistant (ERM SWMP support) (0.35)
Environmental Resource Mgmt	22.20	23.70	25.70	Landfill & Recycling	9a-1.2 Solid Waste Initiatives Coordinator (1)
				Landfill & Recycling	9d-1 Landfill Maintenance Worker (1)
Panorama Recreation	34.85	34.85	36.85	Recreation	13a-1.6 Preschool Program - ongoing (2)
Regional Parks	54.60	54.60	78.60	Parks & Natural Resource Mgmt	6g-1 Regional Parks Service (24)
SEAPARC	18.60	19.10	19.10		
TOTAL PARKS & ENVIRONMENTAL SERVICES	209.80	217.20	247.55		
Planning & Protective Services					
Administration	3.00	3.00	3.00		
Building Inspection	9.70	9.70	10.20	Planning & Development	11c-2 Building Inspection Information Services (0.5)
Health & Capital Planning	2.00	2.00	2.00		
JDFEA Services	3.70	3.70	3.70		
Protective Services	16.20	16.20	16.20		
Regional & Strategic Planning	7.00	7.00	8.00	Tranportation	2a-1.2 Transportation Priorities Implementation (1)
Regional Housing	41.00	48.00	52.00	Affordable Housing	1a-2 Housing Planning & CRHC Operations (4)
TOTAL PLANNING & PROTECTIVE SERVICES	82.60	89.60	95.10		
SSI Administration (Executive Svcs)					
SSI Administration	5.80	5.80	6.73	Recreation	13a-1.5 SSI Community Centre (0.93)
SSI Parks & Recreation	11.40	11.40	11.40		
TOTAL SSI ADMINISTRATION	17.20	17.20	18.13		
TOTAL CRD REGULAR POSITIONS (ONGOING)	619.08	652.68	716.38		

REGULAR POSITIONS - FIXED DURATION	Approved		Proposed		
Department/Division	2020	2021	2022	Community Need	IBC Reference
Executive Services					
CAWTP	24.00				
Finance & Technology					
Financial Services	4.00				
Parks & Environmental Services					
PES Administration	2.00				
Climate Action Programs			1.00	Climate Action & Adaptations	5a-1.3 Regional Building Energy Retrofit Program (0.5) [1]
					5a-1.4 Public EV Coordinator (0.5) [1]
Environmental Protection	3.50	2.00	3.00	Climate Action & Adaptations	5a-1.2 Community Energy Specialist (conversion to regular) (-1)
				Wastewater	8a-1.4 Biosolids Research Assistant - term position (1)
				Wastewater	8a-1.5 Lab Services CAWTP (1)
Environmental Resource Mgmt		2.00	2.00		
Planning & Protective Services					
Health & Capital Planning	1.00	2.00	2.00		
Regional Housing	7.00	8.80	10.80	Affordable Housing	1a-2 Housing Planning and Operations Term Extension
				Affordable Housing	1a-3 Construction and Capital Project Term Extensions
				Affordable Housing	1a-10 Reaching Home Program - Additional Funding (2)
TOTAL CRD REGULAR POSITIONS (FIXED DURATION)	41.50	14.80	18.80		

Notes on changes since Provisional Budget

1: Additions of positions within the department related to the renewed Climate Action Strategy

Reserve Forecasts

Tables 1 and 3 provide the change in the operating and capital reserve forecasts since Provisional budget. Detailed reserve schedules for each service were provided as part of the preliminary budget review process. Tables 2 and 4 provide a summary of significant reserve balances at the end of 2021.

Table 1: Changes in Operating Reserve Forecasts

Reserve Activity	2022 Final	2022 Prelim	$ Change	% Change
Opening Reserve Balance	$63.7	$57.4	6.3	11.0%
Transfers from Operating	1.7	1.6	0.1	6.2%
Interest Income	0.4	0.4	0.0	-0.4%
Transfer to Operating	-19.9	-19.0	-0.9	4.7%
Closing Reserve Balance	**$45.9**	**$40.4**	**$5.5**	**13.6%**

Consolidated operating reserves through the end of 2021 are $63.7 million. Net budgeted transfers, interest income, and funding of operating costs result in a forecasted closing balance of $45.9 million at the end of 2022. Operating reserves reflect funds retained and segregated by service to fund future operating activities. The CRD currently manages 84 operating reserve funds.

Table 2 summarizes the significant operating reserve balances by service. A detailed listing of reserve balances will be included in the audited financial statements.

Table 2: December 31, 2021 Operating Reserve Balances by Service (>$1M)

Description	Amount ($M)
Solid Waste	40.0
Core Area Wastewater	7.7
Regional Planning	2.3
Legislative & General	2.2
Regional Growth Strategy	1.6
Various (<$1M)	9.9
Total	**$63.7**

Table 3: Changes in Capital Reserve Forecasts

Reserve Activity	2022 Final	2022 Prelim	$ Change	% Change
Opening Reserve Balance[1]	$120.7	$77.9	42.8	54.9%
Transfers from Operating	22.3	22.3	0.0	0.0%
Interest Income	0.8	1.1	-0.3	-27.3%
Transfer to Capital Plan	-49.7	-43.2	-6.5	15.0%
Closing Reserve Balance	**$94.1**	**$58.1**	**$36.0**	**62.0%**

[1]Reserve balances restated to include specified purpose funds for Landfill Closure and Post Closure, and Development Cost Charges

Capital reserves at the end of 2021 are $120.7 million. Net of budgeted transfers, interest income, and funding to capital projects result in a forecasted closing balance of $94.1 million at the end of 2022. Capital reserves reflect funds retained and segregated by service to fund future capital activities. The CRD currently manages 75 capital reserve funds.

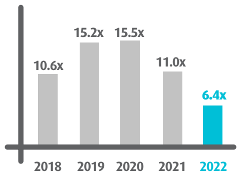
Table 4 summarizes the significant capital reserve balances by service and includes the consolidated balance for the Equipment Replacement Fund (ERF). The ERF is one fund established by bylaw, but covers all CRD services. Specified purpose funds for Landfill Closure and Post Closure, and Development Cost Charges have been shown separately. A detailed listing of reserve balances will be included in the audited financial statements.

Table 4: December 31, 2021 Capital Reserve Balances by Service, Including ERF (>$1M)

Description	Amount ($M)
Equipment Replacement Fund (All Services)	29.6
Regional Parks	12.9
Solid Waste	8.7
Core Area Wastewater Debt Reserve Fund	6.4
Office Facilities & Equipment	6.4
Saanich Peninsula Water Supply	6.2
Core Area Wastewater	3.9
Saanich Peninsula Ice Arena Facility	3.9
McPherson Theatre	2.2
S.P.W.W.S. Sewer Debt Reserve Fund	1.8
Sooke and Electoral Area Recreation & Facilities	1.3
Magic Lake Estates Water System	1.2
Regional Parks Land Acquisition	1.1
Various (<$1M)	10.0
Subtotal	**$95.6**
Landfill Closure and Post-Closure	11.9
Development Cost Charges	13.2
Total	**$120.7**

CRD 2022 Financial Indicators

BUILDING INFRASTRUCTURE

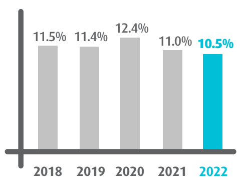


Investment in capital is **6.4x** the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2022, the investment in capital will be $181.1M* compared to an amortization of $28.3M*.

**Amortization based on net book value as per the audited financial statements from the preceding year*

MANAGING DEBT



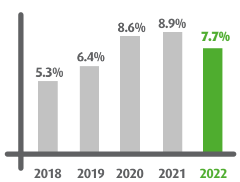
Debt servicing costs are **10.5%** of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2022, debt servicing costs will account for $25.5M* out of total revenue of $242.0M.**

**This excludes municipal borrowing*

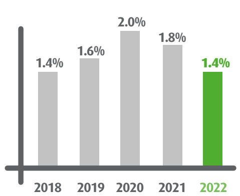
***This excludes municipal debt (15.4M), internal allocations (47.2M), and surplus carryforward (8.0M)*

SAVING FOR THE FUTURE



Reserve transfers make up **7.7%** of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2022, reserve transfers will total $24.0M while the operating budget will total $312.7M.



Reserve transfers make up **1.4%** of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2022, reserve transfers will total $24.0M while the net book value will total $1,694.1M.*

**Based on net book value as per the audited statements from the preceding year*

CAPITAL REGIONAL DISTRICT

2022 Financial Plan Summary

(Assessment data for cost apportionment purposes is based on Completed Roll Reports released Jan 1, 2022. This will be updated for the 2022 Final Billing when BC Assessment releases Revised Roll Reports by the end of March 2022. The resulting adjustment is not expected to be material.)

Prepared by CRD Financial Services

March 16, 2022

I N D E X

CAPITAL REGIONAL DISTRICT - YEAR 2022 FINANCIAL PLAN

Regional	Service	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
1.010	Legislative & General Government	25,887,694	29,930,014	1,210,559	14,331,680	4,005,768	10,382,007	8,529,279	21.72%
1.10X	Facilities Management	3,343,746	4,049,422	-	3,800,549	88,966	159,907	159,174	0.46%
1.101	G.I.S.	559,343	617,943	-	494,422	3,368	120,153	64,901	85.13%
1.112	Regional Grant in Aid	1,457,513	1,477,358	1,457,358	-	20,000	-	-	0.00%
1.224	Community Health	806,116	816,201	15,620	-	192,087	608,494	595,537	2.18%
1.226	Health Facilities - VIHA	1,580,254	1,658,419	-	-	1,658,419	-	-	0.00%
1.280	Regional Parks	12,363,073	16,779,411	-	32,053	1,294,551	15,452,807	11,052,078	39.82%
1.280A	Regional Parks - Land Acquisition	4,028,308	80,000	-	-	-	80,000	4,028,308	-98.01%
1.309	Climate Action and Adaptation	588,818	1,480,455	-	-	76,028	1,404,427	458,419	206.36%
1.310	Land Banking & Housing	2,785,019	3,026,344	111,491	765,859	704,533	1,444,461	1,337,562	7.99%
1.323	By-Law Enforcement	509,296	539,235	-	510,425	28,810	-	-	0.00%
1.324	Regional Planning Services	1,662,662	2,193,512	-	77,852	922,018	1,193,642	1,168,231	2.18%
1.335	Geo-Spatial Referencing System	179,599	174,545	-	-	16,838	157,707	163,231	-3.38%
1.374	Regional Emergency Program Support	169,443	195,609	-	-	63,723	131,886	129,248	2.04%
1.375	Hazardous Material Incident Response	344,703	352,038	-	-	28,945	323,093	316,828	1.98%
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	25,260,498	25,126,320	-	-	25,126,320	-	-	0.00%
1.525	Solid Waste Disposal - Debt	203,660	151,279	-	-	151,279	-	-	0.00%
1.57X	Environmental Services	22,861,504	23,644,160	170,000	23,361,347	112,813	-	-	0.00%
1.911	911 Systems	2,595,230	2,532,090	-	-	2,355,867	176,223	153,345	14.92%
1.921	Regional CREST Contribution	1,723,234	1,764,110	1,559	-	102,733	1,659,818	1,620,838	2.40%
2.670	Regional Water Supply	34,921,283	36,539,270	-	-	36,539,270	-	-	0.00%
21.ALL	Feasibility Study Reserve Fund - All	171,749	140,241	140,241	-	-	-	150,000	-100.00%
Total Regional		**144,002,745**	**153,267,977**	**3,106,828**	**43,374,187**	**73,492,336**	**33,294,625**	**29,926,979**	**11.25%**
Sub-Regional	**Service**	**Gross Expenditure 2021**	**Gross Expenditure 2022**	**Carry Fwd. to 2022 Operating**	**Allocations to Other Services**	**Other revenue**	**Requisition 2022**	**Requisition 2021**	**Req. % Incr.**
1.121	Sooke Regional Museum	196,593	215,882	200	-	341	215,341	196,217	9.75%
1.123	Prov. Court of B.C. (Family Court)	149,360	149,360	-	-	149,360	-	-	0.00%
1.126	Victoria Family Court Committee	15,904	16,035	157	-	878	15,000	15,000	0.00%
1.128	Greater Victoria Police Victim Services	292,562	300,551	-	-	15,358	285,193	277,830	2.65%
1.230	Traffic Safety Commission	137,652	118,428	42,358	-	3,558	72,512	71,112	1.97%
1.290	Royal Theatre	580,000	580,000	-	-	-	580,000	580,000	0.00%
1.295	McPherson Theatre	784,851	786,233	-	-	36,233	750,000	750,000	0.00%
1.297	Arts Grants	2,942,074	3,006,402	-	13,614	210,956	2,781,832	2,727,857	1.98%
1.311	Regional Housing Trust Fund	4,511,970	5,302,666	4,253,753	-	94,407	954,506	1,000,000	-4.55%
1.313	Animal Care Services	1,175,450	1,208,108	-	-	761,096	447,012	430,417	3.86%
1.330	Regional Growth Strategy	379,205	328,309	-	-	32,698	295,611	296,125	-0.17%
1.40X	SEAPARC	3,684,094	4,328,565	-	-	1,203,249	3,125,316	2,917,131	7.14%
1.44X	Panorama Rec. Center.	8,071,561	9,869,066	-	-	4,678,580	5,190,486	5,093,722	1.90%
1.531	Stormwater Quality Management - Sooke	66,404	38,281	-	-	81	38,200	37,470	1.95%
1.536	LWMP-Stormwater Quality Management-Core	720,359	732,400	-	-	95,247	637,153	624,660	2.00%
1.537	Stormwater Quality Management - Peninsula	115,765	118,107	-	-	4,051	114,056	111,820	2.00%
1.538	Source - Stormwater Quality - Peninsula	62,480	55,856	-	-	1,646	54,210	53,150	1.99%
1.912B	911 Call Answer - Municipalities	26,344	63,910	-	703,444	(49,731)	(589,803)	(665,273)	11.34%
1.913	913 Fire Dispatch	725,219	298,412	-	-	14,311	284,101	709,005	-59.93%
2.610	Saanich Peninsula Water Supply	7,169,999	7,517,025	-	-	7,517,025	-	-	0.00%
2.680	Juan de Fuca Water Distribution	20,799,372	22,566,391	-	6,000	22,560,391	-	-	0.00%
2.681	Florence Lake Water System Debt	-	8,738	-	-	-	8,738	-	0.00%
3.700	Septage Disposal - Municipal	206,222	221,804	-	-	172,149	49,655	48,839	1.67%
3.701	Millstream Remediation Service	374,541	236,372	-	-	124,039	112,333	176,960	-36.52%
3.707	On Site System Management Program - LWMP	293,643	189,038	-	-	10,556	178,482	181,440	-1.63%
3.718	Peninsula Wastewater TP	4,404,946	4,681,095	-	156,380	2,549,953	1,974,762	1,860,082	6.17%
3.720	LWMP (Peninsula) - Implementation	82,728	119,907	-	-	980	118,927	52,870	124.94%
3.750	LWMP	364,063	366,136	-	-	152,776	213,360	209,287	1.95%
3.752	Harbours Program	342,124	348,604	-	-	23,461	325,143	318,768	2.00%
3.755	Regional Source Control	1,685,236	1,647,875	-	54,610	243,764	1,349,501	1,323,040	2.00%
3.756	Harbours Environmental Action	65,290	68,622	-	-	2,026	66,596	65,290	2.00%
3.71X	Trk Swrs & Swge Disp - oper	29,895,048	30,453,623	261,787	1,424,912	24,956,665	3,810,259	3,817,170	-0.18%
3.7XX	Trk Swrs - debt	24,223,646	23,353,991	71,800	-	17,290,800	5,991,391	6,076,129	-1.39%
Total Sub-Regional		**114,544,705**	**119,295,792**	**4,630,055**	**2,358,960**	**82,856,904**	**29,449,873**	**29,356,117**	**0.32%**
Total CRD - Regional & Sub-Regional		**258,547,450**	**272,563,769**	**7,736,883**	**45,733,147**	**156,349,240**	**62,744,498**	**59,283,096**	**5.84%**
Total Electoral Areas Only		**23,356,703**	**24,685,123**	**270,249**	**1,502,680**	**7,600,683**	**15,311,511**	**14,294,861**	**7.11%**
Total CRD excluding Municipal Debt		**281,904,153**	**297,248,891**	**8,007,132**	**47,235,827**	**163,949,923**	**78,056,009**	**73,577,957**	**6.09%**
1.15X	Municipalities' Own Debt - M.F.A.	15,032,079	15,430,601	-	-	61,100	15,369,501	14,961,619	2.73%
Total CRD		**296,936,232**	**312,679,492**	**8,007,132**	**47,235,827**	**164,011,023**	**93,425,510**	**88,539,576**	**5.52%**
CRHD	**Capital Regional Hospital District**	**36,111,357**	**33,950,390**	**-**	**-**	**7,489,554**	**26,460,836**	**28,138,508**	**-5.96%**
Total CRD, CRHD & Municipal Debt		**333,047,589**	**346,629,882**	**8,007,132**	**47,235,827**	**171,500,577**	**119,886,346**	**116,678,084**	**2.75%**

CAPITAL REGIONAL DISTRICT - YEAR 2022 FINANCIAL PLAN

REQUISITION DETAIL

1.010	Legislative & General Government	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
1.011	Board Expenditures	1,192,409	1,302,979	-	-	128,000	1,174,979	1,192,409	-1.46%
1.012	Other Legislative	214,081	214,598	-	-	-	214,598	159,081	34.90%
1.014	CAO & Executive Office	763,785	825,181	-	-	-	825,181	763,785	8.04%
1.014B	Corporate Services	2,066,540	2,540,368	-	408,360	400,000	1,732,008	1,416,186	22.30%
1.015	Real Estate	523,195	519,355	-	398,684	20,000	100,671	96,039	4.82%
1.016	Human Resources	2,577,313	3,113,708	-	2,149,030	421,000	543,678	443,678	22.54%
1.017	Finance	6,522,814	7,313,165	-	3,726,347	534,590	3,052,228	2,524,780	20.89%
1.018	Health Planning	622,900	651,844	-	651,844	-	-	-	0.00%
1.022	Information Systems	7,199,314	9,710,077	-	6,099,233	1,273,012	2,337,832	1,591,284	46.91%
1.024	Planning & Protective Services	543,789	554,650	-	261,393	-	293,257	287,518	2.00%
1.025	Corporate Emergency	1,495,256	627,637	310,559	101,082	-	215,996	200,845	7.54%
1.027	First Nations Negotiations	686,083	970,024	-	-	276,900	693,124	314,943	120.08%
1.028	Environmental Services	448,943	465,683	-	94	-	465,589	448,851	3.73%
1.118	Corporate Communications	1,031,272	1,120,745	-	535,613	4,200	580,932	477,959	21.54%
	Other revenue - cc 100001	-	-	900,000	-	948,066	(1,848,066)	(1,388,079)	33.14%
Total Legislative & General Government		**25,887,694**	**29,930,014**	**1,210,559**	**14,331,680**	**4,005,768**	**10,382,007**	**8,529,279**	**21.72%**

1.10X	Facilities Management	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
1.105	Facility Management	1,690,872	2,002,250	-	1,785,445	56,898	159,907	159,174	0.46%
1.106	CRD HQ Building	1,430,448	1,815,620	-	1,783,552	32,068	-	-	0.00%
1.107	Corporate Satellite Offices	222,426	231,552	-	231,552	-	-	-	0.00%
Total Facilities Management		**3,343,746**	**4,049,422**	**-**	**3,800,549**	**88,966**	**159,907**	**159,174**	**0.46%**

1.15X	Municipalities' Own Debt - M.F.A.	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
1.151	Debt - Victoria	5,663,865	5,661,024	-	-	26,760	5,634,264	5,634,265	0.00%
1.152	Debt - C. Saanich	645,131	613,438	-	-	2,550	610,888	642,301	-4.89%
1.153	Debt - Esquimalt	882,887	869,647	-	-	4,560	865,087	877,457	-1.41%
1.154	Debt - Saanich	4,460,580	5,051,856	-	-	14,460	5,037,396	4,445,410	13.32%
1.155	Debt - Oak Bay	278,822	278,642	-	-	1,670	276,972	276,972	0.00%
1.156	Debt - N. Saanich	501,518	501,238	-	-	2,690	498,548	498,548	0.00%
1.157	Debt - Sidney	616,679	547,224	-	-	2,430	544,794	613,739	-11.23%
1.160	Debt - V. Royal	569,243	534,667	-	-	1,940	532,727	567,103	-6.06%
1.162	Debt - Highland	87,998	87,968	-	-	310	87,658	87,658	0.00%
1.163	Debt - Colwood	838,009	819,940	-	-	3,540	816,400	834,039	-2.11%
1.164	Debt - Sooke	487,347	464,957	-	-	190	464,767	484,127	-4.00%
Total Municipalities' Own Debt - M.F.A.		**15,032,079**	**15,430,601**	**-**	**-**	**61,100**	**15,369,501**	**14,961,619**	**2.73%**

1.57X	Environmental Services	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
1.575	Env. Ser. - Administration	193,497	194,327	-	194,327	-	-	-	0.00%
1.576	Env. Engineering Services	2,802,602	2,558,433	170,000	2,388,433	-	-	-	0.00%
1.577	Env. Ser. - Operations	11,626,417	12,251,889	-	12,159,489	92,400	-	-	0.00%
1.578	Env. Protection and Water Quality	8,238,988	8,639,511	-	8,619,098	20,413	-	-	0.00%
Total Environmental Services		**22,861,504**	**23,644,160**	**170,000**	**23,361,347**	**112,813**	**-**	**-**	**0.00%**

3.750	LWMP	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
3.750	LWMP	364,063	366,136	-	-	19,885	346,251	343,296	0.86%
	Invoice by Agreement					132,891	(132,891)	(134,009)	
Total LWMP		**364,063**	**366,136**	**-**	**-**	**152,776**	**213,360**	**209,287**	**1.95%**

3.71X	Trk Swrs & Swge Disp - oper	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
3.709	I & I Enhanced Program	471,174	506,912	-	506,912	-	-	-	0.00%
3.714	C. Saanich Own System - Odour Management	85,246	-	*64,441*	-	-	(64,441)	31,153	-306.85%
3.717	Core Area Wastewater Operations	29,338,628	29,946,711	*197,346*	918,000	1,242,370	27,588,995	27,618,405	-0.11%
	Trk Swrs & Swge Disp - oper Total	**29,895,048**	**30,453,623**	**261,787**	**1,424,912**	**1,242,370**	**27,524,554**	**27,649,558**	**-0.45%**
	Invoice by Agreement					23,714,295	(23,714,295)	(23,832,388)	
Total Sewer Operating		**29,895,048**	**30,453,623**	**261,787**	**1,424,912**	**24,956,665**	**3,810,259**	**3,817,170**	**-0.18%**

3.7XX	Trk Swrs - debt	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
3.768	Debt - NWT Vortex/Siphon Upgrades	6,329	-	1,384	-	-	(1,384)	6,256	-122.12%
3.769	Debt - Macaulay Pt. - Genset	14,345	12,102	-	-	(1,177)	13,279	9,645	37.68%
3.770	Debt - NET & ECI Sewer Upgrade	391,640	-	55,858	-	-	(55,858)	208,447	-126.80%
3.770A	Debt - NET & ECI Sewer Upgrade	862,695	782,988	-	-	154,240	628,748	858,825	-26.79%
3.772	Debt - NW Trunk Upgrade Phase I	-	-	126	-	-	(126)	(22,439)	-99.44%
3.792	Debt - Craigflower PS	33,522	6,275	7,765	-	862	(2,352)	20,462	-111.49%
3.798	Debt - Core Sewage Integrated Treatment Facilities	793,108	792,261	989	-	35,743	755,529	781,466	-3.32%
3.798B	Debt - Core Sewage Integrated Treatment Facilities	809,085	808,126	5,677	-	11,131	791,318	491,224	61.09%
3.798C	Debt - Core Area Wastewater Treatment Program	21,280,133	20,924,562	-	-	743,170	20,181,392	19,979,118	1.01%
3.799	Debt - Oak Bay	32,789	27,677	1	-	6,975	20,701	32,639	-36.58%
	Trk Swrs - debt Total	**24,223,646**	**23,353,991**	**71,800**	**-**	**950,944**	**22,331,247**	**22,365,643**	**-0.15%**
	Invoice by Agreement					16,339,856	(16,339,856)	(16,289,514)	
Total Sewer Debt		**24,223,646**	**23,353,991**	**71,800**	**-**	**17,290,800**	**5,991,391**	**6,076,129**	**-1.39%**

CAPITAL REGIONAL DISTRICT - YEAR 2022 FINANCIAL PLAN

ELECTORAL AREAS ONLY

	Function	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
	Joint Electoral Area Services								
1.103	Elections	25,070	262,932	-	-	197,441	65,491	25,004	161.92%
1.104	U.B.C.M.	12,893	12,945	1,147	-	76	11,722	7,627	53.69%
1.318	Building Inspection	1,653,290	1,792,001	-	30,076	1,308,157	453,768	437,264	3.77%
1.320	Noise Control	39,140	40,021	-	-	310	39,711	38,885	2.12%
1.322	Nuisances & Unsightly Premises	51,990	53,375	-	-	313	53,062	51,684	2.67%
1.372	Electoral Area Emergency Program	619,967	630,264	-	468,860	13,591	147,813	144,922	1.99%
21.E.A.	Feasibility Study Reserve Fund - E.A.	10,000	10,000	10,000	-	-	-	-	0
	TOTAL JOINT ELECTORAL AREA SERVICES	**2,412,350**	**2,801,538**	**11,147**	**498,936**	**1,519,888**	**771,567**	**705,386**	**9.38%**
	Juan de Fuca Electoral Area								
1.109	Electoral Area Admin Exp - JDF	60,767	63,837	3,570	-	138	60,129	56,682	6.08%
1.114	Grant-in-Aid - Juan de Fuca	98,311	54,425	54,135	-	290	-	-	0
1.317	JDF Building Numbering	12,900	13,099	157	-	40	12,902	12,789	0.88%
1.319	Soil Deposit Removal	5,661	5,722	-	-	40	5,682	5,621	1.09%
1.325	Electoral Area Services - Planning	866,356	807,042	-	26,420	82,916	697,706	684,025	2.00%
1.340	JDF Livestock Injury Compensation	-	3,150	-	-	-	3,150	-	0
1.370	Juan de Fuca Emergency Program	92,825	88,813	-	-	235	88,578	86,603	2.28%
1.377	JDF Search and Rescue	89,344	91,042	-	-	21,090	69,952	68,663	1.88%
1.405	JDF EA - Community Parks	198,093	196,546	2,455	-	817	193,274	190,175	1.63%
1.924	Emergency Comm - CREST - J.D.F.	121,470	125,402	-	-	259	125,143	121,249	3.21%
	Total JDF Regional	**1,545,727**	**1,449,078**	**60,317**	**26,420**	**105,825**	**1,256,516**	**1,225,807**	**2.51%**
1.119	Vancouver Island Regional Library	310,943	322,818	141	-	575	322,102	310,394	3.77%
1.129	Vancouver Island Regional Library - Debt	213,900	180,600	-	-	180,600	-	-	0
1.133	Langford E.A. - Greater Victoria Public Library	31,086	32,102	524	-	87	31,491	30,985	1.63%
1.232	Port Renfrew Street Lighting	8,875	8,984	1,520	-	3,979	3,485	3,321	4.94%
1.350	Willis Point Fire Protect & Recreation	183,619	177,868	9,919	-	33,850	134,099	128,942	4.00%
1.353	Otter Point Fire Protection	504,725	516,158	-	-	320	515,838	496,935	3.80%
1.354	Malahat Fire Protection	63,814	65,601	4	-	-	65,597	63,810	2.80%
1.355	Durrance Road Fire Protection	2,990	3,020	-	-	-	3,020	2,990	1.00%
1.357	East Sooke Fire Protection	516,620	553,329	27,238	-	71,160	454,931	406,192	12.00%
1.358	Port Renfrew Fire Protection	156,399	154,657	-	-	62,786	91,871	87,765	4.68%
1.360	Shirley Fire Protection	161,353	158,639	-	-	200	158,439	153,953	2.91%
1.369	Electoral Area Fire Services - JDF	97,153	94,666	-	-	25,900	68,766	66,605	3.24%
1.408	JDF EA - Community Recreation	88,526	90,128	-	-	20,620	69,508	68,310	1.75%
1.523	Port Renfrew Refuse Disposal	86,737	89,497	-	17,000	38,645	33,852	33,324	1.58%
2.650	Port Renfrew Water	121,108	143,106	-	-	78,598	64,508	60,016	7.48%
2.691	Wilderness Mountain Water Service	149,544	163,247	-	-	101,347	61,900	59,520	4.00%
3.700	Septage Disposal - JDF Service Area	297	464	-	-	-	464	297	56.17%
3.850	Port Renfrew Sewer	118,030	126,360	-	-	64,066	62,294	59,456	4.77%
	Total JDF Local/Specified/Defined Services	**2,815,719**	**2,881,244**	**39,346**	**17,000**	**682,733**	**2,142,165**	**2,032,815**	**5.38%**
	TOTAL JUAN DE FUCA ELECTORAL AREA	**4,361,446**	**4,330,322**	**99,663**	**43,420**	**788,558**	**3,398,681**	**3,258,622**	**4.30%**

CAPITAL REGIONAL DISTRICT - YEAR 2022 FINANCIAL PLAN

ELECTORAL AREAS ONLY

	Function	Gross Expenditure 2021	Gross Expenditure 2022	Carry Fwd. to 2022 Operating	Allocations to Other Services	Other revenue	Requisition 2022	Requisition 2021	Req. % Incr.
	Salt Spring Island Electoral Area								
1.111	Electoral Area Admin Exp - SSI	1,007,398	988,945	20,050	450,716	689	517,490	517,576	-0.02%
1.116	Grant-in-Aid - Salt Spring Island	91,685	106,961	56,669	-	236	50,056	50,052	0.01%
1.124	SSI Economic Development Commission	132,588	100,822	-	-	2,585	98,237	77,008	27.57%
1.236	Salt Spring Island Fernwood Dock	31,453	25,847	-	-	168	25,679	31,283	-17.91%
1.141	Salt Spring Island Public Library	663,395	665,268	-	-	1,648	663,620	661,352	0.34%
1.238A	Community Transit (S.S.I.)	506,175	507,996	-	-	313,285	194,711	182,252	6.84%
1.238B	Community Transportation (S.S.I.)	171,382	172,206	-	-	1,161	171,045	170,232	0.48%
1.299	Salt Spring Island Arts	118,602	121,762	-	-	85	121,677	118,512	2.67%
1.316	SSI Building Numbering	9,478	9,606	-	-	20	9,586	9,458	1.35%
1.342	SSI Livestock Injury Compensation	-	3,150	-	-	-	3,150	-	0
1.371	S.S.I. Emergency Program	139,100	130,103	-	-	2,190	127,913	127,913	0.00%
1.378	S.S.I. Search and Rescue	28,303	32,780	7,728	-	97	24,955	23,336	6.94%
1.455	Salt Spring Island - Community Parks	975,615	1,009,096	-	397,958	153,066	458,072	417,511	9.71%
1.458	Salt Spring Is.- Community Rec	265,655	264,803	-	-	210,221	54,582	53,511	2.00%
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	1,759,079	1,988,640	-	100,780	339,765	1,548,095	1,468,919	5.39%
1.535	Stormwater Quality Management - S.S.I.	27,528	47,970	-	-	20,030	27,940	27,500	1.60%
1.925	Emergency Comm - CREST - S.S.I.	142,105	143,386	408	-	151	142,827	141,771	0.74%
3.705	S.S.I. Liquid Waste Disposal	897,276	991,525	-	-	615,757	375,768	356,696	5.35%
	Total S.S.I. Regional	**6,966,817**	**7,310,866**	**84,855**	**949,454**	**1,661,154**	**4,615,403**	**4,434,882**	**4.07%**
1.234	S.S.I. Street Lighting	25,995	26,704	-	-	36	26,668	22,527	18.38%
2.620	SSI Highland Water System	31,272	30,971	29	-	110	30,832	31,119	-0.92%
2.621	Highland / Fernwood Water - SSI	515,341	542,341	-	-	467,341	75,000	75,000	0.00%
2.622	Cedars of Tuam	49,363	50,063	-	-	50,063	-	-	0
2.624	Beddis Water	259,352	270,499	-	-	195,539	74,960	73,470	2.03%
2.626	Fulford Water	207,368	228,329	-	-	180,829	47,500	37,500	26.67%
2.628	Cedar Lane Water (S.S.I.)	89,751	81,457	-	-	66,457	15,000	10,024	49.64%
2.660	Fernwood Water	14,753	14,477	14	-	50	14,413	13,493	6.82%
3.810	Ganges Sewer	1,059,376	1,085,199	-	-	1,027,052	58,147	57,000	2.01%
3.820	Maliview Estates Sewer System	217,583	219,580	-	-	214,820	4,760	4,670	1.93%
	Total S.S.I. Local/Specified/Defined Services	**2,470,154**	**2,549,620**	**43**	**-**	**2,202,297**	**347,280**	**324,803**	**6.92%**
	TOTAL S.S.I. ELECTORAL AREA	**9,436,971**	**9,860,486**	**84,898**	**949,454**	**3,863,451**	**4,962,683**	**4,759,685**	**4.26%**
	Southern Gulf Islands Electoral Area								
1.110	Electoral Area Admin Exp - SGI	429,198	466,325	-	-	77,946	388,379	341,564	13.71%
1.117	Grant-in-Aid - Southern Gulf Islands	216,732	108,488	2,714	-	1,189	104,585	102,981	1.56%
1.125	SGI Economic Development Commission	119,726	123,156	2,772	-	1,337	119,047	116,984	1.76%
1.138	Southern Gulf Islands Regional Library	227,895	232,808	1,335	-	2,400	229,073	224,053	2.24%
1.235	S. G. I. Small Craft Harbour Facilities	396,645	449,320	-	-	148,032	301,288	291,104	3.50%
1.314	SGI House Numbering	9,340	9,485	43	-	107	9,335	9,203	1.43%
1.341	SGI Livestock Injury Compensation	-	3,150	-	-	-	3,150	-	0
1.373	S.G.I. Emergency Program	273,227	250,048	-	-	2,670	247,378	242,608	1.97%
1.533	Stormwater Quality Management - Outer Gulf Is.	38,336	39,100	-	-	401	38,699	37,875	2.18%
1.923	Emergency Comm - CREST - S.G.I.	180,064	180,704	1,107	-	1,985	177,612	178,188	-0.32%
	Total Southern Gulf Islands Regional	**1,891,163**	**1,862,584**	**7,971**	**-**	**236,067**	**1,618,546**	**1,544,560**	**4.79%**
1.137	Galiano Island Community Use Building	61,968	63,202	-	-	273	62,929	61,715	1.97%
1.170	Gossip Island Electric Power Supply	57,220	56,998	143	-	270	56,585	56,848	-0.46%
1.227	Saturna Island Medical Clinic	32,553	33,541	-	-	2,152	31,389	32,180	-2.46%
1.228	Galiano Health Service	129,258	135,812	126	-	90	135,596	129,029	5.09%
1.229	Pender Islands Health Care Centre	-	225,987	-	-	-	225,987	-	0
1.352	South Galiano Fire Protection	424,362	472,448	-	-	700	471,748	424,052	11.25%
1.356	Pender Fire Protection	1,115,136	1,165,220	-	-	122,614	1,042,606	988,487	5.47%
1.359	N. Galiano Fire Protection	210,298	220,715	22,486	-	907	197,322	197,314	0.00%
1.363	Saturna Island Fire	168,292	188,365	-	-	10,569	177,796	157,672	12.76%
1.369	Electoral Area Fire Services - SGI	110,137	108,017	-	-	29,470	78,547	75,585	3.92%
1.465	Saturna Island Comm. Parks	24,060	24,899	-	-	1,576	23,323	22,866	2.00%
1.468	Saturna Island - Community Rec.	20,109	21,167	10,390	-	886	9,891	12,971	-23.75%
1.475	Mayne Is. Com. Parks & Rec	83,484	93,173	-	-	2,770	90,403	83,215	8.64%
1.476	Mayne Is. Comm. Parks (reserve)	20,433	22,701	16,041	-	6,660	-	-	0
1.478	Mayne Is. Community Rec.	42,441	48,684	13,734	-	60	34,890	34,209	1.99%
1.485	North & South Pender Com. Parks	157,082	165,474	-	-	1,820	163,654	155,349	5.35%
1.488	North & South Pender Com. Rec	64,922	69,107	2,972	-	852	65,283	64,157	1.76%
1.495	Galiano Parks	92,140	94,823	-	-	99	94,724	92,073	2.88%
1.498	Galiano Community Recreation	41,174	38,133	678	-	28	37,427	36,705	1.97%
2.630	Magic Lakes Estate Water System	979,675	962,930	-	-	383,782	579,148	568,517	1.87%
2.640	Saturna Island Water System (Lyall Harbour)	248,197	254,331	-	-	123,271	131,060	127,738	2.60%
2.642	Skana Water (Mayne)	69,509	75,615	-	-	51,615	24,000	22,885	4.87%
2.665	Sticks Allison Water (Galiano)	59,999	73,504	-	-	68,504	5,000	5,000	0.00%
2.667	Surfside Park Estates (Mayne)	108,251	118,007	-	-	94,907	23,100	22,000	5.00%
3.830	Magic Lake Estates Sewer System	854,863	884,810	-	10,870	287,930	586,010	576,831	1.59%
3.830D	Magic Lake Estates Sewer Debt	79,210	212,530	-	-	914	211,616	79,210	167.16%
	Total S.G.I. Local/Specified/Defined Services	**5,254,773**	**5,830,193**	**66,570**	**10,870**	**1,192,719**	**4,560,034**	**4,026,608**	**13.25%**
	TOTAL S.G.I. ELECTORAL AREA	**7,145,936**	**7,692,777**	**74,541**	**10,870**	**1,428,786**	**6,178,580**	**5,571,168**	**10.90%**
	TOTAL FOR ELECTORAL AREAS ONLY	**23,356,703**	**24,685,123**	**270,249**	**1,502,680**	**7,600,683**	**15,311,511**	**14,294,861**	**7.11%**

CAPITAL REGIONAL DISTRICT

Municipal Requisition & Cost Per Average Residential Assessment

Prepared by CRD Financial Services

March 16, 2022

	CENTRAL SAANICH	2022 CENTRAL SAANICH	Cost per Avg. Residential Assessment	2021 CENTRAL SAANICH	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	458,687	55.81	381,113	45.09	77,573	10.72	23.77%
1.101	G.I.S.	5,233	0.64	2,850	0.34	2,383	0.30	88.83%
1.224	Community Health	26,500	3.22	26,149	3.09	351	0.13	4.22%
1.280	Regional Parks	672,981	81.89	485,285	57.42	187,697	24.47	42.61%
1.280A	Regional Parks - Land Acquisition	3,484	0.42	176,879	20.93	(173,394)	(20.50)	-97.97%
1.309	Climate Action and Adaptation	60,844	7.40	20,004	2.37	40,839	5.04	212.78%
1.310	Land Banking & Housing	62,907	7.65	58,731	6.95	4,176	0.71	10.15%
1.324	Regional Planning Services	51,984	6.33	51,296	6.07	688	0.26	4.22%
1.335	Geo-Spatial Referencing System	6,897	0.84	7,195	0.85	(298)	(0.01)	-1.42%
1.374	Regional Emergency Program Support	5,714	0.70	5,640	0.67	74	0.03	4.18%
1.375	Hazardous Material Incident response	13,997	1.70	13,826	1.64	172	0.07	4.11%
1.911	Call Answer	7,594	0.92	6,650	0.79	944	0.14	17.44%
1.921	Regional CREST Contribution	72,139	8.78	70,882	8.39	1,257	0.39	4.66%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	6,612	0.78	(6,612)	(0.78)	-100.00%
	Total Regional	**$1,448,962**	**$176.30**	**$1,313,112**	**$155.37**	**$135,850**	**$20.94**	**13.48%**
1.126	Victoria Family Court Committee	680	0.08	695	0.08	(14)	0.00	0.70%
1.128	Greater Victoria Police Victim Services	14,553	1.77	14,105	1.67	448	0.10	6.10%
1.230	Traffic Safety Commission	3,313	0.40	3,264	0.39	48	0.02	4.36%
1.311	Regional Housing Trust Fund	49,576	6.03	51,890	6.14	(2,314)	(0.11)	-1.75%
1.330	Regional Growth Strategy	13,705	1.67	13,766	1.63	(61)	0.04	2.38%
1.44X	Panorama Recreation Center	2,005,762	244.05	2,008,007	237.59	(2,244)	6.47	2.72%
1.537	Stormwater Quality Management - Peninsula	31,576	3.84	35,549	4.21	(3,972)	(0.36)	-8.65%
1.538	Source - Stormwater Quality - Peninsula	23,188	2.82	22,882	2.71	306	0.11	4.21%
1.912B	Call Answer - Municipalities	(39,618)	(4.82)	(44,269)	(5.24)	4,652	0.42	7.97%
3.700	Septage Disposal	2,566	0.31	1,930	0.23	637	0.08	36.77%
3.701	Millstream Remediation	5,517	0.67	8,706	1.03	(3,189)	(0.36)	-34.83%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	(64,441)	(7.84)	31,153	3.69	(95,594)	(11.53)	-312.72%
3.718	Peninsula Wastewater TP	1,830,426	222.72	1,725,013	204.10	105,413	18.62	9.12%
3.720	L.W.M.P. (Peninsula) - Implementation	51,959	6.32	22,897	2.71	29,062	3.61	133.36%
3.755	Regional Source Control Program	51,071	6.21	49,695	5.88	1,376	0.33	5.68%
3.756	Harbours Environmental Action	28,486	3.47	28,109	3.33	378	0.14	4.22%
	Total Sub Regional	**$4,008,322**	**$487.72**	**$3,973,391**	**$470.13**	**$34,931**	**$17.59**	**3.74%**
	Total Capital Regional District	**$5,457,283**	**$664.02**	**$5,286,502**	**$625.50**	**$170,781**	**$38.52**	**6.16%**
	% Change					**3.23%**		
	Cost/average residential property	$664.02		$625.50		$38.52		
1.15X	Debt Service - M.F.A.	610,888	74.33	642,301	76.00	(31,413)	(1.67)	-2.19%
CRHD	Capital Regional Hospital District	1,152,389	140.22	1,235,531	146.19	(83,142)	(5.97)	-4.08%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$7,220,561**	**$878.57**	**$7,164,334**	**$847.68**	**$56,226**	**$30.89**	**3.64%**
	% Change					**0.78%**		
	Average residential assessment - 2022/2021	**$1,000,620**		**$807,050**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	10.72	1.26%
Regional Parks	24.47	2.89%
Regional Parks - Land Acquisition	(20.50)	-2.42%
Climate Action and Adaptation	5.04	0.59%
Panorama Recreation Center	6.47	0.76%
W.W. (Trk Swrs & Swge Disp) - Operating	(11.53)	-1.36%
Peninsula Wastewater TP	18.62	2.20%
L.W.M.P. (Peninsula) - Implementation	3.61	0.43%
Debt Service - M.F.A.	(1.67)	-0.20%
Capital Regional Hospital District	(5.97)	-0.70%
Various	1.64	0.19%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$30.89**	**3.64%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	10.72	1.71%
Regional Parks	24.47	3.91%
Regional Parks - Land Acquisition	(20.50)	-3.28%
Climate Action and Adaptation	5.04	0.81%
Panorama Recreation Center	6.47	1.03%
W.W. (Trk Swrs & Swge Disp) - Op	(11.53)	-1.84%
Peninsula Wastewater TP	18.62	2.98%
L.W.M.P. (Peninsula) - Implement	3.61	0.58%
Various	1.64	0.26%
TOTAL CRD	**$38.52**	**6.16%**

Capital Regional District
Sewers Operating - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share 2022 Total C. Saanich	Share of Budget
3.714	C. Saanich - Odour Management System	31,153	(64,441)	(95,594)	(64,441)	100%
3.718	Peninsula Wastewater	4,117,958	4,334,420	216,462	1,830,426	42%
	Sewer Operating	4,149,111	4,269,979		1,765,985	

	COLWOOD	2022 COLWOOD	Cost per Avg. Residential Assessment	2021 COLWOOD	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	378,588	49.68	291,781	39.22	86,807	10.46	26.67%
1.101	G.I.S.	4,319	0.57	2,182	0.29	2,137	0.27	93.26%
1.224	Community Health	21,873	2.87	20,020	2.69	1,853	0.18	6.66%
1.280	Regional Parks	555,461	72.89	371,534	49.94	183,926	22.95	45.96%
1.280A	Regional Parks - Land Acquisition	2,876	0.38	135,418	18.20	(132,543)	(17.82)	-97.93%
1.309	Climate Action and Adaptation	57,417	7.53	18,198	2.45	39,219	5.09	208.02%
1.310	Land Banking & Housing	51,922	6.81	44,964	6.04	6,958	0.77	12.73%
1.324	Regional Planning Services	42,906	5.63	39,272	5.28	3,634	0.35	6.66%
1.335	Geo-Spatial Referencing System	5,693	0.75	5,508	0.74	184	0.01	0.89%
1.374	Regional Emergency Program Support	5,392	0.71	5,131	0.69	261	0.02	2.59%
1.375	Hazardous Material Incident response	13,209	1.73	12,577	1.69	632	0.04	2.53%
1.911	Call Answer	8,074	1.06	7,020	0.94	1,055	0.12	12.30%
1.921	Regional CREST Contribution	76,700	10.06	74,822	10.06	1,878	0.01	0.08%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	5,062	0.68	(5,062)	(0.68)	-100.00%
	Total Regional	**$1,224,428**	**$160.67**	**$1,033,489**	**$138.91**	**$190,939**	**$21.76**	**15.66%**
1.126	Victoria Family Court Committee	628	0.08	602	0.08	26	0.00	1.88%
1.128	Greater Victoria Police Victim Services	12,012	1.58	10,799	1.45	1,213	0.12	8.59%
1.330	Regional Growth Strategy	11,312	1.48	10,539	1.42	773	0.07	4.78%
1.536	Stormwater Quality Management - Core Area	26,461	3.47	31,354	4.21	(4,893)	(0.74)	-17.61%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	861,136	113.00	870,769	117.04	(9,633)	(4.04)	-3.45%
3.700	Septage Disposal	2,722	0.36	3,383	0.45	(662)	(0.10)	-21.47%
3.701	Millstream Remediation	17,512	2.30	27,573	3.71	(10,060)	(1.41)	-37.99%
3.707	On Site System Management Program	77,322	10.15	77,673	10.44	(351)	(0.29)	-2.81%
3.750	LWMP	11,703	1.54	12,826	1.72	(1,122)	(0.19)	-10.92%
3.752	Stage 3 Harbour Studies	20,178	2.65	19,679	2.65	498	0.00	0.10%
3.755	Regional Source Control Program	41,207	5.41	44,512	5.98	(3,305)	(0.58)	-9.62%
	Total Sub Regional	**$1,082,192**	**$142.00**	**$1,109,708**	**$149.15**	**($27,516)**	**($7.15)**	**-4.79%**
	Total Capital Regional District **% Change**	**$2,306,620**	**$302.67**	**$2,143,197**	**$288.06**	**$163,423** **7.63%**	**$14.61**	**5.07%**
	Cost/average residential property	$302.67		$288.06		$14.61		
1.15X	Debt Service - M.F.A.	816,400	107.13	834,039	112.10	(17,639)	(4.98)	-4.44%
CRHD	Capital Regional Hospital District	951,151	124.81	945,924	127.14	5,227	(2.33)	-1.83%
	TOTAL CRD, CRHD & MUNICIPAL DEBT ***% Change***	**$4,074,171**	**$534.61**	**$3,923,160**	**$527.31**	**$151,012** **3.85%**	**$7.30**	**1.38%**
	Average residential assessment - 2022/2021	**$890,651**		**$701,897**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	10.46	1.98%
Regional Parks	22.95	4.35%
Regional Parks - Land Acquisition	(17.82)	-3.38%
Climate Action and Adaptation	5.09	0.96%
W.W. (Trk Swrs & Swge Disp) - Debt	(4.04)	-0.77%
Millstream Remediation	(1.41)	-0.27%
Debt Service - M.F.A.	(4.98)	-0.94%
Capital Regional Hospital District	(2.33)	-0.44%
Various	(0.62)	-0.12%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$7.30**	**1.38%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	10.46	3.63%
Regional Parks	22.95	7.97%
Regional Parks - Land Acquisition	(17.82)	-6.19%
Climate Action and Adaptation	5.09	1.77%
W.W. (Trk Swrs & Swge Disp) - De	(4.04)	-1.40%
Millstream Remediation	(1.41)	-0.49%
Various	(0.62)	-0.21%
TOTAL CRD	**14.61**	**5.07%**

Capital Regional District
Sewers Operating - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total Colwood	Municipality's Share: Share of Budget
3.717	Core Area Wastewater Operations	27,618,405	27,588,995	(29,410)	962,121	3%
(invoice)	Sewer Operating	27,618,405	27,588,995		962,121	

Sewers Debt - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total Colwood	Municipality's Share: Share of Budget
3.768	NWT - Vortex / Siphon Upgrade	6,256	(1,384)	(7,640)	(410)	30%
3.769	Macaulay - Genset	9,645	13,279	3,634	2,807	21%
3.772	NWT Upgrade	(22,439)	(126)	22,313	(5)	4%
3.792	Craigflower PS	20,462	(2,352)	(22,814)	(1,235)	53%
3.798	Core - Sewage Integrated T.F.	781,466	755,529	(25,937)	38,674	5%
3.798B	Core - Sewage Integrated T.F.	491,224	791,318	300,094	30,533	4%
3.798C	Core - Wastewater Treatment Program	19,979,118	20,181,392	202,274	790,772	4%
	Sewer Debt	21,265,732	21,737,656		861,136	

	ESQUIMALT	2022 ESQUIMALT	Cost per Avg. Residential Assessment	2021 ESQUIMALT	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	333,575	52.78	276,408	43.63	57,166	9.15	20.97%
1.101	G.I.S.	3,805	0.60	2,067	0.33	1,739	0.28	84.56%
1.224	Community Health	19,272	3.05	18,965	2.99	307	0.06	1.86%
1.280	Regional Parks	489,418	77.43	351,960	55.55	137,458	21.88	39.39%
1.280A	Regional Parks - Land Acquisition	2,534	0.40	128,284	20.25	(125,750)	(19.85)	-98.02%
1.309	Climate Action and Adaptation	52,898	8.37	17,598	2.78	35,300	5.59	201.31%
1.310	Land Banking & Housing	45,749	7.24	42,596	6.72	3,153	0.52	7.66%
1.324	Regional Planning Services	37,805	5.98	37,203	5.87	602	0.11	1.86%
1.335	Geo-Spatial Referencing System	5,016	0.79	5,218	0.82	(203)	(0.03)	-3.65%
1.374	Regional Emergency Program Support	4,967	0.79	4,962	0.78	6	0.00	0.36%
1.375	Hazardous Material Incident response	12,169	1.93	12,163	1.92	7	0.01	0.30%
1.911	Call Answer	7,694	1.22	6,890	1.09	804	0.13	11.93%
1.921	Regional CREST Contribution	73,082	11.56	73,439	11.59	(357)	(0.03)	-0.25%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	4,795	0.76	(4,795)	(0.76)	-100.00%
	Total Regional	**$1,087,983**	**$172.14**	**$982,548**	**$155.08**	**$105,434**	**$17.05**	**11.00%**
1.126	Victoria Family Court Committee	587	0.09	605	0.10	(18)	(0.00)	-2.72%
1.128	Greater Victoria Police Victim Services	10,584	1.67	10,230	1.61	354	0.06	3.70%
1.230	Traffic Safety Commission	2,409	0.38	2,368	0.37	42	0.01	2.01%
1.297	Arts Grants	162,715	25.74	159,625	25.19	3,090	0.55	2.18%
1.311	Regional Housing Trust Fund	43,203	6.84	45,765	7.22	(2,562)	(0.39)	-5.37%
1.330	Regional Growth Strategy	9,967	1.58	9,984	1.58	(17)	0.00	0.07%
1.536	Stormwater Quality Management - Core Area	56,413	8.93	54,175	8.55	2,239	0.37	4.38%
1.912B	Call Answer - Municipalities	(40,135)	(6.35)	(45,866)	(7.24)	5,731	0.89	12.28%
3.700	Septage Disposal	636	0.10	620	0.10	16	0.00	2.82%
3.701	Millstream Remediation	2,972	0.47	4,790	0.76	(1,818)	(0.29)	-37.80%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	1,055,487	166.99	1,230,627	194.24	(175,140)	(27.24)	-14.03%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	834,655	132.06	915,889	144.56	(81,234)	(12.51)	-8.65%
3.750	LWMP	24,515	3.88	22,877	3.61	1,637	0.27	7.41%
3.752	Stage 3 Harbour Studies	19,226	3.04	19,316	3.05	(90)	(0.01)	-0.23%
3.755	Regional Source Control Program	86,391	13.67	79,386	12.53	7,005	1.14	9.09%
	Total Sub Regional	**$2,269,625**	**$359.09**	**$2,510,390**	**$396.23**	**($240,765)**	**($37.14)**	**-9.37%**
	Total Capital Regional District	**$3,357,608**	**$531.22**	**$3,492,939**	**$551.31**	**($135,331)**	**($20.09)**	**-3.64%**
	% Change					**-3.87%**		
	Cost/average residential property	$531.22		$551.31		($20.09)		
1.15X	Debt Service - M.F.A.	865,087	136.87	877,457	138.49	(12,370)	(1.62)	-1.17%
CRHD	Capital Regional Hospital District	838,062	132.59	896,089	141.44	(58,027)	(8.84)	-6.25%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$5,060,757**	**$800.69**	**$5,266,484**	**$831.24**	**($205,727)**	**($30.55)**	**-3.68%**
	% Change					**-3.91%**		

Average residential assessment - 2022/2021 **$946,210** **$780,812**

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	9.15	1.10%
Regional Parks	21.88	2.63%
Regional Parks - Land Acquisition	(19.85)	-2.39%
Climate Action and Adaptation	5.59	0.67%
W.W. (Trk Swrs & Swge Disp) - Operating	(27.24)	-3.28%
W.W. (Trk Swrs & Swge Disp) - Debt	(12.51)	-1.50%
Debt Service - M.F.A.	(1.62)	-0.20%
Capital Regional Hospital District	(8.84)	-1.06%
Various	2.89	0.35%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**($30.55)**	**-3.68%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	9.15	1.66%
Regional Parks	21.88	3.97%
Regional Parks - Land Acquisition	(19.85)	-3.60%
Climate Action and Adaptation	5.59	1.01%
W.W. (Trk Swrs & Swge Disp) - Op	(27.24)	-4.94%
W.W. (Trk Swrs & Swge Disp) - De	(12.51)	-2.27%
Various	2.89	0.52%
TOTAL CRD	**($20.09)**	**-3.64%**

Capital Regional District

Sewers Operating - 2022

Service		2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share 2022 Total Esquimalt	Municipality's Share Share of Budget
3.717	Core Area Wastewater Operations	27,618,405	27,588,995	(29,410)	1,055,487	4%
	Sewer Operating	27,618,405	27,588,995		1,055,487	

Sewers Debt - 2022

Service		2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share 2022 Total Esquimalt	Municipality's Share Share of Budget
3.768	NWT - Vortex / Siphon Upgrade	6,256	(1,384)	(7,640)	(436)	31%
3.769	Macaulay - Genset	9,645	13,279	3,634	5,362	40%
3.772	NWT Upgrade	(22,439)	(126)	22,313	(22)	18%
3.792	Craigflower PS	20,462	(2,352)	(22,814)	(13)	1%
3.798	Core - Sewage Integrated T.F.	781,466	755,529	(25,937)	14,040	2%
3.798B	Core - Sewage Integrated T.F.	491,224	791,318	300,094	50,864	6%
3.798C	Core - Wastewater Treatment Program	19,979,118	20,181,392	202,274	764,860	4%
	Sewer Debt	21,265,732	21,737,656		834,655	

	HIGHLANDS	2022 HIGHLANDS	Cost per Avg. Residential Assessment	2021 HIGHLANDS	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	67,157	65.31	52,034	48.15	15,123	17.16	35.65%
1.101	G.I.S.	766	0.75	389	0.36	377	0.39	106.96%
1.224	Community Health	3,880	3.77	3,570	3.30	310	0.47	14.22%
1.280	Regional Parks	98,532	95.82	66,256	61.31	32,276	34.52	56.30%
1.280A	Regional Parks - Land Acquisition	510	0.50	24,149	22.34	(23,639)	(21.85)	-97.78%
1.309	Climate Action and Adaptation	8,696	8.46	2,702	2.50	5,995	5.96	238.31%
1.374	Regional Emergency Program Support	817	0.79	762	0.70	55	0.09	12.68%
1.375	Hazardous Material Incident response	2,001	1.95	1,867	1.73	133	0.22	12.61%
1.911	Call Answer	1,059	1.03	888	0.82	171	0.21	25.29%
1.310	Land Banking & Housing	9,210	8.96	8,019	7.42	1,192	1.54	20.72%
1.324	Regional Planning Services	7,611	7.40	7,003	6.48	608	0.92	14.22%
1.335	Geo-Spatial Referencing System	1,010	0.98	982	0.91	27	0.07	8.04%
1.921	Regional CREST Contribution	10,056	9.78	9,466	8.76	590	1.02	11.65%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	903	0.84	(903)	(0.84)	-100.00%
	Total Regional	**$211,304**	**$205.49**	**$178,991**	**$165.62**	**$32,314**	**$39.88**	**24.08%**
3.700	Septage Disposal	9,306	9.05	10,182	9.42	(876)	(0.37)	-3.94%
1.128	Greater Victoria Police Victim Services	2,131	2.07	1,926	1.78	205	0.29	16.29%
1.297	Arts Grants	8,032	7.81	7,351	6.80	681	1.01	14.84%
1.311	Regional Housing Trust Fund	7,083	6.89	7,007	6.48	77	0.41	6.25%
1.126	Victoria Family Court Committee	95	0.09	90	0.08	5	0.01	10.79%
1.313	Animal Care Services	23,183	22.55	22,930	21.22	253	1.33	6.26%
1.913	Fire Dispatch	15,741	15.31	19,662	18.19	(3,920)	(2.88)	-15.85%
1.330	Regional Growth Strategy	2,007	1.95	1,880	1.74	127	0.21	12.21%
1.230	Traffic Safety Commission	485	0.47	446	0.41	39	0.06	14.38%
3.701	Millstream Remediation	1,079	1.05	1,679	1.55	(600)	(0.50)	-32.43%
	Total Sub Regional	**$69,143**	**$67.24**	**$73,152**	**$67.69**	**($4,009)**	**($0.45)**	**-0.66%**
	Total Capital Regional District	**$280,447**	**$272.73**	**$252,142**	**$233.30**	**$28,304**	**$39.43**	**16.90%**
	% Change					**11.23%**		
	Cost/average residential property	$272.73		$233.30		$39.43		
1.15X	Debt Service - M.F.A.	87,658	85.25	87,658	81.11	-	4.14	5.10%
CRHD	Capital Regional Hospital District	168,722	164.08	168,688	156.08	34	8.00	5.12%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$536,827**	**$522.06**	**$508,489**	**$470.50**	**$28,339**	**$51.57**	**10.96%**
	% Change					**5.57%**		

	Average residential assessment - 2022/2021	**$1,170,908**		**$861,684**	

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	17.16	3.65%
Regional Parks	34.52	7.34%
Regional Parks - Land Acquisition	(21.85)	-4.64%
Climate Action and Adaptation	5.96	1.27%
Fire Dispatch	(2.88)	-0.61%
Debt Service - M.F.A.	4.14	0.88%
Capital Regional Hospital District	8.00	1.70%
Various	6.53	1.39%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$51.57**	**10.96%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	17.16	7.36%
Regional Parks	34.52	14.79%
Regional Parks - Land Acquisition	(21.85)	-9.37%
Climate Action and Adaptation	5.96	2.55%
Fire Dispatch	(2.88)	-1.24%
Various	6.53	2.80%
TOTAL CRD	**$39.43**	**16.90%**

	LANGFORD	2022 LANGFORD	Cost per Avg. Residential Assessment	2021 LANGFORD	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	1,012,124	47.68	804,303	37.40	207,822	10.27	27.47%
1.101	G.I.S.	11,546	0.54	6,014	0.28	5,532	0.26	94.47%
1.224	Community Health	58,475	2.75	55,186	2.57	3,289	0.19	7.33%
1.280	Regional Parks	1,484,981	69.95	1,024,146	47.63	460,835	22.32	46.87%
1.280A	Regional Parks - Land Acquisition	7,688	0.36	373,285	17.36	(365,597)	(17.00)	-97.91%
1.309	Climate Action and Adaptation	144,783	6.82	45,108	2.10	99,675	4.72	225.12%
1.310	Land Banking & Housing	138,810	6.54	123,946	5.76	14,864	0.77	13.44%
1.324	Regional Planning Services	114,706	5.40	108,255	5.03	6,452	0.37	7.33%
1.335	Geo-Spatial Referencing System	15,219	0.72	15,184	0.71	34	0.01	1.52%
1.374	Regional Emergency Program Support	13,596	0.64	12,718	0.59	878	0.05	8.29%
1.375	Hazardous Material Incident response	33,308	1.57	31,176	1.45	2,132	0.12	8.22%
1.911	Call Answer	19,399	0.91	15,968	0.74	3,431	0.17	23.06%
1.921	Regional CREST Contribution	184,274	8.68	170,202	7.92	14,072	0.77	9.67%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	13,953	0.65	(13,953)	(0.65)	-100.00%
	Total Regional	**$3,238,909**	**$152.57**	**$2,799,443**	**$130.19**	**$439,466**	**$22.39**	**17.19%**
1.126	Victoria Family Court Committee	1,624	0.08	1,436	0.07	188	0.01	14.52%
1.128	Greater Victoria Police Victim Services	32,113	1.51	29,768	1.38	2,345	0.13	9.27%
1.230	Traffic Safety Commission	7,310	0.34	6,889	0.32	421	0.02	7.48%
1.330	Regional Growth Strategy	30,242	1.42	29,052	1.35	1,190	0.07	5.44%
1.536	Stormwater Quality Management - Core Area	66,036	3.11	60,227	2.80	5,809	0.31	11.06%
1.913	Fire Dispatch	-	-	353,520	16.44	(353,520)	(16.44)	-100.00%
3.700	Septage Disposal	5,578	0.26	4,581	0.21	998	0.05	23.35%
3.701	Millstream Remediation	16,057	0.76	24,717	1.15	(8,660)	(0.39)	-34.20%
3.707	On Site System Management Program	46,736	2.20	49,270	2.29	(2,533)	(0.09)	-3.91%
3.71X	W.W. (Trk Swrs & Swge Disp) - Operating	2,725,278	128.38	2,441,915	113.56	283,363	14.82	13.05%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	2,730,493	128.62	2,679,012	124.59	51,481	4.04	3.24%
3.750	LWMP	33,275	1.57	29,805	1.39	3,470	0.18	13.09%
3.752	Stage 3 Harbour Studies	48,477	2.28	44,766	2.08	3,712	0.20	9.69%
3.755	Regional Source Control Program	117,263	5.52	103,432	4.81	13,831	0.71	14.84%
	Total Sub Regional	**$5,860,483**	**$276.07**	**$5,858,389**	**$272.44**	**$2,094**	**$3.62**	**1.33%**
2.681	Florence Lake Water System Debt	8,738	0.41	-	-	8,738	0.41	0.00%
	Total Local	**$8,738**	**$0.41**	**$0**	**$0.00**	**$8,738**	**$0.41**	**0.00%**
	Total Capital Regional District	**$9,108,130**	**$429.05**	**$8,657,832**	**$402.63**	**$450,298**	**$26.42**	**6.56%**
	% Change					**5.20%**		
	Cost/average residential property	$429.05		$402.63		$26.42		
CRHD	Capital Regional Hospital District	2,542,828	119.78	2,607,468	121.26	(64,640)	(1.48)	-1.22%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$11,650,958**	**$548.83**	**$11,265,300**	**$523.89**	**$385,658**	**$24.94**	**4.76%**
	% Change					**3.42%**		
	Average residential assessment - 2022/2021	**$854,788**		**$669,431**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	10.27	1.96%
Regional Parks	22.32	4.26%
Regional Parks - Land Acquisition	(17.00)	-3.24%
Climate Action and Adaptation	4.72	0.90%
Fire Dispatch	(16.44)	-3.14%
W.W. (Trk Swrs & Swge Disp) - Operating	14.82	2.83%
W.W. (Trk Swrs & Swge Disp) - Debt	4.04	0.77%
Capital Regional Hospital District	(1.48)	-0.28%
Various	3.68	0.70%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$24.94**	**4.76%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	10.27	2.55%
Regional Parks	22.32	5.54%
Regional Parks - Land Acquisition	(17.00)	-4.22%
Climate Action and Adaptation	4.72	1.17%
Fire Dispatch	(16.44)	-4.08%
W.W. (Trk Swrs & Swge Disp) - Op	14.82	3.68%
W.W. (Trk Swrs & Swge Disp) - De	4.04	1.00%
Various	3.68	0.91%
TOTAL CRD	**$26.42**	**6.56%**

Capital Regional District
Sewers Operating - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total Langford	Municipality's Share: Share of Budget
3.717	Core Area Wastewater Operations	27,618,405	27,588,995	(29,410)	2,725,278	10%
	Sewer Operating	27,618,405	27,588,995		2,725,278	

Sewers Debt - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total Langford	Municipality's Share: Share of Budget
3.768	NWT - Vortex / Siphon Upgrade	6,256	(1,384)	(7,640)	(539)	39%
3.769	Macaulay - Genset	9,645	13,279	3,634	4,698	35%
3.772	NWT Upgrade	(22,439)	(126)	22,313	(5)	4%
3.792	Craigflower PS	20,462	(2,352)	(22,814)	(659)	28%
3.798	Core - Sewage Integrated T.F.	781,466	755,529	(25,937)	42,083	6%
3.798B	Core - Sewage Integrated T.F.	491,224	791,318	300,094	55,711	7%
3.798C	Core - Wastewater Treatment Program	19,979,118	20,181,392	202,274	2,629,204	13%
	Sewer Debt	21,265,732	21,737,656		2,730,493	

	METCHOSIN	2022 METCHOSIN	Cost per Avg. Residential Assessment	2021 METCHOSIN	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	113,764	66.12	85,468	49.21	28,297	16.91	34.35%
1.101	G.I.S.	1,298	0.75	639	0.37	659	0.39	104.98%
1.224	Community Health	6,573	3.82	5,864	3.38	708	0.44	13.13%
1.280	Regional Parks	166,914	97.01	108,829	62.67	58,086	34.34	54.80%
1.280A	Regional Parks - Land Acquisition	864	0.50	39,666	22.84	(38,802)	(22.34)	-97.80%
1.309	Climate Action and Adaptation	16,058	9.33	4,992	2.87	11,067	6.46	224.70%
1.310	Land Banking & Housing	15,602	9.07	13,171	7.58	2,432	1.48	19.57%
1.324	Regional Planning Services	12,893	7.49	11,503	6.62	1,390	0.87	13.13%
1.335	Geo-Spatial Referencing System	1,711	0.99	1,614	0.93	97	0.07	7.01%
1.374	Regional Emergency Program Support	1,508	0.88	1,407	0.81	101	0.07	8.15%
1.375	Hazardous Material Incident response	3,694	2.15	3,450	1.99	244	0.16	8.08%
1.911	Call Answer	2,126	1.24	1,829	1.05	297	0.18	17.31%
1.921	Regional CREST Contribution	20,198	11.74	19,500	11.23	698	0.51	4.55%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	1,483	0.85	(1,483)	(0.85)	-100.00%
	Total Regional	**$363,205**	**$211.09**	**$299,415**	**$172.41**	**$63,790**	**$38.68**	**22.44%**
1.126	Victoria Family Court Committee	175	0.10	171	0.10	4	0.00	3.07%
1.128	Greater Victoria Police Victim Services	3,610	2.10	3,163	1.82	446	0.28	15.17%
1.297	Arts Grants	14,826	8.62	13,583	7.82	1,243	0.80	10.17%
1.311	Regional Housing Trust Fund	13,096	7.61	12,967	7.47	129	0.14	1.94%
1.313	Animal Care Services	39,273	22.82	37,664	21.69	1,609	1.14	5.24%
1.330	Regional Growth Strategy	3,399	1.98	3,087	1.78	312	0.20	11.14%
1.913	Fire Dispatch	31,617	18.38	40,503	23.32	(8,886)	(4.95)	-21.21%
3.700	Septage Disposal	2,102	1.22	1,834	1.06	267	0.17	15.65%
3.701	Millstream Remediation	3,572	2.08	5,611	3.23	(2,039)	(1.16)	-35.75%
	Total Sub Regional	**$111,668**	**$64.90**	**$118,584**	**$68.28**	**($6,916)**	**($3.38)**	**-4.95%**
	Total Capital Regional District	**$474,873**	**$275.99**	**$417,998**	**$240.69**	**$56,874**	**$35.30**	**14.67%**
	% Change					**13.61%**		
	Cost/average residential property	$275.99		$240.69		$35.30		
CRHD	Capital Regional Hospital District	285,818	166.11	277,077	159.55	8,741	6.57	4.12%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$760,691**	**$442.11**	**$695,076**	**$400.24**	**$65,615**	**$41.87**	**10.46%**
	% Change					**9.44%**		
	Average residential assessment - 2022/2021	**$1,185,416**		**$880,793**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	16.91	4.22%
Regional Parks	34.34	8.58%
Regional Parks - Land Acquisition	(22.34)	-5.58%
Climate Action and Adaptation	6.46	1.61%
Fire Dispatch	(4.95)	-1.24%
Millstream Remediation	(1.16)	-0.29%
Capital Regional Hospital District	6.57	1.64%
Various	6.03	1.51%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$41.87**	**10.46%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	16.91	7.02%
Regional Parks	34.34	14.27%
Regional Parks - Land Acquisition	(22.34)	-9.28%
Climate Action and Adaptation	6.46	2.68%
Fire Dispatch	(4.95)	-2.06%
Millstream Remediation	(1.16)	-0.48%
Various	6.03	2.51%
TOTAL CRD	**$35.30**	**14.67%**

	NORTH SAANICH	2022 N.SAANICH	Cost per Avg. Residential Assessment	2021 N.SAANICH	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	455,481	79.30	354,162	59.98	101,319	19.32	32.20%
1.101	G.I.S.	5,196	0.90	2,648	0.45	2,548	0.46	101.70%
1.224	Community Health	26,315	4.58	24,300	4.12	2,015	0.47	11.32%
1.280	Regional Parks	668,278	116.35	450,966	76.38	217,312	39.97	52.33%
1.280A	Regional Parks - Land Acquisition	3,460	0.60	164,370	27.84	(160,910)	(27.24)	-97.84%
1.309	Climate Action and Adaptation	50,791	8.84	15,833	2.68	34,958	6.16	229.76%
1.310	Land Banking & Housing	62,468	10.88	54,578	9.24	7,890	1.63	17.66%
1.324	Regional Planning Services	51,621	8.99	47,668	8.07	3,952	0.91	11.32%
1.335	Geo-Spatial Referencing System	6,849	1.19	6,686	1.13	163	0.06	5.29%
1.374	Regional Emergency Program Support	4,770	0.83	4,464	0.76	306	0.07	9.83%
1.375	Hazardous Material Incident response	11,685	2.03	10,943	1.85	742	0.18	9.77%
1.911	Call Answer	5,125	0.89	4,335	0.73	790	0.16	21.52%
1.921	Regional CREST Contribution	48,685	8.48	46,211	7.83	2,474	0.65	8.30%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	6,144	1.04	(6,144)	(1.04)	-100.00%
	Total Regional	**$1,400,722**	**$243.87**	**$1,193,308**	**$202.11**	**$207,414**	**$41.76**	**20.66%**
3.700	Septage Disposal	2,696	0.47	2,689	0.46	8	0.01	3.09%
3.701	Millstream Remediation	5,476	0.95	8,544	1.45	(3,068)	(0.49)	-34.12%
1.330	Regional Growth Strategy	13,610	2.37	12,793	2.17	817	0.20	9.36%
1.126	Victoria Family Court Committee	557	0.10	557	0.09	(0)	0.00	2.79%
1.311	Regional Housing Trust Fund	41,272	7.19	40,965	6.94	307	0.25	3.56%
1.44X	Panorama Recreation Center	1,680,566	292.59	1,585,522	268.53	95,044	24.05	8.96%
1.537	Stormwater Quality Management - Peninsula	40,880	7.12	37,241	6.31	3,639	0.81	12.84%
1.538	Source - Stormwater Quality - Peninsula	15,649	2.72	14,918	2.53	732	0.20	7.84%
3.720	L.W.M.P. (Peninsula) - Implementation	18,933	3.30	8,344	1.41	10,589	1.88	133.25%
1.230	Traffic Safety Commission	3,290	0.57	3,033	0.51	256	0.06	11.48%
3.755	Regional Source Control Program	18,610	3.24	18,109	3.07	500	0.17	5.64%
3.756	Harbours Environmental Action	19,225	3.35	18,325	3.10	900	0.24	7.84%
	Total Sub Regional	**1,860,764**	**323.96**	**1,751,041**	**296.57**	**109,723**	**27.39**	**9.24%**
	Total Capital Regional District	**$3,261,486**	**$567.83**	**$2,944,349**	**$498.67**	**$317,137**	**$69.15**	**13.87%**
	% Change					**10.77%**		
	Cost/average residential property	$567.83		$498.67		$69.15		
1.15X	Debt Service - M.F.A.	498,548	86.80	498,548	84.44	-	2.36	2.79%
CRHD	Capital Regional Hospital District	1,144,335	199.23	1,148,156	194.46	(3,821)	4.77	2.45%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$4,904,368**	**$853.85**	**$4,591,053**	**$777.57**	**$313,315**	**$76.28**	**9.81%**
	% Change					**6.82%**		
	Average residential assessment - 2022/2021	**$1,421,726**		**$1,073,540**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	**Increase in $/ Avg. Hshld**	**% of Total Increase**
Legislative & General Government	19.32	2.48%
Regional Parks	39.97	5.14%
Regional Parks - Land Acquisition	(27.24)	-3.50%
Climate Action and Adaptation	6.16	0.79%
Feasibility Study Reserve Fund - ALL	(1.04)	-0.13%
Panorama Recreation Center	24.05	3.09%
L.W.M.P. (Peninsula) - Implementation	1.88	0.24%
Debt Service - M.F.A.	2.36	0.30%
Capital Regional Hospital District	4.77	0.61%
Various	6.05	0.78%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$76.28**	**9.81%**

TOTAL CRD	**Increase in $/ Avg. Hshld**	**% of Total Increase**
Legislative & General Government	19.32	3.87%
Regional Parks	39.97	8.01%
Regional Parks - Land Acquisition	(27.24)	-5.46%
Climate Action and Adaptation	6.16	1.24%
Feasibility Study Reserve Fund	(1.04)	-0.21%
Panorama Recreation Center	24.05	4.82%
L.W.M.P. (Peninsula) - Impleme	1.88	0.38%
Various	6.05	1.21%
TOTAL CRD	**$69.15**	**13.87%**

Capital Regional District
Sewers Operating - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share 2022 Total N. Saanich	Municipality's Share Share of Budget
3.718	Peninsula Wastewater	4,117,958	4,334,420	216,462	667,067	15%
(invoice)	Sewer Operating	4,117,958	4,334,420		667,067	

	OAK BAY	2022 OAK BAY	Cost per Avg. Residential Assessment	2021 OAK BAY	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	653,873	96.17	545,853	79.78	108,019	16.39	20.54%
1.101	G.I.S.	7,459	1.10	4,082	0.60	3,378	0.50	83.91%
1.224	Community Health	37,777	5.56	37,453	5.47	324	0.08	1.50%
1.280	Regional Parks	959,357	141.10	695,054	101.59	264,303	39.51	38.89%
1.280A	Regional Parks - Land Acquisition	4,967	0.73	253,336	37.03	(248,370)	(36.30)	-98.03%
1.309	Climate Action and Adaptation	74,524	10.96	24,661	3.60	49,863	7.36	204.09%
1.310	Land Banking & Housing	89,676	13.19	84,118	12.30	5,559	0.89	7.28%
1.324	Regional Planning Services	74,105	10.90	73,469	10.74	636	0.16	1.50%
1.335	Geo-Spatial Referencing System	9,832	1.45	10,305	1.51	(473)	(0.06)	-3.99%
1.374	Regional Emergency Program Support	6,998	1.03	6,953	1.02	45	0.01	1.28%
1.375	Hazardous Material Incident response	17,145	2.52	17,044	2.49	101	0.03	1.22%
1.911	Call Answer	7,762	1.14	6,855	1.00	907	0.14	13.94%
1.921	Regional CREST Contribution	73,728	10.84	73,065	10.68	664	0.16	1.54%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	9,470	1.38	(9,470)	(1.38)	-100.00%
	Total Regional	**$2,017,203**	**$296.69**	**$1,841,716**	**$269.19**	**$175,486**	**$27.50**	**10.21%**
1.126	Victoria Family Court Committee	843	0.12	866	0.13	(23)	(0.00)	-2.06%
1.128	Greater Victoria Police Victim Services	20,746	3.05	20,203	2.95	544	0.10	3.33%
1.230	Traffic Safety Commission	4,723	0.69	4,675	0.68	47	0.01	1.64%
1.290	Royal Theatre	53,635	7.89	52,804	7.72	831	0.17	2.21%
1.297	Arts Grants	229,583	33.77	223,661	32.69	5,922	1.08	3.29%
1.311	Regional Housing Trust Fund	60,579	8.91	63,817	9.33	(3,238)	(0.42)	-4.48%
1.330	Regional Growth Strategy	19,537	2.87	19,717	2.88	(179)	(0.01)	-0.29%
1.536	Stormwater Quality Management - Core Area	63,607	9.36	56,396	8.24	7,210	1.11	13.49%
1.912B	Call Answer - Municipalities	(40,490)	(5.96)	(45,632)	(6.67)	5,142	0.71	10.71%
3.700	Septage Disposal	90	0.01	40	0.01	50	0.01	125.70%
3.701	Millstream Remediation	2,726	0.40	4,344	0.63	(1,619)	(0.23)	-36.87%
3.7XX	W.W. (Trk Swrs & Swge Disp) - Debt	1,564,694	230.14	1,610,070	235.33	(45,376)	(5.20)	-2.21%
3.750	LWMP	30,609	4.50	31,854	4.66	(1,246)	(0.15)	-3.31%
3.755	Regional Source Control Program	107,659	15.83	110,540	16.16	(2,881)	(0.32)	-2.00%
	Total Sub Regional	**$2,118,540**	**$311.59**	**$2,153,357**	**$314.74**	**($34,817)**	**($3.15)**	**-1.00%**
	Total Capital Regional District	**$4,135,743**	**$608.28**	**$3,995,073**	**$583.94**	**$140,669**	**$24.35**	**4.17%**
	% Change					**3.52%**		
	Cost/average residential property	$608.28		$583.94		$24.35		
1.15X	Debt Service - M.F.A.	276,972	40.74	276,972	40.48	-	0.25	0.63%
CRHD	Capital Regional Hospital District	1,642,768	241.62	1,769,602	258.65	(126,834)	(17.03)	-6.59%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$6,055,483**	**$890.64**	**$6,041,647**	**$883.07**	**$13,836**	**$7.57**	**0.86%**
	% Change					**0.23%**		
	Average residential assessment - 2022/2021	**$1,724,222**		**$1,427,926**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	16.39	1.86%
Regional Parks	39.51	4.47%
Regional Parks - Land Acquisition	(36.30)	-4.11%
Climate Action and Adaptation	7.36	0.83%
Land Banking & Housing	0.89	0.10%
Feasibility Study Reserve Fund - ALL	(1.38)	-0.16%
W.W. (Trk Swrs & Swge Disp) - Debt	(5.20)	-0.59%
Debt Service - M.F.A.	0.25	0.03%
Capital Regional Hospital District	(17.03)	-1.93%
Various	3.08	0.35%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$7.57**	**0.86%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	16.39	2.81%
Regional Parks	39.51	6.77%
Regional Parks - Land Acquisition	(36.30)	-6.22%
Climate Action and Adaptation	7.36	1.26%
Land Banking & Housing	0.89	0.15%
Feasibility Study Reserve Fund	(1.38)	-0.24%
W.W. (Trk Swrs & Swge Disp) - De	(5.20)	-0.89%
Various	3.08	0.53%
TOTAL CRD	**$24.35**	**4.17%**

Capital Regional District
Sewers Operating - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total Oak Bay	Share of Budget
3.717	Core Area Wastewater Operations	27,618,405	27,588,995	(29,410)	2,513,470	9%
(invoice)	Sewer Operating	27,618,405	27,588,995		2,513,470	

Sewers Debt - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total Oak Bay	Share of Budget
3.770	NET & ECI Upgrade	208,447	(55,858)	(264,305)	(9,015)	16%
3.770A	NET & ECI Upgrade	858,825	628,748	(230,077)	101,480	16%
3.798	Core - Sewage Integrated T.F.	781,466	755,529	(25,937)	48,679	6%
3.798B	Core - Sewage Integrated T.F.	491,224	791,318	300,094	67,534	9%
3.798C	Core - Wastewater Treatment Program	19,979,118	20,181,392	202,274	1,335,316	7%
3.799	Oak Bay - Humber / Rutland	32,639	20,701	(11,938)	20,701	100%
	Sewer Debt	22,351,719	22,321,830		1,564,694	

	SAANICH	2022 SAANICH	Cost per Avg. Residential Assessment	2021 SAANICH	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	2,733,095	59.81	2,253,121	48.45	479,975	11.36	23.44%
1.101	G.I.S.	31,179	0.68	16,847	0.36	14,332	0.32	88.33%
1.224	Community Health	157,903	3.46	154,594	3.32	3,309	0.13	3.94%
1.280	Regional Parks	4,009,976	87.75	2,868,976	61.70	1,141,001	26.06	42.23%
1.280A	Regional Parks - Land Acquisition	20,760	0.45	1,045,696	22.49	(1,024,936)	(22.03)	-97.98%
1.309	Climate Action and Adaptation	385,863	8.44	127,259	2.74	258,605	5.71	208.55%
1.310	Land Banking & Housing	374,835	8.20	347,214	7.47	27,621	0.74	9.85%
1.324	Regional Planning Services	309,748	6.78	303,258	6.52	6,490	0.26	3.94%
1.335	Geo-Spatial Referencing System	41,096	0.90	42,536	0.91	(1,441)	(0.02)	-1.69%
1.374	Regional Emergency Program Support	36,235	0.79	35,880	0.77	356	0.02	2.77%
1.375	Hazardous Material Incident response	88,769	1.94	87,953	1.89	816	0.05	2.70%
1.911	Call Answer	51,104	1.12	45,332	0.97	5,772	0.14	14.72%
1.921	Regional CREST Contribution	485,442	10.62	483,185	10.39	2,258	0.23	2.23%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	39,088	0.84	(39,088)	(0.84)	-100.00%
	Total Regional	**$8,726,007**	**$190.96**	**$7,850,937**	**$168.84**	**$875,070**	**$22.12**	**13.10%**
1.536	Stormwater Quality Management - Core Area	193,705	4.24	194,211	4.18	(507)	0.06	1.49%
3.700	Septage Disposal	4,510	0.10	5,189	0.11	(680)	(0.01)	-11.57%
1.128	Greater Victoria Police Victim Services	86,716	1.90	83,390	1.79	3,326	0.10	5.82%
3.701	Millstream Remediation	25,091	0.55	39,979	0.86	(14,889)	(0.31)	-36.14%
1.126	Victoria Family Court Committee	4,306	0.09	4,418	0.10	(113)	(0.00)	-0.83%
1.290	Royal Theatre	279,816	6.12	278,826	6.00	990	0.13	2.12%
1.230	Traffic Safety Commission	19,740	0.43	19,299	0.42	441	0.02	4.08%
1.297	Arts Grants	1,187,488	25.99	1,154,271	24.82	33,217	1.16	4.69%
1.311	Regional Housing Trust Fund	314,678	6.89	330,439	7.11	(15,761)	(0.22)	-3.09%
1.330	Regional Growth Strategy	81,664	1.79	81,385	1.75	279	0.04	2.11%
1.912B	Call Answer - Municipalities	(266,596)	(5.83)	(301,769)	(6.49)	35,173	0.66	10.10%
3.707	On Site System Management Program	53,013	1.16	53,085	1.14	(72)	0.02	1.62%
3.750	LWMP	102,386	2.24	100,352	2.16	2,034	0.08	3.82%
3.752	Stage 3 Harbour Studies	127,707	2.79	127,084	2.73	622	0.06	2.26%
3.755	Regional Source Control Program	360,692	7.89	348,248	7.49	12,444	0.40	5.40%
	Total Sub Regional	**$2,574,914**	**$56.35**	**$2,518,408**	**$54.16**	**$56,506**	**$2.19**	**4.04%**
	Total Capital Regional District	**$11,300,922**	**$247.31**	**$10,369,345**	**$223.00**	**$931,576**	**$24.31**	**10.90%**
	% Change					**8.98%**		
	Cost/average residential property	$247.31		$223.00		$24.31		
1.15X	Debt Service - M.F.A.	5,037,396	110.24	4,445,410	95.60	591,986	14.64	15.31%
CRHD	Capital Regional Hospital District	6,866,540	150.27	7,304,390	157.09	(437,850)	(6.82)	-4.34%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$23,204,858**	**$507.81**	**$22,119,146**	**$475.69**	**$1,085,712**	**$32.13**	**6.75%**
	% Change					**4.91%**		
	Average residential assessment - 2022/2021	**$1,072,328**		**$867,210**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	11.36	2.39%
Regional Parks	26.06	5.48%
Regional Parks - Land Acquisition	(22.03)	-4.63%
Climate Action and Adaptation	5.71	1.20%
Debt Service - M.F.A.	14.64	3.08%
Capital Regional Hospital District	(6.82)	-1.43%
Various	3.23	0.68%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$32.13**	**6.75%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	11.36	5.09%
Regional Parks	26.06	11.68%
Regional Parks - Land Acquisition	(22.03)	-9.88%
Climate Action and Adaptation	5.71	2.56%
Various	3.23	1.45%
TOTAL CRD	**$24.31**	**10.90%**

Capital Regional District

Sewers Operating - 2022

Service		2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total Saanich	Municipality's Share: Share of Budget
3.717	Core Area Wastewater Operations	27,618,405	27,588,995	(29,410)	8,417,137	31%
(Invoice)	Sewer Operating	27,618,405	27,588,995		8,417,137	

Sewers Debt - 2022

Service		2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total Saanich	Municipality's Share: Share of Budget
3.772	NWT Upgrade	(22,439)	(126)	22,313	(52)	41%
3.770	NET & ECI Upgrade	208,447	(55,858)	(264,305)	(12,551)	22%
3.770A	NET & ECI Upgrade	858,825	628,748	(230,077)	141,280	22%
3.798	Core - Sewage Integrated T.F.	781,466	755,529	(25,937)	244,103	32%
3.798B	Core - Sewage Integrated T.F.	491,224	791,318	300,094	241,592	31%
3.798C	Core - Wastewater Treatment Program	19,979,118	20,181,392	202,274	6,341,916	31%
(Invoice)	Sewer Debt	22,296,641	22,301,003		6,956,288	

	SIDNEY	2022 SIDNEY	Cost per Avg. Residential Assessment	2021 SIDNEY	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	365,934	47.19	308,097	39.63	57,836	7.55	19.06%
1.101	G.I.S.	4,175	0.54	2,304	0.30	1,871	0.24	81.65%
1.224	Community Health	21,142	2.73	21,140	2.72	2	0.01	0.25%
1.280	Regional Parks	536,895	69.23	392,311	50.47	144,584	18.77	37.19%
1.280A	Regional Parks - Land Acquisition	2,780	0.36	142,991	18.39	(140,212)	(18.04)	-98.05%
1.309	Climate Action and Adaptation	44,460	5.73	14,804	1.90	29,655	3.83	201.04%
1.310	Land Banking & Housing	50,187	6.47	47,479	6.11	2,708	0.36	5.96%
1.324	Regional Planning Services	41,472	5.35	41,468	5.33	4	0.01	0.25%
1.335	Geo-Spatial Referencing System	5,502	0.71	5,817	0.75	(314)	(0.04)	-5.17%
1.374	Regional Emergency Program Support	4,175	0.54	4,174	0.54	1	0.00	0.27%
1.375	Hazardous Material Incident response	10,228	1.32	10,232	1.32	(4)	0.00	0.21%
1.911	Call Answer	5,035	0.65	4,461	0.57	573	0.08	13.13%
1.921	Regional CREST Contribution	47,824	6.17	47,551	6.12	273	0.05	0.82%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	5,345	0.69	(5,345)	(0.69)	-100.00%
	Total Regional	**$1,139,808**	**$146.98**	**$1,048,174**	**$134.84**	**$91,634**	**$12.14**	**9.01%**
1.126	Victoria Family Court Committee	517	0.07	528	0.07	(12)	(0.00)	-1.96%
1.128	Greater Victoria Police Victim Services	11,610	1.50	11,403	1.47	207	0.03	2.07%
1.230	Traffic Safety Commission	2,643	0.34	2,639	0.34	4	0.00	0.39%
1.311	Regional Housing Trust Fund	36,178	4.67	38,350	4.93	(2,172)	(0.27)	-5.43%
1.330	Regional Growth Strategy	10,934	1.41	11,129	1.43	(195)	(0.02)	-1.51%
1.44X	Panorama Recreation Center	1,504,158	193.96	1,500,193	192.98	3,965	0.98	0.51%
1.537	Stormwater Quality Management - Peninsula	31,231	4.03	27,206	3.50	4,026	0.53	15.08%
1.538	Source - Stormwater Quality - Peninsula	15,372	1.98	15,350	1.97	22	0.01	0.39%
3.700	Septage Disposal	893	0.12	702	0.09	191	0.02	27.59%
3.701	Millstream Remediation	1,834	0.24	2,931	0.38	(1,097)	(0.14)	-37.27%
3.720	L.W.M.P. (Peninsula) - Implementation	48,035	6.19	21,629	2.78	26,406	3.41	122.63%
3.755	Regional Source Control Program	47,212	6.09	46,941	6.04	271	0.05	0.82%
3.756	Harbours Environmental Action	18,885	2.44	18,856	2.43	28	0.01	0.39%
3.775	Debt - Saanich Pen. Waste Water System	-	-	-	-	-	-	0.00%
	Total Sub Regional	**$1,729,502**	**$223.02**	**$1,697,857**	**$218.41**	**$31,646**	**$4.61**	**2.11%**
	Total Capital Regional District	**$2,869,310**	**$370.00**	**$2,746,030**	**$353.25**	**$123,279**	**$16.75**	**4.74%**
	% Change					**4.49%**		
	Cost/average residential property	$370.00		$353.25		$16.75		
1.15X	Debt Service - M.F.A.	544,794	70.25	613,739	78.95	(68,945)	(8.70)	-11.02%
CRHD	Capital Regional Hospital District	919,360	118.55	998,821	128.49	(79,460)	(9.93)	-7.73%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$4,333,464**	**$558.81**	**$4,358,590**	**$560.69**	**($25,126)**	**($1.88)**	**-0.34%**
	% Change					**-0.58%**		
	Average residential assessment - 2022/2021	**$846,010**		**$709,333**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	7.55	1.35%
Regional Parks	18.77	3.35%
Regional Parks - Land Acquisition	(18.04)	-3.22%
Climate Action and Adaptation	3.83	0.68%
Panorama Recreation Center	0.98	0.17%
L.W.M.P. (Peninsula) - Implementation	3.41	0.61%
Debt Service - M.F.A.	(8.70)	-1.55%
Capital Regional Hospital District	(9.93)	-1.77%
Various	0.25	0.04%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**($1.88)**	**-0.34%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	7.55	2.14%
Regional Parks	18.77	5.31%
Regional Parks - Land Acquisition	(18.04)	-5.11%
Climate Action and Adaptation	3.83	1.08%
Panorama Recreation Center	0.98	0.28%
L.W.M.P. (Peninsula) - Implement	3.41	0.97%
Various	0.25	0.07%
TOTAL CRD	**$16.75**	**4.74%**

Capital Regional District
Sewers Operating - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share 2022 Total Sidney	Share of Budget
3.718	Peninsula Wastewater	4,117,958	4,334,420	216,462	1,692,591	39%
(Invoice)	Sewer Operating	4,117,958	4,334,420		1,692,591	

SOOKE		2022 SOOKE	Cost per Avg. Residential Assessment	2021 SOOKE	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	289,610	41.47	213,555	30.54	76,056	10.93	35.80%
1.101	G.I.S.	3,304	0.47	1,597	0.23	1,707	0.24	107.19%
1.224	Community Health	16,732	2.40	14,653	2.10	2,079	0.30	14.35%
1.280	Regional Parks	424,914	60.84	271,927	38.88	152,988	21.96	56.47%
1.280A	Regional Parks - Land Acquisition	2,200	0.31	99,113	14.17	(96,913)	(13.86)	-97.78%
1.309	Climate Action and Adaptation	44,697	6.40	13,809	1.97	30,889	4.43	224.14%
1.310	Land Banking & Housing	39,719	5.69	32,910	4.71	6,810	0.98	20.86%
1.324	Regional Planning Services	32,822	4.70	28,743	4.11	4,079	0.59	14.35%
1.335	Geo-Spatial Referencing System	4,355	0.62	4,032	0.58	323	0.05	8.16%
1.374	Regional Emergency Program Support	4,197	0.60	3,893	0.56	304	0.04	7.96%
1.375	Hazardous Material Incident response	10,283	1.47	9,544	1.36	739	0.11	7.89%
1.911	Call Answer	6,371	0.91	5,465	0.78	906	0.13	16.74%
1.921	Regional CREST Contribution	60,521	8.67	58,253	8.33	2,268	0.34	4.04%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	3,705	0.53	(3,705)	(0.53)	-100.00%
	Total Regional	**$939,726**	**$134.55**	**$761,197**	**$108.84**	**$178,529**	**$25.71**	**23.62%**
1.126	Victoria Family Court Committee	483	0.07	455	0.06	28	0.00	6.37%
1.230	Traffic Safety Commission	2,092	0.30	1,829	0.26	263	0.04	14.51%
1.297	Arts Grant	41,251	5.91	37,576	5.37	3,676	0.53	9.93%
1.311	Regional Housing Trust Fund	36,494	5.23	35,917	5.14	577	0.09	1.75%
1.313	Animal Care Services	99,977	14.32	94,110	13.46	5,867	0.86	6.38%
1.330	Regional Growth Strategy	8,653	1.24	7,714	1.10	940	0.14	12.34%
1.40X	SEAPARC	2,374,201	339.94	2,229,834	318.84	144,367	21.11	6.62%
1.913	Fire Dispatch	94,735	13.56	120,995	17.30	(26,260)	(3.74)	-21.60%
3.700	Septage Disposal	4,891	0.70	4,192	0.60	700	0.10	16.85%
3.701	Millstream Remediation	7,764	1.11	12,174	1.74	(4,410)	(0.63)	-36.14%
	Total Sub Regional	**$2,670,541**	**$382.38**	**$2,544,795**	**$363.87**	**$125,746**	**$18.50**	**5.09%**
1.121	Sooke Regional Museum	139,036	19.91	124,482	17.80	14,553	2.11	11.84%
1.531	Stormwater Quality Management	38,200	5.47	37,470	5.36	730	0.11	2.09%
	Total Local	**$177,236**	**$25.38**	**$161,952**	**$23.16**	**$15,283**	**$2.22**	**9.59%**
	Total Capital Regional District	**$3,787,503**	**$542.31**	**$3,467,944**	**$495.87**	**$319,559**	**$46.43**	**9.36%**
	% Change					**9.21%**		
	Cost/average residential property	$542.31		$495.87		$46.43		
1.15X	Debt Service - M.F.A.	464,767	66.55	484,127	69.22	(19,360)	(2.68)	-3.87%
CRHD	Capital Regional Hospital District	727,608	104.18	692,323	98.99	35,285	5.19	5.24%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$4,979,878**	**$713.03**	**$4,644,394**	**$664.09**	**$335,483**	**$48.95**	**7.37%**
	% Change					**7.22%**		
	Average residential assessment - 2022/2021	**$743,450**		**$546,506**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	10.93	1.65%
Regional Parks	21.96	3.31%
Regional Parks - Land Acquisition	(13.86)	-2.09%
Climate Action and Adaptation	4.43	0.67%
SEAPARC	21.11	3.18%
Fire Dispatch	(3.74)	-0.56%
Debt Service - M.F.A.	(2.68)	-0.40%
Capital Regional Hospital District	5.19	0.78%
Various	5.60	0.84%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$48.95**	**7.37%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	10.93	2.20%
Regional Parks	21.96	4.43%
Regional Parks - Land Acquisition	(13.86)	-2.79%
Climate Action and Adaptation	4.43	0.89%
Fire Dispatch	21.11	4.26%
Regional CREST Contribution	(3.74)	-0.75%
Various	5.60	1.13%
TOTAL CRD	**$46.43**	**9.36%**

	VICTORIA	2022 VICTORIA	Cost per Avg. Residential Assessment	2021 VICTORIA	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	2,554,789	54.58	2,250,817	47.29	303,972	7.28	15.40%
1.101	G.I.S.	29,145	0.62	16,830	0.35	12,315	0.27	76.07%
1.224	Community Health	147,602	3.15	154,436	3.24	(6,834)	(0.09)	-2.83%
1.280	Regional Parks	3,748,366	80.07	2,866,042	60.22	882,324	19.86	32.97%
1.280A	Regional Parks - Land Acquisition	19,405	0.41	1,044,627	21.95	(1,025,222)	(21.53)	-98.11%
1.309	Climate Action and Adaptation	325,370	6.95	110,575	2.32	214,795	4.63	199.18%
1.310	Land Banking & Housing	350,381	7.48	346,859	7.29	3,522	0.20	2.71%
1.324	Regional Planning Services	289,540	6.19	302,948	6.37	(13,407)	(0.18)	-2.83%
1.335	Geo-Spatial Referencing System	38,414	0.82	42,493	0.89	(4,078)	(0.07)	-8.08%
1.374	Regional Emergency Program Support	30,555	0.65	31,176	0.66	(621)	(0.00)	-0.35%
1.375	Hazardous Material Incident response	74,852	1.60	76,422	1.61	(1,569)	(0.01)	-0.41%
1.911	Call Answer	38,907	0.83	34,211	0.72	4,696	0.11	15.63%
1.921	Regional CREST Contribution	369,576	7.90	364,647	7.66	4,929	0.23	3.05%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	39,048	0.82	(39,048)	(0.82)	-100.00%
	Total Regional	**$8,016,903**	**$171.26**	**$7,681,130**	**$161.39**	**$335,772**	**$9.87**	**6.12%**
1.126	Victoria Family Court Committee	3,811	0.08	3,893	0.08	(82)	(0.00)	-0.47%
1.128	Greater Victoria Police Victim Services	81,059	1.73	83,305	1.75	(2,247)	(0.02)	-1.07%
1.230	Traffic Safety Commission	18,452	0.39	19,279	0.41	(827)	(0.01)	-2.69%
1.290	Royal Theatre	246,549	5.27	248,370	5.22	(1,821)	0.05	0.93%
1.295	McPherson Theatre	750,000	16.02	750,000	15.76	-	0.26	1.67%
1.297	Arts Grants	1,001,790	21.40	1,002,891	21.07	(1,101)	0.33	1.56%
1.311	Regional Housing Trust Fund	264,955	5.66	286,536	6.02	(21,581)	(0.36)	-5.98%
1.330	Regional Growth Strategy	76,336	1.63	81,301	1.71	(4,966)	(0.08)	-4.54%
1.536	Stormwater Quality Management - Core Area	186,146	3.98	180,287	3.79	5,859	0.19	4.98%
1.912B	Call Answer - Municipalities	(202,964)	(4.34)	(227,737)	(4.78)	24,773	0.45	9.39%
3.700	Septage Disposal	13,569	0.29	13,352	0.28	217	0.01	3.32%
3.701	Millstream Remediation	14,885	0.32	23,612	0.50	(8,727)	(0.18)	-35.90%
3.752	Stage 3 Harbour Studies	97,225	2.08	95,907	2.02	1,318	0.06	3.07%
3.755	Regional Source Control Program	468,197	10.00	465,040	9.77	3,157	0.23	2.36%
	Total Sub Regional	**$3,020,010**	**$64.51**	**$3,026,038**	**$63.58**	**($6,028)**	**$0.94**	**1.47%**
	Total Capital Regional District	**$11,036,913**	**$235.77**	**$10,707,169**	**$224.97**	**$329,744**	**$10.81**	**4.80%**
	% Change					**3.08%**		
	Cost/average residential property	$235.77		$224.97		$10.81		
1.15X	Debt Service - M.F.A.	5,634,264	120.36	5,634,265	118.38	(1)	1.98	1.67%
CRHD	Capital Regional Hospital District	6,418,568	137.12	7,296,923	153.31	(878,354)	(16.20)	-10.57%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$23,089,745**	**$493.25**	**$23,638,356**	**$496.66**	**($548,611)**	**($3.41)**	**-0.69%**
	% Change					**-2.32%**		
	Average residential assessment - 2022/2021	**$978,477**		**$846,391**				

Major Impacts

TOTAL CRD, CRHD & MUNICIPAL DEBT	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	7.28	1.47%
Regional Parks	19.86	4.00%
Regional Parks - Land Acquisition	(21.53)	-4.34%
Climate Action and Adaptation	4.63	0.93%
Debt Service - M.F.A.	1.98	0.40%
Capital Regional Hospital District	(16.20)	-3.26%
Various	0.57	0.12%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**($3.41)**	**-0.69%**

TOTAL CRD	Increase in $/ Avg. Hshld	% of Total Increase
Legislative & General Government	7.28	3.24%
Regional Parks	19.86	8.83%
Regional Parks - Land Acquisition	(21.53)	-9.57%
Climate Action and Adaptation	4.63	2.06%
Various	0.57	0.26%
TOTAL CRD	**$10.81**	**4.80%**

Capital Regional District

Sewers Operating - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share 2022 Total Victoria	Share of Budget
3.717	Core Area Wastewater Operations	27,618,405	27,588,995	(29,410)	10,927,761	40%
	Total Sewer Operating	27,618,405	27,588,995	(29,410)	10,927,761	
(Invoice)	Sewer Operating	-	-		10,927,761	
	Net Sewer Operating	27,618,405	27,588,995		-	

L.W.M.P. - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share 2022 Total Victoria	Share of Budget
3.750	LWMP	343,296	346,251	2,955	132,891	38%
	Total L.W.M.P.	343,296	346,251	2,955	132,891	
(Invoice)	L.W.M.P.	-	-		132,891	
	Net L.W.M.P.	343,296	346,251		-	

Sewers Debt - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share 2022 Total Victoria	Share of Budget
3.772	NWT Upgrade	(22,439)	(126)	22,313	(41)	32%
3.770	NET & ECI Upgrade	208,447	(55,858)	(264,305)	(34,291)	61%
3.770A	NET & ECI Upgrade	858,825	628,748	(230,077)	385,988	61%
3.798	Core - Sewage Integrated T.F.	781,466	755,529	(25,937)	329,521	44%
3.798B	Core - Sewage Integrated T.F.	491,224	791,318	300,094	324,011	41%
3.798C	Core - Wastewater Treatment Program	19,979,118	20,181,392	202,274	7,514,565	37%
	Total Sewer Debt	22,296,641	22,301,003	4,362	8,519,753	
(Invoice)	Sewer Debt	-	-		8,519,753	
	Net Sewer Debt	22,296,641	22,301,003		-	

	VIEW ROYAL	2022 VIEW ROYAL	Cost per Avg. Residential Assessment	2021 VIEW ROYAL	Cost per Avg. Residential Assessment	Difference Increase/ (Decrease)	Change in Cost per Avg. Household $	%
1.010	Legislative & General Government	247,411	52.41	203,914	42.46	43,497	9.94	23.42%
1.101	G.I.S.	2,823	0.60	1,525	0.32	1,298	0.28	88.30%
1.224	Community Health	14,294	3.03	13,991	2.91	303	0.11	3.92%
1.280	Regional Parks	363,000	76.89	259,651	54.07	103,349	22.82	42.21%
1.280A	Regional Parks - Land Acquisition	1,879	0.40	94,639	19.71	(92,759)	(19.31)	-97.98%
1.309	Climate Action and Adaptation	36,157	7.66	11,792	2.46	24,366	5.20	211.92%
1.310	Land Banking & Housing	33,932	7.19	31,424	6.54	2,508	0.64	9.84%
1.324	Regional Planning Services	28,040	5.94	27,446	5.72	594	0.22	3.92%
1.335	Geo-Spatial Referencing System	3,720	0.79	3,850	0.80	(130)	(0.01)	-1.70%
1.374	Regional Emergency Program Support	3,395	0.72	3,325	0.69	71	0.03	3.89%
1.375	Hazardous Material Incident response	8,318	1.76	8,150	1.70	169	0.06	3.83%
1.911	Call Answer	4,934	1.05	4,286	0.89	648	0.15	17.10%
1.921	Regional CREST Contribution	46,870	9.93	45,686	9.51	1,184	0.41	4.36%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	3,538	0.74	(3,538)	(0.74)	-100.00%
	Total Regional	**$794,774**	**$168.35**	**$713,215**	**$148.52**	**$81,559**	**$19.83**	**13.35%**
1.126	Victoria Family Court Committee	407	0.09	406	0.08	1	0.00	2.01%
1.128	Greater Victoria Police Victim Services	7,850	1.66	7,547	1.57	303	0.09	5.80%
1.230	Traffic Safety Commission	1,787	0.38	1,747	0.36	40	0.01	4.07%
1.297	Arts Grants	111,257	23.57	106,954	22.27	4,303	1.29	5.81%
1.311	Regional Housing Trust Fund	29,500	6.25	30,628	6.38	(1,127)	(0.13)	-2.02%
1.330	Regional Growth Strategy	7,393	1.57	7,366	1.53	27	0.03	2.09%
1.536	Stormwater Quality Management - Core Area	38,395	8.13	41,107	8.56	(2,712)	(0.43)	-4.99%
3.700	Septage Disposal	95	0.02	145	0.03	(49)	(0.01)	-32.94%
3.701	Millstream Remediation	3,232	0.68	5,081	1.06	(1,849)	(0.37)	-35.29%
3.707	On Site System Management Program	1,411	0.30	1,413	0.29	(3)	0.00	1.54%
3.750	LWMP	8,172	1.73	8,984	1.87	(813)	(0.14)	-7.48%
3.752	Stage 3 Harbour Studies	12,330	2.61	12,016	2.50	314	0.11	4.38%
3.755	Regional Source Control Program	28,779	6.10	31,177	6.49	(2,398)	(0.40)	-6.10%
	Total Sub Regional	**$250,608**	**$53.08**	**$254,569**	**$53.01**	**($3,962)**	**$0.07**	**0.14%**
	Total Capital Regional District	**$1,045,382**	**$221.43**	**$967,784**	**$201.53**	**$77,598**	**$19.91**	**9.88%**
	% Change					**8.02%**		
	Cost/average residential property	$221.43		$201.53		$19.91		
1.15X	Debt Service - M.F.A.	532,727	112.84	567,103	118.09	(34,376)	(5.25)	-4.44%
CRHD	Capital Regional Hospital District	621,589	131.67	661,070	137.66	(39,481)	(5.99)	-4.35%
	TOTAL CRD, CRHD & MUNICIPAL DEBT	**$2,199,697**	**$465.94**	**$2,195,957**	**$457.28**	**$3,741**	**$8.67**	**1.90%**
	% Change					**0.17%**		
	Average residential assessment - 2022/2021	**$939,584**		**$759,961**				

Major Impacts

<u>**TOTAL CRD, CRHD & MUNICIPAL DEBT**</u>	**Increase in $/ Avg. Hshld**	**% of Total Increase**
Legislative & General Government	9.94	2.17%
Regional Parks	22.82	4.99%
Regional Parks - Land Acquisition	(19.31)	-4.22%
Climate Action and Adaptation	5.20	1.14%
Debt Service - M.F.A.	(5.25)	-1.15%
Capital Regional Hospital District	(5.99)	-1.31%
Various	1.25	0.27%
TOTAL CRD, CRHD & MUNICIPAL DEBT	**$8.67**	**1.90%**

<u>**TOTAL CRD**</u>	**Increase in $/ Avg. Hshld**	**% of Total Increase**
Legislative & General Government	9.94	4.93%
Regional Parks	22.82	11.32%
Regional Parks - Land Acquisition	(19.31)	-9.58%
Climate Action and Adaptation	5.20	2.58%
Various	1.25	0.62%
TOTAL CRD	**$19.91**	**9.88%**

Capital Regional District
Sewers Operating - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total View Royal	Municipality's Share: Share of Budget
3.717	Core Area Wastewater Operations	27,618,405	27,588,995	(29,410)	671,777	2%
	Total Sewer Operating	27,618,405	27,588,995	(29,410)	671,777	
(Invoice)	Sewer Operating	-	-		671,777	
	Net Sewer Operating	27,618,405	27,588,995		-	

Sewers Debt - 2022

	Service	2021 Requisition	2022 Requisition	Increase (Decrease)	Municipality's Share: 2022 Total View Royal	Municipality's Share: Share of Budget
3.772	NWT Upgrade	(22,439)	(126)	22,313	(1)	0%
3.792	Craigflower PS	20,462	(2,352)	(22,814)	(445)	19%
3.798	Core - Sewage Integrated T.F.	781,466	755,529	(25,937)	38,428	5%
3.798B	Core - Sewage Integrated T.F.	491,224	791,318	300,094	21,074	3%
3.798C	Core - Wastewater Treatment Program	19,979,118	20,181,392	202,274	664,710	3%
	Total Sewer Debt	21,249,831	21,725,761	475,930	723,766	
(Invoice)	Sewer Debt	-	-		723,766	
	Net Sewer Debt	21,249,831	21,725,761		-	

CAPITAL REGIONAL DISTRICT

Electoral Area Requisition & Cost Per Average Residential Assessment

Prepared by CRD Financial Services

March 16, 2022

	Electoral Area Juan de Fuca	2022	Cost per Avg. Res Asst/ Parcel	2021	Cost per Avg. Res Asst/ Parcel	Difference Increase/ (Decrease)	Change in cost per avg household/Parcel $	 %
1.010	Legislative & General Government	185,565	47.56	144,193	34.94	41,371	12.62	36.12%
1.101	G.I.S.	2,117	0.54	1,078	0.26	1,039	0.28	107.67%
1.224	Community Health - Homeless Sec.	10,721	2.75	9,894	2.40	827	0.35	14.62%
1.280	Regional Parks	272,259	69.78	183,606	44.49	88,653	25.29	56.84%
1.280A	Regional Parks - Land Acquisition	1,409	0.36	66,921	16.22	(65,512)	(15.86)	-97.77%
1.309	Climate Action and Adaptation	21,777	5.58	6,756	1.64	15,020	3.94	240.91%
1.310	Land Banking & Housing	25,450	6.52	22,221	5.38	3,229	1.14	21.14%
1.324	Regional Planning Service	21,030	5.39	19,408	4.70	1,623	0.69	14.62%
1.335	Geo-Spatial Referencing System	2,790	0.72	2,722	0.66	68	0.06	8.41%
1.374	Regional Emergency Program Support	2,045	0.52	1,905	0.46	140	0.06	13.55%
1.375	Hazardous Material Incident Response	5,010	1.28	4,670	1.13	340	0.15	13.48%
1.911	Call Answer	2,360	0.60	1,973	0.48	387	0.13	26.55%
1.921	Regional CREST Contribution	22,418	5.75	21,026	5.09	1,393	0.65	12.78%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	2,502	0.61	(2,502)	(0.61)	-100.00%
	Total Regional	**$574,951**	**$147.36**	**$488,873**	**$118.46**	**$86,077**	**$28.90**	**24.39%**
1.126	Victoria Family Court Committee	237	0.06	229	0.06	8	0.01	9.47%
1.128	Greater Victoria Police Victim Services	821	1.70	755	1.53	66	0.17	10.78%
1.230	Traffic Safety Commission	1,340	0.34	1,235	0.30	105	0.04	14.78%
1.313	Animal Care Services	64,059	16.42	63,544	15.40	516	1.02	6.63%
1.330	Regional Growth Strategy	5,545	1.42	5,208	1.26	336	0.16	12.60%
1.913	Fire Dispatch	35,092	8.99	43,672	10.58	(8,580)	(1.59)	-15.01%
3.701	Millstream Remediation	4,616	1.18	7,220	1.75	(2,603)	(0.57)	-32.37%
	Total Sub-Regional	**$111,710**	**$30.12**	**$121,862**	**$30.88**	**($10,152)**	**($0.76)**	**-2.46%**
1.103	Elections	14,362	3.68	5,614	1.36	8,748	2.32	170.60%
1.104	U.B.C.M.	2,639	0.68	1,758	0.43	881	0.25	58.77%
1.318	Building Inspection	102,144	26.18	100,777	24.42	1,367	1.76	7.21%
1.320	Noise Control	8,939	2.29	8,962	2.17	(23)	0.12	5.50%
1.322	Nuisances & Unsightly Premises	11,944	3.06	11,912	2.89	33	0.17	6.06%
1.372	Electoral Area Emergency Program	33,273	8.53	33,400	8.09	(127)	0.43	5.37%
	Total Joint Electoral Area	**$173,301**	**$44.42**	**$162,422**	**$39.36**	**$10,879**	**$5.06**	**12.86%**
1.109	Electoral Area Admin Exp-JDF	60,129	15.41	56,682	13.74	3,447	1.68	12.20%
1.317	JDF Building Numbering	12,902	3.31	12,789	3.10	113	0.21	6.71%
1.319	Soil Deposit Removal	5,682	1.46	5,621	1.36	61	0.09	6.92%
1.325	Electoral Area Services - Planning	697,706	178.83	684,025	165.75	13,681	13.07	7.89%
1.340	JDF Livestock Injury Compensation	3,150	0.81	-	-	3,150	0.81	0.00%
1.370	Juan de Fuca Emergency Program	88,578	22.70	86,603	20.99	1,975	1.72	8.18%
1.377	JDF Search and Rescue	69,952	17.93	68,663	16.64	1,289	1.29	7.76%
1.405	JDF EA - Community Parks	193,274	49.54	190,175	46.08	3,099	3.45	7.49%
1.924	Emergency Comm - Crest - J.D.F.	125,143	32.07	121,249	29.38	3,894	2.69	9.17%
	Total JDF Electoral Area	**$1,256,516**	**$322.05**	**$1,225,807**	**$297.04**	**$30,709**	**$25.01**	**8.42%**
	Total Capital Regional District	**$2,116,478**	**$543.95**	**$1,998,965**	**$485.74**	**$117,513**	**$58.21**	**11.98%**
						5.9%		
	Cost/average residential property	$543.95		$485.74		$58.21		
CRHD	Capital Regional Hospital District	466,206	119.49	467,460	113.27	(1,253)	6.22	5.49%
	Total CRD and CRHD	**$2,582,685**	**$663.44**	**$2,466,424**	**$599.01**	**$116,260**	**$64.43**	**10.76%**
						4.7%		
	Average residential assessment - 2022/2021	**$852,703**		**$625,349**				

Major Impacts

Change in Cost per Average Household

	$ Change	% of Total Increase
REGIONAL		
Legislative & General Government	12.62	2.11%
Regional Parks	25.29	4.22%
Regional Parks - Land Acquisition	(15.86)	-2.65%
Climate Action and Adaptation	3.94	0.66%
Land Banking & Housing	1.14	0.19%
SUB-REGIONAL		
Fire Dispatch	(1.59)	-0.27%
JOINT EA		
Elections	2.32	0.39%
Building Inspection	1.76	0.29%
JDF EA		
Electoral Area Admin Exp-JDF	1.68	0.28%
Electoral Area Services - Planning	13.07	2.18%
Juan de Fuca Emergency Program	1.72	0.29%
JDF Search and Rescue	1.29	0.22%
JDF EA - Community Parks	3.45	0.58%
Emergency Comm - Crest - J.D.F.	2.69	0.45%
Capital Regional Hospital District	6.22	1.04%
Other	4.68	0.78%
Total	**$64.43**	**10.76%**

	Juan de Fuca Local/Specified/Defined Services	**2022**	**Cost per Avg. Res Asst/ Parcel**	**2021**	**Cost per Avg. Res Asst/ Parcel**	**Difference Increase/ (Decrease)**	**Change in cost per avg household/Parcel $**	**%**
1.119	Vancouver Island Regional Library	322,102	94.37	310,394	85.35	11,708	9.02	10.56%
1.121	Sooke Regional Museum	76,305	22.36	71,735	19.73	4,571	2.63	13.33%
1.133	Langford E.A. - Greater Victoria Public Library	31,491	65.24	30,985	63.00	506	2.24	3.56%
1.232	Port Renfrew Street Lighting	3,485	41.68	3,321	39.72	164	1.96	4.94%
1.350	Willis Point Fire Protection	141,221	601.29	136,054	578.67	5,166	22.62	3.91%
1.353	Otter Point Fire Protection	539,544	494.35	520,055	464.41	19,490	29.94	6.45%
1.354	Malahat Fire Protection	65,597	705.53	63,810	673.05	1,787	32.48	4.83%
1.355	Durrance Road Fire Protection	3,020	353.17	2,990	349.66	30	3.51	1.00%
1.357	East Sooke Fire Protection	479,071	541.87	429,942	491.18	49,129	50.69	10.32%
1.358	Port Renfrew Fire Protection	96,608	250.29	92,301	238.86	4,307	11.44	4.79%
1.360	Shirley Fire Protection	167,500	507.05	162,040	490.75	5,460	16.30	3.32%
1.40X	SEAPARC	751,115	245.66	687,297	209.97	63,818	35.69	17.00%
1.408	JDF EA - Community Recreation	69,508	20.36	68,310	18.78	1,198	1.58	8.41%
1.523	Port Renfrew Refuse Disposal	33,852	87.51	33,324	86.06	528	1.45	1.69%
2.650	Port Renfrew Water	64,508	344.51	60,016	320.52	4,492	23.99	7.48%
2.691	Wilderness Mountain	61,900	794.51	59,520	763.96	2,380	30.55	4.00%
3.700	Septage Disposal - JDF Service Area	464	0.13	297	0.08	167	0.05	65.85%
3.755	Regional Source Control - Port Renfrew Sewer	705	7.82	698	7.62	7	0.20	2.67%
3.850	Port Renfrew Sewer	62,294	745.86	59,456	711.88	2,838	33.98	4.77%
	Total JdF Local/Specified/Defined Requisition	**$2,970,289**		**$2,792,545**		**$177,745**		
	Average residential assessment - 2022/2021	**$852,703**		**$625,349**				

	Electoral Area Salt Spring Island	2022	Cost per Avg. Res Asst/ Parcel	2021	Cost per Avg. Res Asst/ Parcel	Difference Increase/ (Decrease)	Change in cost per avg household/Parcel $	 %
1.010	Legislative & General Government	364,128	54.82	277,690	41.45	86,438	13.38	32.28%
1.101	G.I.S.	4,154	0.63	2,076	0.31	2,078	0.32	101.81%
1.224	Community Health - Homeless Sec.	21,037	3.17	19,053	2.84	1,984	0.32	11.38%
1.280	Regional Parks	534,246	80.44	353,593	52.77	180,654	27.66	52.42%
1.280A	Regional Parks - Land Acquisition	2,766	0.42	128,879	19.24	(126,113)	(18.82)	-97.84%
1.309	Climate Action and Adaptation	44,334	6.68	13,469	2.01	30,865	4.66	232.05%
1.310	Land Banking & Housing	49,939	7.52	42,793	6.39	7,146	1.13	17.72%
1.324	Regional Planning Service	41,267	6.21	37,376	5.58	3,892	0.63	11.38%
1.335	Geo-Spatial Referencing System	5,475	0.82	5,242	0.78	233	0.04	5.35%
1.374	Regional Emergency Program Support	4,163	0.63	3,798	0.57	366	0.06	10.60%
1.375	Hazardous Material Incident Response	10,199	1.54	9,309	1.39	890	0.15	10.53%
1.911	Call Answer	5,033	0.76	4,105	0.61	928	0.15	23.69%
1.921	Regional CREST Contribution	47,812	7.20	43,755	6.53	4,058	0.67	10.23%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	4,818	0.72	(4,818)	(0.72)	-100.00%
	Total Regional	**$1,134,556**	**$170.82**	**$945,955**	**$141.18**	**$188,601**	**$29.63**	**20.99%**
1.230	Traffic Safety Commission	2,630	0.40	2,378	0.35	251	0.04	11.54%
1.311	Regional Housing Trust Fund	36,078	5.43	34,896	5.21	1,182	0.22	4.29%
1.313	Animal Care Services	125,702	18.93	122,374	18.26	3,328	0.66	3.62%
1.913	Fire Dispatch	74,842	11.27	90,881	13.56	(16,039)	(2.30)	-16.93%
	Total Sub-Regional	**$239,251**	**$36.02**	**$250,529**	**$37.39**	**($11,278)**	**($1.37)**	**-3.66%**
1.103	Elections	28,182	4.24	10,811	1.61	17,371	2.63	162.96%
1.104	U.B.C.M.	5,178	0.78	3,385	0.51	1,793	0.27	54.29%
1.318	Building Inspection	200,435	30.18	194,078	28.97	6,357	1.21	4.18%
1.320	Noise Control	17,541	2.64	17,259	2.58	282	0.07	2.52%
1.322	Nuisances & Unsightly Premises	23,438	3.53	22,940	3.42	498	0.11	3.07%
1.372	Electoral Area Emergency Program	65,291	9.83	64,323	9.60	968	0.23	2.39%
	Total Joint Electoral Area	**$340,064**	**$51.20**	**$312,796**	**$46.69**	**$27,268**	**$4.52**	**9.67%**
1.111	Electoral Area Admin Exp-SSI	517,490	77.91	517,576	77.25	(86)	0.66	0.86%
1.116	Grants in Aid - Salt Spring Island	50,056	7.54	50,052	7.47	4	0.07	0.89%
1.124	SSI Economic Development Commission	98,237	14.79	77,008	11.49	21,229	3.30	28.69%
1.141	Salt Spring Island Public Library	663,620	99.91	661,352	98.71	2,268	1.21	1.22%
1.236	Salt Spring Island Fernwood Dock	25,679	4.63	31,283	5.64	(5,604)	(1.01)	-17.91%
1.238A	Community Transit (S.S.I.)	194,711	29.32	182,252	27.20	12,459	2.11	7.77%
1.238B	Community Transportation (S.S.I.)	171,045	25.75	170,232	25.41	813	0.35	1.36%
1.299	Salt Spring Island Arts	121,677	18.32	118,512	17.69	3,165	0.63	3.57%
1.316	SSI House Numbering	9,586	1.44	9,458	1.41	128	0.03	2.24%
1.342	SSI Livestock Injury Compensation	3,150	0.47	-	-	3,150	0.47	0.00%
1.371	S.S.I. Emergency Program	127,913	19.26	127,913	19.09	-	0.17	0.88%
1.378	SSI Search and Rescue	24,955	3.76	23,336	3.48	1,619	0.27	7.88%
1.455	Salt Spring Island Community Parks	458,072	68.97	417,511	62.31	40,561	6.65	10.68%
1.458	Salt Spring Island Community Rec	54,582	8.22	53,511	7.99	1,071	0.23	2.90%
1.459	Salt Spring Island Park, Land & Rec Prog	1,548,095	233.08	1,468,919	219.24	79,176	13.84	6.31%
1.535	Stormwater Quality Management - S.S.I.	27,940	4.21	27,500	4.10	440	0.10	2.49%
1.925	Emergency Comm - Crest - S.S.I.	142,827	21.50	141,771	21.16	1,056	0.34	1.63%
3.705	S.S.I. Liquid Waste Disposal	375,768	67.95	356,696	64.50	19,072	3.45	5.35%
	Total SSI Electoral Area	**$4,615,403**	**$707.03**	**$4,434,882**	**$674.14**	**$180,521**	**$32.89**	**4.88%**
	Total Capital Regional District	**$6,329,274**	**$965.07**	**$5,944,162**	**$899.40**	**$385,112** **6.5%**	**$65.67**	**7.30%**
	Cost/average residential property	$965.07		$899.40		$65.67		
CRHD	Capital Regional Hospital District	914,824	137.74	900,244	$134.36	14,580	3.37	2.51%
	Total CRD and CRHD	**$7,244,099**	**$1,102.80**	**$6,844,407**	**$1,033.76**	**$399,692** **5.8%**	**$69.04**	**6.68%**
	Average residential assessment - 2022/2021	**$982,903**		**$741,764**				

Major Impacts

Change in Cost per Average Household

REGIONAL	**$ Change**	**% of Total Increase**
Legislative & General Government	13.38	1.29%
Regional Parks	27.66	2.68%
Regional Parks - Land Acquisition	(18.82)	-1.82%
Climate Action and Adaptation	4.66	0.45%
Land Banking & Housing	1.13	0.11%
SUB-REGIONAL		
Fire Dispatch	(2.30)	-0.22%
JOINT EA		
Elections	2.63	0.25%
Building Inspection	1.21	0.12%
SSI EA		
SSI Economic Development Commission	3.30	0.32%
Salt Spring Island Public Library	1.21	0.12%
Community Transit (S.S.I.)	2.11	0.20%
Salt Spring Island Community Parks	6.65	0.64%
Salt Spring Island Park, Land & Rec Prog	13.84	1.34%
S.S.I. Liquid Waste Disposal**	3.45	0.33%
Capital Regional Hospital District	3.37	0.33%
Other	5.54	0.54%
Total	**$69.04**	**6.68%**

	Salt Spring Island Local/Specified/Defined Services	2022	Cost per Avg. Res Asst/ Parcel	2021	Cost per Avg. Res Asst/ Parcel	Difference Increase/ (Decrease)	Change in cost per avg household/Parcel $	%
1.234	Salt Spring Island Street Lighting	26,668	4.12	22,527	3.45	4,141	0.67	19.51%
2.620	SSI Highland Water System	30,832	127.76	31,119	128.95	(287)	(1.19)	-0.92%
2.621	Highland / Fernwood Water - SSI	75,000	237.06	75,000	237.06	-	-	0.00%
2.624	Beddis Water	74,960	575.88	73,470	564.43	1,490	11.45	2.03%
2.626	Fulford Water	47,500	490.16	37,500	386.97	10,000	103.19	26.67%
2.628	Cedar Lane Water	15,000	426.69	10,024	285.14	4,976	141.55	49.64%
2.660	Fernwood Water	14,413	192.02	13,493	179.76	920	12.26	6.82%
3.755	Regional Source Control - Maliview Estates / Ganges Sewer	6,588	$16.13	6,270	$14.75	318	1.39	9.39%
3.810	Ganges Sewer	58,147	146.75	57,000	143.86	1,147	2.89	2.01%
3.820	Maliview Estates Sewer System	4,760	50.54	4,670	49.54	90	1.00	2.01%
	Total Local/Specified/Defined Services	**353,868**		**331,073**		**22,795**		
	Average residential assessment - 2022/2021	**$982,903**		**$741,764**				

	Electoral Area Southern Gulf Islands	2022	Cost per Avg. Res Asst/ Parcel	2021	Cost per Avg. Res Asst/ Parcel	Difference Increase/ (Decrease)	Change in cost per avg household/Parcel $	%
1.010	Legislative & General Government	274,664	39.95	203,762	29.37	70,902	10.58	36.03%
1.101	G.I.S.	3,133	0.46	1,524	0.22	1,610	0.24	107.54%
1.224	Community Health - Homeless Sec.	15,869	2.31	13,981	2.01	1,888	0.29	14.54%
1.280	Regional Parks	402,985	58.61	259,457	37.39	143,528	21.22	56.74%
1.280A	Regional Parks - Land Acquisition	2,086	0.30	94,568	13.63	(92,482)	(13.33)	-97.77%
1.309	Climate Action and Adaptation	26,908	3.91	8,066	1.16	18,842	2.75	236.65%
1.310	Land Banking & Housing	37,669	5.48	31,400	4.53	6,269	0.95	21.06%
1.324	Regional Planning Service	31,128	4.53	27,425	3.95	3,703	0.57	14.54%
1.335	Geo-Spatial Referencing System	4,130	0.60	3,847	0.55	283	0.05	8.34%
1.374	Regional Emergency Program Support	2,527	0.37	2,274	0.33	253	0.04	12.13%
1.375	Hazardous Material Incident Response	6,190	0.90	5,575	0.80	616	0.10	12.06%
1.911	Call Answer	2,157	0.31	1,797	0.26	361	0.05	21.17%
1.921	Regional CREST Contribution	20,490	2.98	19,149	2.76	1,342	0.22	7.99%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	3,535	0.51	(3,535)	(0.51)	-100.00%
	Total Regional	**$829,939**	**$120.71**	**$676,359**	**$97.48**	**$153,580**	**$23.23**	**23.83%**
1.230	Traffic Safety Commission	1,984	0.29	1,745	0.25	238	0.04	14.70%
1.297	Arts Grants	24,890	3.62	21,945	3.16	2,945	0.46	14.46%
1.311	Regional Housing Trust Fund	21,813	3.17	20,824	3.00	990	0.17	5.71%
1.313	Animal Care Services	94,818	13.79	89,795	12.94	5,023	0.85	6.56%
1.913	Fire Dispatch	32,074	4.66	39,773	5.73	(7,699)	(1.07)	-18.62%
	Total Sub-Regional	**$175,579**	**$25.54**	**$174,082**	**$25.09**	**$1,497**	**$0.45**	**1.78%**
1.103	Elections	21,258	3.09	7,933	1.14	13,325	1.95	170.43%
1.104	U.B.C.M.	3,906	0.57	2,484	0.36	1,422	0.21	58.67%
1.318	Building Inspection	151,189	21.99	142,409	20.52	8,780	1.47	7.14%
1.320	Noise Control	13,231	1.92	12,664	1.83	567	0.10	5.43%
1.322	Nuisances & Unsightly Premises	17,680	2.57	16,833	2.43	847	0.15	5.99%
1.372	Electoral Area Emergency Program	49,249	7.16	47,199	6.80	2,051	0.36	5.30%
	Total Joint Electoral Area	**$256,513**	**$37.31**	**$229,522**	**$33.08**	**$26,991**	**$4.23**	**12.78%**
1.110	Electoral Area Admin Exp-SGI	388,379	56.49	341,564	49.23	46,815	7.26	14.75%
1.117	Grants in Aid - Southern Gulf Islands	104,585	15.21	102,981	14.84	1,604	0.37	2.49%
1.125	SGI Economic Development Commission	119,047	17.31	116,984	16.86	2,063	0.45	2.70%
1.138	Southern Gulf Islands - Public Library	229,073	33.32	224,053	32.29	5,020	1.03	3.18%
1.235	SGI Small Craft Harbour Facilities**	301,288	51.41	291,104	49.67	10,184	1.74	3.50%
1.314	SGI House Numbering	9,335	1.36	9,203	1.33	132	0.03	2.36%
1.341	SGI Livestock Injury Compensation	3,150	0.46	-	-	3,150	0.46	0.00%
1.373	Southern Gulf Islands. Emergency Program	247,378	35.98	242,608	34.96	4,770	1.01	2.90%
1.533	Stormwater Quality Management - Southern Gulf Is.	38,699	5.63	37,875	5.46	824	0.17	3.11%
1.923	Emergency Comm - Crest - S.G.I.	177,612	25.83	178,188	25.68	(576)	0.15	0.59%
	Total SGI Electoral Area	**$1,618,546**	**$242.99**	**$1,544,560**	**$230.32**	**$73,986**	**$12.67**	**5.50%**
	Total Capital Regional District	**$2,880,576**	**$426.54**	**$2,624,522**	**$385.97**	**$256,054** **9.8%**	**$40.58**	**10.51%**
	Cost/average residential property	$426.54		$385.97		$40.58		
CRHD	Capital Regional Hospital District	690,058	100.36	660,575	95.20	29,482	5.16	5.42%
	Total CRD and CRHD	**$3,570,634**	**$526.91**	**$3,285,097**	**$481.17**	**$285,537** **8.7%**	**$45.74**	**9.51%**

Average residential assessment - 2022/2021	**$716,207**	**$525,581**

Major Impacts

Change in Cost per Average Household

REGIONAL	**$ Change**	**% of Total Increase**
Legislative & General Government	10.58	2.20%
Regional Parks	21.22	4.41%
Regional Parks - Land Acquisition	(13.33)	-2.77%
Climate Action and Adaptation	2.75	0.57%
SUB-REGIONAL		
Fire Dispatch	(1.07)	-0.22%
JOINT EA		
Elections	1.95	0.40%
Building Inspection	1.47	0.30%
SGI EA		
Electoral Area Admin Exp-SGI	7.26	1.51%
Southern Gulf Islands - Public Library	1.03	0.21%
SGI Small Craft Harbour Facilities**	1.74	0.36%
Southern Gulf Islands. Emergency Program	1.01	0.21%
Capital Regional Hospital District	5.16	1.07%
Other	5.97	1.24%
Total	**$45.74**	**9.51%**

	Southern Gulf Islands Local/Specified/Defined Services	2022	Cost per Avg. Res Asst/ Parcel	2021	Cost per Avg. Res Asst/ Parcel	Difference Increase/ (Decrease)	Change in cost per avg household/Parcel $	%
1.137	Galiano Island Community Use Building	62,929	41.52	61,715	40.33	1,214	1.19	2.94%
1.170	Gossip Island Electric Power Supply	56,585	1,063.50	56,848	1,068.44	(263)	(4.94)	-0.46%
1.227	Saturna Island Medical Clinic	31,389	48.43	32,180	49.22	(791)	(0.79)	-1.60%
1.228	Galiano Health Service	135,596	89.46	129,029	84.32	6,567	5.14	6.09%
1.229	Pender Islands Health Care Centre	225,987	90.17	-	-	225,987	90.17	0.00%
1.352	South Galiano Fire Protection	491,717	537.73	443,298	479.02	48,418	58.71	12.26%
1.356	Pender Fire Protection	1,092,083	439.23	1,035,943	414.03	56,140	25.20	6.09%
1.359	N. Galiano Fire Protection	206,424	513.85	206,197	513.28	227	0.56	0.11%
1.363	Saturna Is. Fire Protection	177,796	273.04	157,672	239.92	20,124	33.13	13.81%
1.465	Saturna Is Community Parks	23,323	35.82	22,866	34.79	457	1.02	2.94%
1.468	Saturna Is Community Recreation	9,891	15.19	12,971	19.74	(3,080)	(4.55)	-23.04%
1.475	Mayne Is Community Parks	90,403	53.14	83,215	48.57	7,188	4.57	9.40%
1.478	Mayne Is Community Rec	34,890	20.51	34,209	19.97	681	0.54	2.71%
1.485	N & S Pender Community Parks	163,654	65.30	155,349	61.60	8,305	3.70	6.01%
1.488	N & S Pender Community Rec	65,283	26.05	64,157	25.44	1,126	0.61	2.39%
1.495	Galiano Parks	94,724	72.31	92,073	69.41	2,651	2.90	4.18%
1.498	Galiano Community Recreation	37,427	28.57	36,705	27.67	722	0.90	3.25%
2.630	Magic Lakes Estate Water System	579,148	506.69	568,517	497.39	10,631	9.30	1.87%
2.640	Lyall Harbour/Boot Cove Water	131,060	792.76	127,738	772.67	3,322	20.09	2.60%
2.642	Skana Water	24,000	346.03	22,885	329.95	1,115	16.08	4.87%
2.665	Sticks Allison Water	5,000	138.49	5,000	138.49	-	-	0.00%
2.667	Surfside Park Estates Water	23,100	231.55	22,000	220.52	1,100	11.03	5.00%
3.755	Regional Source Control - Magic Lake Estates	3,866	5.44	3,631	5.09	234	0.35	6.83%
3.830	Magic Lake Estates Sewer System	586,010	865.04	576,831	851.49	9,179	13.55	1.59%
3.830D	Magic Lake Estates Sewer Debt	211,616	329.76	79,210	123.43	132,406	206.33	167.16%
	Total Local/Specified/Defined Services	**$4,563,900**		**$4,030,239**		**$533,661**		
	Average residential assessment - 2022/2021	**$716,207**		**$525,581**				

2022 Financial Plan

Public Engagement Report

This report provides a summary of public engagement activities conducted following provisional approval of the 2022 Financial Plan.

Under the *Local Government Act*, regional districts must annually adopt, by bylaw, a five-year financial plan by March 31. Section 374 stipulates that a board must undertake a process of public consultation regarding the proposed financial plan before it is adopted. Various CRD commissions and committees receive input leading up to the preparation of budgets in the form of user statistics, surveys, advisory body reports, annual operational reports and from a wide variety of public engagement activities. Local and sub-regional commissions may also include rate payer representatives. This input is augmented by a public feedback period from October – January, focused on the following objectives:

- Inform residents about the financial planning process and outcomes through digital channels (website, social media) and media coverage.
- Collect public feedback about the provisional financial plan ahead of final budget review and approval.
- Correct misconceptions about the service and financial planning process or details of the financial plan.

Engagement Methods

"Get Involved" Website

This year, the CRD used a new digital engagement site **GetInvolved.crd.bc.ca** to share details of the provisional plan, invite feedback, and answer questions. Comments were collected using an online form then forwarded to the Board via the correspondence portal upon receipt. Provisional plan information remains available online at: https://getinvolved.crd.bc.ca/2022-financial-plan

During the feedback period, approximately 276 visits resulted in three levels of participation:

- Aware (visited at least one page): 216 participants
- Informed (downloaded documents, visited multiple pages): 100 participants
- Engaged (shared comments or asked questions): 5 participants

The most popular documents viewed were the consolidated budget overview, COW presentation and the provisional financial plan summary.

Media & Stakeholder Information

An information bulletin was sent to media following provisional plan approval October 28, 2021. The bulletin highlighted the preliminary financial plan, next steps and how to share feedback.

Agenda items from the October 28 Committee of the Whole meeting and links for more information were included in the Board Highlights e-newsletter sent to subscribers in November. The Chair also highlighted the preliminary financial plan and next steps in his monthly CFAX updates and memos.

- CRD and CRHD 2022 provisional financial plans approved October 28, 2021
- CRD Board Highlights November 10, 2021

Local media coverage:

- Times Colonist October 29, 2021
- Victoria News/Black Press October 29, 2021
- CFAX Interviews: October 29, 2021 & January 12, 2022

Social Media

Staff scheduled social media posts that gave an overview of Board priorities, community needs and related initiatives that form the basis of the service planning process and financial plan. Each post included an invite to visit the website and provide feedback. In total, Facebook posts reached 12,000 users with a 3.64% engagement rate (percentage of people who clicked, liked, shared or commented) and Twitter posts resulted in 4,800 impressions (number of times people saw a tweet) with a 1.03% engagement rate.

Capital Regional District
Published by Hootsuite · November 9, 2021 · Public

The CRD's provisional budget for 2022 reflects the resources needed to advance initiatives and respond to emerging trends and changes. You are invited to ask questions and share feedback at http://ow.ly/m5be50GHrjV

DID YOU KNOW?

The proposed consolidated operating portion, $371 million, will pay for a range of regional, sub-regional, and local services to over 425,000 people. The proposed consolidated capital portion targets $240 million in projects which will generate an ... See more

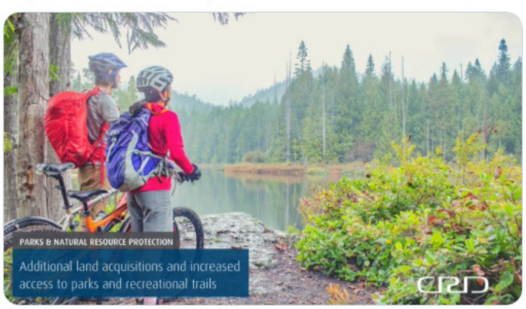
Capital Regional District
Published by Hootsuite · November 29, 2021 · Public

We want to hear from you about our 2022 provisional budget! You are invited to ask questions and share feedback at http://ow.ly/hFFQ50GTSW5. The CRD plans to encourage and implement bold action on climate change by enhancing both natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.

DID YOU KNOW?

The CRD Board has identified Climate Action & Environmental Stewardship as a priority and approve... See more

CRD @crd_bc · Nov 22, 2021
Our provisional Financial Plan supports community needs including Parks and Natural Resource Protection. Learn more and provide feedback at ow.ly/FG9950GTHvu **#crdBudget**



CRD @crd_bc · Nov 29, 2021
Our provisional Financial Plan supports community needs including Climate Action and Adaptation. Learn more and provide feedback at ow.ly/8XQe50GYFLk **#crdBudget**

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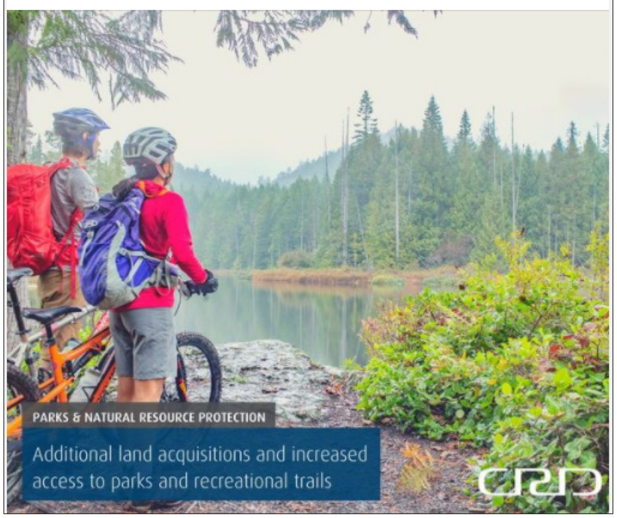
Capital Regional District
Published by Hootsuite · November 23, 2021 · Public

We want to hear from you about our 2022 provisional budget! You are invited to ask questions and share feedback at http://ow.ly/Pg4n50GSqeG. The provisional plan for 2022 reflects a new approach for parks land acquisition that would leverage borrowing capacity unlocking the ability to purchase land that would otherwise be unattainable. The plan also includes funding to respond to service demands and regional growth.

DID YOU KNOW?

Visits to regional parks and trails have inc... See more

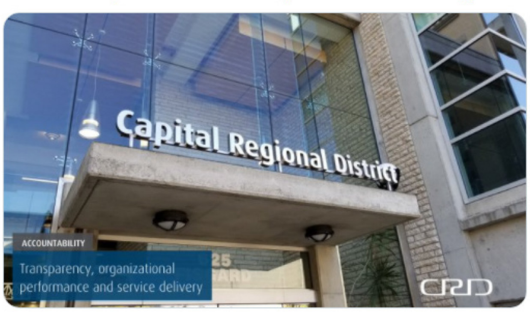


Capital Regional District
Published by Hootsuite · December 13, 2021 · Public

Our 2022 Provisional Budget comment form is open until January 31, and we want to hear from you! You are invited to ask questions and share feedback at http://ow.ly/nH2S50GFG99.

The plan reflects an increasing level of effort deployed by the organization to advance initiatives and respond to emerging trends and changes. These activities deliver on approved priorities included in the 2019-2022 CRD Corporate Plan. You can learn more at http://ow.ly/7jyC50GFG98 #crdBudget

CRD @crd_bc · Dec 6, 2021
Our provisional Financial Plan supports organizational accountability through corporate best practices and effective financial and audit reporting. Learn more and provide feedback at ow.ly/YWeJ50GFHba **#crdBudget**



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CRD @crd_bc · Dec 13, 2021
We want to hear from you about our 2022 provisional budget! Learn more, ask questions and share your feedback at ow.ly/vi9k50GFH94 **#crdBudget**

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Capital Regional District
Published by Hootsuite · January 3 · Public

We want to hear from you about our 2022 provisional budget! You are invited to ask questions and share feedback at http://ow.ly/a9jL50GFGbB. The CRD is taking measurable steps toward strengthening government-to- government relationships with First Nations to foster shared prosperity for all.

DID YOU KNOW?

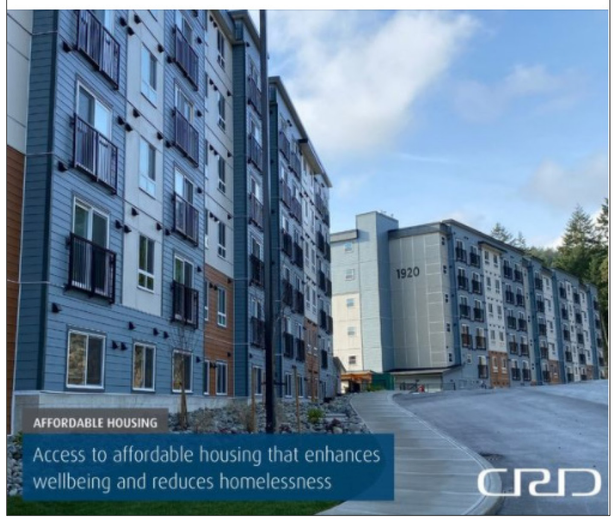
The First Nations Relations Service supports the CRD and its Board to build strong and enduring relationships with neighbouring First Nations governments. We are committed... **See more**

Capital Regional District
Published by Hootsuite · January 10 at 9:01 AM · Public

We want to hear from you about our 2022 provisional budget! You are invited to ask questions and share feedback at http://ow.ly/rcab50GFGeW. The CRD advocates, collaborates and forms partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

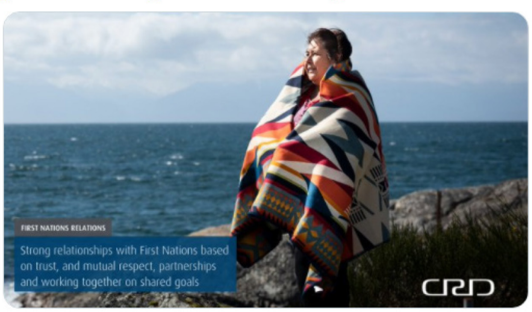
DID YOU KNOW?

Affordable housing is key to a strong economy and healthy region. The regional population has increased by 15% since 2011 and continues to drive the local econom... **See more**



CRD @crd_bc · Jan 3

Building collaborative relationships with neighbouring First Nations is one of our top priorities. Next steps are reflected in our 2022 community need summaries and provisional budget, now available online. Review and share your feedback at ow.ly/8xKw50GFH1G **#crdbudget**



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CRD @crd_bc · Jan 10

Our provisional Financial Plan supports community needs including Affordable Housing. Learn more and provide feedback at ow.ly/9vPr50GFGTW **#crdBudget**

Capital Regional District
Published by Hootsuite · January 17 at 9:01 AM · Public

We want to hear from you about our 2022 provisional budget! You are invited to ask questions and share feedback at http://ow.ly/co0650GFGi9. The CRD supports local governments and partner agencies to implement a multi-modal transportation system, enabling residents to access activities and the natural wonders of our region.

DID YOU KNOW?

Our Regional Information and Planning Service coordinates with regional and provincial stakeholders, collects and analyzes data, conducts ... See more

Capital Regional District
Published by Hootsuite · January 24 at 9:01 AM · Public

Our online comment form is open for one more week! You are invited to ask questions and share feedback at http://ow.ly/kMcJ50GFGjl. The proposed consolidated operating portion, $371 million, will pay for a range of regional, sub-regional, and local services to over 425,000 people. The proposed consolidated capital portion targets $240 million in projects which will generate an estimated 1,394 new jobs in the region. #crdBudget

CRD @crd_bc · Jan 17
Our provisional Financial Plan supports community needs including Transportation. Learn more and provide feedback at ow.ly/SUbQ50GFGRb **#crdBudget**

1 1

CRD @crd_bc · Jan 24
Our 2022 provisional Financial Plan comment form closes in one week! Learn more and provide feedback at ow.ly/9gn450GFGoJ **#crdBudget**

2 1

Responses

1 question was responded to publicly via the website, 4 comments were submitted using the comment form and 2 related pieces of correspondence were received directly via email. Comments and emails were uploaded to the Board portal for review upon receipt.

Question & Answer

Q: "How does the Climate Action Strategy protect the interests of people with disabilities? Often, such strategies make it more difficult for people who rely on private vehicles and who have low incomes. TDM and Complete Streets initiatives assume that people can change their transportation modes (walk and bike and use transit more) but it's not true for everyone. I don't see anything to require avoiding unintended negative impacts on vulnerable populations. What will prevent these negative consequences?"

A: Thanks for the question. One of the guiding principles of the CRD's new Climate Action Strategy is equity. More specifically, that all actions within the plan are inclusive and accessible to residents across the region—particularly to support those most vulnerable to the impacts of climate change. This principle will continue to guide how CRD staff refine and implement this plan in collaboration with all levels of government, including municipalities, who are responsible for the infrastructure within their boundaries. For more information about the strategy, please visit www.crd.bc.ca/climate

Comments

The following comments were received by the CRD via an online comment form and are provided to the Board as part of the annual final budget review and approval process.

Date received	Please provide your feedback on the CRD's provisional financial plan.
2021-10-29	I've already had 5% taxes added to my bill when victoria decided we needed to help small business stay alive during the pandemic. I oppose a further 1.9 being added for the regional district. Tax payers are suffering and some of us are only barely hanging on to our homes. The CRD needs to tighten it's belt and hold off on increases until the pandemic is over and we've recovered from the mess it's caused. I want to see zero percent increase for the next couple of years at least. Stop bleeding us dry.

2021-10-29	Please do NOT increase your budget. We will face an increased property tax due to property appraisals rising in the gulf islands. People on Saturna Island are facing a 12% increase from the Islands Trust!!! Also people in the Lyall Harbour-Boot Cove Water System that is run by the CRD are facing yet another tax increase & user fee!!! Income has taken a negative trajectory since the pandemic started while anyone who shops for groceries knows that the inflation level is much higher than the 4% that the Government of Canada posted. There is only so much money that people can pay and I say things are reaching the tipping point. The CRD would be better off making some cuts to their budget, not increasing it.
2021-11-02	Wondering which if my services would be affected by no increase in taxes . Water is an important service but I already pay a usage fee and oh yes almost 700 bucks in extra tax there. Would my garbage or snowplowing services be reduced ? No because I pay some of the highest garbage fees in Canada with no pickup or subsidy. Snow clearing ? It only took 8 days snowed in on the North end last time . Fire protection? Response time of approx 20 minutes at Southy point .....house in the basement by then. Schools? As a senior I have easily paid off my use of them decades ago. Road maintenance ? Almost non existent . It might be better to ask which services could be reduced to folks that actually have them as well as another tax increase. Have not seen fixed incomes go up by 3 or 4 percent . Inflation has recently soared to record highs so another property tax increase ? Have decided to sell and leave Salt Spring due to high cost of property ownership and ferry costs and consumer goods locally . Best if luck to the new home owners .Cheers.
2022-01-10	CRD subsidised housing needs to be provided for lower income levels so that people existing on PWD (disability income support from the Province) can access it. The greatest need is at the bottom of the income ladder. I understand it is difficult to fill the accessible suites. That would be due to affordability.

2022 Financial Plan

Public Engagement Report

The following comments were received by the CRD via an email and are provided to the Board as part of the annual final budget review and approval process.

Date received	Email content (responses were provided directly)
2021-10-29	Dear CRD Board and Chair, I am writing as a property tax paying member of the Salt Spring Island area to disagree with item 22-12 that is proposed for the Capital Plan under the category of Community Transportation. This item reads as follows: 'Construct an asphalt sidewalk along the south side of Rainbow Road from Lower Ganges Road to 100-167 Rainbow Road'. The cost is estimated to be $200,000. The same information is repeated in a separate line with the cost estimated to be an additional $20,000. I do not believe that paving an area that is already walkable will provide any safety improvements for this small stretch of road. It is not a proper use of funds as funds should be applied to the most urgent safety issues. I accept that sometimes these issues are outside of the hands of the CRD as the most dangerous issues on Salt Spring Island are connected to a lack of crosswalks and do not have anything to do with the area to be paved along 100-167 Rainbow Road. And I have learned that crosswalks are under MoTI, so it may be frustrating for the CRD manager on Salt Spring Island to not be able to make progress with issues that are not under her management. However, it still adds up to a waste of taxpayer money to pave this section of Rainbow Road. In 2007 when the James report and the JE Anderson report were created, the concept was to run a pathway up the south side of Rainbow Road. However, that idea was rejected because it is difficult to go up further as there are problems with the parking from Murakami Gardens housing complex that would make the idea impossible. The plan was changed to the north side of Rainbow Road with the full agreement of the commissioners at the transportation commission at the time. Later when the new commissioners deployed the North Ganges Transportation Plan phase 2 they put the path from Ganges up to the Gulf Islands Secondary School and the pool on the north side of Rainbow Road.

	This made sense as the students need to walk along the north side as it is the side that the schools are on. To then decide to use more money to allow the students to walk on the south side does not make any sense. Particularly as the students can already walk safely on the south side and there have been no accidents so far with this current system. What would be the statistics or the ICBC information to support the proposed $220,000 expenditure? As far as dangers with the area, the area will never be safe until the intersection of Rainbow Road and Lower Ganges Road is corrected. There are many problems with that intersection and a person was struck there just over two years ago and she still has some health problems from that accident. The flashing crossing light was placed in this intersection and the Lions Club of Salt Spring provided some money toward the light and a crosswalk was added to be on the same side as the flashing crossing light. However, this did not mean that there was an engineered agreement to have the pedestrian crosswalk on the south side of Lower Ganges Road. In fact, the crosswalk should have been on the north side so that the students could cross directly onto the school side of Rainbow Road. It has been difficult to see the mess made of the area from Baker to Booth Canal Road and this came about because of a lack of consultation from the Salt Spring Island CRD manager (not the director) with the Transportation Commission. The project was done without much ability of the Salt Spring Island public or the residents of Baker Road to know of any of it. Now there are mistakes that have to be a Capital Plan budget item to pay more money to fix. Now, we see another item on the Capital Plan that should not be there which is item 22-12. I sincerely ask the CRD Board to strike item 22-12 off of the Capital Plan or at least to delay it until more urgent problems are funded.

2022-01-18	I'm a taxpayer everything end's up on my dollar. Every tax increase from federal to local government reduces my ability to feed and house the people I'm responsible for. Your board need to trim your scope of responsibility and stop taking interest in other government roles. Federal and Provincial government handles climate issues, housing, mental health, taxpayer can't afford your pet projects. CRD mandate, water, sewer, parks. CRD can't maintain current parks, so logic dictates stop buying park land. Can anyone on the board tell me what is my return on transit investment? 100.00 gives me return of 75% 55,000.00 upwards will get you into electric vehicle, what's my return of public funded charging stations/ 100% plus I wait your reply [NAME REDACTED] PS Victoria counsellor has the landlord tax increase backwards - crd plus municipal tax increase should equal rent increase 1.5%

	CAPITAL REGIONAL DISTRICT 2022 FINANCIAL PLAN								Expenditures							
		Total 2021	Total 2022	Salaries and Wages	Cost Allocations*	Contracted Services	Materials and Supplies	Repairs and Maintenance	Grant and 3rd Party Payments	Utilities	Bulk Water	Other Operating Expenses	Interest & Principal	Deficit	Capital	Transfers to Reserves
1.010	Legislative & General Government	25,887,694	29,930,014	21,199,857	1,679,073	2,438,763	613,265	86,080	97,212	1,590	-	3,155,194	-	-	363,840	295,140
1.10X	Facility Management & Building Services	3,343,746	4,049,422	1,462,621	859,366	273,365	76,321	215,800	-	201,640	-	693,251	-	-	55,000	212,058
1.101	G.I.S.	559,343	617,943	378,810	11,223	94,970	44,900	5,420	-	-	-	9,130	-	-	23,490	50,000
1.103	Elections	25,070	262,932	-	2	61,000	6,260	-	-	-	-	170,170	-	-	-	25,500
1.104	U.B.C.M.	12,893	12,945	-	645	-	-	-	-	-	-	12,300	-	-	-	-
1.109	Electoral Area Admin Exp - J.D.F.	60,767	63,837	47,789	8,038	-	340	-	-	-	-	7,670	-	-	-	-
1.110	Electoral Area Admin Exp - S.G.I.	429,198	466,325	208,205	52,676	89,960	7,240	-	-	1,040	-	106,184	-	-	-	1,020
1.111	Electoral Area Admin Exp - S.S.I.	1,007,398	988,945	753,610	62,370	29,500	12,360	1,020	-	8,380	-	121,205	-	-	-	500
1.112	Regional Grant in Aid	1,457,513	1,477,358	-	-	-	-	-	1,477,358	-	-	-	-	-	-	-
1.114	Grant-in-Aid - Juan de Fuca	98,311	54,425	-	3,253	-	-	-	51,172	-	-		-	-	-	-
1.116	Grant-in-Aid - Salt Spring Island	91,685	106,961	-	2,834	-	-	-	104,127	-	-	-	-	-	-	-
1.117	Grant-in-Aid - Southern Gulf Islands	216,732	108,488	-	5,174	-	-	-	102,514	-	-	800	-	-	-	-
1.119	Vancouver Island Regional Library	310,943	322,818	-	6,218	-	-	-	315,360	-	-	1,240	-	-	-	-
1.121	Sooke Regional Museum	196,593	215,882	-	3,932	-	-	-	211,890	-	-	60	-	-	-	-
1.123	Prov. Court of B.C. (Family Court)	149,360	149,360	-	2,750	-	-	-	-	-	-	-	-	-	-	146,610
1.124	SSI Economic Development Commission	132,588	100,822	-	11,642	25,000	-	-	20,000	-	-	44,180	-	-	-	-
1.125	SGI Economic Development Commission	119,726	123,156	-	5,986	73,440	510	-	20,000	-	-	23,220	-	-	-	-
1.126	Victoria Family Court Committee	15,904	16,035	-	318	-	-	-	15,717	-	-	-	-	-	-	-
1.128	Greater Victoria Police Victim Services	292,562	300,551	-	5,850	-	-	-	292,500	-	-	1,599	-	602	-	-
1.129	Vancouver Island Regional Library - Debt	213,900	180,600	-	-	-	-	-	-	-	-	60,000	120,600	-	-	-
1.133	Langford E.A. - Greater Victoria Public Library	31,086	32,102	-	622	-	-	-	31,470	-	-	10	-	-	-	-
1.137	Galiano Island Community Use Building	61,968	63,202	-	16,165	-	500	5,000	-	3,800	-	7,320	27,417	-	-	3,000
1.138	Southern Gulf Islands Regional Library	227,895	232,808	-	4,558	-	-	-	226,370	-	-	1,880	-	-	-	-
1.141	Salt Spring Island Public Library	663,395	665,268	-	30,138	-	-	3,250	445,850	-	-	13,643	145,607	-	-	26,780
1.170	Gossip Island Electric Power Supply	57,220	56,998	-	155	-	-	-	-	-	-	400	56,443	-	-	-
1.224	Community Health - Homeless Sec.	806,116	816,201	107,644	45,991	475,000	321	-	176,750	-	-	10,495	-	-	-	-
1.226	Community Health (CHR) Facilities	1,580,254	1,658,419	-	580,659	3,250	9,800	199,630	-	227,080	-	84,330	-	-	-	553,670
1.227	Saturna Island Medical Clinic	32,553	33,541	-	651	-	-	-	32,890	-	-	-	-	-	-	-
1.228	Galiano Health Service	129,258	135,812	-	2,585	-	-	-	133,127	-	-	100	-	-	-	-
1.229	Pender Islands Health Care Centre	-	225,987	-	4,431	-	-	-	206,551	-	-	15,005	-	-	-	-
1.230	Traffic Safety Commission	137,652	118,428	-	6,883	-	-	-	37,837	-	-	73,708	-	-	-	-
1.232	Port Renfrew Street Lighting	8,875	8,984	-	444	-	-	-	-	7,240	-	1,300	-	-	-	-
1.234	SSI Street Lighting	25,995	26,704	-	1,300	-	-	-	-	24,900	-	-	-	504	-	-
1.235	S.G.I. Small Craft Harbour Facilities	396,645	449,320	1,620	38,100	30,580	5,520	44,410	-	2,870	-	137,020	15,600	-	-	173,600
1.236	Salt Spring Island Fernwood Dock	31,453	25,847	-	6,177	1,040	760	3,500	-	300	-	4,070	-	-	-	10,000
1.238A	Community Transit (S.S.I.)	506,175	507,996	-	22,625	469,371	-	-	-	-	-	1,000	-	-	-	15,000
1.238B	Community Transportation (S.S.I.)	171,382	172,206	-	80,586	-	-	-	-	60	-	1,560	-	-	-	90,000
1.280	Regional Parks	12,363,073	16,779,411	8,103,808	1,092,702	718,701	439,359	382,318	-	75,935	-	1,129,303	516,778	-	222,190	4,098,317
1.280A	Regional Parks - Land Acquisition	4,028,308	80,000	-	-	-	-	-	-	-	-	50,000	30,000	-	-	-
1.290	Royal Theatre	580,000	580,000	-	16,807	-	-	-	42,633	-	-	40,560	-	-	102,000	378,000
1.295	McPherson Theatre	784,851	786,233	-	41,807	-	-	-	307,893	-	-	300	-	-	88,000	348,233
1.297	Arts Grants	2,942,074	3,006,402	297,973	77,473	3,500	6,000	-	2,591,230	-	-	30,226	-	-	-	-
1.299	Salt Spring Island Arts	118,602	121,762	-	2,370	-	-	-	117,640	-	-	200	-	1,552	-	-
1.309	Climate Action and Adaptation	588,818	1,480,455	291,048	347,518	795,472	-	-	-	-	-	45,731	-	-	-	686
1.310	Land Banking & Housing	2,785,019	3,026,344	1,406,115	380,612	118,580	3,440	-	-	-	-	52,240	1,051,357	-	10,000	4,000
1.311	Regional Housing Trust Fund	4,511,970	5,302,666	-	-	4,070	102	-	1,009,322	-	-	4,289,172	-	-	-	-
1.313	Animal Care Services	1,175,450	1,208,108	742,767	222,511	48,480	36,720	-	-	710	-	146,920	-	-	-	10,000
1.314	S.G.I. House Numbering	9,340	9,485	-	9,415	-	-	-	-	-	-	70	-	-	-	-
1.316	S.S.I. Building Numbering	9,478	9,606	-	9,567	-	-	-	-	-	-	20	-	19	-	-
1.317	J.D.F. Building Numbering	12,900	13,099	-	12,679	-	-	-	-	-	-	420	-	-	-	-
1.318	Building Inspection	1,653,290	1,792,001	1,197,922	298,869	14,820	17,610	160	-	870	-	212,130	-	-	6,320	43,300
1.319	Soil Deposit Removal	5,661	5,722	-	5,692	-	-	-	-	-	-	30	-	-	-	-
1.320	Noise Control	39,140	40,021	-	33,071	6,900	-	-	-	-	-	50	-	-	-	-
1.322	Nuisances & Unsightly Premises	51,990	53,375	-	50,925	2,130	-	-	-	-	-	320	-	-	-	-
1.323	By-Law Enforcement	509,296	539,235	366,237	73,057	12,860	600	-	-	-	-	49,521	-	-	-	36,960
1.324	Regional Planning Services	1,662,662	2,193,512	995,964	240,128	70,000	7,610	-	-	-	-	877,310	-	-	-	2,500
1.325	Electoral Area Services - Planning	866,356	807,042	472,411	168,661	15,180	9,020	-	-	-	-	66,000	-	-	-	75,770
1.330	Regional Growth Strategy	379,205	328,309	155,747	110,122	47,080	-	-	-	-	-	5,360	-	-	-	10,000
1.335	Geo-Spatial Referencing System	179,599	174,545	-	24,145	36,610	3,250	8,180	-	-	-	42,310	-	-	-	60,050
1.340	JDF Livestock Injury Compensation	-	3,150	-	150	-	-	-	-	-	-	3,000	-	-	-	-
1.341	SGI Livestock Injury Compensation	-	3,150	-	150	-	-	-	-	-	-	3,000	-	-	-	-
1.342	SSI Livestock Injury Compensation	-	3,150	-	150	-	-	-	-	-	-	3,000	-	-	-	-
1.350	Willis Point Fire Protect & Recreation	183,619	177,868	12,160	6,174	-	5,749	19,910	-	12,300	-	60,720	-	-	6,300	54,555
1.352	South Galiano Fire Protection	424,362	472,448	191,150	14,660	-	21,260	9,350	-	5,890	-	96,660	44,068	-	5,810	83,600
1.353	Otter Point Fire Protection	504,725	516,158	6,120	17,108	116,280	18,890	19,540	-	10,290	-	166,630	-	-	5,500	155,800
1.354	Malahat Fire Protection	63,814	65,601	-	3,191	-	-	-	62,400	-	-	10	-	-	-	-
1.355	Durrance Road Fire Protection	2,990	3,020	-	139	-	-	-	2,500	-	-	80	-	-	-	301
1.356	Pender Fire Protection	1,115,136	1,165,220	-	42,560	-	-	-	817,368	1,240	-	35,950	111,596	-	-	156,506
1.357	East Sooke Fire Protection	516,620	553,329	75,330	11,367	18,750	34,113	20,575	-	16,470	-	126,615	155,109	-	-	95,000
1.358	Port Renfrew Fire Protection	156,399	154,657	36,510	6,029	-	17,600	2,360	-	13,750	-	50,510	2,898	-	-	25,000
1.359	N. Galiano Fire Protection	210,298	220,715	75,070	7,503	1,280	19,830	4,380	-	4,650	-	47,730	48,872	-	6,400	5,000
1.360	Shirley Fire Protection	161,353	158,639	11,110	4,159	-	22,220	7,590	-	5,960	-	36,600	-	-	10,000	61,000
1.363	Saturna Island Fire	168,292	188,365	-	3,365	-	-	-	184,740	-	-	-	-	260	-	-
1.369	Electoral Area Fire Services - J.D.F.	97,153	94,666	-	40,062	40,126	-	-	-	-	-	12,723			1,755	-
1.369	Electoral Area Fire Services - S.G.I.	110,137	108,017	-	45,711	45,784	-	-	-	-	-	14,517			2,005	-
1.370	Juan de Fuca Emergency Program	92,825	88,813	5,910	13,773	23,080	5,200	690	-	-	-	24,280	-	-	-	15,880
1.371	S.S.I. Emergency Program	139,100	130,103	-	6,955	78,510	5,870	-	-	-	-	38,768	-	-	-	-
1.372	Electoral Area Emergency Program	619,967	630,264	538,896	62,608	-	2,050	-	-	-	-	19,210	-	-	-	7,500
1.373	S.G.I. Emergency Program	273,227	250,048	28,760	12,856	66,250	19,870	1,920	10,160	4,180	-	92,252	-	-	-	13,800
1.374	Regional Emergency Program Support	169,443	195,609	114,600	21,839	-	530	-	-	-	-	58,640	-	-	-	-
1.375	Hazardous Material Incident Response	344,703	352,038	11,470	116,245	68,920	1,550	13,050	5,323	-	-	125,920	-	-	-	9,560
1.377	J.D.F. Search and Rescue	89,344	91,042	-	4,244	8,350	11,930	-	-	-	-	62,550	-	-	-	3,968
1.378	S.S.I. Search and Rescue	28,303	32,780	-	1,415	-	-	-	31,365	-	-	-	-	-	-	-
1.40X	SEAPARC	3,684,094	4,328,565	2,682,638	222,791	63,865	161,057	183,311	4,386	241,134	-	245,416	103,966	-	-	420,000
1.405	J.D.F. EA - Community Parks	198,093	196,546	97,316	31,365	22,830	8,300	-	-	150	-	16,585	-	-	-	20,000
1.408	J.D.F. EA - Community Recreation	88,526	90,128	44,214	12,584	-	930	4,150	-	6,220	-	22,030	-	-	-	-

CRD 2022 Operating Cost Summary by Service

Appendix L

	CAPITAL REGIONAL DISTRICT 2022 FINANCIAL PLAN								Expenditures							
		Total 2021	Total 2022	Salaries and Wages	Cost Allocations*	Contracted Services	Materials and Supplies	Repairs and Maintenance	Grant and 3rd Party Payments	Utilities	Bulk Water	Other Operating Expenses	Interest & Principal	Deficit	Capital	Transfers to Reserves
1.44X	Panorama Rec. Center.	8,071,561	9,869,066	5,616,602	563,594	402,184	311,302	255,893	-	562,382	-	673,412	771,334	-	-	712,363
1.455	Salt Spring Island - Community Parks	975,615	1,009,096	462,595	400,686	31,150	15,600	20,930	-	13,930	-	49,205	-	-	-	15,000
1.458	Salt Spring Is.- Community Rec	265,655	264,803	118,098	38,131	79,504	5,000	-	-	-	-	24,070	-	-	-	-
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	1,759,079	1,988,640	853,499	379,663	44,065	96,777	65,790	-	181,042	-	131,045	-	-	-	236,759
1.465	Saturna Island Comm. Parks	24,060	24,899	-	929	1,560	400	9,850	-	890	-	5,270	-	-	-	6,000
1.468	Saturna Island - Community Rec.	20,109	21,167	-	1,005	880	100	-	-	-	-	19,182	-	-	-	-
1.475	Mayne Is. Com. Parks & Rec	83,484	93,173	-	5,863	-	2,760	36,290	-	2,850	-	27,280	-	-	-	18,130
1.476	Mayne Is. Comm. Parks (reserve)	20,433	22,701	-	1,022	410	650	-	-	1,360	-	19,259	-	-	-	-
1.478	Mayne Is. Community Rec.	42,441	48,684	-	2,122	-	-	-	-	-	-	46,562	-	-	-	-
1.485	North & South Pender Com. Parks	157,082	165,474	-	10,234	28,270	12,490	44,820	-	200	-	26,460	-	-	-	43,000
1.488	North & South Pender Com. Rec	64,922	69,107	-	3,215	-	-	-	-	-	-	65,892	-	-	-	-
1.495	Galiano Parks	92,140	94,823	-	3,883	-	-	62,970	-	-	-	17,970	-	-	-	10,000
1.498	Galiano Community Recreation	41,174	38,133	-	2,059	-	-	-	-	-	-	36,074	-	-	-	-
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	25,260,498	25,126,320	3,021,286	5,262,263	10,974,000	205,700	443,500	284,000	113,300	-	2,785,560	-	-	-	2,036,711
1.523	Port Renfrew Refuse Disposal	86,737	89,497	-	4,037	75,320	-	720	-	1,520	-	1,900	-	-	-	6,000
1.525	Solid Waste Disposal - Debt	203,660	151,279	-	-	-	-	-	-	-	-	840	150,439	-	-	-
1.531	Stormwater Quality Management - Sooke	66,404	38,281	-	22,255	-	-	-	-	-	-	890	-	-	-	15,136
1.533	Stormwater Quality Management - S.G.I.	38,336	39,100	-	33,467	5,583	-	-	-	-	-	50	-	-	-	-
1.535	Stormwater Quality Management - S.S.I.	27,528	47,970	-	10,480	36,830	-	-	-	-	-	660	-	-	-	-
1.536	LWMP-Stormwater Quality Management-Core	720,359	732,400	-	516,781	162,000	-	-	-	-	-	53,619	-	-	-	-
1.537	Stormwater Quality Management - Peninsula	115,765	118,107	-	79,275	37,406	-	-	-	-	-	1,426	-	-	-	-
1.538	Source - Stormwater Quality - Peninsula	62,480	55,856	-	42,770	5,132	-	-	-	-	-	7,954	-	-	-	-
1.57X	Environmental Services	22,861,504	23,644,160	17,871,660	3,099,912	67,119	681,664	13,376	-	-	-	1,487,797	-	-	55,000	367,632
1.911	911 Systems	2,595,230	2,532,090	-	263,139	355,410	-	-	703,444	-	-	148,148	1,011,949	-	-	50,000
1.912A	911 Call Answer - RCMP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.912B	911 Call Answer - Municipalities	26,344	63,910	-	-	-	-	-	-	-	-	-	-	63,910	-	-
1.913	913 Fire Dispatch	725,219	298,412	-	61,582	188,500	-	-	-	-	-	13,330	-	-	-	35,000
1.921	Regional CREST Contribution	1,723,234	1,764,110	-	-	-	-	-	1,758,110	-	-	6,000	-	-	-	-
1.923	Emergency Comm - CREST - S.G.I.	180,064	180,704	-	3,601	-	-	-	176,283	-	-	820	-	-	-	-
1.924	Emergency Comm - CREST - J.D.F.	121,470	125,402	-	2,387	-	-	-	113,461	-	-	7,700	-	1,854	-	-
1.925	Emergency Comm - CREST - S.S.I.	142,105	143,386	-	2,842	-	-	-	140,144	-	-	400	-	-	-	-
2.610	Saanich Peninsula Water Supply	7,169,999	7,517,025	-	1,205,196	8,340	41,337	48,091	-	220,708	5,059,080	84,273	-	-	-	850,000
2.620	SSI Highland Water System	31,272	30,971	-	103	-	-	-	-	-	-	110	30,758	-	-	-
2.621	Highland / Fernwood Water - S.S.I.	515,341	542,341	-	203,044	11,450	23,170	36,050	-	34,540	-	30,730	34,191	44,133	-	125,033
2.622	Cedars of Tuam	49,363	50,063	-	23,983	50	730	12,960	-	2,750	-	1,490	-	-	-	8,100
2.624	Beddis Water	259,352	270,499	-	48,937	67,670	10,760	14,800	-	21,690	-	16,180	42,962	-	-	47,500
2.626	Fulford Water	207,368	228,329	-	32,664	68,840	7,800	28,170	-	16,470	-	14,640	14,145	-	-	45,600
2.628	Cedar Lane Water (S.S.I.)	89,751	81,457	-	16,353	22,650	1,570	6,500	-	7,770	-	3,330	7,824	10,090	-	5,370
2.630	Magic Lakes Estate Water System	979,675	962,930	2,000	456,732	1,020	55,520	31,520	-	69,360	-	51,202	193,186	-	-	102,390
2.640	Saturna Island Water System (Lyall Harbour)	248,197	254,331	-	124,897	-	5,790	15,310	-	12,000	-	15,520	30,077	4,737	-	46,000
2.642	Skana Water (Mayne)	69,509	75,615	-	27,794	11,490	720	1,210	-	5,490	-	4,290	2,621	-	-	22,000
2.650	Port Renfrew Water	121,108	143,106	-	88,212	13,000	3,310	8,730	-	7,014	-	2,840	-	-	-	20,000
2.655	Snuggery Cove (Port Renfrew)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.660	Fernwood Water	14,753	14,477	-	82	-	-	-	-	-	-	50	14,345	-	-	-
2.665	Sticks Allison Water (Galiano)	59,999	73,504	-	38,298	-	812	5,990	-	3,580	-	3,840	-	9,984	-	11,000
2.667	Surfside Park Estates (Mayne)	108,251	118,007	-	39,907	19,350	18,980	4,190	-	8,140	-	10,440	-	-	-	17,000
2.670	Regional Water Supply	34,921,283	36,539,270	16,797,105	-7,328,633	1,481,741	1,137,574	88,193	-	554,121	-	5,049,676	8,292,927	-	10,152,385	314,181
2.680	Juan de Fuca Water Distribution	20,799,372	22,566,391	550,949	4,587,582	310,565	243,721	440	-	262,330	6,818,760	1,260,125	1,893,503	-	6,374,922	263,494
2.681	Florence Lake Water System Debt	-	8,738	-	-	-	-	-	-	-	-	3,000	5,738	-	-	-
2.691	Wilderness Mountain Water Service	149,544	163,247	-	89,700	900	23,860	-	-	15,700	-	3,500	23,587	-	-	6,000
3.700	Septage Disposal - Municipal	206,222	221,804	-	73,924	20,563	-	-	-	-	-	35,164	-	-	92,154	-
3.700	Septage Disposal - JDF Service Area	297	464	-	264	74	-	-	-	-	-	126				-
3.701	Millstream Remediation Service	374,541	236,372	-	382	-	-	-	-	-	-	470	135,520	-	100,000	-
3.705	S.S.I. Liquid Waste Disposal	897,276	991,525	-	194,862	563,580	7,680	7,750	-	7,050	-	11,530	160,573	-	-	38,500
3.707	On Site System Management Program - LWMP	293,643	189,038	-	121,904	30,000	-	-	-	-	-	37,134	-	-	-	-
3.71X	Trk Swrs & Swge Disp - oper	34,299,994	35,134,718	-	14,508,289	6,439,979	4,405,710	1,897,811	-	3,848,000	-	1,593,333	-	-	30,000	2,411,596
3.7XX	Trk Swrs - debt	24,223,646	23,353,991	-	-	-	-	-	-	-	-	211,948	9,667,625	2,117	5,529,745	7,942,556
3.720	LWMP (Peninsula) - Implementation	82,728	119,907	-	99,766	-	-	-	-	-	-	-	-	-	-	20,141
3.750	LWMP	364,063	366,136	-	178,174	138,312	-	-	-	-	-	530				49,120
3.752	Harbours Program	342,124	348,604	-	298,773	37,331	-	-	-	-	-	12,500				-
3.755	Regional Source Control	1,685,236	1,647,875	-	1,416,748	156,597	5,500	-	-	-	-	69,030	-	-	-	-
3.756	Harbours Environmental Action	65,290	68,622	-	46,856	17,326	-	-	-	-	-	4,440	-	-	-	-
3.810	Ganges Sewer	1,059,376	1,085,199	-	423,016	32,420	16,210	24,320	-	69,600	-	153,820	245,813	-	-	120,000
3.820	Maliview Estates Sewer System	217,583	219,580	-	66,445	27,920	1,140	10,820	-	4,640	-	44,420	1,680	-	-	62,515
3.830	Magic Lake Estates Sewer System	854,863	884,810	-	324,665	90,720	21,940	36,600	-	23,860	-	124,662	174,103	-	-	88,260
3.830D	Magic Lake Estates Sewer Debt	79,210	212,530	-	-	-	-	-	-	-	-	10,500	194,258	7,772	-	-
3.850	Port Renfrew Sewer	118,030	126,360	-	75,149	5,100	2,580	640	-	6,900	-	13,991	-	-	-	22,000
21.ALL	Feasibility Study Reserve Fund - All	171,749	140,241	-	-	-	-	-	-	-	-	140,241	-	-	-	-
21.E.A.	Feasibility Study Reserve Fund - E.A.	10,000	10,000	-	-	-	-	-	-	-	-	10,000	-	-	-	-
Total CRD excluding Municipal Debt		**281,904,153**	**297,248,891**	**87,415,196**	**35,791,969**	**28,585,957**	**9,027,614**	**4,475,828**	**12,361,097**	**6,957,836**	**11,877,840**	**27,847,483**	**25,529,469**	**147,534**	**23,242,816**	**23,988,251**
1.15X	Municipalities' Own Debt - M.F.A.	15,032,079	15,430,601	-	-	-	-	-	-	-	-	61,100	15,369,501	-	-	-
	TOTAL CRD	**296,936,232**	**312,679,492**	**87,415,196**	**35,791,969**	**28,585,957**	**9,027,614**	**4,475,828**	**12,361,097**	**6,957,836**	**11,877,840**	**27,908,583**	**40,898,970**	**147,534**	**23,242,816**	**23,988,251**
CRHD	Capital Regional Hospital District	36,111,357	33,950,390	-	1,010,437	11,236	-	263,500	-	80,130	-	1,765,746	20,754,054	-	2,955,000	7,110,287
	TOTAL CRD,CRHD & Municipal Debt	**333,047,589**	**346,629,882**	**87,415,196**	**36,802,406**	**28,597,193**	**9,027,614**	**4,739,328**	**12,361,097**	**7,037,966**	**11,877,840**	**29,674,329**	**61,653,024**	**147,534**	**26,197,816**	**31,098,538**

*Includes Labour Charges

CRD 2022-2026 Capital Project Listing by Service

Appendix M

Service Number	Service Name	Proj. No.	Capital Exp.Type	Capital Project Title	Total Project Budget	Asset Class	Funding Source	Carry Forward from 2021	2022	2023	2024	2025	2026	5 - Year Total
1.011	Board Expenditures	19-01	Replacement	Boardroom Video Distribution Equipment	56,000	E	ERF	-	-	-	15,000	10,000	-	25,000
1.011	Board Expenditures	19-02	Replacement	Boardroom Projector and Screen Replacement	10,000	E	ERF	-	-	-	-	60,000	-	60,000
1.011	Board Expenditures	20-01	Replacement	Boardroom Audio System	21,700	E	ERF	-	-	-	10,000	10,000	-	20,000
1.011	Board Expenditures	20-02	Replacement	Boardroom Video Storage and Power Equipment	3,000	E	ERF	-	-	1,500	-	1,500	-	3,000
1.011	Board Expenditures	21-02	Replacement	Boardroom Video Streaming Equipment Replacement	17,500	E	ERF	-	-	-	12,000	5,000	-	17,000
1.011	Board Expenditures	22-01	Replacement	iPad and Tablet Replacements	25,000	E	ERF	-	50,000	-	-	-	50,000	100,000
1.011	Board Expenditures	22-02	Replacement	Boardroom Microphone System Replacement	70,000	E	ERF	-	120,000	-	-	-	-	120,000
1.011	Board Expenditures	23-01	Replacement	Replace Video Display and Switching	20,000	E	ERF	-	-	20,000	-	10,000	-	30,000
	Board Expenditures Total				**274,400**			**-**	**170,000**	**21,500**	**37,000**	**96,500**	**50,000**	**375,000**
1.014	CAO / Corporate Services	22-01	Replacement	Computer	4,132	E	ERF	-	4,132	-	-	-	-	4,132
1.014	CAO / Corporate Services	23-01	Replacement	Computer	6,198	E	ERF	-	-	9,328	-	-	-	9,328
1.014	CAO / Corporate Services	24-01	Replacement	Computer	1,033	E	ERF	-	-	-	5,728	-	-	5,728
1.014	CAO / Corporate Services	25-01	Replacement	Computer	4,132	E	ERF	-	-	-	-	4,132	-	4,132
1.014	CAO / Corporate Services	26-01	Replacement	Computer	4,132	E	ERF	-	-	-	-	-	4,132	4,132
	CAO / Corporate Services Total				**19,627**			**-**	**4,132**	**9,328**	**5,728**	**4,132**	**4,132**	**27,452**
1.015	Real Estate	24-01	Replacement	Computer	2,066	E	ERF	-	-	-	2,066	-	-	2,066
1.015	Real Estate	25-01	Replacement	Computer	1,033	E	ERF	-	-	-	-	1,033	-	1,033
	Real Estate Total				**3,099**			**-**	**-**	**-**	**2,066**	**1,033**	**-**	**3,099**
1.016	Human Resources	22-01	Replacement	Computer	3,130	E	ERF	-	3,130	-	-	-	-	3,130
1.016	Human Resources	23-01	Replacement	Computer	4,695	E	ERF	-	-	4,695	-	-	-	4,695
1.016	Human Resources	24-01	Replacement	Computer	6,260	E	ERF	-	-	-	6,260	-	-	6,260
1.016	Human Resources	26-01	Replacement	Computer	1,033	E	ERF	-	-	-	-	-	1,033	1,033
	Human Resources Total				**15,118**			**-**	**3,130**	**4,695**	**6,260**	**-**	**1,033**	**15,118**
1.017	Finance	22-01	Replacement	Computer	15,557	E	ERF	-	15,557	-	-	-	-	15,557
1.017	Finance	23-01	Replacement	Computer	37,421	E	ERF	-	-	37,421	-	-	-	37,421
1.017	Finance	24-01	Replacement	Computer	55,949	E	ERF	-	-	-	55,949	-	-	55,949
1.017	Finance	25-01	Replacement	Computer	22,386	E	ERF	-	-	-	-	22,386	-	22,386
1.017	Finance	26-01	Replacement	Computer	15,557	E	ERF	-	-	-	-	-	15,557	15,557

1.017	Finance	21-01	New	Enterprise Asset Management	625,000	E	Cap	100,000	300,000	200,000	100,000	-	-	600,000
	Finance Total				**771,870**			**100,000**	**315,557**	**237,421**	**155,949**	**22,386**	**15,557**	**746,870**
1.018	Health & Capital Planning Strategies	23-01	Replacement	Computer	2,066	E	ERF	-	-	2,066	-	-	-	2,066
1.018	Health & Capital Planning Strategies	24-01	Replacement	Computer	1,565	E	ERF	-	-	-	1,565	-	-	1,565
1.018	Health & Capital Planning Strategies	25-01	Replacement	Computer	3,130	E	ERF	-	-	-	-	3,130	-	3,130
	Health & Capital Planning Strategies Total				**6,761**			**-**	**-**	**2,066**	**1,565**	**3,130**	**-**	**6,761**
1.022	Information Technology	21-01	Replacement	Data Centre Replacements	68,000	E	CAP	-	-	-	100,000	-	-	100,000
1.022	Information Technology	19-04	Replacement	Data Centre Replacements	455,000	E	CAP	-	40,000	20,000	300,000	25,000	-	385,000
1.022	Information Technology	18-06	Replacement	Data Centre Replacements	100,000	E	CAP	-	-	50,000	-	75,000	-	125,000
1.022	Information Technology	18-07	Replacement	Data Centre Replacements	285,000	E	CAP	-	125,000	75,000	50,000	50,000	-	300,000
1.022	Information Technology	19-05	Replacement	Data Centre Replacements	114,000	E	CAP	-	54,000	20,000	20,000	15,000	-	109,000
1.022	Information Technology	19-06	Replacement	Data Centre Replacements	150,000	E	CAP	-	50,000	-	50,000	-	-	100,000
1.022	Information Technology	22-01	Replacement	Data Centre Replacements	40,000	E	CAP	-	40,000	-	-	30,000	-	70,000
1.022	Information Technology	20-02	Replacement	Data Centre Replacements	345,000	E	CAP	-	150,000	40,000	40,000	25,000	-	255,000
1.022	Information Technology	20-03	Replacement	Data Centre Replacements	60,000	E	CAP	-	-	-	50,000	-	-	50,000
1.022	Information Technology	20-04	Replacement	Data Centre Replacements	305,000	E	CAP	-	50,000	65,000	35,000	20,000	-	170,000
1.022	Information Technology	20-05	Replacement	Data Centre Replacements	82,000	E	CAP	-	30,000	-	50,000	-	-	80,000
1.022	Information Technology	20-06	Replacement	Data Centre Replacements	40,000	E	CAP	-	10,000	20,000	-	20,000	-	50,000
1.022	Information Technology	20-07	Replacement	Meeting Room Equipment Replacement	81,250	E	ERF	-	12,350	4,650	19,600	25,000	34,650	96,250
1.022	Information Technology	17-01	Replacement	SAP	75,000	E	CAP	-	25,000	25,000	-	25,000	-	75,000
1.022	Information Technology	18-01	Replacement	SAP	5,340,000	E	CAP	375,000	-	966,000	966,000	1,704,000	1,704,000	5,340,000
1.022	Information Technology	22-01	Replacement	Computer Equipment	13,096	E	ERF	-	13,096	-	-	-	-	13,096
1.022	Information Technology	23-01	Replacement	Computer Equipment	9,486	E	ERF	-	-	9,486	-	-	-	9,486
1.022	Information Technology	24-01	Replacement	Computer Equipment	27,484	E	ERF	-	-	-	27,484	-	-	27,484
1.022	Information Technology	25-01	Replacement	Computer Equipment	5,272	E	ERF	-	-	-	-	5,272	-	5,272
1.022	Information Technology	26-01	Replacement	Computer Equipment	13,096	E	ERF	-	-	-	-	-	13,096	13,096
1.022	Information Technology	22-01	Replacement	Truck	80,000	V	ERF	-	80,000	-	-	-	-	80,000
	Information Technology Total				**7,688,684**			**375,000**	**679,446**	**1,295,136**	**1,708,084**	**2,019,272**	**1,751,746**	**7,453,684**
1.024	GM - Planning & Protective Services	22-01	Replacement	Computer	1,565	E	ERF	-	1,565	-	-	-	-	1,565

1.024	GM - Planning & Protective Services	23-01	Replacement	Computer	2,066	E	ERF	-	-	2,066	-	-	-	2,066
1.024	GM - Planning & Protective Services	26-01	Replacement	Computer	1,565	E	ERF	-	-	-	-	-	1,565	1,565
	GM - Planning & Protective Services Total				**5,196**			**-**	**1,565**	**2,066**	**-**	**-**	**1,565**	**5,196**
1.025	Corporate Emergency	17-01	Replacement	EOC Laptop	18,000	E	ERF	-	6,000	6,000	6,000	-	-	18,000
1.025	Corporate Emergency	24-01	Replacement	Surface Pro	2,000	E	ERF	-	-	-	2,000	-	-	2,000
	Corporate Emergency Total				**20,000**			**-**	**6,000**	**6,000**	**8,000**	**-**	**-**	**20,000**
1.027	First Nations Relations	22-01	Replacement	Computer Equipment Replacement	1,033	E	ERF	-	1,033	-	-	-	-	1,033
1.027	First Nations Relations	23-01	Replacement	Computer Equipment Replacement	3,631	E	ERF	-	-	3,631	-	-	-	3,631
1.027	First Nations Relations	24-01	Replacement	Computer Equipment Replacement	1,565	E	ERF	-	-	-	1,565	-	-	1,565
1.027	First Nations Relations	26-01	Replacement	Computer Equipment Replacement	1,033	E	ERF	-	-	-	-	-	1,033	1,033
	First Nations Relations Total				**7,262**			**-**	**1,033**	**3,631**	**1,565**	**-**	**1,033**	**7,262**
1.105	Facilities Management	17-03	Replacement	Unit F00990	35,000	V	ERF	-	35,000	-	-	-	-	35,000
1.105	Facilities Management	19-03	Replacement	Production Printer	15,000	E	ERF	-	-	15,000	-	-	-	15,000
1.105	Facilities Management	21-01	Replacement	Unit F01112	50,000	V	ERF	-	50,000	-	-	-	-	50,000
1.105	Facilities Management	21-02	New	New Vehicle	50,000	V	ERF	-	50,000	-	-	-	-	50,000
1.105	Facilities Management	22-01	Replacement	Equipment Replacement	50,000	E	ERF	-	10,000	10,000	10,000	10,000	10,000	50,000
1.105	Facilities Management	22-02	New	Fleet Purchase	50,000	V	Cap	-	50,000	-	-	-	-	50,000
1.105	Facilities Management	23-01	Replacement	Fleet Replacement	50,000	V	ERF	-	-	50,000	-	-	-	50,000
1.105	Facilities Management	23-02	New	Equipment Replacement	15,000	V	ERF	-	-	15,000	-	-	-	15,000
1.105	Facilities Management	23-03	Replacement	Fleet Replacement	50,000	V	ERF	-	-	50,000	-	-	-	50,000
1.105	Facilities Management	24-01	Replacement	Fleet Replacement	50,000	V	ERF	-	-	-	50,000	-	-	50,000
1.105	Facilities Management	25-01	Replacement	Fleet Replacement	50,000	V	ERF	-	-	-	-	50,000	-	50,000
	Facilities Management Total				**465,000**			**-**	**195,000**	**140,000**	**60,000**	**60,000**	**10,000**	**465,000**
1.106	Facilities and Risk	20-01	Replacement	Hot Water Tank	20,000	B	Res	-	20,000	-	-	-	-	20,000
1.106	Facilities and Risk	21-01	Replacement	HVAC System Upgrade	2,650,000	B	Res	-	-	150,000	500,000	750,000	-	1,400,000
1.106	Facilities and Risk	21-01	Replacement	HVAC System Upgrade	-	B	Grant	-	-	-	500,000	750,000	-	1,250,000
1.106	Facilities and Risk	22-05	New	Climate Actiave Initiatives Study	20,000	B	Res	-	20,000	-	-	-	-	20,000
1.106	Facilities and Risk	21-03	New	Interior Renovations	500,000	B	Res	-	-	-	100,000	100,000	100,000	300,000
1.106	Facilities and Risk	22-01	New	Interior Renovations	3,000,000	B	Res	-	1,500,000	1,500,000	-	-	-	3,000,000

1.106	Facilities and Risk	22-02	Renewal	Vertical Transportation Upgrades	20,000	B	Res	-	20,000	-	-	-	-	20,000
1.106	Facilities and Risk	22-03	New	Climate Action Upgrades	50,000	B	Res	-	50,000	-	-	-	-	50,000
1.106	Facilities and Risk	22-04	Defer	Emergency Repairs	100,000	B	Res	-	100,000	-	-	-	-	100,000
1.106	Facilities and Risk	23-01	Renewal	Exterior Upgrades	15,000	B	Res	-	-	15,000	-	-	-	15,000
1.106	Facilities and Risk	25-01	Study	Asset management Plan	15,000	B	Res	-	-	-	-	15,000	-	15,000
1.106	Facilities and Risk	25-02	Replacement	Roof Replacement	75,000	B	Res	-	-	-	-	75,000	-	75,000
1.106	Facilities and Risk	25-03	Replacement	Safety Systems	10,000	B	Res	-	-	-	-	10,000	-	10,000
1.106	Facilities and Risk	26-01	Replacement	Interior Upgrades	35,000	B	Res	-	-	-	-	-	35,000	35,000
1.106	Facilities and Risk	ERF22-01	Replacement	Pool Fleet Replacement	35,000	V	ERF	-	35,000	-	-	-	-	35,000
1.106	Facilities and Risk	ERF22-02	Replacement	Pool Fleet Replacement	35,000	V	ERF	-	35,000	-	-	-	-	35,000
	Facilities and Risk Total				**6,580,000**			**-**	**1,780,000**	**1,665,000**	**1,100,000**	**1,700,000**	**135,000**	**6,380,000**
1.107	Corporate Satellite Facilities	JDF 22-01	New	Sitework Upgrades	35,000	B	Res	-	35,000	-	-	-	-	35,000
1.107	Corporate Satellite Facilities	JDF 22-02	Study	Asset Management Plan	10,000	B	Res	-	10,000	-	-	-	-	10,000
1.107	Corporate Satellite Facilities	AS 22-01	Replacement	Facility Upgrades	25,000	B	Cap	-	5,000	5,000	5,000	5,000	5,000	25,000
	Corporate Satellite Facilities Total				**70,000**			**-**	**50,000**	**5,000**	**5,000**	**5,000**	**5,000**	**70,000**
1.109	JDF Admin. Expenditures	19-01	Replacement	Computer	2,000	E	ERF	-	2,000	-	-	-	-	2,000
	JDF Admin. Expenditures Total				**2,000**			**-**	**2,000**	**-**	**-**	**-**	**-**	**2,000**
1.110	SGI Admin. Expenditures	19-01	Replacement	Computer	4,470	E	ERF	-	1,500	1,530	-	-	-	3,030
	SGI Admin. Expenditures Total				**4,470**			**-**	**1,500**	**1,530**	**-**	**-**	**-**	**3,030**
1.111	SSI Admin. Expenditures	22-01	Replacement	Computer	27,300	E	ERF	-	8,600	1,650	5,400	2,750	8,900	27,300
1.111	SSI Admin. Expenditures	22-02	Replacement	Computer	2,480	E	ERF	-	2,480	-	-	-	-	2,480
	SSI Admin. Expenditures Total				**29,780**			**-**	**11,080**	**1,650**	**5,400**	**2,750**	**8,900**	**29,780**
1.118	Corporate Communications	22-01	Replacement	Computer	6,229	E	ERF	-	6,229	-	-	-	-	6,229
1.118	Corporate Communications	23-01	Replacement	Computer	2,066	E	ERF	-	-	2,066	-	-	-	2,066
1.118	Corporate Communications	24-01	Replacement	Computer	3,130	E	ERF	-	-	-	3,130	-	-	3,130
1.118	Corporate Communications	25-01	Replacement	Computer	1,033	E	ERF	-	-	-	-	1,033	-	1,033
1.118	Corporate Communications	26-01	Replacement	Computer	6,229	E	ERF	-	-	-	-	-	6,229	6,229
1.118	Corporate Communications	22-01	Replacement	CRD Public Website	400,000	E	Res	-	-	225,000	175,000	-	-	400,000
	Corporate Communications Total				**418,687**			**-**	**6,229**	**227,066**	**178,130**	**1,033**	**6,229**	**418,687**

1.123	Family Court Building	20-02	Renewal	Exterior Upgrades	47,500	B	Res	45,000	45,000	-	-	-	-	45,000
1.123	Family Court Building	22-01	Replacement	Mechanical Upgrades	1,050,000	B	Res	-	50,000	500,000	-	-	-	550,000
1.123	Family Court Building	22-01	Replacement	Mechanical Upgrades	-	B	Grant	-	-	500,000	-	-	-	500,000
1.123	Family Court Building	22-02	Renewal	Exterior Upgrades	15,000	B	Cap	-	15,000	-	-	-	-	15,000
1.123	Family Court Building	22-03	Defer	Emergency Repairs	50,000	B	Res	-	50,000	-	-	-	-	50,000
1.123	Family Court Building	23-01	Renewal	Exterior Upgrades	12,000	B	Res	-	-	120,000	-	-	-	120,000
1.123	Family Court Building	24-01	Renewal	Exterior Upgrades	85,000	B	Res	-	-	-	85,000	-	-	85,000
1.123	Family Court Building	24-02	Renewal	Interior Upgrades	50,000	B	Other	-	-	-	50,000	-	-	50,000
1.123	Family Court Building	25-01	Study	Asset Management	10,000	B	Res	-	-	-	-	10,000	-	10,000
	Family Court Building Total				**1,319,500**			**45,000**	**160,000**	**1,120,000**	**135,000**	**10,000**	**-**	**1,425,000**
1.137	Galiano Island Community Use Building	21-01	New	Emergency Repairs	10,000	B	Res	-	10,000	-	-	-	-	10,000
1.137	Galiano Island Community Use Building	21-02	New	Asset Management Plan	10,000	B	Res	5,000	10,000	-	-	-	-	10,000
	Galiano Island Community Use Building Total				**20,000**			**5,000**	**20,000**	**-**	**-**	**-**	**-**	**20,000**
1.141	SSI Public Library	21-01	New	Library Interior Renovation	50,000	B	Grant	15,000	15,000	-	-	-	-	15,000
1.141	SSI Public Library	21-02	New	Emergency Repairs	10,000	B	Res	-	10,000	-	-	-	-	10,000
1.141	SSI Public Library	22-01	New	HVAC Upgrades	102,500	B	Grant	-	95,000	-	-	-	-	95,000
1.141	SSI Public Library	22-01	New	HVAC Upgrades	-	B	Res	-	7,500	-	-	-	-	7,500
	SSI Public Library Total				**162,500**			**15,000**	**127,500**	**-**	**-**	**-**	**-**	**127,500**
1.226	Health Facilities - VIHA	EHU-21-01	Renewal	Roof Replacement	400,000	B	Res	-	-	400,000	-	-	-	400,000
1.226	Health Facilities - VIHA	EHU-21-03	Replacement	Exterior Doors	50,000	B	Res	-	-	50,000	-	-	-	50,000
1.226	Health Facilities - VIHA	EHU-22-01	Renewal	Exterior Upgrades	150,000	B	Res	-	150,000	-	-	-	-	150,000
1.226	Health Facilities - VIHA	EHU-22-02	Replacement	Vertical Transportation Upgrades	40,000	B	Res	-	40,000	-	-	-	-	40,000
1.226	Health Facilities - VIHA	EHU-22-03	Renewal	Emergency Repairs	50,000	B	Res	-	50,000	-	-	-	-	50,000
1.226	Health Facilities - VIHA	EHU-23-01	Renewal	Mechanical Upgrades	150,000	B	Res	-	-	-	150,000	-	-	150,000
1.226	Health Facilities - VIHA	EHU-23-02	Renewal	Mechanical Upgrades	70,000	B	Res	-	-	-	70,000	-	-	70,000
1.226	Health Facilities - VIHA	EHU-23-03	Renewal	Exterior Upgrades	1,872,500	B	Res	-	-	265,000	265,000	265,000	277,500	1,072,500
1.226	Health Facilities - VIHA	EHU-23-03	Renewal	Exterior Upgrades	-	B	Other	-	-	200,000	200,000	200,000	200,000	800,000
1.226	Health Facilities - VIHA	EHU-26-01	Renewal	Electrical Upgrades	25,000	B	Res	-	-	-	-	-	35,000	35,000
1.226	Health Facilities - VIHA	EHU-25-01	Study	Asset Management	10,000	B	Res	-	-	-	-	10,000	-	10,000

1.226	Health Facilities - VIHA	PHU-20-01	Renewal	Roof Replacement	465,000	B	Cap	447,000	447,000	-	-	-	-	447,000
1.226	Health Facilities - VIHA	PHU-22-01	Replacement	Mechanical Upgrades	125,000	B	Res	-	25,000	100,000	-	-	-	125,000
1.226	Health Facilities - VIHA	PHU-22-02	Replacement	Vertical Transportation Upgrades	75,000	B	Res	-	75,000	-	-	-	-	75,000
1.226	Health Facilities - VIHA	PHU-22-03	Defer	Emergency Repairs	50,000	B	Res	-	50,000	-	-	-	-	50,000
1.226	Health Facilities - VIHA	PHU-22-03	Replacement	Roof Replacement	175,000	B	Res	-	175,000	-	-	-	-	175,000
1.226	Health Facilities - VIHA	PHU-23-01	Replacement	Mechanical Upgrades	120,000	B	Res	-	20,000	100,000	-	-	-	120,000
1.226	Health Facilities - VIHA	PHU-24-01	Renewal	Site Upgrades	75,000	S	Res	-	-	-	-	75,000	-	75,000
1.226	Health Facilities - VIHA	PHU-24-02	Replacement	Interior Upgrades	75,000	B	Other	-	-	-	75,000	-	-	75,000
1.226	Health Facilities - VIHA	PHU-24-03	Replacement	Interior Upgrades	100,000	B	Other	-	-	-	100,000	-	-	100,000
1.226	Health Facilities - VIHA	PHU-25-01	Study	Asset management	10,000	B	Res	-	-	-	-	10,000	-	10,000
1.226	Health Facilities - VIHA	PHU-26-01	Replacement	Electrical Upgrades	225,000	B	Res	-	-	-	-	-	225,000	225,000
1.226	Health Facilities - VIHA	PHU-26-02	Replacement	Exterior Upgrades	50,000	B	Res	-	-	-	-	-	50,000	50,000
1.226	Health Facilities - VIHA	VHU-20-01	Renewal	Exterior Upgrades	205,000	B	Cap	54,500	54,500	-	-	-	-	54,500
1.226	Health Facilities - VIHA	VHU-20-01	Renewal	Exterior Upgrades	-	B	Res	-	165,000	-	-	-	-	165,000
1.226	Health Facilities - VIHA	VHU-20-02	Renewal	Roof Replacement	360,000	B	Cap	10,000	10,000	-	-	-	-	10,000
1.226	Health Facilities - VIHA	VHU-20-02	Renewal	Roof Replacement	-	B	Res	-	350,000	-	-	-	-	350,000
1.226	Health Facilities - VIHA	VHU-22-01	Replacement	Mechanical Upgrades	440,000	E	Res	-	40,000	400,000	-	-	-	440,000
1.226	Health Facilities - VIHA	VHU-22-02	Replacement	Vertical Transportation Upgrades	235,000	B	Res	-	235,000	-	-	-	-	235,000
1.226	Health Facilities - VIHA	VHU-22-03	Defer	Emergency Repairs	50,000	B	Res	-	50,000	-	-	-	-	50,000
1.226	Health Facilities - VIHA	VHU-25-01	Replacement	Interior Upgrades	325,000	B	Other	-	-	-	-	325,000	-	325,000
1.226	Health Facilities - VIHA	VHU-25-02	Replacement	Interior Upgrades	135,000	B	Other	-	-	-	-	135,000	-	135,000
1.226	Health Facilities - VIHA	VHU-25-03	Replacement	Sitework Upgrades	65,000	B	Res	-	-	-	65,000	-	-	65,000
1.226	Health Facilities - VIHA	VHU-25-04	Study	Asset management	10,000	B	Res	-	-	-	-	10,000	-	10,000
1.226	Health Facilities - VIHA	VHU-26-01	Replacement	Mechanical Upgrades	150,000	B	Res	-	-	-	-	-	150,000	150,000
	Health Facilities - VIHA Total				**6,337,500**			**511,500**	**1,936,500**	**1,515,000**	**925,000**	**1,030,000**	**937,500**	**6,344,000**
1.235	SGI Small Craft Harbour Facilities	19-01	New	Anson Road	1,445,000	S	Debt	116,000	116,000	-	-	-	-	116,000
1.235	SGI Small Craft Harbour Facilities	22-03	New	Anson Road Remediation	275,000	S	Other	-	219,200	-	-	-	-	219,200
1.235	SGI Small Craft Harbour Facilities	22-03	New	Anson Road Remediation	-	S	Res	-	55,800	-	-	-	-	55,800
1.235	SGI Small Craft Harbour Facilities	19-02	Renewal	Retreat Cove	185,000	S	Debt	-	185,000	-	-	-	-	185,000

1.235	SGI Small Craft Harbour Facilities	19-03	Decommission	Horton Bay	100,000	S	Debt	82,000	82,000	-	-	-	-	82,000
1.235	SGI Small Craft Harbour Facilities	20-02	Renewal	Spanish Hills	165,000	S	Cap	30,000	30,000	-	-	-	-	30,000
1.235	SGI Small Craft Harbour Facilities	20-02	Renewal	Spanish Hills	-	S	Res	-	90,000	-	-	-	-	90,000
1.235	SGI Small Craft Harbour Facilities	20-04	Renewal	Miners Bay Upgrades	277,000	S	Debt	277,000	277,000	-	-	-	-	277,000
1.235	SGI Small Craft Harbour Facilities	21-01	Renewal	Port Washington	195,000	S	Debt	-	195,000	-	-	-	-	195,000
1.235	SGI Small Craft Harbour Facilities	21-02	Renewal	Inspections	125,000	S	Res	-	-	-	125,000	-	-	125,000
1.235	SGI Small Craft Harbour Facilities	21-03	Renewal	ANNUAL PROVISIONAL: Dock Improvements	250,000	S	Res	-	50,000	50,000	50,000	50,000	50,000	250,000
1.235	SGI Small Craft Harbour Facilities	21-05	New	Piers Island Additional Float	135,000	S	Debt	135,000	135,000	-	-	-	-	135,000
1.235	SGI Small Craft Harbour Facilities	22-01	Renewal	Hope Bay	90,000	S	Debt	-	90,000	-	-	-	-	90,000
1.235	SGI Small Craft Harbour Facilities	22-02	Renewal	Swartz Bay Improvements & Dock Replacement	175,000	S	Debt	100,000	100,000	-	-	-	-	100,000
1.235	SGI Small Craft Harbour Facilities	22-02	Renewal	Swartz Bay Improvements & Dock Replacement	-	S	Res	-	-	75,000	-	-	-	75,000
	SGI Small Craft Harbour Facilities Total				**3,417,000**			**740,000**	**1,625,000**	**125,000**	**175,000**	**50,000**	**50,000**	**2,025,000**
1.236	SSI Small Craft Harbour (Fernwood Dock)	21-02	Renewal	Painting and Repairs	45,000	S	Res	-	45,000	-	-	-	-	45,000
1.236	SSI Small Craft Harbour (Fernwood Dock)	21-01	Renewal	Rub Boards	2,500	S	Res	2,500	2,500	-	-	-	-	2,500
1.236	SSI Small Craft Harbour (Fernwood Dock)	22-01	New	Anticipated work from 2019 inspection	100,000	S	Res	-	-	100,000	-	-	-	100,000
1.236	SSI Small Craft Harbour (Fernwood Dock)	22-01	Renewal	Anticipated work from 2019 inspection	50,000	S	Grant	-	-	50,000	-	-	-	50,000
	SSI Small Craft Harbour (Fernwood Dock) Total				**197,500**			**2,500**	**47,500**	**150,000**	**-**	**-**	**-**	**197,500**
1.238A	Community Transit (SSI)	22-01	New	Art Inspired Bus Shelters	35,000	S	Res	-	35,000	-	-	-	-	35,000
1.238A	Community Transit (SSI)	22-01	New	Art Inspired Bus Shelters	5,000	S	Grant	-	5,000	-	-	-	-	5,000
1.238A	Community Transit (SSI)	23-01	New	Art Inspired Bus Shelters	35,000	S	Res	-	-	35,000	-	-	-	35,000
1.238A	Community Transit (SSI)	23-01	New	Art Inspired Bus Shelters	5,000	S	Grant	-	-	5,000	-	-	-	5,000
1.238A	Community Transit (SSI)	24-01	New	Art Inspired Bus Shelters	35,000	S	Res	-	-	-	35,000	-	-	35,000
1.238A	Community Transit (SSI)	24-01	New	Art Inspired Bus Shelters	5,000	S	Grant	-	-	-	5,000	-	-	5,000
1.238A	Community Transit (SSI)	25-01	New	Art Inspired Bus Shelters	35,000	S	Res	-	-	-	-	35,000	-	35,000
1.238A	Community Transit (SSI)	25-01	New	Art Inspired Bus Shelters	5,000	S	Grant	-	-	-	-	5,000	-	5,000
1.238A	Community Transit (SSI)	26-01	New	Art Inspired Bus Shelters	35,000	S	Res	-	-	-	-	-	35,000	35,000
1.238A	Community Transit (SSI)	26-01	New	Art Inspired Bus Shelters	5,000	S	Grant	-	-	-	-	-	5,000	5,000
	Community Transit (SSI) Total				**200,000**			**-**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**	**200,000**
1.238B	Community Transportation (SSI)	22-04	New	Construction Program for Pathway Network	200,000	S	Grant	-	200,000	-	-	-	-	200,000

1.238B	Community Transportation (SSI)	22-04	New	Construction Program for Pathway Network	20,000	S	Res	-	20,000	-	-	-	-	20,000
1.238B	Community Transportation (SSI)	22-05	New	Ganges Village Transportation Plan	60,000	S	Grant	-	60,000	-	-	-	-	60,000
1.238B	Community Transportation (SSI)	22-06	New	Lower Ganges Road - Barrier and Retaining Wall Modifications	10,000	S	Res	-	10,000	-	-	-	-	10,000
1.238B	Community Transportation (SSI)	22-07	New	Lower Ganges Road - Barrier and Retaining Wall Modifications	30,000	S	Res	-	30,000	-	-	-	-	30,000
1.238B	Community Transportation (SSI)	22-08	New	Lower Ganges Road - Barrier and Retaining Wall Modifications	50,000	S	Res	-	50,000	-	-	-	-	50,000
1.238B	Community Transportation (SSI)	22-09	New	Lower Ganges Road - Barrier and Retaining Wall Modifications	90,000	S	Grant	-	-	90,000	-	-	-	90,000
1.238B	Community Transportation (SSI)	22-09	New	Lower Ganges Road - Barrier and Retaining Wall Modifications	9,000	S	Res	-	-	9,000	-	-	-	9,000
1.238B	Community Transportation (SSI)	22-11	New	Pathway Detailed Design and Permiting Program	30,000	S	Res	-	30,000	-	-	-	-	30,000
1.238B	Community Transportation (SSI)	22-12	New	Construction Program for Pathway Network	200,000	S	Grant	-	-	200,000	-	-	-	200,000
1.238B	Community Transportation (SSI)	22-12	New	Construction Program for Pathway Network	20,000	S	Res	-	-	20,000	-	-	-	20,000
1.238B	Community Transportation (SSI)	22-13	New	Pathway Detailed Design and Permiting Program	25,000	S	Res	-	25,000	-	-	-	-	25,000
1.238B	Community Transportation (SSI)	22-14	New	Construction Program for Pathway Network	75,000	S	Grant	-	-	75,000	-	-	-	75,000
1.238B	Community Transportation (SSI)	22-14	New	Construction Program for Pathway Network	7,500	S	Res	-	-	7,500	-	-	-	7,500
1.238B	Community Transportation (SSI)	23-01	New	Pathway Detailed Design and Permiting Program	30,000	S	Res	-	-	30,000	-	-	-	30,000
1.238B	Community Transportation (SSI)	23-02	New	Construction Program for Pathway Network	60,000	S	Grant	-	-	-	60,000	-	-	60,000
1.238B	Community Transportation (SSI)	23-02	New	Construction Program for Pathway Network	6,000	S	Res	-	-	-	6,000	-	-	6,000
1.238B	Community Transportation (SSI)	24-01	New	Pathway Detailed Design and Permiting Program	30,000	S	Res	-	-	-	30,000	-	-	30,000
1.238B	Community Transportation (SSI)	24-02	New	Construction Program for Pathway Network	60,000	S	Grant	-	-	-	-	60,000	-	60,000
1.238B	Community Transportation (SSI)	24-02	New	Construction Program for Pathway Network	6,000	S	Res	-	-	-	-	6,000	-	6,000
1.238B	Community Transportation (SSI)	25-01	New	Annual Pathway Detailed Design and Permiting Program	40,000	S	Res	-	-	-	-	40,000	-	40,000
1.238B	Community Transportation (SSI)	25-02	New	Construction Program for Pathway Network	80,000	S	Grant	-	-	-	-	-	80,000	80,000
1.238B	Community Transportation (SSI)	25-02	New	Construction Program for Pathway Network	8,000	S	Res	-	-	-	-	-	8,000	8,000
1.238B	Community Transportation (SSI)	26-01	New	Pathway Detailed Design and Permiting Program	30,000	S	Res	-	-	-	-	-	30,000	30,000
	Community Transportation (SSI) Total				**1,176,500**			**-**	**425,000**	**431,500**	**96,000**	**106,000**	**118,000**	**1,176,500**
1.280	Regional Parks	15-02	New	Mayne Island Regional Trail	3,960,000	S	Cap	1,014,425	1,014,425	-	-	-	-	1,014,425
1.280	Regional Parks	15-02	New	Mayne Island Regional Trail	-	S	Res	-	-	932,000	-	-	-	932,000
1.280	Regional Parks	15-02	New	Mayne Island Regional Trail	-	S	Grant	-	-	1,768,000	-	-	-	1,768,000
1.280	Regional Parks	16-02	Renewal	Upgrade Durrance Lake Dam	1,125,290	S	Cap	116,063	-	-	56,063	-	60,000	116,063
1.280	Regional Parks	16-02	Renewal	Upgrade Durrance Lake Dam	-	S	Res	-	-	-	56,063	-	-	56,063

1.280	Regional Parks	17-01	New	Construct E&N Rail Trail Phases 3 & 4	7,100,000	S	Cap	700,000	700,000	-	-	-	-	700,000
1.280	Regional Parks	17-01	New	Construct E&N Rail Trail Phases 3 & 4	-	S	Debt	-	500,000	-	-	-	-	500,000
1.280	Regional Parks	18-01b	New	Trail improvements S2S and SHW	341,896	S	Cap	100,000	100,000	-	-	-	-	100,000
1.280	Regional Parks	18-02	Replacement	Implement Kiosk Strategy	175,000	S	Res	-	25,000	25,000	25,000	-	-	75,000
1.280	Regional Parks	19-05	Renewal	Repair GGRT Bridges (5)	-	S	Res	-	600,000	800,000	-	-	-	1,400,000
1.280	Regional Parks	20-03	New	Construct Park Facilities at St. John Point and Mill Farm	170,000	S	Cap	126,000	126,000	-	-	-	-	126,000
1.280	Regional Parks	20-08	New	Develop Matthew's Point Facilities	55,000	S	Cap	26,500	26,500	-	-	-	-	26,500
1.280	Regional Parks	20-09	Renewal	Design & Expand East Sooke Aylard Farm Parking	-	S	Res	-	25,000	350,000	-	-	-	375,000
1.280	Regional Parks	21-01	Study	Humpback Reservoir Dam Safety Review/DEP/OMS	170,000	S	Cap	59,000	59,000	-	-	-	-	59,000
1.280	Regional Parks	21-01	Study	Humpback Reservoir Dam Safety Review/DEP/OMS	-	S	Res	-	95,000	-	-	-	-	95,000
1.280	Regional Parks	21-02	New	Design & Construct E&N Rail Trail Phase 5	-	S	Res	-	200,000	-	100,000	100,000	-	400,000
1.280	Regional Parks	21-02	New	Design & Construct E&N Rail Trail Phase 5	-	S	Grant	-	-	-	2,000,000	2,000,000	-	4,000,000
1.280	Regional Parks	21-03	Replacement	Construct Hamsterly Beach Washroom	800,000	B	Cap	520,000	520,000	-	-	-	-	520,000
1.280	Regional Parks	21-03	Replacement	Construct Hamsterly Beach Washroom	-	B	Res	-	200,000	-	-	-	-	200,000
1.280	Regional Parks	21-06	New	Purchase and Install Elk Lake Remediation Systems	1,417,000	E	Cap	700,000	700,000	-	-	-	-	700,000
1.280	Regional Parks	21-06	New	Purchase and Install Elk Lake Remediation Systems	-	E	Res	-	667,000	-	-	-	-	667,000
1.280	Regional Parks	21-07	Replacement	Replace Picnic Shelter at Aylard Farm - East Sooke Regional Park	175,000	S	Cap	139,000	139,000	-	-	-	-	139,000
1.280	Regional Parks	21-08	Renewal	Implement Environmental Restoration at Sooke Potholes & Gonzales Contaminated Sites	150,000	L	Cap	120,000	120,000	-	-	-	-	120,000
1.280	Regional Parks	21-16	Renewal	Design & Construct Improvements to Tower Point Parking Area	65,000	S	Res	-	50,000	-	-	-	-	50,000
1.280	Regional Parks	22-01	New	Design & Connect Regional Parks HQ to Municipal Sewer	500,000	S	Res	-	500,000	-	-	-	-	500,000
1.280	Regional Parks	22-02	Renewal	Design & Construct Elk/Beaver Lake Dams Upgrades (Dams 1, 2 & 3)	1,500,000	S	Res	-	50,000	250,000	-	1,200,000	-	1,500,000
1.280	Regional Parks	22-03	Renewal	Repair Paving at Matheson Lake Parking Lot	90,000	S	Res	-	90,000	-	-	-	-	90,000
1.280	Regional Parks	22-04	Decommission	Sooke Potholes Lodge Site Demolition	385,000	B	Res	-	-	-	-	385,000	-	385,000
1.280	Regional Parks	22-08	Replacement	Replace Elk Lake Fishing Pier	250,000	S	Res	-	125,000	-	-	-	-	125,000
1.280	Regional Parks	22-08	Replacement	Replace Elk Lake Fishing Pier	-	S	Grant	-	125,000	-	-	-	-	125,000
1.280	Regional Parks	22-09	Decommission	Demolish Witty's Lagoon Nature Center	20,000	B	Res	-	20,000	-	-	-	-	20,000
1.280	Regional Parks	22-10	Replacement	Replace Matheson Creek Bridge	70,000	S	Res	-	70,000	-	-	-	-	70,000
1.280	Regional Parks	22-11	Renewal	Demolish Francis/King Residence and Upgrade Parking Area	40,000	S	Res	-	40,000	-	-	-	-	40,000

1.280	Regional Parks	22-12	Replacement	Vehicle Replacement	2,007,000	V	ERF	-	345,000	507,000	555,000	370,000	230,000	2,007,000
1.280	Regional Parks	22-13	Replacement	Equipment Replacement	300,000	E	Res	-	60,000	47,000	61,000	63,000	69,000	300,000
1.280	Regional Parks	22-14	New	Potential Land Acquisition Transactions	25,000,000	L	Debt	-	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	25,000,000
1.280	Regional Parks	22-15	Study	Geotechnical Assessment Thetis Lake Dams	40,000	S	Res	-	40,000	-	-	-	-	40,000
1.280	Regional Parks	22-16	New	Structural Assessment Humpback Dam Valve	50,000	S	Res	-	50,000	-	-	-	-	50,000
1.280	Regional Parks	22-17	New	Portal Signs	605,000	S	Res	-	137,000	117,000	117,000	117,000	117,000	605,000
1.280	Regional Parks	22-18	Study	Feasibility Study Sooke Hills Wilderness Trail	25,000	S	Res	-	25,000	-	-	-	-	25,000
1.280	Regional Parks	22-19	Study	Repair Lochside Trail at Borden	120,000	S	Res	-	120,000	-	-	-	-	120,000
1.280	Regional Parks	22-20	Renewal	Repair Suspension Bridge Sooke Hills Wilderness Trail	50,000	S	Res	-	50,000	-	-	-	-	50,000
1.280	Regional Parks	22-21	New	Purchase side by side storage-Thetis Lake	31,000	S	Res	-	31,000	-	-	-	-	31,000
1.280	Regional Parks	22-22	New	Site development plan - Mill Hill & 728	796,000	B	Res	-	100,000	-	-	-	-	100,000
1.280	Regional Parks	22-23	New	Purchase & installation of office trailer	-	B	Res	-	240,000	-	-	-	-	240,000
1.280	Regional Parks	22-24	New	Purchase of equipment (IT & office equipment) for new site	-	E	Res	-	50,000	-	-	-	-	50,000
1.280	Regional Parks	22-25	New	Design sewer line for site at Elk Lake	-	S	Res	-	25,000	350,000	-	-	-	375,000
1.280	Regional Parks	23-01	New	Purchase of New Genset for Mt. McDonald	60,000	E	Res	-	-	60,000	-	-	-	60,000
1.280	Regional Parks	23-05	Study	Design Salt Spring Island Regional Trail	200,000	S	Res	-	-	100,000	-	-	-	100,000
1.280	Regional Parks	23-05	Study	Design Salt Spring Island Regional Trail	-	S	Grant	-	-	100,000	-	-	-	100,000
1.280	Regional Parks	23-07	Renewal	Repair Paving on Lochside Trail in Sidney	35,000	S	Res	-	35,000	-	-	-	-	35,000
1.280	Regional Parks	23-08	New	Construct Eagle Beach Retaining Wall	50,000	S	Res	-	-	50,000	-	-	-	50,000
1.280	Regional Parks	23-10	Replacement	Assess, Design & Replace Swan and Brett Trestles	4,450,000	S	Res	-	-	150,000	-	2,000,000	2,300,000	4,450,000
1.280	Regional Parks	23-11	Renewal	Repair Witty's Lagoon Bridge	300,000	S	Res	-	-	300,000	-	-	-	300,000
1.280	Regional Parks	23-12	New	Site Characterization - Killarney Lake Dam	30,000	S	Res	-	-	30,000	-	-	-	30,000
1.280	Regional Parks	24-01	Renewal	Upgrade Humpback Dam Spalling	250,000	S	Res	-	-	-	250,000	-	-	250,000
1.280	Regional Parks	24-03	Renewal	Upgrade Sooke Potholes Campground Road	100,000	S	Res	-	-	-	100,000	-	-	100,000
1.280	Regional Parks	24-04	Renewal	Design Brookleigh Boat Launch	20,000	S	Res	-	-	-	20,000	-	-	20,000
1.280	Regional Parks	24-05	Study	Hydrotechnical Assessment (IDF) - Humpback Dam	50,000	S	Res	-	-	-	50,000	-	-	50,000
	Regional Parks Total				**59,735,186**			**3,620,988**	**13,194,925**	**10,936,000**	**8,390,126**	**11,235,000**	**7,776,000**	**51,532,051**
1.290	Royal Theatre	20-03	New	Add Balcony & Pit Railings	75,000	B	Cap	75,000	75,000	-	-	-	-	75,000
1.290	Royal Theatre	21-01	Replacement	HVAC Upgrade	500,000	B	Other	485,000	485,000	-	-	-	-	485,000

1.290	Royal Theatre	21-02	Replacement	Replace House Light System - Phase 2	90,000	B	Cap	50,000	50,000	-	-	-	-	50,000
1.290	Royal Theatre	21-05	Replacement	Replace Extendable Scissor Lift	26,000	E	Res	-	26,000	-	-	-	-	26,000
1.290	Royal Theatre	21-12	Renewal	Repair Building Envelope	2,293,000	B	Res	-	375,000	350,000	375,000	93,000	-	1,193,000
1.290	Royal Theatre	21-12	Renewal	Repair Building Envelope	-	B	Other	-	375,000	350,000	375,000	-	-	1,100,000
1.290	Royal Theatre	21-13	Renewal	Plan, Rebuild and Expand Orchestra Pit	115,000	B	Res	-	115,000	-	-	-	-	115,000
1.290	Royal Theatre	22-01	Replacement	Replace Theatre Doors Phase 2	230,000	B	Res	-	230,000	-	-	-	-	230,000
1.290	Royal Theatre	22-03	Defer	Emergency Repairs	50,000	B	Res	-	50,000	-	-	-	-	50,000
1.290	Royal Theatre	23-01	Study	Study and Plan rebpouring and refinishing of concrete main floor and replacement of seats and aisle lights	30,000	B	Res	-	-	30,000	-	-	-	30,000
1.290	Royal Theatre	24-01	Replacement	Repour and refinish concrete main floor and replacement of seats and aisle lights	700,000	B	Other	-	-	-	-	700,000	-	700,000
1.290	Royal Theatre	24-02	Replacement	Replace Orchestra Shell	750,000	B	Other	-	-	-	-	750,000	-	750,000
1.290	Royal Theatre	25-01	Replacement	Replace Seats and Aisle Lights in balcony	250,000	B	Other	-	-	-	-	250,000	-	250,000
	Royal Theatre Total				**5,195,000**			**610,000**	**1,781,000**	**730,000**	**750,000**	**1,793,000**	**-**	**5,054,000**
1.295	McPherson Theatre	20-05	Study	Railing Study	20,000	B	Cap	10,000	10,000	-	-	-	-	10,000
1.295	McPherson Theatre	21-04	Replacement	Replace Extendable Scissor Lift	26,000	E	Res	-	26,000	-	-	-	-	26,000
1.295	McPherson Theatre	21-09	Replacement	Replace and Add FOH Directional Signage	20,000	B	Res	-	20,000	-	-	-	-	20,000
1.295	McPherson Theatre	21-10	Replacement	Balcony Rail Fabrication and Installation	25,000	B	Res	-	25,000	-	-	-	-	25,000
1.295	McPherson Theatre	21-13	Renewal	Repair Building Envelope and Restore Façade	1,163,000	B	Res	-	-	325,000	300,000	300,000	238,000	1,163,000
1.295	McPherson Theatre	22-02	New	Add New Storage Closet in Mezzanine	10,000	B	Res	-	10,000	-	-	-	-	10,000
1.295	McPherson Theatre	22-04	Renewal	Restore Lobby Floor	25,000	B	Res	-	25,000	-	-	-	-	25,000
1.295	McPherson Theatre	22-05	Renewal	Repair East Elevation Wall	2,109,000	B	Res	-	2,109,000	-	-	-	-	2,109,000
1.295	McPherson Theatre	22-06	Renewal	Recoating of Fibreglass Façade	13,000	B	Res	-	13,000	-	-	-	-	13,000
1.295	McPherson Theatre	22-07	Renewal	Repair Stand-alone canopies	5,000	B	Res	-	5,000	-	-	-	-	5,000
1.295	McPherson Theatre	22-08	Defer	Emergency Repairs	50,000	B	Res	-	50,000	-	-	-	-	50,000
	McPherson Theatre Total				**3,816,000**			**10,000**	**2,293,000**	**325,000**	**300,000**	**300,000**	**238,000**	**3,456,000**
1.297	Arts Grants and Development	22-01	Replacement	Computer and Printer	1,550	E	ERF	-	1,550	-	-	-	-	1,550
	Arts Grants and Development Total				**3,440**			**-**	**1,550**	**-**	**-**	**-**	**-**	**1,550**
1.310	Land Banking and Housing	18-03	New	RHFP	25,500,000	B	Debt	-	-	17,000,000	8,500,000	-	-	25,500,000

1.310	Land Banking and Housing	18-03	New	RHFP	10,000,000	B	Other	-	-	10,000,000	-	-	-	10,000,000
1.310	Land Banking and Housing	18-03	New	RHFP	142,000,000	B	Other	-	-	108,000,000	34,000,000	-	-	142,000,000
1.310	Land Banking and Housing	20-01	Replacement	Office Equipment Replacement	20,000	E	ERF	-	2,000	4,000	10,000	2,000	2,000	20,000
1.310	Land Banking and Housing	21-01	New	RHFP - Prosser	3,000,000	B	Grant	2,492,866	-	2,492,866	-	-	-	2,492,866
1.310	Land Banking and Housing	21-01	New	RHFP - Prosser	3,250,000	B	Grant	3,250,000	-	3,250,000	-	-	-	3,250,000
1.310	Land Banking and Housing	21-01	New	RHFP - Prosser	9,682,800	B	Other	9,682,800	-	9,682,800	-	-	-	9,682,800
	Land Banking and Housing Total				**193,452,800**			**15,425,666**	**2,000**	**150,429,666**	**42,510,000**	**2,000**	**2,000**	**192,945,666**
1.313	Animal Care Services	19-01	Replacement	Computer Replacements	18,364	E	ERF	-	4,040	4,120	4,205	-	-	12,365
1.313	Animal Care Services	19-02	Replacement	Vehicle Replacements	194,000	V	ERF	-	18,000	18,000	18,000	-	-	54,000
1.313	Animal Care Services	19-02	Replacement	Vehicle Replacements	-	V	Other	-	139,235	-	-	-	-	139,235
1.313	Animal Care Services	22-01	New	Facility Investment	200,000	B	Other	-	200,000	-	-	-	-	200,000
1.313	Animal Care Services	22-01	New	Office and Shelter Improvement	118,000	B	Other	-	118,000	-	-	-	-	118,000
1.313	Animal Care Services	22-03	New	Upgrade Network Access	10,000	E	Other	-	10,000	-	-	-	-	10,000
1.313	Animal Care Services	22-04	New	CRD Pets App	50,000	E	Other	-	50,000	-	-	-	-	50,000
	Animal Care Services Total				**590,364**			**-**	**539,275**	**22,120**	**22,205**	**-**	**-**	**583,600**
1.318	Building Inspection	18-01	Replacement	Vehicle Replacement	145,000	V	ERF	-	45,000	50,000	-	-	50,000	145,000
1.318	Building Inspection	19-01	Replacement	Computer Replacement	30,600	E	ERF	-	8,600	6,000	5,500	4,500	6,000	30,600
1.318	Building Inspection	22-01	Replacement	Phone System	16,000	E	ERF	-	16,000	-	-	-	-	16,000
1.318	Building Inspection	22-02	New	New Furniture - Fisgard	50,000	E	ERF	-	50,000	-	-	-	-	50,000
1.318	Building Inspection	22-03	New	Microfiche Computer	1,300	E	ERF	-	1,300	-	-	-	-	1,300
1.318	Building Inspection	22-04	Replacement	JDF Printer	3,000	E	ERF	-	3,000	-	-	-	-	3,000
1.318	Building Inspection	22-05	Replacement	Photocopoier	10,000	E	ERF	-	10,000	-	-	-	-	10,000
	Building Inspection Total				**255,900**			**-**	**133,900**	**56,000**	**5,500**	**4,500**	**56,000**	**255,900**
1.323	ByLaw Services	19-01	Replacement	Computers	4,950	E	ERF	-	990	1,010	1,030	-	-	3,030
1.323	ByLaw Services	19-02	Replacement	Vehicle	75,000	V	ERF	-	15,000	15,000	15,000	-	-	45,000
	ByLaw Services Total				**79,950**			**-**	**15,990**	**16,010**	**16,030**	**-**	**-**	**48,030**
1.324	Regional Planning Services	18-01	Replacement	Computer Replacement	36,700	E	ERF	-	8,000	3,000	7,000	5,000	3,000	26,000
1.324	Regional Planning Services	22-01	Renewal	Photocopier Renewal	40,000	E	ERF	-	-	40,000	-	-	-	40,000
1.324	Regional Planning Services	21-01	Renewal	RSP Office Renovation	92,400	E	ERF	-	92,400	-	-	-	-	92,400

CRD 2022-2026 Capital Project Listing by Service

Appendix M

	Regional Planning Services Total				**169,100**			**-**	**100,400**	**43,000**	**7,000**	**5,000**	**3,000**	**158,400**
1.325	Community Planning	19-01	Replacement	Multi Function Printer	10,000	E	ERF	-	10,000	-	-	-	-	10,000
1.325	Community Planning	20-01	Replacement	Computer Equipment	8,150	E	ERF	-	-	2,410	3,910	-	-	6,320
1.325	Community Planning	22-01	Replacement	Vehicle	35,000	E	ERF	-	35,000	-	-	-	-	35,000
1.325	Community Planning	22-02	Study	Otter Point Ground Water Study (for OCP)	100,000	S	Grant	-	100,000	-	-	-	-	100,000
	Community Planning Total				**153,150**			**-**	**145,000**	**2,410**	**3,910**	**-**	**-**	**151,320**
1.335	Geo-Spatial Referencing	17-01	Replacement	RTK Monitor Computers	30,000	E	ERF	-	30,000	-	-	-	-	30,000
1.335	Geo-Spatial Referencing	19-01	Replacement	Survey grade rover kit	40,000	E	ERF	40,000	40,000	-	-	-	-	40,000
1.335	Geo-Spatial Referencing	20-01	Replacement	V10 Rover Receiver	45,000	E	ERF	-	-	45,000	-	-	-	45,000
1.335	Geo-Spatial Referencing	22-01	Replacement	4 Net R9 ACP site receivers	40,000	E	ERF	-	-	-	40,000	-	-	40,000
	Geo-Spatial Referencing Total				**195,000**			**40,000**	**70,000**	**45,000**	**40,000**	**-**	**-**	**155,000**
1.350	Willis Point Fire	20-03	Renewal	handicap access	8,000	B	Res	8,000	-	8,000	-	-	-	8,000
1.350	Willis Point Fire	20-04	Renewal	hall paint	5,000	B	Res	5,000	-	5,000	-	-	-	5,000
1.350	Willis Point Fire	22-02	Renewal	emergency exit	12,000	B	Res	-	-	5,000	-	-	-	5,000
1.350	Willis Point Fire	22-03	Renewal	paving entrance for hall	15,030	E	Res	-	15,030	-	-	-	-	15,030
1.350	Willis Point Fire	23-03	Renewal	kitchen renos	3,500	B	Res	-	-	-	3,500	-	-	3,500
1.350	Willis Point Fire	23-04	Replacement	Engine 2 Replacement	650,000	V	Debt	-	-	275,000	-	-	-	275,000
1.350	Willis Point Fire	23-04	Replacement	Engine 2 Replacement	-	V	ERF	-	-	375,000	-	-	-	375,000
1.350	Willis Point Fire	21-01	Replacement	Turn Out Gear	24,000	E	ERF	-	6,000	6,000	6,000	6,000	-	24,000
1.350	Willis Point Fire	23-01	Replacement	Auto Extrication Equipment	60,000	E	ERF	-	-	60,000	-	-	-	60,000
1.350	Willis Point Fire	22-01	Replacement	Hose	6,000	E	ERF	-	6,000	-	-	-	-	6,000
1.350	Willis Point Fire	25-01	New	Community Water Cisterns for Fire Protection	200,000	E	ERF	-	-	-	-	50,000	-	50,000
	Willis Point Fire Total				**983,530**			**13,000**	**27,030**	**734,000**	**9,500**	**56,000**	**-**	**826,530**
1.352	South Galiano Fire	18-02	Replacement	South Galiano Fire Hall	2,400,000	B	Debt	162,000	162,000	-	-	-	-	162,000
1.352	South Galiano Fire	21-01	Replacement	Turn out Gear - 3 sets 2021	5,000	E	ERF	3,000	5,000	-	-	-	-	5,000
1.352	South Galiano Fire	22-01	Replacement	Turn out Gear - 4 sets 2022	5,000	E	ERF	-	5,000	-	-	-	-	5,000
1.352	South Galiano Fire	22-02	Replacement	Replace 4 inch fire hose	3,500	E	ERF	-	3,500	-	-	-	-	3,500
1.352	South Galiano Fire	23-01	Replacement	Turn out Gear - 5 sets 2023	3,000	E	ERF	-	-	3,000	-	-	-	3,000
1.352	South Galiano Fire	23-02	Replacement	Replace 2 inch firehose	2,800	E	ERF	-	-	2,800	-	-	-	2,800

1.352	South Galiano Fire	24-01	Replacement	Replace Engine 1, F00858	600,000	V	ERF	-	-	-	600,000	-	-	600,000
1.352	South Galiano Fire	24-02	Replacement	Turn out Gear 2 sets 2024	5,000	E	ERF	-	-	-	5,000	-	-	5,000
1.352	South Galiano Fire	25-01	Replacement	Turn out Gear 2 sets 2025	5,000	E	ERF	-	-	-	-	5,000	-	5,000
1.352	South Galiano Fire	26-01	Replacement	Turn out Gear 4 sets 2026	10,000	E	ERF	-	-	-	-	-	10,000	10,000
	South Galiano Fire Total				**3,039,300**			**165,000**	**175,500**	**5,800**	**605,000**	**5,000**	**10,000**	**801,300**
1.353	Otter Point Fire	17-02	Replacement	Turnout Gear/Pagers/Hose	79,300	E	ERF	-	11,000	28,300	15,000	15,000	20,000	89,300
1.353	Otter Point Fire	19-02	Replacement	Replace driveway pavement	100,000	B	Res	-	60,000	-	-	-	40,000	100,000
1.353	Otter Point Fire	20-01	Replacement	Replace roof	40,000	B	Res	-	-	-	-	40,000	-	40,000
1.353	Otter Point Fire	22-01	Replacement	Replace SCBA packs	130,000	E	ERF	-	130,000	-	-	-	-	130,000
1.353	Otter Point Fire	22-02	Replacement	Building Expansion. Back Office	40,000	B	Res	-	-	40,000	-	-	-	40,000
1.353	Otter Point Fire	22-03	Replacement	Building and Siding	40,000	B	Res	-	-	-	40,000	-	-	40,000
	Otter Point Fire Total				**429,300**			**-**	**201,000**	**68,300**	**55,000**	**55,000**	**60,000**	**439,300**
1.356	Pender Island Fire	19-02	Replacement	Replace (E27 Unit 746) Rated Mini-Pumper 1500 IGPM (2022)-ERF2	400,000	V	ERF	-	400,000	-	-	-	-	400,000
1.356	Pender Island Fire	20-01	Replacement	Gas Detectors -replace-ERF13	7,000	E	ERF	-	-	-	4,000	-	-	4,000
1.356	Pender Island Fire	20-12	Renewal	Hall 2 Upgrades-CCF10	50,000	B	Res	-	25,000	-	-	-	-	25,000
1.356	Pender Island Fire	20-13	Renewal	Hall 1 Fitness Area-CCF13	75,000	B	Res	-	75,000	-	-	-	-	75,000
1.356	Pender Island Fire	20-15	Renewal	Computer iPad and phones-ERF11	5,000	E	ERF	-	-	-	5,000	-	-	5,000
1.356	Pender Island Fire	21-01	Renewal	Hall 3 Painting - Hall #3 - Paint - upgrades-CCF11	15,000	B	Res	-	15,000	-	-	-	-	15,000
1.356	Pender Island Fire	21-02	Replacement	Fire hoses-ERF12	24,979	E	ERF	-	5,000	5,000	5,000	5,000	5,000	25,000
1.356	Pender Island Fire	21-03	Replacement	Turnout gear-ERF1	24,000	E	ERF	-	5,000	5,000	-	-	8,000	18,000
1.356	Pender Island Fire	21-04	Replacement	SCBA cylinder replacement-ERF15	10,000	E	ERF	-	-	-	-	-	10,000	10,000
1.356	Pender Island Fire	23-01	Replacement	Replace rescue equipment-ERF9	14,000	E	ERF	-	-	-	14,000	-	-	14,000
1.356	Pender Island Fire	25-01	Replacement	Replace R38 Unit 804-ERF6	100,000	E	ERF	-	-	-	-	100,000	-	100,000
	Pender Island Fire Total				**724,979**			**-**	**525,000**	**10,000**	**28,000**	**105,000**	**23,000**	**691,000**
1.357	East Sooke Fire	17-05	Replacement	Turn out Gear	51,702	E	ERF	-	12,544	12,795	13,051	13,312	13,578	65,280
1.357	East Sooke Fire	18-01	Replacement	Tender 2	150,000	V	ERF	-	150,000	-	-	-	-	150,000
1.357	East Sooke Fire	19-01	Replacement	Squad Car	160,000	V	ERF	-	-	-	160,000	-	-	160,000
1.357	East Sooke Fire	20-01	Replacement	Fire Hall Energy Renovation	30,000	E	Cap	7,000	7,000	-	-	-	-	7,000
1.357	East Sooke Fire	21-02	Replacement	Roof for training area	14,000	E	Cap	4,000	4,000	-	-	-	-	4,000

1.357	East Sooke Fire	21-03	Replacement	Extrication gear	23,000	E	ERF	-	-	-	-	-	23,000	23,000
1.357	East Sooke Fire	21-04	Replacement	Landscaping	10,000	B	Res	10,000	10,000	-	-	-	-	10,000
1.357	East Sooke Fire	21-05	Replacement	Roof seal replacement	5,000	E	ERF	-	-	-	-	-	5,000	5,000
1.357	East Sooke Fire	22-01	Replacement	Pagers	10,500	E	ERF	-	3,500	3,500	3,500	-	-	10,500
1.357	East Sooke Fire	22-02	Replacement	Hoses	6,200	E	ERF	-	-	-	-	6,200	-	6,200
1.357	East Sooke Fire	22-03	New	SPU Completion	45,000	B	Res	-	45,000	-	-	-	-	45,000
1.357	East Sooke Fire	22-04	Replacement	East Sooke Community Hall capital projects	10,500	E	Res	-	10,500	-	-	-	-	10,500
	East Sooke Fire Total				**515,902**			**21,000**	**242,544**	**16,295**	**176,551**	**19,512**	**41,578**	**496,480**
1.358	Port Renfrew Fire	21-01	Replacement	Repelling package	10,000	E	ERF	10,000	10,000	-	-	-	-	10,000
1.358	Port Renfrew Fire	22-01	Replacement	Protective Clothing	10,000	E	ERF	-	10,000	-	-	-	-	10,000
1.358	Port Renfrew Fire	22-02	Replacement	Telecommunications	10,000	E	ERF	-	10,000	-	-	-	-	10,000
1.358	Port Renfrew Fire	22-03	Replacement	Telecommunications	3,000	E	ERF	-	3,000	-	-	-	-	3,000
	Port Renfrew Fire Total				**33,000**			**10,000**	**33,000**	**-**	**-**	**-**	**-**	**33,000**
1.360	Shirley Fire Department	19-01	Replacement	Firefighting Equipment	10,000	E	ERF	-	10,000	-	-	-	-	10,000
	Shirley Fire Department Total				**10,000**			**-**	**10,000**	**-**	**-**	**-**	**-**	**10,000**
1.369	Electoral Area Fire Services	21-01	Study	Structure Protection Unit (Sprinkler trailer)	156,300	E	Res	156,300	156,300	-	-	-	-	156,300
	Electoral Area Fire Services Total				**156,300**			**156,300**	**156,300**	**-**	**-**	**-**	**-**	**156,300**
1.370	JDF Emergency Program	18-01	Replacement	Portable generators	20,080	E	ERF	-	5,070	5,170	-	-	-	10,240
1.370	JDF Emergency Program	20-01	New	In-reach devices	3,940	E	ERF	-	3,940	-	-	-	-	3,940
1.370	JDF Emergency Program	20-02	Replacement	Computer	5,000	E	ERF	-	2,700	2,300	-	-	-	5,000
	JDF Emergency Program Total				**29,020**			**-**	**11,710**	**7,470**	**-**	**-**	**-**	**19,180**
1.372	Emergency Planning Coordination	20-01	Replacement	Computer Equipment Replacement	2,500	E	ERF	-	-	-	2,500	-	-	2,500
	Emergency Planning Coordination Total				**2,500**			**-**	**-**	**-**	**2,500**	**-**	**-**	**2,500**
1.373	SGI Emergency Program	21-01	New	Shipping Containers	35,000	E	Res	35,000	35,000	-	-	-	-	35,000
1.373	SGI Emergency Program	21-02	New	Computer	12,000	E	Res	12,000	12,000	-	-	-	-	12,000
	SGI Emergency Program Total				**47,000**			**47,000**	**47,000**	**-**	**-**	**-**	**-**	**47,000**
1.375	Hazardous Material Incident Response	21-01	Replacement	Hazmat Equipment	50,000	E	ERF	-	10,000	10,000	10,000	10,000	-	40,000
1.375	Hazardous Material Incident Response	22-01	Replacement	SCBA	80,000	E	ERF	-	80,000	-	-	-	-	80,000
	Hazardous Material Incident Response Total				**130,000**			**-**	**90,000**	**10,000**	**10,000**	**10,000**	**-**	**120,000**

1.405	JDF EA Community Parks & Recreation	21-01	New	Wieland Trail	100,000	L	Grant	50,000	50,000	50,000	-	-	-	100,000
1.405	JDF EA Community Parks & Recreation	21-02	New	Carpenter Road Park - Dam Remediation	80,000	S	Grant	30,000	60,000	-	-	-	-	60,000
1.405	JDF EA Community Parks & Recreation	22-01	New	Coppermine - Tennis Court Resurfacing	65,000	S	Grant	-	65,000	-	-	-	-	65,000
1.405	JDF EA Community Parks & Recreation	22-02	New	Chubb Rd - Dock Installation	50,000	S	Grant	-	50,000	-	-	-	-	50,000
1.405	JDF EA Community Parks & Recreation	22-03	New	Community Planning	40,000	S	Grant	-	40,000	-	-	-	-	40,000
	JDF EA Community Parks & Recreation Total				**335,000**			**80,000**	**265,000**	**50,000**	**-**	**-**	**-**	**315,000**
1.40x	SEAPARC	16-02	Renewal	Building Renewal	189,000	B	Res	-	120,000	-	-	-	-	120,000
1.40x	SEAPARC	17-06	Replacement	Mechanical Equipment	85,000	E	ERF	-	25,000	30,000	30,000	-	-	85,000
1.40x	SEAPARC	17-08	Replacement	Computer Replacement	2,700	E	ERF	-	2,700	-	-	-	-	2,700
1.40x	SEAPARC	20-05	Replacement	Community Recreation Bus	40,000	V	ERF	-	-	-	-	40,000	-	40,000
1.40x	SEAPARC	20-06	New	Utility Service - Outdoor Facilities	10,000	S	Res	-	-	-	10,000	-	-	10,000
1.40x	SEAPARC	20-08	Renewal	Electrical Distribution	150,000	E	Res	-	50,000	50,000	-	-	50,000	150,000
1.40x	SEAPARC	20-09	Replacement	Arena DHW Storage	25,000	E	Res	-	-	25,000	-	-	-	25,000
1.40x	SEAPARC	21-02	New	Outdoor Activity Space Development	140,000	E	Res	-	-	-	-	-	140,000	140,000
1.40x	SEAPARC	21-03	Replacement	Grounds Equipment	75,000	E	ERF	-	-	-	30,000	-	-	30,000
1.40x	SEAPARC	22-02	Renewal	Pool Roof Replacement	230,000	B	Res	-	230,000	-	-	-	-	230,000
1.40x	SEAPARC	22-03	Renewal	Radio Upgrade	35,000	E	ERF	-	-	35,000	-	-	-	35,000
1.40x	SEAPARC	22-04	Replacement	Pool Lectronator System	60,000	E	ERF	-	25,000	15,000	-	10,000	10,000	60,000
1.40x	SEAPARC	22-05	Replacement	Pool Tile Re-Grout	6,000	B	Res	-	5,000	-	-	-	1,000	6,000
1.40x	SEAPARC	22-06	Renewal	Compressor Drive Motors	13,000	E	ERF	-	13,000	-	-	-	-	13,000
1.40x	SEAPARC	22-07	Renewal	Golf Course Irrigaiton Upgrade	30,000	E	Res	-	10,000	5,000	5,000	5,000	5,000	30,000
1.40x	SEAPARC	22-08	Replacement	Pool Lighting	100,000	B	Res	-	100,000	-	-	-	-	100,000
1.40x	SEAPARC	22-09	Replacement	Pool Changeroom Fixtures	10,000	B	Res	-	10,000	-	-	-	-	10,000
1.40x	SEAPARC	22-10	Renewal	System balancing	25,000	B	Res	-	25,000	-	-	-	-	25,000
1.40x	SEAPARC	22-11	Replacement	DDC Panels	20,000	E	Res	-	20,000	-	-	-	-	20,000
1.40x	SEAPARC	22-12	Replacement	Pool Clorination System	205,000	E	Res	-	205,000	-	-	-	-	205,000
1.40x	SEAPARC	22-13	Renewal	Access Improvements	65,000	B	Res	-	15,000	-	-	-	-	15,000
1.40x	SEAPARC	22-13	Renewal	Access Improvements	-	B	Grant	-	50,000	-	-	-	-	50,000
1.40x	SEAPARC	23-01	Replacement	Truck	20,000	V	ERF	-	20,000	-	-	-	-	20,000

1.40x	SEAPARC	23-02	Replacement	Chiller	80,000	E	Res	-	-	80,000	-	-	-	80,000
1.40x	SEAPARC	23-03	Replacement	Skate Park Renewal	1,000,000	S	Res	-	-	250,000	-	-	-	250,000
1.40x	SEAPARC	23-03	Replacement	Skate Park Renewal	-	S	Grant	-	-	750,000	-	-	-	750,000
1.40x	SEAPARC	23-04	Renewal	Building Renewal	330,000	B	Res	-	30,000	50,000	-	100,000	150,000	330,000
1.40x	SEAPARC	23-05	Replacement	Computer Replacement	10,000	E	ERF	-	-	2,000	2,000	2,000	2,000	8,000
1.40x	SEAPARC	23-06	Replacement	Grounds Equipment	60,000	E	ERF	-	-	20,000	-	40,000	-	60,000
1.40x	SEAPARC	23-07	Renewal	Parking Lot Remediation	50,000	S	Res	-	-	25,000	-	-	25,000	50,000
1.40x	SEAPARC	24-01	New	Land Aquistion	500,000	L	Debt	-	-	-	500,000	-	-	500,000
1.40x	SEAPARC	24-02	Renewal	Pool Roof Replacement	250,000	B	Res	-	-	-	250,000	-	-	250,000
1.40x	SEAPARC	25-01	Replacement	Golf Works building	200,000	S	Res	-	-	-	-	200,000	-	200,000
1.40x	SEAPARC	25-02	Replacement	Mechanical Equipment	65,000	E	ERF	-	-	-	-	30,000	35,000	65,000
	SEAPARC Total				**4,080,700**			**-**	**955,700**	**1,337,000**	**827,000**	**427,000**	**418,000**	**3,964,700**
1.44X	Panorama Recreation	15-01	Study	Inspection - asbestos inventory	20,925	B	Cap	15,895	15,895	-	-	-	-	15,895
1.44X	Panorama Recreation	17-04	Renewal	Dessicant dehumidifier for Ice Plant	350,000	B	Cap	310,607	310,607	-	-	-	-	310,607
1.44X	Panorama Recreation	17-08	Renewal	Arena concourse (lobby) roof	85,000	B	Cap	80,730	80,730	-	-	-	-	80,730
1.44X	Panorama Recreation	18-02	New	Install Plant Maintenance SAP Program	150,000	E	Res		150,000	-	-	-	-	150,000
1.44X	Panorama Recreation	18-03	Replacement	DDC Replacement (direct digital controls)	112,000	B	Res		112,000	-	-	-	-	112,000
1.44X	Panorama Recreation	18-09	Replacement	Replace Pool room HVAC Air handling Unit	50,000	B	Res		50,000	-	-	-	-	50,000
1.44X	Panorama Recreation	18-14	New	Install roof safety guide wires - arenas, tennis buildings	168,000	B	Cap	151,897	151,897	-	-	-	-	151,897
1.44X	Panorama Recreation	19-08	Replacement	Replace weight room (stretching area) HVAC	9,000	B	Res		9,000	-	-	-	-	9,000
1.44X	Panorama Recreation	19-09	Replacement	Replace Ice Resurfacer	209,000	V	ERF	-	209,000	-	-	-	-	209,000
1.44X	Panorama Recreation	19-15	New	Heat Recovery Plant	2,453,000	B	Debt	-	1,753,000	-	-	-	-	1,753,000
1.44X	Panorama Recreation	19-15	New	Heat Recovery Plant	-	B	Grant	-	700,000	-	-	-	-	700,000
1.44X	Panorama Recreation	20-09	Replacement	Replace Ice Resurfacer	209,000	V	ERF	-	209,000	-	-	-	-	209,000
1.44X	Panorama Recreation	20-08	Renewal	Resurface/line painting (outdoor) Tennis courts	33,600	S	Res	-	33,600	-	-	-	-	33,600
1.44X	Panorama Recreation	20-10	New	Level 3 Electric Vehicle charging station	65,000	S	Res	-	65,000	-	-	-	-	65,000
1.44X	Panorama Recreation	21-01	Renewal	Roof - Arena A, B & Tennis	120,000	B	Cap	100,000	120,000	-	-	-	-	120,000
1.44X	Panorama Recreation	21-06	Replacement	Vehicle Replacement (Club Car)	20,000	V	ERF	-	20,000	-	-	-	-	20,000
1.44X	Panorama Recreation	21-07	New	Multi-Purpose Sport Field	1,268,238	E	Grant	-	524,777	-	-	-	-	524,777

1.44X	Panorama Recreation	21-07	New	Multi-Purpose Sport Field	-	E	Grant	-	30,000	-	-	-	-	30,000
1.44X	Panorama Recreation	21-07	New	Multi-Purpose Sport Field	-	E	Cap	309,927	309,927	-	-	-	-	309,927
1.44X	Panorama Recreation	22-01	Replacement	Replace Arena B rubber flooring	110,000	B	Res	-	-	55,000	-	-	-	55,000
1.44X	Panorama Recreation	22-01	Replacement	Replace Arena B rubber flooring	-	B	Grant	-	-	55,000	-	-	-	55,000
1.44X	Panorama Recreation	22-02	Replacement	Replace Daktronic/Electronic Road Sign	70,000	S	Res	-	70,000	-	-	-	-	70,000
1.44X	Panorama Recreation	22-05	Replacement	Equipment Replacement (pooled)	459,000	E	ERF	-	459,000	-	-	-	-	459,000
1.44X	Panorama Recreation	22-06	Replacement	Turstiles	150,000	E	ERF	-	150,000	-	-	-	-	150,000
1.44X	Panorama Recreation	22-07	New	Assessability upgrades	50,000	B	Grant	-	50,000	-	-	-	-	50,000
1.44X	Panorama Recreation	23-01	Renewal	LED Lighting - Arenas, Pool, GG, Parking lot & general facility	325,000	B	Res		310,000	-	-	-	-	310,000
1.44X	Panorama Recreation	23-01	Renewal	LED Lighting - Arenas, Pool, GG, Parking lot & general facility		B	Grant	-	15,000	-	-	-	-	15,000
1.44X	Panorama Recreation	23-04	Replacement	Replace Fitness Studio HVAC	50,000	B	Res	-	-	50,000	-	-	-	50,000
1.44X	Panorama Recreation	23-06	Replacement	Equipment Replacement (pooled)	150,500	E	ERF	-	-	253,832	-	-	-	253,832
1.44X	Panorama Recreation	23-07	Replacement	Replace Chevrolet Passenger car	46,000	V	ERF	-	46,000	-	-	-	-	46,000
1.44X	Panorama Recreation	23-08	Replacement	Replace Utility trailer	15,000	V	ERF	-	-	15,000	-	-	-	15,000
1.44X	Panorama Recreation	23-09	Replacement	Replace Play in the Park Trailer	11,000	V	ERF	-	-	11,000	-	-	-	11,000
1.44X	Panorama Recreation	23-13	Replacement	Overhead Doors Olympia bay - auto	20,000	B	Res	-	-	20,000	-	-	-	20,000
1.44X	Panorama Recreation	24-01	Replacement	Arena A&B insulation	110,000	B	Res	-	-	-	110,000	-	-	110,000
1.44X	Panorama Recreation	24-02	Replacement	Arena Lobby HVAC	30,000	E	ERF	-	-	-	30,000	-	-	30,000
1.44X	Panorama Recreation	24-04	Replacement	Refinish indoor tennis surface	26,000	B	Res	-	-	-	26,000	-	-	26,000
1.44X	Panorama Recreation	24-05	Replacement	Greenglade Playground	250,000	E	Res	-	250,000	-	-	-	-	250,000
1.44X	Panorama Recreation	24-06	Replacement	Equipment Replacement (pooled)	324,525	E	ERF	-	-	-	274,172	-	-	274,172
1.44X	Panorama Recreation	24-07	Replacement	Overhead Doors Olympia bay - auto	20,000	E	ERF	-	-	-	20,000	-	-	20,000
1.44X	Panorama Recreation	24-08	Renewal	Water supply system upgrade	22,000	E	ERF	-	-	-	22,000	-	-	22,000
1.44X	Panorama Recreation	25-01	Replacement	Equipment Replacement (pooled)	334,061	E	ERF	-	-	-	-	338,262	-	338,262
1.44X	Panorama Recreation	25-03	Renewal	Rebuild ice plant compressor	25	E	Res	-	-	-	-	25,000	-	25,000
1.44X	Panorama Recreation	25-04	Replacement	Replace lap pool heater	50,000	E	Res	-	-	-	-	50,000	-	50,000
1.44X	Panorama Recreation	25-05	Replacement	Replacement of underwater lighting	50,000	B	Res	-	-	-	-	50,000	-	50,000
1.44X	Panorama Recreation	25-06	Renewal	Re-tile pool	200,000	B	Res	-	-	-	-	200,000	-	200,000
1.44X	Panorama Recreation	25-07	Replacement	Replace heating sustem in tennis courts	60,000	E	Res	-	-	-	-	60,000	-	60,000

1.44X	Panorama Recreation	25-09	Replacement	Phone system	60,000	E	ERF	-	-	-	-	60,000	-	60,000
1.44X	Panorama Recreation	26-01	Replacement	Equipment Replacement (pooled)	344,430	E	ERF	-	-	-	-	-	345,630	345,630
1.44X	Panorama Recreation	26-02	Replacement	Replace Ford F250 4x4	55,000	E	ERF	-	-	-	-	-	55,000	55,000
1.44X	Panorama Recreation	26-03	Replacement	Replace sound system in Areana A&B	32,000	E	ERF	-	-	-	-	-	32,000	32,000
1.44X	Panorama Recreation	26-04	Renewal	Building improvements	142,000	B	Res	-	-	-	-	-	142,000	142,000
1.44X	Panorama Recreation	26-05	Replacement	HVAC equipment replacement	123,000	B	Res	-	-	-	-	-	123,000	123,000
1.44X	Panorama Recreation	26-06	Replacement	Replace diving board stands	20,000	B	Res	-	-	-	-	-	20,000	20,000
1.44X	Panorama Recreation	26-07	Replacement	Replace squash court floors	20,000	B	Res	-	-	-	-	-	20,000	20,000
	Panorama Recreation Total				**9,052,304**			**969,056**	**6,204,433**	**459,832**	**482,172**	**783,262**	**737,630**	**8,667,329**
1.455	SSI Community Parks	20-08	New	Centennial Park Upgrades	800,000	S	Grant	-	600,000	-	-	-	-	600,000
1.455	SSI Community Parks	20-06	New	Construction of Ganges Boardwalk	1,005,000	S	Res	-	5,000	-	-	-	-	5,000
1.455	SSI Community Parks	20-06	New	Construction of Ganges Boardwalk	-	S	Debt	-	-	1,000,000	-	-	-	1,000,000
1.455	SSI Community Parks	19-07	Renewal	Improve Beach Accesses	55,000	S	Res	-	-	-	10,000	-	10,000	20,000
1.455	SSI Community Parks	19-07	Renewal	Improve Beach Accesses	-	S	Grant	-	20,000	-	-	-	-	20,000
1.455	SSI Community Parks	20-04	Replacement	Rotary Dock Replacement	45,000	S	Res	-	20,000	-	-	-	-	20,000
1.455	SSI Community Parks	20-04	Replacement	Rotary Dock Replacement	-	S	Grant	-	25,000	-	-	-	-	25,000
1.455	SSI Community Parks	20-05	Renewal	Centennial Park Boardwalk Upgrades	150,000	S	Res	-	5,000	5,000	10,000	5,000	25,000	50,000
1.455	SSI Community Parks	20-05	Renewal	Centennial Park Boardwalk Upgrades	-	S	Grant	-	25,000	25,000	25,000	25,000	-	100,000
1.455	SSI Community Parks	21-05	Replacement	Vehicle Replacement	90,000	V	ERF	-	40,000	-	-	55,000	-	95,000
1.455	SSI Community Parks	21-05	Replacement	Vehicle Replacement	-	V	Grant	-	50,000	-	-	-	-	50,000
1.455	SSI Community Parks	19-09	Replacement	ERF for maintenance equipment	25,000	E	ERF	5,000	15,000	15,000	5,000	5,000	5,000	45,000
1.455	SSI Community Parks	21-06	New	New mower	20,000	V	Res	20,000	40,000	-	-	-	-	40,000
1.455	SSI Community Parks	21-08	New	New park maintenance truck	40,000	V	Res	45,000	-	40,000	-	-	-	40,000
1.455	SSI Community Parks	21-01	New	Linear Park Development	150,000	S	Res	-	5,000	20,000	25,000	25,000	25,000	100,000
1.455	SSI Community Parks	21-01	New	Linear Park Development	150,000	S	Grant	-	30,000	30,000	30,000	30,000	30,000	150,000
1.455	SSI Community Parks	21-02	New	Centennial Park Playground - Donation	70,000	E	Other	70,000	70,000	-	-	-	-	70,000
1.455	SSI Community Parks	22-03	Renewal	Playground upgrades	30,000	S	Res	-	-	15,000	-	-	-	15,000
	SSI Community Parks Total				**2,630,000**			**140,000**	**950,000**	**1,150,000**	**105,000**	**145,000**	**95,000**	**2,445,000**
1.458	SSI Community Recreation	21-09	Replacement	Replace Tennis Court #2,3,4	300,000	S	Res	-	-	100,000	-	-	-	100,000

1.458	SSI Community Recreation	21-09	Replacement	Replace Tennis Court #2,3,4	-	S	Grant	-	-	200,000	-	-	-	200,000
1.458	SSI Community Recreation	19-09	Replacement	Office and computer equipment	25,000	E	ERF	-	5,000	5,000	5,000	5,000	5,000	25,000
1.458	SSI Community Recreation	21-07	Renewal	Tennis Court Upgrades	35,000	S	Res	-	20,000	-	-	-	-	20,000
1.458	SSI Community Recreation	22-01	Study	Skate Board Park Condition Assessment	5,000	S	Res	-	5,000	-	-	-	-	5,000
1.458	SSI Community Recreation	22-02	Renewal	Bike Park Annual Repairs and Upgrades	15,000	S	Res	-	5,000	-	5,000	-	5,000	15,000
	SSI Community Recreation Total				**380,000**			**-**	**35,000**	**305,000**	**10,000**	**5,000**	**10,000**	**365,000**
1.459	SSI Park Land & Rec Programs	20-10	New	Sport Field Development	540,000	S	Res	-	150,000	90,000	-	-	-	240,000
1.459	SSI Park Land & Rec Programs	20-10	New	Sport Field Development	-	S	Grant	-	300,000	-	-	-	-	300,000
1.459	SSI Park Land & Rec Programs	19-12	New	Expand or upgrade Trail Network and parking	160,000	L	Res	-	39,875	-	-	-	-	39,875
1.459	SSI Park Land & Rec Programs	19-12	New	Expand or upgrade Trail Network and parking	-	L	Grant	-	90,127	-	-	-	-	90,127
1.459	SSI Park Land & Rec Programs	19-13	New	Purchase Additional Parkland	750,000	L	Res	-	50,000	700,000	-	-	-	750,000
1.459	SSI Park Land & Rec Programs	22-02	Study	Firehall Acquisition	50,000	L	Res	-	50,000	-	-	-	-	50,000
1.459	SSI Park Land & Rec Programs	19-14	Renewal	Portlock Park Upgrades	2,650,000	L	Res	-	-	-	-	100,000	-	100,000
1.459	SSI Park Land & Rec Programs	19-14	Renewal	Portlock Park Upgrades	-	B	Grant	-	-	50,000	-	-	-	50,000
1.459	SSI Park Land & Rec Programs	19-14	Renewal	Portlock Park Upgrades	-	B	Grant	-	-	-	2,500,000	-	-	2,500,000
1.459	SSI Park Land & Rec Programs	20-14	New	Park Maintenance Facility	305,000	B	Res	-	70,000	40,000	80,000	-	-	190,000
1.459	SSI Park Land & Rec Programs	25-01	Replacement	Life Rings	10,000	E	Res	-	-	-	-	10,000	-	10,000
1.459	SSI Park Land & Rec Programs	18-01	Renewal	Repairs to Pool Building	125,000	B	Grant	-	25,000	25,000	25,000	25,000	25,000	125,000
1.459	SSI Park Land & Rec Programs	20-01	Study	Pool site master plan	30,000	B	Res	-	5,000	-	-	-	-	5,000
1.459	SSI Park Land & Rec Programs	21-01	New	Recreation Centre Expansion	1,202,735	B	Res	-	75,000	-	-	-	-	75,000
1.459	SSI Park Land & Rec Programs	21-01	New	Recreation Centre Expansion	-	B	Grant	-	832,735	-	-	-	-	832,735
1.459	SSI Park Land & Rec Programs	21-01	New	Recreation Centre Expansion	-	B	Grant	-	295,000	-	-	-	-	295,000
1.459	SSI Park Land & Rec Programs	21-02	New	Pool expansion	95,000	B	Res	-	50,000	45,000	-	-	-	95,000
1.459	SSI Park Land & Rec Programs	21-02	New	Pool expansion	8,000,000	B	Debt	-	-	8,000,000	-	-	-	8,000,000
1.459	SSI Park Land & Rec Programs	20-03	Replacement	Replace Pool Flooring	25,000	B	Res	-	-	25,000	-	-	-	25,000
1.459	SSI Park Land & Rec Programs	22-04	Renewal	Upgrade Pool Parking Lot	50,000	S	Res	-	-	-	50,000	-	-	50,000
1.459	SSI Park Land & Rec Programs	19-15	Replacement	Pool equipment replacements	241,215	E	ERF	-	30,000	22,500	35,000	30,000	40,000	157,500
1.459	SSI Park Land & Rec Programs	21-04	New	EV Charger	5,000	B	Res	-	5,000	-	-	-	-	5,000
1.459	SSI Park Land & Rec Programs	25-03	Replacement	Replace pool expansion joints	10,000	B	Res	-	-	-	-	10,000	-	10,000

1.459	SSI Park Land & Rec Programs	25-02	Replacement	Rainbow Road Dog Park	20,000	B	Res	-	-	-	-	20,000	-	20,000
1.459	SSI Park Land & Rec Programs	22-05	Replacement	Pool Changeroom Lockers	80,000	E	ERF	-	-	40,000	-	-	-	40,000
1.459	SSI Park Land & Rec Programs	22-06	New	New EV Maintenance Truck	40,000	B	Res	-	-	40,000	-	-	-	40,000
1.459	SSI Park Land & Rec Programs	22-07	New	Constuction of Multipurpose Room or Portable	328,385	B	Cap	-	3,400	-	-	-	-	3,400
	SSI Park Land & Rec Programs Total				**14,842,335**			**-**	**2,071,137**	**9,077,500**	**2,690,000**	**195,000**	**65,000**	**14,098,637**
1.465	Saturna Island Community Parks	21-01	Renewal	Park upgrades	16,000	S	Res	-	2,000	6,000	4,000	4,000	-	16,000
1.465	Saturna Island Community Parks	21-02	Renewal	Park upgrades	40,000	S	Res	11,000	35,000	3,000	1,000	1,000	-	40,000
1.465	Saturna Island Community Parks	21-03	Renewal	Park upgrades	9,000	S	Res	-	3,000	4,000	1,000	1,000	-	9,000
	Saturna Island Community Parks Total				**65,000**			**11,000**	**40,000**	**13,000**	**6,000**	**6,000**	**-**	**65,000**
1.475	Mayne Island Community Parks	21-02	Replacement	Cotton Park fencing	3,000	S	Res	3,000	3,000	-	-	-	-	3,000
1.475	Mayne Island Community Parks	22-01	Renewal	Miners Bay washrooms	4,000	B	Res	-	4,000	-	-	-	-	4,000
1.475	Mayne Island Community Parks	22-02	New	Fitness Circuit	10,000	B	Res	-	10,000	-	-	-	-	10,000
1.475	Mayne Island Community Parks	22-03	Replacement	Miners Bay Christmas Lights	5,000	E	Res	-	5,000	-	-	-	-	5,000
1.475	Mayne Island Community Parks	22-04	New	Recycling Centre	2,000	E	Res	-	2,000	-	-	-	-	2,000
1.475	Mayne Island Community Parks	23-01	Renewal	Dinner Bay water upgrade	10,000	S	Res	-	-	10,000	-	-	-	10,000
1.475	Mayne Island Community Parks	23-02	Renewal	Dinner Bay washrooms	3,000	B	Res	-	-	3,000	-	-	-	3,000
1.475	Mayne Island Community Parks	24-01	Renewal	Miners Bay parking wall	2,000	B	Res	-	-	2,000	-	-	-	2,000
1.475	Mayne Island Community Parks	25-01	Renewal	Dinner Bay pump house	5,000	S	Res	-	-	-	5,000	-	-	5,000
1.475	Mayne Island Community Parks	25-02	Renewal	Dinner Bay well pumps	5,000	S	Res	-	-	-	5,000	-	-	5,000
1.475	Mayne Island Community Parks	25-03	Replacement	Kippen Road staircase	15,000	S	Res	-	-	-	-	15,000	-	15,000
	Mayne Island Community Parks Total				**64,000**			**3,000**	**24,000**	**15,000**	**10,000**	**15,000**	**-**	**64,000**
1.485	Pender Island Community Parks	22-01	Renewal	Shingle Bay Improvements Phase 1	42,660	S	Res	-	42,660	-	-	-	-	42,660
1.485	Pender Island Community Parks	22-02	Replacement	Shingle Bay Outhouse Repair	9,480	S	Res	-	9,480	-	-	-	-	9,480
1.485	Pender Island Community Parks	21-04	New	Dog Park	45,500	S	Res	-	27,500	15,000	3,000	-	-	45,500
1.485	Pender Island Community Parks	21-05	New	Magic Lake MOTI end MOU for dock	4,700	S	Res	-	4,700	-	-	-	-	4,700
1.485	Pender Island Community Parks	22-01	New	Shingle Bay Improvements Phase 2	35,550	S	Res	-	-	35,550	-	-	-	35,550
1.485	Pender Island Community Parks	22-02	Replacement	Danny Martin Park Refurbishment	19,000	S	Res	-	19,000	-	-	-	-	19,000
1.485	Pender Island Community Parks	22-03	Replacement	Roller Rink/ Pickle Ball Court Refurbishment	18,950	S	Res	-	18,950	-	-	-	-	18,950
1.485	Pender Island Community Parks	22-05	New	Alice Church Trail	28,450	S	Res	-	25,000	3,450	-	-	-	28,450

1.485	Pender Island Community Parks	23-01	New	Shingle Bay Improvements Phase 3	28,450	S	Res	-	-	-	28,450	-	-	28,450
1.485	Pender Island Community Parks	23-02	New	Magic Latke MOTI end dock	26,000	S	Res	-	-	26,000	-	-	-	26,000
1.485	Pender Island Community Parks	23-03	New	Soccer Field resurfacing	23,700	S	Res	-	23,700	-	-	-	-	23,700
1.485	Pender Island Community Parks	23-04	Renewal	Thieves Bay Improvements	56,000	S	Res	-	45,000	11,000	-	-	-	56,000
1.485	Pender Island Community Parks	23-04	Renewal	Disc Park T box improvements	10,000	S	Res	-	10,000	-	-	-	-	10,000
	Pender Island Community Parks Total				**348,440**			**-**	**225,990**	**91,000**	**31,450**	**-**	**-**	**348,440**
1.495	Galiano Community Parks	18-01	Renewal	Galiano Island Park Upgrades	55,459	S	Cap	5,000	5,000	-	-	-	-	5,000
1.495	Galiano Community Parks	18-01	Renewal	Galiano Island Park Upgrades	-	S	Res	-	7,500	-	-	-	-	7,500
1.495	Galiano Community Parks	18-02	New	Galiano Island Park Upgrades	3,900	S	Res	-	-	-	1,000	2,900	-	3,900
1.495	Galiano Community Parks	19-01	New	Galiano Island Park Upgrades	10,000	S	Res	-	-	2,000	8,000	-	-	10,000
1.495	Galiano Community Parks	19-02	Study	Sturdies Bay Trail Extension	2,000	S	Res	-	2,000	-	-	-	-	2,000
1.495	Galiano Community Parks	19-03	Study	Galiano Island Park Upgrades	13,000	S	Cap	3,000	3,000	-	-	-	-	3,000
1.495	Galiano Community Parks	19-03	Study	Galiano Island Park Upgrades	-	S	Res	-	-	2,000	2,000	2,000	2,000	8,000
1.495	Galiano Community Parks	20-01	Renewal	Galiano Island Park Upgrades	3,500	S	Res	-	-	-	3,500	-	-	3,500
1.495	Galiano Community Parks	21-01	New	Galiano Island Park Upgrades	1,000	S	Res	-	-	-	1,000	-	-	1,000
1.495	Galiano Community Parks	21-03	Renewal	Galiano Island Park Upgrades	22,000	S	Res	-	7,500	-	-	-	-	7,500
1.495	Galiano Community Parks	21-03	Renewal	Galiano Island Park Upgrades	-	S	Grant	6,500	6,500	-	-	-	-	6,500
1.495	Galiano Community Parks	21-04	Renewal	Galiano Island Park Upgrades	10,000	S	Res	-	4,500	-	-	-	-	4,500
1.495	Galiano Community Parks	21-05	New	Galiano Island Park Upgrades	5,000	S	Res	-	-	5,000	-	-	-	5,000
1.495	Galiano Community Parks	22-01	Study	Galiano Island Park Upgrades	1,000	S	Res	-	-	1,000	-	-	-	1,000
1.495	Galiano Community Parks	22-02	New	Galiano Island Park Upgrades	22,000	S	Res	12,000	22,000	-	-	-	-	22,000
1.495	Galiano Community Parks	22-03	New	Galiano Island Park Upgrades	5,000	S	Res	-	5,000	-	-	-	-	5,000
1.495	Galiano Community Parks	25-01	Renewal	Install Gulf Toilet at Gulfside	22,000	S	Res	-	-	-	-	-	22,000	22,000
	Galiano Community Parks Total				**175,859**			**26,500**	**63,000**	**10,000**	**15,500**	**4,900**	**24,000**	**117,400**
1.521	Environmental Resource Management	16-06	Renewal	Replacing of Small Equipments	1,430,000	E	ERF	200,000	440,000	240,000	240,000	240,000	270,000	1,430,000
1.521	Environmental Resource Management	17-01	Renewal	Gas & Leachate Collection Pipe Extension	2,350,000	S	Res	-	500,000	450,000	400,000	500,000	500,000	2,350,000
1.521	Environmental Resource Management	17-02	Renewal	Aggregate Production for Internal Use	13,135,000	S	Res	885,000	4,635,000	3,750,000	3,750,000	500,000	500,000	13,135,000
1.521	Environmental Resource Management	17-04	Renewal	Progressive Closure of External Faces	1,050,000	S	Res	200,000	400,000	200,000	200,000	-	250,000	1,050,000
1.521	Environmental Resource Management	17-07	Renewal	Computer Equipment	54,000	E	ERF	-	13,000	13,000	13,000	-	15,000	54,000

1.521	Environmental Resource Management	17-09	Renewal	Vehicle Replacements	200,000	E	ERF	-	30,000	30,000	30,000	45,000	65,000	200,000
1.521	Environmental Resource Management	17-11	Renewal	Food Waste Transfer Station Relocation Planning	200,000	S	ERF	200,000	200,000	-	-	-	-	200,000
1.521	Environmental Resource Management	17-12	Renewal	Hartland Environmental Performance Model	225,000	S	Cap	225,000	225,000	-	-	-	-	225,000
1.521	Environmental Resource Management	17-14	New	Landfill Gas Utilization	23,718,000	S	Res	650,000	11,265,000	11,468,000	-	-	-	22,733,000
1.521	Environmental Resource Management	18-01	New	Interim Covers - West and North Slopes	1,150,000	S	Res	150,000	350,000	200,000	200,000	200,000	200,000	1,150,000
1.521	Environmental Resource Management	18-02	Renewal	Paving of Service Roads	400,000	S	Cap	-	250,000	-	-	-	150,000	400,000
1.521	Environmental Resource Management	18-03	Renewal	Cell 3 Bottom Lift Gas Wells / Leachate Drain	500,000	S	Cap	-	250,000	-	250,000	-	-	500,000
1.521	Environmental Resource Management	18-05	Renewal	Controlled Waste & Asbestos Area Development	50,000	S	Res	-	50,000	-	-	-	-	50,000
1.521	Environmental Resource Management	20-02	New	New Equipment	50,000	E	Cap	50,000	50,000	-	-	-	-	50,000
1.521	Environmental Resource Management	22-01	Renewal	Sedimentation Pond Relining	350,000	S	Res	-	-	350,000	-	-	-	350,000
1.521	Environmental Resource Management	22-02	New	Cell 4 Liner Installation	3,000,000	S	Res	-	-	1,000,000	2,000,000	-	-	3,000,000
1.521	Environmental Resource Management	22-03	Decommission	Leachate Line Decommissioning	100,000	S	Cap	100,000	100,000	-	-	-	-	100,000
1.521	Environmental Resource Management	22-04	Decommission	Cogen Unit Decommissioning	250,000	S	ERF	-	-	250,000	-	-	-	250,000
1.521	Environmental Resource Management	22-05	New	North Perimeter Haul Road	500,000	S	Res	-	500,000	-	-	-	-	500,000
1.521	Environmental Resource Management	22-06	Renewal	Hartland FIRE Safety Improvements	325,000	S	Res	-	325,000	-	-	-	-	325,000
1.521	Environmental Resource Management	22-07	Study	Recycling Area Upgrades	225,000	S	Res	-	25,000	200,000	-	-	-	225,000
1.521	Environmental Resource Management	22-09	Renewal	Lower lagoon bank Emergency Repairs	800,000	S	Res	-	800,000	-	-	-	-	800,000
1.521	Environmental Resource Management	22-10	New	Storm Water Sedimentation pond Emergency Repairs	240,000	E	Res	-	240,000	-	-	-	-	240,000
1.521	Environmental Resource Management	23-01	Replacement	Gas Flare	700,000	S	ERF	-	-	700,000	-	-	-	700,000
1.521	Environmental Resource Management	24-01	New	Cell 5&6 GRW	1,500,000	S	Res	-	-	-	-	1,500,000	-	1,500,000
1.521	Environmental Resource Management	24-04	New	Biosolids Beneficial Reuse /RDF Building	350,000	B	Res	-	-	-	350,000	-	-	350,000
1.521	Environmental Resource Management	24-02	Study	Hartland North Master Plan	150,000	S	Res	-	-	-	150,000	-	-	150,000
1.521	Environmental Resource Management	24-03	New	Hartland Amenity Project	4,000,000	S	Res	-	-	-	4,000,000	-	-	4,000,000
1.521	Environmental Resource Management	26-01	New	Cell 4 Bottom Lift Gas Wells / Leachate Drain	250,000	S	Res	-	-	-	-	-	250,000	250,000
	Environmental Resource Management Total				**57,252,000**			**2,660,000**	**20,648,000**	**18,851,000**	**11,583,000**	**2,985,000**	**2,200,000**	**56,267,000**
1.523	Port Renfrew Refuse Disposal	19-02	Renewal	Fencing	48,000	S	Res	-	25,000	-	-	-	-	25,000
	Port Renfrew Refuse Disposal Total				**48,000**			**-**	**25,000**	**-**	**-**	**-**	**-**	**25,000**
1.575	Environmental Administration Services	20-01	Replacement	Office Furniture	19,000	E	ERF	7,000	7,000	3,000	3,000	3,000	3,000	19,000
1.575	Environmental Administration Services	20-02	Replacement	Office Equipment	25,090	E	ERF	-	3,430	12,660	3,000	3,000	3,000	25,090

	Environmental Administration Services Total				**44,090**			**7,000**	**10,430**	**15,660**	**6,000**	**6,000**	**6,000**	**44,090**
1.576	Environmental Engineering Services	18-02	Replacement	Engineering Equipment	75,000	E	ERF	-	15,000	-	-	-	-	15,000
1.576	Environmental Engineering Services	18-03	Replacement	Computer Equipment	119,000	E	ERF	-	25,000	-	-	-	-	25,000
1.576	Environmental Engineering Services	21-01	Replacement	Replacement ES Vehicle	50,000	V	ERF	-	50,000	-	-	-	-	50,000
1.576	Environmental Engineering Services	21-02	Replacement	Replacement ES Vehicle	50,000	V	ERF	-	50,000	-	-	-	-	50,000
1.576	Environmental Engineering Services	21-03	New	ES Vehicle	55,000	V	Cap	-	55,000	-	-	-	-	55,000
1.576	Environmental Engineering Services	23-01	Replacement	Replacement ES Vehicle	40,000	V	ERF	-	-	40,000	-	-	-	40,000
1.576	Environmental Engineering Services	23-02	Replacement	Engineering Equipment	75,000	E	ERF	-	-	15,000	15,000	15,000	15,000	60,000
1.576	Environmental Engineering Services	23-03	Replacement	Computer Equipment	125,000	E	ERF	-	-	25,000	25,000	25,000	25,000	100,000
1.576	Environmental Engineering Services	24-01	Replacement	Replacement ES Vehicle	40,000	V	ERF	-	-	-	40,000	-	-	40,000
1.576	Environmental Engineering Services	24-02	Replacement	Replacement ES Vehicle	40,000	V	ERF	-	-	-	40,000	-	-	40,000
1.576	Environmental Engineering Services	25-01	Replacement	Replacement ES Vehicle	45,000	V	ERF	-	-	-	-	45,000	-	45,000
1.576	Environmental Engineering Services	26-01	Replacement	Replacement ES Vehicle	45,000	V	ERF	-	-	-	-	-	45,000	45,000
	Environmental Engineering Services Total				**759,000**			**-**	**195,000**	**80,000**	**120,000**	**85,000**	**85,000**	**565,000**
1.577	IW - Environmental Operations	18-02	Replacement	Replace Computer Equipment	100,000	E	ERF	-	20,000	20,000	20,000	20,000	20,000	100,000
1.577	IW - Environmental Operations	18-03	Replacement	Replace ERF Equipment	200,000	E	ERF	-	40,000	40,000	40,000	40,000	40,000	200,000
1.577	IW - Environmental Operations	18-04	Replacement	SCADA Server Infrastructure Upgrade	200,000	E	ERF	-	80,000	-	-	-	-	80,000
1.577	IW - Environmental Operations	19-01	Replacement	Replace IWOps Vehicle FQS014	140,000	E	ERF	-	140,000	-	-	-	-	140,000
1.577	IW - Environmental Operations	19-02	Replacement	Replace IWOps Vehicle F00932	150,000	E	ERF	-	150,000	-	-	-	-	150,000
1.577	IW - Environmental Operations	19-03	Replacement	Replace IWOps Vehicle F00994	66,000	E	ERF	-	-	90,000	-	-	-	90,000
1.577	IW - Environmental Operations	19-05	Replacement	Replace IWOps Vehicle F01081	27,000	E	ERF	-	90,000	-	-	-	-	90,000
1.577	IW - Environmental Operations	19-07	Replacement	Furniture and Office Equipment Replacement	75,000	E	ERF	-	15,000	15,000	15,000	15,000	15,000	75,000
1.577	IW - Environmental Operations	20-02	Replacement	Replace IWOps Vehicle F11030	90,000	E	ERF	-	90,000	-	-	-	-	90,000
1.577	IW - Environmental Operations	20-03	Replacement	Replace IWOps Vehicle F12006	55,000	E	ERF	-	90,000	-	-	-	-	90,000
1.577	IW - Environmental Operations	20-04	Replacement	Replace IWOps Vehicle F12009	60,000	E	ERF	-	90,000	-	-	-	-	90,000
1.577	IW - Environmental Operations	20-05	Replacement	Replace IWOps Vehicle F12024	55,000	E	ERF	-	-	90,000	-	-	-	90,000
1.577	IW - Environmental Operations	20-06	Replacement	Replace IWOps Vehicle F12002	55,000	E	ERF	-	-	90,000	-	-	-	90,000
1.577	IW - Environmental Operations	20-11	Replacement	Replace IWOps Vehicle F01080	55,000	E	ERF	-	90,000	-	-	-	-	90,000
1.577	IW - Environmental Operations	21-02	Replacement	Replace IWOps Vehicle F11033	90,000	E	ERF	-	90,000	-	-	-	-	90,000

1.577	IW - Environmental Operations	21-03	Replacement	Replace IWOps Vehicle F12029	55,000	E	ERF	-	90,000	-	-	-	-	90,000
1.577	IW - Environmental Operations	21-04	Replacement	Replace IWOps Vehicle F13002	55,000	E	ERF	-	90,000	-	-	-	-	90,000
1.577	IW - Environmental Operations	21-07	Replacement	Replace IWOps Vehicle (mini excavator) F01103	60,000	E	ERF	-	-	60,000	-	-	-	60,000
1.577	IW - Environmental Operations	21-12	Study	Operational Technology (SCADA) Security Review	100,000	E	ERF	-	50,000	-	-	-	-	50,000
1.577	IW - Environmental Operations	22-01	Replacement	SPWWTP - Skid Steer F18036	60,000	E	ERF	-	90,000	-	-	-	-	90,000
1.577	IW - Environmental Operations	22-02	Replacement	Burgoyne - Skid Steer F19005	60,000	E	ERF	-	90,000	-	-	-	-	90,000
1.577	IW - Environmental Operations	22-03	Replacement	Replace IWOps Vehicle - Scissor Lift - F15018	35,000	E	ERF	-	35,000	-	-	-	-	35,000
1.577	IW - Environmental Operations	22-05	Replacement	Replace IWOps Vehicle F01028 2007 Kubota Tractor	50,000	E	ERF	-	50,000	-	-	-	-	50,000
1.577	IW - Environmental Operations	22-06	Replacement	Replace F14024 F550 Diesel Service Track - Crane/Lift truck	220,000	E	ERF	-	220,000	-	-	-	-	220,000
1.577	IW - Environmental Operations	22-07	Replacement	Replace Machine Shop Equipment	8,000	E	ERF	-	8,000	-	-	-	-	8,000
1.577	IW - Environmental Operations	22-08	Replacement	Replace Electrical Equipment	67,500	E	ERF	-	32,500	35,000	-	-	-	67,500
1.577	IW - Environmental Operations	22-09	Replacement	Replace Mechanical Equipment	184,500	E	ERF	-	104,500	80,000	-	-	-	184,500
1.577	IW - Environmental Operations	23-01	Replacement	Replace IWOps Vehicle F00444 1991 DDDG46 Generator Trailer	40,000	E	ERF	-	-	40,000	-	-	-	40,000
1.577	IW - Environmental Operations	23-02	Replacement	Replace IWOps Trailer F00753 1997 Generator Trailer	60,000	E	ERF	-	-	60,000	-	-	-	60,000
1.577	IW - Environmental Operations	23-03	Replacement	Replace IWOps Trailer F00793 1998 Trailerman Box Trailer	24,000	E	ERF	-	-	24,000	-	-	-	24,000
1.577	IW - Environmental Operations	23-05	Replacement	Replace IWOps Trailer F00953 2004 Trailtech Tandem Trailer	12,000	E	ERF	-	-	12,000	-	-	-	12,000
1.577	IW - Environmental Operations	23-06	Replacement	Replace IWOps Trailer F00976 2006 EZ Loader Boat Trailer	7,500	E	ERF	-	-	7,500	-	-	-	7,500
1.577	IW - Environmental Operations	23-07	Replacement	Replace IWOps Trailer F00981 2006 Trailtech Flat Deck trailer	6,500	E	ERF	-	-	-	6,500	-	-	6,500
1.577	IW - Environmental Operations	23-08	Replacement	Replace IWOps Trailer F01052 2008 Pace American Trailer	12,500	E	ERF	-	-	-	12,500	-	-	12,500
1.577	IW - Environmental Operations	24-01	Replacement	Replace IWOps Vehicle F13012	90,000	E	ERF	-	-	-	90,000	-	-	90,000
1.577	IW - Environmental Operations	25-02	Replacement	Replace IWOps Vehicle F17021 2017 Ford Transit 350 Cube Van	100,000	E	ERF	-	-	-	-	100,000	-	100,000
1.577	IW - Environmental Operations	25-03	Replacement	Replace IWOps Vehicle F17008 2017 Ford F150	60,000	E	ERF	-	-	-	-	90,000	-	90,000
1.577	IW - Environmental Operations	25-04	Replacement	Replace IWOps Vehicle F17009 2017 Ford F150	60,000	E	ERF	-	-	-	-	90,000	-	90,000
1.577	IW - Environmental Operations	25-05	Replacement	Replace IWOps Vehicle FQ7010 2017 Ford F150	60,000	E	ERF	-	-	-	-	90,000	-	90,000
1.577	IW - Environmental Operations	25-07	Replacement	Replace IWOps Vehicle F17022 2017 Chev Silverado 3500 W/Crane	80,000	E	ERF	-	-	-	-	80,000	-	80,000
1.577	IW - Environmental Operations	25-08	Replacement	Replace IWOps Vehicle F17019 2017 Toyota Rav4 Hybrid AWD	60,000	E	ERF	-	-	-	-	90,000	-	90,000
1.577	IW - Environmental Operations	26-01	Replacement	F17027 2018 Chevrolet Silverado 2500	60,000	E	ERF	-	-	-	-	90,000	-	90,000
1.577	IW - Environmental Operations	26-02	Replacement	F17029 2018 Chevrolet Silverado 3500	75,000	E	ERF	-	-	-	-	-	90,000	90,000
1.577	IW - Environmental Operations	26-03	Replacement	F18003 2018 Ford F150	60,000	E	ERF	-	-	-	-	-	90,000	90,000

1.577	IW - Environmental Operations	26-04	Replacement	F18012 2018 Chevrolet Colorado	60,000	E	ERF	-	-	-	-	-	90,000	90,000
1.577	IW - Environmental Operations	26-05	Replacement	F18010 2018 Ford Transit 250 Cargo Van	90,000	E	ERF	-	-	-	-	-	90,000	90,000
1.577	IW - Environmental Operations	26-06	Replacement	F18011 2018 Ford Transit 250 Cargo Van	90,000	E	ERF	-	-	-	-	-	90,000	90,000
1.577	IW - Environmental Operations	26-07	Replacement	F18014 2018 GMC Sierra 1500	60,000	E	ERF	-	-	-	-	-	90,000	90,000
	IW - Environmental Operations Total				**3,540,500**			**-**	**1,845,000**	**663,500**	**184,000**	**705,000**	**615,000**	**4,012,500**
1.578	Environmental Protection	18-01	Replacement	Scientific/Field/Outreach/Printers/Copiers equipment replacement & Water	485,000	E	ERF	40,000	184,000	77,000	108,000	39,000	77,000	485,000
1.578	Environmental Protection	18-02	Replacement	Annual Computer equipment replacement	157,965	E	ERF	-	46,372	26,487	23,384	15,350	46,372	157,965
1.578	Environmental Protection	18-03	Replacement	Annual vehicle replacement	506,000	V	ERF	-	285,000	45,000	43,000	90,000	43,000	506,000
1.578	Environmental Protection	18-04	Replacement	Furniture replacement	90,000	E	ERF	-	70,000	10,000	10,000	-	-	90,000
1.578	Environmental Protection	19-01	Replacement	IT Database Programs	395,000	E	ERF	295,000	395,000	-	-	-	-	395,000
1.578	Environmental Protection	20-01	New	Furniture	25,000	E	ERF	-	20,000	5,000	-	-	-	25,000
	Environmental Protection Total				**1,658,965**			**335,000**	**1,000,372**	**163,487**	**184,384**	**144,350**	**166,372**	**1,658,965**
1.911	911 Call Answer	23-01	New	New Equipment	1,000,000	E	ERF	-	-	1,000,000	-	-	-	1,000,000
	911 Call Answer Total				**1,000,000**			**-**	**-**	**1,000,000**	**-**	**-**	**-**	**1,000,000**
1.913	913 Fire Dispatch	22-01	Replacement	Upgrade Record Management System	145,000	E	ERF	-	145,000	-	-	-	-	145,000
	913 Fire Dispatch Total				**145,000**			**-**	**145,000**	**-**	**-**	**-**	**-**	**145,000**
2.610	Saanich Peninsula Water Supply	18-04	New	Post Disaster Emergency Water Supply	1,050,000	S	Res	50,000	200,000	150,000	150,000	150,000	150,000	800,000
2.610	Saanich Peninsula Water Supply	19-01	Renewal	Corrosion Protection Program	110,000	S	Res	-	10,000	10,000	10,000	10,000	-	40,000
2.610	Saanich Peninsula Water Supply	20-02	New	Hamsterly Pump Station Backup Power Generator	335,000	S	Res	340,000	815,000	-	-	-	-	815,000
2.610	Saanich Peninsula Water Supply	21-01	New	Level of Service Agreement	75,000	S	Res	75,000	75,000	-	-	-	-	75,000
2.610	Saanich Peninsula Water Supply	21-02	Renewal	Stewart's Well Decommissioning	175,000	S	Res	-	100,000	-	-	-	-	100,000
2.610	Saanich Peninsula Water Supply	21-04	Renewal	SCADA Upgrades	350,000	E	Res	20,000	270,000	-	-	-	-	270,000
2.610	Saanich Peninsula Water Supply	21-05	Renewal	SPW System Upgrade and Expansion	14,700,000	S	Res	1,775,000	1,775,000	-	-	-	-	1,775,000
2.610	Saanich Peninsula Water Supply	21-05	Renewal	SPW System Upgrade and Expansion	-	S	Debt	-	-	2,550,000	5,550,000	4,500,000	300,000	12,900,000
2.610	Saanich Peninsula Water Supply	21-06	Renewal	Voice Radio Replacement	67,000	E	Res	-	34,000	-	-	-	-	34,000
2.610	Saanich Peninsula Water Supply	22-02	New	Microwave Radio Upgrades	150,000	E	Res	-	-	-	150,000	-	-	150,000
2.610	Saanich Peninsula Water Supply	22-03	New	Keating Cross Road Water Main	1,000,000	S	Res	-	1,000,000	-	-	-	-	1,000,000
2.610	Saanich Peninsula Water Supply	23-01	New	DCC Program Update	500	S	Res	-	-	500	-	-	-	500
2.610	Saanich Peninsula Water Supply	25-01	New	Hamsterly Pump Station Capacity Upgrade	6,040	S	Res	-	-	-	-	6,040	-	6,040

2.610	Saanich Peninsula Water Supply	17-02	Renewal	Provisional Equipment Replacements	300,000	S	ERF	-	60,000	60,000	60,000	60,000	60,000	300,000
2.610	Saanich Peninsula Water Supply	22-01	New	Water Strategic Plan Update	33,028	S	Res	-	33,028	-	-	-	-	33,028
2.610	Saanich Peninsula Water Supply	23-01	New	DCC Program Update	49,500	S	Res	-	-	49,500	-	-	-	49,500
2.610	Saanich Peninsula Water Supply	25-01	New	Hamsterly Pump Station Capacity Upgrade	597,960	S	Res	-	-	-	-	597,960	-	597,960
	Saanich Peninsula Water Supply Total				**18,999,028**			**2,260,000**	**4,372,028**	**2,820,000**	**5,920,000**	**5,324,000**	**510,000**	**18,946,028**
2.620	Highland Water (SSI)	16-01	Renewal	Infrastructure Upgrades (Valve Distribution)	122,442	S	Cap	98,792	98,792	-	-	-	-	98,792
	Highland Water (SSI) Total				**122,442**			**98,792**	**98,792**	**-**	**-**	**-**	**-**	**98,792**
2.621	Highland & Fernwood Water (SSI)	19-01	Replacement	Replace intake	110,000	S	Grant	100,000	100,000	-	-	-	-	100,000
2.621	Highland & Fernwood Water (SSI)	19-01	Replacement	Replace intake	-	S	Res	-	10,000	-	-	-	-	10,000
2.621	Highland & Fernwood Water (SSI)	19-05	New	Referendum or Alternative Approval Process - Funding for Future Projects	20,000	S	Res	20,000	20,000	-	-	-	-	20,000
2.621	Highland & Fernwood Water (SSI)	21-01	New	Public Engagement for Future Projects	10,000	S	Res	10,000	10,000	-	-	-	-	10,000
2.621	Highland & Fernwood Water (SSI)	22-01	New	Power generation equipment	240,000	E	Debt	-	-	240,000	-	-	-	240,000
2.621	Highland & Fernwood Water (SSI)	21-03	Replacement	Highland Upper Reservoir Replacement	665,000	S	Debt	390,000	-	465,000	-	-	-	465,000
2.621	Highland & Fernwood Water (SSI)	21-03	Replacement	Highland Upper Reservoir Replacement	-	S	Grant	-	-	200,000	-	-	-	200,000
2.621	Highland & Fernwood Water (SSI)	21-04	New	Water main replacement strategy and detailed design	100,000	S	Debt	-	-	100,000	-	-	-	100,000
2.621	Highland & Fernwood Water (SSI)	23-01	New	Initial phase of Water main replacement	1,250,000	S	Debt	-	-	-	1,250,000	-	-	1,250,000
2.621	Highland & Fernwood Water (SSI)	23-01	New	Initial phase of Water main replacement	250,000	S	Grant	-	-	-	250,000	-	-	250,000
2.621	Highland & Fernwood Water (SSI)	22-03	New	Safety Improvements for the WTF	40,000	E	Grant	-	40,000	-	-	-	-	40,000
2.621	Highland & Fernwood Water (SSI)	24-01	New	Fernwood PS Haz Assess and Demolition	20,000	E	Res	-	-	-	20,000	-	-	20,000
2.621	Highland & Fernwood Water (SSI)	24-02	New	Strainer installation for PRV	25,000	E	Res	-	-	-	25,000	-	-	25,000
2.621	Highland & Fernwood Water (SSI)	25-01	New	Fence installation around storage reservoirs	40,000	E	Res	-	-	-	-	40,000	-	40,000
	Highland & Fernwood Water (SSI) Total				**2,770,000**			**520,000**	**180,000**	**1,005,000**	**1,545,000**	**40,000**	**-**	**2,770,000**
2.622	Cedars of Tuam Water (SSI)	18-01	Decommission	Abandon unused wells	5,000	S	Res	-	5,000	-	-	-	-	5,000
2.622	Cedars of Tuam Water (SSI)	21-01	Renewal	Public Engagement for Future Projects	5,000	E	Res	-	5,000	-	-	-	-	5,000
2.622	Cedars of Tuam Water (SSI)	21-03	New	Design and construct new well and dist system	1,744,000	S	Grant	-	-	178,000	966,000	-	-	1,144,000
2.622	Cedars of Tuam Water (SSI)	21-03	New	Design and construct new well and dist system	-	S	Debt	-	-	92,000	508,000	-	-	600,000
2.622	Cedars of Tuam Water (SSI)	22-01	Study	Power generation equipment	5,000	E	Debt	-	-	5,000	-	-	-	5,000
2.622	Cedars of Tuam Water (SSI)	22-02	New	Power generation equipment	10,000	E	Grant	-	-	10,000	-	-	-	10,000

	Cedars of Tuam Water (SSI) Total				**1,769,000**			**-**	**10,000**	**285,000**	**1,474,000**	**-**	**-**	**1,769,000**
2.624	Beddis Water (SSI)	20-02	Study	Referendum or Alternative Approval Process - Funding for Future Projects	20,000	S	Res	-	-	20,000	-	-	-	20,000
2.624	Beddis Water (SSI)	21-02	Study	Public Engagement for Future Projects	10,000	S	Res	-	-	10,000	-	-	-	10,000
2.624	Beddis Water (SSI)	21-01	New	Power generation equipment	110,000	E	Debt	-	-	-	110,000	-	-	110,000
2.624	Beddis Water (SSI)	21-01	New	Power generation equipment	50,000	E	Grant	-	-	-	50,000	-	-	50,000
2.624	Beddis Water (SSI)	21-03	New	Preliminary design of booster pump and second reservoir at Sky Valley lower reservior and decomission of upper reservoir and Lautman reservoir	33,000	S	Res	-	-	33,000	-	-	-	33,000
2.624	Beddis Water (SSI)	21-03	New	Detailed design of booster pump and second reservoir at Sky Valley lower reservior and dcomission of upper reservoir and Lautman reservoir	66,000	S	Res	-	-	-	66,000	-	-	66,000
2.624	Beddis Water (SSI)	25-02	New	Construction of booster pump and second reservoir at Sky Valley lower reservior	180,000	S	Debt	-	-	-	180,000	-	-	180,000
2.624	Beddis Water (SSI)	25-02	New	Construction of booster pump and second reservoir at Sky Valley lower reservior	150,000	S	Grant	-	-	-	150,000	-	-	150,000
2.624	Beddis Water (SSI)	25-01	Decommission	Decommission of Sky Valley Upper Reservoir	50,000	S	Res	-	-	-	50,000	-	-	50,000
2.624	Beddis Water (SSI)	17-01	Decommission	Lautman reservoir	30,000	E	Res	-	30,000	-	-	-	-	30,000
	Beddis Water (SSI) Total				**699,000**			**-**	**30,000**	**63,000**	**606,000**	**-**	**-**	**699,000**
2.626	Fulford Water (SSI)	21-02	Study	Public Engagement for Future Projects	15,000	E	Res	-	-	15,000	-	-	-	15,000
2.626	Fulford Water (SSI)	21-02	Study	Referendum or Alternative Approval Process - Funding for Future Projects	10,000	E	Res	-	-	10,000	-	-	-	10,000
2.626	Fulford Water (SSI)	22-01	New	Replacement of Flocculation mixer motor	9,000	E	Res	9,000	9,000	-	-	-	-	9,000
2.626	Fulford Water (SSI)	22-02	New	Installation of turbidity meter on influent line	4,000	E	Res	4,000	4,000	-	-	-	-	4,000
2.626	Fulford Water (SSI)	23-01	New	Replacement of impellers of pumps at Sunnyside Pumpstation	6,000	E	Res	-	-	6,000	-	-	-	6,000
2.626	Fulford Water (SSI)	24-01	New	Electrical service improvement at Fulford WTP	10,000	E	Res	-	-	-	10,000	-	-	10,000
2.626	Fulford Water (SSI)	22-03	New	Water main assessment and replacement strategy and initial phase detailed design	90,000	S	Res	90,000	90,000	-	-	-	-	90,000
2.626	Fulford Water (SSI)	25-01	New	Initial phase of water main replacement	2,900,000	E	Debt	-	-	500,000	700,000	700,000	700,000	2,600,000
2.626	Fulford Water (SSI)	25-01	New	Initial phase of water main replacement	-	E	Grant	-	-	300,000	-	-	-	300,000
2.626	Fulford Water (SSI)	22-04	New	Relocate Water Line at Weston Creek	70,000	S	Grant	-	70,000	-	-	-	-	70,000
	Fulford Water (SSI) Total				**3,114,000**			**103,000**	**173,000**	**831,000**	**710,000**	**700,000**	**700,000**	**3,114,000**

2.628	Cedar Lane Water (SSI)	18-01	Renewal	Abandon unsused wells	10,000	S	Res	-	-	-	-	10,000	-	10,000
2.628	Cedar Lane Water (SSI)	21-01	New	Power generation equipment	16,500	S	Grant	15,000	-	15,000	-	-	-	15,000
2.628	Cedar Lane Water (SSI)	21-01	New	Power generation equipment	-	S	Res	-	-	1,500	-	-	-	1,500
2.628	Cedar Lane Water (SSI)	23-01	New	Investigation for new groundwater sources	30,000	S	Res	-	-	-	30,000	-	-	30,000
2.628	Cedar Lane Water (SSI)	21-02	New	Detailed Hydrogeological Assessment	55,000	S	Grant	50,000	-	50,000	-	-	-	50,000
2.628	Cedar Lane Water (SSI)	21-02	New	Detailed Hydrogeological Assessment	-	S	Res	5,000	-	5,000	-	-	-	5,000
2.628	Cedar Lane Water (SSI)	21-03	Study	Referendum or Alternative Approval Process - Funding for Manganese Removal Project and others	10,000	S	Res	-	10,000	-	-	-	-	10,000
2.628	Cedar Lane Water (SSI)	21-04	Study	Public Engagement for Mn removal project and others	5,000	S	Res	-	5,000	-	-	-	-	5,000
2.628	Cedar Lane Water (SSI)	21-05	New	WTP Manganese removal construction	226,500	S	Debt	-	-	90,000	-	-	-	90,000
2.628	Cedar Lane Water (SSI)	21-05	New	WTP Manganese removal construction	-	S	Grant	-	-	75,000	-	-	-	75,000
2.628	Cedar Lane Water (SSI)	21-05	New	WTP Manganese removal construction	-	S	Res	-	26,500	-	-	-	-	26,500
2.628	Cedar Lane Water (SSI)	21-05	New	WTP Manganese removal construction	-	S	Cap	33,500	33,500	-	-	-	-	33,500
	Cedar Lane Water (SSI) Total				**353,000**			**103,500**	**75,000**	**236,500**	**30,000**	**10,000**	**-**	**351,500**
2.630	Magic Lake Estates Water (Pender)	21-02	Replacement	Design and Construction Buck Lake and Magic Lake Adjustable Intakes	225,000	E	Res	200,000	200,000	-	-	-	-	200,000
2.630	Magic Lake Estates Water (Pender)	21-04	Renewal	Buck Lake Dam Repairs - Phase 1	200,000	S	Res	-	40,000	25,000	45,000	22,000	-	132,000
2.630	Magic Lake Estates Water (Pender)	22-01	Replacement	Failed Valve Replacement	50,000	S	Res	-	50,000	-	-	-	-	50,000
2.630	Magic Lake Estates Water (Pender)	22-02	New	EV Charging Station	5,000	E	Res	-	2,500	-	-	-	-	2,500
2.630	Magic Lake Estates Water (Pender)	22-02	New	EV Charging Station	2,500	E	Grant	-	2,500	-	-	-	-	2,500
2.630	Magic Lake Estates Water (Pender)	22-03	Replacement	Process Pipe Replacement	500,000	S	Other	-	200,000	300,000	-	-	-	500,000
2.630	Magic Lake Estates Water (Pender)	23-01	Renewal	Decommission Magic Lake old Syphon	35,000	S	Res	-	-	-	35,000	-	-	35,000
2.630	Magic Lake Estates Water (Pender)	23-02	New	ISOPAC Permanent Handling & Storage	60,000	S	Res	-	-	-	60,000	-	-	60,000
2.630	Magic Lake Estates Water (Pender)	25-01	Renewal	Public Engagement and Referendum	25,000	S	Res	-	-	-	-	25,000	-	25,000
2.630	Magic Lake Estates Water (Pender)	26-01	Renewal	Buck Lake Dam Repairs - Phase 2	360,000	S	Debt	-	-	-	-	-	145,000	145,000
	Magic Lake Estates Water (Pender) Total				**1,462,500**			**200,000**	**495,000**	**325,000**	**140,000**	**47,000**	**145,000**	**1,152,000**
2.640	Lyall Harbour Boot Cove Water (Saturna)	19-01	Replacement	Air Valve Replacement - Ph 2	20,000	E	Debt	-	-	20,000	-	-	-	20,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	19-02	Replacement	PRV Bypass Assembly Replacement	8,000	E	Res	-	8,000	-	-	-	-	8,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	19-03	Replacement	Standpipe and Valve Replacement	8,000	E	Debt	-	-	8,000	-	-	-	8,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	19-04	New	Alternative Approval Process	15,000	S	Res	-	-	15,000	-	-	-	15,000

2.640	Lyall Harbour Boot Cove Water (Saturna)	19-05	New	Autoflush Installation	20,000	E	Grant	-	-	20,000	-	-	-	20,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	20-02	New	Raw Water Turbidity Meter	10,000	E	Debt	-	-	10,000	-	-	-	10,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	21-01	Replacement	Source Water Viability Study	15,000	S	Debt	-	-	15,000	-	-	-	15,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	22-01	New	Install Larger Supply Line to Tank	175,000	S	Debt	-	-	-	175,000	-	-	175,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	22-02	Renewal	Dam Improvements & Regulatory Requirements	390,000	S	Grant	-	390,000	-	-	-	-	390,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	23-01	New	WTP Upgrades	470,600	S	Grant	-	-	-	420,600	-	-	420,600
2.640	Lyall Harbour Boot Cove Water (Saturna)	23-01	New	WTP Upgrades	-	S	Debt	-	-	-	50,000	-	-	50,000
	Lyall Harbour Boot Cove Water (Saturna) Total				**1,131,600**			**-**	**398,000**	**88,000**	**645,600**	**-**	**-**	**1,131,600**
2.642	Skana Water (Mayne)	17-03	New	Alternative Approval Process	15,000	S	Res	-	15,000	-	-	-	-	15,000
2.642	Skana Water (Mayne)	17-04	Renewal	Well #8 Upgrade	30,000	S	Res	-	30,000	-	-	-	-	30,000
2.642	Skana Water (Mayne)	18-01	Replacement	Storage Tank Replacement	749,120	E	Debt	-	75,000	674,120	-	-	-	749,120
2.642	Skana Water (Mayne)	23-01	Renewal	Well Protection Upgrades	35,000	S	Debt	-	-	35,000	-	-	-	35,000
	Skana Water (Mayne) Total				**829,120**			**-**	**120,000**	**709,120**	**-**	**-**	**-**	**829,120**
2.650	Port Renfrew Water	20-01	Replacement	Hydrant Replacement Program	85,000	E	Res	-	10,000	10,000	10,000	10,000	10,000	50,000
2.650	Port Renfrew Water	20-01	Replacement	Hydrant Replacement Program	-	E	Cap	20,000	20,000	-	-	-	-	20,000
2.650	Port Renfrew Water	22-01	Replacement	Alternative Approval Process	15,000	S	Res	-	-	15,000	-	-	-	15,000
2.650	Port Renfrew Water	23-01	Replacement	Supply System Replacement	1,623,918	S	Grant	-	-	1,573,918	-	-	-	1,573,918
2.650	Port Renfrew Water	23-01	Replacement	Supply System Replacement	-	S	Debt	-	-	50,000	-	-	-	50,000
2.650	Port Renfrew Water	23-02	Replacement	AC Pipe Replacement Program	400,000	S	Debt	-	-	-	200,000	-	200,000	400,000
2.650	Port Renfrew Water	23-03	Replacement	Miscellaneous Repairs & Replacements	250,000	E	Debt	-	-	-	250,000	-	-	250,000
	Port Renfrew Water Total				**2,373,918**			**20,000**	**30,000**	**1,648,918**	**460,000**	**10,000**	**210,000**	**2,358,918**
2.665	Sticks Allison Water (Galiano)	20-02	New	Aquifer Impact Study	5,000	E	Res	-	-	5,000	-	-	-	5,000
2.665	Sticks Allison Water (Galiano)	22-01	New	Service Line Replacement	5,000	S	Res	-	5,000	-	-	-	-	5,000
	Sticks Allison Water (Galiano) Total				**10,000**			**-**	**5,000**	**5,000**	**-**	**-**	**-**	**10,000**
2.667	Surfside Park Estates (Mayne)	21-01	Replacement	System Review	25,000	E	Res	25,000	25,000	-	-	-	-	25,000
2.667	Surfside Park Estates (Mayne)	23-01	Replacement	Public Engagement and Referendum	15,000	S	Res	-	-	15,000	-	-	-	15,000
2.667	Surfside Park Estates (Mayne)	24-01	Replacement	Wood Dale Drive Water Main Replacement	300,000	S	Debt	-	-	-	300,000	-	-	300,000
2.667	Surfside Park Estates (Mayne)	25-01	Replacement	New Tank & PS	1,700,000	S	Debt	-	-	-	200,000	1,500,000	-	1,700,000
	Surfside Park Estates (Mayne) Total				**2,040,000**			**25,000**	**25,000**	**15,000**	**500,000**	**1,500,000**	**-**	**2,040,000**

2.670	Regional Water Supply	16-01	Renewal	Share of Combo Project: Upgrades to Buildings at 479 Island Highway	160,000	B	Cap	-	40,000	40,000	40,000	40,000	40,000	200,000
2.670	Regional Water Supply	17-01	Renewal	Share of Combo Project: Voice Radio Upgrade	780,000	E	Cap	300,000	625,000	-	-	-	-	625,000
2.670	Regional Water Supply	20-01	New	Share of Combo Project: Portable Pump Station	375,000	E	Cap	100,000	275,000	-	-	-	-	275,000
2.670	Regional Water Supply	17-03	Replacement	Share of Combo Project: Office Equipment, Upgrades and Replacements	112,500	E	Cap	-	22,500	22,500	22,500	22,500	22,500	112,500
2.670	Regional Water Supply	17-04	Replacement	Share of Combo Project: Computer Upgrades	425,000	E	Cap	-	85,000	85,000	85,000	85,000	85,000	425,000
2.670	Regional Water Supply	17-05	New	Share of Combo Project: Development of the Maintenance Management Systems	50,000	E	Cap	-	25,000	10,000	10,000	10,000	10,000	65,000
2.670	Regional Water Supply	17-06	Replacement	Share of Combo Project: Small Equipment & Tool Replacement (Water Operations)	200,000	E	Cap	-	40,000	40,000	40,000	40,000	-	160,000
2.670	Regional Water Supply	17-07	Replacement	Share of Combo Project: Small Equipment & Tool Replacement (Corporate Fleet)	37,500	E	Cap	-	7,500	7,500	7,500	7,500	7,500	37,500
2.670	Regional Water Supply	17-01	Renewal	Historic Goldstream Powerhouse Building	166,000	B	WU	-	10,000	20,000	20,000	-	-	50,000
2.670	Regional Water Supply	17-04	New	Water Supply Area - Fish Stream Assessments	325,000	L	WU	18,000	18,000	-	-	-	-	18,000
2.670	Regional Water Supply	18-10	Study	Species-at-Risk Wildlife Habitat	185,000	L	WU	8,000	8,000	50,000	-	-	-	58,000
2.670	Regional Water Supply	19-30	Study	Leech WSA Lakes/Tributaries Assessment	75,000	L	WU	50,000	50,000	-	-	-	-	50,000
2.670	Regional Water Supply	20-05	Renewal	Leech WSA Terrestrial Ecosystem Mapping & Wetland Classification/Mapping	180,000	L	WU	-	180,000	-	-	-	-	180,000
2.670	Regional Water Supply	20-06	Study	Addressing mining in Leech WSA (impacts, agreements)	60,000	L	WU	24,000	24,000	10,000	10,000	10,000	10,000	64,000
2.670	Regional Water Supply	20-27	Study	GVWSA Forest Resilience - wildfire/forest modelling and forest management field trials	260,000	L	WU	75,000	145,000	50,000	-	-	-	195,000
2.670	Regional Water Supply	20-28	Study	GVWSA Forest Resilience - Assessments of forest health and resilience	230,000	L	WU	65,000	160,000	60,000	-	-	-	220,000
2.670	Regional Water Supply	21-19	Study	Lakes Assessment Sooke and Goldstream WSAs	75,000	L	WU	75,000	75,000	-	-	-	-	75,000
2.670	Regional Water Supply	21-20	Study	West Leech Road	320,000	L	WU	10,000	110,000	100,000	100,000	-	-	310,000
2.670	Regional Water Supply	22-03	Study	GVWSA Land Exchange/Acquisition	180,000	L	WU	-	60,000	60,000	60,000	-	-	180,000
2.670	Regional Water Supply	23-02	Renewal	GVWSA LiDAR Mapping	120,000	L	WU	-	-	120,000	-	-	-	120,000
2.670	Regional Water Supply	22-04	Renewal	GVWSA Orthophotography	95,000	L	WU	-	15,000	15,000	20,000	20,000	25,000	95,000
2.670	Regional Water Supply	22-09	Study	GVWSA Powerlines Wildfire Risk Mitigation Plan	50,000	L	WU	-	50,000	-	-	-	-	50,000
2.670	Regional Water Supply	22-10	New	GVWSA/RWS Educational Videos	60,000	L	WU	-	30,000	30,000	-	-	-	60,000
2.670	Regional Water Supply	23-05	Study	Spill Management Plan and Implementation	50,000	L	WU	-	50,000	-	-	-	-	50,000
2.670	Regional Water Supply	09-01	Renewal	Leech River Watershed Restoration	5,756,000	L	WU	25,000	225,000	200,000	200,000	200,000	-	825,000

2.670	Regional Water Supply	16-01	Renewal	Replace Gatehouse at Goldstream Entrance	1,800,000	B	WU	310,000	1,710,000	-	-	-	-	1,710,000
2.670	Regional Water Supply	16-06	Renewal	Goldstream IWS Field Office1	1,500,000	B	WU	200,000	850,000	500,000	-	-	-	1,350,000
2.670	Regional Water Supply	16-06	Renewal	Goldstream IWS Field Office1	5,000,000	B	Other	-	2,500,000	2,500,000	-	-	-	5,000,000
2.670	Regional Water Supply	17-02	New	Leech River HydroMet System	-	E	WU	80,000	80,000	-	-	-	-	80,000
2.670	Regional Water Supply	18-05	New	GVWSA Forest Fuel Management/FireSmart Activities	850,000	L	WU	50,000	150,000	100,000	100,000	100,000	100,000	550,000
2.670	Regional Water Supply	19-02	New	Whiskey Creek Bridge Replacement (Sooke WSA)	300,000	S	WU	-	-	300,000	-	-	-	300,000
2.670	Regional Water Supply	19-19	New	Hydromet Upgrades Sooke and Goldstream	170,000	E	WU	50,000	50,000	-	-	-	-	50,000
2.670	Regional Water Supply	20-01	Replacement	Kapoor Main Mile 1 Bridge and Asphalt Upgrade	560,000	S	WU	-	400,000	160,000	-	-	-	560,000
2.670	Regional Water Supply	20-29	Renewal	GVWSA Gravel Crushing	650,000	S	WU	-	-	100,000	-	-	200,000	300,000
2.670	Regional Water Supply	21-01	New	31N Bridge to Replace Undersized Culvert (Goldstream WSA)	325,000	S	WU	25,000	25,000	-	-	-	-	25,000
2.670	Regional Water Supply	21-26	New	Road Deactivation/Rehabilitation in the GVWSA	520,000	L	WU	-	100,000	100,000	100,000	100,000	100,000	500,000
2.670	Regional Water Supply	21-27	New	Autogate Installations on Primary Access Routes	800,000	S	WU	-	250,000	300,000	-	-	-	550,000
2.670	Regional Water Supply	21-28	New	GVWSA Land Acquisition Priorities	750,000	L	WU	45,000	45,000	-	-	-	-	45,000
2.670	Regional Water Supply	22-02	New	Muckpile Bridge Supply and Install (Deception)	325,000	S	WU	-	-	-	-	325,000	-	325,000
2.670	Regional Water Supply	23-04	Renewal	17S/Sooke Main Bridge Replacement	300,000	S	WU	-	-	-	-	-	300,000	300,000
2.670	Regional Water Supply	24-01	Renewal	6M/Judge Creek Culvert Replacement (Sooke WSA)	200,000	S	WU	-	-	-	200,000	-	-	200,000
2.670	Regional Water Supply	22-11	New	Additional Boom Anchors for Sooke Lake Reservoir debris boom	60,000	E	WU	-	40,000	-	-	-	-	40,000
2.670	Regional Water Supply	22-12	Renewal	Replace Zodiac for Sooke Lake Reservoir	10,000	E	WU	-	10,000	-	-	-	-	10,000
2.670	Regional Water Supply	22-13	Renewal	Replace Storage Sheds with Containers	50,000	E	WU	-	20,000	-	-	-	-	20,000
2.670	Regional Water Supply	23-10	New	Work platform for Sooke Lake Reservoir	30,000	E	WU	-	-	30,000	-	-	-	30,000
2.670	Regional Water Supply	23-11	New	Second Wildfire Camera for Leech WSA	50,000	E	WU	-	-	50,000	-	-	-	50,000
2.670	Regional Water Supply	16-10	New	Post Disaster Emergency Water Supply	2,050,000	S	WU	-	200,000	200,000	200,000	200,000	200,000	1,000,000
2.670	Regional Water Supply	17-13	New	Asset Management Plan	400,000	S	WU	200,000	200,000	-	-	-	-	200,000
2.670	Regional Water Supply	19-15	New	Hydraulic Capacity Assessment and Transient Pressure Analysis	250,000	S	WU	100,000	100,000	-	-	-	-	100,000
2.670	Regional Water Supply	20-08	Study	Regional Water DCC Program	200,000	S	WU	100,000	100,000	-	-	-	-	100,000
2.670	Regional Water Supply	20-10	Study	Condition & Vulnerability Assessment	200,000	S	WU	200,000	200,000	-	-	-	-	200,000
2.670	Regional Water Supply	20-11	Study	Develop Master Plan	500,000	S	WU	100,000	100,000	-	-	-	-	100,000
2.670	Regional Water Supply	21-05	Study	Level of Service Agreement	150,000	S	WU	150,000	150,000	-	-	-	-	150,000
2.670	Regional Water Supply	18-07	New	Replacement of UV System	5,400,000	E	WU	100,000	3,100,000	1,800,000	-	-	-	4,900,000

2.670	Regional Water Supply	18-08	Replacement	Bulk Supply Meter Replacement Program	2,050,000	E	WU	100,000	300,000	200,000	200,000	150,000	-	850,000
2.670	Regional Water Supply	18-15	Renewal	Corrosion Protection Program	1,150,000	S	WU	50,000	200,000	150,000	150,000	150,000	150,000	800,000
2.670	Regional Water Supply	18-18	Replacement	Main No.3 Segment Replacement	15,600,000	S	WU	150,000	600,000	4,900,000	4,900,000	4,900,000	-	15,300,000
2.670	Regional Water Supply	19-05	Renewal	Repairs - Kapoor Shutdown	600,000	S	WU	-	-	-	100,000	-	-	100,000
2.670	Regional Water Supply	19-23	New	Critical Spare Equipment Storage & Pipe Yard	600,000	S	WU	200,000	200,000	300,000	-	-	-	500,000
2.670	Regional Water Supply	20-16	Replacement	Cecelia Meter Replacement	1,000,000	S	WU	-	450,000	450,000	-	-	-	900,000
2.670	Regional Water Supply	20-17	Replacement	Decommission Smith Hill Site	800,000	S	WU	-	150,000	-	500,000	-	-	650,000
2.670	Regional Water Supply	20-32	New	pH Adjustment Facility	2,500,000	S	WU	-	100,000	2,400,000	-	-	-	2,500,000
2.670	Regional Water Supply	21-06	Replacement	Sooke Lake Dam Spillway Hoist and Stop Log Replacement	275,000	E	WU	-	200,000	-	-	-	-	200,000
2.670	Regional Water Supply	21-07	Replacement	Goldstream Water Treatment Plant Communications Upgrade	250,000	S	WU	50,000	50,000	-	-	-	-	50,000
2.670	Regional Water Supply	21-09	New	Goldstream Water Chlorination Gas System Removal	200,000	S	WU	100,000	100,000	-	-	-	-	100,000
2.670	Regional Water Supply	21-10	Replacement	SCADA Masterplan and System Upgrades	650,000	E	WU	50,000	500,000	-	-	-	-	500,000
2.670	Regional Water Supply	21-11	Replacement	RWS Supply Main No. 4 Upgrade	33,900,000	S	WU	1,500,000	1,500,000	6,300,000	11,400,000	13,500,000	900,000	33,600,000
2.670	Regional Water Supply	21-12	New	SRRDF Upgrade	425,000	E	WU	-	350,000	-	-	-	-	350,000
2.670	Regional Water Supply	22-14	New	Sooke River Intake Feasibility	50,000	S	WU	-	50,000	-	-	-	-	50,000
2.670	Regional Water Supply	22-15	New	Microwave Radio Upgrades	300,000	S	WU	-	300,000	-	-	-	-	300,000
2.670	Regional Water Supply	22-16	Renewal	Goldstream WTP Drainage Improvements	200,000	S	WU	-	200,000	-	-	-	-	200,000
2.670	Regional Water Supply	22-17	New	Goldstream WTP Safety Improvements	200,000	E	WU	-	200,000	-	-	-	-	200,000
2.670	Regional Water Supply	16-16	Renewal	Implications from Goldstream Dam Safety Review	825,000	S	WU	200,000	275,000	75,000	75,000	-	-	425,000
2.670	Regional Water Supply	16-17	Renewal	Butchart Dam No. 5 Remediation Planning & Construction	3,550,000	S	WU	2,000,000	2,000,000	-	-	-	-	2,000,000
2.670	Regional Water Supply	17-25	Renewal	Implications from Sooke Lake Dam Safety Review	1,210,000	S	WU	500,000	500,000	-	-	-	-	500,000
2.670	Regional Water Supply	18-19	New	Sooke Lake Dam - Instrumentation System Improvements	1,300,000	S	WU	500,000	600,000	100,000	100,000	-	-	800,000
2.670	Regional Water Supply	18-20	New	Sooke Lake Dam - Breach Risk Reduction Measures	600,000	S	WU	500,000	500,000	-	-	-	-	500,000
2.670	Regional Water Supply	19-07	New	Integrate Dam Performance and Hydromet to SCADA	1,100,000	E	WU	500,000	1,000,000	-	-	-	-	1,000,000
2.670	Regional Water Supply	19-09	New	Cabin Pond Dams Decommissioning	100,000	S	WU	-	-	-	100,000	-	-	100,000
2.670	Regional Water Supply	19-12	New	Goldstream Dams Instrumentation Improvements	600,000	S	WU	500,000	-	100,000	400,000	-	-	500,000
2.670	Regional Water Supply	19-13	New	Dam Safety Instrumentation	300,000	E	WU	100,000	150,000	50,000	50,000	-	-	250,000
2.670	Regional Water Supply	20-19	Replacement	Goldstream System High Level Outlet Valve Replacements	200,000	S	WU	50,000	150,000	-	-	-	-	150,000
2.670	Regional Water Supply	21-03	New	Deception Dam - Dam Safety Review 2021 & Improvements	300,000	S	WU	100,000	200,000	-	-	-	-	200,000

2.670	Regional Water Supply	21-04	New	Saddle Dam - Dam Safety Review 2021 & Improvements	200,000	S	WU	100,000	100,000	-	-	-	-	100,000
2.670	Regional Water Supply	21-21	Replacement	Goldstream Dams - 4 Low Level Gate Improvements	150,000	S	WU	100,000	100,000	-	-	-	-	100,000
2.670	Regional Water Supply	21-22	Study	Charters Dam - Dam Safety Review 2021	250,000	S	WU	50,000	150,000	-	-	-	-	150,000
2.670	Regional Water Supply	22-08	New	Deception Dam Surveillance Improvements	450,000	S	WU	-	150,000	300,000	-	-	-	450,000
2.670	Regional Water Supply	23-01	New	Sooke Lake Dam Update Seismic Assessment	150,000	E	WU	-	-	150,000	-	-	-	150,000
2.670	Regional Water Supply	23-07	Renewal	Sooke Lake Dam Spillway and Gates Retrofit	450,000	S	WU	-	-	150,000	300,000	-	-	450,000
2.670	Regional Water Supply	23-08	Study	Regional Watershed Dams – Flood Forecasting System	300,000	S	WU	-	-	150,000	150,000	-	-	300,000
2.670	Regional Water Supply	23-09	Study	Sooke Lake Dam - Dam Safety Review 2023 & Addressing Implications	800,000	S	WU	-	-	200,000	300,000	300,000	-	800,000
2.670	Regional Water Supply	25-01	Study	Goldstream Dam - Dam Safety Review 2025 & Addressing Implications	350,000	S	WU	-	-	-	-	150,000	200,000	350,000
2.670	Regional Water Supply	25-02	Study	Probable Maximum Flood and Inflow Design Flood Updates	150,000	S	WU	-	-	-	-	150,000	-	150,000
2.670	Regional Water Supply	20-04	New	Sooke Lake HyDy Model Development	340,000	E	WU	80,000	260,000	30,000	30,000	-	-	320,000
2.670	Regional Water Supply	21-13	New	Flowcam Imaging System	150,000	E	WU	-	10,000	-	-	-	-	10,000
2.670	Regional Water Supply	22-05	New	WQ Lab Capital Improvements	40,000	B	WU	-	40,000	-	-	-	-	40,000
2.670	Regional Water Supply	22-06	Study	Sooke Lake Food Web Study	100,000	S	WU	-	100,000	-	-	-	-	100,000
2.670	Regional Water Supply	22-07	Study	Bulk-Water Connection Backflow Protection Study	50,000	S	WU	-	50,000	-	-	-	-	50,000
2.670	Regional Water Supply	23-06	Study	GVDWS Nitrification Study	50,000	S	WU	-	-	50,000	-	-	-	50,000
2.670	Regional Water Supply	22-19	New	Microbiological Media Preparator	45,000	E	WU	-	45,000	-	-	-	-	45,000
2.670	Regional Water Supply	24-02	Replacement	Boat Motor Replacement with Electric Outboards (Sooke and Goldstream Boats)	60,000	E	WU	-	60,000	-	-	-	-	60,000
2.670	Regional Water Supply	17-27	Replacement	Watershed Bridge and Culvert Replacement	1,000,000	S	WU	-	200,000	200,000	200,000	200,000	200,000	1,000,000
2.670	Regional Water Supply	17-28	Replacement	Watershed Security Infrastructure Upgrade and Replacement	600,000	E	WU	-	150,000	150,000	150,000	100,000	100,000	650,000
2.670	Regional Water Supply	17-29	Replacement	Water Supply Area Equipment Replacement	425,000	E	WU	-	85,000	85,000	85,000	85,000	85,000	425,000
2.670	Regional Water Supply	17-30	Replacement	Transmission Main Repairs	1,000,000	S	WU	-	200,000	200,000	200,000	200,000	200,000	1,000,000
2.670	Regional Water Supply	17-31	Replacement	Transmission System Components Replacement	400,000	S	WU	-	80,000	80,000	80,000	80,000	80,000	400,000
2.670	Regional Water Supply	17-33	Replacement	Disinfection Equipment Parts Replacement	1,000,000	E	WU	-	200,000	200,000	200,000	200,000	200,000	1,000,000
2.670	Regional Water Supply	17-34	Renewal	Supply System Computer Model Update	100,000	S	WU	-	20,000	20,000	20,000	20,000	20,000	100,000
2.670	Regional Water Supply	19-16	Replacement	Dam Improvements	1,500,000	S	WU	-	300,000	300,000	300,000	300,000	300,000	1,500,000
2.670	Regional Water Supply	19-22	Replacement	SCADA Repairs & Equipment Replacement	750,000	E	WU	-	150,000	150,000	150,000	150,000	150,000	750,000
2.670	Regional Water Supply	21-15	Replacement	Corrosion Protection	250,000	S	WU	-	50,000	50,000	50,000	50,000	50,000	250,000

2.670	Regional Water Supply	21-16	Replacement	Valve Chamber Upgrades	1,000,000	S	WU	-	200,000	200,000	200,000	200,000	200,000	1,000,000
2.670	Regional Water Supply	21-17	Replacement	Water Quality Equipment Replacement	250,000	E	WU	-	50,000	50,000	50,000	50,000	50,000	250,000
2.670	Regional Water Supply	21-18	Renewal	LIMS support	100,000	E	WU	-	25,000	25,000	25,000	25,000	25,000	125,000
2.670	Regional Water Supply	17-35	Replacement	Vehicle & Equipment Replacement (Funding from Replacement Fund)	2,495,000	V	ERF	291,000	1,205,250	406,000	290,000	450,000	200,000	2,551,250
2.670	Regional Water Supply	20-22	New	Vehicle for the Dam Safety Program	80,000	V	WU	35,000	80,000	-	-	-	-	80,000
2.670	Regional Water Supply	20-23	New	Vehicle for the CSE Support Program	62,000	V	WU	45,000	80,000	-	-	-	-	80,000
2.670	Regional Water Supply	21-30	New	Vehicle for Warehouse Operations	62,000	V	WU	35,000	62,000	-	-	-	-	62,000
2.670	Regional Water Supply	22-18	New	Electric Vehicle Charging Stations	80,000	E	WU	-	40,000	-	-	-	-	40,000
2.670	Regional Water Supply	22-18	New	Electric Vehicle Charging Stations	-	E	Grant	-	40,000	-	-	-	-	40,000
	Regional Water Supply Total				**119,831,000**			**10,346,000**	**27,817,250**	**25,231,000**	**21,970,000**	**22,570,000**	**4,210,000**	**101,798,250**
2.680	JDF Water Distribution	16-01	Renewal	Share of Combo Project: Upgrades to Buildings at 479 Island Highway	160,000	B	Cap	-	40,000	40,000	40,000	40,000	40,000	200,000
2.680	JDF Water Distribution	17-01	Renewal	Share of Combo Project: Voice Radio Upgrade	780,000	E	Cap	300,000	625,000	-	-	-	-	625,000
2.680	JDF Water Distribution	20-01	New	Share of Combo Project: Portable Pump Station	375,000	E	Cap	100,000	275,000	-	-	-	-	275,000
2.680	JDF Water Distribution	17-03	Replacement	Share of Combo Project: Office Equipment, Upgrades and Replacements	112,500	E	Cap	-	22,500	22,500	22,500	22,500	22,500	112,500
2.680	JDF Water Distribution	17-04	Replacement	Share of Combo Project: Computer Upgrades	425,000	E	Cap	-	85,000	85,000	85,000	85,000	85,000	425,000
2.680	JDF Water Distribution	17-05	New	Share of Combo Project: Development of the Maintenance Management Systems	50,000	E	Cap	-	25,000	10,000	10,000	10,000	10,000	65,000
2.680	JDF Water Distribution	17-06	Replacement	Share of Combo Project: Small Equipment & Tool Replacement (Water Operations)	200,000	E	Cap	-	40,000	40,000	40,000	40,000	-	160,000
2.680	JDF Water Distribution	17-07	Replacement	Share of Combo Project: Small Equipment & Tool Replacement (Corporate Fleet)	37,500	E	Cap	-	7,500	7,500	7,500	7,500	7,500	37,500
2.680	JDF Water Distribution	16-03	Renewal	Asset Management Plan	150,000	S	WU	150,000	-	50,000	100,000	-	-	150,000
2.680	JDF Water Distribution	21-14	Renewal	Fire Storage Analysis	120,000	S	WU	120,000	-	120,000	-	-	-	120,000
2.680	JDF Water Distribution	16-05	Renewal	Comprehensive Pump Station Upgrades (10 year Program)	5,000,000	S	WU	600,000	700,000	1,000,000	-	-	-	1,700,000
2.680	JDF Water Distribution	18-02	Renewal	JDF Reservoir Upgrades	1,250,000	S	WU	200,000	650,000	-	-	-	-	650,000
2.680	JDF Water Distribution	18-03	Renewal	JDF Site Decommissioning Program	1,050,000	S	WU	350,000	450,000	350,000	100,000	-	-	900,000
2.680	JDF Water Distribution	18-05	Replacement	Rocky Point Upgrades	9,314,000	S	WU	3,320,000	3,320,000	-	-	-	-	3,320,000
2.680	JDF Water Distribution	18-05	Replacement	Rocky Point Upgrades	-	S	Other	5,551,000	5,551,000	-	-	-	-	5,551,000
2.680	JDF Water Distribution	18-06	New	Disaster Response Plan for Water Supply and Distribution	400,000	S	WU	-	50,000	50,000	50,000	50,000	50,000	250,000
2.680	JDF Water Distribution	19-06	Renewal	Corrosion Protection Program	50,000	S	WU	-	5,000	5,000	5,000	-	-	15,000

2.680	JDF Water Distribution	19-09	New	Distribution System Seismic Resiliency Improvements	1,750,000	S	WU	-	150,000	500,000	500,000	500,000	-	1,650,000
2.680	JDF Water Distribution	20-03	Replacement	AC Pipe Replacement Program	27,000,000	S	WU	-	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
2.680	JDF Water Distribution	20-04	Replacement	William Head & VGH Meter Replacement	700,000	S	WU	300,000	550,000	-	-	-	-	550,000
2.680	JDF Water Distribution	20-06	Replacement	Sun River Reservoir Replacement	1,675,000	S	WU	700,000	1,275,000	-	-	-	-	1,275,000
2.680	JDF Water Distribution	20-06	Replacement	Sun River Reservoir Replacement	-	S	Other	-	200,000	-	-	-	-	200,000
2.680	JDF Water Distribution	20-07	Replacement	Goldstream AC Replacement	5,800,000	S	WU	4,300,000	5,100,000	-	-	-	-	5,100,000
2.680	JDF Water Distribution	21-02	Replacement	Sooke Rd - 2,200m of 600m Pipe - VMP to Jacklin	3,000,000	S	WU	-	200,000	2,800,000	-	-	-	3,000,000
2.680	JDF Water Distribution	21-13	Replacement	SCADA Master Plan Update & Upgrades	700,000	S	WU	-	500,000	-	-	-	-	500,000
2.680	JDF Water Distribution	22-01	New	East Sooke Interconnect Water Main	500,000	S	WU	-	500,000	-	-	-	-	500,000
2.680	JDF Water Distribution	22-02	New	Microwave Radio Upgrades	150,000	S	WU	-	150,000	-	-	-	-	150,000
2.680	JDF Water Distribution	16-06	Replacement	Vehicle & equipment replacement (funding from replacement fund)	2,094,000	V	ERF	362,000	1,060,000	270,000	400,000	240,000	124,000	2,094,000
2.680	JDF Water Distribution	17-07	New	Site Decommissioning - General	50,000	S	WU	-	10,000	10,000	10,000	10,000	10,000	50,000
2.680	JDF Water Distribution	17-09	Replacement	Emergency Main Replacement	500,000	S	WU	-	100,000	100,000	100,000	100,000	100,000	500,000
2.680	JDF Water Distribution	17-12	Replacement	Large Meters/Meter Vaults Components Replacement	1,250,000	S	WU	-	250,000	250,000	250,000	250,000	250,000	1,250,000
2.680	JDF Water Distribution	17-13	New	Site Security Upgrades	200,000	S	WU	-	40,000	40,000	40,000	40,000	40,000	200,000
2.680	JDF Water Distribution	17-15	Renewal	Distribution System Improvements	2,250,000	S	WU	-	450,000	450,000	450,000	450,000	450,000	2,250,000
2.680	JDF Water Distribution	17-16	New	Hydraulic Model Yearly Update	300,000	S	WU	-	60,000	60,000	60,000	60,000	60,000	300,000
2.680	JDF Water Distribution	21-03	Replacement	Hydrant & Flush Replacement, Upgrades and Additions	1,125,000	B	WU	-	225,000	225,000	225,000	225,000	225,000	1,125,000
2.680	JDF Water Distribution	21-04	Replacement	Residential Service & Meter Replacement	6,500,000	S	WU	-	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
2.680	JDF Water Distribution	21-05	Replacement	Pump Station Equipment Replacements	750,000	S	WU	-	150,000	150,000	150,000	150,000	150,000	750,000
2.680	JDF Water Distribution	21-06	Replacement	SCADA Equipment Replacement	500,000	S	WU	-	100,000	100,000	100,000	100,000	100,000	500,000
2.680	JDF Water Distribution	21-07	Renewal	Reservoir Equipment Replacement	500,000	S	WU	-	100,000	100,000	100,000	100,000	100,000	500,000
2.680	JDF Water Distribution	21-09	Replacement	Valve Replacement	1,000,000	S	WU	-	200,000	200,000	200,000	200,000	200,000	1,000,000
2.680	JDF Water Distribution	16-07	New	Update DCC Bylaw (Comprehensive Update in 2022)	255,000	S	Res	-	175,000	20,000	20,000	20,000	-	235,000
2.680	JDF Water Distribution	20-02	New	Bear Mountain Parkway Extension Supply Mains	2,000,000	S	Res	-	1,500,000	-	-	-	-	1,500,000
2.680	JDF Water Distribution	21-01	New	Sooke Henlyn Supply & Distribution Mains	1,000,000	S	Res	-	1,000,000	-	-	-	-	1,000,000
2.680	JDF Water Distribution	23-01	New	Skirt Mountain Improvements: Tank 4 and McCallum Pump Station (2020-2021) and Pump Station 7 and remaining Supply Main to Skirt Mtn Reservoir (2022)	9,110,000	S	Res	4,000,000	8,000,000	-	-	-	-	8,000,000

	JDF Water Distribution Total				**90,133,000**			**20,353,000**	**38,191,000**	**11,355,000**	**7,365,000**	**7,000,000**	**6,324,000**	**70,235,000**
2.681	Florence Lake Water	22-01	New	Florence Lake Inclusion Upgrades	300,000	S	Debt	-	300,000	-	-	-	-	300,000
	Florence Lake Water Total				**300,000**			**-**	**300,000**	**-**	**-**	**-**	**-**	**300,000**
2.691	Wilderness Mountain Water Service	22-01	New	Alternative Approval Process	15,000	S	Res	-	15,000	-	-	-	-	15,000
2.691	Wilderness Mountain Water Service	22-02	New	Water Treatment Plant Conceptual Design	50,000	S	Res	-	5,000	-	-	-	-	5,000
2.691	Wilderness Mountain Water Service	22-02	New	Water Treatment Plant Conceptual Design	50,000	S	Grant	-	45,000	-	-	-	-	45,000
2.691	Wilderness Mountain Water Service	23-01	New	Water Treatment Plant Upgrades	500,000	S	Debt	-	-	500,000	-	-	-	500,000
	Wilderness Mountain Water Service Total				**615,000**			**-**	**65,000**	**500,000**	**-**	**-**	**-**	**565,000**
3.701	Millstream Site Remediation	17-01	Renewal	Millstream Meadows Remediation	14,705,734	L	Cap	457,500	457,500	-	-	-	-	457,500
3.701	Millstream Site Remediation	17-01	Renewal	Millstream Meadows Remediation	-	L	Grant	292,500	292,500	-	-	-	-	292,500
	Millstream Site Remediation Total				**14,705,734**			**750,000**	**750,000**	**-**	**-**	**-**	**-**	**750,000**
3.705	SSI Septage / Composting	16-03	Study	Options Analysis	70,000	S	Res	65,000	70,000	-	-	-	-	70,000
3.705	SSI Septage / Composting	17-01	Study	Public Engagement for Treatment Capital Project	10,000	S	Res	-	-	10,000	-	-	-	10,000
3.705	SSI Septage / Composting	17-02	Study	Referendum or Alternative Approval Process - Funding for Future Projects	60,000	S	Res	15,000	-	60,000	-	-	-	60,000
3.705	SSI Septage / Composting	18-01	Replacement	Treatment and Disposal	110,000	S	Res	-	-	110,000	-	-	-	110,000
3.705	SSI Septage / Composting	18-01	Replacement	Treatment and Disposal	2,000,000	S	Debt	-	-	-	2,000,000	-	-	2,000,000
3.705	SSI Septage / Composting	20-01	Replacement	Lagoon Closure	82,500	S	Grant	75,000	75,000	-	-	-	-	75,000
3.705	SSI Septage / Composting	20-01	Replacement	Lagoon Closure	-	S	Res	-	7,500	-	-	-	-	7,500
3.705	SSI Septage / Composting	21-01	Study	Strategic Asset management plan	40,000	S	Grant	-	-	-	-	40,000	-	40,000
3.705	SSI Septage / Composting	21-01	Study	Strategic Asset management plan	10,000	S	Res	-	-	-	-	10,000	-	10,000
3.705	SSI Septage / Composting	22-01	New	Composting Facility	168,462	S	Grant	168,462	168,462	-	-	-	-	168,462
3.705	SSI Septage / Composting	22-01	New	Composting Facility	33,196	S	Other	33,196	33,196	-	-	-	-	33,196
3.705	SSI Septage / Composting	22-01	New	Composting Facility	60,000	S	Grant	60,000	60,000	-	-	-	-	60,000
	SSI Septage / Composting Total				**2,644,158**			**416,658**	**414,158**	**180,000**	**2,000,000**	**50,000**	**-**	**2,644,158**
3.718	Saanich Peninsula Wastewater	16-06	New	Biosolids Treatment & Disposal Options Study	100,000	S	Cap	100,000	50,000	50,000	-	-	-	100,000
3.718	Saanich Peninsula Wastewater	20-02	Renewal	Replace Aerators in Oxidation Ditches	200,000	E	Res	50,000	50,000	-	-	-	-	50,000
3.718	Saanich Peninsula Wastewater	20-02	Renewal	Replace Aerators in Oxidation Ditches	800,000	E	Debt	-	-	-	800,000	-	-	800,000
3.718	Saanich Peninsula Wastewater	20-06	Renewal	SPWWTP Road Upgrades & Repairs	300,000	S	Debt	-	-	-	285,000	-	-	285,000

3.718	Saanich Peninsula Wastewater	21-01	Renewal	SPWWTP Concrete Tank Repairs	1,850,000	S	Res	100,000	1,100,000	-	-	-	-	1,100,000
3.718	Saanich Peninsula Wastewater	21-03	Renewal	SPWWTP Screenings Bin	300,000	S	Res	-	-	50,000	250,000	-	-	300,000
3.718	Saanich Peninsula Wastewater	21-05	Renewal	SPWWTP HVAC Fan Replacements	200,000	S	Res	-	50,000	100,000	-	-	-	150,000
3.718	Saanich Peninsula Wastewater	23-04	Replacement	Replace SCADA Servers and Ethernet Upgrades	250,000	S	ERF	-	250,000	-	-	-	-	250,000
3.718	Saanich Peninsula Wastewater	23-03	Renewal	SPWWTP Solids Handling Equipment Removal	400,000	S	Debt	-	-	-	50,000	100,000	250,000	400,000
3.718	Saanich Peninsula Wastewater	23-02	Study	Bazan Bay Outfall Inspection	200,000	S	Res	-	-	200,000	-	-	-	200,000
3.718	Saanich Peninsula Wastewater	21-02	Renewal	Sidney Pump Station Wet Well Upgrades	250,000	S	Debt	-	-	-	250,000	-	-	250,000
3.718	Saanich Peninsula Wastewater	19-03	Renewal	Corrosion Prevention Program	120,000	S	Res	20,000	20,000	-	-	60,000	-	80,000
3.718	Saanich Peninsula Wastewater	19-06	Renewal	Odour Control Upgrades	575,000	S	Res	-	400,000	-	-	-	-	400,000
3.718	Saanich Peninsula Wastewater	21-04	Replacement	Voice Radio Replacement	35,000	E	ERF	-	17,500	-	-	-	-	17,500
3.718	Saanich Peninsula Wastewater	18-10	Replacement	Equipment Replacement - Annual Provisional	750,000	S	ERF	-	150,000	150,000	150,000	150,000	150,000	750,000
3.718	Saanich Peninsula Wastewater	22-02	New	Microwave Radio Upgrades	150,000	E	Debt	-	-	-	150,000	-	-	150,000
3.718	Saanich Peninsula Wastewater	24-02	Replacement	Replace IWOps Trailer F00774 1998 G & M Generator Trailer	230,000	E	Debt	-	-	-	230,000	-	-	230,000
3.718	Saanich Peninsula Wastewater	20-03	Renewal	Trunk Sewer Relining	2,200,000	S	Res	1,050,000	1,050,000	-	-	-	-	1,050,000
3.718	Saanich Peninsula Wastewater	20-04	Renewal	Manhole Repairs and Replacement	500,000	S	Debt	-	-	-	250,000	250,000	-	500,000
3.718	Saanich Peninsula Wastewater	23-01	Renewal	DCC Program - 5-year Update	50,000	S	Res	-	-	-	50,000	-	-	50,000
	Saanich Peninsula Wastewater Total				**9,510,000**			**1,320,000**	**3,137,500**	**550,000**	**2,465,000**	**560,000**	**400,000**	**7,112,500**
3.798C	Debt - Core Area Wastewater Treatment Program	16-01a	New	CAWTP	462,000,000	S	Grant	14,992,900	14,992,900	-	-	-	-	14,992,900
3.798C	Debt - Core Area Wastewater Treatment Program	16-01c	New	CAWTP	211,900,000	S	Cap	1,357,100	1,357,100	1,068,100	-	-	-	2,425,200
3.798C	Debt - Core Area Wastewater Treatment Program	20-01a	New	IT Capital Purchases and Plant Optimization	900,000	E	Cap	120,000	120,000	-	-	-	-	120,000
3.798C	Debt - Core Area Wastewater Treatment Program	20-02a	New	New Fleet Purchases	1,400,000	V	Cap	396,000	133,000	263,000	-	-	-	396,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-01	Renewal	Lang Cove Electrical and Building Upgrades	350,000	S	Res	-	350,000	-	-	-	-	350,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-02	Renewal	Marigold Electrical and Building Upgrades	2,250,000	S	Debt	2,200,000	2,200,000	-	-	-	-	2,200,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-03	Renewal	Currie Major Electrical and Siesmic Upgrades	2,300,000	S	Debt	-	400,000	-	1,900,000	-	-	2,300,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-04	Renewal	Craigflower Odour Control Upgrade	400,000	S	Debt	400,000	400,000	-	-	-	-	400,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-05	Replacement	Harling PS - Complete Replacement	1,900,000	S	Debt	200,000	200,000	1,700,000	-	-	-	1,900,000
3.798C	Debt - Core Area Wastewater Treatment Program	22-01	Renewal	Odour Control HVAC Testing and Balancing	200,000	S	Debt	-	200,000	-	-	-	-	200,000
3.798C	Debt - Core Area Wastewater Treatment Program	22-05	Replacement	Lang Cove Discharge Isolation Valves	400,000	S	ERF	-	400,000	-	-	-	-	400,000
3.798C	Debt - Core Area Wastewater Treatment Program	24-01	Renewal	Trent PLC Upgrade	250,000	S	Debt	-	-	-	250,000	-	-	250,000

3.798C	Debt - Core Area Wastewater Treatment Program	24-02	Renewal	Hood Mechanical and Electrical Renewal	420,000	S	Debt	-	-	-	420,000	-	-	420,000
3.798C	Debt - Core Area Wastewater Treatment Program	24-03	Renewal	Currie Minor Mechanical and Electrical Renewal	230,000	S	Debt	-	-	-	230,000	-	-	230,000
3.798C	Debt - Core Area Wastewater Treatment Program	24-04	Renewal	Humber Electrical and Mechanical Renewal	290,000	S	Debt	-	-	-	290,000	-	-	290,000
3.798C	Debt - Core Area Wastewater Treatment Program	24-05	Renewal	Rutland Electrical and Mechanical Renewal	290,000	S	Debt	-	-	-	290,000	-	-	290,000
3.798C	Debt - Core Area Wastewater Treatment Program	24-06	Renewal	Penrhyn Electrical and Mechanical Renewal	670,000	S	Debt	-	-	-	120,000	550,000	-	670,000
3.798C	Debt - Core Area Wastewater Treatment Program	22-06	Replacement	Pump Station Equipment Replacement	560,000	S	ERF	-	228,000	162,000	130,000	30,000	10,000	560,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-06	Renewal	Shoreline Trunk Sewer Upgrade	2,400,000	S	Debt	200,000	200,000	2,000,000	-	-	-	2,200,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-07	New	Western Trunk Sewer Twinning	15,000,000	S	Debt	400,000	400,000	-	-	-	-	400,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-08	Replacement	Boundary Odour Control Replacement	400,000	S	Res	-	400,000	-	-	-	-	400,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-09	Renewal	Bowker Sewer Rehabilitation	8,600,000	S	Debt	4,175,000	8,475,000	-	-	-	-	8,475,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-10	Renewal	Sewer Cleaning and Inspection	600,000	S	Debt	75,000	75,000	-	150,000	150,000	150,000	525,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-11	Renewal	Manhole Repairs and Replacement	1,500,000	S	Debt	500,000	500,000	250,000	250,000	250,000	250,000	1,500,000
3.798C	Debt - Core Area Wastewater Treatment Program	23-01	Renewal	Cecelia Ravine Pipe Protection	300,000	S	Debt	-	-	300,000	-	-	-	300,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-12	Renewal	Gorge Siphon Inlet Chamber Upgrade	500,000	S	Res	-	475,000	-	-	-	-	475,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-13	New	Craigflower Forcemain Twinning	9,600,000	S	Debt	300,000	300,000	300,000	4,500,000	4,500,000	-	9,600,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-14	Renewal	Marigold Siphon Assessment	8,300,000	S	Debt	400,000	400,000	-	-	7,900,000	-	8,300,000
3.798C	Debt - Core Area Wastewater Treatment Program	22-02	Renewal	Gorge and Harriet Siphon Assessment	250,000	S	Res	-	250,000	-	-	-	-	250,000
3.798C	Debt - Core Area Wastewater Treatment Program	23-02	Renewal	Penrhyn Siphon Assessment	400,000	S	Debt	-	-	400,000	-	-	-	400,000
3.798C	Debt - Core Area Wastewater Treatment Program	24-07	Renewal	Parsons Siphon Assessment	400,000	S	Debt	-	-	-	400,000	-	-	400,000
3.798C	Debt - Core Area Wastewater Treatment Program	25-01	Renewal	Admirals Siphon Assessment	400,000	S	Debt	-	-	-	-	400,000	-	400,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-15	Replacement	Parsons Meter Replacement	250,000	S	Debt	225,000	225,000	-	-	-	-	225,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-16	New	Gorge & Chapman Meter	130,000	S	Debt	130,000	130,000	-	-	-	-	130,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-17	New	Esquimalt Nation Meter	200,000	S	Debt	200,000	200,000	-	-	-	-	200,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-18	New	Shoreline Trunk Meter	240,000	S	Debt	50,000	240,000	-	-	-	-	240,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-19	New	Selkirk Meter	190,000	S	Debt	190,000	190,000	-	-	-	-	190,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-20	Replacement	Haultain, Hereward, Langford Replacement	40,000	S	Debt	40,000	40,000	-	-	-	-	40,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-21	Replacement	Penrhyn Meter	90,000	S	Debt	90,000	90,000	-	-	-	-	90,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-22	Study	Asset Management Plan Update	250,000	S	Debt	250,000	250,000	-	-	-	-	250,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-23	Study	DCC Program Development	400,000	S	Debt	100,000	200,000	-	-	-	-	200,000

3.798C	Debt - Core Area Wastewater Treatment Program	21-24	Renewal	Record Drawing and Wastewater Agreement Updates	600,000	S	Debt	50,000	150,000	100,000	100,000	100,000	100,000	550,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-25	Renewal	SCADA and Radio Assessment	3,150,000	S	Debt	50,000	800,000	750,000	750,000	750,000	-	3,050,000
3.798C	Debt - Core Area Wastewater Treatment Program	22-03	Renewal	Acquisition of Outstanding Right-of-Ways	1,200,000	S	Debt	-	200,000	-	-	1,000,000	-	1,200,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-26	Replacement	Annual Provisional Emergency Repairs	5,000,000	S	Debt	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-27	New	New Infrastructure Optimization	500,000	S	Debt	470,000	470,000	-	-	-	-	470,000
3.798C	Debt - Core Area Wastewater Treatment Program	22-04	New	Microwave Radio Upgrades	200,000	S	ERF	-	200,000	-	-	-	-	200,000
3.798C	Debt - Core Area Wastewater Treatment Program	24-08	Renewal	Clover Point Outfall Retrofit	500,000	S	Debt	-	-	-	500,000	-	-	500,000
3.798C	Debt - Core Area Wastewater Treatment Program	25-02	Renewal	Macaulay Point Outfall Retrofit	750,000	S	Debt	-	-	-	-	750,000	-	750,000
3.798C	Debt - Core Area Wastewater Treatment Program	21-29	Renewal	Quonset removal	100,000	S	Debt	-	50,000	-	-	-	-	50,000
3.798C	Debt - Core Area Wastewater Treatment Program	22-07	New	RTF Infrastructure Optimization	294,000	S	Debt	-	294,000	-	-	-	-	294,000
	Debt - Core Area Wastewater Treatment Program Total				**850,544,000**			**27,561,000**	**37,185,000**	**8,293,100**	**11,280,000**	**17,380,000**	**1,510,000**	**75,648,100**
3.810	Ganges Sewer Utility (SSI)	21-01	New	Strategic Asset Management Plan	50,000	S	Grant	-	40,000	-	-	-	-	40,000
3.810	Ganges Sewer Utility (SSI)	21-01	New	Strategic Asset Management Plan	-	S	Res	-	10,000	-	-	-	-	10,000
3.810	Ganges Sewer Utility (SSI)	21-02	New	Reclaimed Water Study	57,500	S	Res	57,500	57,500	-	-	-	-	57,500
3.810	Ganges Sewer Utility (SSI)	21-03	New	VFD installation for EQ Tank	50,000	S	Res	50,000	50,000	-	-	-	-	50,000
3.810	Ganges Sewer Utility (SSI)	21-04	New	Ganges WWTP Lab Room, Crew Room and blower room design	60,000	S	Res	50,000	60,000	-	-	-	-	60,000
3.810	Ganges Sewer Utility (SSI)	21-05	New	Construction of WWTP Chemical storage, lab, crew room facilities	1,000,000	S	Res	-	200,000	-	-	-	-	200,000
3.810	Ganges Sewer Utility (SSI)	21-05	New	Construction of WWTP Chemical storage, lab, crew room facilities	-	S	Debt	200,000	-	800,000	-	-	-	800,000
3.810	Ganges Sewer Utility (SSI)	21-06	New	Aeration system improvement detailed design	90,000	E	Res	90,000	90,000	-	-	-	-	90,000
3.810	Ganges Sewer Utility (SSI)	22-01	Replacement	Electorate Assent for Borrowing	60,000	S	Res	-	60,000	-	-	-	-	60,000
3.810	Ganges Sewer Utility (SSI)	22-02	Replacement	Public Engagement	10,000	S	Res	-	10,000	-	-	-	-	10,000
3.810	Ganges Sewer Utility (SSI)	22-03	New	Aeration system improvement construction	630,000	E	Grant	-	100,000	-	-	-	-	100,000
3.810	Ganges Sewer Utility (SSI)	22-03	New	Aeration system improvement construction	-	E	Debt	-	-	530,000	-	-	-	530,000
3.810	Ganges Sewer Utility (SSI)	24-01	New	Electrical upgrdes -lighting and HMI	25,000	E	Res	-	-	-	25,000	-	-	25,000
3.810	Ganges Sewer Utility (SSI)	23-04	Replacement	Replace IWOps Trailer F00845 1999 Ublit Generator Trailer	77,000	E	Res	-	-	77,000	-	-	-	77,000
	Ganges Sewer Utility (SSI) Total				**2,109,500**			**447,500**	**677,500**	**1,407,000**	**25,000**	**-**	**-**	**2,109,500**
3.820	Maliview Sewer Utility (SSI)	21-03	Replacement	Wastewater Treatment Plant Upgrade	2,010,000	S	Debt	-	300,000	1,710,000	-	-	-	2,010,000
3.820	Maliview Sewer Utility (SSI)	22-02	Renewal	Collection system repairs	200,000	S	Debt	-	-	200,000	-	-	-	200,000
3.820	Maliview Sewer Utility (SSI)	23-01	New	SAMP Development	9,000	S	Res	-	-	-	9,000	-	-	9,000

3.820	Maliview Sewer Utility (SSI)	23-01	New	SAMP Development	32,000	S	Grant	-	-	-	32,000	-	-	32,000
	Maliview Sewer Utility (SSI) Total				**2,251,000**			**-**	**300,000**	**1,910,000**	**41,000**	**-**	**-**	**2,251,000**
3.830	Magic Lake Sewer Utility (Pender)	20-01	Renewal	Wastewater Improvements - Sewer Replacement	3,943,916	S	Debt	1,700,000	1,100,000	600,000	-	-	-	1,700,000
3.830	Magic Lake Sewer Utility (Pender)	21-01	Renewal	Wastewater Improvements - Pump Station and Treatment Plant Upgrades	7,709,350	S	Debt	-	800,100	1,066,800	189,180	-	-	2,056,080
3.830	Magic Lake Sewer Utility (Pender)	21-01	Renewal	Wastewater Improvements - Pump Station and Treatment Plant Upgrades	-	S	Grant	-	2,199,900	2,933,200	520,170	-	-	5,653,270
3.830	Magic Lake Sewer Utility (Pender)	22-01	New	EV Charging Station	5,000	E	Res	-	2,500	-	-	-	-	2,500
3.830	Magic Lake Sewer Utility (Pender)	22-01	New	EV Charging Station	-	E	Grant	-	2,500	-	-	-	-	2,500
	Magic Lake Sewer Utility (Pender) Total				**11,658,266**			**1,700,000**	**4,105,000**	**4,600,000**	**709,350**	**-**	**-**	**9,414,350**
3.850	Port Renfrew Sewer	22-01	Replacement	Genset Upgrade	60,000	S	Grant	-	60,000	-	-	-	-	60,000
3.850	Port Renfrew Sewer	22-02	Renewal	Alternative Approval Process	15,000	S	Res	-	15,000	-	-	-	-	15,000
3.850	Port Renfrew Sewer	23-01	Replacement	Phase 1 - System Renewal - Outfall and Sewer Replacement	1,500,000	S	Debt	-	-	150,000	1,350,000	-	-	1,500,000
3.850	Port Renfrew Sewer	25-01	Renewal	Phase 2 - System Renewal - New WWTP and Pump Station	400,000	S	Debt	-	-	-	-	400,000	-	400,000
	Port Renfrew Sewer Total				**1,975,000**			**-**	**75,000**	**150,000**	**1,350,000**	**400,000**	**-**	**1,975,000**
	Grand Total								**181,136,586**	**265,950,277**	**133,067,525**	**79,838,760**	**29,776,275**	**689,769,423**

APPENDIX N

CAPITAL REGIONAL DISTRICT

BYLAW NO. 4481

****

A BYLAW TO ADOPT THE FIVE YEAR FINANCIAL PLAN FOR THE YEARS 2022 – 2026

****

WHEREAS pursuant to Section 374 of the *Local Government Act*, the Regional District must adopt a five year financial plan for the years 2022 to 2026, by bylaw, by the 31st of March;

NOW THEREFORE the Board of the Capital Regional District in open meeting assembled, enacts as follows:

1. Schedule A attached hereto and made part of this bylaw comprises the five year financial plan for the years 2022 to 2026.

2. Schedule B attached hereto and made part of this bylaw comprises the five year capital expenditure plan for the years 2022 to 2026.

3. This Bylaw may be cited as "2022 to 2026 Financial Plan Bylaw, 2022".

READ A FIRST TIME THIS	th	day of	202_
READ A SECOND TIME THIS	th	day of	202_
READ A THIRD TIME THIS	th	day of	202_
ADOPTED THIS	th	day of	202_

_________________________________ _________________________________
CHAIR CORPORATE OFFICER

Attachment: Schedules A and B

CAPITAL REGIONAL DISTRICT 2022 FINANCIAL PLAN — **Schedule A**

		Expenditures						*Revenue*								
		Total 2022	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2022	Surplus 2021	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2022
1.010	Legislative & General Government	29,930,014	29,271,034			363,840	295,140	29,930,014	1,210,559	14,331,680	2,552,912	1,367,976	84,880		10,382,007	10,382,007
1.10X	Facilities and Risk	4,049,422	3,782,364			55,000	212,058	4,049,422		3,800,549		88,966			159,907	159,907
1.101	G.I.S.	617,943	544,453			23,490	50,000	617,943		494,422		3,368			120,153	120,153
1.103	Elections	262,932	237,432				25,500	262,932			122,457	74,984			65,491	65,491
1.104	U.B.C.M.	12,945	12,945					12,945	1,147			76			11,722	11,722
1.109	Electoral Area Admin Exp - JDF	63,837	63,837					63,837	3,570			138			60,129	60,129
1.110	Electoral Area Admin Exp - SGI	466,325	465,305				1,020	466,325			60,250	17,696			388,379	388,379
1.111	Electoral Area Admin Exp - SSI	988,945	988,445				500	988,945	20,050	450,716		689			517,490	517,490
1.112	Regional Grant in Aid	1,477,358	1,477,358					1,477,358	1,457,358			20,000				-
1.114	Grant-in-Aid - Juan de Fuca	54,425	54,425					54,425	54,135			290				-
1.116	Grant-in-Aid - Salt Spring Island	106,961	106,961					106,961	56,669			236			50,056	50,056
1.117	Grant-in-Aid - Southern Gulf Islands	108,488	108,488					108,488	2,714			1,189			104,585	104,585
1.119	Vancouver Island Regional Library	322,818	322,818					322,818	141			575			322,102	322,102
1.121	Sooke Regional Museum	215,882	215,882					215,882	200			341			215,341	215,341
1.123	Prov. Court of B.C. (Family Court)	149,360	2,750				146,610	149,360				149,360				-
1.124	SSI Economic Development Commission	100,822	100,822					100,822			2,000	585			98,237	98,237
1.125	SGI Economic Development Commission	123,156	123,156					123,156	2,772			1,337			119,047	119,047
1.126	Victoria Family Court Committee	16,035	16,035					16,035	157			878			15,000	15,000
1.128	Greater Victoria Police Victim Services	300,551	299,949		602			300,551				15,358			285,193	285,193
1.129	Vancouver Island Regional Library - Debt	180,600	60,000	120,600				180,600				180,600				-
1.133	Langford E.A. - Greater Victoria Public Library	32,102	32,102					32,102	524			87			31,491	31,491
1.137	Galiano Island Community Use Building	63,202	32,785	27,417			3,000	63,202				273			62,929	62,929
1.138	Southern Gulf Islands Regional Library	232,808	232,808					232,808	1,335			2,400			229,073	229,073
1.141	Salt Spring Island Public Library	665,268	492,881	145,607			26,780	665,268				1,648			663,620	663,620
1.15X	Municipalities' Own Debt - M.F.A.	15,430,601	61,100	15,369,501				15,430,601				61,100			15,369,501	15,369,501
1.170	Gossip Island Electric Power Supply	56,998	555	56,443				56,998	143			270		56,585		56,585
1.224	Community Health - Homeless Sec.	816,201	816,201					816,201	15,620			192,087			608,494	608,494
1.226	Community Health (CHR) Facilities	1,658,419	1,104,749				553,670	1,658,419				1,658,419				-
1.227	Saturna Island Medical Clinic	33,541	33,541					33,541				2,152			31,389	31,389
1.228	Galiano Health Service	135,812	135,812					135,812	126			90			135,596	135,596
1.229	Pender Islands Health Care Centre	225,987	225,987					225,987							225,987	225,987
1.230	Traffic Safety Commission	118,428	118,428					118,428	42,358			3,558			72,512	72,512
1.232	Port Renfrew Street Lighting	8,984	8,984					8,984	1,520			325	3,654	3,485		3,485
1.234	S.S.I. Street Lighting	26,704	26,200		504			26,704				36			26,668	26,668
1.235	S. G. I. Small Craft Harbour Facilities	449,320	260,120	15,600			173,600	449,320				6,792	141,240	301,288		301,288
1.236	Salt Spring Island Fernwood Dock	25,847	15,847				10,000	25,847				168		25,679		25,679
1.238A	Community Transit (S.S.I.)	507,996	492,996				15,000	507,996			130,000	183,285			194,711	194,711
1.238B	Community Transportation (S.S.I.)	172,206	82,206				90,000	172,206				1,161			171,045	171,045
1.280	Regional Parks	16,779,411	11,942,126	516,778		222,190	4,098,317	16,779,411		32,053		864,888	429,663		15,452,807	15,452,807
1.280A	Regional Parks - Land Acquisition	80,000	50,000	30,000				80,000							80,000	80,000
1.290	Royal Theatre	580,000	100,000			102,000	378,000	580,000							580,000	580,000
1.295	McPherson Theatre	786,233	350,000			88,000	348,233	786,233				36,233			750,000	750,000
1.297	Arts Grants	3,006,402	3,006,402					3,006,402		13,614	25,000	185,956			2,781,832	2,781,832
1.299	Salt Spring Island Arts	121,762	120,210		1,552			121,762				85			121,677	121,677
1.309	Climate Action and Adaptation	1,480,455	1,479,769				686	1,480,455				76,028			1,404,427	1,404,427
1.310	Land Banking & Housing	3,026,344	1,960,987	1,051,357		10,000	4,000	3,026,344	111,491	765,859	74,992	594,411	35,130		1,444,461	1,444,461
1.311	Regional Housing Trust Fund	5,302,666	5,302,666					5,302,666	4,253,753			94,407			954,506	954,506
1.313	Animal Care Services	1,208,108	1,198,108				10,000	1,208,108			22,493	720,103	18,500		447,012	447,012
1.314	SGI House Numbering	9,485	9,485					9,485	43			107			9,335	9,335
1.316	SSI Building Numbering	9,606	9,587		19			9,606				20			9,586	9,586
1.317	JDF Building Numbering	13,099	13,099					13,099	157			40			12,902	12,902
1.318	Building Inspection	1,792,001	1,742,381			6,320	43,300	1,792,001		30,076	66,235	4,412	1,237,510		453,768	453,768
1.319	Soil Deposit Removal	5,722	5,722					5,722				40			5,682	5,682
1.320	Noise Control	40,021	40,021					40,021				310			39,711	39,711
1.322	Nuisances & Unsightly Premises	53,375	53,375					53,375				313			53,062	53,062
1.323	By-Law Enforcement	539,235	502,275				36,960	539,235		510,425		28,810				-
1.324	Regional Planning Services	2,193,512	2,191,012				2,500	2,193,512		77,852	857,304	64,714			1,193,642	1,193,642
1.325	Electoral Area Services - Planning	807,042	731,272				75,770	807,042		26,420	35,269	2,647	45,000		697,706	697,706
1.330	Regional Growth Strategy	328,309	318,309				10,000	328,309			15,354	17,344			295,611	295,611
1.335	Geo-Spatial Referencing System	174,545	114,495				60,050	174,545				8,708	8,130		157,707	157,707
1.340	JDF Livestock Injury Compensation	3,150	3,150					3,150							3,150	3,150
1.341	SGI Livestock Injury Compensation	3,150	3,150					3,150							3,150	3,150
1.342	SSI Livestock Injury Compensation	3,150	3,150					3,150							3,150	3,150
1.350	Willis Point Fire Protect & Recreation	177,868	117,013			6,300	54,555	177,868	9,919			33,850			134,099	134,099
1.352	South Galiano Fire Protection	472,448	338,970	44,068		5,810	83,600	472,448				700		66,688	405,060	471,748
1.353	Otter Point Fire Protection	516,158	354,858			5,500	155,800	516,158				320			515,838	515,838
1.354	Malahat Fire Protection	65,601	65,601					65,601	4						65,597	65,597
1.355	Durrance Road Fire Protection	3,020	2,719				301	3,020						3,020		3,020
1.356	Pender Fire Protection	1,165,220	897,118	111,596			156,506	1,165,220			111,596	11,018			1,042,606	1,042,606
1.357	East Sooke Fire Protection	553,329	303,220	155,109			95,000	553,329	27,238			26,160	45,000		454,931	454,931
1.358	Port Renfrew Fire Protection	154,657	126,759	2,898			25,000	154,657				1,176	61,610		91,871	91,871
1.359	N. Galiano Fire Protection	220,715	160,443	48,872		6,400	5,000	220,715	22,486			907		24,440	172,882	197,322
1.360	Shirley Fire Protection	158,639	87,639			10,000	61,000	158,639				200			158,439	158,439
1.363	Saturna Island Fire	188,365	188,105		260			188,365				10,569			177,796	177,796
1.369	Electoral Area Fire Services - JDF	94,666	92,911			1,755		94,666			25,800	100			68,766	68,766
1.369	Electoral Area Fire Services - SGI	108,017	106,012			2,005		108,017			29,470				78,547	78,547
1.370	Juan de Fuca Emergency Program	88,813	72,933				15,880	88,813				235			88,578	88,578
1.371	S.S.I. Emergency Program	130,103	130,103					130,103			2,000	190			127,913	127,913

CAPITAL REGIONAL DISTRICT 2022 FINANCIAL PLAN

Schedule A

		Expenditures						*Revenue*								
		Total 2022	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2022	Surplus 2021	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2022
1.372	Electoral Area Emergency Program	630,264	622,764				7,500	630,264		468,860	12,674	917			147,813	147,813
1.373	S.G.I. Emergency Program	250,048	236,248				13,800	250,048				2,670			247,378	247,378
1.374	Regional Emergency Program Support	195,609	195,609					195,609			56,199	7,524			131,886	131,886
1.375	Hazardous Material Incident Response	352,038	342,478				9,560	352,038			10,633	18,312			323,093	323,093
1.377	J.D.F. Search and Rescue	91,042	87,074				3,968	91,042				21,090			69,952	69,952
1.378	S.S.I. Search and Rescue	32,780	32,780					32,780	7,728			97			24,955	24,955
1.40X	SEAPARC	4,328,565	3,804,599	103,966			420,000	4,328,565				393,284	809,965		3,125,316	3,125,316
1.405	JDF EA - Community Parks	196,546	176,546				20,000	196,546	2,455			817			193,274	193,274
1.408	JDF EA - Community Recreation	90,128	90,128					90,128				20,620			69,508	69,508
1.44X	Panorama Rec. Center.	9,869,066	8,385,369	771,334			712,363	9,869,066				1,579,513	3,099,067		5,190,486	5,190,486
1.455	Salt Spring Island - Community Parks	1,009,096	994,096				15,000	1,009,096		397,958		153,066			458,072	458,072
1.458	Salt Spring Is.- Community Rec	264,803	264,803					264,803				38	210,183		54,582	54,582
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	1,988,640	1,751,881				236,759	1,988,640		100,780	28,083	50,642	261,040		1,548,095	1,548,095
1.465	Saturna Island Comm. Parks	24,899	18,899				6,000	24,899				1,576			23,323	23,323
1.468	Saturna Island - Community Rec.	21,167	21,167					21,167	10,390			886			9,891	9,891
1.475	Mayne Is. Com. Parks & Rec	93,173	75,043				18,130	93,173				2,770			90,403	90,403
1.476	Mayne Is. Comm. Parks (reserve)	22,701	22,701					22,701	16,041			6,270	390			-
1.478	Mayne Is. Community Rec.	48,684	48,684					48,684	13,734			60			34,890	34,890
1.485	North & South Pender Com. Parks	165,474	122,474				43,000	165,474				1,820			163,654	163,654
1.488	North & South Pender Com. Rec	69,107	69,107					69,107	2,972			852			65,283	65,283
1.495	Galiano Parks	94,823	84,823				10,000	94,823				99			94,724	94,724
1.498	Galiano Community Recreation	38,133	38,133					38,133	678			28			37,427	37,427
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	25,126,320	23,089,609				2,036,711	25,126,320			89,065	6,632,823	18,404,432			-
1.523	Port Renfrew Refuse Disposal	89,497	83,497				6,000	89,497		17,000		38,645			33,852	33,852
1.525	Solid Waste Disposal - Debt	151,279	840	150,439				151,279				840	150,439			-
1.531	Stormwater Quality Management - Sooke	38,281	23,145				15,136	38,281				81			38,200	38,200
1.533	Stormwater Quality Management - S.G.I.	39,100	39,100					39,100				401			38,699	38,699
1.535	Stormwater Quality Management - S.S.I.	47,970	47,970					47,970			20,000	30			27,940	27,940
1.536	LWMP-Stormwater Quality Management-Core	732,400	732,400					732,400			5,959	89,288			637,153	637,153
1.537	Stormwater Quality Management - Peninsula	118,107	118,107					118,107				4,051			114,056	114,056
1.538	Source - Stormwater Quality - Peninsula	55,856	55,856					55,856				1,646			54,210	54,210
1.57X	Environmental Services	23,644,160	23,221,528			55,000	367,632	23,644,160	170,000	23,361,347	20,413	92,400				-
1.911	911 Systems	2,532,090	1,470,141	1,011,949			50,000	2,532,090			71,541	2,156,988	127,338		176,223	176,223
1.912B	911 Call Answer - Municipalities	63,910.00			63,910			63,910.00		703,444		(49,731)			(589,803)	(589,803)
1.913	913 Fire Dispatch	298,412	263,412				35,000	298,412				14,311			284,101	284,101
1.921	Regional CREST Contribution	1,764,110	1,764,110					1,764,110	1,559			102,733			1,659,818	1,659,818
1.923	Emergency Comm - CREST - S.G.I.	180,704	180,704					180,704	1,107			1,985			177,612	177,612
1.924	Emergency Comm - CREST - J.D.F.	125,402	123,548		1,854			125,402				259			125,143	125,143
1.925	Emergency Comm - CREST - S.S.I.	143,386	143,386					143,386	408			151			142,827	142,827
2.610	Saanich Peninsula Water Supply	7,517,025	6,667,025				850,000	7,517,025				500	7,516,525			-
2.620	SSI Highland Water System	30,971	213	30,758				30,971	29			110		30,832		30,832
2.621	Highland / Fernwood Water - SSI	542,341	338,984	34,191	44,133		125,033	542,341			27,000	750	439,591	75,000		75,000
2.622	Cedars of Tuam	50,063	41,963				8,100	50,063			12,500	50	37,513			-
2.624	Beddis Water	270,499	180,037	42,962			47,500	270,499			8,000	280	187,259	74,960		74,960
2.626	Fulford Water	228,329	168,584	14,145			45,600	228,329			20,000	830	159,999	47,500		47,500
2.628	Cedar Lane Water (S.S.I.)	81,457	58,173	7,824	10,090		5,370	81,457			5,000	180	61,277	15,000		15,000
2.630	Magic Lakes Estate Water System	962,930	667,354	193,186			102,390	962,930				10,494	373,288	579,148		579,148
2.640	Saturna Island Water System (Lyall Harbour)	254,331	173,517	30,077	4,737		46,000	254,331			10,000	967	112,304	131,060		131,060
2.642	Skana Water (Mayne)	75,615	50,994	2,621			22,000	75,615				110	51,505	24,000		24,000
2.650	Port Renfrew Water	143,106	123,106				20,000	143,106			13,000	1,090	64,508	64,508		64,508
2.660	Fernwood Water	14,477	132	14,345				14,477	14			50		14,413		14,413
2.665	Sticks Allison Water (Galiano)	73,504	52,520		9,984		11,000	73,504			5,000	100	63,404	5,000		5,000
2.667	Surfside Park Estates (Mayne)	118,007	101,007				17,000	118,007				100	94,807	23,100		23,100
2.670	Regional Water Supply	36,539,270	17,779,777	8,292,927		10,152,385	314,181	36,539,270				612,470	35,926,800			-
2.680	Juan de Fuca Water Distribution	22,566,391	14,034,472	1,893,503		6,374,922	263,494	22,566,391		6,000	30,596	187,475	22,342,320			-
2.681	Florence Lake Water System Debt	8,738	3,000	5,738				8,738						8,738		8,738.00
2.691	Wilderness Mountain Water Service	163,247	133,660	23,587			6,000	163,247			10,000	120	91,227	61,900		61,900
3.700	Septage Disposal - Municipal	221,804	129,650			92,154		221,804				169,609	2,540		49,655	49,655
3.700	Septage Disposal - JDF Service Area	464	464					464							464	464
3.701	Millstream Remediation Service	236,372	852	135,520		100,000		236,372			112,332	11,707			112,333	112,333
3.705	S.S.I. Liquid Waste Disposal	991,525	792,452	160,573			38,500	991,525				1,507	614,250	375,768		375,768
3.707	On Site System Management Program - LWMP	189,038	189,038					189,038				10,556			178,482	178,482
3.71X	Trk Swrs & Swge Disp - oper	35,134,718	32,693,122			30,000	2,411,596	35,134,718	261,787	1,581,292	551,241	26,955,377			5,785,021	5,785,021
3.7XX	Trk Swrs - debt	23,353,991	211,948	9,667,625	2,117	5,529,745	7,942,556	23,353,991	71,800			17,290,800			5,991,391	5,991,391
3.720	LWMP (Peninsula) - Implementation	119,907	99,766				20,141	119,907				980			118,927	118,927
3.750	LWMP	366,136	317,016				49,120	366,136				152,776			213,360	213,360
3.752	Harbours Program	348,604	348,604					348,604				23,461			325,143	325,143
3.755	Regional Source Control	1,647,875	1,647,875					1,647,875		54,610	92,993	95,791	54,980		1,349,501	1,349,501
3.756	Harbours Environmental Action	68,622	68,622					68,622				2,026			66,596	66,596
3.810	Ganges Sewer	1,085,199	719,386	245,813			120,000	1,085,199			10,000	2,043	1,015,009	58,147		58,147
3.820	Maliview Estates Sewer System	219,580	155,385	1,680			62,515	219,580			7,000	25,150	182,670	4,760		4,760.00
3.830	Magic Lake Estates Sewer System	884,810	622,447	174,103			88,260	884,810		10,870	25,000	3,610	259,320	586,010		586,010
3.830D	Magic Lake Estates Sewer Debt	212,530	10,500	194,258	7,772			212,530				914		211,616		211,616
3.850	Port Renfrew Sewer	126,360	104,360				22,000	126,360				1,471	62,595	62,294		62,294
21.ALL	Feasibility Study Reserve Fund - All	140,241	140,241					140,241	140,241							-
21.E.A.	Feasibility Study Reserve Fund - E.A.	10,000	10,000					10,000	10,000							-

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN

Schedule A

		Expenditures						*Revenue*								
		Total 2023	**Operations**	**Interest & Principal**	**Deficit**	**Capital**	**Transfers to Reserves**	**Total 2023**	**Surplus 2022**	**Recovery from other services**	**Transfers from Reserves**	**Other revenue**	**Fee & Charges**	**Parcel Tax**	**Property Value Tax**	**Requisition 2023**
1.010	Legislative & General Government	32,518,264	30,616,664			1,598,120	303,480	32,518,264	450,000	14,616,871	1,694,026	1,492,877	85,780		14,178,710	14,178,710
1.10X	Facilities and Risk	4,042,296	3,824,483			5,000	212,813	4,042,296		3,789,163		89,779			163,354	163,354
1.101	G.I.S.	629,892	555,932			23,960	50,000	629,892		504,310		3,440			122,142	122,142
1.103	Elections	45,032	32				45,000	45,032				70			44,962	44,962
1.104	U.B.C.M.	13,198	13,198					13,198				100			13,098	13,098
1.109	Electoral Area Admin Exp - JDF	66,939	66,939					66,939				130			66,809	66,809
1.110	Electoral Area Admin Exp - SGI	434,981	433,941				1,040	434,981			20,000	17,493			397,488	397,488
1.111	Electoral Area Admin Exp - SSI	1,011,490	1,005,990				5,500	1,011,490		470,187		700			540,603	540,603
1.112	Regional Grant in Aid	-						-								-
1.114	Grant-in-Aid - Juan de Fuca	23,318	23,318					23,318				290			23,028	23,028.00
1.116	Grant-in-Aid - Salt Spring Island	51,290	51,290					51,290				240			51,050	51,050
1.117	Grant-in-Aid - Southern Gulf Islands	106,077	106,077					106,077				751			105,326	105,326
1.119	Vancouver Island Regional Library	329,252	329,252					329,252				550			328,702	328,702
1.121	Sooke Regional Museum	220,200	220,200					220,200				350			219,850	219,850
1.123	Prov. Court of B.C. (Family Court)	149,360	2,806				146,554	149,360				149,360				-
1.124	SSI Economic Development Commission	160,362	160,362					160,362				600			159,762	159,762
1.125	SGI Economic Development Commission	125,236	125,236					125,236				1,080			124,156	124,156
1.126	Victoria Family Court Committee	15,873	15,873					15,873				873			15,000	15,000
1.128	Greater Victoria Police Victim Services	305,067	305,067					305,067				14,622			290,445	290,445
1.129	Vancouver Island Regional Library - Debt	302,996		302,996				302,996				302,996				-
1.133	Langford E.A. - Greater Victoria Public Library	32,224	32,224					32,224				90			32,134	32,134
1.137	Galiano Island Community Use Building	64,460	33,498	27,417			3,545	64,460				250			64,210	64,210
1.138	Southern Gulf Islands Regional Library	237,469	237,469					237,469				2,150			235,319	235,319
1.141	Salt Spring Island Public Library	678,553	502,839	145,607			30,107	678,553				1,703			676,850	676,850
1.15X	Municipalities' Own Debt - M.F.A.	14,566,765	61,100	14,505,665				14,566,765				61,100			14,505,665	14,505,665
1.170	Gossip Island Electric Power Supply	57,002	559	56,443				57,002				270		56,732		56,732
1.224	Community Health - Homeless Sec.	813,097	813,097					813,097				192,087			621,010	621,010
1.226	Community Health (CHR) Facilities	1,681,572	1,127,902				553,670	1,681,572				1,681,572				-
1.227	Saturna Island Medical Clinic	34,214	34,214					34,214				373			33,841	33,841
1.228	Galiano Health Service	142,520	142,520					142,520				46			142,474	142,474
1.229	Pender Islands Health Care Centre	233,053	233,053					233,053							233,053	233,053
1.230	Traffic Safety Commission	77,590	77,590					77,590				3,610			73,980	73,980
1.232	Port Renfrew Street Lighting	9,133	9,133					9,133				336	4,400	4,397		4,397
1.234	S.S.I. Street Lighting	26,726	26,726					26,726				40			26,686	26,686
1.235	S. G. I. Small Craft Harbour Facilities	457,832	232,144	75,688			150,000	457,832				6,480	136,780	314,572		314,572
1.236	Salt Spring Island Fernwood Dock	26,360	16,410				9,950	26,360				170		26,190		26,190
1.238A	Community Transit (S.S.I.)	551,231	521,231				30,000	551,231			111,203	192,015			248,013	248,013
1.238B	Community Transportation (S.S.I.)	180,335	85,335				95,000	180,335				1,190			179,145	179,145
1.280	Regional Parks	16,859,058	13,269,743	569,778		119,770	2,899,767	16,859,058		32,641	20,000	848,406	435,223		15,522,788	15,522,788
1.280A	Regional Parks - Land Acquisition	452,500	50,000	402,500				452,500							452,500	452,500
1.290	Royal Theatre	580,000	100,000			101,000	379,000	580,000							580,000	580,000
1.295	McPherson Theatre	784,851	350,000			88,000	346,851	784,851				34,851			750,000	750,000
1.297	Arts Grants	3,058,913	3,058,913					3,058,913		13,908		180,710			2,864,295	2,864,295
1.299	Salt Spring Island Arts	143,783	143,783					143,783				90			143,693	143,693
1.309	Climate Action and Adaptation	2,797,415	2,796,704				711	2,797,415				1,081,028			1,716,387	1,716,387
1.310	Land Banking & Housing	4,488,157	2,017,289	2,466,868			4,000	4,488,157		638,673		661,562	10,500		3,177,422	3,177,422
1.311	Regional Housing Trust Fund	-						-								-
1.313	Animal Care Services	1,232,394	1,222,394				10,000	1,232,394			16,381	736,070	18,870		461,073	461,073
1.314	SGI House Numbering	9,673	9,673					9,673				110			9,563	9,563
1.316	SSI Building Numbering	9,778	9,778					9,778				20			9,758	9,758
1.317	JDF Building Numbering	13,362	13,362					13,362				40			13,322	13,322
1.318	Building Inspection	1,827,338	1,777,598			6,440	43,300	1,827,338		30,678	58,903	4,380	1,262,250		471,127	471,127
1.319	Soil Deposit Removal	5,830	5,830					5,830				40			5,790	5,790
1.320	Noise Control	40,804	40,804					40,804				305			40,499	40,499
1.322	Nuisances & Unsightly Premises	54,406	54,406					54,406				310			54,096	54,096
1.323	By-Law Enforcement	549,763	512,803				36,960	549,763		520,383		29,380				-
1.324	Regional Planning Services	1,542,102	1,539,602				2,500	1,542,102		79,531	143,295	68,100			1,251,176	1,251,176
1.325	Electoral Area Services - Planning	835,573	759,803				75,770	835,573		31,850	42,532	2,555	45,000		713,636	713,636
1.330	Regional Growth Strategy	619,676	609,676				10,000	619,676			306,721	16,830			296,125	296,125
1.335	Geo-Spatial Referencing System	178,057	116,807				61,250	178,057				8,880	8,290		160,887	160,887
1.340	JDF Livestock Injury Compensation	3,153	3,153					3,153							3,153	3,153
1.341	SGI Livestock Injury Compensation	3,153	3,153					3,153							3,153	3,153
1.342	SSI Livestock Injury Compensation	3,153	3,153					3,153							3,153	3,153
1.350	Willis Point Fire Protect & Recreation	173,333	113,984	1,994		6,430	50,925	173,333				33,870			139,463	139,463
1.352	South Galiano Fire Protection	536,305	322,693	122,682		5,930	85,000	536,305				710		122,682	412,913	535,595
1.353	Otter Point Fire Protection	526,660	362,130			5,610	158,920	526,660				330			526,330	526,330
1.354	Malahat Fire Protection	66,915	66,915					66,915							66,915	66,915
1.355	Durrance Road Fire Protection	3,020	2,721				299	3,020						3,020		3,020
1.356	Pender Fire Protection	1,233,046	954,770	111,596			166,680	1,233,046			111,596	10,309			1,111,141	1,111,141
1.357	East Sooke Fire Protection	533,818	281,809	155,109			96,900	533,818				26,870	45,900		461,048	461,048
1.358	Port Renfrew Fire Protection	157,278	129,380	2,898			25,000	157,278				1,144	62,454		93,680	93,680
1.359	N. Galiano Fire Protection	217,485	157,083	48,872		6,530	5,000	217,485				724		24,440	192,321	216,761
1.360	Shirley Fire Protection	160,412	89,412			10,000	61,000	160,412				200			160,212	160,212
1.363	Saturna Island Fire	203,433	203,433					203,433				10,830			192,603	192,603
1.369	Electoral Area Fire Services - JDF	96,559	94,766			1,793		96,559			25,216	100			71,243	71,243
1.369	Electoral Area Fire Services - SGI	110,179	108,132			2,047		110,179			28,802				81,377	81,377
1.370	Juan de Fuca Emergency Program	90,293	74,413				15,880	90,293				220			90,073	90,073
1.371	S.S.I. Emergency Program	132,744	132,744					132,744			1,500	190			131,054	131,054

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN — Schedule A

		Expenditures						*Revenue*								
		Total 2023	**Operations**	**Interest & Principal**	**Deficit**	**Capital**	**Transfers to Reserves**	**Total 2023**	**Surplus 2022**	**Recovery from other services**	**Transfers from Reserves**	**Other revenue**	**Fee & Charges**	**Parcel Tax**	**Property Value Tax**	**Requisition 2023**
1.372	Electoral Area Emergency Program	643,539	636,039				7,500	643,539		478,240	10,639	930			153,730	153,730
1.373	S.G.I. Emergency Program	255,089	241,089				14,000	255,089				2,720			252,369	252,369
1.374	Regional Emergency Program Support	173,705	173,705					173,705			30,710	7,210			135,785	135,785
1.375	Hazardous Material Incident Response	358,891	349,331				9,560	358,891				18,610			340,281	340,281
1.377	J.D.F. Search and Rescue	92,839	88,839				4,000	92,839				21,510			71,329	71,329
1.378	S.S.I. Search and Rescue	25,052	25,052					25,052				97			24,955	24,955
1.40X	SEAPARC	4,435,791	3,876,825	103,966			455,000	4,435,791				401,240	839,184		3,195,367	3,195,367
1.405	JDF EA - Community Parks	197,684	177,684				20,000	197,684				810			196,874	196,874
1.408	JDF EA - Community Recreation	92,019	92,019					92,019				21,030			70,989	70,989
1.44X	Panorama Rec. Center.	10,214,073	8,544,211	854,537			815,324	10,214,073				1,584,180	3,168,824		5,461,069	5,461,069
1.455	Salt Spring Island - Community Parks	1,044,035	1,007,285	21,750			15,000	1,044,035		387,274		145,560			511,201	511,201
1.458	Salt Spring Is.- Community Rec	270,626	270,626					270,626				40	210,156		60,430	60,430
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	2,337,111	1,963,611	66,000			307,500	2,337,111		102,790		103,853	269,360		1,861,108	1,861,108
1.465	Saturna Island Comm. Parks	25,278	19,278				6,000	25,278				1,194			24,084	24,084
1.468	Saturna Island - Community Rec.	14,526	14,526					14,526				777			13,749	13,749
1.475	Mayne Is. Com. Parks & Rec	95,100	76,610				18,490	95,100				2,820			92,280	92,280
1.476	Mayne Is. Comm. Parks (reserve)	6,790	6,790					6,790				6,390	400			-
1.478	Mayne Is. Community Rec.	35,650	35,650					35,650				60			35,590	35,590
1.485	North & South Pender Com. Parks	167,848	124,848				43,000	167,848				1,733			166,115	166,115
1.488	North & South Pender Com. Rec	67,450	67,450					67,450				810			66,640	66,640
1.495	Galiano Parks	96,551	86,551				10,000	96,551				70			96,481	96,481
1.498	Galiano Community Recreation	38,205	38,205					38,205				15			38,190	38,190
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	24,446,910	23,285,122				1,161,788	24,446,910				6,357,823	18,089,087			-
1.523	Port Renfrew Refuse Disposal	91,158	85,158				6,000	91,158		17,340		39,141			34,677	34,677
1.525	Solid Waste Disposal - Debt	151,279	840	150,439				151,279				840	150,439			-
1.531	Stormwater Quality Management - Sooke	39,042	23,611				15,431	39,042				82			38,960	38,960
1.533	Stormwater Quality Management - S.G.I.	39,880	39,880					39,880				480			39,400	39,400
1.535	Stormwater Quality Management - S.S.I.	28,520	28,520					28,520				30			28,490	28,490
1.536	LWMP-Stormwater Quality Management-Core	746,527	746,527					746,527			5,959	90,668			649,900	649,900
1.537	Stormwater Quality Management - Peninsula	120,389	120,389					120,389				4,051			116,338	116,338
1.538	Source - Stormwater Quality - Peninsula	56,936	56,936					56,936				1,646			55,290	55,290
1.57X	Environmental Services	23,944,802	23,511,453				433,349	23,944,802		23,852,402		92,400				-
1.911	911 Systems	2,555,311	1,483,362	1,011,949			60,000	2,555,311			59,392	2,156,881	127,338		211,700	211,700
1.912B	911 Call Answer - Municipalities	-						-		703,444		(60,243)			(643,201)	(643,201)
1.913	913 Fire Dispatch	305,570	270,570				35,000	305,570				16,271			289,299	289,299
1.921	Regional CREST Contribution	1,799,270	1,799,270					1,799,270				100,934			1,698,336	1,698,336
1.923	Emergency Comm - CREST - S.G.I.	184,303	184,303					184,303				1,754			182,549	182,549
1.924	Emergency Comm - CREST - J.D.F.	126,004	126,004					126,004				220			125,784	125,784
1.925	Emergency Comm - CREST - S.S.I.	146,249	146,249					146,249				120			146,129	146,129
2.610	Saanich Peninsula Water Supply	7,818,204	6,868,904	49,300			900,000	7,818,204				500	7,817,704			-
2.620	SSI Highland Water System	30,973	215	30,758				30,973				110		30,863		30,863
2.621	Highland / Fernwood Water - SSI	462,286	346,422	45,864			70,000	462,286			20,000	760	365,026	76,500		76,500
2.622	Cedars of Tuam	44,268	33,332	1,436			9,500	44,268			1,500	50	42,718			-
2.624	Beddis Water	307,864	189,627	38,237			80,000	307,864			14,000	280	217,084	76,500		76,500
2.626	Fulford Water	232,267	157,122	22,395			52,750	232,267				840	181,427	50,000		50,000
2.628	Cedar Lane Water (S.S.I.)	90,339	55,210	9,129			26,000	90,339				180	65,159	25,000		25,000
2.630	Magic Lakes Estate Water System	976,411	680,835	193,186			102,390	976,411				9,560	382,170	584,681		584,681
2.640	Saturna Island Water System (Lyall Harbour)	263,618	182,357	30,461			50,800	263,618			15,000	1,020	114,698	132,900		132,900
2.642	Skana Water (Mayne)	93,048	59,079	11,969			22,000	93,048				110	53,118	39,820		39,820
2.650	Port Renfrew Water	142,171	112,809	362			29,000	142,171				1,100	70,536	70,535		70,535
2.660	Fernwood Water	14,478	133	14,345				14,478				50		14,428		14,428
2.665	Sticks Allison Water (Galiano)	67,445	53,445				14,000	67,445			5,000	100	56,345	6,000		6,000
2.667	Surfside Park Estates (Mayne)	126,554	104,554				22,000	126,554			1,500	100	99,954	25,000		25,000
2.670	Regional Water Supply	37,627,964	18,064,789	7,592,710		11,650,000	320,465	37,627,964				612,470	37,015,494			-
2.680	Juan de Fuca Water Distribution	24,095,129	14,437,761	2,408,604		6,980,000	268,764	24,095,129		6,000		179,270	23,909,859			-
2.681	Florence Lake Water System Debt	25,137		25,137				25,137						25,137		25,137.00
2.691	Wilderness Mountain Water Service	189,871	131,659	27,212			31,000	189,871			500	120	118,251	71,000		71,000
3.700	Septage Disposal - Municipal	167,239	132,536			34,703		167,239				164,649	2,590			-
3.700	Septage Disposal - JDF Service Area	-						-								-
3.701	Millstream Remediation Service	122,992	860	122,132				122,992			55,642	11,707			55,643	55,643
3.705	S.S.I. Liquid Waste Disposal	1,061,518	817,445	160,573			83,500	1,061,518			9,000	1,550	626,540	424,428		424,428
3.707	On Site System Management Program - LWMP	192,808	192,808					192,808				10,556			182,252	182,252
3.71X	Trk Swrs & Swge Disp - oper	35,069,460	32,598,474				2,470,986	35,069,460		1,546,599	105,000	27,306,145			6,111,716	6,111,716
3.7XX	Trk Swrs - debt	23,426,589	104,648	10,177,840		5,529,745	7,614,356	23,426,589				17,138,201			6,288,388	6,288,388
3.720	LWMP (Peninsula) - Implementation	55,986	35,460				20,526	55,986				980			55,006	55,006
3.750	LWMP	371,935	323,230				48,705	371,935				155,002			216,933	216,933
3.752	Harbours Program	355,107	355,107					355,107				23,461			331,646	331,646
3.755	Regional Source Control	1,680,810	1,680,810					1,680,810		55,700	96,708	95,831	56,080		1,376,491	1,376,491
3.756	Harbours Environmental Action	69,954	69,954					69,954				2,026			67,928	67,928
3.810	Ganges Sewer	1,204,556	817,035	256,121			131,400	1,204,556			80,000	2,070	1,061,230	61,256		61,256
3.820	Maliview Estates Sewer System	254,432	167,450	48,982			38,000	254,432				25,150	223,282	6,000		6,000.00
3.830	Magic Lake Estates Sewer System	876,639	609,276	174,103			93,260	876,639		11,090		1,190	269,977	594,382		594,382
3.830D	Magic Lake Estates Sewer Debt	225,107	500	224,607				225,107				500		224,607		224,607
3.850	Port Renfrew Sewer	136,090	107,852	1,238			27,000	136,090				1,260	67,415	67,415		67,415
21.ALL	Feasibility Study Reserve Fund - All	-						-								-
21.E.A.	Feasibility Study Reserve Fund - E.A.	-						-								-

CAPITAL REGIONAL DISTRICT 2024 FINANCIAL PLAN

Schedule A

		Expenditures						*Revenue*								
		Total 2024	**Operations**	**Interest & Principal**	**Deficit**	**Capital**	**Transfers to Reserves**	**Total 2024**	**Surplus 2023**	**Recovery from other services**	**Transfers from Reserves**	**Other revenue**	**Fee & Charges**	**Parcel Tax**	**Property Value Tax**	**Requisition 2024**
1.010	Legislative & General Government	33,226,086	30,661,646			2,257,580	306,860	33,226,086	450,000	14,793,389	1,253,902	1,503,070	86,700		15,139,025	15,139,025
1.10X	Facilities and Risk	4,120,060	3,901,477			5,000	213,583	4,120,060		3,862,164		91,021			166,875	166,875
1.101	G.I.S.	642,099	567,659			24,440	50,000	642,099		514,396		3,510			124,193	124,193
1.103	Elections	45,032	32				45,000	45,032				70			44,962	44,962
1.104	U.B.C.M.	13,461	13,461					13,461				100			13,361	13,361
1.109	Electoral Area Admin Exp - JDF	68,261	68,261					68,261				130			68,131	68,131
1.110	Electoral Area Admin Exp - SGI	443,909	442,849				1,060	443,909			10,000	17,784			416,125	416,125
1.111	Electoral Area Admin Exp - SSI	1,020,425	1,014,925				5,500	1,020,425		471,874		720			547,831	547,831
1.112	Regional Grant in Aid	-						-								-
1.114	Grant-in-Aid - Juan de Fuca	23,384	23,384					23,384				290			23,094	23,094.00
1.116	Grant-in-Aid - Salt Spring Island	52,310	52,310					52,310				240			52,070	52,070
1.117	Grant-in-Aid - Southern Gulf Islands	106,183	106,183					106,183				751			105,432	105,432
1.119	Vancouver Island Regional Library	335,809	335,809					335,809				550			335,259	335,259
1.121	Sooke Regional Museum	224,601	224,601					224,601				360			224,241	224,241
1.123	Prov. Court of B.C. (Family Court)	149,360	2,862				146,498	149,360				149,360				-
1.124	SSI Economic Development Commission	154,636	153,636				1,000	154,636				610			154,026	154,026
1.125	SGI Economic Development Commission	127,318	127,318					127,318				1,100			126,218	126,218
1.126	Victoria Family Court Committee	15,873	15,873					15,873				873			15,000	15,000
1.128	Greater Victoria Police Victim Services	311,153	311,153					311,153				14,622			296,531	296,531
1.129	Vancouver Island Regional Library - Debt	302,996		302,996				302,996				302,996				-
1.133	Langford E.A. - Greater Victoria Public Library	32,867	32,867					32,867				90			32,777	32,777
1.137	Galiano Island Community Use Building	65,740	34,217	27,417			4,106	65,740				250			65,490	65,490
1.138	Southern Gulf Islands Regional Library	242,192	242,192					242,192				2,150			240,042	240,042
1.141	Salt Spring Island Public Library	692,103	513,014	145,607			33,482	692,103				1,713			690,390	690,390
1.15X	Municipalities' Own Debt - M.F.A.	13,856,143	61,100	13,795,043				13,856,143				61,100			13,795,043	13,795,043
1.170	Gossip Island Electric Power Supply	57,005	562	56,443				57,005				270		56,735		56,735
1.224	Community Health - Homeless Sec.	588,859	588,859					588,859				192,087			396,772	396,772
1.226	Community Health (CHR) Facilities	1,705,230	1,151,560				553,670	1,705,230				1,705,230				-
1.227	Saturna Island Medical Clinic	34,897	34,897					34,897				373			34,524	34,524
1.228	Galiano Health Service	149,560	149,560					149,560				46			149,514	149,514
1.229	Pender Islands Health Care Centre	230,658	230,658					230,658							230,658	230,658
1.230	Traffic Safety Commission	79,140	79,140					79,140				3,680			75,460	75,460
1.232	Port Renfrew Street Lighting	9,292	9,292					9,292				336	4,480	4,476		4,476
1.234	S.S.I. Street Lighting	27,262	27,262					27,262				40			27,222	27,222
1.235	S. G. I. Small Craft Harbour Facilities	466,771	238,083	75,688			153,000	466,771				6,610	139,370	320,791		320,791
1.236	Salt Spring Island Fernwood Dock	26,880	16,980				9,900	26,880				170		26,710		26,710
1.238A	Community Transit (S.S.I.)	573,119	538,119				35,000	573,119			44,816	226,138			302,165	302,165
1.238B	Community Transportation (S.S.I.)	180,682	85,682				95,000	180,682				1,210			179,472	179,472
1.280	Regional Parks	16,978,648	13,451,108	569,778		122,400	2,835,362	16,978,648		33,235		872,423	440,994		15,631,996	15,631,996
1.280A	Regional Parks - Land Acquisition	832,500	50,000	782,500				832,500							832,500	832,500
1.290	Royal Theatre	580,000	100,000			105,000	375,000	580,000							580,000	580,000
1.295	McPherson Theatre	784,851	350,000			90,000	344,851	784,851				34,851			750,000	750,000
1.297	Arts Grants	3,120,559	3,120,559					3,120,559		14,208		180,710			2,925,641	2,925,641
1.299	Salt Spring Island Arts	143,831	143,831					143,831				90			143,741	143,741
1.309	Climate Action and Adaptation	2,637,393	2,636,682				711	2,637,393				1,046,028			1,591,365	1,591,365
1.310	Land Banking & Housing	4,954,165	1,754,095	3,196,070			4,000	4,954,165		446,981		316,602	10,500		4,180,082	4,180,082
1.311	Regional Housing Trust Fund	-						-								-
1.313	Animal Care Services	1,257,456	1,247,456				10,000	1,257,456			10,235	750,770	19,240		477,211	477,211
1.314	SGI House Numbering	9,866	9,866					9,866				110			9,756	9,756
1.316	SSI Building Numbering	9,974	9,974					9,974				20			9,954	9,954
1.317	JDF Building Numbering	13,630	13,630					13,630				40			13,590	13,590
1.318	Building Inspection	1,864,654	1,814,794			6,560	43,300	1,864,654		31,290	52,374	4,460	1,287,500		489,030	489,030
1.319	Soil Deposit Removal	5,942	5,942					5,942				40			5,902	5,902
1.320	Noise Control	41,599	41,599					41,599				305			41,294	41,294
1.322	Nuisances & Unsightly Premises	55,457	55,457					55,457				310			55,147	55,147
1.323	By-Law Enforcement	560,487	523,527				36,960	560,487		530,517		29,970				-
1.324	Regional Planning Services	1,574,349	1,571,849				2,500	1,574,349		81,246	116,164	69,460			1,307,479	1,307,479
1.325	Electoral Area Services - Planning	837,418	761,648				75,770	837,418		32,490	25,760	2,565	45,000		731,603	731,603
1.330	Regional Growth Strategy	326,176	316,176				10,000	326,176			13,221	16,830			296,125	296,125
1.335	Geo-Spatial Referencing System	181,630	119,150				62,480	181,630				9,060	8,460		164,110	164,110
1.340	JDF Livestock Injury Compensation	3,156	3,156					3,156							3,156	3,156
1.341	SGI Livestock Injury Compensation	3,156	3,156					3,156							3,156	3,156
1.342	SSI Livestock Injury Compensation	3,156	3,156					3,156							3,156	3,156
1.350	Willis Point Fire Protect & Recreation	178,932	111,654	23,877		6,560	36,841	178,932				33,890			145,042	145,042
1.352	South Galiano Fire Protection	542,884	329,152	122,682		6,050	85,000	542,884				720		122,682	419,482	542,164
1.353	Otter Point Fire Protection	537,404	369,529			5,725	162,150	537,404				340			537,064	537,064
1.354	Malahat Fire Protection	68,250	68,250					68,250							68,250	68,250
1.355	Durrance Road Fire Protection	3,024	2,724				300	3,024						3,024		3,024
1.356	Pender Fire Protection	1,281,450	995,944	111,596			173,910	1,281,450			111,596	10,339			1,159,515	1,159,515
1.357	East Sooke Fire Protection	541,503	287,556	155,109			98,838	541,503				27,390	46,820		467,293	467,293
1.358	Port Renfrew Fire Protection	159,921	132,023	2,898			25,000	159,921				1,144	63,511		95,266	95,266
1.359	N. Galiano Fire Protection	220,828	160,296	48,872		6,660	5,000	220,828				734		24,440	195,654	220,094
1.360	Shirley Fire Protection	162,217	91,217			10,000	61,000	162,217				200			162,017	162,017
1.363	Saturna Island Fire	213,501	213,501					213,501				10,830			202,671	202,671
1.369	Electoral Area Fire Services - JDF	61,427	59,597			1,830		61,427				100			61,327	61,327
1.369	Electoral Area Fire Services - SGI	70,050	67,960			2,090		70,050							70,050	70,050
1.370	Juan de Fuca Emergency Program	91,801	75,921				15,880	91,801				220			91,581	91,581
1.371	S.S.I. Emergency Program	135,426	135,426					135,426			1,000	190			134,236	134,236

	CAPITAL REGIONAL DISTRICT 2024 FINANCIAL PLAN															Schedule A
				Expenditures								*Revenue*				
		Total 2024	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2024	Surplus 2023	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2024
1.372	Electoral Area Emergency Program	657,091	649,591				7,500	657,091		487,801	8,460	950			159,880	159,880
1.373	S.G.I. Emergency Program	259,942	245,942				14,000	259,942				2,770			257,172	257,172
1.374	Regional Emergency Program Support	151,862	151,862					151,862			2,115	7,350			142,397	142,397
1.375	Hazardous Material Incident Response	365,898	356,338				9,560	365,898				18,980			346,918	346,918
1.377	J.D.F. Search and Rescue	94,635	90,635				4,000	94,635				21,940			72,695	72,695
1.378	S.S.I. Search and Rescue	25,052	25,052					25,052				97			24,955	24,955
1.40X	SEAPARC	4,515,653	3,941,687	103,966			470,000	4,515,653				409,154	856,368		3,250,130	3,250,130
1.405	JDF EA - Community Parks	201,343	181,343				20,000	201,343				810			200,533	200,533
1.408	JDF EA - Community Recreation	93,947	93,947					93,947				21,450			72,497	72,497
1.44X	Panorama Rec. Center.	10,392,284	8,722,260	374,910			1,295,114	10,392,284				1,605,069	3,235,991		5,551,224	5,551,224
1.455	Salt Spring Island - Community Parks	1,124,394	1,018,105	85,789			20,500	1,124,394		395,166		148,070			581,158	581,158
1.458	Salt Spring Is.- Community Rec	276,163	276,163					276,163				40	214,493		61,630	61,630
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	2,769,030	1,936,142	505,888			327,000	2,769,030		104,860		122,757	278,986		2,262,427	2,262,427
1.465	Saturna Island Comm. Parks	25,657	19,657				6,000	25,657				1,194			24,463	24,463
1.468	Saturna Island - Community Rec.	14,816	14,816					14,816				777			14,039	14,039
1.475	Mayne Is. Com. Parks & Rec	97,048	78,188				18,860	97,048				2,870			94,178	94,178
1.476	Mayne Is. Comm. Parks (reserve)	6,920	6,920					6,920				6,510	410			-
1.478	Mayne Is. Community Rec.	36,360	36,360					36,360				60			36,300	36,300
1.485	North & South Pender Com. Parks	170,265	127,265				43,000	170,265				1,733			168,532	168,532
1.488	North & South Pender Com. Rec	68,805	68,805					68,805				830			67,975	67,975
1.495	Galiano Parks	98,320	88,320				10,000	98,320				70			98,250	98,250
1.498	Galiano Community Recreation	38,965	38,965					38,965				15			38,950	38,950
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	27,158,504	23,280,037				3,878,467	27,158,504				9,582,823	17,575,681			-
1.523	Port Renfrew Refuse Disposal	92,860	86,860				6,000	92,860		17,687		39,860			35,313	35,313
1.525	Solid Waste Disposal - Debt	151,279	840	150,439				151,279				840	150,439			-
1.531	Stormwater Quality Management - Sooke	70,391	70,391					70,391			30,567	84			39,740	39,740
1.533	Stormwater Quality Management - S.G.I.	40,680	40,680					40,680				490			40,190	40,190
1.535	Stormwater Quality Management - S.S.I.	29,094	29,094					29,094				30			29,064	29,064
1.536	LWMP-Stormwater Quality Management-Core	760,235	760,235					760,235			5,959	91,376			662,900	662,900
1.537	Stormwater Quality Management - Peninsula	122,715	122,715					122,715				4,051			118,664	118,664
1.538	Source - Stormwater Quality - Peninsula	58,046	58,046					58,046				1,646			56,400	56,400
1.57X	Environmental Services	24,341,244	23,810,244				531,000	24,341,244		24,248,844		92,400				-
1.911	911 Systems	2,588,842	1,496,893	1,011,949			80,000	2,588,842			30,227	2,177,077	127,338		254,200	254,200
1.912B	911 Call Answer - Municipalities	-						-		703,444		(60,243)			(643,201)	(643,201)
1.913	913 Fire Dispatch	312,940	277,940				35,000	312,940				16,301			296,639	296,639
1.921	Regional CREST Contribution	1,835,140	1,835,140					1,835,140				100,934			1,734,206	1,734,206
1.923	Emergency Comm - CREST - S.G.I.	187,977	187,977					187,977				1,754			186,223	186,223
1.924	Emergency Comm - CREST - J.D.F.	128,503	128,503					128,503				220			128,283	128,283
1.925	Emergency Comm - CREST - S.S.I.	149,167	149,167					149,167				120			149,047	149,047
2.610	Saanich Peninsula Water Supply	8,215,699	7,139,638	326,061			750,000	8,215,699				500	8,215,199			-
2.620	SSI Highland Water System	30,975	217	30,758				30,975				110		30,865		30,865
2.621	Highland / Fernwood Water - SSI	518,527	357,151	121,376			40,000	518,527			20,000	770	419,727	78,030		78,030
2.622	Cedars of Tuam	58,233	35,676	14,057			8,500	58,233				50	58,183			-
2.624	Beddis Water	308,194	181,989	4,205			122,000	308,194				280	229,884	78,030		78,030
2.626	Fulford Water	237,354	162,141	57,313			17,900	237,354				850	183,504	53,000		53,000
2.628	Cedar Lane Water (S.S.I.)	97,888	55,343	15,545			27,000	97,888				180	67,708	30,000		30,000
2.630	Magic Lakes Estate Water System	990,233	694,657	193,186			102,390	990,233				9,570	391,274	589,389		589,389
2.640	Saturna Island Water System (Lyall Harbour)	273,838	192,583	36,255			45,000	273,838			20,000	1,040	117,238	135,560		135,560
2.642	Skana Water (Mayne)	147,807	52,255	73,552			22,000	147,807				110	54,135	93,562		93,562
2.650	Port Renfrew Water	155,608	119,056	7,552			29,000	155,608				1,110	77,249	77,249		77,249
2.660	Fernwood Water	14,480	135	14,345				14,480				50		14,430		14,430
2.665	Sticks Allison Water (Galiano)	69,383	54,383				15,000	69,383			5,000	100	57,283	7,000		7,000
2.667	Surfside Park Estates (Mayne)	131,267	110,142	4,125			17,000	131,267				100	101,167	30,000		30,000
2.670	Regional Water Supply	39,099,448	18,414,564	3,408,010		16,950,000	326,874	39,099,448				612,470	38,486,978			-
2.680	Juan de Fuca Water Distribution	25,643,576	14,881,912	2,747,525		7,740,000	274,139	25,643,576		6,000		179,270	25,458,306			-
2.681	Florence Lake Water System Debt	25,137		25,137				25,137						25,137		25,137.00
2.691	Wilderness Mountain Water Service	230,195	132,713	66,482			31,000	230,195			4,000	120	134,523	91,552		91,552
3.700	Septage Disposal - Municipal	170,539	135,332			35,207		170,539				167,899	2,640			-
3.700	Septage Disposal - JDF Service Area	-						-								-
3.701	Millstream Remediation Service	123,000	868	122,132				123,000			55,646	11,707			55,647	55,647
3.705	S.S.I. Liquid Waste Disposal	1,111,086	844,530	171,923			94,633	1,111,086				1,570	639,070	470,446		470,446
3.707	On Site System Management Program - LWMP	196,465	196,465					196,465				10,556			185,909	185,909
3.71X	Trk Swrs & Swge Disp - oper	35,990,593	33,441,388	14,609			2,534,596	35,990,593		1,577,524	434,241	27,727,976			6,250,852	6,250,852
3.7XX	Trk Swrs - debt	23,093,779	141,678	13,696,307		5,529,745	3,726,049	23,093,779				16,821,916			6,271,863	6,271,863
3.720	LWMP (Peninsula) - Implementation	57,086	36,168				20,918	57,086				980			56,106	56,106
3.750	LWMP	377,985	329,708				48,277	377,985				157,324			220,661	220,661
3.752	Harbours Program	361,740	361,740					361,740				23,461			338,279	338,279
3.755	Regional Source Control	1,712,615	1,712,615					1,712,615		56,810	98,713	95,871	57,200		1,404,021	1,404,021
3.756	Harbours Environmental Action	71,313	71,313					71,313				2,027			69,286	69,286
3.810	Ganges Sewer	1,241,399	768,137	340,432			132,830	1,241,399			30,000	2,090	1,140,994	68,315		68,315
3.820	Maliview Estates Sewer System	364,523	191,264	155,259			18,000	364,523			40,000	25,150	289,373	10,000		10,000.00
3.830	Magic Lake Estates Sewer System	888,827	621,464	174,103			93,260	888,827		11,310		1,210	275,938	600,369		600,369
3.830D	Magic Lake Estates Sewer Debt	225,107	500	224,607				225,107				500		224,607		224,607
3.850	Port Renfrew Sewer	164,710	121,942	20,768			22,000	164,710				1,280	81,715	81,715		81,715
21.ALL	Feasibility Study Reserve Fund - All	-						-								-
21.E.A.	Feasibility Study Reserve Fund - E.A.	-						-								-

CAPITAL REGIONAL DISTRICT 2025 FINANCIAL PLAN — Schedule A

		Expenditures						*Revenue*								
		Total 2025	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2025	Surplus 2024	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2025
1.010	Legislative & General Government	32,180,108	30,277,548			1,592,240	310,320	32,180,108	450,000	15,090,381	2,000	1,356,003	87,630		15,194,094	15,194,094
1.10X	Facilities and Risk	4,199,481	3,680,853			5,000	513,628	4,199,481		3,936,720		92,288			170,473	170,473
1.101	G.I.S.	654,559	579,629			24,930	50,000	654,559		524,684		3,580			126,295	126,295
1.103	Elections	45,032	32				45,000	45,032				70			44,962	44,962
1.104	U.B.C.M.	13,724	13,724					13,724				100			13,624	13,624
1.109	Electoral Area Admin Exp - JDF	69,614	69,614					69,614				130			69,484	69,484
1.110	Electoral Area Admin Exp - SGI	453,000	451,920				1,080	453,000			7,000	18,080			427,920	427,920
1.111	Electoral Area Admin Exp - SSI	1,056,802	1,051,302				5,500	1,056,802		491,847		740			564,215	564,215
1.112	Regional Grant in Aid	-						-								-
1.114	Grant-in-Aid - Juan de Fuca	23,452	23,452					23,452				290			23,162	23,162.00
1.116	Grant-in-Aid - Salt Spring Island	53,350	53,350					53,350				240			53,110	53,110
1.117	Grant-in-Aid - Southern Gulf Islands	106,291	106,291					106,291				751			105,540	105,540
1.119	Vancouver Island Regional Library	342,499	342,499					342,499				550			341,949	341,949
1.121	Sooke Regional Museum	229,093	229,093					229,093				370			228,723	228,723
1.123	Prov. Court of B.C. (Family Court)	149,360	2,918				146,442	149,360				149,360				-
1.124	SSI Economic Development Commission	156,883	155,883				1,000	156,883				620			156,263	156,263
1.125	SGI Economic Development Commission	129,443	129,443					129,443				1,120			128,323	128,323
1.126	Victoria Family Court Committee	15,873	15,873					15,873				873			15,000	15,000
1.128	Greater Victoria Police Victim Services	317,361	317,361					317,361				14,622			302,739	302,739
1.129	Vancouver Island Regional Library - Debt	302,996		302,996				302,996				302,996				-
1.133	Langford E.A. - Greater Victoria Public Library	33,520	33,520					33,520				90			33,430	33,430
1.137	Galiano Island Community Use Building	67,050	34,944	27,417			4,689	67,050				250			66,800	66,800
1.138	Southern Gulf Islands Regional Library	245,031	245,031					245,031				2,150			242,881	242,881
1.141	Salt Spring Island Public Library	705,923	523,391	145,607			36,925	705,923				1,723			704,200	704,200
1.15X	Municipalities' Own Debt - M.F.A.	12,649,389	61,100	12,588,289				12,649,389				61,100			12,588,289	12,588,289
1.170	Gossip Island Electric Power Supply	57,008	565	56,443				57,008				270		56,738		56,738
1.224	Community Health - Homeless Sec.	561,943	561,943					561,943				132,087			429,856	429,856
1.226	Community Health (CHR) Facilities	1,729,429	1,175,759				553,670	1,729,429				1,729,429				-
1.227	Saturna Island Medical Clinic	35,591	35,591					35,591				373			35,218	35,218
1.228	Galiano Health Service	156,754	156,754					156,754				46			156,708	156,708
1.229	Pender Islands Health Care Centre	229,051	229,051					229,051							229,051	229,051
1.230	Traffic Safety Commission	80,720	80,720					80,720				3,750			76,970	76,970
1.232	Port Renfrew Street Lighting	9,451	9,451					9,451				336	4,560	4,555		4,555
1.234	S.S.I. Street Lighting	27,809	27,809					27,809				40			27,769	27,769
1.235	S. G. I. Small Craft Harbour Facilities	475,814	244,126	75,688			156,000	475,814				6,740	142,000	327,074		327,074
1.236	Salt Spring Island Fernwood Dock	27,410	17,560				9,850	27,410				170		27,240		27,240
1.238A	Community Transit (S.S.I.)	583,910	548,910				35,000	583,910			13,237	230,657			340,016	340,016
1.238B	Community Transportation (S.S.I.)	184,189	89,189				95,000	184,189				1,230			182,959	182,959
1.280	Regional Parks	17,166,571	13,732,303	569,778		125,100	2,739,389	17,166,571		33,834	8,000	897,151	446,880		15,780,706	15,780,706
1.280A	Regional Parks - Land Acquisition	1,212,500	50,000	1,162,500				1,212,500							1,212,500	1,212,500
1.290	Royal Theatre	580,000	100,000			105,000	375,000	580,000							580,000	580,000
1.295	McPherson Theatre	784,851	350,000			90,000	344,851	784,851				34,851			750,000	750,000
1.297	Arts Grants	3,183,448	3,183,448					3,183,448		14,514		180,710			2,988,224	2,988,224
1.299	Salt Spring Island Arts	143,881	143,881					143,881				90			143,791	143,791
1.309	Climate Action and Adaptation	2,562,640	2,561,929				711	2,562,640				1,046,028			1,516,612	1,516,612
1.310	Land Banking & Housing	4,846,734	1,646,664	3,196,070			4,000	4,846,734		456,252		298,479	10,500		4,081,503	4,081,503
1.311	Regional Housing Trust Fund	-						-								-
1.313	Animal Care Services	1,283,029	1,273,029				10,000	1,283,029			3,726	765,770	19,620		493,913	493,913
1.314	SGI House Numbering	10,062	10,062					10,062				110			9,952	9,952
1.316	SSI Building Numbering	10,172	10,172					10,172				20			10,152	10,152
1.317	JDF Building Numbering	13,903	13,903					13,903				40			13,863	13,863
1.318	Building Inspection	1,902,763	1,852,783			6,680	43,300	1,902,763		31,916	45,434	4,550	1,313,250		507,613	507,613
1.319	Soil Deposit Removal	6,054	6,054					6,054				40			6,014	6,014
1.320	Noise Control	42,407	42,407					42,407				305			42,102	42,102
1.322	Nuisances & Unsightly Premises	56,527	56,527					56,527				310			56,217	56,217
1.323	By-Law Enforcement	571,428	534,468				36,960	571,428		540,858		30,570				-
1.324	Regional Planning Services	1,607,270	1,604,770				2,500	1,607,270		82,997	93,645	70,850			1,359,778	1,359,778
1.325	Electoral Area Services - Planning	866,860	791,090				75,770	866,860		33,140	36,127	2,575	45,000		750,018	750,018
1.330	Regional Growth Strategy	332,793	322,793				10,000	332,793			19,838	16,830			296,125	296,125
1.335	Geo-Spatial Referencing System	185,272	121,542				63,730	185,272				9,240	8,630		167,402	167,402
1.340	JDF Livestock Injury Compensation	3,159	3,159					3,159							3,159	3,159
1.341	SGI Livestock Injury Compensation	3,159	3,159					3,159							3,159	3,159
1.342	SSI Livestock Injury Compensation	3,159	3,159					3,159							3,159	3,159
1.350	Willis Point Fire Protect & Recreation	184,754	113,982	23,877		6,690	40,205	184,754				33,910			150,844	150,844
1.352	South Galiano Fire Protection	549,579	335,727	122,682		6,170	85,000	549,579				730		122,682	426,167	548,849
1.353	Otter Point Fire Protection	548,345	377,095			5,850	165,400	548,345				350			547,995	547,995
1.354	Malahat Fire Protection	69,616	69,616					69,616							69,616	69,616
1.355	Durrance Road Fire Protection	3,028	2,727				301	3,028						3,028		3,028
1.356	Pender Fire Protection	1,304,847	1,015,863	111,596			177,388	1,304,847			111,596	10,379			1,182,872	1,182,872
1.357	East Sooke Fire Protection	549,357	293,433	155,109			100,815	549,357				27,920	47,760		473,677	473,677
1.358	Port Renfrew Fire Protection	162,758	134,758				28,000	162,758				1,144	64,646		96,968	96,968
1.359	N. Galiano Fire Protection	224,245	163,583	48,872		6,790	5,000	224,245				744		24,440	199,061	223,501
1.360	Shirley Fire Protection	164,064	93,064			10,000	61,000	164,064				200			163,864	163,864
1.363	Saturna Island Fire	218,571	218,571					218,571				10,830			207,741	207,741
1.369	Electoral Area Fire Services - JDF	62,657	60,790			1,867		62,657				100			62,557	62,557
1.369	Electoral Area Fire Services - SGI	71,456	69,323			2,133		71,456							71,456	71,456
1.370	Juan de Fuca Emergency Program	93,353	77,473				15,880	93,353				220			93,133	93,133
1.371	S.S.I. Emergency Program	138,171	138,171					138,171			500	190			137,481	137,481

	CAPITAL REGIONAL DISTRICT 2025 FINANCIAL PLAN																Schedule A
				Expenditures								*Revenue*					
		Total 2025	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2025	Surplus 2024	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2025
1.372	Electoral Area Emergency Program	670,910	663,410				7,500	670,910		497,561	6,099	970			166,280	166,280
1.373	S.G.I. Emergency Program	264,953	250,953				14,000	264,953				2,820			262,133	262,133
1.374	Regional Emergency Program Support	155,093	155,093					155,093				7,490			147,603	147,603
1.375	Hazardous Material Incident Response	373,039	363,479				9,560	373,039				19,370			353,669	353,669
1.377	J.D.F. Search and Rescue	96,464	92,464				4,000	96,464				22,370			74,094	74,094
1.378	S.S.I. Search and Rescue	25,052	25,052					25,052				97			24,955	24,955
1.40X	SEAPARC	4,582,024	4,013,058	53,966			515,000	4,582,024				417,235	873,895		3,290,894	3,290,894
1.405	JDF EA - Community Parks	205,070	185,070				20,000	205,070				830			204,240	204,240
1.408	JDF EA - Community Recreation	95,933	95,933					95,933				21,870			74,063	74,063
1.44X	Panorama Rec. Center.	10,560,998	8,890,808	240,411			1,429,778	10,560,998				1,640,614	3,298,032		5,622,352	5,622,352
1.455	Salt Spring Island - Community Parks	1,145,638	1,039,349	85,789			20,500	1,145,638		403,222		150,630			591,786	591,786
1.458	Salt Spring Is.- Community Rec	282,526	282,526					282,526				40	219,626		62,860	62,860
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	2,842,157	1,998,769	505,888			337,500	2,842,157		106,960		129,477	284,566		2,321,154	2,321,154
1.465	Saturna Island Comm. Parks	26,036	20,036				6,000	26,036				1,194			24,842	24,842
1.468	Saturna Island - Community Rec.	15,117	15,117					15,117				777			14,340	14,340
1.475	Mayne Is. Com. Parks & Rec	99,057	79,817				19,240	99,057				2,920			96,137	96,137
1.476	Mayne Is. Comm. Parks (reserve)	7,050	7,050					7,050				6,630	420			-
1.478	Mayne Is. Community Rec.	37,090	37,090					37,090				60			37,030	37,030
1.485	North & South Pender Com. Parks	172,723	129,723				43,000	172,723				1,733			170,990	170,990
1.488	North & South Pender Com. Rec	70,182	70,182					70,182				850			69,332	69,332
1.495	Galiano Parks	100,121	90,121				10,000	100,121				70			100,051	100,051
1.498	Galiano Community Recreation	39,745	39,745					39,745				15			39,730	39,730
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	26,717,590	23,278,540				3,439,050	26,717,590				9,947,967	16,769,623			-
1.523	Port Renfrew Refuse Disposal	94,584	88,584				6,000	94,584		18,041		40,586			35,957	35,957
1.525	Solid Waste Disposal - Debt	151,279	840	150,439				151,279				840	150,439			-
1.531	Stormwater Quality Management - Sooke	40,616	24,567				16,049	40,616				86			40,530	40,530
1.533	Stormwater Quality Management - S.G.I.	41,490	41,490					41,490				500			40,990	40,990
1.535	Stormwater Quality Management - S.S.I.	29,672	29,672					29,672				30			29,642	29,642
1.536	LWMP-Stormwater Quality Management-Core	774,215	774,215					774,215			5,959	92,096			676,160	676,160
1.537	Stormwater Quality Management - Peninsula	125,089	125,089					125,089				4,051			121,038	121,038
1.538	Source - Stormwater Quality - Peninsula	59,176	59,176					59,176				1,646			57,530	57,530
1.57X	Environmental Services	24,842,857	24,311,298				531,559	24,842,857		24,750,457		92,400				-
1.911	911 Systems	2,620,168	1,510,719	1,011,949			97,500	2,620,168			10,553	2,177,077	127,338		305,200	305,200
1.912B	911 Call Answer - Municipalities	-						-		703,444		(60,243)			(643,201)	(643,201)
1.913	913 Fire Dispatch	320,520	285,520				35,000	320,520				16,331			304,189	304,189
1.921	Regional CREST Contribution	1,871,720	1,871,720					1,871,720				100,934			1,770,786	1,770,786
1.923	Emergency Comm - CREST - S.G.I.	191,722	191,722					191,722				1,754			189,968	189,968
1.924	Emergency Comm - CREST - J.D.F.	131,063	131,063					131,063				220			130,843	130,843
1.925	Emergency Comm - CREST - S.S.I.	152,146	152,146					152,146				120			152,026	152,026
2.610	Saanich Peninsula Water Supply	8,677,715	7,445,828	781,887			450,000	8,677,715				500	8,677,215			-
2.620	SSI Highland Water System	12,867	219	12,648				12,867				110		12,757		12,757
2.621	Highland / Fernwood Water - SSI	548,496	331,200	177,296			40,000	548,496				780	468,125	79,591		79,591
2.622	Cedars of Tuam	76,420	31,251	38,669			6,500	76,420				50	76,370			-
2.624	Beddis Water	327,708	192,829	24,879			110,000	327,708			10,000	280	237,828	79,600		79,600
2.626	Fulford Water	284,985	165,407	101,578			18,000	284,985				860	214,125	70,000		70,000
2.628	Cedar Lane Water (S.S.I.)	121,267	76,546	7,721			37,000	121,267			20,000	180	70,087	31,000		31,000
2.630	Magic Lakes Estate Water System	999,691	708,742	188,559			102,390	999,691				9,580	400,606	589,505		589,505
2.640	Saturna Island Water System (Lyall Harbour)	259,114	173,650	34,664			50,800	259,114				1,060	119,784	138,270		138,270
2.642	Skana Water (Mayne)	153,847	58,295	73,552			22,000	153,847			5,000	110	55,175	93,562		93,562
2.650	Port Renfrew Water	170,739	116,845	42,894			11,000	170,739				1,120	84,810	84,809		84,809
2.660	Fernwood Water	6,918	137	6,781				6,918				50		6,868		6,868
2.665	Sticks Allison Water (Galiano)	66,352	50,352				16,000	66,352				100	58,252	8,000		8,000
2.667	Surfside Park Estates (Mayne)	183,266	122,273	43,993			17,000	183,266				100	148,166	35,000		35,000
2.670	Regional Water Supply	41,101,745	18,789,081	3,379,253		18,600,000	333,411	41,101,745				612,470	40,489,275			-
2.680	Juan de Fuca Water Distribution	26,827,568	15,490,421	2,747,525		8,310,000	279,622	26,827,568		6,000		179,270	26,642,298			-
2.681	Florence Lake Water System Debt	25,137		25,137				25,137						25,137		25,137.00
2.691	Wilderness Mountain Water Service	228,802	131,320	66,482			31,000	228,802				120	137,130	91,552		91,552
3.700	Septage Disposal - Municipal	173,899	138,042			35,857		173,899				171,209	2,690			-
3.700	Septage Disposal - JDF Service Area	-						-								-
3.701	Millstream Remediation Service	123,008	876	122,132				123,008			55,650	11,707			55,651	55,651
3.705	S.S.I. Liquid Waste Disposal	1,123,886	841,155	278,731			4,000	1,123,886				1,590	651,850	470,446		470,446
3.707	On Site System Management Program - LWMP	200,191	200,191					200,191				10,556			189,635	189,635
3.71X	Trk Swrs & Swge Disp - oper	37,804,101	35,025,883	175,402			2,602,816	37,804,101		1,609,073	1,445,000	28,380,376			6,369,652	6,369,652
3.7XX	Trk Swrs - debt	23,965,083	203,728	10,092,331		5,529,745	8,139,279	23,965,083				17,691,969			6,273,114	6,273,114
3.720	LWMP (Peninsula) - Implementation	58,208	36,890				21,318	58,208				980			57,228	57,228
3.750	LWMP	384,168	336,321				47,847	384,168				159,697			224,471	224,471
3.752	Harbours Program	368,506	368,506					368,506				23,461			345,045	345,045
3.755	Regional Source Control	1,745,036	1,745,036					1,745,036		57,950	100,734	95,911	58,340		1,432,101	1,432,101
3.756	Harbours Environmental Action	72,698	72,698					72,698				2,026			70,672	70,672
3.810	Ganges Sewer	1,227,926	753,204	340,432			134,290	1,227,926				2,110	1,156,291	69,525		69,525
3.820	Maliview Estates Sewer System	331,079	154,420	155,259			21,400	331,079				25,150	294,929	11,000		11,000.00
3.830	Magic Lake Estates Sewer System	901,316	633,953	174,103			93,260	901,316		11,540		1,230	282,176	606,370		606,370
3.830D	Magic Lake Estates Sewer Debt	225,107	500	224,607				225,107				500		224,607		224,607
3.850	Port Renfrew Sewer	233,210	114,580	99,630			19,000	233,210				1,300	115,955	115,955		115,955
21.ALL	Feasibility Study Reserve Fund - All	-						-								-
21.E.A.	Feasibility Study Reserve Fund - E.A.	-						-								-

CAPITAL REGIONAL DISTRICT 2026 FINANCIAL PLAN

Schedule A

		Expenditures						*Revenue*								
		Total 2026	**Operations**	**Interest & Principal**	**Deficit**	**Capital**	**Transfers to Reserves**	**Total 2026**	**Surplus 2025**	**Recovery from other services**	**Transfers from Reserves**	**Other revenue**	**Fee & Charges**	**Parcel Tax**	**Property Value Tax**	**Requisition 2026**
1.010	Legislative & General Government	31,585,396	30,668,896			602,660	313,840	31,585,396	450,000	15,393,360	1,000	1,363,203	88,580		14,289,253	14,289,253
1.10X	Facilities and Risk	4,281,271	3,755,856			5,000	520,415	4,281,271		4,013,558		93,566			174,147	174,147
1.101	G.I.S.	667,274	591,844			25,430	50,000	667,274		535,178		3,650			128,446	128,446
1.103	Elections	302,001	257,001				45,000	302,001			175,895	81,144			44,962	44,962
1.104	U.B.C.M.	13,998	13,998					13,998				100			13,898	13,898
1.109	Electoral Area Admin Exp - JDF	70,999	70,999					70,999				130			70,869	70,869
1.110	Electoral Area Admin Exp - SGI	462,287	461,187				1,100	462,287			5,000	18,390			438,897	438,897
1.111	Electoral Area Admin Exp - SSI	1,063,659	1,058,159				5,500	1,063,659		491,961		760			570,938	570,938
1.112	Regional Grant in Aid	-						-								-
1.114	Grant-in-Aid - Juan de Fuca	23,521	23,521					23,521				290			23,231	23,231.00
1.116	Grant-in-Aid - Salt Spring Island	54,410	54,410					54,410				240			54,170	54,170
1.117	Grant-in-Aid - Southern Gulf Islands	106,400	106,400					106,400				751			105,649	105,649
1.119	Vancouver Island Regional Library	349,320	349,320					349,320				550			348,770	348,770
1.121	Sooke Regional Museum	233,676	233,676					233,676				380			233,296	233,296
1.123	Prov. Court of B.C. (Family Court)	149,360	2,978				146,382	149,360				149,360				-
1.124	SSI Economic Development Commission	158,577	157,577				1,000	158,577				630			157,947	157,947
1.125	SGI Economic Development Commission	131,570	131,570					131,570				1,140			130,430	130,430
1.126	Victoria Family Court Committee	15,873	15,873					15,873				873			15,000	15,000
1.128	Greater Victoria Police Victim Services	323,693	323,693					323,693				14,622			309,071	309,071
1.129	Vancouver Island Regional Library - Debt	302,996		302,996				302,996				302,996				-
1.133	Langford E.A. - Greater Victoria Public Library	34,193	34,193					34,193				90			34,103	34,103
1.137	Galiano Island Community Use Building	68,390	35,687	27,417			5,286	68,390				250			68,140	68,140
1.138	Southern Gulf Islands Regional Library	245,031	245,031					245,031				2,150			242,881	242,881
1.141	Salt Spring Island Public Library	720,013	533,980	145,607			40,426	720,013				1,733			718,280	718,280
1.15X	Municipalities' Own Debt - M.F.A.	11,792,572	61,100	11,731,472				11,792,572				61,100			11,731,472	11,731,472
1.170	Gossip Island Electric Power Supply	57,011	568	56,443				57,011				270		56,741		56,741
1.224	Community Health - Homeless Sec.	563,130	563,130					563,130				132,087			431,043	431,043
1.226	Community Health (CHR) Facilities	1,754,159	1,200,489				553,670	1,754,159				1,754,159				-
1.227	Saturna Island Medical Clinic	36,305	36,305					36,305				373			35,932	35,932
1.228	Galiano Health Service	156,754	156,754					156,754				46			156,708	156,708
1.229	Pender Islands Health Care Centre	230,373	230,373					230,373							230,373	230,373
1.230	Traffic Safety Commission	82,330	82,330					82,330				3,820			78,510	78,510
1.232	Port Renfrew Street Lighting	9,610	9,610					9,610				336	4,640	4,634		4,634
1.234	S.S.I. Street Lighting	28,367	28,367					28,367				40			28,327	28,327
1.235	S. G. I. Small Craft Harbour Facilities	485,072	250,384	75,688			159,000	485,072				6,870	144,700	333,502		333,502
1.236	Salt Spring Island Fernwood Dock	27,950	18,160				9,790	27,950				170		27,780		27,780
1.238A	Community Transit (S.S.I.)	594,916	559,916				35,000	594,916				235,266			359,650	359,650
1.238B	Community Transportation (S.S.I.)	184,266	89,266				95,000	184,266				1,250			183,016	183,016
1.280	Regional Parks	17,382,152	14,019,412	569,778		127,602	2,665,360	17,382,152		34,450		922,613	452,885		15,972,204	15,972,204
1.280A	Regional Parks - Land Acquisition	1,592,500	50,000	1,542,500				1,592,500							1,592,500	1,592,500
1.290	Royal Theatre	580,000	100,000			105,000	375,000	580,000							580,000	580,000
1.295	McPherson Theatre	784,851	350,000			90,000	344,851	784,851				34,851			750,000	750,000
1.297	Arts Grants	3,247,603	3,247,603					3,247,603		14,828		180,710			3,052,065	3,052,065
1.299	Salt Spring Island Arts	143,931	143,931					143,931				90			143,841	143,841
1.309	Climate Action and Adaptation	1,343,170	1,342,459				711	1,343,170				26,028			1,317,142	1,317,142
1.310	Land Banking & Housing	4,531,266	1,434,739	3,092,527			4,000	4,531,266		309,711		198,479	10,500		4,012,576	4,012,576
1.311	Regional Housing Trust Fund	-						-								-
1.313	Animal Care Services	1,309,515	1,299,515				10,000	1,309,515				781,090	20,010		508,415	508,415
1.314	SGI House Numbering	10,261	10,261					10,261				110			10,151	10,151
1.316	SSI Building Numbering	10,375	10,375					10,375				20			10,355	10,355
1.317	JDF Building Numbering	14,183	14,183					14,183				40			14,143	14,143
1.318	Building Inspection	1,941,658	1,891,558			6,800	43,300	1,941,658		32,555	38,041	4,650	1,339,510		526,902	526,902
1.319	Soil Deposit Removal	6,169	6,169					6,169				40			6,129	6,129
1.320	Noise Control	43,239	43,239					43,239				305			42,934	42,934
1.322	Nuisances & Unsightly Premises	57,629	57,629					57,629				310			57,319	57,319
1.323	By-Law Enforcement	582,600	545,640				36,960	582,600		551,420		31,180				-
1.324	Regional Planning Services	1,615,908	1,613,408				2,500	1,615,908		84,786	58,281	72,270			1,400,571	1,400,571
1.325	Electoral Area Services - Planning	869,101	793,331				75,770	869,101		33,810	19,456	2,585	45,000		768,250	768,250
1.330	Regional Growth Strategy	339,550	329,550				10,000	339,550			26,595	16,830			296,125	296,125
1.335	Geo-Spatial Referencing System	188,995	123,995				65,000	188,995				9,420	8,800		170,775	170,775
1.340	JDF Livestock Injury Compensation	3,162	3,162					3,162							3,162	3,162
1.341	SGI Livestock Injury Compensation	3,162	3,162					3,162							3,162	3,162
1.342	SSI Livestock Injury Compensation	3,162	3,162					3,162							3,162	3,162
1.350	Willis Point Fire Protect & Recreation	190,808	116,363	23,877		6,820	43,748	190,808				33,930			156,878	156,878
1.352	South Galiano Fire Protection	556,420	342,448	122,682		6,290	85,000	556,420				740		122,682	432,998	555,680
1.353	Otter Point Fire Protection	559,328	384,838			5,770	168,720	559,328				360			558,968	558,968
1.354	Malahat Fire Protection	71,004	71,004					71,004							71,004	71,004
1.355	Durrance Road Fire Protection	3,030	2,730				300	3,030						3,030		3,030
1.356	Pender Fire Protection	1,272,936	1,036,180	55,820			180,936	1,272,936			55,820	10,419			1,206,697	1,206,697
1.357	East Sooke Fire Protection	557,357	299,414	155,109			102,834	557,357				28,460	48,720		480,177	480,177
1.358	Port Renfrew Fire Protection	165,526	137,526				28,000	165,526				1,144	65,753		98,629	98,629
1.359	N. Galiano Fire Protection	227,744	166,942	48,872		6,930	5,000	227,744				754		24,440	202,550	226,990
1.360	Shirley Fire Protection	165,962	94,962			10,000	61,000	165,962				200			165,762	165,762
1.363	Saturna Island Fire	223,643	223,643					223,643				10,830			212,813	212,813
1.369	Electoral Area Fire Services - JDF	63,904	61,999			1,905		63,904				100			63,804	63,804
1.369	Electoral Area Fire Services - SGI	72,879	70,704			2,175		72,879							72,879	72,879
1.370	Juan de Fuca Emergency Program	94,932	79,052				15,880	94,932				220			94,712	94,712
1.371	S.S.I. Emergency Program	140,978	140,978					140,978				190			140,788	140,788

	CAPITAL REGIONAL DISTRICT 2026 FINANCIAL PLAN															Schedule A
				Expenditures									*Revenue*			
		Total 2026	**Operations**	**Interest & Principal**	**Deficit**	**Capital**	**Transfers to Reserves**	**Total 2026**	**Surplus 2025**	**Recovery from other services**	**Transfers from Reserves**	**Other revenue**	**Fee & Charges**	**Parcel Tax**	**Property Value Tax**	**Requisition 2026**
1.372	Electoral Area Emergency Program	685,031	677,531				7,500	685,031		507,510	3,601	990			172,930	172,930
1.373	S.G.I. Emergency Program	270,044	256,044				14,000	270,044				2,870			267,174	267,174
1.374	Regional Emergency Program Support	158,388	158,388					158,388				7,630			150,758	150,758
1.375	Hazardous Material Incident Response	380,312	370,752				9,560	380,312				19,760			360,552	360,552
1.377	J.D.F. Search and Rescue	98,344	94,344				4,000	98,344				22,810			75,534	75,534
1.378	S.S.I. Search and Rescue	25,052	25,052					25,052				97			24,955	24,955
1.40X	SEAPARC	4,676,862	4,067,896	53,966			555,000	4,676,861				425,472	893,508		3,357,882	3,357,882
1.405	JDF EA - Community Parks	208,877	188,877				20,000	208,877				850			208,027	208,027
1.408	JDF EA - Community Recreation	97,957	97,957					97,957				22,300			75,657	75,657
1.44X	Panorama Rec. Center.	10,746,542	9,076,184	240,411			1,429,947	10,746,542			51,000	1,662,348	3,374,504		5,658,690	5,658,690
1.455	Salt Spring Island - Community Parks	1,167,335	1,061,046	85,789			20,500	1,167,335		411,445		153,250			602,640	602,640
1.458	Salt Spring Is.- Community Rec	288,303	288,303					288,303				40	224,143		64,120	64,120
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	2,885,362	2,034,974	505,888			344,500	2,885,362		109,100		132,009	290,259		2,353,994	2,353,994
1.465	Saturna Island Comm. Parks	26,426	20,426				6,000	26,426				1,194			25,232	25,232
1.468	Saturna Island - Community Rec.	15,418	15,418					15,418				777			14,641	14,641
1.475	Mayne Is. Com. Parks & Rec	101,108	81,488				19,620	101,108				2,970			98,138	98,138
1.476	Mayne Is. Comm. Parks (reserve)	7,190	7,190					7,190				6,760	430			-
1.478	Mayne Is. Community Rec.	37,830	37,830					37,830				60			37,770	37,770
1.485	North & South Pender Com. Parks	175,254	132,254				43,000	175,254				1,733			173,521	173,521
1.488	North & South Pender Com. Rec	71,590	71,590					71,590				870			70,720	70,720
1.495	Galiano Parks	101,963	91,963				10,000	101,963				70			101,893	101,893
1.498	Galiano Community Recreation	40,535	40,535					40,535				15			40,520	40,520
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	26,841,757	23,455,691				3,386,066	26,841,757				10,036,646	16,805,111			-
1.523	Port Renfrew Refuse Disposal	96,360	90,360				6,000	96,360		18,402		41,336			36,622	36,622
1.525	Solid Waste Disposal - Debt	135,109	840	134,269				135,109				840	134,269			-
1.531	Stormwater Quality Management - Sooke	41,427	25,060				16,367	41,427				87			41,340	41,340
1.533	Stormwater Quality Management - S.G.I.	42,320	42,320					42,320				510			41,810	41,810
1.535	Stormwater Quality Management - S.S.I.	30,254	30,254					30,254				30			30,224	30,224
1.536	LWMP-Stormwater Quality Management-Core	788,475	788,475					788,475			5,959	92,836			689,680	689,680
1.537	Stormwater Quality Management - Peninsula	127,509	127,509					127,509				4,051			123,458	123,458
1.538	Source - Stormwater Quality - Peninsula	60,326	60,326					60,326				1,646			58,680	58,680
1.57X	Environmental Services	25,354,887	24,822,864				532,023	25,354,887		25,262,487		92,400				-
1.911	911 Systems	2,670,715	1,524,848	1,011,949			133,918	2,670,715				2,177,077	127,338		366,300	366,300
1.912B	911 Call Answer - Municipalities	-						-		703,444		(60,243)			(643,201)	(643,201)
1.913	913 Fire Dispatch	328,308	293,308				35,000	328,308				16,361			311,947	311,947
1.921	Regional CREST Contribution	1,909,030	1,909,030					1,909,030				100,934			1,808,096	1,808,096
1.923	Emergency Comm - CREST - S.G.I.	195,538	195,538					195,538				1,754			193,784	193,784
1.924	Emergency Comm - CREST - J.D.F.	133,673	133,673					133,673				220			133,453	133,453
1.925	Emergency Comm - CREST - S.S.I.	155,176	155,176					155,176				120			155,056	155,056
2.610	Saanich Peninsula Water Supply	9,188,322	7,651,587	1,086,735			450,000	9,188,322				500	9,187,822			-
2.620	SSI Highland Water System	12,869	221	12,648				12,869				110		12,759		12,759
2.621	Highland / Fernwood Water - SSI	555,012	337,716	177,296			40,000	555,012				790	473,040	81,182		81,182
2.622	Cedars of Tuam	86,921	41,752	38,669			6,500	86,921			10,000	50	76,871			-
2.624	Beddis Water	326,329	186,450	24,879			115,000	326,329				280	244,849	81,200		81,200
2.626	Fulford Water	332,486	168,543	145,843			18,100	332,486				870	251,616	80,000		80,000
2.628	Cedar Lane Water (S.S.I.)	102,327	57,606	7,721			37,000	102,327				180	70,777	31,370		31,370
2.630	Magic Lakes Estate Water System	1,050,299	764,574	144,335			141,390	1,050,299			40,000	9,600	411,164	589,535		589,535
2.640	Saturna Island Water System (Lyall Harbour)	264,531	177,182	23,849			63,500	264,531				1,080	122,411	141,040		141,040
2.642	Skana Water (Mayne)	154,907	59,355	73,552			22,000	154,907			5,000	110	56,235	93,562		93,562
2.650	Port Renfrew Water	188,011	121,667	44,344			22,000	188,011			500	1,130	93,191	93,190		93,190
2.660	Fernwood Water	3,915	138	3,777				3,915				50		3,865		3,865
2.665	Sticks Allison Water (Galiano)	68,332	51,332				17,000	68,332				100	59,232	9,000		9,000
2.667	Surfside Park Estates (Mayne)	252,928	109,456	126,472			17,000	252,928				100	212,828	40,000		40,000
2.670	Regional Water Supply	42,612,199	19,114,695	3,357,424		19,800,000	340,080	42,612,199				612,470	41,999,729			-
2.680	Juan de Fuca Water Distribution	27,954,700	16,011,960	2,747,525		8,910,000	285,215	27,954,700		6,000		179,270	27,769,430			-
2.681	Florence Lake Water System Debt	25,137		25,137				25,137						25,137		25,137.00
2.691	Wilderness Mountain Water Service	231,482	134,000	66,482			31,000	231,482				120	139,810	91,552		91,552
3.700	Septage Disposal - Municipal	177,329	140,831			36,498		177,329				174,589	2,740			-
3.700	Septage Disposal - JDF Service Area	-						-								-
3.701	Millstream Remediation Service	103,854	884	102,970				103,854			46,073	11,707			46,074	46,074
3.705	S.S.I. Liquid Waste Disposal	1,137,354	857,876	239,678			39,800	1,137,354				1,610	664,890	470,854		470,854
3.707	On Site System Management Program - LWMP	203,999	203,999					203,999				10,556			193,443	193,443
3.71X	Trk Swrs & Swge Disp - oper	37,463,950	34,583,191	204,703			2,676,056	37,463,950		1,641,256	401,241	28,803,609			6,617,844	6,617,844
3.7XX	Trk Swrs - debt	24,332,941	34,930	10,557,187		5,529,745	8,211,079	24,332,941				17,629,809			6,703,132	6,703,132
3.720	LWMP (Peninsula) - Implementation	59,353	37,624				21,729	59,353				980			58,373	58,373
3.750	LWMP	390,454	343,047				47,407	390,454				162,109			228,345	228,345
3.752	Harbours Program	375,406	375,406					375,406				23,460			351,946	351,946
3.755	Regional Source Control	1,778,135	1,778,135					1,778,135		59,110	102,821	95,951	59,510		1,460,743	1,460,743
3.756	Harbours Environmental Action	74,111	74,111					74,111				2,026			72,085	72,085
3.810	Ganges Sewer	1,244,402	768,190	340,432			135,780	1,244,402				2,130	1,171,513	70,759		70,759
3.820	Maliview Estates Sewer System	337,698	157,439	155,259			25,000	337,698				25,150	300,548	12,000		12,000.00
3.830	Magic Lake Estates Sewer System	914,077	646,714	174,103			93,260	914,077		11,770		1,250	288,625	612,432		612,432
3.830D	Magic Lake Estates Sewer Debt	225,107	500	224,607				225,107				500		224,607		224,607
3.850	Port Renfrew Sewer	253,730	112,712	122,018			19,000	253,730				1,320	126,205	126,205		126,205
21.ALL	Feasibility Study Reserve Fund - All	-						-								-
21.E.A.	Feasibility Study Reserve Fund - E.A.	-						-								-

SCHEDULE B

CAPITAL REGIONAL DISTRICT

CAPITAL EXPENDITURE PLAN SUMMARY - 2022 to 2026

	EXPENDITURE / FUNDING SUMMARY (ALL SERVICES)	2022	2023	2024	2025	2026	TOTAL
	EXPENDITURE						
B	Buildings	20,829,264	167,228,666	49,424,500	5,898,000	2,141,500	245,521,930
E	Equipment	19,923,342	11,052,593	7,247,999	6,045,860	5,453,775	49,723,569
L	Land	7,645,002	6,645,000	6,090,000	5,530,000	5,235,000	31,145,002
S	Engineered Structures	127,597,493	78,579,018	68,094,026	61,024,900	16,254,000	351,549,437
V	Vehicles	5,141,485	2,445,000	2,211,000	1,340,000	692,000	11,829,485
		181,136,586	**265,950,277**	**133,067,525**	**79,838,760**	**29,776,275**	**689,769,423**
	SOURCE OF FUNDS						
C	Capital Funds on Hand	48,013,773	21,457,100	23,597,063	24,514,000	12,129,000	129,710,936
D	Debenture Debt (New Debt Only)	35,549,100	63,285,920	47,277,180	36,140,000	8,095,000	190,347,200
E	ERF	10,829,058	6,128,473	3,996,999	3,583,860	2,827,775	27,366,165
G	Grants (Federal, Provincial)	23,212,901	15,070,984	7,533,770	2,935,000	140,000	48,892,655
R	Reserve Fund	53,381,123	28,975,000	15,862,513	10,305,900	6,384,500	114,909,036
O	Other	10,150,631	131,032,800	34,800,000	2,360,000	200,000	178,543,431
		181,136,586	**265,950,277**	**133,067,525**	**79,838,760**	**29,776,275**	**689,769,423**

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2022

Schedule B

		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	170,000					170,000			170,000				170,000
1.014	CAO / Corporate Services	4,132					4,132			4,132				4,132
1.015	Real Estate	-					-			-				-
1.016	Human Resources	3,130					3,130			3,130				3,130
1.017	Finance	315,557					315,557	300,000		15,557				315,557
1.018	Health & Capital Planning Strategies	-					-			-				-
1.022	Information Technology	599,446	80,000				679,446	574,000		105,446				679,446
1.024	GM - Planning & Protective Services	1,565					1,565			1,565				1,565
1.025	Corporate Emergency	6,000					6,000			6,000				6,000
1.027	First Nations Relations	1,033					1,033			1,033				1,033
1.105	Facilities Management	10,000	185,000				195,000	50,000		145,000				195,000
1.106	Facilities and Risk		70,000	1,710,000			1,780,000			70,000	-	1,710,000		1,780,000
1.107	Corporate Satellite Facilities			50,000			50,000	5,000				45,000		50,000
1.109	JDF Admin. Expenditures	2,000					2,000			2,000				2,000
1.110	SGI Admin. Expenditures	1,500					1,500			1,500				1,500
1.111	SSI Admin. Expenditures	11,080					11,080			11,080				11,080
1.118	Corporate Communications	6,229					6,229			6,229		-		6,229
1.123	Family Court Building			160,000			160,000	15,000			-	145,000	-	160,000
1.137	Galiano Island Community Use Building			20,000			20,000					20,000		20,000
1.141	SSI Public Library			127,500			127,500				110,000	17,500		127,500
1.226	Health Facilities - VIHA	40,000		1,896,500	-		1,936,500	511,500				1,425,000	-	1,936,500
1.235	SGI Small Craft Harbour Facilities				1,625,000		1,625,000	30,000	1,180,000			195,800	219,200	1,625,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				47,500		47,500				-	47,500		47,500
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)				425,000		425,000				260,000	165,000		425,000
1.280	Regional Parks	1,477,000	345,000	1,080,000	5,172,925	5,120,000	13,194,925	3,504,925	5,500,000	345,000	125,000	3,720,000		13,194,925
1.290	Royal Theatre	26,000		1,755,000			1,781,000	125,000			-	796,000	860,000	1,781,000
1.295	McPherson Theatre	26,000		2,267,000			2,293,000	10,000				2,283,000		2,293,000
1.297	Arts Grants and Development	1,550					1,550			1,550				1,550
1.310	Land Banking and Housing	2,000		-			2,000		-	2,000	-		-	2,000
1.313	Animal Care Services	64,040	157,235	318,000			539,275			22,040			517,235	539,275
1.318	Building Inspection	88,900	45,000				133,900			133,900				133,900
1.323	ByLaw Services	990	15,000				15,990			15,990				15,990
1.324	Regional Planning Services	100,400					100,400			100,400				100,400
1.325	Community Planning	45,000			100,000		145,000			45,000	100,000			145,000
1.335	Geo-Spatial Referencing	70,000					70,000			70,000				70,000
1.350	Willis Point Fire	27,030	-	-			27,030		-	12,000		15,030		27,030
1.352	South Galiano Fire	13,500	-	162,000			175,500		162,000	13,500				175,500
1.353	Otter Point Fire	141,000		60,000			201,000			141,000		60,000		201,000
1.356	Pender Island Fire	10,000	400,000	115,000			525,000			410,000		115,000		525,000
1.357	East Sooke Fire	37,544	150,000	55,000			242,544	11,000		166,044		65,500		242,544
1.358	Port Renfrew Fire	33,000					33,000			33,000				33,000
1.360	Shirley Fire Department	10,000					10,000			10,000				10,000
1.369	Electoral Area Fire Services	156,300					156,300					156,300		156,300
1.370	JDF Emergency Program	11,710					11,710			11,710				11,710
1.372	Emergency Planning Coordination	-					-			-				-
1.373	SGI Emergency Program	47,000					47,000					47,000		47,000
1.375	Hazardous Material Incident Response	90,000					90,000			90,000				90,000
1.405	JDF EA Community Parks & Recreation				215,000	50,000	265,000				265,000			265,000
1.40x	SEAPARC	350,700	20,000	585,000	-	-	955,700		-	85,700	50,000	820,000		955,700
1.44X	Panorama Recreation	1,873,704	484,000	3,678,129	168,600		6,204,433	989,056	1,753,000	1,093,000	1,319,777	1,049,600		6,204,433
1.455	SSI Community Parks	85,000	130,000		735,000		950,000		-	55,000	750,000	75,000	70,000	950,000
1.458	SSI Community Recreation	5,000			30,000		35,000			5,000	-	30,000		35,000
1.459	SSI Park Land & Rec Programs	30,000		1,361,135	450,000	230,002	2,071,137	3,400	-	30,000	1,542,862	494,875		2,071,137
1.465	Saturna Island Community Parks				40,000		40,000					40,000		40,000
1.475	Mayne Island Community Parks	7,000		14,000	3,000		24,000					24,000		24,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2022

Schedule B

		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	**Service Name**	**Equipment**	**Vehicles**	**Buildings**	**Engineered Structures**	**Land**	**TOTAL**	**Capital Funds on Hand**	**Debenture Debt**	**Equipment Repl Fund**	**Grants**	**Capital Reserves**	**Other**	**TOTAL**
1.485	Pender Island Community Parks				225,990		225,990					225,990		225,990
1.495	Galiano Community Parks				63,000		63,000	8,000			6,500	48,500		63,000
1.521	Environmental Resource Management	773,000		-	19,875,000		20,648,000	875,000		683,000		19,090,000		20,648,000
1.523	Port Renfrew Refuse Disposal				25,000		25,000					25,000		25,000
1.575	Environmental Administration Services	10,430					10,430			10,430				10,430
1.576	Environmental Engineering Services	40,000	155,000				195,000	55,000		140,000				195,000
1.577	IW - Environmental Operations	1,845,000					1,845,000			1,845,000				1,845,000
1.578	Environmental Protection	715,372	285,000				1,000,372			1,000,372				1,000,372
1.911	911 Call Answer	-					-			-				-
1.913	913 Fire Dispatch	145,000					145,000			145,000				145,000
2.610	Saanich Peninsula Water Supply	304,000			4,068,028		4,372,028		-	60,000		4,312,028		4,372,028
2.620	Highland Water (SSI)				98,792		98,792	98,792						98,792
2.621	Highland & Fernwood Water (SSI)	40,000			140,000		180,000		-		140,000	40,000		180,000
2.622	Cedars of Tuam Water (SSI)	5,000			5,000		10,000		-		-	10,000		10,000
2.624	Beddis Water (SSI)	30,000			-		30,000		-		-	30,000		30,000
2.626	Fulford Water (SSI)	13,000			160,000		173,000		-		70,000	103,000		173,000
2.628	Cedar Lane Water (SSI)				75,000		75,000	33,500	-		-	41,500		75,000
2.630	Magic Lake Estates Water (Pender)	205,000			290,000		495,000		-		2,500	292,500	200,000	495,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	8,000			390,000		398,000		-		390,000	8,000		398,000
2.642	Skana Water (Mayne)	75,000			45,000		120,000		75,000			45,000		120,000
2.650	Port Renfrew Water	30,000			-		30,000	20,000	-		-	10,000		30,000
2.665	Sticks Allison Water (Galiano)	-			5,000		5,000					5,000		5,000
2.667	Surfside Park Estates (Mayne)	25,000			-		25,000		-			25,000		25,000
2.670	Regional Water Supply	8,195,000	1,427,250	5,150,000	11,550,000	1,495,000	27,817,250	24,072,000	-	1,205,250	40,000		2,500,000	27,817,250
2.680	JDF Water Distribution	1,080,000	1,060,000	265,000	35,786,000		38,191,000	14,605,000	6,100,000	1,060,000		10,675,000	5,751,000	38,191,000
2.681	Florence Lake Water				300,000		300,000		300,000					300,000
2.691	Wilderness Mountain Water Service				65,000		65,000		-		45,000	20,000		65,000
3.701	Millstream Site Remediation					750,000	750,000	457,500			292,500			750,000
3.705	SSI Septage / Composting				414,158		414,158		-		303,462	77,500	33,196	414,158
3.718	Saanich Peninsula Wastewater	67,500			3,070,000		3,137,500	50,000	-	417,500		2,670,000		3,137,500
3.798C	Debt - Core Area Wastewater Treatment Program	120,000	133,000		36,932,000		37,185,000	1,610,100	18,279,000	828,000	14,992,900	1,475,000		37,185,000
3.810	Ganges Sewer Utility (SSI)	190,000			487,500		677,500		-		140,000	537,500		677,500
3.820	Maliview Sewer Utility (SSI)				300,000		300,000		300,000		-	-		300,000
3.830	Magic Lake Sewer Utility (Pender)	5,000			4,100,000		4,105,000		1,900,100		2,202,400	2,500		4,105,000
3.850	Port Renfrew Sewer				75,000		75,000		-		60,000	15,000		75,000
TOTAL		**19,923,342**	**5,141,485**	**20,829,264**	**127,597,493**	**7,645,002**	**181,136,586**	**48,013,773**	**35,549,100**	**10,829,058**	**23,212,901**	**53,381,123**	**10,150,631**	**181,136,586**

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2023

Schedule B

		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	21,500					21,500			21,500				21,500
1.014	CAO / Corporate Services	9,328					9,328			9,328				9,328
1.015	Real Estate	-					-			-				-
1.016	Human Resources	4,695					4,695			4,695				4,695
1.017	Finance	237,421					237,421	200,000		37,421				237,421
1.018	Health & Capital Planning Strategies	2,066					2,066			2,066				2,066
1.022	Information Technology	1,295,136	-				1,295,136	1,281,000		14,136				1,295,136
1.024	GM - Planning & Protective Services	2,066					2,066			2,066				2,066
1.025	Corporate Emergency	6,000					6,000			6,000				6,000
1.027	First Nations Relations	3,631					3,631			3,631				3,631
1.105	Facilities Management	25,000	115,000				140,000	-		140,000				140,000
1.106	Facilities and Risk		-	1,665,000			1,665,000			-	-	1,665,000		1,665,000
1.107	Corporate Satellite Facilities			5,000			5,000	5,000				-		5,000
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	1,530					1,530			1,530				1,530
1.111	SSI Admin. Expenditures	1,650					1,650			1,650				1,650
1.118	Corporate Communications	227,066					227,066			2,066		225,000		227,066
1.123	Family Court Building			1,120,000			1,120,000	-			500,000	620,000	-	1,120,000
1.137	Galiano Island Community Use Building			-			-					-		-
1.141	SSI Public Library			-			-				-	-		-
1.226	Health Facilities - VIHA	400,000		1,115,000	-		1,515,000	-				1,315,000	200,000	1,515,000
1.235	SGI Small Craft Harbour Facilities				125,000		125,000	-	-			125,000	-	125,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				150,000		150,000				50,000	100,000		150,000
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)				431,500		431,500				365,000	66,500		431,500
1.280	Regional Parks	107,000	507,000	-	5,322,000	5,000,000	10,936,000	-	5,000,000	507,000	1,868,000	3,561,000		10,936,000
1.290	Royal Theatre	-		730,000			730,000	-			-	380,000	350,000	730,000
1.295	McPherson Theatre	-		325,000			325,000	-				325,000		325,000
1.297	Arts Grants and Development	-					-			-				-
1.310	Land Banking and Housing	4,000		150,425,666			150,429,666		17,000,000	4,000	5,742,866		127,682,800	150,429,666
1.313	Animal Care Services	4,120	18,000	-			22,120			22,120			-	22,120
1.318	Building Inspection	6,000	50,000				56,000			56,000				56,000
1.323	ByLaw Services	1,010	15,000				16,010			16,010				16,010
1.324	Regional Planning Services	43,000					43,000			43,000				43,000
1.325	Community Planning	2,410			-		2,410			2,410	-			2,410
1.335	Geo-Spatial Referencing	45,000					45,000			45,000				45,000
1.350	Willis Point Fire	66,000	650,000	18,000			734,000		275,000	441,000		18,000		734,000
1.352	South Galiano Fire	5,800	-	-			5,800		-	5,800				5,800
1.353	Otter Point Fire	28,300		40,000			68,300			28,300		40,000		68,300
1.356	Pender Island Fire	10,000	-	-			10,000			10,000		-		10,000
1.357	East Sooke Fire	16,295	-	-			16,295	-		16,295		-		16,295
1.358	Port Renfrew Fire	-					-			-				-
1.360	Shirley Fire Department	-					-			-				-
1.369	Electoral Area Fire Services	-					-					-		-
1.370	JDF Emergency Program	7,470					7,470			7,470				7,470
1.372	Emergency Planning Coordination	-					-			-				-
1.373	SGI Emergency Program	-					-					-		-
1.375	Hazardous Material Incident Response	10,000					10,000			10,000				10,000
1.405	JDF EA Community Parks & Recreation				-	50,000	50,000				50,000			50,000
1.40x	SEAPARC	262,000	-	50,000	1,025,000	-	1,337,000		-	102,000	750,000	485,000		1,337,000
1.44X	Panorama Recreation	253,832	26,000	180,000	-		459,832	-	-	279,832	55,000	125,000		459,832
1.455	SSI Community Parks	15,000	40,000		1,095,000		1,150,000		1,000,000	15,000	55,000	80,000	-	1,150,000
1.458	SSI Community Recreation	5,000			300,000		305,000			5,000	200,000	100,000		305,000
1.459	SSI Park Land & Rec Programs	62,500		8,225,000	90,000	700,000	9,077,500	-	8,000,000	62,500	75,000	940,000		9,077,500
1.465	Saturna Island Community Parks				13,000		13,000					13,000		13,000
1.475	Mayne Island Community Parks	-		5,000	10,000		15,000					15,000		15,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2023 **Schedule B**

		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	**Service Name**	**Equipment**	**Vehicles**	**Buildings**	**Engineered Structures**	**Land**	**TOTAL**	**Capital Funds on Hand**	**Debenture Debt**	**Equipment Repl Fund**	**Grants**	**Capital Reserves**	**Other**	**TOTAL**
1.485	Pender Island Community Parks				91,000		91,000					91,000		91,000
1.495	Galiano Community Parks				10,000		10,000	-			-	10,000		10,000
1.521	Environmental Resource Management	283,000		-	18,568,000		18,851,000	-		1,233,000		17,618,000		18,851,000
1.523	Port Renfrew Refuse Disposal				-		-					-		-
1.575	Environmental Administration Services	15,660					15,660			15,660				15,660
1.576	Environmental Engineering Services	40,000	40,000				80,000	-		80,000				80,000
1.577	IW - Environmental Operations	663,500					663,500			663,500				663,500
1.578	Environmental Protection	118,487	45,000				163,487			163,487				163,487
1.911	911 Call Answer	1,000,000					1,000,000			1,000,000				1,000,000
1.913	913 Fire Dispatch	-					-			-				-
2.610	Saanich Peninsula Water Supply	-			2,820,000		2,820,000		2,550,000	60,000		210,000		2,820,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)	240,000			765,000		1,005,000		805,000		200,000	-		1,005,000
2.622	Cedars of Tuam Water (SSI)	15,000			270,000		285,000		97,000		188,000	-		285,000
2.624	Beddis Water (SSI)	-			63,000		63,000		-		-	63,000		63,000
2.626	Fulford Water (SSI)	831,000			-		831,000		500,000		300,000	31,000		831,000
2.628	Cedar Lane Water (SSI)				236,500		236,500	-	90,000		140,000	6,500		236,500
2.630	Magic Lake Estates Water (Pender)	-			325,000		325,000		-		-	25,000	300,000	325,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	58,000			30,000		88,000		53,000		20,000	15,000		88,000
2.642	Skana Water (Mayne)	674,120			35,000		709,120		709,120			-		709,120
2.650	Port Renfrew Water	10,000			1,638,918		1,648,918	-	50,000		1,573,918	25,000		1,648,918
2.665	Sticks Allison Water (Galiano)	5,000			-		5,000					5,000		5,000
2.667	Surfside Park Estates (Mayne)	-			15,000		15,000		-			15,000		15,000
2.670	Regional Water Supply	3,135,000	406,000	3,060,000	17,735,000	895,000	25,231,000	12,625,000	9,700,000	406,000	-		2,500,000	25,231,000
2.680	JDF Water Distribution	165,000	270,000	265,000	10,655,000		11,355,000	5,965,000	5,100,000	270,000		20,000	-	11,355,000
2.681	Florence Lake Water				-		-		-					-
2.691	Wilderness Mountain Water Service				500,000		500,000		500,000		-	-		500,000
3.701	Millstream Site Remediation					-	-	-			-			-
3.705	SSI Septage / Composting				180,000		180,000		-		-	180,000	-	180,000
3.718	Saanich Peninsula Wastewater	-			550,000		550,000	50,000	-	150,000		350,000		550,000
3.798C	Debt - Core Area Wastewater Treatment Program	-	263,000		8,030,100		8,293,100	1,331,100	6,800,000	162,000	-	-		8,293,100
3.810	Ganges Sewer Utility (SSI)	607,000			800,000		1,407,000		1,330,000		-	77,000		1,407,000
3.820	Maliview Sewer Utility (SSI)				1,910,000		1,910,000		1,910,000		-	-		1,910,000
3.830	Magic Lake Sewer Utility (Pender)	-			4,600,000		4,600,000		1,666,800		2,933,200	-		4,600,000
3.850	Port Renfrew Sewer				150,000		150,000		150,000		-	-		150,000
TOTAL		**11,052,593**	**2,445,000**	**167,228,666**	**78,579,018**	**6,645,000**	**265,950,277**	**21,457,100**	**63,285,920**	**6,128,473**	**15,070,984**	**28,975,000**	**131,032,800**	**265,950,277**

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2024 Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING						
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	37,000					37,000			37,000				37,000
1.014	CAO / Corporate Services	5,728					5,728			5,728				5,728
1.015	Real Estate	2,066					2,066			2,066				2,066
1.016	Human Resources	6,260					6,260			6,260				6,260
1.017	Finance	155,949					155,949	100,000		55,949				155,949
1.018	Health & Capital Planning Strategies	1,565					1,565			1,565				1,565
1.022	Information Technology	1,708,084	-				1,708,084	1,661,000		47,084				1,708,084
1.024	GM - Planning & Protective Services	-					-			-				-
1.025	Corporate Emergency	8,000					8,000			8,000				8,000
1.027	First Nations Relations	1,565					1,565			1,565				1,565
1.105	Facilities Management	10,000	50,000				60,000	-		60,000				60,000
1.106	Facilities and Risk		-	1,100,000			1,100,000			-	500,000	600,000		1,100,000
1.107	Corporate Satellite Facilities			5,000			5,000	5,000				-		5,000
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	-					-			-				-
1.111	SSI Admin. Expenditures	5,400					5,400			5,400				5,400
1.118	Corporate Communications	178,130					178,130			3,130		175,000		178,130
1.123	Family Court Building			135,000			135,000	-			-	85,000	50,000	135,000
1.137	Galiano Island Community Use Building			-			-					-		-
1.141	SSI Public Library			-			-				-	-		-
1.226	Health Facilities - VIHA	-		925,000	-		925,000	-				550,000	375,000	925,000
1.235	SGI Small Craft Harbour Facilities				175,000		175,000	-	-			175,000	-	175,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-				-	-		-
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)				96,000		96,000				60,000	36,000		96,000
1.280	Regional Parks	61,000	555,000	-	2,774,126	5,000,000	8,390,126	56,063	5,000,000	555,000	2,000,000	779,063		8,390,126
1.290	Royal Theatre	-		750,000			750,000	-			-	375,000	375,000	750,000
1.295	McPherson Theatre	-		300,000			300,000	-				300,000		300,000
1.297	Arts Grants and Development	-					-			-				-
1.310	Land Banking and Housing	10,000		42,500,000			42,510,000		8,500,000	10,000	-		34,000,000	42,510,000
1.313	Animal Care Services	4,205	18,000	-		-	22,205			22,205			-	22,205
1.318	Building Inspection	5,500	-				5,500			5,500				5,500
1.323	ByLaw Services	1,030	15,000				16,030			16,030				16,030
1.324	Regional Planning Services	7,000					7,000			7,000				7,000
1.325	Community Planning	3,910			-		3,910			3,910	-			3,910
1.335	Geo-Spatial Referencing	40,000					40,000			40,000				40,000
1.350	Willis Point Fire	6,000	-	3,500			9,500		-	6,000		3,500		9,500
1.352	South Galiano Fire	5,000	600,000	-			605,000		-	605,000				605,000
1.353	Otter Point Fire	15,000		40,000			55,000			15,000		40,000		55,000
1.356	Pender Island Fire	28,000	-	-			28,000			28,000		-		28,000
1.357	East Sooke Fire	16,551	160,000	-			176,551	-		176,551		-		176,551
1.358	Port Renfrew Fire	-					-			-				-
1.360	Shirley Fire Department	-					-			-				-
1.369	Electoral Area Fire Services	-					-					-		-
1.370	JDF Emergency Program	-					-			-				-
1.372	Emergency Planning Coordination	2,500					2,500			2,500				2,500
1.373	SGI Emergency Program	-					-					-		-
1.375	Hazardous Material Incident Response	10,000					10,000			10,000				10,000
1.405	JDF EA Community Parks & Recreation				-	-	-				-			-
1.40x	SEAPARC	67,000	-	250,000	10,000	500,000	827,000		500,000	62,000	-	265,000		827,000
1.44X	Panorama Recreation	346,172	-	136,000	-		482,172	-	-	346,172	-	136,000		482,172
1.455	SSI Community Parks	5,000	-		100,000		105,000		-	5,000	55,000	45,000	-	105,000
1.458	SSI Community Recreation	5,000			5,000		10,000			5,000	-	5,000		10,000
1.459	SSI Park Land & Rec Programs	35,000		2,605,000	50,000	-	2,690,000	-	-	35,000	2,525,000	130,000		2,690,000
1.465	Saturna Island Community Parks				6,000		6,000					6,000		6,000
1.475	Mayne Island Community Parks	-		-	10,000		10,000					10,000		10,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2024

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING						
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.485	Pender Island Community Parks				31,450		31,450					31,450		31,450
1.495	Galiano Community Parks				15,500		15,500	-			-	15,500		15,500
1.521	Environmental Resource Management	283,000		350,000	10,950,000		11,583,000	250,000		283,000		11,050,000		11,583,000
1.523	Port Renfrew Refuse Disposal				-		-					-		-
1.575	Environmental Administration Services	6,000					6,000			6,000				6,000
1.576	Environmental Engineering Services	40,000	80,000				120,000	-		120,000				120,000
1.577	IW - Environmental Operations	184,000					184,000			184,000				184,000
1.578	Environmental Protection	141,384	43,000				184,384			184,384				184,384
1.911	911 Call Answer	-					-			-				-
1.913	913 Fire Dispatch	-					-			-				-
2.610	Saanich Peninsula Water Supply	150,000			5,770,000		5,920,000		5,550,000	60,000		310,000		5,920,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)	45,000			1,500,000		1,545,000		1,250,000		250,000	45,000		1,545,000
2.622	Cedars of Tuam Water (SSI)	-			1,474,000		1,474,000		508,000		966,000	-		1,474,000
2.624	Beddis Water (SSI)	160,000			446,000		606,000		290,000		200,000	116,000		606,000
2.626	Fulford Water (SSI)	710,000			-		710,000		700,000		-	10,000		710,000
2.628	Cedar Lane Water (SSI)				30,000		30,000	-	-		-	30,000		30,000
2.630	Magic Lake Estates Water (Pender)	-			140,000		140,000		-		-	140,000	-	140,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			645,600		645,600		225,000		420,600	-		645,600
2.642	Skana Water (Mayne)	-			-		-		-			-		-
2.650	Port Renfrew Water	260,000			200,000		460,000	-	450,000		-	10,000		460,000
2.665	Sticks Allison Water (Galiano)	-			-		-					-		-
2.667	Surfside Park Estates (Mayne)	-			500,000		500,000		500,000			-		500,000
2.670	Regional Water Supply	1,105,000	290,000	60,000	19,925,000	590,000	21,970,000	14,580,000	7,100,000	290,000	-		-	21,970,000
2.680	JDF Water Distribution	165,000	400,000	265,000	6,535,000		7,365,000	6,945,000	-	400,000		20,000	-	7,365,000
2.681	Florence Lake Water				-		-		-					-
2.691	Wilderness Mountain Water Service				-		-		-		-	-		-
3.701	Millstream Site Remediation					-	-	-			-			-
3.705	SSI Septage / Composting				2,000,000		2,000,000		2,000,000		-	-	-	2,000,000
3.718	Saanich Peninsula Wastewater	1,180,000			1,285,000		2,465,000	-	2,015,000	150,000		300,000		2,465,000
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		11,280,000		11,280,000	-	11,150,000	130,000	-	-		11,280,000
3.810	Ganges Sewer Utility (SSI)	25,000			-		25,000		-		-	25,000		25,000
3.820	Maliview Sewer Utility (SSI)				41,000		41,000		-		32,000	9,000		41,000
3.830	Magic Lake Sewer Utility (Pender)	-			709,350		709,350		189,180		520,170	-		709,350
3.850	Port Renfrew Sewer				1,350,000		1,350,000		1,350,000		-	-		1,350,000
TOTAL		**7,247,999**	**2,211,000**	**49,424,500**	**68,094,026**	**6,090,000**	**133,067,525**	**23,597,063**	**47,277,180**	**3,996,999**	**7,533,770**	**15,862,513**	**34,800,000**	**133,067,525**

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2025 **Schedule B**

		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	96,500					96,500			96,500				96,500
1.014	CAO / Corporate Services	4,132					4,132			4,132				4,132
1.015	Real Estate	1,033					1,033			1,033				1,033
1.016	Human Resources	-					-			-				-
1.017	Finance	22,386					22,386	-		22,386				22,386
1.018	Health & Capital Planning Strategies	3,130					3,130			3,130				3,130
1.022	Information Technology	2,019,272	-				2,019,272	1,989,000		30,272				2,019,272
1.024	GM - Planning & Protective Services	-					-			-				-
1.025	Corporate Emergency	-					-			-				-
1.027	First Nations Relations	-					-			-				-
1.105	Facilities Management	10,000	50,000				60,000	-		60,000				60,000
1.106	Facilities and Risk		-	1,700,000			1,700,000			-	750,000	950,000		1,700,000
1.107	Corporate Satellite Facilities			5,000			5,000	5,000				-		5,000
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	-					-			-				-
1.111	SSI Admin. Expenditures	2,750					2,750			2,750				2,750
1.118	Corporate Communications	1,033					1,033			1,033		-		1,033
1.123	Family Court Building			10,000			10,000	-			-	10,000	-	10,000
1.137	Galiano Island Community Use Building			-			-					-		-
1.141	SSI Public Library			-			-				-	-		-
1.226	Health Facilities - VIHA	-		955,000	75,000		1,030,000	-				370,000	660,000	1,030,000
1.235	SGI Small Craft Harbour Facilities				50,000		50,000	-	-			50,000	-	50,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-				-	-		-
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)				106,000		106,000				60,000	46,000		106,000
1.280	Regional Parks	63,000	370,000	385,000	5,417,000	5,000,000	11,235,000	-	5,000,000	370,000	2,000,000	3,865,000		11,235,000
1.290	Royal Theatre	-		1,793,000			1,793,000	-			-	93,000	1,700,000	1,793,000
1.295	McPherson Theatre	-		300,000			300,000	-				300,000		300,000
1.297	Arts Grants and Development	-					-			-				-
1.310	Land Banking and Housing	2,000		-			2,000		-	2,000	-		-	2,000
1.313	Animal Care Services	-	-	-		-	-			-			-	-
1.318	Building Inspection	4,500	-				4,500			4,500				4,500
1.323	ByLaw Services	-	-				-			-				-
1.324	Regional Planning Services	5,000					5,000			5,000				5,000
1.325	Community Planning	-			-		-			-	-			-
1.335	Geo-Spatial Referencing	-					-			-				-
1.350	Willis Point Fire	56,000	-	-			56,000		-	56,000		-		56,000
1.352	South Galiano Fire	5,000	-	-			5,000		-	5,000				5,000
1.353	Otter Point Fire	15,000		40,000			55,000			15,000		40,000		55,000
1.356	Pender Island Fire	105,000	-	-			105,000			105,000		-		105,000
1.357	East Sooke Fire	19,512	-	-			19,512	-		19,512		-		19,512
1.358	Port Renfrew Fire	-					-			-				-
1.360	Shirley Fire Department	-					-			-				-
1.369	Electoral Area Fire Services	-					-					-		-
1.370	JDF Emergency Program	-					-			-				-
1.372	Emergency Planning Coordination	-					-			-				-
1.373	SGI Emergency Program	-					-					-		-
1.375	Hazardous Material Incident Response	10,000					10,000			10,000				10,000
1.405	JDF EA Community Parks & Recreation				-	-	-				-			-
1.40x	SEAPARC	87,000	40,000	100,000	200,000	-	427,000		-	122,000	-	305,000		427,000
1.44X	Panorama Recreation	533,262	-	250,000	-		783,262	-	-	398,262	-	385,000		783,262
1.455	SSI Community Parks	5,000	55,000		85,000		145,000		-	60,000	55,000	30,000	-	145,000
1.458	SSI Community Recreation	5,000			-		5,000			5,000	-	-		5,000
1.459	SSI Park Land & Rec Programs	40,000		55,000	-	100,000	195,000	-	-	30,000	25,000	140,000		195,000
1.465	Saturna Island Community Parks				6,000		6,000					6,000		6,000
1.475	Mayne Island Community Parks	-		-	15,000		15,000					15,000		15,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2025 **Schedule B**

		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	**Service Name**	**Equipment**	**Vehicles**	**Buildings**	**Engineered Structures**	**Land**	**TOTAL**	**Capital Funds on Hand**	**Debenture Debt**	**Equipment Repl Fund**	**Grants**	**Capital Reserves**	**Other**	**TOTAL**
1.485	Pender Island Community Parks				-		-					-		-
1.495	Galiano Community Parks				4,900		4,900	-			-	4,900		4,900
1.521	Environmental Resource Management	285,000		-	2,700,000		2,985,000	-		285,000		2,700,000		2,985,000
1.523	Port Renfrew Refuse Disposal				-		-					-		-
1.575	Environmental Administration Services	6,000					6,000			6,000				6,000
1.576	Environmental Engineering Services	40,000	45,000				85,000	-		85,000				85,000
1.577	IW - Environmental Operations	705,000					705,000			705,000				705,000
1.578	Environmental Protection	54,350	90,000				144,350			144,350				144,350
1.911	911 Call Answer	-					-			-				-
1.913	913 Fire Dispatch	-					-			-				-
2.610	Saanich Peninsula Water Supply	-			5,324,000		5,324,000		4,500,000	60,000		764,000		5,324,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)	40,000			-		40,000		-		-	40,000		40,000
2.622	Cedars of Tuam Water (SSI)	-			-		-		-		-	-		-
2.624	Beddis Water (SSI)	-			-		-		-		-	-		-
2.626	Fulford Water (SSI)	700,000			-		700,000		700,000		-	-		700,000
2.628	Cedar Lane Water (SSI)				10,000		10,000	-	-		-	10,000		10,000
2.630	Magic Lake Estates Water (Pender)	-			47,000		47,000		-		-	47,000	-	47,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			-		-		-		-	-		-
2.642	Skana Water (Mayne)	-			-		-		-			-		-
2.650	Port Renfrew Water	10,000			-		10,000	-	-		-	10,000		10,000
2.665	Sticks Allison Water (Galiano)	-			-		-					-		-
2.667	Surfside Park Estates (Mayne)	-			1,500,000		1,500,000		1,500,000			-		1,500,000
2.670	Regional Water Supply	925,000	450,000	40,000	20,725,000	430,000	22,570,000	15,780,000	6,340,000	450,000	-		-	22,570,000
2.680	JDF Water Distribution	165,000	240,000	265,000	6,330,000		7,000,000	6,740,000	-	240,000		20,000	-	7,000,000
2.681	Florence Lake Water				-		-		-					-
2.691	Wilderness Mountain Water Service				-		-		-		-	-		-
3.701	Millstream Site Remediation					-	-	-			-			-
3.705	SSI Septage / Composting				50,000		50,000		-		40,000	10,000	-	50,000
3.718	Saanich Peninsula Wastewater	-			560,000		560,000	-	350,000	150,000		60,000		560,000
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		17,380,000		17,380,000	-	17,350,000	30,000	-	-		17,380,000
3.810	Ganges Sewer Utility (SSI)	-			-		-		-		-	-		-
3.820	Maliview Sewer Utility (SSI)				-		-		-		-	-		-
3.830	Magic Lake Sewer Utility (Pender)	-			-		-		-		-	-		-
3.850	Port Renfrew Sewer				400,000		400,000		400,000		-	-		400,000
TOTAL		**6,045,860**	**1,340,000**	**5,898,000**	**61,024,900**	**5,530,000**	**79,838,760**	**24,514,000**	**36,140,000**	**3,583,860**	**2,935,000**	**10,305,900**	**2,360,000**	**79,838,760**

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2026

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	SOURCE OF FUNDING Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	50,000					50,000			50,000				50,000
1.014	CAO / Corporate Services	4,132					4,132			4,132				4,132
1.015	Real Estate	-					-			-				-
1.016	Human Resources	1,033					1,033			1,033				1,033
1.017	Finance	15,557					15,557	-		15,557				15,557
1.018	Health & Capital Planning Strategies	-					-			-				-
1.022	Information Technology	1,751,746	-				1,751,746	1,704,000		47,746				1,751,746
1.024	GM - Planning & Protective Services	1,565					1,565			1,565				1,565
1.025	Corporate Emergency	-					-			-				-
1.027	First Nations Relations	1,033					1,033			1,033				1,033
1.105	Facilities Management	10,000	-				10,000	-		10,000				10,000
1.106	Facilities and Risk		-	135,000			135,000			-	-	135,000		135,000
1.107	Corporate Satellite Facilities			5,000			5,000	5,000				-		5,000
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	-					-			-				-
1.111	SSI Admin. Expenditures	8,900					8,900			8,900				8,900
1.118	Corporate Communications	6,229					6,229			6,229		-		6,229
1.123	Family Court Building			-			-	-			-	-	-	-
1.137	Galiano Island Community Use Building			-			-					-		-
1.141	SSI Public Library			-			-				-	-		-
1.226	Health Facilities - VIHA	-		937,500	-		937,500	-				737,500	200,000	937,500
1.235	SGI Small Craft Harbour Facilities				50,000		50,000	-	-			50,000	-	50,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-				-	-		-
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)				118,000		118,000				80,000	38,000		118,000
1.280	Regional Parks	69,000	230,000	-	2,477,000	5,000,000	7,776,000	60,000	5,000,000	230,000	-	2,486,000		7,776,000
1.290	Royal Theatre	-		-			-	-			-	-	-	-
1.295	McPherson Theatre	-		238,000			238,000	-				238,000		238,000
1.297	Arts Grants and Development	-					-			-				-
1.310	Land Banking and Housing	2,000		-			2,000		-	2,000	-		-	2,000
1.313	Animal Care Services	-	-	-		-	-			-			-	-
1.318	Building Inspection	6,000	50,000				56,000			56,000				56,000
1.323	ByLaw Services	-	-				-			-				-
1.324	Regional Planning Services	3,000					3,000			3,000				3,000
1.325	Community Planning	-			-		-			-	-			-
1.335	Geo-Spatial Referencing	-					-			-				-
1.350	Willis Point Fire	-	-	-			-		-	-		-		-
1.352	South Galiano Fire	10,000	-	-			10,000		-	10,000				10,000
1.353	Otter Point Fire	20,000		40,000			60,000			20,000		40,000		60,000
1.356	Pender Island Fire	23,000	-	-			23,000			23,000		-		23,000
1.357	East Sooke Fire	41,578	-	-			41,578	-		41,578		-		41,578
1.358	Port Renfrew Fire	-					-			-				-
1.360	Shirley Fire Department	-					-			-				-
1.369	Electoral Area Fire Services	-					-					-		-
1.370	JDF Emergency Program	-					-			-				-
1.372	Emergency Planning Coordination	-					-			-				-
1.373	SGI Emergency Program	-					-					-		-
1.375	Hazardous Material Incident Response	-					-			-				-
1.405	JDF EA Community Parks & Recreation				-	-	-				-			-
1.40x	SEAPARC	242,000	-	151,000	25,000	-	418,000		-	47,000	-	371,000		418,000
1.44X	Panorama Recreation	432,630	-	305,000	-		737,630	-	-	432,630	-	305,000		737,630
1.455	SSI Community Parks	5,000	-		90,000		95,000		-	5,000	30,000	60,000	-	95,000
1.458	SSI Community Recreation	5,000			5,000		10,000			5,000	-	5,000		10,000
1.459	SSI Park Land & Rec Programs	40,000		25,000	-	-	65,000	-	-	40,000	25,000	-		65,000
1.465	Saturna Island Community Parks				-		-					-		-
1.475	Mayne Island Community Parks	-		-	-		-					-		-

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN

2026

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	SOURCE OF FUNDING Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.485	Pender Island Community Parks				-		-					-		-
1.495	Galiano Community Parks				24,000		24,000	-			-	24,000		24,000
1.521	Environmental Resource Management	350,000		-	1,850,000		2,200,000	150,000		350,000		1,700,000		2,200,000
1.523	Port Renfrew Refuse Disposal				-		-					-		-
1.575	Environmental Administration Services	6,000					6,000			6,000				6,000
1.576	Environmental Engineering Services	40,000	45,000				85,000	-		85,000				85,000
1.577	IW - Environmental Operations	615,000					615,000			615,000				615,000
1.578	Environmental Protection	123,372	43,000				166,372			166,372				166,372
1.911	911 Call Answer	-					-			-				-
1.913	913 Fire Dispatch	-					-			-				-
2.610	Saanich Peninsula Water Supply	-			510,000		510,000		300,000	60,000		150,000		510,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)	-			-		-		-		-	-		-
2.622	Cedars of Tuam Water (SSI)	-			-		-		-		-	-		-
2.624	Beddis Water (SSI)	-			-		-		-		-	-		-
2.626	Fulford Water (SSI)	700,000			-		700,000		700,000		-	-		700,000
2.628	Cedar Lane Water (SSI)				-		-	-	-		-	-		-
2.630	Magic Lake Estates Water (Pender)	-			145,000		145,000		145,000		-	-	-	145,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			-		-		-		-	-		-
2.642	Skana Water (Mayne)	-			-		-		-			-		-
2.650	Port Renfrew Water	10,000			200,000		210,000	-	200,000		-	10,000		210,000
2.665	Sticks Allison Water (Galiano)	-			-		-					-		-
2.667	Surfside Park Estates (Mayne)	-			-		-		-			-		-
2.670	Regional Water Supply	735,000	200,000	40,000	3,000,000	235,000	4,210,000	4,010,000	-	200,000	-		-	4,210,000
2.680	JDF Water Distribution	125,000	124,000	265,000	5,810,000		6,324,000	6,200,000	-	124,000		-	-	6,324,000
2.681	Florence Lake Water				-		-		-					-
2.691	Wilderness Mountain Water Service				-		-		-		-	-		-
3.701	Millstream Site Remediation					-	-	-			-			-
3.705	SSI Septage / Composting				-		-		-		-	-	-	-
3.718	Saanich Peninsula Wastewater	-			400,000		400,000	-	250,000	150,000		-		400,000
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		1,510,000		1,510,000	-	1,500,000	10,000	-	-		1,510,000
3.810	Ganges Sewer Utility (SSI)	-			-		-		-		-	-		-
3.820	Maliview Sewer Utility (SSI)				-		-		-		-	-		-
3.830	Magic Lake Sewer Utility (Pender)	-			-		-		-		-	-		-
3.850	Port Renfrew Sewer				-		-		-		-	-		-
TOTAL		**5,453,775**	**692,000**	**2,141,500**	**16,254,000**	**5,235,000**	**29,776,275**	**12,129,000**	**8,095,000**	**2,827,775**	**140,000**	**6,384,500**	**200,000**	**29,776,275**

Making a difference...together

REPORT TO ELECTORAL AREAS COMMITTEE
MEETING OF WEDNESDAY, MARCH 09, 2022

SUBJECT **2022 Electoral Area Budget Review**

ISSUE SUMMARY

To present the 2022 Electoral Area (EA) budgets where they will be forwarded for final approval to the Capital Regional District Board (Board).

BACKGROUND

The Electoral Areas Committee (EAC) combines the three unincorporated areas within the Capital Regional District: Juan de Fuca (JDF) EA, Salt Spring Island (SSI) EA and Southern Gulf Islands (SGI) EA.

The Capital Regional District (CRD) provides a range of regional, sub-regional, and local services to its residents. Regional services are provided to the entire region; sub-regional services are provided to a sub-group of participating municipalities, First Nations, and EAs; and local services are provided to individual municipalities, EAs, or to groups of residents within a local service area. It is estimated that the CRD currently provides services to over 23,400 Electoral Area residents (2021 population estimate).

Services delivered within the EA's are enabled by the *Local Government Act* and service establishment bylaws, they are guided by the Board strategic plan, and service plans.

Budget Approval Process

Section 374 of the *Local Government Act* requires the CRD develop and approve a five-year Financial Plan by March 31 each year, inclusive of all EA services. Under direction provided by the Board, the EAC is delegated the review and recommendation of all EA service budgets, including local service budgets before financial plan approval.

On October 13, 2021, the EAC recommended approval of the preliminary EA service budgets. On October 27, 2021, the CRD Board approved 2022 Service Plans, the 2022 Staff Establishment Chart and the Provisional 2022-2026 Financial Plan, inclusive of EA service budgets.

Since provisional approval, changes to the plan have been incorporated for year-end results, direction from local commissions and committees or EA Directors, and 2022 assessment values (impacting cost apportionment). All commissions and committees have recommended their respective budgets.

The budgets have now been updated for all known factors and are presented for review and recommendation by the EAC for the scheduled Board meeting on March 16, 2022.

ALTERNATIVES

Alternative 1
The Electoral Areas Committee recommends to the Capital Regional District Board:
That the 2022 Electoral Area budgets be approved as presented.

Alternative 2
The Electoral Areas Committee recommends to the Capital Regional District Board:
That the 2022 Electoral Area budgets be approved with amendments.

IMPLICATIONS

Financial Implications

Tax Requisition

Changes from provisional approval are the result of year-end adjustments, assessment value impacts, local commission or committee direction, and EA Director input.

Table 1 compares the changes from Provisional to Final requisition for each EA. Details of these changes are included in Appendix A-1 and A-3 (JDF), B-1 and B-3 (SSI) and C-1 and C-3 (SGI).

Table 1: 2022 Final vs Provisional Requisition

	2022 Final (2022 Assessment)		2022 Provisional (2021 Assessment)		$ Change		% Change	
	$	Cost / Avg HH	$	Cost / Avg HH	$	Cost / Avg HH	$	Cost / Avg HH
JDF	2.6M	$663	2.5M	$609	0.1M	$54.09	2.9%	8.9%
SSI	7.2M	$1,103	7.1M	$1,067	0.2M	$35.44	2.5%	3.3%
SGI	3.6M	$527	3.4M	$497	0.2M	$30.09	5.2%	6.1%

The final requisition change over the prior year is listed in Table 2 below. Requisition summaries by service area for each EA with changes from 2021 are included in Appendix A-2 (JDF), B-2 (SSI) and C-2 (SGI).

Table 2: 2022 Final vs 2021 Final Requisition

	2022 Final (2022 Assessment)		2021 Final (2021 Assessment)		$ Change		% Change	
	$	Cost / Avg HH	$	Cost / Avg HH	$	Cost / Avg HH	$	Cost / Avg HH
JDF	2.6M	$663	2.5M	$599	0.1M	$64.43	4.7%	10.8%
SSI	7.2M	$1,103	6.8M	$1,034	0.4M	$69.04	5.8%	6.7%
SGI	3.6M	$527	3.3M	$481	0.3M	$45.74	8.7%	9.5%

Tables 1 and 2 include changes in regional, sub-regional, joint EA, individual EA services and Capital Regional Hospital District (CRHD) requisition but excludes local-specified-defined area services.

Impact of Assessment Values

Included in the total requisition are regional, sub regional and joint electoral area service budgets which are cost shared between participants based on converted assessments.

Based on data from BC Assessment, the region experienced an average increase in assessment of 21.6% in 2022. JDF, SSI and SGI all experienced higher increases than the average for the region, rising 28.9%, 31.4%, and 35.0% respectively.

When assessments increase greater than average in one area, the % share of costs in that area will also increase. As a result of assessments, all EAs are assuming a larger proportion of service delivery costs. Appendix D contains key assessment data points for each EA and a graph showing the assessment and folio change by participant for the region.

Increases in assessments also impacts the theoretical calculation of an 'Average Residential Assessed Value' included in Appendix A-2, B-2, and C-2. The impact is greater if the rate of change in assessed values outpaces the rate of change in folios in an area. All three EAs experienced a higher rate of change in assessed values than folios. This drives the 'Average Residential Assessed Value' of a household up and reflects a higher cost to the average household.

Table 3 summarizes the change in cost per average household and separates the change driven by assessments vs driven by changes in budget.

Table 3: Change in Cost/Avg HH by Cost Driver (2022 Final vs 2021)

	Change in Assessment		Change in Budget		Total Change 2022 Final vs 2021 Final**	
	Cost / Avg HH	%	Cost / Avg HH	%	Cost / Avg HH	%
JDF	$49.17	8.2%	$15.26	2.6%	$63.43	10.8%
SSI	$31.97	3.1%	$37.07	3.6%	$69.04	6.7%
SGI	$27.68	5.8%	$18.06	3.7%	$45.74	9.5%

*Cost/Avg HH includes CRD and CRHD services, but excludes local/specified/defined services

(Cost / Avg HH) - The cost per average residential assessment is a theoretical calculation that provides a directional indicator on impacts to a rate payer. The Cost / Avg HH does not reflect factors that vary by home, such as service participation and actual value. This calculation is most directly impacted by changes in apportionment, folios and assessed values. It can be used as an approximation of cost per household if a home is valued at or near the 'Average Residential Assessed Value' in App A-2, B-2 and C-2.

Capital Budget

The 2022 Capital Plan has been adjusted since provisional approval. All changes have been recommended through local commissions or committees, the EA Director or identified by staff through review with the EA Director.

The Final 2022 Capital Plan Summary overview by service for each EA is included as Appendix A-4 (JDF), B-4 (SSI) and C-4 (SGI).

A summary of all changes since provisional approval by project for each EA is shown in Appendix A-5 (JDF), B-5 (SSI), and C-5 (SGI).

Financial Plan Bylaw

The 2022 Financial Plan summary for each EA can be found in the attached appendices A–C. The summaries highlight changes over the prior year and provisional. Changes are driven by year-end results, assessment changes, service delivery impacts, inflation, and new initiatives directed through local commissions and committees or EA directors. The EA Financial Plan summaries will be incorporated for final approval in the consolidated CRD Financial Plan at the special Board meeting on March 16, 2022.

As in prior years, final adjustments are made ahead of billing with the release of BC Assessment final data for the region. This is typically distributed at the end of March. No material changes or impacts are expected.

CONCLUSION

The 2022 Electoral Area budgets have been delegated to the Electoral Areas Committee by the CRD Board for review and recommendation. All budgets will be forwarded to the CRD Board for final approval on March 16, 2022.

Overall, the 2022 Electoral Area budgets have been prepared based on the service plans and they provide ongoing CRD services which respond to the varying needs of the three Electoral Area communities.

RECOMMENDATION

The Electoral Areas Committee recommends to the Capital Regional District Board:
That the 2022 Electoral Area budgets be approved as presented.

Submitted by:	Rianna Lachance, BCom, CPA, CA, Senior Manager, Financial Services
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

ATTACHMENT(S)

Appendix A: Juan de Fuca Electoral Area
Appendix B: Salt Spring Island Electoral Area
Appendix C: Southern Gulf Islands Electoral Area
Appendix D: 2022 Assessment Data

Appendix A1: JDF - Change in Requisition from Provisional to Final - Budget Review 2022

Change in Requisition (2022 Final vs Provisional) - Juan de Fuca
(Requisition Changes > $1,000) by Services

	Electoral Area Juan de Fuca	2022 Requisition $ Final	2022 Requisition $ Provisional COW	2022 Per Avg HH $ Final	2022 Per Avg HH $ Provisional COW	Requisition Change Final vs Provisional $	Requisition Change Final vs Provisional %	Per Avg HH Change Final vs Provisional $	Per Avg HH Change Final vs Provisional %	Requisition Change Comments
1.010	Legislative & General Government	185,565	175,499	47.56	42.53	10,066	5.7%	5.03	11.8%	Increase related to change in assessment values
1.280	Regional Parks	272,259	256,714	69.78	62.21	15,544	6.1%	7.57	12.2%	Increase related to change in assessment values
1.309	Climate Action and Adaptation	21,777	7,092	5.58	1.72	14,685	207.1%	3.86	224.8%	Increase due to Climate Action Strategy initiative
1.310	Land Banking & Housing	25,450	23,997	6.52	5.81	1,453	6.1%	0.71	12.2%	Increase related to change in assessment values
1.324	Regional Planning Service	21,030	19,796	5.39	4.80	1,235	6.2%	0.59	12.4%	Increase related to change in assessment values
1.313	Animal Care Services	64,059	65,768	16.42	15.94	(1,708)	-2.6%	0.48	3.0%	Decrease related to change in assessment values
1.318	Building Inspection	102,144	104,606	26.18	25.35	(2,462)	-2.4%	0.83	3.3%	Decrease related to change in assessment values
1.109	Electoral Area Admin Exp-JDF	60,129	54,842	15.41	13.29	5,287	9.6%	2.12	16.0%	Increase due to new cost allocation reflecting organization structure change
1.924	Emergency Comm - Crest - J.D.F.	125,143	123,582	32.07	29.95	1,561	1.3%	2.13	7.1%	Increase due to new radio equipment purchase and deficit carried forward to 2022
CRHD	Capital Regional Hospital District	466,206	439,489	119.49	106.50	26,717	6.1%	12.99	12.2%	Increase related to change in assessment values
	Other <$1,000	1,238,923	1,237,540	319.03	301.27	1,382	0.1%	17.76	5.9%	
	Total JDF Electoral Area	**2,582,685**	**2,508,925**	**663.44**	**609.35**	**73,759**	**2.9%**	**54.09**	**8.9%**	
1.119	Vancouver Island Regional Library	322,102	317,088	94.37	87.19	5,014	1.6%	7.18	8.2%	Increase in payment requested by VIRL
1.121	Sooke Regional Museum	76,305	73,166	22.36	20.12	3,139	4.3%	2.24	11.1%	Increase in payment requested by Sooke Region Museum
1.350	Willis Point Fire Protection	141,221	135,748	601.29	577.37	5,473	4.0%	23.93	4.1%	Increase related to reduction in expected rental revenue
1.358	Port Renfrew Fire Protection	96,608	94,802	250.29	245.33	1,806	1.9%	4.96	2.0%	Increase due to higher operating expenses recommended by the commission
1.360	Shirley Fire Protection	167,500	164,317	507.05	497.65	3,182	1.9%	9.40	1.9%	Increase due to higher operating expenses recommended by the commission
1.40X	SEAPARC	751,115	736,347	245.66	224.95	14,768	2.0%	20.71	9.2%	Increase related to change in assessment values
2.650	Port Renfrew Water	64,508	70,008	344.51	373.88	(5,500)	-7.9%	(29.37)	-7.9%	Decrease due to one-time maintenance project funded by Operating Reserve Fund recommended by the commission
2.691	Wilderness Mountain	61,900	69,981	794.51	898.23	(8,081)	-11.5%	(103.72)	-11.5%	Decrease due to reduced transfer to Capital Reserve Fund recommended by the commission
	Other <$1,000	1,289,031	1,290,007			(977)	-0.1%			
	Total Local/Specified/Defined Services	**2,970,289**	**2,951,464**			**18,825**	**0.6%**			

Appendix A-2: Requisition Summary - Juan de Fuca

	Electoral Area Juan de Fuca	2022	Cost per Avg. Res Asst/ Parcel	2021	Cost per Avg. Res Asst/ Parcel	Change in Requisition $	Change in Requisition %	Change in cost per avg household/Parcel $	Change in cost per avg household/Parcel %
1.010	Legislative & General Government	185,565	47.56	144,193	34.94	41,371	28.7%	12.62	36.1%
1.101	G.I.S.	2,117	0.54	1,078	0.26	1,039	96.3%	0.28	107.7%
1.224	Community Health - Homeless Sec.	10,721	2.75	9,894	2.40	827	8.4%	0.35	14.6%
1.280	Regional Parks	272,259	69.78	183,606	44.49	88,653	48.3%	25.29	56.8%
1.280A	Regional Parks - Land Acquisition	1,409	0.36	66,921	16.22	(65,512)	-97.9%	(15.86)	-97.8%
1.309	Climate Action and Adaptation	21,777	5.58	6,756	1.64	15,020	222.3%	3.94	240.9%
1.310	Land Banking & Housing	25,450	6.52	22,221	5.38	3,229	14.5%	1.14	21.1%
1.324	Regional Planning Service	21,030	5.39	19,408	4.70	1,623	8.4%	0.69	14.6%
1.335	Geo-Spatial Referencing System	2,790	0.72	2,722	0.66	68	2.5%	0.06	8.4%
1.374	Regional Emergency Program Support	2,045	0.52	1,905	0.46	140	7.4%	0.06	13.5%
1.375	Hazardous Material Incident Response	5,010	1.28	4,670	1.13	340	7.3%	0.15	13.5%
1.911	Call Answer	2,360	0.60	1,973	0.48	387	19.6%	0.13	26.5%
1.921	Regional CREST Contribution	22,418	5.75	21,026	5.09	1,393	6.6%	0.65	12.8%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	2,502	0.61	(2,502)	-100.0%	(0.61)	-100.0%
	Total Regional	**$574,951**	**$147.36**	**488,873**	**118.46**	**86,077**	**17.6%**	**$28.90**	**24.4%**
1.126	Victoria Family Court Committee	237	0.06	229	0.06	8	3.5%	0.01	9.5%
1.128	Greater Victoria Police Victim Services	821	1.70	755	1.53	66	8.7%	0.17	10.8%
1.230	Traffic Safety Commission	1,340	0.34	1,235	0.30	105	8.5%	0.04	14.8%
1.313	Animal Care Services	64,059	16.42	63,544	15.40	516	0.8%	1.02	6.6%
1.330	Regional Growth Strategy	5,545	1.42	5,208	1.26	336	6.5%	0.16	12.6%
1.913	Fire Dispatch	35,092	8.99	43,672	10.58	(8,580)	-19.6%	(1.59)	-15.0%
3.701	Millstream Remediation	4,616	1.18	7,220	1.75	(2,603)	-36.1%	(0.57)	-32.4%
	Total Sub-Regional	**$111,710**	**$30.12**	**$121,862**	**$30.88**	**($10,152)**	**-8.3%**	**($0.76)**	**-2.5%**
1.103	Elections	14,362	3.68	5,614	1.36	8,748	155.8%	2.32	170.6%
1.104	U.B.C.M.	2,639	0.68	1,758	0.43	881	50.1%	0.25	58.8%
1.318	Building Inspection	102,144	26.18	100,777	24.42	1,367	1.4%	1.76	7.2%
1.320	Noise Control	8,939	2.29	8,962	2.17	(23)	-0.3%	0.12	5.5%
1.322	Nuisances & Unsightly Premises	11,944	3.06	11,912	2.89	33	0.3%	0.17	6.1%
1.372	Electoral Area Emergency Program	33,273	8.53	33,400	8.09	(127)	-0.4%	0.43	5.4%
	Total Joint Electoral Area	**$173,301**	**$44.42**	**$162,422**	**$39.36**	**$10,879**	**6.7%**	**$5.06**	**12.9%**
1.109	Electoral Area Admin Exp-JDF	60,129	15.41	56,682	13.74	3,447	6.1%	1.68	12.2%
1.317	JDF Building Numbering	12,902	3.31	12,789	3.10	113	0.9%	0.21	6.7%
1.319	Soil Deposit Removal	5,682	1.46	5,621	1.36	61	1.1%	0.09	6.9%
1.325	Electoral Area Services - Planning	697,706	178.83	684,025	165.75	13,681	2.0%	13.07	7.9%
1.340	JDF Livestock Injury Compensation	3,150	0.81	-	-	3,150	100.0%	0.81	100.0%
1.370	Juan de Fuca Emergency Program	88,578	22.70	86,603	20.99	1,975	2.3%	1.72	8.2%
1.377	JDF Search and Rescue	69,952	17.93	68,663	16.64	1,289	1.9%	1.29	7.8%
1.405	JDF EA - Community Parks	193,274	49.54	190,175	46.08	3,099	1.6%	3.45	7.5%
1.924	Emergency Comm - Crest - J.D.F.	125,143	32.07	121,249	29.38	3,894	3.2%	2.69	9.2%
	Total JDF Electoral Area	**$1,256,516**	**$322.05**	**$1,225,807**	**$297.04**	**$30,709**	**2.5%**	**$25.01**	**8.4%**
	Total Capital Regional District	**$2,116,478**	**$543.95**	**$1,998,965**	**$485.74**	**117,513**	**5.9%**	**$58.21**	**12.0%**
	Cost/average residential property			$485.74		($485.74)			
CRHD	Capital Regional Hospital District	466,206	119.49	467,460	113.27	(1,253)	-0.3%	**6.22**	5.5%
	Total CRD and CRHD	**$2,582,685**	**$663.44**	**$2,466,424**	**$599.01**	**$116,260**	**4.7%**	**$64.43**	**10.8%**

	2022	2021
Average residential assessment - 2022/2021	**$852,703**	**$625,349**

Major Impacts (Changes in $/Avg HH >+/-$1.00)

	Change in Requisition $	Change in Requisition %	Change in Avg HH $	Change in Avg HH %
REGIONAL				
Legislative & General Government	41,371	1.7%	12.62	2.1%
Regional Parks	88,653	3.6%	25.29	4.2%
Regional Parks - Land Acquisition	(65,512)	-2.7%	(15.86)	-2.6%
Climate Action and Adaptation	15,020	0.6%	3.94	0.7%
Land Banking & Housing	3,229	0.1%	1.14	0.2%
SUB-REGIONAL				
Fire Dispatch	(8,580)	-0.3%	(1.59)	-0.3%
		0.0%		
JOINT EA				
Elections	8,748	0.4%	2.32	0.4%
Building Inspection	1,367	0.1%	1.76	0.3%
JDF EA				
Electoral Area Admin Exp-JDF	3,447	0.1%	1.68	0.3%
Electoral Area Services - Planning	13,681	0.6%	13.07	2.2%
Juan de Fuca Emergency Program	1,975	0.1%	1.72	0.3%
JDF Search and Rescue	1,289	0.1%	1.29	0.2%
JDF EA - Community Parks	3,099	0.1%	3.45	0.6%
Emergency Comm - Crest - J.D.F.	3,894	0.2%	2.69	0.4%
Capital Regional Hospital District	(1,253)	-0.1%	6.22	1.0%
Other	5,831	0.2%	$4.68	0.8%
Total	**116,260**	**4.7%**	**$64.43**	**10.8%**

	Local/Specified/Defined Services	2022	Res Asst/ Parcel	2021	Res Asst/ Parcel	Change in Requisition $	Change in Requisition %	Change in cost per avg household/Parcel $	Change in cost per avg household/Parcel %
1.119	Vancouver Island Regional Library	322,102	94.37	310,394	85.35	11,708	3.8%	9.02	10.6%
1.121	Sooke Regional Museum	76,305	22.36	71,735	19.73	4,571	6.4%	2.63	13.3%
1.133	Langford E.A. - Greater Victoria Public Library	31,491	65.24	30,985	63.00	506	1.6%	2.24	3.6%
1.232	Port Renfrew Street Lighting	3,485	41.68	3,321	39.72	164	4.9%	1.96	4.9%
1.350	Willis Point Fire Protection	141,221	601.29	136,054	578.67	5,166	3.8%	22.62	3.9%
1.353	Otter Point Fire Protection	539,544	494.35	520,055	464.41	19,490	3.7%	29.94	6.4%
1.354	Malahat Fire Protection	65,597	705.53	63,810	673.05	1,787	2.8%	32.48	4.8%
1.355	Durrance Road Fire Protection	3,020	353.17	2,990	349.66	30	1.0%	3.51	1.0%
1.357	East Sooke Fire Protection	479,071	541.87	429,942	491.18	49,129	11.4%	50.69	10.3%
1.358	Port Renfrew Fire Protection	96,608	250.29	92,301	238.86	4,307	4.7%	11.44	4.8%
1.360	Shirley Fire Protection	167,500	507.05	162,040	490.75	5,460	3.4%	16.30	3.3%
1.40X	SEAPARC	751,115	245.66	687,297	209.97	63,818	9.3%	35.69	17.0%
1.408	JDF EA - Community Recreation	69,508	20.36	68,310	18.78	1,198	1.8%	1.58	8.4%
1.523	Port Renfrew Refuse Disposal	33,852	87.51	33,324	86.06	528	1.6%	1.45	1.7%
2.650	Port Renfrew Water	64,508	344.51	60,016	320.52	4,492	7.5%	23.99	7.5%
2.691	Wilderness Mountain	61,900	794.51	59,520	763.96	2,380	4.0%	30.55	4.0%
3.700	Septage Disposal - JDF Service Area	464	0.13	297	0.08	167	56.2%	0.05	65.9%
3.755	Regional Source Control - Port Renfrew Sewer	705	7.82	698	7.62	7	1.0%	0.20	2.7%
3.850	Port Renfrew Sewer	62,294	745.86	59,456	711.88	2,838	4.8%	33.98	4.8%
	Total JdF Local/Specified/Defined Requisition	**$2,970,289**		**$2,792,545**		**$177,745**			

Average residential assessment - 2022/2021 **$852,703** **$625,349**

Appendix A-3: Change in Requisition (2022 Final vs Provisional) by Cost Driver - Juan de Fuca

(Requisition Change >±1,000)

Cost Driver	Service	Service Name	Requisition $		Requisition per Avg HH $		Comments
			% Increase over 2021	$ Requisition	% Increase over 2021	$/HH	
Provisional - COW (CRD&CRHD)			**1.7%**	**2,508,925**	**1.7%**	**609.35**	
Change in Assessment	1.010	Legislative & General Government	0.4%	10,620	0.9%	5.17	
	1.280	Regional Parks	0.6%	15,544	1.3%	7.57	
	1.309	Climate Action and Adaptation	0.0%	1,078	0.1%	0.57	
	1.310	Land Banking & Housing	0.1%	1,453	0.1%	0.71	
	1.313	Animal Care Services	-0.1%	(1,934)	0.1%	0.43	
	1.318	Building Inspection	-0.1%	(2,436)	0.1%	0.84	
	1.324	Regional Planning Service	0.0%	1,201	0.1%	0.59	
	CRHD	Capital Regional Hospital District	1.1%	26,618	6.0%	36.20	
	All JDF EA-wide services		-	-	2.93%	17.57	Change in $/Avg HH solely due to change in residential assessment
	Others	<+/-1,000	0.1%	1,310	-3.4%	(20.47)	
	Subtotal		**2.2%**	**53,453**	**8.2%**	**49.17**	
Budget Changes	1.109	Electoral Area Admin Exp-JDF	0.2%	5,287	0.2%	1.28	New allocation costs reflecting organization structure change for JDF Admin function
	1.309	Climate Action and Adaptation	0.6%	13,607	0.6%	3.30	Board Directed Initiatives-Climate Action Strategy
	1.924	Emergency Comm - Crest - J.D.F.	0.1%	1,561	0.1%	0.38	Increase due to new radio equipment purchase and deficit carry forward to 2022
	Others	<+/-1,000	0.0%	(149)	0.0%	(0.04)	Changes related to 2021 surplus/deficit, GILT and minor budget changes
	Subtotal		**0.8%**	**20,306**	**0.8%**	**4.92**	
Final - CRD&CRHD			**4.7%**	**2,582,685**	**10.8%**	**663.44**	
Change - Final over Provisional (COW)			**3.0%**	**73,759**	**9.0%**	**54.09**	

*Requisition excludes Local/Specified/Defined services.

Appendix A-4: Capital Plan Summary Overview by Service- Juan de Fuca
2022 Final

		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	**Service Name**	**Equipment**	**Vehicles**	**Buildings**	**Engineered Structures**	**Land**	**TOTAL**	**Capital Funds on Hand**	**Debenture Debt**	**Equipment Repl Fund**	**Grants**	**Capital Reserves**	**Other**	**TOTAL**
1.109	JDF Admin. Expenditures	2,000					2,000			2,000				2,000
1.318	Building Inspection	20,003	10,125				30,128			30,128				30,128
1.325	Community Planning	45,000			100,000		145,000			45,000	100,000			145,000
1.350	Willis Point Fire	27,030					27,030			12,000		15,030		27,030
1.353	Otter Point Fire	141,000		60,000			201,000			141,000		60,000		201,000
1.357	East Sooke Fire	37,544	150,000	55,000			242,544	11,000		166,044		65,500		242,544
1.358	Port Renfrew Fire	33,000					33,000			33,000				33,000
1.360	Shirley Fire Department	10,000					10,000			10,000				10,000
1.369	Electoral Area Fire Services	72,992					72,992					72,992		72,992
1.370	JDF Emergency Program	11,710					11,710			11,710				11,710
1.405	JDF EA Community Parks & Recreation				215,000	50,000	265,000				265,000			265,000
1.523	Port Renfrew Refuse Disposal				25,000		25,000					25,000		25,000
2.650	Port Renfrew Water	30,000					30,000	20,000				10,000		30,000
2.691	Wilderness Mountain Water Service				65,000		65,000				45,000	20,000		65,000
3.850	Port Renfrew Sewer				75,000		75,000				60,000	15,000		75,000
Total		**430,279**	**160,125**	**115,000**	**480,000**	**50,000**	**1,235,404**	**31,000**	**-**	**450,882**	**470,000**	**283,522**	**-**	**1,235,404**

Appendix A-5: Change in Capital Plan (2022 Final vs Provisional) - Juan de Fuca

Service	Service Name	Project Description	Amount $			Comments
			Provisional	Final	Change	
1.350	Otter Point Fire	Handicap access	8,000	-	(8,000)	Moved from 2022 to 2023
		Hall Paint	5,000	-	(5,000)	Moved from 2022 to 2023
		Turn Out Gear	40,000	6,000	(34,000)	Reduced planned spending; expanded scope of spending to 4 years (2022-2025)
		Water Tank	41,865	-	(41,865)	Postponed indefinitely/No longer required
		SCBA Replacement	80,000	-	(80,000)	Project completed in 2021
		Paving entrance for hall	-	15,030	15,030	Paving apron in front of fire hall
1.357	East Sooke Fire	East Sooke Community Hall capital projects	-	10,500	10,500	Planned Equipment Replacement in East Sooke Community Hall
1.358	Port Renfrew Fire	Protective Clothing	-	10,000	10,000	Rescue Jackets
		Telecommunications-Pagers	-	10,000	10,000	Pagers
		Telecommunications-Satellite Phone	-	3,000	3,000	Replacement Satellite Phone
2.650	Port Renfrew Water	Hydrant Replacement Program	10,000	30,000	20,000	Carryforward from 2021 to 2022
Total Changes - Juan de Fuca			**184,865**	**84,530**	**(100,335)**	

Appendix B1: SSI - Change in Requisition from Provisional to Final - Budget Review 2022

Change in Requisition (2022 Final vs Provisional) - Salt Spring Island
(Requisition Changes > $1,000) by Services

	Electoral Area Salt Spring Island	2022 Requisition $ Final	2022 Requisition $ Provisional COW	2022 Per Avg HH $ Final	2022 Per Avg HH $ Provisional COW	Requisition Change Final vs Provisional $	Requisition Change Final vs Provisional %	Per Avg HH Change Final vs Provisional $	Per Avg HH Change Final vs Provisional %	Requisition Change Comments
1.010	Legislative & General Government	364,128	337,980	54.82	50.44	26,149	7.7%	4.38	8.7%	Increase related to change in assessment values
1.224	Community Health - Homeless Sec.	21,037	19,807	3.17	2.96	1,231	6.2%	0.21	7.1%	Increase related to change in assessment values
1.238A	Community Transit (S.S.I.)	194,711	197,332	29.32	29.45	(2,621)	-1.3%	(0.14)	-0.5%	Decrease in municipal obligation payment from BC transit
1.280	Regional Parks	534,246	494,387	80.44	73.79	39,860	8.1%	6.65	9.0%	Increase related to change in assessment values
1.299	Salt Spring Island Arts	121,677	120,120	18.32	17.93	1,557	1.3%	0.39	2.2%	Increase due to 2021 deficit carried forward
1.309	Climate Action and Adaptation	44,334	14,138	6.68	2.11	30,196	213.6%	4.56	216.3%	Increase due to Climate Action Strategy initiative
1.310	Land Banking & Housing	49,939	46,213	7.52	6.90	3,726	8.1%	0.62	9.0%	Increase related to change in assessment values
1.311	Regional Housing Trust Fund	36,078	33,308	5.43	4.97	2,769	8.3%	0.46	9.3%	Increase related to change in assessment values
1.318	Building Inspection	200,435	201,453	30.18	30.07	(1,018)	-0.5%	0.11	0.4%	Decrease related to change in assessment values
1.324	Regional Planning Service	41,267	38,123	6.21	5.69	3,144	8.2%	0.52	9.2%	Increase related to change in assessment values
1.913	Fire Dispatch	74,842	72,138	11.27	10.77	2,704	3.7%	0.50	4.7%	Increase related to change in assessment values
1.921	Regional CREST Contribution	47,812	44,612	7.20	6.66	3,200	7.2%	0.54	8.1%	Increase related to change in assessment values
1.925	Emergency Comm - Crest - S.S.I.	142,827	145,874	21.50	21.77	(3,047)	-2.1%	(0.27)	-1.2%	Decrease in payment adjustment to CREST and surplus carry forward to 2022
CRHD	Capital Regional Hospital District	914,824	846,378	137.74	126.32	68,446	8.1%	11.41	9.0%	Increase related to change in assessment values
	Other <$1,000	4,455,940	4,454,822	683.02	677.54	1,119	0.0%	5.48	0.8%	
	Total SSI Electoral Area	**7,244,099**	**7,066,685**	**1,102.80**	**1,067.37**	**177,413**	**2.5%**	**35.44**	**3.3%**	

	All services <$1,000	353,868	352,955			913	0.3%			
	Total Local/Specified/Defined Services	**353,868**	**352,955**			**913**	**0.3%**			

Appendix B-2: Requisition Summary - Salt Spring Island

	Electoral Area		Cost per Avg. Res Asst/		Cost per Avg. Res Asst/	Change in Requisition		Change in cost per avg household/Parcel	
	Salt Spring Island	2022	Parcel	2021	Parcel	$	%	$	%
1.010	Legislative & General Government	364,128	54.82	277,690	41.45	86,438	31.1%	13.38	32.3%
1.101	G.I.S.	4,154	0.63	2,076	0.31	2,078	100.1%	0.32	101.8%
1.224	Community Health - Homeless Sec.	21,037	3.17	19,053	2.84	1,984	10.4%	0.32	11.4%
1.280	Regional Parks	534,246	80.44	353,593	52.77	180,654	51.1%	27.66	52.4%
1.280A	Regional Parks - Land Acquisition	2,766	0.42	128,879	19.24	(126,113)	-97.9%	(18.82)	-97.8%
1.309	Climate Action and Adaptation	44,334	6.68	13,469	2.01	30,865	229.2%	4.66	232.0%
1.310	Land Banking & Housing	49,939	7.52	42,793	6.39	7,146	16.7%	1.13	17.7%
1.324	Regional Planning Service	41,267	6.21	37,376	5.58	3,892	10.4%	0.63	11.4%
1.335	Geo-Spatial Referencing System	5,475	0.82	5,242	0.78	233	4.4%	0.04	5.4%
1.374	Regional Emergency Program Support	4,163	0.63	3,798	0.57	366	9.6%	0.06	10.6%
1.375	Hazardous Material Incident Response	10,199	1.54	9,309	1.39	890	9.6%	0.15	10.5%
1.911	Call Answer	5,033	0.76	4,105	0.61	928	22.6%	0.15	23.7%
1.921	Regional CREST Contribution	47,812	7.20	43,755	6.53	4,058	9.3%	0.67	10.2%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	4,818	0.72	(4,818)	-100.0%	(0.72)	-100.0%
	Total Regional	**$1,134,556**	**$170.82**	**$945,955**	**$141.18**	**$188,601**	**19.9%**	**$29.63**	**21.0%**
1.230	Traffic Safety Commission	2,630	0.40	2,378	0.35	251	10.6%	0.04	11.5%
1.311	Regional Housing Trust Fund	36,078	5.43	34,896	5.21	1,182	3.4%	0.22	4.3%
1.313	Animal Care Services	125,702	18.93	122,374	18.26	3,328	2.7%	0.66	3.6%
1.913	Fire Dispatch	74,842	11.27	90,881	13.56	(16,039)	-17.6%	(2.30)	-16.9%
	Total Sub-Regional	**$239,251**	**$36.02**	**$250,529**	**$37.39**	**($11,278)**	**-4.5%**	**($1.37)**	**-3.7%**
1.103	Elections	28,182	4.24	10,811	1.61	17,371	160.7%	2.63	163.0%
1.104	U.B.C.M.	5,178	0.78	3,385	0.51	1,793	53.0%	0.27	54.3%
1.318	Building Inspection	200,435	30.18	194,078	28.97	6,357	3.3%	1.21	4.2%
1.320	Noise Control	17,541	2.64	17,259	2.58	282	1.6%	0.07	2.5%
1.322	Nuisances & Unsightly Premises	23,438	3.53	22,940	3.42	498	2.2%	0.11	3.1%
1.372	Electoral Area Emergency Program	65,291	9.83	64,323	9.60	968	1.5%	0.23	2.4%
	Total Joint Electoral Area	**$340,064**	**$51.20**	**$312,796**	**$46.69**	**$27,268**	**8.7%**	**$4.52**	**9.7%**
1.111	Electoral Area Admin Exp-SSI	517,490	77.91	517,576	77.25	(86)	0.0%	0.66	0.9%
1.116	Grants in Aid - Salt Spring Island	50,056	7.54	50,052	7.47	4	0.0%	0.07	0.9%
1.124	SSI Economic Development Commission	98,237	14.79	77,008	11.49	21,229	27.6%	3.30	28.7%
1.141	Salt Spring Island Public Library	663,620	99.91	661,352	98.71	2,268	0.3%	1.21	1.2%
1.236	Salt Spring Island Fernwood Dock	25,679	4.63	31,283	5.64	(5,604)	-17.9%	(1.01)	-17.9%
1.238A	Community Transit (S.S.I.)	194,711	29.32	182,252	27.20	12,459	6.8%	2.11	7.8%
1.238B	Community Transportation (S.S.I.)	171,045	25.75	170,232	25.41	813	0.5%	0.35	1.4%
1.299	Salt Spring Island Arts	121,677	18.32	118,512	17.69	3,165	2.7%	0.63	3.6%
1.316	SSI House Numbering	9,586	1.44	9,458	1.41	128	1.4%	0.03	2.2%
1.342	SSI Livestock Injury Compensation	3,150	0.47	-	-	3,150	100.0%	0.47	100.0%
1.371	S.S.I. Emergency Program	127,913	19.26	127,913	19.09	-	0.0%	0.17	0.9%
1.378	SSI Search and Rescue	24,955	3.76	23,336	3.48	1,619	6.9%	0.27	7.9%
1.455	Salt Spring Island Community Parks	458,072	68.97	417,511	62.31	40,561	9.7%	6.65	10.7%
1.458	Salt Spring Island Community Rec	54,582	8.22	53,511	7.99	1,071	2.0%	0.23	2.9%
1.459	Salt Spring Island Park, Land & Rec Prog	1,548,095	233.08	1,468,919	219.24	79,176	5.4%	13.84	6.3%
1.535	Stormwater Quality Management - S.S.I.	27,940	4.21	27,500	4.10	440	1.6%	0.10	2.5%
1.925	Emergency Comm - Crest - S.S.I.	142,827	21.50	141,771	21.16	1,056	0.7%	0.34	1.6%
3.705	S.S.I. Liquid Waste Disposal**	375,768	67.95	356,696	64.50	19,072	5.3%	3.45	5.3%
	Total SSI Electoral Area	**$4,615,403**	**$707.03**	**$4,434,882**	**$674.14**	**$180,521**	**4.1%**	**$32.89**	**4.9%**
	Total Capital Regional District	**$6,329,274**	**$965.07**	**$5,944,162**	**$899.40**	**$385,112**	**6.5%**	**$65.67**	**7.3%**
CRHD	Capital Regional Hospital District	914,824	137.74	900,244	$134.36	14,580	1.6%	3.37	2.5%
	Total CRD and CRHD	**$7,244,099**	**$1,102.80**	**$6,844,407**	**$1,033.76**	**$399,692**	**5.8%**	**$69.04**	**6.7%**

Average residential assessment - 2022/2021 **$982,903** **$741,764**

Major Impacts (Changes in $/Avg HH >+/-$1.00)

	Change in Requisition		Change in Avg HH	
	$	%	$	%
REGIONAL				
Legislative & General Government	86,438	1.3%	13.38	1.3%
Regional Parks	180,654	2.6%	27.66	2.7%
Regional Parks - Land Acquisition	(126,113)	-1.8%	(18.82)	-1.8%
Climate Action and Adaptation	30,865	0.5%	4.66	0.5%
Land Banking & Housing	7,146	0.1%	1.13	0.1%
SUB-REGIONAL				
Fire Dispatch	(16,039)	-0.2%	(2.30)	-0.2%
JOINT EA				
Elections	17,371	0.3%	2.63	0.3%
Building Inspection	6,357	0.1%	1.21	0.1%
SSI EA				
SSI Economic Development Commission	21,229	0.3%	3.30	0.3%
Salt Spring Island Public Library	2,268	0.0%	1.21	0.1%
Community Transit (S.S.I.)	12,459	0.2%	2.11	0.2%
Salt Spring Island Community Parks	40,561	0.6%	6.65	0.6%
Salt Spring Island Park, Land & Rec Prog	79,176	1.2%	13.84	1.3%
S.S.I. Liquid Waste Disposal**	19,072	0.3%	3.45	0.3%
Capital Regional Hospital District	14,580	0.2%	3.37	0.3%
Other	23,669	0.3%	$5.54	0.5%
Total	**399,692**	**5.8%**	**$69.04**	**6.7%**

	Salt Spring Island Local/Specified/Defined Services	2022	Cost per Avg. Res Asst/ Parcel	2021	Cost per Avg. Res Asst/ Parcel	Change in Requisition $	Change in Requisition %	Change in cost per avg household/Parcel $	Change in cost per avg household/Parcel %
1.234	Salt Spring Island Street Lighting	26,668	4.12	22,527	3.45	4,141	18.4%	0.67	19.5%
2.620	SSI Highland Water System	30,832	127.76	31,119	128.95	(287)	-0.9%	(1.19)	-0.9%
2.621	Highland / Fernwood Water - SSI	75,000	237.06	75,000	237.06	-	0.0%	-	0.0%
2.624	Beddis Water	74,960	575.88	73,470	564.43	1,490	2.0%	11.45	2.0%
2.626	Fulford Water	47,500	490.16	37,500	386.97	10,000	26.7%	103.19	26.7%
2.628	Cedar Lane Water	15,000	426.69	10,024	285.14	4,976	49.6%	141.55	49.6%
2.660	Fernwood Water	14,413	192.02	13,493	179.76	920	6.8%	12.26	6.8%
3.755	Regional Source Control - Maliview Estates / Ganges Sewer	6,588	16.13	6,270	14.75	318	5.1%	1.39	9.4%
3.810	Ganges Sewer	58,147	146.75	57,000	143.86	1,147	2.0%	2.89	2.0%
3.820	Maliview Estates Sewer System	4,760	50.54	4,670	49.54	90	1.9%	1.00	2.0%
	Total Local/Specified/Defined Services	**353,868**		**331,073**		**22,795**			
	Average residential assessment - 2022/2021	**$982,903**		**$741,764**					

Appendix B-3: Change in Requisition (2022 Final vs Provisional) by Cost Driver - Salt Spring Island

(Requisition Change >±1,000)

Cost Driver	Service	Service Name	Requisition $		Requisition per Avg HH $		Comments
			% Increase over 2021	$ Requisition	% Increase over 2021	$/HH	
Provisional - COW (CRD&CRHD)			**3.2%**	**7,066,685**	**3.3%**	**1,067.37**	
Change in Assessment	1.010	Legislative & General Government	0.4%	27,217	0.4%	4.54	
	1.224	Community Health - Homeless Sec.	0.0%	1,570	0.0%	0.26	
	1.280	Regional Parks	0.6%	40,066	0.6%	6.68	
	1.309	Climate Action and Adaptation	0.0%	3,070	0.0%	0.52	
	1.310	Land Banking & Housing	0.1%	3,726	0.1%	0.62	
	1.311	Regional Housing Trust Fund	0.0%	2,769	0.0%	0.46	
	1.313	Animal Care Services	0.0%	(1,390)	0.0%	(0.04)	
	1.324	Regional Planning Service	0.0%	3,079	0.0%	0.51	
	1.913	Fire Dispatch	0.0%	2,210	0.0%	0.43	
	1.921	Regional CREST Contribution	0.0%	3,006	0.0%	0.51	
	CRHD	Capital Regional Hospital District	1.0%	68,254	1.1%	11.38	
	All SSI EA-wide services		-	-	0.53%	5.52	Change in $/Avg HH solely due to change in residential assessment
	Others	<+/-1,000	0.0%	593	0.1%	0.58	
	Subtotal		**2.3%**	**154,170**	**3.1%**	**31.97**	
Budget Changes	1.010	Legislative & General Government	0.0%	(1,068)	0.0%	(0.16)	Adjustment to PILT revenue
	1.238A	Community Transit (S.S.I.)	0.0%	(2,621)	0.0%	(0.39)	Decrease in municipal obligation payment from BC Transit
	1.299	Salt Spring Island Arts	0.0%	1,557	0.0%	0.23	Increase due to 2021 deficit carry forward
	1.309	Climate Action and Adaptation	0.4%	27,126	0.4%	4.05	Board Directed Initiatives-Climate Action Strategy
	1.925	Emergency Comm - Crest - S.S.I.	0.0%	(3,047)	0.0%	(0.45)	Decrease in payment adjustment to CREST and surplus carry forward to 2022
	Others	<+/-1,000	0.0%	1,297	0.0%	0.19	Changes related to 2021 surplus/deficit, GILT and minor budget changes
	Subtotal		**0.3%**	**23,243**	**0.3%**	**3.47**	
Final - CRD&CRHD			**5.8%**	**7,244,099**	**6.7%**	**1,102.80**	
Change - Final over Provisional (COW)			**2.6%**	**177,413**	**3.4%**	**35.44**	

*Requisition excludes Local/Specified/Defined services.

Appendix B-4: Capital Plan Summary Overview by Service- Salt Spring Island
2022 Final

		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	**Service Name**	**Equipment**	**Vehicles**	**Buildings**	**Engineered Structures**	**Land**	**TOTAL**	**Capital Funds on Hand**	**Debenture Debt**	**Equipment Repl Fund**	**Grants**	**Capital Reserves**	**Other**	**TOTAL**
1.111	SSI Admin. Expenditures	11,080					11,080			11,080				11,080
1.141	SSI Public Library			127,500			127,500				110,000	17,500		127,500
1.236	SSI Small Craft Harbour (Fernwood Dock)				47,500		47,500					47,500		47,500
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)				425,000		425,000				260,000	165,000		425,000
1.318	Building Inspection	39,294	19,890				59,184			59,184				59,184
1.455	SSI Community Parks	85,000	130,000		735,000		950,000			55,000	750,000	75,000	70,000	950,000
1.458	SSI Community Recreation	5,000			30,000		35,000			5,000		30,000		35,000
1.459	SSI Park Land & Rec Programs	30,000		1,361,135	450,000	230,002	2,071,137	3,400		30,000	1,542,862	494,875		2,071,137
2.620	Highland Water (SSI)				98,792		98,792	98,792						98,792
2.621	Highland & Fernwood Water (SSI)	40,000			140,000		180,000				140,000	40,000		180,000
2.622	Cedars of Tuam Water (SSI)	5,000			5,000		10,000					10,000		10,000
2.624	Beddis Water (SSI)	30,000					30,000					30,000		30,000
2.626	Fulford Water (SSI)	13,000			160,000		173,000				70,000	103,000		173,000
2.628	Cedar Lane Water (SSI)				75,000		75,000	33,500				41,500		75,000
3.705	SSI Septage / Composting				414,158		414,158				303,462	77,500	33,196	414,158
3.810	Ganges Sewer Utility (SSI)	190,000			487,500		677,500				140,000	537,500		677,500
3.820	Maliview Sewer Utility (SSI)				300,000		300,000		300,000					300,000
Total		**448,374**	**149,890**	**1,488,635**	**3,407,950**	**230,002**	**5,724,851**	**135,692**	**300,000**	**160,264**	**3,321,324**	**1,704,375**	**103,196**	**5,724,851**

Appendix B-5: Change in Capital Plan (2022 Final vs Provisional) - Salt Spring Island

Service	Service Name	Project Description	Amount $			Comments
			Provisional	Final	Change	
1.141	SSI Public Library	HVAC Upgrades	95,000	102,500	7,500	Revised budgeted spending in 2022
1.238A	SSI Transit	Art Inspired Bus Shelters	-	40,000	40,000	Advanced from 2023 to 2022
1.238B	Community Transportation	Pathway Detailed Design and Permiting Program	20,000	-	(20,000)	Merchant Mews Pathway project advanced from 2022 to 2021
1.455	SSI Community Parks	Playground upgrades	15,000	-	(15,000)	Moved from 2022 to 2023
		New park maintenance truck	40,000	-	(40,000)	Moved from 2022 to 2023
1.459	SSI Park Land & Rec Programs	New EV Maintenance Truck	40,000	-	(40,000)	Moved from 2022 to 2023
		Pool Changeroom Lockers	40,000	-	(40,000)	Revised budgeted spending in 2022
		Park Maintenance Facility	100,000	70,000	(30,000)	Revised budgeted spending in 2022
		Expand or upgrade Trail Network and parking	9,875	39,875	30,000	Revised budgeted spending in 2022
		Constuction of Multipurpose Room or Portable	-	3,400	3,400	Carryforward from 2021 to 2022
2.621	Highland & Fernwood Water	Power generation equipment - detailed design	24,000	-	(24,000)	Detailed design project advanced from 2022 to 2021
2.626	Fulford Water	WTP, Reservoir, PST Sunnyside Site Security	30,000	-	(30,000)	Security fencing project advanced from 2022 to 2021
		Public Engagement for Future Projects	15,000	-	(15,000)	Moved from 2022 to 2023
		Referendum or Alternative Approval Process	10,000	-	(10,000)	Moved from 2022 to 2023
2.628	Cedar Lane Water	Public Engagement for Mn removal project and others	10,000	5,000	(5,000)	Revised budgeted spending in 2022
		Referendum or Alternative Approval Process	20,000	10,000	(10,000)	Revised budgeted spending in 2022
		WTP Manganese removal construction	-	60,000	60,000	Carryforward from 2021 to 2022 and revised budget spending in 2022
3.705	SSI Septage / Composting	Composting Facility	-	261,658	261,658	Composter and composting infrastructure; addition due to grant award
Total Changes - Salt Spring Island			**468,875**	**592,433**	**123,558**	

Appendix C1: SGI - Change in Requisition from Provisional to Final - Budget Review 2022

Change in Requisition (2022 Final vs Provisional) - Southern Gulf Islands
(Requisition Changes > $1,000) by Services

	Electoral Area Southern Gulf Islands	2022 Requisition $ Final	2022 Requisition $ Provisional COW	2022 Per Avg HH $ Final	2022 Per Avg HH $ Provisional COW	Requisition Change Final vs Provisional $	Requisition Change Final vs Provisional %	Per Avg HH Change Final vs Provisional $	Per Avg HH Change Final vs Provisional %	Requisition Change Comments
1.010	Legislative & General Government	274,664	248,001	39.95	35.74	26,664	10.8%	4.21	11.8%	Increase related to change in assessment values
1.224	Community Health - Homeless Sec.	15,869	14,534	2.31	2.09	1,335	9.2%	0.21	10.2%	Increase related to change in assessment values
1.280	Regional Parks	402,985	362,768	58.61	52.28	40,218	11.1%	6.33	12.1%	Increase related to change in assessment values
1.309	Climate Action and Adaptation	26,908	8,467	3.91	1.22	18,441	217.8%	2.69	220.7%	Increase due to Climate Action Strategy initiative
1.310	Land Banking & Housing	37,669	33,910	5.48	4.89	3,759	11.1%	0.59	12.1%	Increase related to change in assessment values
1.324	Regional Planning Service	31,128	27,974	4.53	4.03	3,155	11.3%	0.50	12.3%	Increase related to change in assessment values
1.297	Arts Grants	24,890	22,380	3.62	3.23	2,511	11.2%	0.39	12.2%	Increase related to change in assessment values
1.311	Regional Housing Trust Fund	21,813	19,876	3.17	2.86	1,937	9.7%	0.31	10.8%	Increase related to change in assessment values
1.313	Animal Care Services	94,818	92,938	13.79	13.39	1,880	2.0%	0.40	3.0%	Increase related to change in assessment values
1.318	Building Inspection	151,189	147,821	21.99	21.30	3,368	2.3%	0.69	3.2%	Increase related to change in assessment values
1.372	Electoral Area Emergency Program	49,249	48,142	7.16	6.94	1,107	2.3%	0.22	3.2%	Increase related to change in assessment values
1.235	SGI Small Craft Harbour Facilities	301,288	296,980	51.41	50.67	4,308	1.5%	0.74	1.5%	Increase in transfer to reserve funds for future capital needs, recommended by the commission
1.923	Emergency Comm - Crest - S.G.I.	177,612	181,397	25.83	26.14	(3,785)	-2.1%	(0.31)	-1.2%	Decrease in payment adjustment to CREST and surplus carried forward to 2022
CRHD	Capital Regional Hospital District	690,058	621,050	100.36	89.51	69,008	11.1%	10.86	12.1%	Increase related to change in assessment values
	Other <$1,000	1,270,493	1,266,380	184.78	182.51	4,112	-304.0%	2.27	-317.9%	
	Total SGI Electoral Area	**3,570,634**	**3,392,617**	**526.91**	**496.82**	**178,017**	**5.2%**	**30.09**	**6.1%**	

1.227	Saturna Island Medical Clinic	31,389	33,168	48.43	50.73	(1,779)	-5.4%	(2.30)	-4.5%	Decrease due to higher Grants in Lieu of Taxes
1.229	Pender Islands Health Care Centre	225,987	-	90.17	-	225,987	N/A	90.17	N/A	New Contribution service establishment starting in 2022
1.352	South Galiano Fire Protection	491,717	493,454	537.73	533.22	(1,737)	-0.4%	4.51	0.8%	Decrease due to slightly lower interest rate on new debt issues
1.356	Pender Fire Protection	1,092,083	1,064,067	439.23	425.27	28,016	2.6%	13.96	3.3%	Increase due to higher reserve funds contribution and payment requested by the Society
1.359	N. Galiano Fire Protection	206,424	210,182	513.85	523.20	(3,758)	-1.8%	(9.36)	-1.8%	Decrease due to higher than projected surplus carried forward to 2022
1.363	Saturna Is. Fire Protection	177,796	169,305	273.04	257.62	8,491	5.0%	15.43	6.0%	Increase in contribution payment requested by the Society
1.468	Saturna Is Community Recreation	9,891	13,458	15.19	20.48	(3,567)	-26.5%	(5.29)	-25.8%	Decrease due to higher than projected surplus carried forward to 2022
1.475	Mayne Is Community Parks	90,403	85,403	53.14	49.85	5,000	5.9%	3.29	6.6%	Increase to support archaeological costs, recommended by the commission
1.485	N & S Pender Community Parks	163,654	158,741	65.30	62.94	4,913	3.1%	2.36	3.7%	Increase to support archaeological costs, recommended by the commission
3.830	Magic Lake Estates Sewer System	586,010	588,368	865.04	868.52	(2,358)	-0.4%	(3.48)	-0.4%	Decrease due to higher Grants in Lieu of Taxes
3.830D	Magic Lake Estates Sewer System - 6M Debt	211,616	204,954	329.76	319.38	6,662	3.3%	10.38	3.3%	Increase due to deficit carried forward in higher interest rate on new debt issues
	Other <$1,000	1,276,931	1,277,405			(474)	20.7%			
	Total Local/Specified/Defined Services	**4,563,900**	**4,298,504**			**265,396**	**6.2%**			

Appendix C-2: Requisition Summary - Southern Gulf Islands

	Electoral Area Southern Gulf Islands	2022	Cost per Avg. Res Asst/ Parcel	2021	Cost per Avg. Res Asst/ Parcel	Change in Requisition $	Change in Requisition %	Change in cost per avg household/Parcel $	Change in cost per avg household/Parcel %
1.010	Legislative & General Government	274,664	39.95	203,762	29.37	70,902	34.8%	10.58	36.0%
1.101	G.I.S.	3,133	0.46	1,524	0.22	1,610	105.7%	0.24	107.5%
1.224	Community Health - Homeless Sec.	15,869	2.31	13,981	2.01	1,888	13.5%	0.29	14.5%
1.280	Regional Parks	402,985	58.61	259,457	37.39	143,528	55.3%	21.22	56.7%
1.280A	Regional Parks - Land Acquisition	2,086	0.30	94,568	13.63	(92,482)	-97.8%	(13.33)	-97.8%
1.309	Climate Action and Adaptation	26,908	3.91	8,066	1.16	18,842	233.6%	2.75	236.7%
1.310	Land Banking & Housing	37,669	5.48	31,400	4.53	6,269	20.0%	0.95	21.1%
1.324	Regional Planning Service	31,128	4.53	27,425	3.95	3,703	13.5%	0.57	14.5%
1.335	Geo-Spatial Referencing System	4,130	0.60	3,847	0.55	283	7.4%	0.05	8.3%
1.374	Regional Emergency Program Support	2,527	0.37	2,274	0.33	253	11.1%	0.04	12.1%
1.375	Hazardous Material Incident Response	6,190	0.90	5,575	0.80	616	11.0%	0.10	12.1%
1.911	Call Answer	2,157	0.31	1,797	0.26	361	20.1%	0.05	21.2%
1.921	Regional CREST Contribution	20,490	2.98	19,149	2.76	1,342	7.0%	0.22	8.0%
21.ALL	Feasibility Study Reserve Fund - ALL	-	-	3,535	0.51	(3,535)	-100.0%	(0.51)	-100.0%
	Total Regional	**$829,939**	**$120.71**	**$676,359**	**$97.48**	**$153,580**	**22.7%**	**$23.23**	**23.8%**
1.230	Traffic Safety Commission	1,984	0.29	1,745	0.25	238	13.7%	0.04	14.7%
1.297	Arts Grants	24,890	3.62	21,945	3.16	2,945	13.4%	0.46	14.5%
1.311	Regional Housing Trust Fund	21,813	3.17	20,824	3.00	990	4.8%	0.17	5.7%
1.313	Animal Care Services	94,818	13.79	89,795	12.94	5,023	5.6%	0.85	6.6%
1.913	Fire Dispatch	32,074	4.66	39,773	5.73	(7,699)	-19.4%	(1.07)	-18.6%
	Total Sub-Regional	**$175,579**	**$25.54**	**$174,082**	**$25.09**	**$1,497**	**0.9%**	**$0.45**	**1.8%**
1.103	Elections	21,258	3.09	7,933	1.14	13,325	168.0%	1.95	170.4%
1.104	U.B.C.M.	3,906	0.57	2,484	0.36	1,422	57.2%	0.21	58.7%
1.318	Building Inspection	151,189	21.99	142,409	20.52	8,780	6.2%	1.47	7.1%
1.320	Noise Control	13,231	1.92	12,664	1.83	567	4.5%	0.10	5.4%
1.322	Nuisances & Unsightly Premises	17,680	2.57	16,833	2.43	847	5.0%	0.15	6.0%
1.372	Electoral Area Emergency Program	49,249	7.16	47,199	6.80	2,051	4.3%	0.36	5.3%
	Total Joint Electoral Area	**$256,513**	**$37.31**	**$229,522**	**$33.08**	**$26,991**	**11.8%**	**$4.23**	**12.8%**
1.110	Electoral Area Admin Exp-SGI	388,379	56.49	341,564	49.23	46,815	13.7%	7.26	14.7%
1.117	Grants in Aid - Southern Gulf Islands	104,585	15.21	102,981	14.84	1,604	1.6%	0.37	2.5%
1.125	SGI Economic Development Commission	119,047	17.31	116,984	16.86	2,063	1.8%	0.45	2.7%
1.138	Southern Gulf Islands - Public Library	229,073	33.32	224,053	32.29	5,020	2.2%	1.03	3.2%
1.235	SGI Small Craft Harbour Facilities**	301,288	51.41	291,104	49.67	10,184	3.5%	1.74	3.5%
1.314	SGI House Numbering	9,335	1.36	9,203	1.33	132	1.4%	0.03	2.4%
1.341	SGI Livestock Injury Compensation	3,150	0.46	-	-	3,150	100.0%	0.46	100.0%
1.373	Southern Gulf Islands. Emergency Program	247,378	35.98	242,608	34.96	4,770	2.0%	1.01	2.9%
1.533	Stormwater Quality Management - Southern Gulf Is.	38,699	5.63	37,875	5.46	824	2.2%	0.17	3.1%
1.923	Emergency Comm - Crest - S.G.I.	177,612	25.83	178,188	25.68	(576)	-0.3%	0.15	0.6%
	Total SGI Electoral Area	**$1,618,546**	**$242.99**	**$1,544,560**	**$230.32**	**$73,986**	**4.8%**	**$12.67**	**5.5%**
	Total Capital Regional District	**$2,880,576**	**$426.54**	**$2,624,522**	**$385.97**	**$256,054**	**9.8%**	**$40.58**	**10.5%**
CRHD	Capital Regional Hospital District	690,058	100.36	660,575	95.20	29,482	4.5%	5.16	5.4%
	Total CRD and CRHD	**$3,570,634**	**$526.91**	**$3,285,097**	**$481.17**	**$285,537**	**8.7%**	**$45.74**	**9.5%**

Average residential assessment - 2022/2021 **$716,207** **$525,581**

Major Impacts (Changes in $/Avg HH >+/-$1.00)

	Change in Requisition $	Change in Requisition %	Change in Avg HH $	Change in Avg HH %
REGIONAL				
Legislative & General Government	70,902	2.2%	10.58	2.2%
Regional Parks	143,528	4.4%	21.22	4.4%
Regional Parks - Land Acquisition	(92,482)	-2.8%	(13.33)	-2.8%
Climate Action and Adaptation	18,842	0.6%	2.75	0.6%
SUB-REGIONAL				
Fire Dispatch	(7,699)	-0.2%	(1.07)	-0.2%
JOINT EA				
Elections	13,325	0.4%	1.95	0.4%
Building Inspection	8,780	0.3%	1.47	0.3%
SGI EA				
Electoral Area Admin Exp-SGI	46,815	1.4%	7.26	1.5%
Southern Gulf Islands - Public Library	5,020	0.2%	1.03	0.2%
SGI Small Craft Harbour Facilities**	10,184	0.3%	1.74	0.4%
Southern Gulf Islands. Emergency Program	4,770	0.1%	1.01	0.2%
Capital Regional Hospital District	29,482	0.9%	5.16	1.1%
Other	34,068	1.0%	$5.97	1.2%
Total	**285,537**	**8.7%**	**45.74**	**9.5%**

	Southern Gulf Islands Local/Specified/Defined Services	2022	Cost per Avg. Res Asst/ Parcel	2021	Cost per Avg. Res Asst/ Parcel	Change in Requisition $	%	Change in cost per avg household/Parcel $	%
1.137	Galiano Island Community Use Building	62,929	41.52	61,715	40.33	1,214	2.0%	1.19	2.9%
1.170	Gossip Island Electric Power Supply	56,585	1,063.50	56,848	1,068.44	(263)	-0.5%	(4.94)	-0.5%
1.227	Saturna Island Medical Clinic	31,389	48.43	32,180	49.22	(791)	-2.5%	(0.79)	-1.6%
1.228	Galiano Health Service	135,596	89.46	129,029	84.32	6,567	5.1%	5.14	6.1%
1.229	Pender Islands Health Care Centre	225,987	90.17	-	-	225,987	100.0%	90.17	100.0%
1.352	South Galiano Fire Protection	491,717	537.73	443,298	479.02	48,418	10.9%	58.71	12.3%
1.356	Pender Fire Protection	1,092,083	439.23	1,035,943	414.03	56,140	5.4%	25.20	6.1%
1.359	N. Galiano Fire Protection	206,424	513.85	206,197	513.28	227	0.1%	0.56	0.1%
1.363	Saturna Is. Fire Protection	177,796	273.04	157,672	239.92	20,124	12.8%	33.13	13.8%
1.465	Saturna Is Community Parks	23,323	35.82	22,866	34.79	457	2.0%	1.02	2.9%
1.468	Saturna Is Community Recreation	9,891	15.19	12,971	19.74	(3,080)	-23.7%	(4.55)	-23.0%
1.475	Mayne Is Community Parks	90,403	53.14	83,215	48.57	7,188	8.6%	4.57	9.4%
1.478	Mayne Is Community Rec	34,890	20.51	34,209	19.97	681	2.0%	0.54	2.7%
1.485	N & S Pender Community Parks	163,654	65.30	155,349	61.60	8,305	5.3%	3.70	6.0%
1.488	N & S Pender Community Rec	65,283	26.05	64,157	25.44	1,126	1.8%	0.61	2.4%
1.495	Galiano Parks	94,724	72.31	92,073	69.41	2,651	2.9%	2.90	4.2%
1.498	Galiano Community Recreation	37,427	28.57	36,705	27.67	722	2.0%	0.90	3.3%
2.630	Magic Lakes Estate Water System	579,148	506.69	568,517	497.39	10,631	1.9%	9.30	1.9%
2.640	Lyall Harbour/Boot Cove Water	131,060	792.76	127,738	772.67	3,322	2.6%	20.09	2.6%
2.642	Skana Water	24,000	346.03	22,885	329.95	1,115	4.9%	16.08	4.9%
2.665	Sticks Allison Water	5,000	138.49	5,000	138.49	-	0.0%	-	0.0%
2.667	Surfside Park Estates Water	23,100	231.55	22,000	220.52	1,100	5.0%	11.03	5.0%
3.755	Regional Source Control - Magic Lake Estates	3,866	5.44	3,631	5.09	234	6.5%	0.35	6.8%
3.830	Magic Lake Estates Sewer System	586,010	865.04	576,831	851.49	9,179	1.6%	13.55	1.6%
3.830D	Magic Lake Estates Sewer Debt	211,616	329.76	79,210	123.43	132,406	167.2%	206.33	167.2%
	Total Local/Specified/Defined Services	**$4,563,900**		**$4,030,239**		**$533,661**			
	Average residential assessment - 2022/2021	**$716,207**		**$525,581**					

Appendix C-3: Change in Requisition (2022 Final vs Provisional) by Cost Driver - Southern Gulf Islands

(Requisition Change >±1,000)

Cost Driver	Service	Service Name	Requisition $		Requisition per Avg HH $		Comments
			% Increase over 2021	$ Requisition	% Increase over 2021	$/HH	
Provisional - COW (CRD&CRHD)			**3.3%**	**3,392,617**	**3.3%**	**496.82**	
Change in Assessment	1.010	Legislative & General Government	0.8%	27,448	0.9%	4.32	
	1.224	Community Health - Homeless Sec.	0.0%	1,584	0.1%	0.25	
	1.280	Regional Parks	1.2%	40,218	1.3%	6.33	
	1.297	Arts Grants	0.1%	2,511	0.1%	0.39	
	1.309	Climate Action and Adaptation	0.1%	2,196	0.1%	0.35	
	1.310	Land Banking & Housing	0.1%	3,759	0.1%	0.59	
	1.311	Regional Housing Trust Fund	0.1%	1,937	0.1%	0.31	
	1.313	Animal Care Services	0.0%	1,561	0.1%	0.35	
	1.318	Building Inspection	0.1%	3,405	0.1%	0.69	
	1.324	Regional Planning Service	0.1%	3,107	0.1%	0.49	
	1.372	Electoral Area Emergency Program	0.0%	1,109	0.0%	0.22	
	Capital Regional Hospital District		2.1%	68,867	2.3%	10.84	
	All SGI EA-wide services		-	-	0.36%	1.74	Change in $/Avg HH solely due to change in residential assessment
	Others	<+/-1,000	0.1%	4,376	0.2%	0.80	
	Subtotal		**4.9%**	**162,076**	**5.8%**	**27.68**	
Budget Changes	1.235	SGI Small Craft Harbour Facilities	0.1%	4,308	0.2%	0.74	Increase in Capital Reserve Fund contribution recommended by the commission
	1.309	Climate Action and Adaptation	0.5%	16,245	0.5%	2.34	Board Directed Initiatives-Climate Action Strategy
	1.923	Emergency Comm - Crest - S.G.I.	-0.1%	(3,785)	-0.1%	(0.55)	Decrease in payment adjustment to CREST and surplus carried forward to 2022
	Others	<+/-1,000	0.0%	(827)	0.0%	(0.14)	Changes related to 2021 surplus/deficit, GILT and minor budget changes
	Subtotal		**0.5%**	**15,941**	**0.5%**	**2.39**	
Final - CRD&CRHD			**8.7%**	**3,570,634**	**9.5%**	**526.91**	
Change - Final over Provisional (COW)			**5.4%**	**178,017**	**6.2%**	**30.09**	

*Requisition excludes Local/Specified/Defined services.

Appendix C-4: Capital Plan Summary Overview by Service- Southern Gulf Islands
2022 Final

		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.110	SGI Admin. Expenditures	1,500					1,500			1,500				1,500
1.137	Galiano Island Community Use Building			20,000			20,000					20,000		20,000
1.235	SGI Small Craft Harbour Facilities				1,625,000		1,625,000	30,000	1,180,000			195,800	219,200	1,625,000
1.318	Building Inspection	29,604	14,985				44,589			44,589				44,589
1.352	South Galiano Fire	13,500		162,000			175,500		162,000	13,500				175,500
1.356	Pender Island Fire	10,000	400,000	115,000			525,000			410,000		115,000		525,000
1.369	Electoral Area Fire Services	83,308					83,308					83,308		83,308
1.373	SGI Emergency Program	47,000					47,000					47,000		47,000
1.465	Saturna Island Community Parks				40,000		40,000					40,000		40,000
1.475	Mayne Island Community Parks	7,000		14,000	3,000		24,000					24,000		24,000
1.485	Pender Island Community Parks				225,990		225,990					225,990		225,990
1.495	Galiano Community Parks				63,000		63,000	8,000			6,500	48,500		63,000
2.630	Magic Lake Estates Water (Pender)	205,000			290,000		495,000				2,500	292,500	200,000	495,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	8,000			390,000		398,000				390,000	8,000		398,000
2.642	Skana Water (Mayne)	75,000			45,000		120,000		75,000			45,000		120,000
2.665	Sticks Allison Water (Galiano)				5,000		5,000					5,000		5,000
2.667	Surfside Park Estates (Mayne)	25,000					25,000					25,000		25,000
3.830	Magic Lake Sewer Utility (Pender)	5,000			4,100,000		4,105,000		1,900,100		2,202,400	2,500		4,105,000
Total		**509,912**	**414,985**	**311,000**	**6,786,990**	**-**	**8,022,887**	**38,000**	**3,317,100**	**469,589**	**2,601,400**	**1,177,598**	**419,200**	**8,022,887**

Appendix C-5: Change in Capital Plan (2022 Final vs Provisional) - Southern Gulf Islands

Service	Service Name	Project Description	Amount $			Comments
			Provisional	Final	Change	
1.235	SGI Small Craft Harbour Facilities	Anson Road	-	116,000	116,000	Carryforward from 2021 to 2022
		Spanish Hills	30,000	120,000	90,000	Revised budgeted spending in 2022
		Swartz Bay Improvements & Dock Replacement	80,000	100,000	20,000	Revised budgeted spending in 2022
		Anson Road Remediation	-	275,000	275,000	Anson Road Remediation
1.352	South Galiano Fire	South Galiano Fire Hall-Post disaster fire hall	200,000	162,000	(38,000)	Revised budgeted spending in 2022
1.356	Pender Island Fire	Replace (E27 Unit 746) Rated Mini-Pumper 1500 IGPM	300,000	400,000	100,000	Revised budgeted spending in 2022
		Fire hoses	7,500	5,000	(2,500)	Revised budgeted spending in 2022
		SCBA cylinder replacement	14,000	-	(14,000)	Moved from 2022 to 2026
1.465	Saturna Island Community Parks	Park Upgrades-Saturna's 70 acre	13,000	2,000	(11,000)	Revised budget spending in 2022
		Park Upgrades-Thomson Park	5,000	35,000	30,000	Project scope expanded
		Park Upgrades-Lyall Creek Park	5,000	3,000	(2,000)	Revised budget spending in 2022
1.475	Mayne Island Community Parks	Emma and Felix Jack Park	15,000	-	(15,000)	No longer required
		Fitness Circuit	-	10,000	10,000	Complete fitness circuit at Dinner Bay
		Recycling Centre	-	2,000	2,000	Build recycling centre at Dinner Bay
1.485	Pender Island Community Parks	Park upgrades	10,000	-	(10,000)	Generic budget was absorbed by more detailed project planning
		Shingle Bay Improvements Phase 1	-	42,660	42,660	Resurface Shingle Bay for improved drainage and restore creek
		Shingle Bay Outhouse Repair	-	9,480	9,480	Repair or replace the outhouse
		Dog Park	-	27,500	27,500	Clearing, leveling, fencing, and dog waste station
		Magic Lake MOTI end MOU for dock	-	4,700	4,700	Establish all necessary agreements and licences for future dock installation
		Danny Martin Park Refurbishment	-	19,000	19,000	Replace aged roofs, rotting beams, and repaint structures
		Roller Rink/ Pickle Ball Court Refurbishment	-	18,950	18,950	Resurface and repair structures
		Alice Church Trail	-	25,000	25,000	Consultation and building of a primative trail
		Soccer Field resurfacing	-	23,700	23,700	Resurface and install irrigation for soccer field
		Thieves Bay Improvements	-	45,000	45,000	Improve outhouses, picnic table shelter and walking trails, memorial garden
		Disc Park T box improvements	-	10,000	10,000	Improve visibility of tee boxes
1.495	Galiano Community Parks	Asset Management-Inventory Study/Replacement Program	2,000	3,000	1,000	Carryforwrad from 2021 to 2022
		Zuker-Georgeson Shore Access Restoration	15,500	14,000	(1,500)	Revised budget spending in 2022
		Construct two handicap beach accesses	5,000	-	(5,000)	Moved from 2022 to 2023
		Complete DL 79 Park Project - Vault Toilet Enclosure	-	12,500	12,500	Carryforward from 2021 to 2022 and revised budget spending in 2022
		Install New Vault Toilet - Activity Centre	12,000	22,000	10,000	Revised budget spending in 2022
		Shaw Landing Access Improvement for Mobility Impaired	-	4,500	4,500	Increase in project budget spending in 2022
		Upgrade to Matthews Beach Access	-	5,000	5,000	Advanced from 2023 to 2022 with revised budget
Total Changes - Southern Gulf Islands			**714,000**	**1,516,990**	**802,990**	

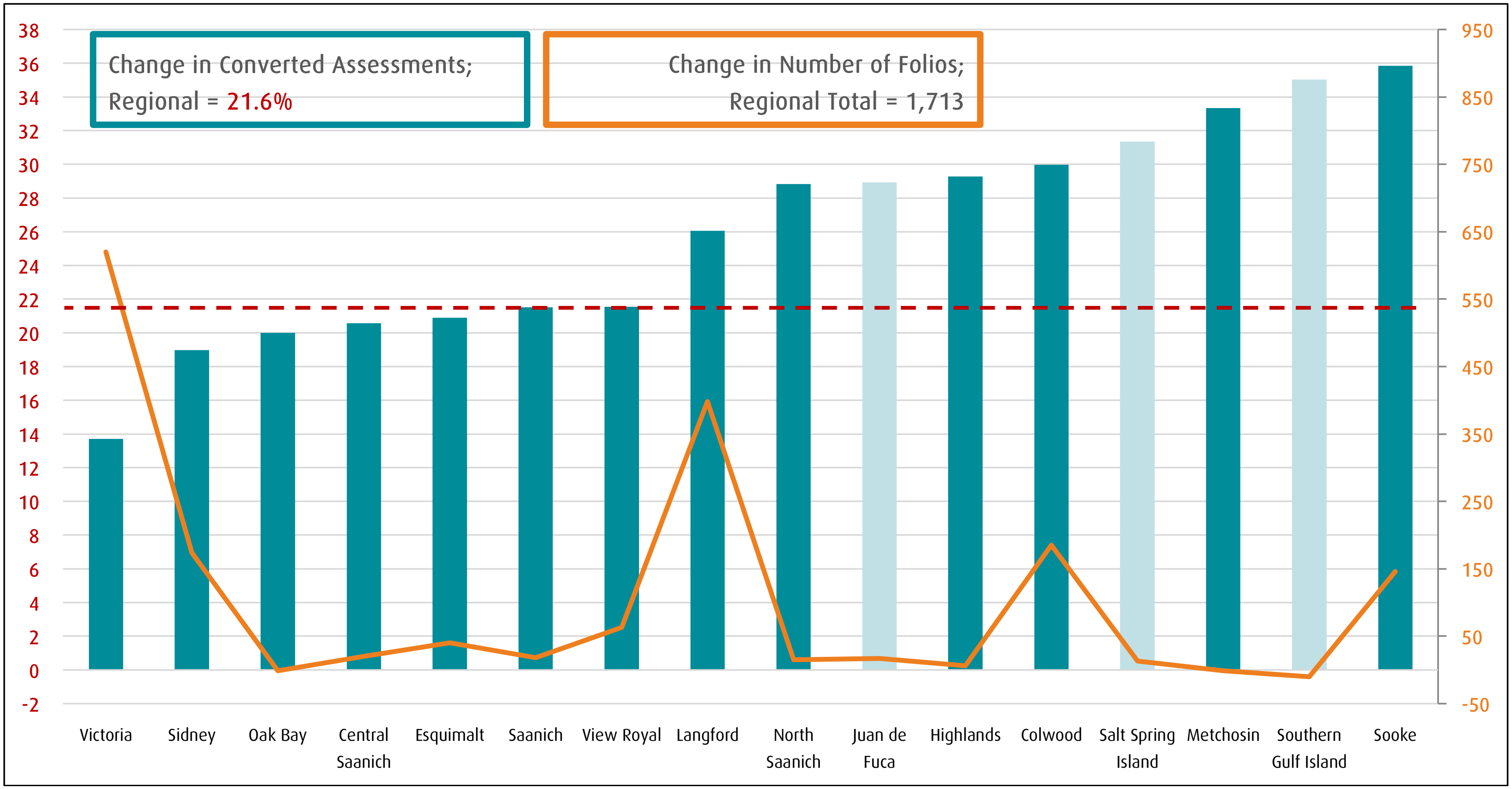
Appendix D: Assessment Data - Electoral Area

Juan de Fuca	2022	2021	Change	% Change
Total Converted Assessment	332,691,539	258,067,513	74,624,026	28.9% *
Actual Residential Assessment	2,729,502,398	1,991,110,275	738,392,123	37.1%
Residential Folios	3,201	3,184	17	0.5%
Average Residential Assessment	852,703	625,349	227,354	36.4%

Salt Spring Island	2022	2021	Change	% Change
Total Converted Assessment	652,831,481	496,992,287	155,839,194	31.4% *
Actual Residential Assessment	6,007,505,434	4,524,019,146	1,483,486,288	32.8%
Residential Folios	6,112	6,099	13	0.2%
Average Residential Assessment	982,903	741,764	241,139	32.5%

Southern Gulf Island	2022	2021	Change	% Change
Total Converted Assessment	492,434,962	364,679,725	127,755,237	35.0% *
Actual Residential Assessment	4,706,193,509	3,458,849,244	1,247,344,265	36.1%
Residential Folios	6,571	6,581	(10)	-0.2%
Average Residential Assessment	716,207	525,581	190,625	36.3%

***Regional average increase is 21.6% in 2022 over 2021**



Change in Converted Assessments;
Regional = 21.6%
Change in Number of Folios;
Regional Total = 1,713
38
36
34
32
30
28
26
24
22
20
18
16
14
12
10
8
6
4
2
0
-2
950
850
750
650
550
450
350
250
150
50
-50
Victoria
Sidney
Oak Bay
Central Saanich
Esquimalt
Saanich
View Royal
Langford
North Saanich
Juan de Fuca
Highlands
Colwood
Salt Spring Island
Metchosin
Southern Gulf Island
Sooke

Requisition by Participant

Municipalities & EAs	Impact of Assessment $M	All Other CRD $M	CRD Final $M	CRD & CRHD & Muni Debt $M
Central Saanich	(0.056)	0.227	0.171	0.056
Colwood*	0.064	0.100	0.163	0.151
Esquimalt	(0.003)	(0.133)	(0.135)	(0.206)
Langford	0.143	0.307	0.450	0.386
Highlands	0.012	0.016	0.028	0.028
Metchosin	0.032	0.025	0.057	0.066
North Saanich	0.149	0.168	0.317	0.313
Oak Bay**	(0.024)	0.164	0.141	0.014
Saanich	(0.006)	0.937	0.932	1.086
Sidney	(0.048)	0.171	0.123	(0.025)
Sooke	0.085	0.235	0.320	0.335
Victoria	(0.565)	0.895	0.330	(0.549)
View Royal	(0.004)	0.081	0.078	0.004
Juan de Fuca	0.027	0.091	0.118	0.116
Juan de Fuca - Specified Areas	0.012	0.165	0.178	0.178
Salt Spring Island	0.086	0.299	0.385	0.400
Salt Spring Island - Specified Areas	0.000	0.023	0.023	0.023
Southern Gulf Islands	0.093	0.163	0.256	0.286
Southern Gulf Islands - Specified Areas	0.000	0.534	0.534	0.534
First Nations & Other	0.002	0.010	0.011	0.013
Total	**0.0**	**4.4**	**4.4**	**3.2**

*** Requisition for Wastewater Capital; Invoice for WasteWater Operating**

**** Requisition for Wastewater Operating; Invoice for WasteWater Capital**