



Notice of Meeting and Meeting Agenda Capital Regional District Board

Wednesday, March 29, 2023

1:00 PM

6th Floor Boardroom
625 Fisgard Street
Victoria, BC

Special Meeting - Final Budget

The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

1. TERRITORIAL ACKNOWLEDGEMENT

2. APPROVAL OF THE AGENDA

3. PRESENTATIONS/DELEGATIONS

The public are welcome to attend CRD Board meetings in-person.

Delegations will have the option to participate electronically. Please complete the online application at www.crd.bc.ca/address no later than 4:30 pm two days before the meeting and staff will respond with details.

Alternatively, you may email your comments on an agenda item to the CRD Board at crdboard@crd.bc.ca.

4. SPECIAL MEETING MATTERS

4.1. [23-245](#) Amended Bylaw No. 4537: 2023 to 2027 Financial Plan Bylaw, 2023

- Recommendation:**
1. The Bylaw No. 4537, "2023 to 2027 Financial Plan Bylaw, 2023" be read a third time; and (WA)
 2. That Bylaw No. 4537 be adopted. (WA, 2/3 on adoption)
 3. That the amended Staff Establishment Chart as attached in Appendix B be approved. (WA)

Attachments:

[Staff Report: Amended Bylaw No. 4537: 2023-27 Financial Plan](#)
[Appendix A: Bylaw No. 4537 2023-27 Financial Plan](#)
[Appendix B: CRD 2023 Staff Establishment Chart](#)

5. ADJOURNMENT

Voting Key:

NWA - Non-weighted vote of all Directors

NWP - Non-weighted vote of participants (as listed)

WA - Weighted vote of all Directors

WP - Weighted vote of participants (as listed)

**REPORT TO CAPITAL REGIONAL DISTRICT BOARD
MEETING OF WEDNESDAY, MARCH 29, 2023**

SUBJECT **Amended Bylaw No. 4537: 2023 to 2027 Financial Plan Bylaw, 2023**

ISSUE SUMMARY

This report summarizes amendments to the Financial Plan Bylaw since introduction, first, and second reading at the March 15, 2023 special meeting.

BACKGROUND

Section 374 of the *Local Government Act* requires that the Capital Regional District (CRD) develop and approve a five-year Financial Plan by March 31 each year. On March 15, the 2023 to 2027 Financial Plan was presented where the bylaw was introduced and read a first time. At second reading, the Board carried an amendment to remove \$3.6 million from the Land Banking and Housing service in 2023. Subsequently, second reading was carried as amended.

ALTERNATIVES

Alternative 1

1. The Bylaw No. 4537, “2023 to 2027 Financial Plan Bylaw, 2023”, be read a third time; and
2. That Bylaw No. 4537 be adopted.
3. That the amended Staff Establishment Chart as attached in Appendix B be approved.

Alternative 2

1. That staff amend Bylaw No. 4537, “2023 to 2027 Financial Plan Bylaw, 2023”, as directed, and report back to the Board on March 31, 2023, for third reading and adoption.

IMPLICATIONS

Financial Plan Bylaw

The 2023 to 2027 Financial Plan Bylaw No. 4537 included in Appendix A has been amended to remove the \$3.6 million from Land Banking and Housing service.

Legislation requires the CRD develop and approve a five-year Financial Plan by March 31 each year. There is a subsequent deadline of April 10 for the regional district to deliver a requisition stating the amount required for each service from each member municipality and the Provincial Surveyor of Taxes. This critical path enables municipalities and the province to recover associated fees from ratepayers.

Staff Establishment Chart

The Staff Establishment Chart (SEC) is attached as Appendix B, detailing full-time equivalent (FTE) employees included in each department and division. Since provisional approval, 2023 FTEs have increased by 1.0 ongoing and 0.5 fixed duration. The 1.0 ongoing FTEs was directed by the CRD Board on September 21, 2022 to address backlog of building permit applications.

The 0.5 fixed duration FTE is to support the newly established Regional Goose Management service where the establishment bylaw was adopted by the CRD on February 8, 2023. Both FTEs are reflected in the financial plan, there have been no changes to the SEC since the March 15 Board meeting.

CONCLUSION

The CRD Board must adopt a five-year Financial Plan bylaw each year by March 31. The attached 2023 to 2027 Financial Plan Bylaw aligns to amendments made at second reading, and there have been no changes to the SEC since the March 15 meeting.

RECOMMENDATION

1. The Bylaw No. 4537, “2023 to 2027 Financial Plan Bylaw, 2023”, be read a third time; and
2. That Bylaw No. 4537 be adopted.
3. That the amended Staff Establishment Chart as attached in Appendix B be approved.

Submitted by:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Kristen Morley, J.D., General Manager, Corporate Services & Corporate Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENTS

- Appendix A: Bylaw No. 4537, “2023 to 2027 Financial Plan Bylaw, 2023”, inclusive of Schedules A and B
- Appendix B: CRD 2023 Staff Establishment Chart

Attachment: Schedules A and B

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		Total	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total	Surplus	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2023
2023								2023	2022							
1.010	Legislative & General Government	36,520,973	34,134,565			473,320	1,913,088	36,520,973	1,271,842	18,860,321	3,491,010	1,437,187	86,230		11,374,383	11,374,383
1.10X	Facilities and Risk	4,231,807	3,945,807			50,000	236,000	4,231,807	50,000	3,948,870	26,770	41,491			164,676	164,676
1.101	G.I.S.	638,822	570,632			18,190	50,000	638,822		504,310		5,827			128,685	128,685
1.103	Elections	65,760	380				65,380	65,760				270			65,490	65,490
1.104	U.B.C.M.	12,958	12,958					12,958	792			92			12,074	12,074
1.109	Electoral Area Admin Exp - JDF	66,492	66,492					66,492	3,218			151			63,123	63,123
1.110	Electoral Area Admin Exp - SGI	479,701	478,601				1,100	479,701			61,113	18,502			400,086	400,086
1.111	Electoral Area Admin Exp - SSI	1,161,470	1,137,352			23,000	1,118	1,161,470	64,245	469,500		5,714			622,011	622,011
1.112	Regional Grant in Aid	1,532,621	1,517,621		15,000			1,532,621	1,497,621			20,000			15,000	15,000
1.114	Grant-in-Aid - Juan de Fuca	33,865	33,865					33,865	33,575			290			-	-
1.116	Grant-in-Aid - Salt Spring Island	55,772	55,772					55,772	33,964			250			21,558	21,558
1.117	Grant-in-Aid - Southern Gulf Islands	106,261	106,224		37			106,261				1,257			105,004	105,004
1.119	Vancouver Island Regional Library	341,748	341,748					341,748	72			585			341,091	341,091
1.121	Sooke Regional Museum	222,348	222,348					222,348	47			491			221,810	221,810
1.123	Prov. Court of B.C. (Family Court)	149,360					149,360	149,360				149,360			-	-
1.124	SSI Economic Development Commission	96,581	96,581					96,581				623			95,958	95,958
1.125	SGI Economic Development Commission	157,768	157,768					157,768	34,970			1,372			121,426	121,426
1.126	Victoria Family Court Committee	55,625	55,625					55,625	39,828			797			15,000	15,000
1.128	Greater Victoria Police Victim Services	304,857	304,857					304,857	482			14,634			289,741	289,741
1.129	Vancouver Island Regional Library - Debt	339,466	1,200	338,266				339,466				339,466			-	-
1.133	Langford E.A. - Greater Victoria Public Library	32,542	32,542					32,542	16			91			32,435	32,435
1.137	Galiano Island Community Use Building	68,064	37,647	27,417		3,000		68,064	3,042			252			64,770	64,770
1.138	Southern Gulf Islands Regional Library	239,681	239,681					239,681	1,258			2,477			235,946	235,946
1.141	Salt Spring Island Public Library	677,239	508,377	145,607		23,255		677,239				1,556			675,683	675,683
1.15X	Municipalities' Own Debt - M.F.A.	17,312,444	52,200	17,260,244				17,312,444				52,200			17,260,244	17,260,244
1.170	Gossip Island Electric Power Supply	63,695	481	62,621	593			63,695				240		63,455	63,455	63,455
1.224	Community Health - Homeless Sec.	814,860						814,860				190,486			624,376	624,376
1.226	Community Health (CHR) Facilities	1,720,718	1,117,893				602,825	1,720,718				1,720,718				
1.227	Saturna Island Medical Clinic	25,327	25,327					25,327	110			2,046			23,171	23,171
1.228	Galiano Health Service	139,886	139,886					139,886	89			111			139,686	139,686
1.229	Pender Islands Health Care Centre	234,921	234,420	501				234,921	2,059			232,862			232,862	232,862
1.230	Traffic Safety Commission	137,118	137,118					137,118	61,160			3,446			72,512	72,512
1.232	Port Renfrew Street Lighting	9,143	9,143					9,143	1,455			339	3,760	3,589	27,842	3,589
1.234	S.S.I. Street Lighting	26,960		922				27,882	40						27,842	27,842
1.235	S.G.I. Small Craft Harbour Facilities	461,887	245,094	87,493		129,300		461,887				7,304	145,050	309,533	309,533	309,533
1.236	Salt Spring Island Fernwood Dock	16,055	16,055					16,055				167		15,888	15,888	15,888
1.238A	Community Transit (S.S.I.)	599,884	564,884				35,000	599,884			120,000	218,622			261,262	261,262
1.238B	Community Transportation (S.S.I.)	148,993	80,993				68,000	148,993				1,167			147,826	147,826
1.280	Regional Parks	17,528,008	13,583,012	569,207		153,686	3,222,103	17,528,008	184,736	78,559	20,000	829,993	462,355		15,952,365	15,952,365
1.280A	Regional Parks - Land Acquisition	-						-							-	-
1.290	Royal Theatre	580,000	100,000			101,000	379,000	580,000							580,000	580,000
1.295	McPherson Theatre	785,822	349,582			88,000	348,233	785,822				35,822			750,000	750,000
1.297	Arts Grants	3,132,037	3,132,037					3,132,037		13,893	74,459	178,754			2,864,931	2,864,931
1.299	Salt Spring Island Arts	123,180	122,604	576				123,180				90			123,090	123,090
1.309	Climate Action and Adaptation	2,288,185	1,743,769			363,518	180,898	2,288,185			104,646	467,152			1,716,387	1,716,387
1.310	Land Banking & Housing	3,152,716	2,139,253	1,009,463		4,000		3,152,716	66,157	829,319	130,000	589,022	35,130		1,503,088	1,503,088
1.311	Regional Housing Trust Fund	3,676,394	3,676,394					3,676,394	2,520,057			156,337			1,000,000	1,000,000
1.312	Regional Goose Management	237,522	237,522					237,522							237,522	237,522
1.313	Animal Care Services	1,663,324	1,613,518				49,806	1,663,324			18,922	1,164,920	19,060		460,422	460,422
1.314	SGI House Numbering	9,764	9,764					9,764	42			110			9,612	9,612
1.316	SSI Building Numbering	9,891	9,869	22				9,891				20			9,871	9,871
1.317	JDF Building Numbering	13,475	13,475					13,475	153			40			13,282	13,282
1.318	Building Inspection	2,026,725	1,970,425			13,000	43,300	2,026,725		30,980	121,144	4,581	1,378,640		491,380	491,380
1.319	Soil Deposit Removal	5,899	5,899					5,899				40			5,859	5,859
1.320	Noise Control	41,228	41,228					41,228				318			40,910	40,910
1.322	Nuisances & Unightly Premises	54,986	54,986					54,986				325			54,661	54,661
1.323	By-Law Enforcement	571,466	527,466			44,000		571,466		542,726		28,740				
1.324	Regional Planning Services	1,554,118	1,551,618			2,500		1,554,118		86,650	177,951	61,673			1,227,844	1,227,844
1.325	Electoral Area Services - Planning	858,038	782,268			75,770		858,038		32,060	59,681	2,657	45,000		718,640	718,640
1.330	Regional Growth Strategy	424,846	414,846			10,000		424,846			104,146	16,224			304,476	304,476
1.335	Geo-Spatial Referencing System	177,779	115,929			61,850		177,779				7,829	8,370		161,580	161,580
1.340	JDF Livestock Injury Compensation	3,158	3,158					3,158	3,053						105	105
1.341	SGI Livestock Injury Compensation	3,158	3,158					3,158							71	71
1.342	SSI Livestock Injury Compensation	3,158	3,158					3,158	3,053			34			105	105
1.350	Willis Point Fire Protect & Recreation	174,824	109,282			6,300	59,242	174,824				34,020			140,804	140,804
1.352	South Galiano Fire Protection	584,473	349,209	141,027		5,980	88,257	584,473				1,120		141,027	442,326	583,353
1.353	Otter Point Fire Protection	542,138	376,468			5,670	160,000	542,138				330			541,808	541,808
1.354	Malahat Fire Protection	66,940	66,940					66,940	588						66,352	66,352
1.355	Durrance Road Fire Protection	3,016	2,716				300	3,016						3,016	3,016	3,016
1.356	Pender Fire Protection	1,243,987	964,227	111,596			168,164	1,243,987			111,596	11,549			1,120,842	1,120,842
1.357	East Sooke Fire Protection	565,807	307,336	155,109				565,807	13,628			27,250	56,350		468,579	468,579
1.358	Port Renfrew Fire Protection	161,476	134,578	2,898			24,000	161,476				1,293			96,077	96,077
1.359	N. Galiano Fire Protection	241,634	179,762	48,872		5,000		241,634	17,616			874		24,440	198,704	223,144
1.360	Shirley Fire Protection	193,332	120,332			10,000	63,000	193,332				210			193,122	193,122
1.363	Saturna Island Fire	267,829	267,792	37				267,829				11,556			256,273	256,273
1.369	Electoral Area Fire Services - JDF	143,913	142,747			1,166		143,913			75,096	120			68,698	68,698
1.369	Electoral Area Fire Services - SGI	164,553	163,219	1,334				164,553			85,937				78,615	78,615
1.370	Juan de Fuca Emergency Program	89,953	74,073			15,880		89,953				234			89,719	89,719
1.371	S.S.I. Emergency Program	142,927	142,927					142,927			15,987	195			126,745	126,745
1.372	Electoral Area Emergency Program	671,399	663,899			7,500		671,399		492,300	22,939	956			155,204	155,204
1.373	S.G.I. Emergency Program	250,121	237,971			12,150		250,121				2,743			247,378	247,378
1.374	Regional Emergency Program Support	188,227	188,227					188,227	35,916			7,055			138,181	138,181
1.375	Hazardous Material Incident Response	396,471	386,911			9,560		396,471			44,585	17,190			334,696	334,696
1.377	J.D.F. Search and Rescue	91,058	88,058			3,00										

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		Total 2023	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2023	Surplus 2022	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2023
1.485	North & South Pender Com. Parks	169,351	140,069				29,282	169,351				1,997			167,354	167,354
1.488	North & South Pender Com. Rec	71,371	71,371					71,371	3,288			843			67,240	67,240
1.495	Galliano Parks	127,681	116,971				10,710	127,681			20,000	119			107,562	107,562
1.498	Galliano Community Recreation	36,375	36,375					36,375	31			27			38,317	38,317
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	29,690,987	29,050,853			80,000	560,135	29,690,987			1,000,000	7,124,453	21,566,564			
1.523	Port Renfrew Refuse Disposal	93,420	89,420				4,000	93,420		17,860		40,704			34,856	
1.525	Solid Waste Disposal - Debt	314,054	87,490	226,564				314,054				490	313,564		-	
1.531	Stormwater Quality Management - Sooke	39,432	23,996				15,436	39,432				86			39,346	39,346
1.533	Stormwater Quality Management - S.G.I.	40,221	40,221					40,221				413			39,808	39,808
1.535	Stormwater Quality Management - S.S.I.	57,276	57,276					57,276			33,467	31			23,778	23,778
1.536	LWMP-Stormwater Quality Management-Core	744,030	744,030					744,030				87,762			656,268	656,268
1.537	Stormwater Quality Management - Peninsula	121,932	121,932					121,932				4,454			117,478	117,478
1.538	Source - Stormwater Quality - Peninsula	58,657	58,657					58,657			1,058	1,763			55,836	55,836
1.57X	Environmental Services	26,020,224	25,114,520			485,000	420,704	26,020,224	60,000	25,117,518	750,306	92,400				
1.911	911 Systems	2,495,079	1,482,130	1,011,949			1,000	2,495,079			23,637	2,160,821	129,111		181,510	181,510
1.912B	911 Call Answer - Municipalities	25,947			25,947			25,947		696,074		(41,448)			(628,679)	(628,679)
1.913	913 Fire Dispatch	366,986	366,986					366,986			59,240	9,453			298,293	298,293
1.921	Regional CREST Contribution	1,790,531	1,790,531					1,790,531	2,976			95,901			1,691,654	1,691,654
1.923	Emergency Comm - CREST - S.G.I.	182,388	182,388					182,388	682			1,997			179,709	179,709
1.924	Emergency Comm - CREST - J.D.F.	144,211	143,728	483				144,211				240			143,971	143,971
1.925	Emergency Comm - CREST - S.S.I.	145,123	145,123					145,123	292			156			144,675	144,675
2.610	Saanich Peninsula Water Supply	7,407,397	6,557,397				850,000	7,407,397				500	7,406,897		-	
2.620	SSI Highland Water System	32,004	133	31,871				32,004	119			90		31,795	31,795	
2.621	Highland / Fernwood Water - SSI	546,435	349,244	34,191		163,000		546,435			20,000	750	450,685	75,000	75,000	
2.622	Cedars of Tuam	52,678	42,120	1,058		9,500		52,678			10,000	50	42,628		-	
2.624	Beddis Water	297,178	191,111	38,237		67,830		297,178			14,000	170	202,690	80,318	80,318	
2.626	Fulford Water	216,639	150,607	15,432		50,600		216,639				670	165,757	50,212	50,212	
2.628	Cedar Lane Water (S.S.I.)	83,180	55,191	8,859		19,130		83,180				180	66,800	16,200	16,200	
2.630	Magic Lakes Estate Water System	1,000,318	709,882	198,021		92,415	1,000,318	1,000,318			10,000	10,907	399,411	580,000	580,000	
2.640	Saturna Island Water System (Lyal Harbour)	278,852	198,166	30,686		50,000		278,852			25,000	958	119,864	133,030	133,030	
2.642	Skana Water (Mayne)	89,870	58,407	863		30,600		89,870			5,000	100	59,090	25,680	25,680	
2.650	Port Renfrew Water	133,609	113,609			20,000		133,609				1,119	66,247	66,243	66,243	
2.660	Fernwood Water	14,744	66	14,678				14,744	46			40	14,658	14,658	14,658	
2.665	Sticks Allison Water (Galliano)	75,539	56,504			19,035		75,539			5,000	100	65,339	5,100	5,100	
2.667	Surfside Park Estates (Mayne)	123,835	106,835			17,000		123,835			1,500	100	98,445	23,790	23,790	
2.670	Regional Water Supply	39,915,804	19,529,062	7,690,985		12,302,104	393,653	39,915,804				1,808,264	38,107,540		-	-
2.680	Juan de Fuca Water Distribution	23,970,506	14,776,555	1,863,294		6,741,200	589,457	23,970,506				301,486	23,669,020		-	-
2.681	Florence Lake Water System Debt	15,549	2,040	9,231	4,278			15,549				37		15,512	15,512	
2.682	Seagirt Water System Debt	97,650		97,650				97,650						97,650	97,650	
2.691	Wilderness Mountain Water Service	158,838	133,174	25,664				158,838			5,600	111	91,227	61,900	61,900	
3.700	Septage Disposal - Municipal	157,910	157,910					157,910				157,910			-	-
3.700	Septage Disposal - JDF Service Area	537,888	530	537,358				537,888			475,786	6,634			55,468	55,468
3.701	Millstream Remediation Service	1,028,430	857,857	160,573			10,000	1,028,430			9,000	1,205	641,250	376,975	376,975	
3.707	On Site System Management Program - LWMP	177,649	177,649					177,649			40,014	7,485			130,150	130,150
3.71X	Trk Swrs & Swge Disp - oper	36,799,532	35,132,942			30,000	1,636,590	36,799,532		1,650,401	1,262,727	27,522,448			6,363,956	6,363,956
3.70X	Trk Swrs - debt	22,927,754	207,978	9,031,387		5,529,745	8,158,644	22,927,754	65,090			16,816,711			6,045,953	6,045,953
3.720	LWMP (Peninsula) - Implementation	56,247	36,262				19,985	56,247				2,320			53,927	53,927
3.750	LWMP	372,322	323,013				49,309	372,322				154,795			217,527	217,527
3.752	Harbours Program	354,238	354,238					354,238				21,658			332,580	332,580
3.755	Regional Source Control	1,641,038	1,641,038					1,641,038		55,000	43,249	92,803	60,000		1,389,986	1,389,986
3.756	Harbours Environmental Action	70,752	70,752					70,752				2,165			68,587	68,587
3.810	Ganges Sewer	1,187,404	819,866	245,813			121,725	1,187,404			80,000	2,061	1,045,452	59,891	59,891	
3.820	Malview Estates Sewer System	218,911	154,496	11,765			52,650	218,911				25,150	188,861	4,900	4,900	
3.830	Magic Lake Estates Sewer System	868,799	625,701	174,103			68,995	868,799		11,200		4,490	267,099	586,010	586,010	
3.830D	Magic Lake Estates Sewer Debt	235,784	570	230,685	4,529			235,784				1,678		234,106	234,106	
3.850	Port Renfrew Sewer	131,021	109,021				22,000	131,021				1,537	64,734	64,750	64,750	
21.ALL	Feasibility Study Reserve Fund - All	137,412	137,412					137,412	137,412						-	-
21.E.A.	Feasibility Study Reserve Fund - E.A.	10,000	10,000					10,000	10,000						-	-

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN														Schedule A				
		Expenditures					Transfers to Reserves	Revenue										
		Total 2024	Operations	Interest & Principal	Deficit	Capital		Total 2024	Surplus 2023	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2024		
1.010	Legislative & General Government	34,297,467	32,993,287			982,780	321,400	34,297,467	450,000	19,272,722	1,682,565	1,386,636	87,150		11,418,394	11,418,394		
1.10X	Facilities and Risk	4,424,212	4,031,212				393,000	4,424,212		4,213,644		42,339			168,229	168,229		
1.101	G.I.S.	651,365	582,815			18,550	50,000	651,365		514,396		5,940			131,029	131,029		
1.103	Elections	65,600	400				65,200	65,600							65,510	65,510		
1.104	U.B.C.M.	13,260	13,260					13,260							13,180	13,180		
1.109	Electoral Area Admin Exp - JDF	67,826	67,826					67,826					150		67,676	67,676		
1.110	Electoral Area Admin Exp - SGI	461,380	460,280				1,100	461,380			22,977	18,384			420,019	420,019		
1.111	Electoral Area Admin Exp - SSI	1,213,641	1,192,641				21,000	1,213,641		479,520		5,730			728,391	728,391		
1.112	Regional Grant in Aid	-	-					-							-	-		
1.114	Grant-in-Aid - Juan de Fuca	22,776	22,776					22,776				290			22,486	22,486		
1.116	Grant-in-Aid - Salt Spring Island	57,435	57,435					57,435				250			57,185	57,185		
1.117	Grant-in-Aid - Southern Gulf Islands	106,333	106,333					106,333				1,240			105,093	105,093		
1.119	Vancouver Island Regional Library	348,555	348,555					348,555				600			347,955	347,955		
1.121	Sooke Regional Museum	226,794	226,794					226,794				490			226,304	226,304		
1.123	Prov. Court of B.C. (Family Court)	149,360					149,360	149,360				149,360			-	-		
1.124	SSI Economic Development Commission	98,510	97,032				1,478	98,510				620			97,890	97,890		
1.125	SGI Economic Development Commission	128,231	128,231					128,231				1,400			126,831	126,831		
1.126	Victoria Family Court Committee	15,878	15,878					15,878				878			15,000	15,000		
1.128	Greater Victoria Police Victim Services	311,186	311,186					311,186							295,628	295,628		
1.129	Vancouver Island Regional Library - Debt	339,466	339,466	338,266				339,466				339,466						
1.133	Langford E.A. - Greater Victoria Public Library	33,195	33,195					33,195				90			33,105	33,105		
1.137	Galiano Island Community Use Building	68,855	38,438	27,417		3,000		68,855				255			68,600	68,600		
1.138	Southern Gulf Islands Regional Library	244,494	244,494					244,494				2,520			241,974	241,974		
1.141	Salt Spring Island Public Library	700,982	518,675	145,607		36,700		700,982				1,580			699,402	699,402		
1.15X	Municipalities' Own Debt - M.F.A.	16,696,697	52,200	16,644,497				16,696,697				52,200			16,644,497	16,644,497		
1.170	Gossip Island Electric Power Supply	63,104	483	62,621				63,104				240		62,864				
1.224	Community Health - Homless Sec.	668,552	668,552					668,552				190,484			478,068	478,068		
1.226	Community Health (CHR) Facilities	1,745,122	1,141,314				603,808	1,745,122				1,745,122						
1.227	Saturna Island Medical Clinic	30,665	30,665					30,665				2,260			28,405	28,405		
1.228	Galiano Health Service	142,681	142,681					142,681				110			142,571	142,571		
1.229	Pender Islands Health Care Centre	240,510	240,510					240,510				2,100			238,410	238,410		
1.230	Traffic Safety Commission	77,682	77,682					77,682				3,720			73,962	73,962		
1.232	Port Renfrew Street Lighting	9,288	9,288					9,288				350	3,840	5,098		5,098		
1.234	S.I. Street Lighting	27,496	27,496					27,496				40			27,456			
1.235	S. G. I. Small Craft Harbour Facilities	465,214	243,821	87,493		133,900		465,214				7,280	140,660	317,274		317,274		
1.236	Salt Spring Island Fernwood Dock	26,468	16,468			10,000		26,468				170			26,298			
1.238A	Community Transit (S.S.I.)	626,761	591,761					626,761			65,000	211,311			350,450	350,450		
1.238B	Community Transportation (S.S.I.)	167,665	82,665					167,665				1,170			166,495	166,495		
1.280	Regional Parks	17,753,619	13,769,992			123,120	3,291,300	17,753,619		79,216		865,526	462,455		16,346,422	16,346,422		
1.280A	Regional Parks - Land Acquisition	106,250	50,000	56,250				106,250							106,250	106,250		
1.290	Royal Theatre	580,000	100,000			105,000	375,000	580,000							580,000	580,000		
1.295	McPherson Theatre	786,233	350,000			90,000	346,233	786,233				36,233			750,000	750,000		
1.297	Arts Grants	3,196,939	3,196,939					3,196,939		14,193		185,956			2,957,790	2,957,790		
1.299	Salt Spring Island Arts	125,052	125,052					125,052				90			124,962	124,962		
1.309	Climate Action and Adaptation	2,538,800	1,745,839			792,961		2,538,800			213,929	733,506			1,591,365	1,591,365		
1.310	Land Banking & Housing	3,373,530	1,800,230	1,569,300			4,000	3,373,530		580,942		324,951	2,000		2,465,637	2,465,637		
1.311	Regional Housing Trust Fund	330,000	330,000					330,000							330,000	330,000		
1.312	Regional Goose Management	242,278	242,278					242,278							242,278	242,278		
1.313	Animal Care Services	1,703,626	1,646,630				57,000	1,703,626			16,197	1,193,759	19,440		474,230	474,230		
1.314	SGI House Numbering	9,954	9,954					9,954				110			9,844	9,844		
1.316	SSI Building Numbering	10,069	10,069					10,069				20			10,049	10,049		
1.317	JDF Building Numbering	13,748	13,748					13,748				40			13,708	13,708		
1.318	Building Inspection	2,072,310	2,015,750			13,260	43,300	2,072,310		31,600	114,090	4,460	1,406,210		515,950	515,950		
1.319	Soil Deposit Removal	6,014	6,014					6,014				40			5,974	5,974		
1.320	Noise Control	42,051	42,051					42,051				310			41,741	41,741		
1.322	Nuisances & Unightly Premises	56,062	56,062					56,062				320			55,742	55,742		
1.323	By-Law Enforcement	582,819	538,319				44,500	582,819		553,569		29,250						
1.324	Regional Planning Services	1,594,900	1,592,400				2,500	1,594,900		88,320	189,750	62,900			1,253,930	1,253,930		
1.325	Electoral Area Services - Planning	861,623	785,853				75,770	861,623		32,700	48,183		45,000		733,010	733,010		
1.330	Regional Growth Strategy	331,317	321,317				10,000	331,317			4,231	16,520			310,566	310,566		
1.335	Geo-Spatial Referencing System	181,347	118,257				63,090	181,347				7,990	8,540		164,817	164,817		
1.340	JDF Livestock Injury Compensation	3,161	3,161					3,161							3,161	3,161		
1.341	SGI Livestock Injury Compensation	3,161	3,161					3,161							3,161	3,161		
1.342	SSI Livestock Injury Compensation	3,161	3,161					3,161							3,161	3,161		
1.350	Willis Point Fire Protect & Recreation	181,960	113,338			6,400	62,222	181,960				34,120			147,840	147,840		
1.352	South Galiano Fire Protection	606,589	355,577	141,027		6,100	103,885	606,589				1,120		141,027	464,442	605,469		
1.353	Otter Point Fire Protection	554,908	384,128			5,780	165,000	554,908				330			554,578	554,578		
1.354	Malahat Fire Protection	68,276	68,276					68,276							68,276	68,276		
1.355	Durrance Road Fire Protection	3,019	2,719				300	3,019							3,019	3,019		
1.356	Pender Fire Protection	1,318,380	1,027,490	111,596			179,294	1,318,380			111,596	11,520		3,019	1,195,264	1,195,264		
1.357	East Sooke Fire Protection	563,423	299,914	155,109			108,400	563,423				28,000	57,480		477,943	477,943		
1.358	Port Renfrew Fire Protection	165,233	137,335	2,898			25,000	165,233				1,230	65,601		98,402	98,402		
1.359	N. Galiano Fire Protection	231,975	170,103	48,872		5,000	8,000	231,975				910		24,440	206,625	231,065		
1.360	Shirley Fire Protection	197,750	122,750			10,000	65,000	197,750				210			197,540	197,540		
1.363	Saturna Island Fire	292,917	292,917					292,917				11,090			281,827	281,827		
1.369	Electoral Area Fire Services - JDF	68,818	61,031			1,166	6,621	68,818				120			68,698	68,698		
1.369	Electoral Area Fire Services - SGI	78,615	78,615			1,334		78,615							78,615	78,615		
1.370	Juan de Fuca Emergency Program	91,611	75,311				15,880	91,611				240			91,371	91,371		
1.371	S.S.I. Emergency Program	145,545	145,545					145,545			14,169	190			131,186	131,186		
1.372	Electoral Area Emergency Program	685,726	678,226				7,500	685,726		512,966		11,174			160,636	160,636		
1.373	S.G.I. Emergency Program	250,178	241,565				8,613	250,178				2,800			247,378	247,378		
1.374	Regional Emergency Program Support	155,591	155,591					155,591				7,900			140,992	140,992		
1.375	Hazardous Material Incident Response	369,345	359,785				9,560	369,345				8,725			341,390	341,390		
1.377	J.D.F. Search and Rescue	91,462	88,462				3,000	91,462				21,510			69,952	69,952		
1.378	S.S.I. Search and Rescue	26,318	26,318					26,318				100			26,218	26,218		
1.40X	SEAPARC	4,677,654	4,103,688	103,966			470,000	4,677,654				403,692	917,586		3,356,376	3,356,376		
1.405	JDF EA - Community Parks	207,562	187,562															

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		Total 2024	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2024	Surplus 2023	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2024
1.485	North & South Pender Com. Parks	171,756	142,906				28,850	171,756				2,000			169,756	169,756
1.488	North & South Pender Com. Rec	69,440	69,440					69,440				860			68,580	68,580
1.495	Galliano Parks	134,376	119,376				15,000	134,376			20,390	120			113,866	113,866
1.498	Galliano Community Recreation	39,105	39,105					39,105				30			39,075	39,075
1.521	SWMP - Solid Waste Disposal (Refuse Disposal)	29,339,395	28,276,916				1,062,469	29,339,395				10,219,793	19,119,592			
1.523	Port Renfrew Refuse Disposal	95,198	91,198				4,000	95,198		18,220		41,410			35,568	35,568
1.525	Solid Waste Disposal - Debt	1,508,477	192,620	1,315,857				1,508,478				490	1,507,988			-
1.531	Stormwater Quality Management - Sooke	90,219	90,219					90,219				50,000			40,133	40,133
1.533	Stormwater Quality Management - S.G.I.	41,021	41,021					41,021				420			40,601	40,601
1.535	Stormwater Quality Management - S.S.I.	37,538	37,538					37,538				8,158			29,350	29,350
1.536	LWMP-Stormwater Quality Management-Core	847,156	847,156					847,156				90,000			669,393	669,393
1.537	Stormwater Quality Management - Peninsula	124,283	124,283					124,283				4,425			119,828	119,828
1.538	Source - Stormwater Quality - Peninsula	59,373	59,373					59,373				657			56,953	56,953
1.57X	Environmental Services	25,972,642	25,141,187				831,455	25,972,642	25,748,457		131,785	92,400				
1.911	911 Systems	2,510,321	1,497,372	1,011,949			1,000	2,510,321			29,000	2,161,620	129,111		190,590	190,590
1.912B	911 Call Answer - Municipalities	-	-					-	696,074			(52,260)			(643,814)	(643,814)
1.913	913 Fire Dispatch	355,213	355,213					355,213				9,620			328,120	328,120
1.921	Regional CREST Contribution	1,826,221	1,826,221					1,826,221				107,810			1,718,411	1,718,411
1.923	Emergency Comm - CREST - S.G.I.	186,016	186,016					186,016				2,080			183,936	183,936
1.924	Emergency Comm - CREST - J.D.F.	146,590	146,590					146,590				240			146,350	146,350
1.925	Emergency Comm - CREST - S.S.I.	148,015	148,015					148,015				150			147,865	147,865
2.610	Saanich Peninsula Water Supply	7,922,773	6,996,273	76,500			850,000	7,922,773				26,000	7,896,773			
2.620	SSI Highland Water System	32,004	133	31,871				32,004				90		31,914		31,914
2.621	Highland / Fernwood Water - SSI	558,080	360,553	39,887			157,640	558,080			20,000	760	459,820	77,500		77,500
2.622	Cedars of Tuam	59,192	37,544	13,148			8,500	59,192				50	59,142			
2.624	Beddie Water	349,310	178,411					349,310				100	240,830	108,380		108,380
2.626	Fulford Water	224,338	153,668	15,432			55,240	224,338				680	172,480	51,178		51,178
2.628	Cedar Lane Water (S.S.I.)	91,390	54,492	14,598			22,300	91,390				180	73,710	17,500		17,500
2.630	Magic Lakes Estate Water System	1,009,016	726,930	198,021			84,065	1,009,016				10,470	406,946	591,600		591,600
2.640	Saturna Island Water System (Lyal Harbour)	288,295	203,323	39,572			45,400	288,295			20,000	1,000	127,615	139,680		139,680
2.642	Skana Water (Mayne)	86,562	56,222	7,879			22,461	86,562				100	60,272	26,190		26,190
2.650	Port Renfrew Water	140,883	115,883				25,000	140,883				1,120	69,882	69,881		69,881
2.660	Fernwood Water	14,745	67	14,678				14,745				40	14,705	14,705		14,705
2.665	Sticks Allison Water (Galliano)	75,930	58,695	18,235			18,235	75,930			5,000	100	66,630	5,200		5,200
2.667	Surfside Park Estates (Mayne)	134,561	108,521				26,040	134,561				100	108,291	26,170		26,170
2.670	Regional Water Supply	41,476,228	19,727,802	3,800,836		17,450,000	497,590	41,476,228				748,690	40,727,538			-
2.680	Juan de Fuca Water Distribution	26,218,165	15,413,057	2,839,345		7,346,169	619,594	26,218,165				226,380	25,991,785			-
2.681	Florence Lake Water System Debt	19,944		19,944				19,944						19,944		19,944
2.682	Seagirt Water System Debt	130,288	21,000	109,288				130,288						130,288		130,288
2.691	Wilderness Mountain Water Service	167,960	134,766	25,664			7,530	167,960			4,000	112	97,615	66,233		66,233
3.700	Septage Disposal - Municipal	161,020	161,020					161,020				161,020				-
3.700	Septage Disposal - JDF Service Area															-
3.701	Millstream Remediation Service	19,696	534	19,162				19,696			3,749	12,197			3,750	3,750
3.705	S.S.I. Liquid Waste Disposal	1,057,080	870,956	157,423			28,701	1,057,080				1,150	654,080	401,850		401,850
3.707	On Site System Management Program - LWMP	168,309	168,309					168,309				7,485			132,753	132,753
3.71X	Trk Swrs & Swge Disp - oper	37,797,110	36,079,390	47,850			1,669,330	37,797,110	1,665,401		1,182,789	28,364,343			6,584,577	6,584,577
3.7XX	Trk Swrs - debt	23,275,928	220,848	13,799,286		5,529,745		23,275,928				16,582,391			6,693,537	6,693,537
3.720	LWMP (Peninsula) - Implementation	57,326	36,992				20,334	57,326				2,320			55,006	55,006
3.750	LWMP	380,288	329,978					380,288				157,854			222,434	222,434
3.752	Harbours Program	361,373	361,373					361,373				21,658			339,715	339,715
3.755	Regional Source Control	1,674,723	1,674,723					1,674,723		55,000	47,434	93,303	61,200		1,417,786	1,417,786
3.756	Harbours Environmental Action	72,170	72,170					72,170				2,165			70,005	70,005
3.810	Ganges Sewer	1,170,430	796,597	245,813			128,020	1,170,430				1,920	1,076,820	61,690		61,690
3.820	Malview Estates Sewer System	265,481	195,607	25,669			44,205	265,481				25,150	195,281	5,050		5,050
3.830	Magic Lake Estates Sewer System	873,540	646,377	174,103			53,060	873,540		11,420		3,670	272,440	586,010		586,010
3.830D	Magic Lake Estates Sewer Debt	231,255	570	230,685				231,255				1,010		230,245		230,245
3.850	Port Renfrew Sewer	135,181	111,181				24,000	135,181				1,540	66,820	66,821		66,821
21.A.LL	Feasibility Study Reserve Fund - All															-
21.E.A.	Feasibility Study Reserve Fund - E.A.															-

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		Total 2025	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2025	Surplus 2024	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2025
1.010	Legislative & General Government	34,329,545	32,760,374			1,242,440	326,731	34,329,545	450,000	19,566,972	1,133,648	1,393,746	88,090		11,697,089	11,697,089
1.10X	Facilities and Risk	4,581,516	4,116,506				465,010	4,581,516		4,367,025		42,634			171,857	171,857
1.101	G.I.S.	664,169	595,249			18,920	50,000	664,169		524,684		6,060			133,425	133,425
1.103	Elections	65,620					65,200	65,620				90			65,530	65,530
1.104	U.B.C.M.	13,523	13,523					13,523				80			13,443	13,443
1.109	Electoral Area Admin Exp - JDF	69,191	69,191					69,191				150			69,041	69,041
1.110	Electoral Area Admin Exp - SGI	471,043	469,943				1,100	471,043			11,392	18,680			440,971	440,971
1.111	Electoral Area Admin Exp - SSI	1,262,951	1,226,951				36,000	1,262,951		489,780		5,750			767,421	767,421
1.112	Regional Grant in Aid	-						-								
1.114	Grant-in-Aid - Juan de Fuca	22,831	22,831					22,831				290			22,541	22,541
1.116	Grant-in-Aid - Salt Spring Island	57,584	57,584					57,584				250			57,334	57,334
1.117	Grant-in-Aid - Southern Gulf Islands	106,444	106,444					106,444				1,260			105,184	105,184
1.119	Vancouver Island Regional Library	355,497	355,497					355,497				610			354,887	354,887
1.121	Sooke Regional Museum	231,332	231,332					231,332				500			230,832	230,832
1.123	Prov. Court of B.C. (Family Court)	149,360					149,360	149,360				149,360			-	-
1.124	SSI Economic Development Commission	100,480	97,475				3,005	100,480				630			99,850	99,850
1.125	SGI Economic Development Commission	130,367	130,367					130,367				1,430			128,937	128,937
1.126	Victoria Family Court Committee	15,878	15,878					15,878				878			15,000	15,000
1.128	Greater Victoria Police Victim Services	317,394	317,394					317,394				15,358			302,036	302,036
1.129	Vancouver Island Regional Library - Debt	339,466	1,200	338,266				339,466				339,466				
1.133	Langford E.A. - Greater Victoria Public Library	33,858	33,858					33,858				90			33,768	33,768
1.137	Galiano Island Community Use Building	69,662	39,245	27,417			3,000	69,662				260			69,402	69,402
1.138	Southern Gulf Islands Regional Library	249,394	249,394					249,394				2,570			246,824	246,824
1.141	Salt Spring Island Public Library	714,985	529,188	145,607			40,190	714,985				1,600			713,385	713,385
1.15X	Municipalities' Own Debt - M.F.A.	15,489,943	52,200	15,437,743				15,489,943				52,200			15,437,743	15,437,743
1.170	Gossip Island Electric Power Supply	63,106	485	62,621				63,106				240		62,866		62,866
1.224	Community Health - Homeless Sec.	672,189	672,189					672,189				190,484			481,705	481,705
1.226	Community Health (CHR) Facilities	1,770,063	1,165,252				604,811	1,770,063				1,770,063			-	-
1.227	Saturna Island Medical Clinic	31,220	31,220					31,220				2,310			28,910	28,910
1.228	Galiano Health Service	145,536	145,536					145,536				110			145,426	145,426
1.229	Pender Islands Health Care Centre	247,602	247,602					247,602				2,140			245,462	245,462
1.230	Traffic Safety Commission	79,211	79,211					79,211				3,770			75,441	75,441
1.232	Port Renfrew Street Lighting	9,447	9,447					9,447				360	3,920	5,167		5,167
1.234	S.S.I. Street Lighting	28,043	28,043					28,043				40			28,003	28,003
1.235	S. G. I. Small Craft Harbour Facilities	476,031	249,838	87,493			138,700	476,031				7,420	143,340	325,271		325,271
1.236	Salt Spring Island Fernwood Dock	26,884	16,884				10,000	26,884				170			26,714	26,714
1.238A	Community Transit (S.S.I.)	644,763	609,763				35,000	644,763				221,858			422,905	422,905
1.238B	Community Transportation (S.S.I.)	170,893	84,393				86,500	170,893				1,170			169,723	169,723
1.280	Regional Parks	18,115,880	14,066,295	569,207		125,583	3,354,795	18,115,880		79,885	8,000	866,319	462,557		16,699,119	16,699,119
1.280A	Regional Parks - Land Acquisition	610,082	50,000	560,082				610,082							610,082	610,082
1.290	Royal Theatre	580,000	100,000			105,000	375,000	580,000							580,000	580,000
1.295	McPherson Theatre	786,233	350,000			90,000	346,233	786,233				36,233			750,000	750,000
1.297	Arts Grants	3,261,897	3,261,897					3,261,897		14,498	39,000	185,956			3,022,443	3,022,443
1.299	Salt Spring Island Arts	127,551	127,551					127,551				90			127,461	127,461
1.309	Climate Action and Adaptation	2,262,755	1,469,794			792,961		2,262,755			138,637	607,506			1,516,612	1,516,612
1.310	Land Banking & Housing	5,358,706	1,853,179	3,501,527			4,000	5,358,706		589,004		312,983	2,000		4,454,719	4,454,719
1.311	Regional Housing Trust Fund	-						-								
1.312	Regional Goose Management	247,132	247,132					247,132							247,132	247,132
1.313	Animal Care Services	1,742,669	1,680,669				62,000	1,742,669			11,801	1,222,578	19,830		488,460	488,460
1.314	SGI House Numbering	10,153	10,153					10,153				110			10,043	10,043
1.316	SSI Building Numbering	10,269	10,269					10,269				20			10,249	10,249
1.317	JDF Building Numbering	14,021	14,021					14,021				40			13,981	13,981
1.318	Building Inspection	2,118,032	2,061,212			13,520	43,300	2,118,032		32,230	105,162	4,550	1,434,340		541,750	541,750
1.319	Soil Deposit Removal	6,135	6,135					6,135				40			6,095	6,095
1.320	Noise Control	42,882	42,882					42,882				310			42,572	42,572
1.322	Nuisances & Unsightly Premises	57,167	57,167					57,167				320			56,847	56,847
1.323	By-Law Enforcement	594,430	549,930				44,500	594,430		564,660		29,770			-	-
1.324	Regional Planning Services	1,631,455	1,628,955				2,500	1,631,455		90,050	190,843	70,860			1,279,702	1,279,702
1.325	Electoral Area Services - Planning	892,160	816,390				75,770	892,160		33,350	63,380	2,760	45,000		747,670	747,670
1.330	Regional Growth Strategy	637,928	627,928				10,000	637,928			304,325	16,830			316,773	316,773
1.335	Geo-Spatial Referencing System	184,984	120,634				64,350	184,984				8,150	8,710		168,124	168,124
1.340	JDF Livestock Injury Compensation	3,164	3,164					3,164							3,164	3,164
1.341	SGI Livestock Injury Compensation	3,164	3,164					3,164							3,164	3,164
1.342	SSI Livestock Injury Compensation	3,164	3,164					3,164							3,164	3,164
1.350	Willis Point Fire Protect & Recreation	189,460	115,697			6,510	67,253	189,460				34,230			155,230	155,230
1.352	South Galiano Fire Protection	629,811	362,083	141,027		6,220	120,481	629,811				1,120		141,027	487,664	628,691
1.353	Otter Point Fire Protection	567,850	391,950			5,900	170,000	567,850				330			567,520	567,520
1.354	Malahat Fire Protection	69,643	69,643					69,643							69,643	69,643
1.355	Durrance Road Fire Protection	3,021	2,721				300	3,021						3,021		3,021
1.356	Pender Fire Protection	1,371,132	1,072,360	111,596			187,176	1,371,132			111,596	11,730			1,247,806	1,247,806
1.357	East Sooke Fire Protection	574,887	306,278	155,109			113,500	574,887				28,774	58,630		487,483	487,483
1.358	Port Renfrew Fire Protection	168,164	140,164				28,000	168,164				1,250	66,766		100,148	100,148
1.359	N. Galiano Fire Protection	235,438	173,566	48,872		5,000	8,000	235,438				920				

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN														
		Expenditures					Revenue							
		Total 2025	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2025	Surplus 2024	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax
							Schedule A							
							Requisition 2025							
1.485	North & South Pender Com. Parks	174,261	145,811				28,450	174,261				2,040		172,221
1.488	North & South Pender Com. Rec	70,820	70,820					70,820				870		69,950
1.495	Galliano Parks	138,822	121,822				17,000	138,822			20,790	120		117,912
1.498	Galliano Community Recreation	39,884	39,884					39,884				30		39,854
1.521	SWMP - Solid Waste Disposal (Refuse Disposal)	30,950,628	28,223,669				2,726,959	30,950,628				13,519,647	17,430,981	
1.523	Port Renfrew Refuse Disposal	97,014	93,014				4,000	97,014		18,580		42,140		36,294
1.525	Solid Waste Disposal - Debt	2,988,867	26,990	2,961,877				2,988,867				490	2,988,377	-
1.531	Stormwater Quality Management - Sooke	41,022	24,968				16,054	41,022				86		40,936
1.533	Stormwater Quality Management - S.G.I.	41,829	41,829					41,829				430		41,399
1.535	Stormwater Quality Management - S.S.I.	37,806	37,806					37,806			6,836	30		30,940
1.536	LWMP-Stormwater Quality Management-Core	770,544	770,544					770,544				87,763		682,781
1.537	Stormwater Quality Management - Peninsula	126,679	126,679					126,679				4,455		122,224
1.538	Source - Stormwater Quality - Peninsula	60,528	60,528					60,528				1,763		58,092
1.57X	Environmental Services	26,510,045	25,686,571				823,474	26,510,045		26,283,026	134,619	92,400		
1.911	911 Systems	2,526,101	1,513,152	1,011,949			1,000	2,526,101			14,034	2,182,836	129,111	200,120
1.912B	911 Call Answer - Municipalities	-						-				(53,310)		(642,764)
1.913	913 Fire Dispatch	382,090	382,090					382,090		696,074				(642,764)
1.921	Regional CREST Contribution	1,862,626	1,862,626					1,862,626				109,920		1,752,706
1.923	Emergency Comm - CREST - S.G.I.	189,720	189,720					189,720				2,120		187,600
1.924	Emergency Comm - CREST - J.D.F.	149,501	149,501					149,501				240		149,261
1.925	Emergency Comm - CREST - S.S.I.	150,964	150,964					150,964				150		150,814
2.610	Saanich Peninsula Water Supply	8,576,190	7,502,736	423,454			650,000	8,576,190				56,000	8,520,190	-
2.620	SSI Highland Water System	13,895	134	13,761				13,895				90		13,805
2.621	Highland / Fernwood Water - SSI	548,640	342,703	70,589			135,348	548,640				770	467,820	80,050
2.622	Cedars of Tuam	84,771	33,081	46,690				84,771				50	84,721	-
2.624	Beddis Water	404,830	203,900	26,705				404,830				170	274,600	130,060
2.626	Fulford Water	232,353	156,811	15,432				232,353				690	179,500	52,163
2.628	Cedar Lane Water (S.S.I.)	100,500	56,256	7,608				100,500				180	81,420	18,900
2.630	Magic Lakes Estate Water System	1,028,610	741,675	193,394				1,028,610				10,500	414,680	603,430
2.640	Saturna Island Water System (Lyal Harbour)	283,574	187,190	54,684				283,574				1,020	135,894	146,660
2.642	Skana Water (Mayne)	88,287	55,475	19,913				88,287				100	61,477	26,710
2.650	Port Renfrew Water	148,267	128,124	12,143				148,267				1,130	73,569	73,568
2.660	Fernwood Water	7,181	67	7,114				7,181				40		7,141
2.665	Sticks Allison Water (Galliano)	73,352	54,752	18,600				73,352				100	67,952	5,300
2.667	Surfside Park Estates (Mayne)	148,011	115,731	6,125				148,011				100	119,121	28,790
2.670	Regional Water Supply	44,623,907	20,149,016	4,811,482		19,100,000	563,409	44,623,907				819,690	43,804,217	-
2.680	Juan de Fuca Water Distribution	28,420,071	16,113,138	3,189,948		8,420,118	696,867	28,420,071				185,380	28,234,691	-
2.681	Florence Lake Water System Debt	19,944		19,944				19,944						19,944
2.682	Seagirt Water System Debt	164,380		164,380				164,380						164,380
2.691	Wilderness Mountain Water Service	182,155	143,436	25,664			13,055	182,155			10,000	112	102,498	69,545
3.700	Septage Disposal - Municipal	164,192	164,192					164,192				164,192		-
3.700	Septage Disposal - JDF Service Area													-
3.701	Millstream Remediation Service	19,699	537	19,162				19,699			3,751	12,197		3,751
3.705	S.S.I. Liquid Waste Disposal	1,080,209	888,300	107,153			84,756	1,080,209				1,160	667,160	411,889
3.707	On Site System Management Program - LWMP	170,964	170,964					170,964				7,485		135,408
3.71X	Trk Swrs & Swge Disp - oper	38,768,676	36,952,040	141,256			1,675,380	38,768,676		1,680,703	1,046,785	29,228,949		6,812,239
3.7XX	Trk Swrs - debt	25,122,081	205,348	11,247,709		5,529,745	8,139,279	25,122,081				17,874,771		7,247,310
3.720	LWMP (Peninsula) - Implementation	58,426	37,730				20,696	58,426				2,320		56,106
3.750	LWMP	387,926	336,596				51,330	387,926				160,787		227,139
3.752	Harbours Program	368,640	368,640					368,640				21,658		346,982
3.755	Regional Source Control	1,665,422	1,665,422					1,665,422		55,000	8,554	93,303	62,424	1,446,141
3.756	Harbours Environmental Action	73,606	73,606					73,606				2,165		71,441
3.810	Ganges Sewer	1,185,351	795,440	261,441			128,470	1,185,351				1,920	1,119,891	63,540
3.820	Malview Estates Sewer System	232,272	158,743	25,669			47,860	232,272				25,150	201,922	5,200
3.830	Magic Lake Estates Sewer System	879,230	659,467	174,103			45,660	879,230		11,650		3,680	277,890	586,010
3.830D	Magic Lake Estates Sewer Debt	231,255	570	230,685				231,255				1,020		230,235
3.850	Port Renfrew Sewer	139,752	114,914	1,838			23,000	139,752				1,570	69,091	69,091
21.ALL	Feasibility Study Reserve Fund - All	-						-						-
21.E.A.	Feasibility Study Reserve Fund - E.A.	-						-						-

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		Total 2026	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2026	Surplus 2025	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2026
1.010	Legislative & General Government	35,006,410	33,471,376			1,202,870	332,164	35,006,410	450,000	19,973,922	988,678	1,401,006	89,050		12,103,754	12,103,754
1.10X	Facilities and Risk	4,745,186	4,204,476				540,710	4,745,186		4,526,703		42,919			175,564	175,564
1.101	G.I.S.	677,094	607,794			19,300	50,000	677,094		535,178		6,180			135,736	135,736
1.103	Elections	272,528	272,528					272,528			125,038	81,960			65,530	65,530
1.104	U.B.C.M.	13,797	13,797					13,797				80			13,717	13,717
1.109	Electoral Area Admin Exp - JDF	70,587	70,587					70,587				150			70,437	70,437
1.110	Electoral Area Admin Exp - SGI	491,040	479,740				11,300	491,040			9,089	18,980			462,971	462,971
1.111	Electoral Area Admin Exp - SSI	1,279,495	1,243,495				36,000	1,279,495		500,120		5,770			773,605	773,605
1.112	Regional Grant in Aid	-	-					-							-	-
1.114	Grant-in-Aid - Juan de Fuca	22,888	22,888					22,888				290			22,598	22,598
1.116	Grant-in-Aid - Salt Spring Island	57,745	57,745					57,745				250			57,495	57,495
1.117	Grant-in-Aid - Southern Gulf Islands	106,556	106,556					106,556				1,280			105,276	105,276
1.119	Vancouver Island Regional Library	362,582	362,582					362,582				620			361,962	361,962
1.121	Sooke Regional Museum	235,962	235,962					235,962				510			235,452	235,452
1.123	Prov. Court of B.C. (Family Court)	149,360					149,360	149,360				149,360			-	-
1.124	SSI Economic Development Commission	102,490	97,940				4,550	102,490				640			101,850	101,850
1.125	SGI Economic Development Commission	132,495	132,495					132,495				1,460			131,035	131,035
1.126	Victoria Family Court Committees	15,878	15,878					15,878				878			15,000	15,000
1.128	Greater Victoria Police Victim Services	323,727	323,727					323,727				15,358			308,369	308,369
1.129	Vancouver Island Regional Library - Debt	339,466		338,266				339,466				339,466				
1.133	Langford E.A. - Greater Victoria Public Library	34,531	34,531					34,531				90			34,441	34,441
1.137	Galiano Island Community Use Building	70,478	40,061	27,417			3,000	70,478				260			70,218	70,218
1.138	Southern Gulf Islands Regional Library	254,391	254,391					254,391				2,620			251,771	251,771
1.141	Salt Spring Island Public Library	729,272	539,920	145,607			43,745	729,272				1,620			727,652	727,652
1.15X	Municipalities' Own Debt - M.F.A.	14,633,126	52,200	14,580,926				14,633,126				52,200			14,580,926	14,580,926
1.170	Gossip Island Electric Power Supply	63,109	488	62,621				63,109				240		62,869	62,869	62,869
1.224	Community Health - Homeless Sec.	675,871	675,871					675,871				190,484			485,387	485,387
1.226	Community Health (CHR) Facilities	1,795,553	1,189,719				605,834	1,795,553				1,795,553			-	-
1.227	Saturna Island Medical Clinic	31,487	31,487					31,487				2,360			29,127	29,127
1.228	Galiano Health Service	148,442	148,442					148,442				110			148,332	148,332
1.229	Pender Islands Health Care Centre	255,696	255,696					255,696				2,180			253,516	253,516
1.230	Traffic Safety Commission	80,774	80,774					80,774				3,824			76,950	76,950
1.232	Port Renfrew Street Lighting	9,607	9,607					9,607				370	4,000	5,237	5,237	5,237
1.234	S.S.I. Street Lighting	28,600	28,600					28,600				40			28,560	28,560
1.235	S. G. I. Small Craft Harbour Facilities	487,002	255,909	87,493			143,600	487,002				7,560	146,060	333,382	333,382	333,382
1.236	Salt Spring Island Fernwood Dock	27,321	17,321				10,000	27,321				170			27,151	27,151
1.238A	Community Transit (S.S.I.)	683,022	621,986				61,036	683,022				226,282			456,740	456,740
1.238B	Community Transportation (S.S.I.)	174,144	86,144				88,000	174,144				1,170			172,974	172,974
1.280	Regional Parks	18,484,710	14,365,793	569,207		128,094	3,421,616	18,484,710		80,566	8,000	867,129	462,661		17,066,354	17,066,354
1.280A	Regional Parks - Land Acquisition	1,113,915	50,000	1,063,915				1,113,915							1,113,915	1,113,915
1.290	Royal Theatre	580,000	100,000			105,000	375,000	580,000							580,000	580,000
1.295	McPherson Theatre	786,233	350,000			90,000	346,233	786,233				36,233			750,000	750,000
1.297	Arts Grants	3,328,073	3,328,073					3,328,073		14,811	39,000	185,956			3,088,306	3,088,306
1.299	Salt Spring Island Arts	130,101	130,101					130,101				90			130,011	130,011
1.309	Climate Action and Adaptation	2,225,988	1,433,027			792,961		2,225,988			301,340	607,506			1,317,142	1,317,142
1.310	Land Banking & Housing	4,113,627	1,514,020	2,595,607			4,000	4,113,627		441,557		211,153	2,000		3,458,917	3,458,917
1.311	Regional Housing Trust Fund	-	-					-							-	-
1.312	Regional Goose Management	252,090	252,090					252,090							252,090	252,090
1.313	Animal Care Services	1,782,617	1,715,617				67,000	1,782,617			7,175	1,252,102	20,230		503,110	503,110
1.314	SGI House Numbering	10,353	10,353					10,353				110			10,243	10,243
1.316	SSI Building Numbering	10,469	10,469					10,469				20			10,449	10,449
1.317	JDF Building Numbering	14,305	14,305					14,305				40			14,265	14,265
1.318	Building Inspection	2,164,103	2,107,023			13,780	43,300	2,164,103		32,870	94,713	4,650	1,463,030		568,840	568,840
1.319	Soil Deposit Removal	6,247	6,247					6,247				40			6,207	6,207
1.320	Noise Control	43,744	43,744					43,744				310			43,434	43,434
1.322	Nuisances & Unsightly Premises	58,302	58,302					58,302				320			57,982	57,982
1.323	By-Law Enforcement	606,254	561,754				44,500	606,254		575,954		30,300			-	-
1.324	Regional Planning Services	1,643,574	1,641,074				2,500	1,643,574				91,870	174,129	72,280	1,305,295	1,305,295
1.325	Electoral Area Services - Planning	894,923	819,153				75,770	894,923			34,020	50,493		45,000	762,620	762,620
1.330	Regional Growth Strategy	344,677	334,677				10,000	344,677				4,423			323,114	323,114
1.335	Geo-Spatial Referencing System	188,711	123,071				65,640	188,711				8,320	8,880		171,511	171,511
1.340	JDF Livestock Injury Compensation	3,167	3,167					3,167							3,167	3,167
1.341	SGI Livestock Injury Compensation	3,167	3,167					3,167							3,167	3,167
1.342	SSI Livestock Injury Compensation	3,167	3,167					3,167							3,167	3,167
1.350	Willis Point Fire Protect & Recreation	192,670	118,079			6,670	67,921	192,670				34,340			158,330	158,330
1.352	South Galiano Fire Protection	654,194	369,346	141,027		8,640	135,181	654,194				1,120		141,027	653,074	653,074
1.353	Otter Point Fire Protection	579,949	399,929			6,020	174,000	579,949				330			579,619	579,619
1.354	Malahat Fire Protection	71,031	71,031					71,031							71,031	71,031
1.355	Durrance Road Fire Protection	3,024	2,724				300	3,024						3,024	3,024	3,024
1.356	Pender Fire Protection	1,353,303	1,097,266	64,503			191,534	1,353,303			64,503	11,940			1,276,860	1,276,860
1.357	East Sooke Fire Protection	586,620	312,761	155,109				586,620				29,572	59,800		497,248	497,248
1.358	Port Renfrew Fire Protection	171,036	143,036				28,000	171,036				1,270	67,906		101,860	101,860
1.359	N. Galiano Fire Protection	238,995	177,123	48,872		5,000	8,000									

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		Total 2026	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2026	Surplus 2025	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2026
1.485	North & South Pender Com. Parks	176,809	148,759				28,050	176,809				2,080			174,729	174,729
1.488	North & South Pender Com. Rec	72,230	72,230					72,230				880			71,350	71,350
1.495	Galliano Parks	141,321	124,321				17,000	141,321			21,200	120			120,001	120,001
1.498	Galliano Community Recreation	40,673	40,673					40,673				30			40,643	40,643
1.521	SWMP - Solid Waste Disposal (Refuse Disposal)	29,202,438	28,434,847				767,591	29,202,438				13,601,610	15,600,828			
1.523	Port Renfrew Refuse Disposal	98,850	94,850				4,000	98,850		18,950		42,880			37,020	37,020
1.525	Solid Waste Disposal - Debt	3,194,197	3,490	3,190,707				3,194,197				490	3,193,707			-
1.531	Stormwater Quality Management - Sooke	41,840	25,468				16,372	41,840				86			41,754	41,754
1.533	Stormwater Quality Management - S.G.I.	42,658	42,658					42,658				440			42,218	42,218
1.535	Stormwater Quality Management - S.S.I.	38,079	38,079					38,079			6,509	30			31,540	31,540
1.536	LWMP-Stormwater Quality Management-Core	784,198	784,198					784,198				87,762			696,436	696,436
1.537	Stormwater Quality Management - Peninsula	129,124	129,124					129,124				4,455			124,669	124,669
1.538	Source - Stormwater Quality - Peninsula	61,699	61,699					61,699				682			59,254	59,254
1.57X	Environmental Services	27,060,402	26,242,709				817,693	27,060,402		26,830,487	137,515	92,400				
1.911	911 Systems	2,542,280	1,529,331	1,011,949			1,000	2,542,280			17,543	2,183,896	129,111		211,730	211,730
1.912B	911 Call Answer - Municipalities	-	-	-				-		696,074		(54,370)			(641,704)	(641,704)
1.913	913 Fire Dispatch	409,182	409,182					409,182			2,182	9,980			397,020	397,020
1.921	Regional CREST Contribution	1,899,758	1,899,758					1,899,758				112,070			1,787,688	1,787,688
1.923	Emergency Comm - CREST - S.G.I.	193,495	193,495					193,495				2,160			191,335	191,335
1.924	Emergency Comm - CREST - J.D.F.	152,482	152,482					152,482				240			152,242	152,242
1.925	Emergency Comm - CREST - S.S.I.	153,973	153,973					153,973				150			153,823	153,823
2.610	Saanich Peninsula Water Supply	9,446,284	8,045,076	951,208			450,000	9,446,284				45,500	9,400,784		-	-
2.620	SSI Highland Water System	13,896	135	13,761				13,896				90		13,806		13,806
2.621	Highland / Fernwood Water - SSI	559,460	371,786	97,723			89,951	559,460				780	475,980	82,700		82,700
2.622	Cedars of Tuam	102,135	37,861	51,774				102,135				50	102,085		-	-
2.624	Beddis Water	471,360	205,788	195,142				471,360				170	315,120	156,070		156,070
2.626	Fulford Water	240,716	174,501	33,195				240,716				700	186,839	53,177		53,177
2.628	Cedar Lane Water (S.S.I.)	130,680	79,592	15,651				130,680			20,000	180	90,090	20,410		20,410
2.630	Magic Lakes Estate Water System	1,088,560	796,742	148,118			143,700	1,088,560			40,000	10,530	422,530	615,500		615,500
2.640	Saturna Island Water System (Lyal Harbour)	299,758	187,419	75,199				299,758				1,040	144,728	153,990		153,990
2.642	Skana Water (Mayne)	95,047	61,675	19,913				95,047			5,000	100	62,707	27,240		27,240
2.650	Port Renfrew Water	210,189	120,594	77,595				210,189				1,140	104,525	104,524		104,524
2.660	Fernwood Water	4,178	68	4,110				4,178				40		4,138		4,138
2.665	Sticks Allison Water (Galliano)	74,812	55,822					74,812				100	69,302	5,410		5,410
2.667	Surfside Park Estates (Mayne)	194,480	132,967	57,513			4,000	194,480			5,000	100	151,950	37,430		37,430
2.670	Regional Water Supply	48,287,973	20,595,462	6,690,276		20,400,000	602,235	48,287,973				881,590	47,406,383		-	-
2.680	Juan de Fuca Water Distribution	30,443,656	16,999,822	3,232,408		9,522,047	689,379	30,443,656				179,380	30,264,276		-	-
2.681	Florence Lake Water System Debt	19,944		19,944				19,944						19,944		19,944
2.682	Seagirt Water System Debt	164,380		164,380				164,380						164,380		164,380
2.691	Wilderness Mountain Water Service	179,598	140,144	25,664			13,790	179,598			4,000	112	104,550	70,936		70,936
3.700	Septage Disposal - Municipal	167,427	167,427					167,427				167,427			-	-
3.700	Septage Disposal - JDF Service Area	-	-					-				-			-	-
3.701	Millstream Remediation Service	-	-					-				-			-	-
3.705	S.S.I. Liquid Waste Disposal	1,103,869	906,002	68,100			129,767	1,103,869				1,170	680,500	422,199		422,199
3.707	On Site System Management Program - LWMP	173,673	173,673					173,673			28,071	7,485			138,117	138,117
3.71X	Trk Swrs & Swge Disp - oper	39,399,911	37,362,736	272,005			1,765,170	39,399,911		1,696,318	734,781	30,039,504			6,929,308	6,929,308
3.7XX	Trk Swrs - debt	25,964,885	89,060	12,135,001		5,529,745		25,964,885				18,862,698			7,102,187	7,102,187
3.720	LWMP (Peninsula) - Implementation	59,548	38,481					59,548				2,320			57,228	57,228
3.750	LWMP	395,552	343,184				52,368	395,552				163,715			231,837	231,837
3.752	Harbours Program	376,071	376,071					376,071				21,658			354,413	354,413
3.755	Regional Source Control	1,739,758	1,739,758					1,739,758		55,000	52,719	93,303	63,672		1,475,064	1,475,064
3.756	Harbours Environmental Action	75,071	75,071					75,071				2,165			72,906	72,906
3.810	Ganges Sewer	1,232,062	797,989	360,388			73,685	1,232,062				1,920	1,164,692	65,450		65,450
3.820	Malview Estates Sewer System	239,301	161,947	25,669			51,685	239,301				25,150	208,791	5,360		5,360
3.830	Magic Lake Estates Sewer System	925,030	712,777	174,103			38,150	925,030		11,880	40,000	3,690	283,450	586,010		586,010
3.830D	Magic Lake Estates Sewer Debt	231,255	570	230,685				231,255				1,030		230,225		230,225
3.850	Port Renfrew Sewer	163,469	129,191	28,278			6,000	163,469				1,600	80,934	80,935		80,935
21.ALL	Feasibility Study Reserve Fund - All	-	-	-				-				-			-	-
21.E.A.	Feasibility Study Reserve Fund - E.A.	-	-	-				-				-			-	-

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN														Schedule A		
		Expenditures					Revenue									
		Total 2027	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2027	Surplus 2026	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2027
1.010	Legislative & General Government	34,211,838	33,360,817			513,310	337,711	34,211,838	450,000	20,363,145	180,000	1,408,416	90,030		11,720,247	11,720,247
1.10X	Facilities and Risk	4,919,158	4,297,733				621,425	4,919,158		4,696,605		43,202			179,351	179,351
1.101	G.I.S.	690,307	620,617			19,690	50,000	690,307		545,882		6,300			138,125	138,125
1.103	Elections	65,660	460				65,200	65,660				90			65,570	65,570
1.104	U.B.C.M.	14,071	14,071					14,071				80			13,991	13,991
1.109	Electoral Area Admin Exp - JDF	72,005	72,005					72,005				150			71,855	71,855
1.110	Electoral Area Admin Exp - SGI	514,869	489,769				25,100	514,869			9,278	19,285			486,306	486,306
1.111	Electoral Area Admin Exp - SSI	1,365,599	1,329,599				36,000	1,365,599		510,650	60,000	5,790			789,159	789,159
1.112	Regional Grant in Aid	-	-					-							-	-
1.114	Grant-in-Aid - Juan de Fuca	22,946	22,946					22,946				290			22,656	22,656
1.116	Grant-in-Aid - Salt Spring Island	57,899	57,899					57,899				250			57,649	57,649
1.117	Grant-in-Aid - Southern Gulf Islands	106,672	106,672					106,672				1,300			105,372	105,372
1.119	Vancouver Island Regional Library	369,809	369,809					369,809				630			369,179	369,179
1.121	Sooke Regional Museum	240,684	240,684					240,684				520			240,164	240,164
1.123	Prov. Court of B.C. (Family Court)	149,360					149,360	149,360				149,360			-	-
1.124	SSI Economic Development Commission	104,542	98,397				6,145	104,542				650			103,892	103,892
1.125	SGI Economic Development Commission	134,655	134,655					134,655				1,490			133,165	133,165
1.126	Victoria Family Court Committee	15,878	15,878					15,878				878			15,000	15,000
1.128	Greater Victoria Police Victim Services	330,186	330,186					330,186				15,358			314,828	314,828
1.129	Vancouver Island Regional Library - Debt	339,466	1,201	338,266				339,466				339,466				
1.133	Langford E.A. - Greater Victoria Public Library	35,225	35,225					35,225				90			35,135	35,135
1.137	Galliano Island Community Use Building	71,302	40,885	27,417			3,000	71,302				260			71,042	71,042
1.138	Southern Gulf Islands Regional Library	259,490	259,490					259,490				2,670			256,820	256,820
1.141	Salt Spring Island Public Library	743,848	550,884	8,844			184,120	743,848				1,640			742,208	742,208
1.15X	Municipalities' Own Debt - M.F.A.	13,098,167	52,200	13,045,967				13,098,167				52,200			13,045,967	13,045,967
1.170	Gossip Island Electric Power Supply	63,111	490	62,621				63,111				240		62,871		62,871
1.224	Community Health - Homeless Sec.	679,631						679,631				190,484			489,147	489,147
1.226	Community Health (CHR) Facilities	1,821,601	1,214,724				606,877	1,821,601				1,821,601				
1.227	Saturna Island Medical Clinic	32,614	32,614					32,614				2,410			30,204	30,204
1.228	Galliano Health Service	151,410	151,410					151,410				110			151,300	151,300
1.229	Pender Islands Health Care Centre	270,792	270,792					270,792				2,220			268,572	268,572
1.230	Traffic Safety Commission	82,360	82,360					82,360				3,871			78,489	78,489
1.232	Port Renfrew Street Lighting	9,776	9,776					9,776				380	4,080	5,316		5,316
1.234	S.S.I. Street Lighting	29,168	29,168					29,168				40			29,128	29,128
1.235	S. G. I. Small Craft Harbour Facilities	498,272	262,179	87,493			148,600	498,272				7,700	148,840	341,732		341,732
1.236	Salt Spring Island Fernwood Dock	27,758	17,758				10,000	27,758				170		27,588		27,588
1.238A	Community Transit (S.S.I.)	698,954	634,451				64,503	698,954				230,794			468,160	468,160
1.238B	Community Transportation (S.S.I.)	177,398	87,898				89,500	177,398				1,170			176,228	176,228
1.280	Regional Parks	18,841,187	14,651,535	569,207		130,656	3,489,789	18,841,187		81,260		867,955	462,767		17,429,205	17,429,205
1.280A	Regional Parks - Land Acquisition	1,617,747	50,000	1,567,747				1,617,747							1,617,747	1,617,747
1.290	Royal Theatre	580,000	100,000			109,000	371,000	580,000							580,000	580,000
1.295	McPherson Theatre	786,233	350,000			94,000	342,233	786,233				36,233			750,000	750,000
1.297	Arts Grants	3,395,604	3,395,604					3,395,604		15,131	39,000	185,956			3,155,517	3,155,517
1.299	Salt Spring Island Arts	132,702	132,702					132,702				90			132,612	132,612
1.309	Climate Action and Adaptation	1,556,854	1,392,831			164,023		1,556,854			93,406				1,317,142	1,317,142
1.310	Land Banking & Housing	4,031,244	1,431,637	2,595,607			4,000	4,031,244		336,788		211,153	2,000		3,481,303	3,481,303
1.311	Regional Housing Trust Fund	-	-					-							-	-
1.312	Regional Goose Management	-	-					-							-	-
1.313	Animal Care Services	1,823,545	1,753,545				70,000	1,823,545			2,313	1,282,392	20,640		518,200	518,200
1.314	SGI House Numbering	10,563	10,563					10,563				110			10,453	10,453
1.316	SSI Building Numbering	10,679	10,679					10,679				20			10,659	10,659
1.317	JDF Building Numbering	14,589	14,589					14,589				40			14,549	14,549
1.318	Building Inspection	2,211,257	2,153,907			14,050	43,300	2,211,257		33,530	83,377	4,780	1,492,290		597,280	597,280
1.319	Soil Deposit Removal	6,369	6,369					6,369				40			6,329	6,329
1.320	Noise Control	44,606	44,606					44,606				310			44,296	44,296
1.322	Nuisances & Unsanitary Premises	59,459	59,459					59,459				320			59,139	59,139
1.323	By-Law Enforcement	618,298	573,798				44,500	618,298		587,448		30,850				
1.324	Regional Planning Services	1,609,750	1,602,250			7,500		1,609,750		93,710	110,902	73,740			1,331,398	1,331,398
1.325	Electoral Area Services - Planning	925,841	850,071				75,770	925,841		34,700	65,451		45,000			
1.330	Regional Growth Strategy	351,555	341,555				10,000	351,555			4,510	17,470			329,575	329,575
1.335	Geo-Spatial Referencing System	192,507	125,557				66,950	192,507				8,490	9,060		174,957	174,957
1.340	JDF Livestock Injury Compensation	3,170	3,170					3,170							3,170	3,170
1.341	SGI Livestock Injury Compensation	3,170	3,170					3,170							3,170	3,170
1.342	SSI Livestock Injury Compensation	3,170	3,170					3,170							3,170	3,170
1.350	Willis Point Fire Protect & Recreation	195,950	120,503			6,820	68,627	195,950				34,450			161,500	161,500
1.352	South Galliano Fire Protection	664,435	376,776	141,027		8,810	137,822	664,435				1,120		141,027	522,288	663,315
1.353	Otter Point Fire Protection	592,195	408,055			6,140	178,000	592,195				330			591,865	591,865
1.354	Malahat Fire Protection	72,450	72,450					72,450							72,450	72,450
1.355	Durrance Road Fire Protection	3,027	2,727				300	3,027						3,027		3,027
1.356	Pender Fire Protection	1,316,893	1,121,179				195,714	1,316,893				12,160			1,304,733	1,304,733
1.357	East Soke Fire Protection	598,584	319,375	155,109				598,584				30,394	61,000		507,190	507,190
1.358	Port Renfrew Fire Protection	173,980	145,980				28,000	173,980				1,290	69,076		103,614	103,614
1.359	N. Galliano Fire Protection	242,605	180,733	48,872		5,000	8,000	242,605				940		24,440	217,225	241,665
1.360	Shirley Fire Protection	205,333	130,333			10,000	65,000	205,333				210			205,123	205,123
1.363	Saturna Island Fire	323,233	323,233					323,233				11,770			311,463	311,463
1.369	Electoral Area Fire Services - JDF	68,818	65,102				2,821	68,818				120			68,698	68,698
1.369	Electoral Area Fire Services - SGI	78,615	74,364			1,024		78,615							78,615	78,615
1.370	Juan de Fuca Emergency Program	96,425	96,425				15,880	96,425				240			96,185	96,185
1.371	S.S.I. Emergency Program	153,731	153,731					153,731			8,092	190			145,449	145,449
1.372	Electoral Area Emergency Program	730,209	722,709				7,500	730,209		557,735	1,025	980			170,469	170,469
1.373	S.G.I. Emergency Program	252,815	252,815					252,815				2,970			249,845	249,845
1.374	Regional Emergency Program Support	165,773	165,773					165,773			7,000	8,350			150,423	150,423
1.375	Hazardous Material Incident Response	391,344	381,784				9,560	391,344			8,668	20,390			362,286	362,286
1.377	J.D.F. Search and Rescue	92,762	89,762				3,000	92,762				22,810			69,952	69,952
1.378	S.S.I. Search and Rescue	27,923	27,923					27,923				100			27,823	27,823
1.40X	SEAPARC	4,987,204	4,367,138	53,966			566,100	4,987,204				428,359	977,669		3,581,176	3,581,176
1.405	JDF EA - Community Parks	219,380	199,380				20,000</									

CAPITAL REGIONAL DISTRICT 2023 FINANCIAL PLAN							Schedule A									
		Expenditures					Revenue									
		Total 2027	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2027	Surplus 2026	Recovery from other services	Transfers from Reserves	Other revenue	Fee & Charges	Parcel Tax	Property Value Tax	Requisition 2027
1.485	North & South Pender Com. Parks	179,418	151,768				27,650	179,418				2,120			177,298	177,298
1.488	North & South Pender Com. Rec	73,670	73,670					73,670				890			72,780	72,780
1.495	Galliano Parks	143,901	126,901				17,000	143,901			21,630	120			122,151	122,151
1.498	Galliano Community Recreation	41,484	41,484					41,484				30			41,454	41,454
1.521	SWMP - Solid Waste Disposal (Refuse Disposal)	29,284,794	28,679,590				605,194	29,284,794			402,191	13,695,638	15,186,955			
1.523	Port Renfrew Refuse Disposal	100,739	96,739				4,000	100,739		19,330		43,640			37,769	37,769
1.525	Solid Waste Disposal - Debt	3,083,855		3,083,855				3,083,855					3,083,855			-
1.531	Stormwater Quality Management - Sooke	42,675	25,973				16,702	42,675				86			42,589	42,589
1.533	Stormwater Quality Management - S.G.I.	43,502	43,502					43,502				450			43,052	43,052
1.535	Stormwater Quality Management - S.S.I.	38,367	38,367					38,367			6,187	30			32,150	32,150
1.536	LWMP-Stormwater Quality Management-Core	798,128	798,128					798,128				87,763			710,365	710,365
1.537	Stormwater Quality Management - Peninsula	131,617	131,617					131,617				4,455			127,162	127,162
1.538	Source - Stormwater Quality - Peninsula	62,918	62,918					62,918			716	1,763			60,439	60,439
1.57X	Environmental Services	27,539,067	26,728,881				810,186	27,539,067		27,306,196	140,471	92,400				
1.911	911 Systems	2,557,850	1,544,901	1,011,949			1,000	2,557,850			19,733	2,184,996	129,111		224,010	224,010
1.912B	911 Call Answer - Municipalities	-						-		696,074		(55,460)			(640,614)	(640,614)
1.913	913 Fire Dispatch	446,880	439,325				7,555	446,880				10,160			436,720	436,720
1.921	Regional CREST Contribution	1,937,634	1,937,634					1,937,634				114,260			1,823,374	1,823,374
1.923	Emergency Comm - CREST - S.G.I.	197,352	197,352					197,352				2,200			195,152	195,152
1.924	Emergency Comm - CREST - J.D.F.	155,515	155,515					155,515				240			155,275	155,275
1.925	Emergency Comm - CREST - S.S.I.	157,044	157,044					157,044				150			156,894	156,894
2.610	Saanich Peninsula Water Supply	10,595,889	8,867,232	1,278,657			450,000	10,595,889				3,500	10,592,389			-
2.620	SSI Highland Water System	11,343	136	11,207				11,343				90		11,253	11,253	
2.621	Highland / Fernwood Water - SSI	625,744	378,831	236,913			10,000	625,744				790	489,330	135,624	135,624	
2.622	Cedars of Tuam	123,618	34,360	84,258			5,000	123,618				50	123,568			-
2.624	Beddis Water	591,120	213,765	356,863				591,120				170	388,060	202,890	202,890	
2.626	Fulford Water	354,995	197,758	144,237			13,000	354,995			20,000	710	272,060	62,225	62,225	
2.628	Cedar Lane Water (S.S.I.)	122,065	60,731	38,351			22,983	122,065				180	99,840	22,045	22,045	
2.630	Magic Lakes Estate Water System	1,068,920	772,133	132,859			163,928	1,068,920				10,570	430,540	627,810	627,810	
2.640	Saturna Island Water System (Lylal Harbour)	307,199	191,230	75,199				307,199				1,060	149,069	157,070	157,070	
2.642	Skana Water (Mayne)	91,841	57,808	19,913			14,720	91,841				100	63,961	27,780	27,780	
2.650	Port Renfrew Water	263,056	138,011	80,045			45,000	263,056			13,000	1,150	124,453	124,453	124,453	
2.660	Fernwood Water	3,416	69	3,347				3,416				40		3,376	3,376	
2.665	Sticks Allison Water (Galliano)	76,302	56,922				19,380	76,302				100	70,682	5,520		5,520
2.667	Surfside Park Estates (Mayne)	275,802	115,250	156,552			4,000	275,802				100	227,042	48,660	48,660	
2.670	Regional Water Supply	54,015,205	20,816,268	8,760,522		23,800,000	638,415	54,015,205				707,690	53,307,515			-
2.680	Juan de Fuca Water Distribution	32,210,982	18,382,859	3,189,908		9,933,712	704,503	32,210,982				179,380	32,031,602			-
2.681	Florence Lake Water System Debt	19,944		19,944				19,944						19,944		19,944
2.682	Seagirt Water System Debt	164,380		164,380				164,380						164,380		164,380
2.691	Wilderness Mountain Water Service	189,107	148,911	20,901			19,295	189,107			10,000	111	106,641	72,355	72,355	
3.700	Septage Disposal - Municipal	170,727	170,727					170,727				170,727				-
3.700	Septage Disposal - JDF Service Area	-						-								-
3.701	Millstream Remediation Service	-						-								-
3.705	S.S.I. Liquid Waste Disposal	1,128,039	924,071	68,100			135,868	1,128,039				1,180	694,110	432,749		432,749
3.707	On Site System Management Program - LWMP	161,435	161,435					161,435			13,071	7,485			140,879	140,879
3.71X	Trk Swrs & Swge Disp - oper	39,841,656	37,578,156	304,040			1,959,460	39,841,656		1,712,234	320,000	30,602,256			7,207,166	7,207,166
3.7XX	Trk Swrs - debt	26,576,913	41,110	12,723,179		5,529,745	8,282,879	26,576,913				18,862,698			7,714,215	7,714,215
3.720	LWMP (Peninsula) - Implementation	60,692	39,246				21,446	60,692				2,320			58,372	58,372
3.750	LWMP	403,493	350,062				53,431	403,493				166,765			236,728	236,728
3.752	Harbours Program	383,639	383,639					383,639				21,658			361,981	361,981
3.755	Regional Source Control	1,730,343	1,730,343					1,730,343		55,000	12,528	93,303	64,946		1,504,566	1,504,566
3.756	Harbours Environmental Action	76,557	76,557					76,557				2,165			74,392	74,392
3.810	Ganges Sewer	1,293,964	839,181	360,388			94,395	1,293,964			25,000	1,920	1,199,634	67,410	67,410	
3.820	Malview Estates Sewer System	246,562	165,207	25,669			55,686	246,562				25,150	215,892	5,520	5,520	
3.830	Magic Lake Estates Sewer System	875,950	701,389	93,471			81,090	875,950		12,120	15,000	3,700	289,120	556,010	556,010	
3.830D	Magic Lake Estates Sewer Debt	231,255	570	230,685				231,255				1,040		230,215		230,215
3.850	Port Renfrew Sewer	250,316	122,006	122,310			6,000	250,316				1,630	124,343	124,343		124,343
21.ALL	Feasibility Study Reserve Fund - All	-						-								-
21.E.A.	Feasibility Study Reserve Fund - E.A.	-						-								-

SCHEDULE B

CAPITAL REGIONAL DISTRICT
CAPITAL EXPENDITURE PLAN SUMMARY - 2023 to 2027

EXPENDITURE / FUNDING SUMMARY (ALL SERVICES)	2023	2024	2025	2026	2027	TOTAL
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EXPENDITURE

B	Buildings	35,126,021	18,992,500	20,901,000	10,166,000	3,248,000	88,433,521
E	Equipment	29,730,827	10,051,481	8,818,390	8,931,767	3,295,900	60,828,365
L	Land	8,983,000	6,465,000	6,075,000	5,340,000	5,220,000	32,083,000
S	Engineered Structures	135,136,154	130,025,631	91,294,652	93,145,794	61,985,000	511,587,231
V	Vehicles	9,184,688	3,412,000	3,076,000	2,744,000	3,064,100	21,480,788
		218,160,690	168,946,612	130,165,042	120,327,561	76,813,000	714,412,905

SOURCE OF FUNDS

C	Capital Funds on Hand	52,403,280	36,520,175	27,442,483	29,315,483	26,683,745	172,365,166
D	Debenture Debt (New Debt Only)	50,289,000	83,113,262	74,969,306	66,660,000	26,142,000	301,173,568
E	ERF	12,941,067	7,871,400	5,362,429	5,139,806	4,740,977	36,055,679
G	Grants (Federal, Provincial)	20,253,960	15,936,960	8,254,500	10,777,368	11,810,278	67,033,066
R	Reserve Fund	64,107,474	23,246,619	11,421,324	8,234,904	7,436,000	114,446,321
O	Other	18,165,909	2,258,196	2,715,000	200,000	-	23,339,105
		218,160,690	168,946,612	130,165,042	120,327,561	76,813,000	714,412,905

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2023														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE					Source of Funding							
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	282,500					282,500			282,500				282,500
1.014	Chief Administrative Officer	22,352					22,352			22,352				22,352
1.015	Real Estate	-					-			-				-
1.016	Human Resources	875,833					875,833	848,000		27,833				875,833
1.017	Finance	282,110					282,110	200,000		82,110				282,110
1.018	Health & Capital Planning Strategies	2,180					2,180			2,180				2,180
1.022	Information Technology	2,504,542	100,000				2,604,542	2,450,500		154,042				2,604,542
1.024	GM - Planning & Protective Services	2,701					2,701			2,701				2,701
1.025	Corporate Emergency	6,000					6,000			6,000				6,000
1.027	Aboriginal Initiatives	9,541					9,541			3,791		5,750		9,541
1.105	Facilities Management	25,000	300,000				325,000	50,000		275,000				325,000
1.106	Facilities and Risk		90,000	1,717,000	125,000		1,932,000	602,000		90,000		1,240,000		1,932,000
1.107	Corporate Satellite Facilities			25,000			25,000					25,000		25,000
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	4,000					4,000			4,000				4,000
1.111	SSI Admin. Expenditures	17,900	-	8,000			25,900			25,900				25,900
1.118	Corporate Communications	179,881					179,881			4,881		175,000		179,881
1.123	Family Court Building			1,266,800			1,266,800	46,800			700,000	520,000		1,266,800
1.137	Galiano Island Community Use Building			10,000			10,000					10,000		10,000
1.141	SSI Public Library			10,000			10,000					10,000		10,000
1.226	Health Facilities - VIHA	440,000		2,910,000	-		3,350,000	665,000				2,485,000	200,000	3,350,000
1.235	SGI Small Craft Harbour Facilities				761,000		761,000	506,000			30,000	225,000		761,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				53,000		53,000			-		53,000		53,000
1.238A	Community Transit (SSI)				50,000		50,000			-		50,000		50,000
1.238B	Community Transportation (SSI)	45,000			330,000		375,000				200,000	175,000		375,000
1.280	Regional Parks	2,064,300	1,155,000	136,000	9,946,460	5,000,000	18,301,760	1,643,400	-	659,300	4,607,682	11,315,378	76,000	18,301,760
1.290	Royal Theatre	218,000		1,599,000			1,817,000	95,000			-	927,000	795,000	1,817,000
1.295	McPherson Theatre	187,000		2,697,500			2,884,500	157,500				2,727,000		2,884,500
1.297	Arts Grants and Development	-					-			-				-
1.309	Climate Action and Adaptation	284,023					284,023	103,745			180,278			284,023
1.310	Land Banking and Housing	4,000		17,104,721			17,108,721		-	4,000	4,200,000		12,904,721	17,108,721
1.313	Animal Care Services	80,000	100,188	200,000	65,000		445,188			30,000			415,188	445,188
1.318	Building Inspection	90,300	95,000				185,300			185,300				185,300
1.323	ByLaw Services	1,010	150,000				151,010			151,010				151,010
1.324	Regional Planning Services	43,000					43,000			43,000				43,000
1.325	Community Planning	37,700			200,000		237,700			37,700	200,000			237,700
1.335	Geo-Spatial Referencing	210,000					210,000			210,000				210,000
1.350	Willis Point Fire	8,970	580,000	-			588,970			586,000		2,970		588,970
1.352	South Galiano Fire	15,000	185,000	40,000			240,000	40,000		200,000		-		240,000
1.353	Otter Point Fire	28,300		40,000			68,300			28,300		40,000		68,300
1.356	Pender Island Fire	15,000	215,000	15,000			245,000			230,000		15,000		245,000
1.357	East Sooke Fire	33,295	300,000	10,000			343,295			316,295		27,000		343,295
1.358	Port Renfrew Fire	35,000					35,000			15,000		20,000		35,000
1.359	North Galiano Fire	-					-			-				-
1.360	Shirley Fire Department	10,000					10,000			10,000				10,000
1.371	SSI Emergency Program	19,317					19,317			7,000		12,317		19,317
1.372	Emergency Planning Coordination	-	-				-			-				-
1.373	SGI Emergency Program	60,000					60,000					60,000		60,000
1.375	Hazardous Material Incident Response	88,000	-				88,000			88,000				88,000
1.377	JDF Search and Rescue	92,000					92,000			92,000				92,000
1.405	JDF EA Community Parks & Recreation				575,000	50,000	625,000				615,000	10,000		625,000
1.40X	SEAPARC	349,000	20,000	184,000	240,000	-	793,000	67,000	-	133,000	-	593,000		793,000
1.44x	Panorama Recreation	919,872	92,000	1,624,000	565,000		3,200,872	715,000	953,000	616,872	15,000	901,000		3,200,872
1.455	SSI Community Parks	30,000	75,000		340,000		445,000		-	30,000	305,000	110,000		445,000
1.458	SSI Community Recreation	10,000			30,000		40,000			5,000	-	35,000	-	40,000
1.459	SSI Park Land & Rec Programs	422,500	40,000	146,000	350,000	45,000	1,003,500		-	62,500	675,000	266,000		1,003,500

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2023														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE					Source of Funding							
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.465	Saturna Island Community Parks				50,000		50,000					50,000		50,000
1.475	Mayne Island Community Parks	-		53,000	24,000		77,000				30,000	47,000		77,000
1.485	Pender Island Community Parks				179,810		179,810					179,810		179,810
1.495	Galiano Community Parks	5,000			35,000		40,000			5,000		35,000		40,000
1.521	Environmental Resource Management	849,000		-	34,398,149		35,247,149	350,000	8,700,000	1,149,000		25,048,149		35,247,149
1.523	Port Renfrew Refuse Disposal				12,000		12,000					12,000		12,000
1.575	Environmental Administration Services	18,500					18,500			18,500				18,500
1.576	Environmental Engineering Services	40,000	195,000				235,000	55,000		180,000				235,000
1.577	IW - Environmental Operations	200,000	1,902,500				2,102,500			2,082,500	20,000			2,102,500
1.578	Environmental Protection	932,500	655,000				1,587,500	380,000		1,207,500				1,587,500
1.911	911 Call Answer	-					-			-				-
2.610	Saanich Peninsula Water Supply	590,000			4,746,000		5,336,000		-	220,000		5,116,000		5,336,000
2.620	Highland Water (SSI)				70,000		70,000	70,000						70,000
2.621	Highland & Fernwood Water (SSI)	40,000			610,235		650,235	165,235	-		420,000	65,000		650,235
2.622	Cedars of Tuam Water (SSI)	-			270,000		270,000		92,000		178,000	-		270,000
2.624	Beddis Water (SSI)	176,600			115,000		291,600	126,600	-		112,000	53,000		291,600
2.626	Fulford Water (SSI)	66,100			270,000		336,100	70,000	-		260,000	6,100		336,100
2.628	Cedar Lane Water (SSI)	22,000		-	165,000		187,000		90,000		95,000	2,000		187,000
2.630	Magic Lake Estates Water (Pender)	295,000			25,000		320,000	185,000			15,000	120,000		320,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	66,000			350,000		416,000		58,000		335,000	23,000		416,000
2.642	Skana Water (Mayne)	75,000			80,000		155,000	65,000	75,000		-	15,000		155,000
2.650	Port Renfrew Water	10,000			30,000		40,000		-		-	40,000		40,000
2.665	Sticks Allison Water (Galiano)				5,000		5,000					5,000		5,000
2.667	Surfside Park Estates (Mayne)	25,000			-		25,000		-			25,000		25,000
2.670	Regional Water Supply	14,650,000	1,315,000	5,290,000	17,668,000	3,478,000	42,401,000	28,401,000	9,600,000	995,000	40,000		3,365,000	42,401,000
2.680	JDF Water Distribution	1,105,000	1,280,000	40,000	25,565,000		27,990,000	11,130,000	9,200,000	1,080,000		6,170,000	410,000	27,990,000
2.682	Seagirt Water System				2,350,000		2,350,000	150,000	2,100,000		100,000			2,350,000
2.691	Wilderness Mountain Water Service				5,000		5,000	5,000						5,000
3.701	Millstream Site Remediation					410,000	410,000	250,000			160,000			410,000
3.705	SSI Septage / Composting				35,000		35,000				-	35,000	-	35,000
3.718	Saanich Peninsula Wastewater	210,000			2,850,000		3,060,000		-	480,000		2,580,000		3,060,000
3.798C	Debt - Core Area Wastewater Treatment Program	300,000	263,000		22,645,000		23,208,000	973,000	19,080,000	800,000	-	2,355,000		23,208,000
3.810	Ganges Sewer Utility (SSI)		77,000		292,500		369,500	107,500	-		182,000	80,000		369,500
3.820	Maliview Sewer Utility (SSI)				2,330,000		2,330,000		341,000		1,989,000	-		2,330,000
3.830	Magic Lake Sewer Utility (Pender)	-			6,230,000		6,230,000	1,730,000			4,500,000	-		6,230,000
3.850	Port Renfrew Sewer				100,000		100,000		-		90,000	10,000		100,000
TOTAL		29,730,827	9,184,688	35,126,021	135,136,154	8,983,000	218,160,690	52,403,280	50,289,000	12,941,067	20,253,960	64,107,474	18,165,909	218,160,690

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2024														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	37,000					37,000			37,000				37,000
1.014	Chief Administrative Officer	5,923					5,923			5,923				5,923
1.015	Real Estate	2,180					2,180			2,180				2,180
1.016	Human Resources	8,055					8,055	-		8,055				8,055
1.017	Finance	231,445					231,445	200,000		31,445				231,445
1.018	Health & Capital Planning Strategies	1,611					1,611			1,611				1,611
1.022	Information Technology	1,457,600	-				1,457,600	1,411,000		46,600				1,457,600
1.024	GM - Planning & Protective Services	-					-			-				-
1.025	Corporate Emergency	8,000					8,000			8,000				8,000
1.027	Aboriginal Initiatives	1,611					1,611			1,611	-			1,611
1.105	Facilities Management	10,000	50,000				60,000	-		60,000				60,000
1.106	Facilities and Risk		-	100,000	125,000		225,000	-		-		225,000		225,000
1.107	Corporate Satellite Facilities			-			-			-		-		-
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	5,000					5,000			5,000				5,000
1.111	SSI Admin. Expenditures	7,400	-	-			7,400			7,400				7,400
1.118	Corporate Communications	228,222					228,222			3,222		225,000		228,222
1.123	Family Court Building			85,000			85,000	-		-	-	85,000		85,000
1.137	Galiano Island Community Use Building			-			-			-		-		-
1.141	SSI Public Library			-			-			-		-		-
1.226	Health Facilities - VIHA	-		925,000	-		925,000	-				550,000	375,000	925,000
1.235	SGI Small Craft Harbour Facilities				229,000		229,000	179,000		-		50,000		229,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				150,000		150,000				50,000	100,000		150,000
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)	-			302,500		302,500				275,000	27,500		302,500
1.280	Regional Parks	63,800	575,000	95,000	3,848,436	5,000,000	9,582,236	56,063	5,000,000	638,800	1,145,254	2,742,119	-	9,582,236
1.290	Royal Theatre	-		700,000			700,000	-		-		350,000	350,000	700,000
1.295	McPherson Theatre	-		300,000			300,000	-		-		300,000		300,000
1.297	Arts Grants and Development	-					-			-				-
1.309	Climate Action and Adaptation	792,961					792,961	211,483			581,478			792,961
1.310	Land Banking and Housing	10,000		11,000,000			11,010,000		11,000,000	10,000	-	-		11,010,000
1.313	Animal Care Services	5,000	25,000	-	-		30,000			30,000			-	30,000
1.318	Building Inspection	5,500	-				5,500			5,500				5,500
1.323	ByLaw Services	1,030	-				1,030			1,030				1,030
1.324	Regional Planning Services	4,000					4,000			4,000				4,000
1.325	Community Planning	4,800			-		4,800			4,800	-			4,800
1.335	Geo-Spatial Referencing	-					-			-				-
1.350	Willis Point Fire	6,000	-	-			6,000			6,000		-		6,000
1.352	South Galiano Fire	10,000	400,000	-			410,000	-		410,000		-		410,000
1.353	Otter Point Fire	15,000		40,000			55,000			15,000		40,000		55,000
1.356	Pender Island Fire	28,000	-	-			28,000			28,000		-		28,000
1.357	East Sooke Fire	16,551	160,000	-			176,551			176,551		-		176,551
1.358	Port Renfrew Fire	-					-			-		-		-
1.359	North Galiano Fire	-					-			-		-		-
1.360	Shirley Fire Department	-					-			-		-		-
1.371	SSI Emergency Program	-					-			-		-		-
1.372	Emergency Planning Coordination	2,500	-				2,500			2,500				2,500
1.373	SGI Emergency Program	-					-			-		-		-
1.375	Hazardous Material Incident Response	10,000	-				10,000			10,000				10,000
1.377	JDF Search and Rescue	-					-			-				-
1.405	JDF EA Community Parks & Recreation				-	50,000	50,000				50,000	-		50,000
1.40X	SEAPARC	152,500	-	329,500	1,085,000	-	1,567,000	-	-	147,500	750,000	669,500		1,567,000
1.44x	Panorama Recreation	409,672	-	2,136,000	4,482,908		7,028,580	-	4,400,000	379,672	2,012,908	236,000		7,028,580
1.455	SSI Community Parks	20,000	-		105,000		125,000		-	20,000	75,000	30,000		125,000
1.458	SSI Community Recreation	5,000			800,000		805,000			5,000	200,000	100,000	500,000	805,000
1.459	SSI Park Land & Rec Programs	35,000	-	150,000	25,000	585,000	795,000		-	35,000	25,000	735,000		795,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2024														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.465	Saturna Island Community Parks				6,000		6,000				6,000		6,000	
1.475	Mayne Island Community Parks	-		2,000	10,000		12,000			-	12,000		12,000	
1.485	Pender Island Community Parks				75,000		75,000				75,000		75,000	
1.495	Galiano Community Parks	1,000			11,000		12,000			1,000	11,000		12,000	
1.521	Environmental Resource Management	353,000		350,000	33,831,000		34,534,000	600,000	19,213,000	853,000	13,868,000		34,534,000	
1.523	Port Renfrew Refuse Disposal				-		-				-		-	
1.575	Environmental Administration Services	6,000					6,000			6,000			6,000	
1.576	Environmental Engineering Services	40,000	80,000				120,000	-		120,000			120,000	
1.577	IW - Environmental Operations	125,000	369,000				494,000			494,000	-		494,000	
1.578	Environmental Protection	127,000	55,000				182,000	-		182,000			182,000	
1.911	911 Call Answer	1,000,000					1,000,000			1,000,000			1,000,000	
2.610	Saanich Peninsula Water Supply	350,000			2,870,000		3,220,000		2,550,000	80,000	590,000		3,220,000	
2.620	Highland Water (SSI)				-		-	-					-	
2.621	Highland & Fernwood Water (SSI)	-			792,000		792,000	-	465,000		307,000	20,000	792,000	
2.622	Cedars of Tuam Water (SSI)	10,000			1,494,000		1,504,000		508,000		996,000	-	1,504,000	
2.624	Beddis Water (SSI)	231,000			53,000		284,000	-	-		210,000	74,000	284,000	
2.626	Fulford Water (SSI)	113,000			-		113,000	-	-		102,000	11,000	113,000	
2.628	Cedar Lane Water (SSI)	-		-	117,000		117,000		-		92,000	25,000	117,000	
2.630	Magic Lake Estates Water (Pender)	-			140,000		140,000	-			-	140,000	140,000	
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			340,000		340,000		340,000		-	-	340,000	
2.642	Skana Water (Mayne)	694,120			35,000		729,120	-	182,262		546,858	-	729,120	
2.650	Port Renfrew Water	10,000			100,000		110,000		-		100,000	10,000	110,000	
2.665	Sticks Allison Water (Galiano)				-		-				-		-	
2.667	Surfside Park Estates (Mayne)	20,000			15,000		35,000		-		35,000		35,000	
2.670	Regional Water Supply	1,925,000	843,000	2,740,000	28,450,000	830,000	34,788,000	11,645,000	14,100,000	843,000	7,200,000	1,000,000	34,788,000	
2.680	JDF Water Distribution	265,000	855,000	40,000	11,510,000		12,670,000	7,095,000	4,700,000	855,000		20,000	12,670,000	
2.682	Seagirt Water System				-		-	-	-		-		-	
2.691	Wilderness Mountain Water Service				-		-						-	
3.701	Millstream Site Remediation				-		-	-			-		-	
3.705	SSI Septage / Composting				344,158		344,158				303,462	7,500	344,158	
3.718	Saanich Peninsula Wastewater	1,120,000			1,225,000		2,345,000		1,450,000	170,000	725,000		2,345,000	
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		34,825,000		34,825,000	13,500,000	19,205,000	1,120,000	-	1,000,000	34,825,000	
3.810	Ganges Sewer Utility (SSI)		-		58,000		58,000	-	-		25,000	33,000	58,000	
3.820	Maliview Sewer Utility (SSI)				41,000		41,000		-		32,000	9,000	41,000	
3.830	Magic Lake Sewer Utility (Pender)	60,000			2,475,629		2,535,629	1,622,629			853,000	60,000	2,535,629	
3.850	Port Renfrew Sewer				15,000		15,000		-		-	15,000	15,000	
TOTAL		10,051,481	3,412,000	18,992,500	130,025,631	6,465,000	168,946,612	36,520,175	83,113,262	7,871,400	15,936,960	23,246,619	2,258,196	168,946,612

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2025														
		CAPITAL EXPENDITURE					SOURCE OF FUNDING							Schedule B
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	96,500					96,500			96,500				96,500
1.014	Chief Administrative Officer	3,791					3,791			3,791				3,791
1.015	Real Estate	-					-			-				-
1.016	Human Resources	3,222					3,222	-		3,222				3,222
1.017	Finance	133,991					133,991	100,000		33,991				133,991
1.018	Health & Capital Planning Strategies	-					-			-				-
1.022	Information Technology	1,991,000	70,000				2,061,000	1,939,000		122,000				2,061,000
1.024	GM - Planning & Protective Services	-					-			-				-
1.025	Corporate Emergency	-					-			-				-
1.027	Aboriginal Initiatives	-					-			-		-		-
1.105	Facilities Management	10,000	50,000				60,000	-		60,000				60,000
1.106	Facilities and Risk		-	200,000	125,000		325,000	-		-		325,000		325,000
1.107	Corporate Satellite Facilities			-			-					-		-
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	-					-			-				-
1.111	SSI Admin. Expenditures	4,000	50,000	-			54,000			54,000				54,000
1.118	Corporate Communications	5,401					5,401			5,401				5,401
1.123	Family Court Building			10,000			10,000	-			-	10,000		10,000
1.137	Galiano Island Community Use Building			-			-					-		-
1.141	SSI Public Library			-			-					-		-
1.226	Health Facilities - VIHA	-		955,000	75,000		1,030,000	-				370,000	660,000	1,030,000
1.235	SGI Small Craft Harbour Facilities				125,000		125,000	-			-	125,000		125,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-				-	-		-
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)	-			30,000		30,000				-	30,000		30,000
1.280	Regional Parks	60,900	270,000	480,000	4,751,734	5,000,000	10,562,634	-	5,000,000	330,900	2,645,410	2,586,324	-	10,562,634
1.290	Royal Theatre	450,000		2,187,000			2,637,000	112,000			680,000	790,000	1,055,000	2,637,000
1.295	McPherson Theatre	-		300,000			300,000	-				300,000		300,000
1.297	Arts Grants and Development	-					-			-				-
1.309	Climate Action and Adaptation	792,961					792,961	211,483			581,478			792,961
1.310	Land Banking and Housing	4,000		14,500,000			14,504,000		14,500,000	4,000	-		-	14,504,000
1.313	Animal Care Services	5,000	25,000	-	-		30,000			30,000			-	30,000
1.318	Building Inspection	4,500	-				4,500			4,500				4,500
1.323	ByLaw Services	-	-				-			-				-
1.324	Regional Planning Services	4,000					4,000			4,000				4,000
1.325	Community Planning	3,250			-		3,250			3,250	-			3,250
1.335	Geo-Spatial Referencing	30,000					30,000			30,000				30,000
1.350	Willis Point Fire	6,000	-	-			6,000			6,000		-		6,000
1.352	South Galiano Fire	10,200	85,000	-			95,200	-		10,200		85,000		95,200
1.353	Otter Point Fire	15,000		40,000			55,000			15,000		40,000		55,000
1.356	Pender Island Fire	105,000	-	-			105,000			105,000		-		105,000
1.357	East Sooke Fire	19,512	-	-			19,512			19,512		-		19,512
1.358	Port Renfrew Fire	-					-			-		-		-
1.359	North Galiano Fire	150,000					150,000			150,000				150,000
1.360	Shirley Fire Department	-					-			-				-
1.371	SSI Emergency Program	-					-			-		-		-
1.372	Emergency Planning Coordination	-	-				-			-				-
1.373	SGI Emergency Program	-					-			-		-		-
1.375	Hazardous Material Incident Response	10,000	-				10,000			10,000				10,000
1.377	JDF Search and Rescue	-					-			-				-
1.405	JDF EA Community Parks & Recreation				-	-	-				-	-		-
1.40X	SEAPARC	155,500	-	409,000	200,000	500,000	1,264,500	-	500,000	125,500	-	639,000		1,264,500
1.44x	Panorama Recreation	541,662	-	250,000	-		791,662	-	-	406,662	-	385,000		791,662
1.455	SSI Community Parks	20,000	130,000		70,000		220,000		-	60,000	105,000	55,000		220,000
1.458	SSI Community Recreation	10,000			-		10,000			5,000	-	5,000	-	10,000
1.459	SSI Park Land & Rec Programs	50,000	-	140,000	-	50,000	240,000		-	30,000	35,000	175,000		240,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2025												Schedule B		
Service # Service Name		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.465	Satuma Island Community Parks				6,000		6,000					6,000		6,000
1.475	Mayne Island Community Parks	-		-	20,000		20,000				-	20,000		20,000
1.485	Pender Island Community Parks				85,000		85,000					85,000		85,000
1.495	Galiano Community Parks	1,000			4,000		5,000			1,000		4,000		5,000
1.521	Environmental Resource Management	355,000		-	5,475,000		5,830,000	225,000	2,650,000	355,000		2,600,000		5,830,000
1.523	Port Renfrew Refuse Disposal				-		-					-		-
1.575	Environmental Administration Services	6,000					6,000			6,000				6,000
1.576	Environmental Engineering Services	40,000	45,000				85,000	-		85,000				85,000
1.577	IW - Environmental Operations	125,000	676,000				801,000			801,000	-			801,000
1.578	Environmental Protection	81,000	140,000				221,000	-		221,000				221,000
1.911	911 Call Answer	-					-			-				-
2.610	Saanich Peninsula Water Supply	300,000			6,474,000		6,774,000		5,550,000	80,000		1,144,000		6,774,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)	-			372,000		372,000	-	-		300,000	72,000		372,000
2.622	Cedars of Tuam Water (SSI)	-			25,000		25,000		-		20,000	5,000		25,000
2.624	Beddis Water (SSI)				2,443,000		2,443,000	-	2,180,000		150,000	113,000		2,443,000
2.626	Fulford Water (SSI)	165,000			25,000		190,000	-	-		150,000	40,000		190,000
2.628	Cedar Lane Water (SSI)	-		-	128,000		128,000		68,000		60,000	-		128,000
2.630	Magic Lake Estates Water (Pender)	-			22,000		22,000	-			-	22,000		22,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			350,000		350,000		350,000		-	-		350,000
2.642	Skana Water (Mayne)	-			-		-	-		-	-	-		-
2.650	Port Renfrew Water	260,000			1,838,918		2,098,918		991,306		1,082,612	25,000		2,098,918
2.665	Sticks Allison Water (Galiano)				-		-					-		-
2.667	Surfside Park Estates (Mayne)	-			500,000		500,000		500,000			-		500,000
2.670	Regional Water Supply	1,525,000	630,000	1,390,000	37,975,000	525,000	42,045,000	16,915,000	21,200,000	630,000	2,300,000		1,000,000	42,045,000
2.680	JDF Water Distribution	165,000	905,000	40,000	8,355,000		9,465,000	7,940,000	600,000	905,000		20,000	-	9,465,000
2.682	Seagirt Water System				-		-	-	-		-			-
2.691	Wilderness Mountain Water Service				-		-	-						-
3.701	Millstream Site Remediation				-	-	-				-			-
3.705	SSI Septage / Composting				-		-				-	-	-	-
3.718	Saanich Peninsula Wastewater	1,100,000			900,000		2,000,000		1,750,000	150,000		100,000		2,000,000
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		19,050,000		19,050,000	-	17,650,000	400,000	-	1,000,000		19,050,000
3.810	Ganges Sewer Utility (SSI)		-		1,680,000		1,680,000	-	1,330,000		140,000	210,000		1,680,000
3.820	Maliview Sewer Utility (SSI)				-		-		-		-	-		-
3.830	Magic Lake Sewer Utility (Pender)	-			-		-	-			-	-		-
3.850	Port Renfrew Sewer				150,000		150,000		150,000		-	-		150,000
TOTAL		8,818,390	3,076,000	20,901,000	91,294,652	6,075,000	130,165,042	27,442,483	74,969,306	5,362,429	8,254,500	11,421,324	2,715,000	130,165,042

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2026														
Schedule B														
Service # Service Name		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	215,000					215,000			215,000				215,000
1.014	Chief Administrative Officer	5,402					5,402			5,402				5,402
1.015	Real Estate	1,090					1,090			1,090				1,090
1.016	Human Resources	3,222					3,222	-		3,222				3,222
1.017	Finance	131,312					131,312	100,000		31,312				131,312
1.018	Health & Capital Planning Strategies	3,222					3,222			3,222				3,222
1.022	Information Technology	2,120,650	-				2,120,650	2,059,000		61,650				2,120,650
1.024	GM - Planning & Protective Services	2,088					2,088			2,088				2,088
1.025	Corporate Emergency	-					-			-				-
1.027	Aboriginal Initiatives	1,611					1,611			1,611	-			1,611
1.105	Facilities Management	10,000	-				10,000	-		10,000				10,000
1.106	Facilities and Risk		-	135,000	-		135,000	-		-		135,000		135,000
1.107	Corporate Satellite Facilities			-			-					-		-
1.109	JDF Admin. Expenditures	2,000					2,000			2,000				2,000
1.110	SGI Admin. Expenditures	4,000					4,000			4,000				4,000
1.111	SSI Admin. Expenditures	9,400	-	-			9,400			9,400				9,400
1.118	Corporate Communications	2,701					2,701			2,701	-			2,701
1.123	Family Court Building			-			-	-		-	-	-		-
1.137	Galiano Island Community Use Building			-			-			-		-		-
1.141	SSI Public Library			-			-			-		-		-
1.226	Health Facilities - VIHA	-		937,500	-		937,500	-				737,500	200,000	937,500
1.235	SGI Small Craft Harbour Facilities				50,000		50,000	-		-		50,000		50,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-			-		-		-
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)	-			96,000		96,000				60,000	36,000		96,000
1.280	Regional Parks	71,600	305,000	-	7,801,894	5,000,000	13,178,494	260,000	5,000,000	376,600	5,165,890	2,376,004	-	13,178,494
1.290	Royal Theatre	-		93,000			93,000	-			-	93,000	-	93,000
1.295	McPherson Theatre	-		238,000			238,000	-			-	238,000		238,000
1.297	Arts Grants and Development	-					-			-				-
1.309	Climate Action and Adaptation	792,961					792,961	211,483			581,478			792,961
1.310	Land Banking and Housing	4,000		-			4,000		-	4,000	-		-	4,000
1.313	Animal Care Services	5,000	25,000	-	-		30,000			30,000			-	30,000
1.318	Building Inspection	6,000	50,000				56,000			56,000				56,000
1.323	ByLaw Services	-	-				-			-		-		-
1.324	Regional Planning Services	8,000					8,000			8,000				8,000
1.325	Community Planning	-			-		-			-		-		-
1.335	Geo-Spatial Referencing	-					-			-		-		-
1.350	Willis Point Fire	6,000	-	-			6,000			6,000		-		6,000
1.352	South Galiano Fire	10,800	85,000	-			95,800	-		95,800		-		95,800
1.353	Otter Point Fire	20,000		40,000			60,000			20,000		40,000		60,000
1.356	Pender Island Fire	18,000	-	-			18,000			18,000		-		18,000
1.357	East Sooke Fire	41,578	-	-			41,578			41,578		-		41,578
1.358	Port Renfrew Fire	-					-			-		-		-
1.359	North Galiano Fire	-					-			-		-		-
1.360	Shirley Fire Department	-					-			-		-		-
1.371	SSI Emergency Program	-					-			-		-		-
1.372	Emergency Planning Coordination	-	-				-			-		-		-
1.373	SGI Emergency Program	-					-			-		-		-
1.375	Hazardous Material Incident Response	-	-				-			-		-		-
1.377	JDF Search and Rescue	-					-			-		-		-
1.405	JDF EA Community Parks & Recreation				-	-	-				-	-		-
1.40X	SEAPARC	1,597,500	-	227,500	28,000	-	1,853,000	-	-	92,500	1,250,000	510,500		1,853,000
1.44x	Panorama Recreation	436,630	-	310,000	-		746,630	-	-	436,630	-	310,000		746,630
1.455	SSI Community Parks	15,000	-		5,095,000		5,110,000		5,000,000	15,000	50,000	45,000		5,110,000
1.458	SSI Community Recreation	5,000			5,000		10,000			5,000	-	5,000	-	10,000
1.459	SSI Park Land & Rec Programs	40,000	-	8,070,000	-	50,000	8,160,000		8,000,000	40,000	25,000	95,000		8,160,000

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Schedule B

		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.465	Saturna Island Community Parks				-		-					-		-
1.475	Mayne Island Community Parks	4,000		-	-		4,000				-	4,000		4,000
1.485	Pender Island Community Parks				80,000		80,000					80,000		80,000
1.495	Galiano Community Parks	-			4,900		4,900			-		4,900		4,900
1.521	Environmental Resource Management	385,000		-	1,950,000		2,335,000	200,000	300,000	385,000		1,450,000		2,335,000
1.523	Port Renfrew Refuse Disposal				-		-					-		-
1.575	Environmental Administration Services	6,000					6,000			6,000				6,000
1.576	Environmental Engineering Services	40,000	45,000				85,000	-		85,000				85,000
1.577	IW - Environmental Operations	125,000	630,000				755,000			755,000	-			755,000
1.578	Environmental Protection	77,000	55,000				132,000	-		132,000				132,000
1.911	911 Call Answer	-					-			-				-
2.610	Saanich Peninsula Water Supply	300,000			4,810,000		5,110,000		4,500,000	80,000		530,000		5,110,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)	-			2,215,000		2,215,000	-	2,215,000		-	-		2,215,000
2.622	Cedars of Tuam Water (SSI)	-			435,000		435,000		415,000		-	20,000		435,000
2.624	Beddis Water (SSI)				2,090,000		2,090,000	-	2,000,000		-	90,000		2,090,000
2.626	Fulford Water (SSI)	-			1,450,000		1,450,000	-	1,450,000		-	-		1,450,000
2.628	Cedar Lane Water (SSI)	-		35,000	320,000		355,000		290,000		-	65,000		355,000
2.630	Magic Lake Estates Water (Pender)	-			145,000		145,000	-			-	145,000		145,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			-		-		-		-	-		-
2.642	Skana Water (Mayne)				-		-	-			-	-		-
2.650	Port Renfrew Water	10,000			-		10,000			-		10,000		10,000
2.665	Sticks Allison Water (Galiano)				-		-					-		-
2.667	Surfside Park Estates (Mayne)	-			1,500,000		1,500,000		1,500,000			-		1,500,000
2.670	Regional Water Supply	1,880,000	775,000	40,000	47,375,000	290,000	50,360,000	18,595,000	27,390,000	775,000	3,600,000		-	50,360,000
2.680	JDF Water Distribution	165,000	774,000	40,000	7,705,000		8,684,000	7,890,000	-	774,000		20,000	-	8,684,000
2.682	Seagirt Water System				-		-		-		-			-
2.691	Wilderness Mountain Water Service				-		-	-						-
3.701	Millstream Site Remediation			-			-		-					-
3.705	SSI Septage / Composting				50,000		50,000				40,000	10,000	-	50,000
3.718	Saanich Peninsula Wastewater	350,000			150,000		500,000		250,000	150,000		100,000		500,000
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		8,400,000		8,400,000	-	7,000,000	400,000	-	1,000,000		8,400,000
3.810	Ganges Sewer Utility (SSI)		-		-		-	-	-		-	-		-
3.820	Maliview Sewer Utility (SSI)				-		-		-		-	-		-
3.830	Magic Lake Sewer Utility (Pender)	-			-		-		-		-	-		-
3.850	Port Renfrew Sewer				1,350,000		1,350,000		1,350,000		-			1,350,000
TOTAL		8,931,767	2,744,000	10,166,000	93,145,794	5,340,000	120,327,561	29,315,483	66,660,000	5,139,806	10,777,368	8,234,904	200,000	120,327,561

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN														
2027														
Schedule B														
		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.011	Board Expenditures	-					-			-				-
1.014	Chief Administrative Officer	10,852					10,852			10,852				10,852
1.015	Real Estate	-					-			-				-
1.016	Human Resources	4,833					4,833	-		4,833				4,833
1.017	Finance	57,110					57,110	25,000		32,110				57,110
1.018	Health & Capital Planning Strategies	2,180					2,180			2,180				2,180
1.022	Information Technology	295,000	-				295,000	245,000		50,000				295,000
1.024	GM - Planning & Protective Services	1,090					1,090			1,090				1,090
1.025	Corporate Emergency	-					-			-				-
1.027	Aboriginal Initiatives	4,881					4,881			4,881		-		4,881
1.105	Facilities Management	10,000	-				10,000	-		10,000				10,000
1.106	Facilities and Risk		-	100,000	-		100,000	-		-		100,000		100,000
1.107	Corporate Satellite Facilities			-			-			-		-		-
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	2,000					2,000			2,000				2,000
1.111	SSI Admin. Expenditures	-	-	-			-			-				-
1.118	Corporate Communications	4,881					4,881			4,881		-		4,881
1.123	Family Court Building			-			-	-		-	-	-		-
1.137	Galiano Island Community Use Building			-			-			-		-		-
1.141	SSI Public Library			-			-			-		-		-
1.226	Health Facilities - VIHA	-		-	-		-	-		-		-	-	-
1.235	SGI Small Craft Harbour Facilities				-		-	-		-		-		-
1.236	SSI Small Craft Harbour (Fernwood Dock)				-		-			-		-		-
1.238A	Community Transit (SSI)				40,000		40,000				5,000	35,000		40,000
1.238B	Community Transportation (SSI)	-			106,000		106,000				60,000	46,000		106,000
1.280	Regional Parks	54,300	120,000	45,000	6,095,000	5,000,000	11,314,300	-	5,000,000	174,300	3,070,000	3,070,000	-	11,314,300
1.290	Royal Theatre	-		-			-	-		-		-	-	-
1.295	McPherson Theatre	-		-			-	-		-		-		-
1.297	Arts Grants and Development	-					-			-				-
1.309	Climate Action and Adaptation	164,023					164,023	43,745			120,278			164,023
1.310	Land Banking and Housing	4,000		-			4,000		-	4,000	-		-	4,000
1.313	Animal Care Services	5,000	25,000	-	-		30,000			30,000			-	30,000
1.318	Building Inspection	6,000	-				6,000			6,000				6,000
1.323	ByLaw Services	-	-				-			-				-
1.324	Regional Planning Services	3,000					3,000			3,000				3,000
1.325	Community Planning	2,700			-		2,700			2,700	-			2,700
1.335	Geo-Spatial Referencing	-					-			-				-
1.350	Willis Point Fire	12,000	-	16,500			28,500			12,000		16,500		28,500
1.352	South Galiano Fire	9,700	-	-			9,700	-		9,700		-		9,700
1.353	Otter Point Fire	20,000		40,000			60,000			20,000		40,000		60,000
1.356	Pender Island Fire	23,000	-	-			23,000			23,000		-		23,000
1.357	East Sooke Fire	18,850	-	-			18,850			18,850		-		18,850
1.358	Port Renfrew Fire	-					-			-		-		-
1.359	North Galiano Fire	-					-			-		-		-
1.360	Shirley Fire Department	-					-			-		-		-
1.371	SSI Emergency Program	-					-			-		-		-
1.372	Emergency Planning Coordination	-	70,000				70,000			70,000				70,000
1.373	SGI Emergency Program	-					-			-		-		-
1.375	Hazardous Material Incident Response	20,000	300,000				320,000			320,000				320,000
1.377	JDF Search and Rescue	-					-			-				-
1.405	JDF EA Community Parks & Recreation				-	-	-				-	-		-
1.40X	SEAPARC	58,500		336,500	-	-	395,000	-	-	58,500	-	336,500		395,000
1.44x	Panorama Recreation	-	349,100	-	335,000		684,100	-	-	349,100	-	335,000		684,100
1.455	SSI Community Parks	15,000	20,000		40,000		75,000		-	15,000	30,000	30,000		75,000
1.458	SSI Community Recreation	10,000			-		10,000			5,000	-	5,000	-	10,000
1.459	SSI Park Land & Rec Programs	40,000	-	2,630,000	-	-	2,670,000		-	40,000	2,525,000	105,000		2,670,000

CAPITAL REGIONAL DISTRICT - CAPITAL EXPENDITURE PLAN									
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2027	Schedule B
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2027	Schedule B
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		CAPITAL EXPENDITURE					SOURCE OF FUNDING							
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debenture Debt	Equipment Repl Fund	Grants	Capital Reserves	Other	TOTAL
1.465	Saturna Island Community Parks				-		-					-		-
1.475	Mayne Island Community Parks	-		-	-		-				-	-		-
1.485	Pender Island Community Parks				50,000		50,000					50,000		50,000
1.495	Galiano Community Parks	-			32,000		32,000			-		32,000		32,000
1.521	Environmental Resource Management	385,000		-	1,500,000		1,885,000	-	-	385,000		1,500,000		1,885,000
1.523	Port Renfrew Refuse Disposal				-		-					-		-
1.575	Environmental Administration Services	-					-			-				-
1.576	Environmental Engineering Services	40,000	-				40,000	-		40,000				40,000
1.577	IW - Environmental Operations	125,000	615,000				740,000			740,000	-			740,000
1.578	Environmental Protection	97,000	-				97,000	-		97,000				97,000
1.911	911 Call Answer	-					-			-		-		-
2.610	Saanich Peninsula Water Supply	100,000			610,000		710,000		300,000	80,000		330,000		710,000
2.620	Highland Water (SSI)				-		-							-
2.621	Highland & Fernwood Water (SSI)	-			2,215,000		2,215,000	-	2,215,000		-	-		2,215,000
2.622	Cedars of Tuam Water (SSI)	-			415,000		415,000		415,000		-	-		415,000
2.624	Beddis Water (SSI)				2,422,000		2,422,000	-	2,422,000		-	-		2,422,000
2.626	Fulford Water (SSI)	-			1,450,000		1,450,000	-	1,450,000		-	-		1,450,000
2.628	Cedar Lane Water (SSI)			-	290,000		290,000		290,000		-	-		290,000
2.630	Magic Lake Estates Water (Pender)	-			75,000		75,000	-			-	75,000		75,000
2.640	Lyall Harbour Boot Cove Water (Saturna)				-		-		-		-	-		-
2.642	Skana Water (Mayne)	-			-		-	-			-	-		-
2.650	Port Renfrew Water	10,000			200,000		210,000		200,000		-	10,000		210,000
2.665	Sticks Allison Water (Galiano)				-		-					-		-
2.667	Surfside Park Estates (Mayne)	-			-		-		-			-		-
2.670	Regional Water Supply	1,260,000	855,000	40,000	34,305,000	220,000	36,680,000	19,825,000	10,000,000	855,000	6,000,000		-	36,680,000
2.680	JDF Water Distribution	170,000	710,000	40,000	6,355,000		7,275,000	6,545,000		710,000		20,000	-	7,275,000
2.682	Seagirt Water System				-		-	-	-		-			-
2.691	Wilderness Mountain Water Service				-		-	-						-
3.701	Millstream Site Remediation					-	-	-			-			-
3.705	SSI Septage / Composting				-		-				-	-	-	-
3.718	Saanich Peninsula Wastewater	250,000			1,450,000		1,700,000		1,250,000	150,000		300,000		1,700,000
3.798C	Debt - Core Area Wastewater Treatment Program	-	-		3,600,000		3,600,000	-	2,200,000	400,000	-	1,000,000		3,600,000
3.810	Ganges Sewer Utility (SSI)		-		-		-	-			-	-		-
3.820	Maliview Sewer Utility (SSI)				-		-		-		-	-		-
3.830	Magic Lake Sewer Utility (Pender)	-			-		-	-			-	-		-
3.850	Port Renfrew Sewer				400,000		400,000		400,000		-	-		400,000
TOTAL		3,295,900	3,064,100	3,248,000	61,985,000	5,220,000	76,813,000	26,683,745	26,142,000	4,740,977	11,810,278	7,436,000	-	76,813,000

2023 Staff Establishment Chart - DRAFT for Final Budget

REGULAR POSITIONS - ONGOING	Approved		Proposed		
Department/Division	2021	2022	2023	Community Need	IBC Reference
Executive Services					
<i>Executive Office</i>	4.00	5.00	5.00		
<i>Corporate Communications</i>	6.00	7.00	8.00	Accountability	15f-1.15 Digital Communication Governance and Support Services (1)
<i>Human Resources & Corporate Safety</i>	13.00	14.00	14.00		
TOTAL EXECUTIVE SERVICES	23.00	26.00	27.00		
Corporate Services					
<i>Administration, Legal and Risk Management</i>	6.00	9.00	9.00		
<i>Privacy and Information Services</i>	2.00	4.60	4.60		
<i>Legislative Services</i>	3.00	4.00	4.00		
<i>First Nations Relations</i>	3.00	4.00	4.00		
<i>Real Estate and SGI Administration</i>	4.00	4.00	4.00		
TOTAL CORPORATE SERVICES	18.00	25.60	25.60		
Finance & Technology					
<i>Administration, Planning and Local Services</i>	7.00	7.50	7.50		
<i>Financial Services</i>	45.70	48.25	47.50	Accountability	15f-1.3 EDRMS (2022) reduction (-1)
				Accountability	15f-1.24 Financial Services Support (0.25)
<i>Information Technology & GIS</i>	39.00	48.27	48.27		
<i>Arts & Culture</i>	2.80	2.80	3.00	Arts + Culture	12d-1 Arts Administrative Assistant (0.2)
TOTAL FINANCE & TECHNOLOGY	94.50	106.82	106.27		
Integrated Water Services					
<i>Administration</i>	7.29	8.29	8.29		
<i>Customer & Technical Services</i>	14.00	17.00	17.00		
<i>Infrastructure Engineering</i>	26.00	26.00	26.00		
<i>Infrastructure Operations</i>	0.00	0.00	0.00		
<i>Wastewater Infrastructure Operations</i>	68.89	68.89	74.50	Wastewater	8a-1.7 Wastewater Treatment Operators (Core Area) (2)
				Wastewater	8a-1.8 Manager Wastewater Conveyance (Core Area) (1)
				Water	10a-7 SSI Water Operations (1.61)
				Water	10a-8 Manager, SSI and SGI Operations (1)
<i>Water Infrastructure Operations</i>	50.00	50.00	50.00		
<i>Watershed Protection</i>	27.00	27.00	27.00		
TOTAL INTEGRATED WATER SERVICES	193.18	197.18	202.79		
Parks & Environmental Services					
<i>Administration</i>	3.00	3.00	3.00		
<i>Climate Action Programs</i>		5.00	5.00		
<i>Environmental Protection</i>	56.95	54.30	54.30		
<i>Environmental Resource Mgmt</i>	23.70	25.70	25.70		
<i>Facility Mgmt. & Engineering</i>	25.00	25.00	25.00		
<i>Panorama Recreation</i>	34.85	36.85	36.85		
<i>Regional Parks</i>	54.60	78.00	78.00		
<i>SEAPARC</i>	19.10	19.10	19.10		
TOTAL PARKS & ENVIRONMENTAL SERVICES	217.20	246.95	246.95		
Planning & Protective Services					
<i>Administration</i>	3.00	3.00	3.00		
<i>Building Inspection</i>	9.70	10.20	11.20	Financial Plan Amendment	To address backlog of building permit applications (1)
<i>Health & Capital Planning</i>	2.00	2.00	2.00		
<i>JDFEA Services</i>	3.70	4.30	4.30		
<i>Protective Services</i>	16.20	19.50	19.50		
<i>Regional & Strategic Planning</i>	7.00	8.00	8.00		
<i>Regional Housing</i>	48.00	52.00	58.00	Affordable Housing	1a-2 CRHC Operations (6)
TOTAL PLANNING & PROTECTIVE SERVICES	89.60	99.00	106.00		
SSI Administration (Executive Svcs)					
<i>SSI Administration</i>	5.80	5.80	6.00	Accountability	15a-1.1 SSI Administrative Support (0.2)
<i>SSI Parks & Recreation</i>	11.40	12.33	12.33		
TOTAL SSI ADMINISTRATION	17.20	18.13	18.33		
TOTAL CRD REGULAR POSITIONS (ONGOING)	652.68	719.68	732.94		

2023 Staff Establishment Chart - DRAFT for Provisional Budget

REGULAR POSITIONS - FIXED DURATION		Approved		Proposed		
Department/Division		2021	2022	2023	Community Need	IBC Reference
Finance & Technology						
Financial Services				2.50	Various	In support of other IBCs (2.5)
Information Technology & GIS				4.00	Accountability	15f-1.9 SAP Lifecycle Replacement (3) 15f-1.15 Digital Communication Governance and Support Services (1)
Parks & Environmental Services						
Climate Action Programs			1.00	1.00		
Environmental Protection		2.00	3.00	3.50	Wastewater Parks & Natural Resource Protection	8a-1.5 Lab Technician Core Area (term extension) 6h-1 Goose Mgt Service Establishment (0.5)
Environmental Resource Mgmt		2.00	1.00	1.00	Landfill & Recycling	9b-0.3 Food Waste Attendant (term extension)
Facility Mgmt. & Engineering			1.00	1.00		
Planning & Protective Services						
Health & Capital Planning		2.00	2.00	2.00	Health Facilities	14a-1 Health Capital Planning (Term) (term extension)
Regional Housing		8.80	10.80	11.00	Affordable Housing Affordable Housing	1a-2 CRHC Operations (term extension) 1a-10 Reaching Home (aux to term 0.2)
TOTAL CRD REGULAR POSITIONS (FIXED DURATION)		14.80	18.80	26.00		