



Notice of Meeting and Meeting Agenda Hospitals and Housing Committee

Wednesday, September 6, 2023

1:30 PM

6th Floor Boardroom
625 Fisgard St.
Victoria, BC V8W 1R7

K. Murdoch (Chair), J. Caradonna (Vice Chair), M. Alto, P. Brent, S. Brice, Z. de Vries, G. Holman, P. Jones, D. Kobayashi, C. McNeil-Smith, L. Szpak, C. Plant (Board Chair, ex officio)

The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

1. Territorial Acknowledgement

2. Approval of Agenda

3. Adoption of Minutes

3.1. [23-612](#) Minutes of the July 5, 2023 Hospitals and Housing Committee Meeting

Recommendation: That the minutes of the Hospitals and Housing Committee meeting of July 5, 2023 be adopted as circulated.

Attachments: [Minutes - July 5, 2023](#)

4. Chair's Remarks

5. Presentations/Delegations

The public are welcome to attend CRD Board meetings in-person.

Delegations will have the option to participate electronically. Please complete the online application at www.crd.bc.ca/address no later than 4:30 pm two days before the meeting and staff will respond with details.

Alternatively, you may email your comments on an agenda item to the CRD Board at crdboard@crd.bc.ca.

5.1. [23-619](#) Presentation: Julia O'Quinn, Director of Community Programs & Impact, Aboriginal Coalition to End Homelessness Society (ACEH); Re: Funding Request

Attachments: [Presentation: ACEH Annual Presentation](#)
[Appendix A: ACEH Service Deliverables 2022-23](#)

- 5.2. [23-621](#) Presentation: Sylvia Ceacero, Executive Director, and Jeff Bray, Co-Chair, Alliance to End Homelessness in the Capital Region (AEHCR); Re: Funding Request

Attachments: [Presentation: AEHCR Funding Request](#)

6. Committee Business

- 6.1. [23-560](#) Carey Lane Mortgage, Final Project Approval and Major Capital Plan (2023-2027) Amendments

Recommendation: The Hospitals and Housing Committee recommends to the Capital Region Housing Corporation Board:

- 1) That the Resolution of Directors in the form required by BC Housing Management Commission for the purposes of authorizing the execution of the Section 219 Covenants and the Loan and Mortgage documents for the Carey Lane Building Envelope Remediation (BER), substantially in the form as attached hereto as Appendix A, be approved;
- 2) That Ted Robbins, Chief Administrative Officer, and Nelson Chan, Chief Financial Officer, or their duly authorized delegates, or any two directors or officers of the Corporation be authorized to do all things necessary to affect the project and take such steps as are required to conclude the financing, construction and operation of the Carey Lane BER project; and
- 3) That the Capital Region Housing Corporation Major Capital Plan (2023-2027) be approved as amended in Appendix B.

Attachments: [Staff Report: Carey Lane Mtge, Final Proj Approval & Mjr Cap Plan Amendment](#)
[Appendix A: Draft Certified Resolution of Dirs - Forgivable Loan](#)
[Appendix B: Major Capital Plan \(2023-2027\) Amendment](#)

- 6.2. [23-618](#) Victoria General Hospital Medical Device Reprocessing Department Expansion - Approval of a Capital Bylaw

Recommendation: The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

- a) That Capital Regional Hospital District (CRHD) funding in the amount of \$1,272,000 be approved for the Victoria General Hospital Medical Device Reprocessing Department Expansion;
- b) That CRHD Bylaw No. 419, "Capital Regional Hospital District Capital Bylaw No. 189, 2023" be introduced and read a first, second, and third time; and
- c) That CRHD Bylaw No. 419 be adopted.

Attachments: [Staff Report: VGH Med. Device Reprocessing Dept. Exp.](#)
[Appendix A: CRHD Bylaw No. 419](#)

7. Notice(s) of Motion

8. New Business

9. Adjournment

The next meeting is October 4, 2023.

To ensure quorum, please advise Tamara Pillipow (tpillipow@crd.bc.ca) if you or your alternate cannot attend.

Meeting Minutes

Hospitals and Housing Committee

Wednesday, July 5, 2023

1:30 PM

**6th Floor Boardroom
625 Fisgard St.
Victoria, BC V8W 1R7**

PRESENT

Directors: K. Murdoch (Chair), J. Caradonna (Vice Chair), M. Alto, P. Brent, S. Brice, Z. de Vries, G. Holman (EP), P. Jones, D. Kobayashi (EP), C. McNeil-Smith, L. Szpak, C. Plant (Board Chair, ex officio)

Staff: T. Robbins, Chief Administrative Officer; K. Lorette, General Manager, Planning and Protective Services; D. Elliott, Senior Manager, Regional Housing; M. Lagoa, Deputy Corporate Officer; T. Pillipow, Committee Clerk (Recorder)

EP - Electronic Participation

The meeting was called to order at 1:30 pm.

1. Territorial Acknowledgement

Chair Murdoch provided a Territorial Acknowledgement.

2. Approval of Agenda

**MOVED by Director McNeil-Smith, SECONDED by Director Brice,
That the agenda for the July 5, 2023 Hospitals and Housing Committee meeting
be approved.
CARRIED**

3. Adoption of Minutes

3.1. [23-463](#) Minutes of the June 7, 2023 Hospitals and Housing Committee Meeting

**MOVED by Director McNeil-Smith, SECONDED by Director Brice,
That the minutes of the Hospitals and Housing Committee meeting of June 7,
2023 be adopted as circulated.
CARRIED**

4. Chair's Remarks

Chair Murdoch noted that he is looking forward to today's conversations and enjoying the good weather.

5. Presentations/Delegations

There were no delegations.

5.1. Presentations

5.1.1. [23-464](#) Presentation: Sylvia Ceacero, Alliance to End Homelessness (formerly GVCEH) re: GVCEH CRD Service Agreement Report 2022/23

S. Ceacero presented the Alliance to End Homelessness CRD Service Agreement Report.

Discussion ensued regarding the number of agencies involved with the organization.

6. Committee Business

6.1. [23-450](#) Capital Region Housing Corporation Operational Update - Second Quarter 2023

K. Lorette presented Item 6.1. for information.

Discussion ensued regarding:

- the annual turnover rate of Capital Region Housing Corporation units
- the BC Housing Registry Waitlist statistics
- clarification of the Homeless Individuals and Families Information System (HIFIS) process

6.2. [23-451](#) Major Capital Plan Status Report - Second Quarter 2023

K. Lorette presented Item 6.2. for information.

Discussion ensued regarding the status of Oak Bay Lodge and other projects.

6.3. [23-452](#) Previous Minutes of Other CRD Committees and Commissions for Information

The following minutes were received for information:

- a) Tenant Advisory Committee minutes - April 17, 2023**

7. Notice(s) of Motion

There were no notice(s) of motion.

8. New Business

There was no new business.

9. Adjournment

MOVED by Director McNeil-Smith, **SECONDED** by Director Brice,
That the July 5, 2023 Hospitals and Housing Committee meeting be adjourned at
2:14 pm.

CARRIED

CHAIR

RECORDER



ABORIGINAL COALITION TO END HOMELESSNESS

Scope and Deliverables for 2022-23

Prepared for:





LƏ́KʷƏNƏN

ESQUIMALT SONGHEES



104 - 736 BROUGHTON STREET



OL ABORIGINAL COALITION
END HOMELESSNESS



DIRECTOR, COMMUNITY PROGRAMS

OUR MISSION

To *lovingly* provide culturally supportive, affordable housing and services that end Aboriginal homelessness on Vancouver Island.



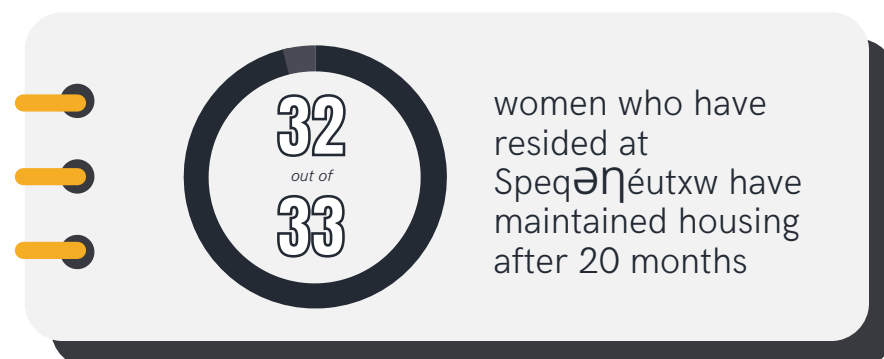
NON-PROFIT

REGISTERED CHARITY

INDIGENOUS-LED



DUAL MODEL OF HOUSING CARE





OUR VISION

Our Way is to care for all our people, from the youngest to the oldest. We are all one. Some of our people living away from home are suffering, isolated and homeless. We stand together to end homelessness.



4 PILLARS

FINDING WELLNESS

Culturally Supportive Housing

BUILDING COMMUNITY

Support Services

BEARING WITNESS

Community Relations

BUILDING OUR STRENGTH

Governance, Policy, Resources



DEVELOP & OPEN KWUM KWUM LELUM



- 44 Units
- Opened March 31st
- Welcomed home Family Members April 10th

- Native Medicine Gardens
- Indigenous Alcohol Harm Reduction Residence Program
- Culturally Supportive Recovery



CULTURALLY SUPPORTIVE RECOVERY



- 14 of 43 units
- Program Model (Island Health)
- Cultural Mentor & Elder

- Year 2 of 3, CIHR Research
- Visited Research Partners in AB
- Introduction of Cannabis Substitution



INDIGENOUS SYSTEMS IMPROVEMENT



Collaborative Response Network:

- SOLID
- PEERS
- Cool Aid
- Victoria Native Friendship Centre
- Umbrella Society
- Indigenous Harm Reduction Team
- Pandora Clinic
- Mustard Seed
- Our Place Society
- John Howard Society
- EFRY
- TAPS
- CLBC



5-YEAR HOUSING STRATEGY

450 UNITS TO SUPPORT CORE OPERATIONS



- Youth Prevention
 - Care Home underway (SCCFS)
- Family (Re)unification
 - Sacred Cradle House, dedicated units
- Island-Wide Expansion
 - Culturally Aligned Integrated Support
- Housing and Service Transitions
 - Wellness House and RH Update



GENDER-BASED VIOLENCE PROGRAM



- 2 Land-Based Safety Days
- 3 Relationships Building Days with the Victoria Police Department
- Island-Wide Networking
 - Port Hardy, Nanaimo, Campbell River, Port Alberni
- Development of Long-Term Action Plan

CREATING Change





CURRICULUM, HOUSING PROVIDERS



- Indigenous-led training, preparation, and education for Culturally Supportive Housing
- Promising discussion with Vancouver Island University; UVIC also engaged



DECOLONIZED HARM REDUCTION

FRAMEWORK



- Seasonal Land-Based Healing
- Cultural Mentorship
- Elders Advisory 2022

- Youth-Specific Approaches
- Community / Nation Reunification
- Indigenous Justice Program



LOBBYING FOR CORE FUNDING



- Federal Housing Advocate, Marie-Josée Houle
- MP Laurel Collins and MLA Grace Lore
- Ottawa: CMHC, ISC, Office of PM
- First Nation Housing & Infrastructure Council
- Federal Housing Advocate
- \$100,000 | City of Victoria



COMMUNITY REPRESENTATION



- Greater Victoria Coalition to End Homelessness Collaborations
- CAA Advisory & Placement
- Primary Care Networks (VNFC and Coast Salish Nations)
- Indigenous Outreach Workers
- Indigenous Advisory Primary Network Committee
- Downtown Service Provider monthly meetings



INTERNAL UPDATES



- **Application filed for union certification**
 - **Executive Director, Resignation**
 - **Director of Community Relations, Resignation**
 - **Board Member Charlayne Thornton-Joe, Resignation**



ABORIGINAL COALITION TO END HOMELESSNESS QUESTIONS?

Prepared for:



ABORIGINAL COALITION TO END HOMELESSNESS

101-736 Broughton Street

Victoria BC V8W 1E1

P: 250-590-8981

www.acehsociety.com

March 15, 2023

Attention: Don Elliott
Capital Regional District
625 Fisgard Street
Victoria, BC V8W 1R7

Re: Final Report on Scope & Deliverables for 2022-23/Capital Regional District

Introduction

Since inception as a housing provider in 2018, the Aboriginal Coalition to End Homelessness (ACEH) Society has experienced remarkable growth. With over 100 employees, the organization currently manages two culturally supportive housing sites, and has just opened a third 44-unit building in April 2023. Additionally, the ACEH operates three office spaces including a downtown storefront that welcomes the Indigenous Street Family. The organization has also expanded its departments, which now include youth, outreach, research, and housing development.

Despite having demonstrated significant results and reached out to multiple provincial ministries and Members of the Legislative Assembly, as well as federal ministers and Members of Parliament, the ACEH has not yet been able to access the core funding it requires.

In order to sustain our efforts and meet the expanding needs around finance, human resources, staff recruitment, retention, and more, we have been forced to submit up to 40 proposals per year simply to keep our doors open. This is an unsustainable pace that cannot be maintained by any Executive Director.

The ACEH would like to express its deep appreciation for the contribution made by the Capital Regional District's (CRD) Hospital and Housing Committee towards critical positions such as the Executive Director and Associate Director, as well as for overhead expenses. This funding is essential in allowing us to continue our important work.

The Executive Director Report on Deliverables 2022-23

Deliverable	Updates
Development and opening of Catherine Street House: development, research, planning, and implementation of 45 unit culturally-supportive house scheduled (delayed) to open in Fall 2022 on Catherine Street in Vic West.	<ul style="list-style-type: none"> House of Courage (Kwum Kwum Lelum) celebrated its opening March 31st, 2023, and welcomes in Family Members (residents) April 10th, 2023.

<p>Development of the Indigenized Alcohol Detox including Indigenized Alcohol Detox program</p>	<ul style="list-style-type: none"> - 14 units at House of Courage will be reserved for the Indigenous Alcohol Harm Reduction Program and the recovery/detox program. In preparation for the opening, a Recovery Model was completed with rollout/implementation beginning April 1st, 2023. The Indigenous Alcohol Harm Reduction Program has expanded to include cannabis substitution programming and research. Since fiscal 2020-21, in partnership with University of Victoria, University of Alberta, and the Calgary Aboriginal Standing Committee on Housing and Homelessness (ASCHH), the Executive Director has been leading a 3-year research project to co-create and co-design a residence managed alcohol program (MAP) that supports Indigenous peoples living in Calgary and Victoria who struggle with homelessness and severe alcohol use disorder. The research teams meet on an ongoing basis, and the ACEH consults with an Elders and Knowledge Keepers Advisory comprised of representatives from the three island tribal groups, Metis Nation, First Nations Health Authority, doctors, health care providers and traditional healers. In fiscal 2022-23 the ACEH brought Elders & Knowledge Keepers Advisory to Alberta to visit the Calgary research team and Ambrose Place (a managed alcohol program in Edmonton also led by Indigenous peoples).
<p>Lead Phase 2 of the Indigenous Systems Improvement Map (ISSIM) research project with a team of researchers. Oversee the continued work of the Collaborative Response Network made up of 10 most-accessed organizations as determined by the ISSIM.</p>	<ul style="list-style-type: none"> - September 28th, 2022, Collaborative Response Network Meeting - February 7th, 2023, Collaborative Response Network Meeting - The Collaborative Response Network continues to meet and as a network are considering growing our membership. A couple of community partners have been identified that were not originally identified by the street family because their service provision is invaluable. An example is the John Howard Society. They offer damage deposits, first month's rent, and support to individuals leaving corrections. There is a considerable amount of overlap with the CRN and the work of the John Howard

	<p>Society. We will continue to review the membership with the lens that members at the table are there to identify and, in some cases, fill the gaps that our street family is experiencing. There is an adaptable and open-hearted membership that is working hard to keep system-change and streamlined system navigation at the forefront of the work that we do as a network.</p>
<p>Development and implementation of the 5-Year Housing Strategy which will include a Youth Housing Strategy. Financial projections point to 250 housing units as a solid baseline towards financial sustainability and security. 250 units will provide the base core funding needed for staffing and operations for the organization.</p>	<p>Where We Are Going: Five Year Housing Strategy – Four Strategic Directions</p> <p>Direction One: YOUTH PREVENTION</p> <ul style="list-style-type: none"> - Homeless Prevention: Youth Care and Healing House - Transitions from incarceration through the ACEH's Place of Hope program - Program partnerships with experienced youth housing providers to address current precarity. <p>Direction Two: FAMILY (RE)UNIFICATION</p> <ul style="list-style-type: none"> - Transitional Housing for FNIM Moms & Babies - Family reunification units in all new supportive sites and an additional townhouse in Victoria for Family Reunification as part of the Evergreen redevelopment. <p>Direction Three: ISLAND-WIDE EXPANSION</p> <ul style="list-style-type: none"> - Culturally Aligned Integrated Support (CAIS) Program – wrap around supports in private market housing. - Kwakwaka'wakw Housing/CAIS Partnership 2023-24 - Nuu-chah-nulth Housing Partnership/CAIS 2024-25 - Apply to Requests for Proposals for Supportive Housing and Rent Supplements as they are announced. <p>Direction Four: HOUSING&SERVICE TRANSITIONS</p> <ul style="list-style-type: none"> - Wellness House – pre and post treatment services, cultural support, employment and training, and transition to independent housing. - Land Acquisition to further develop our land-based programming.
<p>Continue leading the operations of the Family Reunification Program</p>	<ul style="list-style-type: none"> - Solidified funding for full-time Family Reunification Program Coordinator for

<p>including management of the Family Townhouse.</p>	<p>2023-24 fiscal year. Expanded programming to include family reunification for all ACEH Family Members living in ACEH housing (appx. 63 individuals and their families to benefit from program).</p>
<p>Leading the Gender-Based Violence research project: Funded by Women and Gender Equality Canada this 3-year project (commenced in fiscal 2021-22) will increase Indigenous women's safety by honouring their proposed solutions, strengthen relationships with the Victoria Police Department, and engaging an island-wide network of leaders committed to this goal from Port Hardy to Victoria, while also collaborating on 4 webinars.</p>	<ul style="list-style-type: none"> - Island-wide networking with Port Hardy, Campbell River, and Nanaimo. - In 2022, the ACEH and the Victoria Police Department continued their 3-Year project in the spirit of Calls for Justice 9.2 and 9.7, to increase safety for Indigenous women and 2S+ peoples. Three Relationship Building Days were held in the year with Victoria Police Officers, Indigenous women, and ACEH staff, with the goal to gradually (re)build trust, develop stronger relationships, and break down stigma. All were well attended, with Saanich PD taking an interest in the work and joining for the third cultural feast event. The year culminated in a Gathering of leadership, where we planned for longer-term commitments to support Indigenous women in our respective community roles (i.e., hiring practices, cultural competency performance measurement). This day was witnessed and supported by community partners as well as Elders from the surrounding Nations. Other notable outcomes from this year included the Victoria Police Department receiving approval for a Cultural Liaison position, with support from the ACEH based on the voices of the Indigenous Street Family. Also of note, the ACEH received the 2022 Safe Communities Award from the Ministry of Public Safety and Solicitor General in recognition of this project's impact.
<p>Developing a curriculum for Housing Providers: the ACEH began studying the viability of educational and curricular opportunities in partnership with the University of Victoria's centre for Indigenous Research and Community-Led Engagement, and the University of Victoria's Faculty of Law Indigenous Initiatives program (along with other willing potential partners). The ACEH wants to find out how to formulate a blend of on-campus, practicum and field work instruction that advances knowledge on the pressing health and social challenges that Indigenous</p>	<ul style="list-style-type: none"> - Tabled until next fiscal year, with the return of Coreen Child who will lead this work. - Meeting scheduled May 16th, 2023 with University of Victoria.

<p>peoples face in Canada, and how we may better serve them in various social sectors, ranging from health care, social work, law and Justice, youth work, and public health. In fiscal 2022-23, the ACEH will meet with various stakeholders to begin this work.</p>	
<p>Decolonized Harm Reduction Framework Development and Implementation</p>	<ul style="list-style-type: none"> - Indigenous healing modalities are being continuously piloted and evaluated as a way for the Indigenous Street Family to heal from harms rooted in colonialism. These include land-based healing, access to Elder Mentors, the Family Reunification Program, and an Indigenous Alcohol Harm Reduction Program, among others. This work is ongoing as the ACEH gathers knowledge and builds relationships with communities Vancouver Island-wide. - The Decolonized Harm Reduction Framework - SECTIONS: <p><i>Early Lessons Learned</i></p> <p><i>Wisdom of the Elders Gathering</i></p> <p><i>Land-Based Healing</i></p> <p><i>Native Plant and Medicine Garden</i></p> <p><i>Indigenous Alcohol Harm Reduction Program</i></p> <p><i>Family Reunification Program</i></p> <p><i>Youth-Specific Approaches</i></p> <p><i>Wellness Services</i></p> <p><i>Elders Gathering 2022</i></p> <p><i>Indigenous Justice Program</i></p> <p><i>Bringing it All Together: 12-Month Land-Based Healing Program</i></p> <ul style="list-style-type: none"> - Will be completed by May 30, 2023.
<p>Lobbying for core-funding</p>	<ul style="list-style-type: none"> - Reached out to First Nation Housing & Infrastructure Council

	<ul style="list-style-type: none"> - At the forefront of our work, have consistently brought forward to MP - Laurel Collins and MLA Grace Lore - Received \$100,000 from Victoria City Council
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Associate Director Deliverables

Represent ACEH at key community tables:

<ul style="list-style-type: none"> • CAA Advisory; CAA Placement Committee (in keeping with the Community Plan and Reaching home directives) 	<ul style="list-style-type: none"> - Associate Director took Educational/Medical Leave - Director of Housing Development and Community Services, and Executive Director share the role of sitting at this table.
<ul style="list-style-type: none"> • CCI working group to ensure a culturally appropriate lens is being applied in the development of a regional systems change processes that address the issue of homelessness 	Incomplete
<ul style="list-style-type: none"> • Downtown Service Provider monthly meetings 	<ul style="list-style-type: none"> - Outreach and Community Relations Manager, Monique Horne at this table until December 2022 - Now the Director of Housing Development and Community Services participates on this table
<ul style="list-style-type: none"> • Indigenous Advisory Primary Network Committee 	<ul style="list-style-type: none"> - Table is idled, will re-engage when Coreen Child returns to ACEH April 2023
<ul style="list-style-type: none"> • Indigenous Networking Circle: Continue ongoing engagement with the Indigenous Networking Circle and ensure a representative from the ACEH attends the meetings. 	
<ul style="list-style-type: none"> • Greater Victoria Coalition to End Homelessness (GVCEH) Collaborations: Monthly participation on the GVCEH Steering Committee (Community Plan, Reaching Home, Systems Improvement, 	<ul style="list-style-type: none"> - Executive Director attends

GVCEH – Memorandum of Understanding, etc.)	
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Annual Budget

Description	Amount
Chief Executive Officer contribution to salary	\$40,000
Executive Director of Operations contribution to salary	\$50,000
ACEH Overhead related costs	\$60,000
Total	\$150,000

Conclusion

Sincerely,

Fran Hunt-Jinnouchi
Executive Director, Aboriginal Coalition to End Homelessness Society



ALLIANCE TO END **HOMELESSNESS**

IN THE CAPITAL REGION

Greater Victoria Coalition to End Homelessness

CRD – Request for funding Increase

Presented by:

Jeff Bray, CEO – Downtown Victoria Business Association
Community Co-Chair

Sylvia Ceacero, MBA, MA, MCRM
Executive Director





Vision

A region, a province, and a country where everyone has a safe place to call home.



Mission

To ensure experiences of homelessness in the Capital Region by 2030 are rare, brief, and non-recurring, and that housing and supports are culturally adaptive, creative, caring, and person-centered.

Guiding Principles



Person-Centered

People come first. We will provide housing and supports in ways that best meet the needs of people experiencing homelessness rather than organizing based on our efficiencies or expertise.



Adaptability & Innovation

People will be supported along their continuum of care, as needed; care and support will be individualized to people's needs, with an emphasis on integration into the community.

We embrace innovation and seek to learn from our actions and share that learning with the community.



Community Engagement

We build a broad range of support for our work and engage all community members in finding and implementing appropriate solutions.



Prevention

Identifying, mitigating, and advocating for systemic change that addresses the root causes of homelessness will be key components of our prevention work.



Our request

The Alliance thanks the CRD for its continued support and partnership over the years.

We are asking for an increase of a \$120,000.00 annually, from \$225,000.00 to \$345,000.00 per year and a yearly built-in negotiated cost of living adjustment.

This increase will provide the leveling required to support our core operations as the backbone organization in the homelessness serving sector.

Core Functions

01

Regional Planning and Coordination

Objective: Ensure plans and initiatives developed and implemented by the Alliance have a region-wide focus and that housing and services are well coordinated and integrated.



02

Ongoing Research

Objective: Conduct research in support of evidence-based strategies and policies to end homelessness, including effective practices used in other jurisdictions.



03

System Monitoring

Objective: Develop and implement a monitoring framework to ensure efforts to address homelessness are effective and are providing necessary outcomes for the region.



04

Communications and Engagement

Objective: Implement community engagement and awareness strategies to ensure the underlying contributing factors of homelessness, the extent of homelessness in the region and solutions to ending homelessness are better understood by interested and affected parties (partners) and the general public.



05

General Administration

Objective: Perform administrative functions required to support the Board and Committee activities, including overall day-to-day operations, annual business planning, and reviews of the long-term Community Plan and strategic plan as needed.



Five Strategic Goals Supporting Community Plan Outcomes



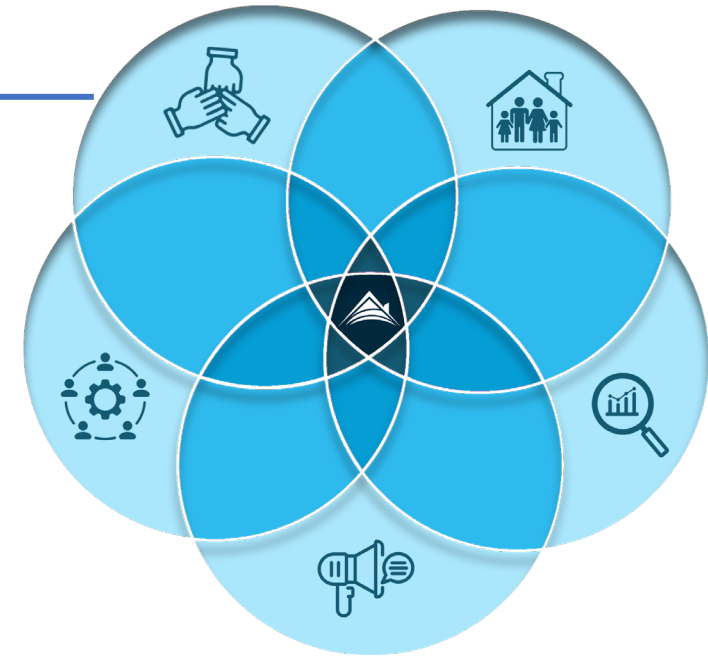
Five Strategic Goals Supporting Community Plan Outcomes

Collective Impact – Regional planning and coordination

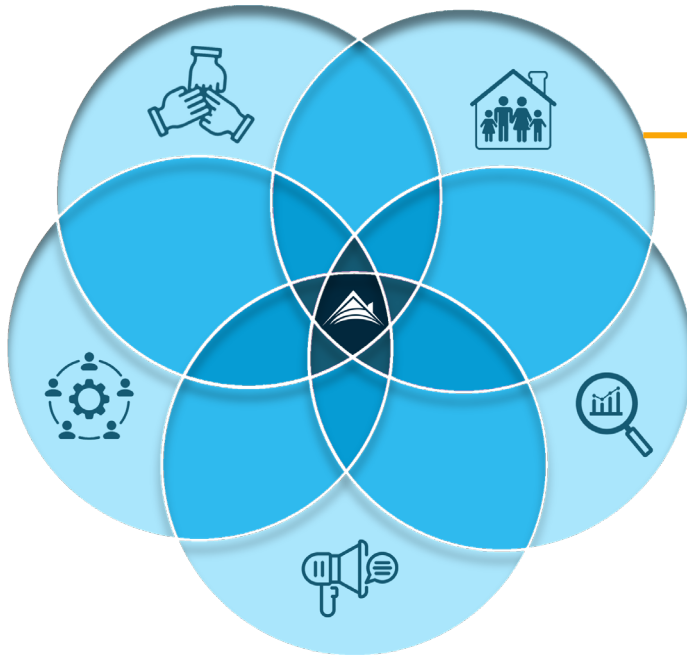
We align and focus the opportunities that arise from the intersection of our work in community through the development and strengthening of partnerships that result in system transformation, upstream and downstream.

Our objective is to ensure plans and initiatives developed and implemented by the Alliance have a region-wide focus and that service providers and partners come to coordinate and integrate their collective resources to reach functional-zero.

Collective engagement is central to the work of the organization. It is critical for the Alliance to continue to engage all partners and to facilitate conversations that will spark better outcomes.



Five Strategic Goals Supporting Community Plan Outcomes

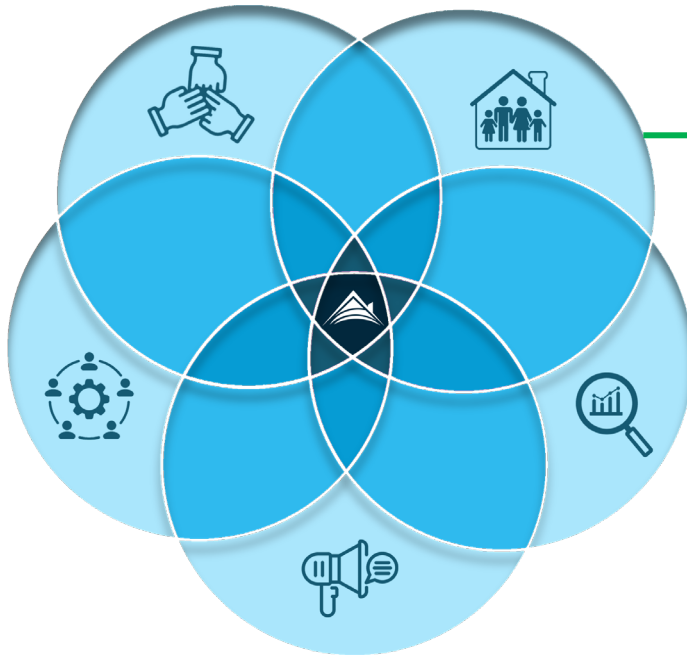


Sector Resilience: Supporting the People

We support our sector's human beings to thrive in the service of our community by developing best-practices approaches that are human capital centric.

The Alliance continues to ensure that the sector is supported with relevant training and with best-practice groups that provide its partners with qualified employees who can make their careers in this sector.

Five Strategic Goals Supporting Community Plan Outcomes



Research and Data

We uphold the highest standards of research and data to support evidence-based decision-making at all levels.

The Alliance develops a Community Data Dashboard and we support the CAA / HIFIS project to ensure we have a community driven information system that is effective and efficient.

We also incubate and support the development of IT based innovative solutions for specific populations.

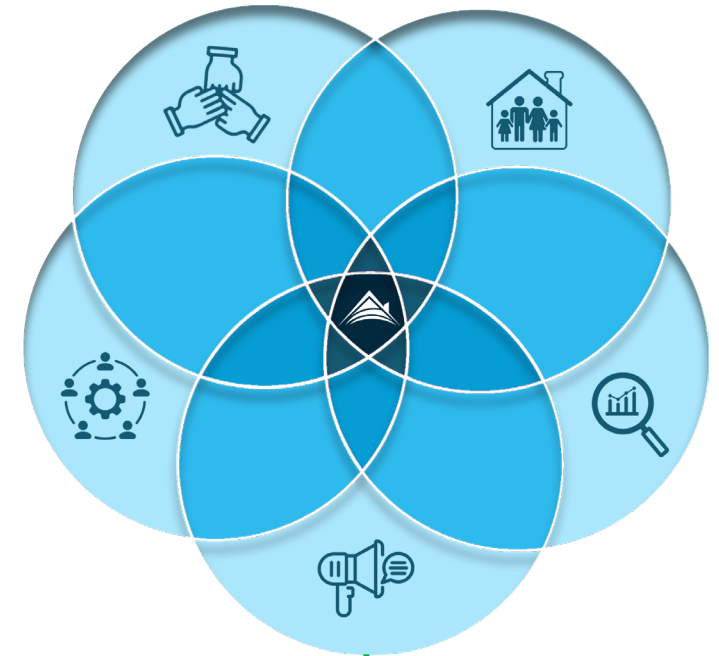
Five Strategic Goals Supporting Community Plan Outcomes

Advocacy and Communications – Unifying our Voices

We amplify the voice of the sector to reach its functional-zero-by-2030 goal through the development and implementation of a sector-wide advocacy and communications plan.

The Alliance supports the work of unifying our partner's message, develop a common vision and advocate for the changes that are required to achieve our collective goals.

We also ensure that the community is informed and educated by providing the tools required to reduce stigma and create inclusion for all.



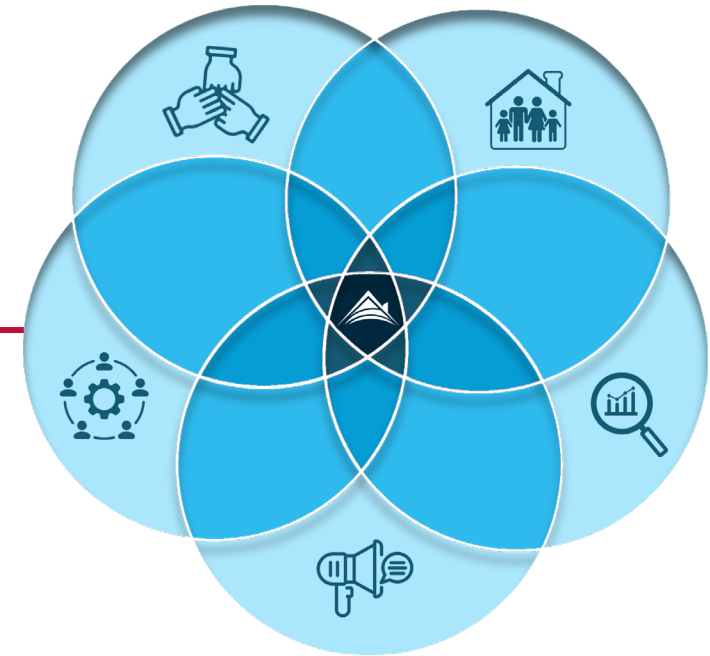
Five Strategic Goals Supporting Community Plan Outcomes

Organizational Strength: Keeping our Core Strong

We continue to develop an Alliance team that is adequately resourced to augment capacity that aligns and focuses on mission-critical actions that support the evolving needs of the sector.

Relational practices with all partners require continuity and are the cornerstone of successfully achieving our collective vision.

Our human resources are at the center of the work we do, and the Alliance must remain competitive and sustainable now and in the future.





Your Support will Afford

Alignment with the vision of functional-zero by 2030.

Continued critical work in prevention – upstream and downstream.

Regional engagement to align the vision for our community.

Ensure funding stability for the core needs of a backbone organization that convenes all partners to create efficient and effective solutions.



QUESTIONS



THANK YOU!

**REPORT TO HOSPITALS AND HOUSING COMMITTEE
MEETING OF WEDNESDAY, SEPTEMBER 06, 2023**

SUBJECT **Carey Lane Mortgage, Final Project Approval and Major Capital Plan (2023-2027) Amendments**

ISSUE SUMMARY

BC Housing Management Commission (BCHMC) requires a resolution from the Capital Region Housing Corporation (CRHC) Board of Directors to authorize the execution of the mortgage documents relating to the Carey Lane Building Envelope Remediation (BER) project. The resulting budget increase will require an amendment to the Major Capital Plan (2023-2027).

The Michigan Square Redevelopment project also requires an amendment to the Major Capital Plan (2023-2027) to update the 2023 forecasted expenditures.

The Policy to Determine Delegation of Authority for the CRHC requires that any acquisition, retention, management or divestment of lands or improvements or any interest or right in or with respect to property of the CRHC that exceeds \$500,000 be considered by the Board.

BACKGROUND

Carey Lane is a 22-unit townhouse complex located at 3910 Carey Road in Saanich which was constructed in 1989. Through the *CRHC Portfolio Renewal, Redevelopment and Development Strategy* (2016-2021) (RRD), Carey Lane was identified as a priority property for a BER, based on the recommendations from the Building Enclosure Condition Assessment Report (BECA). The BECA identified a need to address the replacement of many ailing building components that have exceeded their useful service life, such as the aluminum framed windows, and the surface applied cladding that does not incorporate a rainscreen wall system. Upgrading to modern vinyl windows and incorporating a rainscreen wall systems are both standard design elements within current construction practices.

On May 29, 2018, the CRHC Board approved a \$600,000 contribution from the Portfolio Stabilization Reserve and to apply for the National Housing Co-investment Fund (NHCF) Housing Repair and Renewal Stream to fund the project. The BER project was not successful through the NHCF as the existing townhouse units could not meet the accessibility requirements of the funding program. The project was stalled until 2021 when funding was secured through BCHMC's Capital Renewal Fund (CRF).

Design work for the BER was underway in early 2022. As part of the design process the Prime Consultant conducted an *Energy Conservation Measures: Building Energy Assessment Report*, which recommended the installation of new heating, cooling, and ventilation systems. This scope of work was not considered as part of the planned BER but was supported by BCHMC and CRHC to provide further energy conservation measures and reduce end-use consumption as well as reducing utility costs for tenants and improve overall satisfaction and occupant comfort, especially during extreme heat events. When the BER and mechanical system upgrades are complete, there is potential for approximately 75% savings in electricity use across the buildings.

In June 2023, the Invitation to Tender (ITT) was issued to pre-qualified contractors. The ITT closed on July 20, 2023, and BCHMC will provide final project approval on September 6, 2023, confirming grant funding and financing for the Carey Lane BER project.

ALTERNATIVES

Alternative 1

The Hospitals and Housing Committee recommends to the Capital Region Housing Corporation Board:

- 1) That the Resolution of Directors in the form required by BC Housing Management Commission for the purposes of authorizing the execution of the Section 219 Covenants and the Loan and Mortgage documents for the Carey Lane Building Envelope Remediation (BER), substantially in the form as attached hereto as Appendix A, be approved;
- 2) That Ted Robbins, Chief Administrative Officer, and Nelson Chan, Chief Financial Officer, or their duly authorized delegates, or any two directors or officers of the Corporation be authorized to do all things necessary to affect the project and take such steps as are required to conclude the financing, construction and operation of the Carey Lane BER project; and
- 3) That the *Capital Region Housing Corporation Major Capital Plan (2023-2027)* be approved as amended in Appendix B.

Alternative 2

That the Carey Lane Mortgage and Final Project Approval report be referred to staff for additional information based on the Hospital and Housing Committee direction.

IMPLICATIONS

Alignment with Board & Corporate Priorities

On April 12, 2023, the Capital Regional District Board approved the 2023-2026 Corporate Plan. The following initiatives under the Housing Priority are directly related to advancing the recommendations contained within this staff report: 5b-1 Support continued investment into existing housing stock to preserve and enhance the quality of the buildings and units.

Financial Implications

In December 2022, the CRHC Board approved the Major Capital Plan (2023-2027) which included a project budget of \$3.9 million (M) for the Carey Lane BER. The budget was based on a Class D estimate which was carried out in October 2022. Class D estimates are based on conceptual design drawings and are typically accurate to within 20%-30%. In June 2023, procurement of the Prime Contractor was carried out to facilitate project delivery under the *CCDC2 – Stipulated Price Contract*. Through this procurement the final control budget has been increased by 56% or \$2.2M from the estimated budget in the Major Capital Plan (2023-2027). The final project budget, including contingency is \$6.1M. Cost increases can be attributed to adjustment to the mechanical and electrical design elements that were not fully considered when the Class D estimate was carried out. Additionally, ongoing material cost escalation and the continued shortage of available trade contractors are both contributing factors to the budget increase. BCHMC has agreed to increase the value of the 10-year forgivable loan to cover the additional costs, which limits this cost increase from impacting the CRHC.

On August 30, 2023, BCHMC will provide approval for the Carey Lane BER final project budget of \$6.1M. The project will receive an equity contribution of \$600,000 from the CRHC through the Portfolio Stabilization Reserve as well as funding of \$5.5M, in the form of a forgivable mortgage, through the CRF.

At January 1, 2023, the Portfolio Stabilization Reserve had a balance of \$3.9M and is forecasted to have a balance of \$3.3M remaining after the CRHC makes the agreed upon \$600,000 contribution to the Carey Lane project.

The forgivable mortgage of \$5.5M will be registered on title of the property, including a covenant stipulating the CRHC will continue to operate the units for the intended purpose of housing low-to-moderate income households. The mortgage principal will be forgiven at a rate of 1/10 per year and no interest will be accrued over the 10-year term. In the event of a default by the CRHC, interest is payable on the balance of the principal outstanding under the loan at a rate equal to the Royal Bank of Canada Prime Rate plus 2% per year until the loan is repaid.

Table 1: Capital Budget

Budget Description	Amount	% of Budget
Hard Costs	\$4,584,555	76%
Soft Costs	\$338,000	6%
Contingencies	\$1,127,445	19%
Total Project Costs	\$6,050,000	100%
CRHC Equity	\$(600,000)	(10)%
Capital Renewal Fund	\$(5,450,000)	(90)%
Total Equity/Deductions	\$(6,050,000)	(100)%
Forgivable Mortgage Principal	\$5,450,000	

Major Capital Plan (2023-2027) Amendments

As a result of the Carey Lane budget increase an amendment to the Major Capital Plan (2023- 2027) is required to reflect the budget increase and the 2023 forecasted expenditures.

Additionally, the Michigan Square Redevelopment project requires a minor amendment to the Major Capital Plan (2023-2027) to reflect an increase to the 2023 forecasted expenditures. The 2023 forecasted expenditures are increasing from \$17.9M to \$21.5M that result from an underspend of \$3.6M in 2022. The total Michigan Square budget of \$34.3M will not change as a result of this Major Capital Plan (2023-2027) amendment and the project is on target for completion in February 2024, as planned.

The required amendments for Carey Lane and Michigan Square are reflected in Appendix B, Major Capital Plan (2023-2027) Amendment.

CONCLUSION

The CRHC must secure financing through BCHMC to complete the Carey Lane BER project. The final project budget of \$6,050,000 was approved by BCHMC on August 30, 2023. The final project budget has increased by 56% or \$2.2M from the estimated budget in the CRHC Major Capital Plan (2023-2027).

Equity contributions for the project total \$6.1M and include a forgivable \$5.5M mortgage, secured against title, and a \$600,000 equity contribution from the CRHC's Portfolio Stabilization Reserve. There will be no repayable debt on this project if the CRHC continues to operate the buildings for the intended purpose.

Two minor amendments are required in the Major Capital Plan (2023-2027) to reflect the budget increase on the Carey Lane BER project and the 2023 forecasted expenditures on the Michigan Square Redevelopment project.

The Policy to Determine Delegation of Authority for the CRHC requires that all documents relating to mortgages valued over \$500,000, and legal documents pertaining restrictive covenants be approved by the CRHC Board.

RECOMMENDATION

The Hospitals and Housing Committee recommends to the Capital Region Housing Corporation Board:

- 1) That the Resolution of Directors in the form required by BC Housing Management Commission for the purposes of authorizing the execution of the Section 219 Covenants and the Loan and Mortgage documents for the Carey Lane Building Envelope Remediation (BER), substantially in the form as attached hereto as Appendix A, be approved;
- 2) That Ted Robbins, Chief Administrative Officer, and Nelson Chan, Chief Financial Officer, or their duly authorized delegates, or any two directors or officers of the Corporation be authorized to do all things necessary to affect the project and take such steps as are required to conclude the financing, construction and operation of the Carey Lane BER project; and
- 3) That the *Capital Region Housing Corporation Major Capital Plan (2023-2027)* be approved as amended in Appendix B.

Submitted by:	Don Elliott, BA, MUP, Senior Manager, Regional Housing
Concurrence	Emily Sinclair, MCIP, RPP, Acting General Manager, Planning & Protective Services
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENTS:

Appendix A: Draft Certified Resolution of Directors – Forgivable Loan
Appendix B: Major Capital Plan (2023-2027) Amendment

CAPITAL REGION HOUSING CORPORATION

(the "Borrower")

CERTIFIED COPY OF

RESOLUTION OF DIRECTORS

"WHEREAS the Borrower is or will be the registered owner of the property at 3910 Carey Road, Saanich, BC, V8Z 4E2, legally described as **PID: 012-067-032, Lot A Section 50, Victoria Plan VIP47381** (collectively the "Property"), (the "Project") under the British Columbia Housing Management Commission ("BCHMC") Capital Renewal Funding Program and

WHEREAS the Borrower needs to borrow money in order to facilitate the renovation and/or repair of the Project;

BE IT RESOLVED THAT:

1. The Borrower borrow up to a maximum amount of \$5,450,000 by way of a forgivable loan secured by a mortgage as required to facilitate of the Project in accordance with the Loan Commitment Letter;
2. The Borrower execute and deliver all documents required by BCHMC or the lender of the monies, in such form and containing such terms, covenants, provisos and conditions as are satisfactory to or required by them, including without limitation a mortgage and affordable housing agreement (if applicable); and
3. Any two officers or directors of the Borrower for and on behalf of the Borrower be and are hereby authorized to execute and deliver under the seal of the Borrower or otherwise, all such deeds, documents and other writings and to do such acts and things in connection with the Property and the Project as they, in their discretion, may consider to be necessary or desirable for giving effect to this resolution and for the purpose of fulfilling the requirements of BCHMC or the lender of the monies."

I, _____, THE UNDERSIGNED, _____ of the **Capital Region Housing Corporation** hereby certify the above to be a true copy of a resolution duly passed by the Directors of the Borrower at a meeting held on the _____ day of _____, 20____ (and sanctioned by a special resolution of the Borrower if such sanction is required), and that such resolution has not been rescinded, amended or modified and is now in full force and effect.

WITNESS my hand this _____ day of _____, 20_____.

Witness

(Secretary or President)

CAPITAL REGION HOUSING CORPORATION

APPENDIX B

page 1

FIVE YEAR MAJOR CAPITAL EXPENDITURE PLAN SUMMARY - 2023 to 2027 Amendment 1

	Type	Estimate Class	Total Project Budget	Forecast spent at Dec/22	Balance Remaining at Dec/22	2023	2024	2025	2026	2027	TOTAL
EXPENDITURE											
2782 Spencer - CHF	B	Class A	19,883,209	19,883,209	-	-	-	-	-	-	-
Prosser - RHFP	Lease	Class A	13,613,091	-	13,613,091	13,613,091	-	-	-	-	13,613,091
Michigan - RHFP / CHF	B	Class A	34,252,658	11,217,725	23,034,933	21,461,537	1,573,396	-	-	-	23,034,933
Caledonia - CHF	B	Class A	70,989,386	12,955,904	58,033,482	23,000,000	23,000,000	12,033,482	-	-	58,033,482
Carey Lane - BER	B	Class D	6,050,000	46,332	6,003,668	1,200,000	4,803,668	-	-	-	6,003,668
Pandora - CHF	Lease	Class D	83,352,598	-	83,352,598	250,000	250,000	250,000	250,000	82,352,598	83,352,598
Drake Road	B	Conceptual	80,000	-	80,000	80,000	-	-	-	-	80,000
Campus View Redevelopment - RHFP	B	Class C	52,014,357	250,000	51,764,357	2,500,000	16,421,452	16,421,452	16,421,452	-	51,764,357
Village on the Green Redevelopment - RHFP	B	Conceptual	64,967,643	10,000	64,957,643	465,000	3,546,252	20,315,464	20,315,464	20,315,464	64,957,643
New Redevelopment Projects	B	Conceptual	450,000	-	450,000	450,000	-	-	-	-	450,000
			345,652,942	44,363,170	301,289,772	63,019,628	49,594,768	49,020,398	36,986,916	102,668,061	301,289,772
SOURCE OF FUNDS (combined)											
Mortgage Debt	Debt		218,978,617	20,532,974	198,445,643	39,089,519	24,263,396	24,888,287	32,116,380	77,778,061	198,135,643
Grants (Federal, Provincial, Local)	Grant		122,528,073	22,830,196	99,697,877	22,330,109	23,785,120	24,132,111	4,870,536	24,890,000	100,007,877
CRHC Equity	Equity		1,546,252	-	1,546,252	-	1,546,252	-	-	-	1,546,252
UOA Reserve	Res		2,600,000	1,000,000	1,600,000	1,600,000	-	-	-	-	1,600,000
			345,652,942	44,363,170	301,289,772	63,019,628	49,594,768	49,020,398	36,986,916	102,668,061	301,289,772

CAPITAL REGION HOUSING CORPORATION

APPENDIX B

page 2

FIVE YEAR MAJOR CAPITAL EXPENDITURE PLAN SUMMARY - 2023 to 2027 Amendment 1

		Total Project Budget	Forecast spent at Dec/22	Balance Remaining at Dec/22	2023	2024	2025	2026	2027	TOTAL
SOURCE OF FUNDS (by project)										
2782 Spencer - CHF										
Mortgage Debt	Debt	13,983,209	13,983,209	-	-	-	-	-	-	-
Grants	Grant	5,900,000	5,900,000	-	-	-	-	-	-	-
		19,883,209	19,883,209	-	-	-	-	-	-	-
Prosser - RHFP										
Mortgage Debt	Debt	9,427,078	-	9,427,078	9,427,078	-	-	-	-	9,427,078
Grants	Grant	4,186,013	-	4,186,013	4,186,013	-	-	-	-	4,186,013
		13,613,091	-	13,613,091	13,613,091	-	-	-	-	13,613,091
Michigan - RHFP / CHF										
Mortgage Debt	Debt	22,369,698	6,549,765	15,819,933	14,246,537	1,263,396	-	-	-	15,509,933
Grants	Grant	10,882,960	4,667,960	6,215,000	6,215,000	310,000	-	-	-	6,525,000
UOA Stabilization Reserve	Res	1,000,000	-	1,000,000	1,000,000	-	-	-	-	1,000,000
		34,252,658	11,217,725	23,034,933	21,461,537	1,573,396	-	-	-	23,034,933
Caledonia - CHF										
Mortgage Debt	Debt	50,449,386	-	50,449,386	15,415,904	23,000,000	12,033,482	-	-	50,449,386
Grants	Grant	19,540,000	11,955,904	7,584,096	7,584,096	-	-	-	-	7,584,096
UOA Stabilization Reserve	Res	1,000,000	1,000,000	-	-	-	-	-	-	-
		70,989,386	12,955,904	58,033,482	23,000,000	23,000,000	12,033,482	-	-	58,033,482
Carey Lane - BER										
UOA Stabilization Reserve	Res	600,000	-	600,000	600,000	-	-	-	-	600,000
Grants	Grant	5,450,000	46,332	5,403,668	600,000	4,803,668	-	-	-	5,403,668
		6,050,000	46,332	6,003,668	1,200,000	4,803,668	-	-	-	6,003,668
Pandora - CHF										
Mortgage Debt	Debt	57,462,598	-	57,462,598	-	-	-	-	57,462,598	57,462,598
Grants	Grant	25,890,000	-	25,890,000	250,000	250,000	250,000	250,000	24,890,000	25,890,000
		83,352,598	-	83,352,598	250,000	250,000	250,000	250,000	82,352,598	83,352,598
Drake Road										
Grants	Grant	80,000	-	80,000	80,000	-	-	-	-	80,000
		80,000	-	80,000	80,000	-	-	-	-	80,000
Campus View Redevelopment - RHFP										
Mortgage Debt	Debt	29,276,257	-	29,276,257	-	-	12,854,805	16,421,452	-	29,276,257
Grants	Grant	22,738,100	250,000	22,488,100	2,500,000	16,421,452	3,566,648	-	-	22,488,100
		52,014,357	250,000	51,764,357	2,500,000	16,421,452	16,421,452	16,421,452	-	51,764,357
Village on the Green Redevelopment - RHFP										
Mortgage Debt	Debt	36,010,391	-	36,010,391	-	-	15,694,927	20,315,464	-	36,010,391
Equity	Equity	1,546,252	-	1,546,252	-	1,546,252	-	-	-	1,546,252
Grants	Grant	27,411,000	10,000	27,401,000	465,000	2,000,000	20,315,464	4,620,536	-	27,401,000
		64,967,643	10,000	64,957,643	465,000	3,546,252	20,315,464	20,315,464	20,315,464	64,957,643
New Redevelopment Projects										
Grants	Grant	450,000	-	450,000	450,000	-	-	-	-	450,000
		450,000	-	450,000	450,000	-	-	-	-	450,000

**REPORT TO HOSPITALS AND HOUSING COMMITTEE
MEETING OF WEDNESDAY, SEPTEMBER 06, 2023**

SUBJECT **Victoria General Hospital Medical Device Reprocessing Department Expansion – Approval of a Capital Bylaw**

ISSUE SUMMARY

Approval of a Capital Regional Hospital District (CRHD) \$1,272,000 Capital Expenditure and Borrowing Bylaw is required for Island Health to proceed with the \$4,240,000 Victoria General Hospital (VGH) Medical Device Reprocessing Department (MDRD) Expansion capital project.

BACKGROUND

The current MDRD at VGH has outgrown its existing space and is unable to intake new operating room (OR) instrumentation safely until more sterile storage space has been provided. This limits the ability to increase OR slates resulting in decreased capacity for surgical expansion and overcrowding in the MDRD creates safety hazards. Renovation will enable the safe intake of new OR instrumentation enabling the ability to increase OR slates and ensure infection control standards are maintained.

A bylaw (Appendix A) authorizing the capital contribution is required for CRHD to contribute \$1,272,000, which is 30% of the total capital budget of \$4,240,000.

ALTERNATIVES

Alternative 1

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

- a) That Capital Regional Hospital District (CRHD) funding in the amount of \$1,272,000 be approved for the Victoria General Hospital Medical Device Reprocessing Department Expansion;
- b) That CRHD Bylaw No. 419, “Capital Regional Hospital District Capital Bylaw No. 189, 2023” be introduced and read a first, second, and third time; and
- c) That CRHD Bylaw No. 419 be adopted.

Alternative 2

That the Victoria General Hospital Medical Device Reprocessing Department Expansion – Approval of a Capital Bylaw report be referred back to staff for additional information based on Hospitals and Housing Committee direction.

IMPLICATIONS

Financial Implications

The MDRD VGH project has been included in the CRHD capital plan for several years as a potential funding partnership between the CRHD and Island Health. Island Health will provide \$2,968,000 (70%) and CRHD \$1,272,000 (30%), for a total project cost of \$4,240,000.

The project budget and CRHD share are reflected in the amended 2023-2032 CRHD Ten Year Capital Plan that was approved by the Board on March 15, 2023. The project costs will be cash flowed over years 2023-2025 and the CRHD share of \$1,272,000 will be debt financed through the Municipal Finance Authority. The cost of debt servicing for the CRHD contribution has been included in the 2023 Board Approved Financial Plan based on cash flow projections provided by Island Health.

In order to fulfill the CRHD's commitment to the MDRD VGH project, a Capital Expenditure and Borrowing Bylaw must be approved and is presented in Appendix A.

CONCLUSION

Approval of a CRHD Capital expenditure and Borrowing Bylaw is required to proceed with the VGH MDRD expansion project. This capital project will help ensure Island Health is able to provide quality health care services for the capital region.

RECOMMENDATION

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

- a) That Capital Regional Hospital District (CRHD) funding in the amount of \$1,272,000 be approved for the Victoria General Hospital Medical Device Reprocessing Department Expansion;
- b) That CRHD Bylaw No. 419, "Capital Regional Hospital District Capital Bylaw No. 189, 2023" be introduced and read a first, second, and third time; and
- c) That CRHD Bylaw No. 419 be adopted.

Submitted by:	Michael Barnes, MPP, Senior Manager, Health and Capital Planning Strategies
Concurrence:	Emily Sinclair, MCIP, RPP, Acting General Manager, Planning & Protective Services
Concurrence:	Stephen Henderson, BSc, PGD Eng, MBA, Acting General Manager, Corporate Services
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENT

Appendix A: CRHD Bylaw No. 419, "Capital Regional Hospital District Capital Bylaw No. 189, 2023"

CAPITAL REGIONAL HOSPITAL DISTRICT BYLAW NO. 419

CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL BYLAW NO. 189, 2023

WHEREAS the Board of the Capital Regional Hospital District proposes to borrow and expend money for the capital expenditures described in Schedule "A" attached hereto and forming an integral part of this Bylaw;

And whereas those capital expenditures have received the approval required under Section 23 of the *Hospital District Act*;

Now therefore the Board of the Capital Regional Hospital District enacts the following capital expenditure and borrowing bylaw as required by Sections 32 and 33 of the *Hospital District Act*.

1. The Board hereby authorizes and approves the borrowing and expenditure of money necessary to complete the capital expenditures as described in Schedule "A" attached.
2. The Board authorizes and approves the borrowing of a net sum not exceeding \$1,272,000 upon the credit of the District by the issuance and sale of securities in a form and a manner agreed to by the Municipal Finance Authority of British Columbia. The term of the securities and the repayment of the principal and interest shall be over a term not to exceed FIVE years.
3. To meet the payments of principal and interest during the term of the securities, there shall be included in the estimates of the Regional Hospital District each year, the respective amounts of principal and interest falling due in that year.
4. The Board hereby delegates the necessary authority to the Treasurer of the Capital Regional Hospital District to settle the terms and conditions of the borrowing and to undertake such temporary borrowing as is necessary to provide funding in advance of the receipt of funds from the Municipal Finance Authority of British Columbia.
5. This Bylaw may be cited for all intents and purposes as the "Capital Regional Hospital District Capital Bylaw No. 189, 2023".

READ A FIRST TIME THIS	DAY OF	, 2023
READ A SECOND TIME THIS	DAY OF	, 2023
READ A THIRD TIME THIS	DAY OF	, 2023
ADOPTED THIS	DAY OF	, 2023

Chair

Corporate Officer

SCHEDULE "A"

Bylaw No. 419

CAPITAL REGIONAL HOSPITAL DISTRICT

CAPITAL BYLAW NO. 189, 2023

Name of Facility	Project Description	Project Number	Amount Covered by CRHD Bylaw (30%)	Amount covered by Province/Island Health (70%)	Other Share (0%)	Total Project Cost
Victoria General Hospital	Medical Device Reprocessing Department Expansion	C-189-01	\$1,272,000	\$2,968,000	\$0.00	\$4,240,000
		Total	\$1,272,000	\$2,968,000	\$0.00	\$4,240,000