



Notice of Meeting and Meeting Agenda Finance Committee

Wednesday, March 6, 2024

9:00 AM

6th Floor Boardroom
625 Fisgard St.
Victoria, BC V8W 1R7

S. Brice (Chair), P. Jones (Vice Chair), P. Brent, C. Coleman, S. Goodmanson, D. Kobayashi,
M. Little, K. Williams, R. Windsor, C. Plant (Board Chair, ex-officio)

The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

1. Territorial Acknowledgement

2. Approval of Agenda

3. Adoption of Minutes

3.1. [24-222](#) Minutes of the January 3, 2024 Finance Committee Meeting

Recommendation: That the minutes of the Finance Committee meeting of January 3, 2024 be adopted as circulated.

Attachments: [Minutes - January 3, 2024](#)

4. Chair's Remarks

5. Presentations/Delegations

The public are welcome to attend CRD Board meetings in-person.

Delegations will have the option to participate electronically. Please complete the online application at www.crd.bc.ca/address no later than 4:30 pm two days before the meeting and staff will respond with details.

Alternatively, you may email your comments on an agenda item to the CRD Board at crdboard@crd.bc.ca.

6. Committee Business

- 6.1. [24-096](#) Capital Regional District External Grants Update
- Recommendation:** There is no recommendation. This report is for information only.
- Attachments:** [Staff Report: CRD External Grants Update](#)
 [Appendix A: External Grants Dashboard](#)
 [Appendix B: Grant Alerts](#)
- 6.2. [24-097](#) Capital Regional District Investment Portfolio Holdings and Performance
Annual Update
- Recommendation:** There is no recommendation. This report is for information only.
- Attachments:** [Staff Report: Investment Portfolio Holdings Update](#)
 [Appendix A: Investment Policy](#)
 [Appendix B: Market Analysis](#)
 [Appendix C: Invest Holdings & Performance](#)
 [Appendix D: MFAs Pooled Investment Products](#)
- 6.3. [24-132](#) Internal Controls Over Financial Reporting
- Recommendation:** There is no recommendation. This report is for information only.
- Attachments:** [Staff Report: Internal Controls Over Financial Reporting](#)
- 6.4. [24-212](#) Bylaw No. 4588: Regional Parks Loan Authorization Bylaw No. 1, 2024
- Recommendation:** The Finance Committee recommends to the Capital Regional District Board:
1. That Bylaw No. 4588, "Regional Parks Loan Authorization Bylaw No. 1, 2024", be introduced and read a first, second and third time; and
 2. That approval on behalf of the participating areas for Bylaw No. 4588 be obtained through the municipal and electoral area consent process, according to sections 346 and 347 of the Local Government Act, and if successful, that Bylaw No. 4588 be referred to the Inspector of Municipalities for approval.
- Attachments:** [Staff Report: Bylaw 4588 LA Regional Parks](#)
 [Appendix A: Bylaw 4588](#)
- 6.5. [24-184](#) 2024 Provincial Budget Highlights
- Recommendation:** There is no recommendation. This report is for information only.
- Attachments:** [Staff Report: 2024 Provincial Budget Highlights](#)
 [Appendix A: 2024 Provincial Budget Highlights](#)

7. Notice(s) of Motion

8. New Business

9. Adjournment

The next meeting is May 1, 2024.

To ensure quorum, please advise Jessica Dorman (jdorman@crd.bc.ca) if you or your alternate cannot attend.

Meeting Minutes

Finance Committee

Wednesday, January 3, 2024

9:00 AM

6th Floor Boardroom
625 Fisgard St.
Victoria, BC V8W 1R7

PRESENT

Directors: S. Brice (Chair), P. Jones (Vice Chair), P. Brent (EP), C. Coleman, S. Goodmanson (9:02 am) (EP), D. Kobayashi (EP), M. Little, K. Williams, C. Plant (Board Chair, ex-officio)

Staff: T. Robbins, Chief Administrative Officer; N. Chan, Chief Financial Officer; R. Lachance, Senior Manager, Financial Services; M. Lagoa, Deputy Corporate Officer; J. Dorman, Committee Clerk (Recorder)

EP - Electronic Participation

Guests: L. Lee, Lead Audit Engagement Partner, KPMG; S. Burden, Auditor, KPMG; C. Rice-Gural, Auditor, KPMG

Regrets: Director R. Windsor

The meeting was called to order at 9:00 am.

1. Territorial Acknowledgement

Vice Chair Jones provided a Territorial Acknowledgement.

2. Approval of Agenda

MOVED by Director Coleman, **SECONDED** by Director Little,
That the agenda for January 3, 2024 Finance Committee meeting be approved.
CARRIED

3. Adoption of Minutes

3.1. [24-020](#) Minutes of the November 1, 2023 Finance Committee Meeting

MOVED by Director Williams, **SECONDED** by Director Little,
That the minutes of the Finance Committee meeting of November 1, 2023 be adopted as circulated.
CARRIED

4. Chair's Remarks

Chair Brice wished everyone a Happy New Year, and stated that the strong financial headwinds could impact the economy and making the committee mindful of those impacts on the community.

5. Presentations/Delegations

There were no delegations.

5.1. Presentations

5.1.1. [24-012](#) Presentation: 2023 Audit Planning, Lenora Lee, Lead Audit Engagement Partner, KPMG (Verbal)

L. Lee presented the 2023 Audit Planning Reports

Discussion ensued on the following:

- risk assessment procedures and utilization of the Code of Conduct
- evaluation of honesty and ethical integrity
- spectrum versus black and white analysis

6. Committee Business

6.1. [23-975](#) Capital Regional District 2023 Audit Planning Discussion

N. Chan spoke to Item 6.1.

Discussion ensued on the following:

- operating versus capital expenses
- materiality and industry sector benchmark
- internal mechanisms and error rectification

**MOVED by Director Jones, SECONDED by Director Little,
The Finance Committee recommends to the Capital Regional District Board:
That the Capital Regional District 2023 Audit Plan developed by KPMG be
approved.
CARRIED**

6.2. [24-009](#) 2024 Finance Committee Terms of Reference

N. Chan presented Item 6.2. for information.

Discussion ensued on the reporting structure of the Royal and McPherson Theatres Services Advisory Committee through to the Finance Committee.

6.3. [23-976](#) Capital Regional District External Grants Update

N. Chan presented Item 6.3. for information.

Discussion ensued on the following:

- measurement of success and return on investment
- grant application feedback and unconditional requirements
- Province of BC's Active Transportation Infrastructure Grant application
- electoral area grants and competition of funds

6.4. [23-977](#) Bylaw No. 4597: Security Issuing Bylaw, Spring 2024

N. Chan spoke to Item 6.4.

MOVED by Director Jones, SECONDED by Director Coleman,

The Finance Committee recommends to the Capital Regional District Board:

- 1. That Bylaw No. 4597, "Security Issuing Bylaw No. 1, 2024", be introduced and read a first, second and third time; and**
- 2. That Bylaw No. 4597 be adopted.**

CARRIED

6.5. [24-002](#) Bylaw No. 4596: Saanich Peninsula Wastewater Services Loan Authorization Bylaw No. 1, 2024

N. Chan spoke to Item 6.5.

MOVED by Director Jones, SECONDED by Director Coleman,

The Finance Committee recommends to the Capital Regional District Board:

- 1. That Bylaw No. 4596, "Saanich Peninsula Wastewater Services Loan Authorization Bylaw No. 1, 2024", be introduced and read a first, second and third time; and**
- 2. That participating area approval for Bylaw No. 4596 be obtained by way of the municipal consent process for North Saanich, Central Saanich and Sidney, and if successful, be referred to the Inspector of Municipalities for approval.**

CARRIED

6.6. [23-1001](#) Previous Minutes of the Royal and McPherson Theatres Services Advisory Committee for Information.

Discussion ensued on the status of expressed support from the City of Victoria and District of Oak Bay on the Amended Bylaw regarding consent to increase requisition for participating theaters.

The following minutes were received for information:

- a) Royal and McPherson Theatres Services Advisory Committee minutes of May 3, 2023.**
- b) Royal and McPherson Theatres Services Advisory Committee minutes of June 7, 2023.**

7. Notice(s) of Motion

There were no notice(s) of motion.

8. New Business

There was no new business.

9. Adjournment

MOVED by Director Coleman, **SECONDED** by Director Little,
That the January 3, 2024 Finance Committee meeting be adjourned at 10:03 am.
CARRIED

CHAIR

RECORDER



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**REPORT TO FINANCE COMMITTEE
MEETING OF WEDNESDAY, MARCH 06, 2024**

SUBJECT **Capital Regional District External Grants Update**

ISSUE SUMMARY

To provide the Finance Committee and the Capital Regional District (CRD) Board a bimonthly update on external grants activity for the period between December 19, 2023 and February 19, 2024.

BACKGROUND

This report summarizes activities and outcomes since the CRD External Grants Update was last presented in January 2024. The External Grants Dashboard (Appendix A) details applications submitted, updated, awarded and declined as of 2024. Appendix B provides a summary of grant alerts for 2024 referencing CRD grant applications approved, pending and declined/withdrawn.

IMPLICATIONS

Financial Implications

Grants/Contributions Awarded

1. \$9,922,687 through Canada Mortgage and Housing Corporation's Rapid Housing Initiative – Cities Stream to support the creation of new permanent affordable housing
2. \$252,492 through the Province of British Columbia's (BC) Local Government Housing Initiative to support zoning and development projects needed to meet new legislative requirements through projects such as Official Development Plan updates, Housing Needs Reports as well as other activities
3. \$25,000 through BC Hydro's Energy Audit Program to help fund an integrated energy audit of the Saanich Peninsula Wastewater Treatment Plant, includes profiling energy demand/consumption and development of an opportunity registry
4. \$7,513 through CleanBC's Custom Incentive Program to help fund electrification of Panorama's dehumidification system and support an associated greenhouse gas (GHG) reduction study
5. \$1,000 through the BC Recreation and Parks Association's 2024 Family Day Grant Program to support Family Day activities at The Sooke and Electoral Area Parks and Recreation Commission (SEAPARC)

There are three grants under news embargo.

Applications Submitted

Six CRD applications were submitted:

1. \$100,000 through the Island Coastal Economic Trust’s Capital and Innovation Program to fund the Schooner Way-School Trail on Pender Island - estimated total project cost \$1,430,000
2. \$50,000 through the BC Alliance for Healthy Living’s Active Community Grants to fund SEAPARC programs aimed at rehabilitation and reintegration of those with breast cancer and brain injuries - estimated total project cost \$55,250
3. \$32,200 through the BC Alliance For Healthy Living’s Active Community Grants to fund Panorama Recreation programming to support tennis instruction for Saanich Peninsula schools - estimated total project cost \$39,710
4. \$29,970 through Union of BC Municipalities’ (UBCM) Community Emergency Preparedness Fund to support modernization of the CRD’s Virtual Evacuee Registration and Assistance Team through the purchase of specialized equipment
5. \$5,485 through Canadian Tire Jumpstart’s Community Development Grants to fund Panorama Recreation programming to support tennis instruction for Saanich Peninsula schools - estimated total project cost \$39,710
6. \$4,557 through BC Hydro’s Community ReGreening Program to support the beautification of the Dinner Bay Park Fitness Circuit on Mayne Island - estimated total project cost \$7,000

Service Delivery Implications

New Grant Opportunities

Forty grant calls (including programs with multiple streams) were issued during the reporting period and are summarized in Table 1. Appendix B details relevant active grants (as of February 19, 2024) and lists recently closed grants for 2024. Appendix B also references CRD grant applications approved, pending and declined/withdrawn.

Table 1: Grant Calls Issued

Grant	Deadline	Information
TD Friends of the Environment Foundation Grant – TD Bank Group	15-Jan-24 15-Jul-24	A national charity that funds environmental projects across Canada
Energy Innovation Program – National Energy Systems Modelling Call – Public Health Agency of Canada	26-Jan-24	Funding for energy sector technology and its role in achieving a net-zero emissions economy
Emergency Support Services (ESS) equipment and training – UBCM	26-Jan-24 31-Jan-25	For volunteer/responder recruitment, retention and training as well as equipment to support the modernization of ESS
Smart Renewables and Electrification Pathways (SREP’s) Program Capacity Building Stream – Natural Resource Canada	31-Jan-24	Funds to transition to a cleaner electrical grid with renewable energy, energy storage and grid modernization

Grant	Deadline	Information
2024 Family Day Event Grant – BC Recreation and Parks Association	01-Feb-24	Funds to support community recreational and cultural activities that will be free of charge over the Family Day weekend
Active Communities Grant Program – BC Alliance for Healthy Living	05-Feb-24	Create or expand accessible physical activity opportunities by reducing financial and transportation barriers
Our Priorities Fund – Real Estate Foundation of BC	07-Feb-24	Funds to support law and policy reform around land use, fresh water, built environments, food sovereignty and the real estate profession
Low Carbon Economy Challenge – Environment and Climate Change Canada	08-Feb-24	Leverages Canadian ingenuity to reduce GHG emissions and generate clean growth
Research and Knowledge Initiative – Infrastructure Canada	09-Feb-24	Funds projects focused on key Government of Canada research and data priorities related to housing, infrastructure and communities
Active Transportation Planning - UBCM	09-Feb-24	Incorporating active transportation components into formal planning documents
ParticipACTION Community Challenge – ParticipACTION Canada	13-Feb-24	To help promote and deliver sport and physical activity opportunities to equity-denied populations
Community Salmon Program – Pacific Salmon Foundation	15-Feb-24 15-Oct-24	To provide resources to enable the public to participate in Fisheries and Oceans Canada's Salmon Enhancement Program
Green Jobs Initiative – Canadian Parks and Recreation Association	16-Feb-24	Funding to support learning experiences for youth in the green jobs sector
Canadian Tourism and Growth Program – Pacific Economic Development Canada	20-Feb-24	Funding for local communities to grow and develop tourism products and experiences
Multiculturalism and Anti-Racism Program – Organizational Capacity Building Component Heritage Canada	22-Feb-24	Provide funding to build an organization's internal capacity to meet the objectives of the Multiculturalism and Anti-Racism Program
Energy Innovation Program – Utilization Focus Area – Natural Resources Canada	23-Feb-24	Supports research, development and carbon dioxide utilization technologies that reduce costs, energy and permanent carbon sequestration
Fairs, Festivals and Events Fund – Ministry of Tourism, Arts, Culture and Sport	25-Feb-24	Funds to help community event organizers recover from cost increases, reduced sponsorship and severe weather events
Canada Post Community Foundation Grants – Canada Post	01-Mar-24	Funding for projects that create or expand services such as purchasing new equipment or launching new programs

Grant	Deadline	Information
Local Government Development Approvals Program – UBCM	08-Mar-24	To improve development approval processes while meeting local government planning and policy objectives
Connecting Communities – Government of BC	14-Mar-24	Funds for broadband infrastructure for underserved households in areas that lack internet service
Rapid Housing Initiative – Canada Mortgage and Housing Corporation	31-Mar-24	Funding for permanent affordable housing for vulnerable and targeted populations
BC Employer Training Grant – Work BC	31-Mar-24	To support skills training for new hires to increasing job security or a move into better jobs for employees
Canada Arts Presentation Fund – Heritage Canada	01-Apr-24 15-Oct-24	Funds for organizations that offer support to arts presenters
Arts Impact Grant – BC Arts Council	02-Apr-24	Funding for arts and cultural organization’s foundational, community, or artistic and cultural impact
Community to Community Program (C2C) – UBCM	05-Apr-24 06-Sep-24 06-Dec-24	To support C2C forums and First Nation-local government reconciliation and relationship building through agreements, joint plans and/or strategies for reviewing by-laws and/or policies
Public Notifications and Evacuation Route Planning – UBCM	26-Apr-24	Funding programs to enhance the resiliency of local governments, First Nations and communities in responding to emergencies
Community Development Grants – Canadian Tire Jumpstart	30-Apr-24 31-Aug-24 31-Dec-24	Two funding streams: <ol style="list-style-type: none"> 1. Programming Support – develop or sustain the delivery of sport or physical-based activities 2. Operational Support – to build inclusive, equitable, safe sport participation experiences
Asset Management Planning – UBCM	10-May-24 27-Sep-24	To support planning grants, training subsidies and the development of asset management resources
Plastics Action Fund – Alacrity Canada	02-Dec-24	To support new projects and project financing in the Regional Plastics Innovation Category in communities with a population of less than 25,000
Codes Acceleration Fund – Natural Resources Canada	31-Mar-27	To adopt the highest energy performance such as net-zero emissions codes for municipal and regional governments with two streams: <ol style="list-style-type: none"> 1. Authority to adopt energy codes 2. No authority to adopt energy codes

Grant	Deadline	Information
Community Building Retrofit Initiative – Green Municipal Fund	Continuous (limited funding)	Retrofit existing community buildings to lower GHG emissions and extend their life cycle
Integrated Energy Audit – BC Hydro	Continuous	An integrated energy audit to improve efficiency and manage energy costs
Green Municipal Fund – Federation of Canadian Municipalities	Continuous	Funding for constructing sustainable municipal buildings, community energy systems, waste-to-energy projects, fleet electrification and net-zero transformation
Clean Energy for Rural and Remote Communities Program – Natural Resources Canada	Continuous	Provides funding for renewable energy and capacity building projects in rural and remote communities. Accepting application for only two streams: 1. Biomass heating, district heating, combined heat and power systems 2. Research, development, and demonstration projects
Multiculturalism and Anti-Racism Program – Events Component – Heritage Canada	Continuous	Funding for community-based events that promote intercultural or interfaith understanding or celebrate a community's history and culture
Capital Project: Stormwater quality, community project – Green Municipal Fund	Continuous	A low-interest loan with a grant for a capital project to remove 60% of total suspended solids and other contaminants (e.g., E. coli, salt, grease) from stormwater treatment
Connecting BC Program – Phase Two: Connectivity Infrastructure Strategy	Continuous	To support the development of regional connectivity infrastructure

CONCLUSION

The CRD recognizes grants as a supplementary funding source to address the needs of services provided to the region. The External Grants Update outlines how the CRD continues to integrate and consider grant opportunities relative to service needs. Local partners are informed of these opportunities through the Grants Dashboard and Grants Alerts. The CRD will continue to provide a bimonthly summary of activities and outcomes in the External Grants Update.

RECOMMENDATION

There is no recommendation. This report is for information only.

Submitted by:	Lia Xu, MSc., CPA, CGA, Finance Manager, Local Services
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENTS

- Appendix A: 2024 External Grants Dashboard
- Appendix B: 2024 Grant Alerts

APPENDIX A

2024 EXTERNAL GRANTS DASHBOARD

(updated 19-Feb-24)

 Approved	 Pending	 Declined / Withdrawn
5	26	0
\$10,208,693	\$78,668,091	\$0

2024 Approved Grants

Department	Grant Program	Project	Amount (\$)	Year Submitted
Parks & Environmental Services	CleanBC – BC Hydro Custom Incentive Program <i>*New</i>	Panorama Recreation Arena Dehumidifier Electrification	7,514	2023
	Energy Audit Program – BC Hydro <i>*New</i>	Saanich Peninsula Wastewater Treatment System Energy Study	25,000	2023
	Family Day Grant Program – BC Recreation and Parks Association <i>*New</i>	SEAPARC Family Day Activities	1,000	2024
Planning & Protective Services	Rapid Housing Initiative – Canada Mortgage and Housing Corporation <i>*New</i>	1502 Admirals Road Housing Project	9,922,687	2022
	Local Government Housing Initiative – Province of BC <i>*New</i>	For projects such as: Official Development Plan updates, Housing Needs Reports and other activities	252,492	2023
Total			10,208,693	

APPENDIX A

2024 Pending Grants

Department	Grant Program	Project	Amount (\$)	Year Submitted
Corporate Services	Active Transportation Infrastructure Stream – BC Active Transportation Infrastructure Grants Program	Schooner Way-School Trail-Pender Island	500,000	2023
	Economic Diversification Stream – Rural Economic Diversification and Infrastructure Program	Last-mile Connectivity and Economic Diversification for the Southern Gulf Islands	576,816	2023
	Capital and Innovation Program – Island Coastal Economic Trust *New	Schooner Way-School Trail-Pender Island	100,000	2024
	Community REGreening Program – BC Hydro *New	Dinner Bay Park Fitness Circuit Beautification	4,557	2024
Executive Services	Community Grants Fund – Salt Spring Island Foundation	Portlock Park Bleachers	9,000	2023
	Community Grants Fund – Salt Spring Island Foundation	Inclusive Recreation Gym & Swim	10,000	2023
	Community Grants Fund – Salt Spring Island Foundation	Rollerskating for Youth Drop-in	4,900	2023
	Bloom Fund – Salt Spring Island Foundation	Mount Maxwell Community Park Preservation and Improvement	100,000	2023

APPENDIX A

Department	Grant Program	Project	Amount (\$)	Year Submitted
Executive Services (Con't)	Economic Diversification Stream – Rural Economic Diversification and Infrastructure Program	Ganges Harbourwalk Revitalization Project - Detailed Designs	100,000	2023
	Active Transportation Infrastructure Stream – BC Active Transportation Infrastructure Grants Program	Merchant Mews Pathway Project	112,000	2023
Integrated Water Services	Disaster Mitigation and Adaptation Fund – Infrastructure Canada	Capital Regional District – Regional Water System Upgrades – Disaster Mitigation and Adaptation Improvement Project.	63,150,000	2023
Parks & Environmental Services	CleanBC Communities Fund – Climate Change Mitigation – Green Infrastructure Stream – Investing in Canada Infrastructure Program	Capital Regional District Public Electric Vehicle Charging Network Project	6,403,671	2022
	Active Transportation Fund – Infrastructure Canada	Galloping Goose Regional Trail and Selkirk Trestle Enhancement Project (Submitted by Ministry of Transportation and Infrastructure, in partnership with Regional Parks)	5,848,328	2022
	CleanBC – BC Hydro Commercial Custom Program	Panorama Energy Recovery Project	200,000	2020
	Community Grant Program – Tire Stewardship BC	Greenglade Community Centre Playground	18,472	2023

APPENDIX A

Department	Grant Program	Project	Amount (\$)	Year Submitted
Parks & Environmental Services (Con't)	Active Transportation Infrastructure Stream – BC Active Transportation Infrastructure Grants Program	Regional Trestles Renewal, Trails Widening and Lighting Project	500,000	2023
	Grant Program for Specialized Equipment and Training for Police and Related Agencies – Civil Forfeiture Office	Park Ranger Equipment	4,462	2023
	Active Community Grant Program – BC Alliance For Healthy Living *New	Serve's Up! Tennis for Saanich Peninsula Schools – Panorama Programming	32,200	2024
	Community Development Grants – Canadian Tire Jumpstart *New	Serve's Up! Tennis for Saanich Peninsula Schools – Panorama Programming	5,485	2024
	Active Community Grant Program – BC Alliance For Healthy Living *New	Moving on With Your Life (after brain injury) and Beyond Breast Cancer – SEAPARC Programming	50,000	2024
Planning & Protective Services	Community Resiliency Initiative Grant – 2023 FireSmart Community Funding & Supports – UBCM	Capital Regional District FireSmart Project – 2023	348,790	2022
	Sustainable Affordable Housing Study Grant – Green Municipal Fund – Federation of Canadian Municipalities	Campus View Redevelopment Project	175,000	2023

APPENDIX A

Department	Grant Program	Project	Amount (\$)	Year Submitted
Planning & Protective Services (Con't)	Active Transportation Network Planning Stream – BC Active Transportation Infrastructure Grants Program	Juan de Fuca Electoral Area - Active Transportation Network Plan	30,000	2023
	Community Emergency Preparedness Fund – UBCM	Capital Regional District Fire Department Training & Equipment Project 2024	179,440	2023
	Sustainable Affordable Housing Study Grant – Green Municipal Fund – Federation of Canadian Municipalities	Village on the Green Affordable Housing Redevelopment Study	175,000	2023
	Community Emergency Preparedness Fund – UBCM <i>*New</i>	Emergency Support Services Equipment and Training	29,970	2024
Total			78,668,091	

APPENDIX A

X 2024 Declined / Withdrawn Grants

Department	Grant Program	Project	Amount (\$)	Year Submitted
Total			0	

2024 GRANT ALERTS

Open Grants as of Feb-19-24 (Including Approved, Pending and Declined/Withdrawn)

DEADLINE	PROGRAM	DESCRIPTION
20-Feb-24	Canadian Tourism and Growth Program – Pacific Economic Development Canada [LINK]	Funding for local communities to grow and develop tourism products and experiences
22-Feb-24	Multiculturalism and Anti-Racism Program – Organizational Capacity Building Component – Heritage Canada [LINK]	Provide funding to build an organization’s internal capacity to meet the objectives of the Multiculturalism and Anti-Racism Program
22-Feb-24	Canada’s Charged for Change Program – Aviva [LINK]	Funding for electric vehicle charging stations and electric vehicle infrastructure in public places, workplaces and multi-unit residential buildings in underserved communities of less than 100,000
23-Feb-24	Energy Innovation Program – Utilization Focus Area – Natural Resources Canada [LINK]	Supports research, development and CO ² utilization technologies that reduce costs, energy and permanent carbon sequestration
23-Feb 24	2024 Emergency Operations Centres Equipment and Training – UBCM [LINK]	Funding to support the purchase of equipment and supplies required to maintain or improve Emergency Operations Centres (EOC) and to enhance EOC capacity through training and exercises
25-Feb-24	Fairs, Festivals and Event Funds – Ministry of Tourism, Arts, Culture and Sport [LINK]	Funds to help community event organizers recover from cost increases, reduced sponsorship, and severe weather events
28-Feb-24	Capital Projects Stream – Rural Transit Solutions Fund – Infrastructure Canada [LINK]	Funding for rural and remote community capital projects to support both traditional and non-traditional transport modes and transportation systems

APPENDIX B

DEADLINE	PROGRAM	DESCRIPTION
01-Mar-24	Canada Post Community Foundation Grants – Canada Post [LINK]	Funding for projects that create or expand services such as purchasing new equipment or launching new programs
08-Mar-24	Local Government Development Approvals Program – UBCM [LINK]	To improve development approval processes while meeting local government planning and policy objectives
14-Mar-24	Connecting Communities – Government of B.C. [LINK]	Funds for Broadband Infrastructure for underserved households in areas that lack internet service
28-Mar-24 04-Oct-24 28-Mar-25	2024/25 Disaster Risk Reduction-Climate Adaption – UBCM [LINK]	Funding to reduce risks from future disasters due to natural hazards and climate-related risks through three streams: <ol style="list-style-type: none"> 1. Foundational activities including risk mapping, risk assessments and planning. 2. Non-structural projects including land use planning and education and temporary mitigation equipment 3. Small Scale Structural Projects
31-Mar-24	Community Safety Support Fund – Fierste Canada Pride (FCP) [LINK]	Provides funding to both FCP members and non-members for Pride Festivals and Events between June 1, 2023 and March 31, 2024
31-Mar-24	Jobs and Growth Fund In British Columbia – Pacific Economic Development Canada [LINK]	Funding for four streams: <ol style="list-style-type: none"> 1. Activities that support the transition to a green economy 2. Activities that foster an inclusive recovery 3. Activities that advance Canada’s competitiveness and grow small and medium-sized enterprises through digital adoption 4. Activities that strengthen capacity in sectors critical to Canada’s recovery
31-Mar-24	B.C. Employer Training Grant – Work BC [LINK]	To support skills training for new hires to increase job security or a move into better jobs for employees
31-Mar-24	Rapid Housing Initiative – Canada Mortgage and Housing Corporation (CMHC) [LINK]	Funds for 4,500 new units of permanent affordable housing for vulnerable and targeted populations with 25% towards women-focused projects <ul style="list-style-type: none"> • <i>Planning and Protective Services, 1502 Admirals Road Housing Project (Approved)</i>

APPENDIX B

DEADLINE	PROGRAM	DESCRIPTION
01-Apr-24 15-Oct-24	Canada Arts Presentation Fund – Heritage Canada [LINK]	Funds for organizations that offer support to arts presenters
02-Apr-24	Arts Impact Grant – British Columbia Arts Council – [LINK]	Funding for arts and cultural organization’s foundational, community, or artistic and cultural impact
05-Apr-24 06-Sep-24 06-Dec-24	Community to Community Program (C2C) – UBCM [LINK]	To support C2C forums and expanding to include First Nation-local government reconciliation and relationship building through agreements, joint plans and/or strategies for reviewing by-laws and/or policies
26-Apr-24	Public Notification and Evacuation Route Planning – UBCM [LINK]	Funding programs to enhance the resiliency of local governments, First Nations, and communities in responding to emergencies
30-Apr-24 31-Aug-24 31-Dec-24	Community Development Grants – Canadian Tire Jumpstart	Two funding streams: <ol style="list-style-type: none"> 1. Programming Support – develop or sustain the delivery of sport or physical-based activities 2. Operational Support – to build inclusive, equitable, safe sport participation experiences <ul style="list-style-type: none"> • <i>Parks and Environment Services, Serve’s Up! Tennis for Saanich Peninsula schools – Panorama Programming (Pending)</i>
30-Apr-24	Community Anniversaries- Building Communities through Arts and Heritage – Heritage Canada [LINK]	Funding for one-time events/capital projects that celebrate the 100th (or 125th/150th /175th, etc.) anniversary of a significant historical event/personality
24-May-24	Capital and Innovation Program – Island Coastal Trust [LINK]	Funding to support regional and community-based infrastructure including strategic tourism infrastructure and destination trails

APPENDIX B

DEADLINE	PROGRAM	DESCRIPTION
30-Apr-24	Indigenous Housing Fund – Request for Proposals – BC Housing [LINK]	Funds for non-profit housing providers who wish to partner with indigenous housing providers providing housing on and off reserve for Indigenous people in our province
10-May-24 27-Sep-24	Asset Management Planning – UBCM [LINK]	To support planning grants, training subsidies, and the development of asset management resources
15-Jul-24	Friends of the Environment Foundation Grant – TD Bank [LINK]	Funds to support environmental initiatives including green space programs such as park revitalization, community gardens and park programming
30-Sep-24	FireSmart Community Funding and Supports – UBCM [LINK]	Funding to increase community resiliency by undertaking community-based planning and activities that reduce the community’s risk from wildfire
15-Oct-24	Community Salmon Program – Pacific Salmon Foundation [LINK]	To provide resources to enable the public to participate in Fisheries and Oceans Canada’s Salmon Enhancement Program
18-Oct-24	2024 Volunteer and Composite Fire Departments Equipment and Training– UBCM [LINK]	Funding to fire departments for preparation and response to emergencies
18-Oct-24	Capital and Innovation Program – Island Coastal Trust [LINK]	Funding to support regional and community-based infrastructure including strategic tourism infrastructure and destination trails
01-Nov-24	2024 Indigenous Cultural Safety and Cultural Humility Training – UBCM [LINK]	To enhance cultural safety and humility in the delivery of local emergency management programs and services
02-Dec-24	Plastics Action Fund – Alacrity Canada [LINK]	To support new projects and project financing in the Regional Plastics Innovation Category in communities with a population of less than 25,000

APPENDIX B

DEADLINE	PROGRAM	DESCRIPTION
31-Dec-24	2024 Fire Smart Community Funding and Supports Program – UBCM [LINK]	Funding to increase community resiliency to reduce wildfire risk
31-Jan-25	Emergency Support Services Equipment and Training – UBCM [LINK]	Funding to support eligible applicants to build local capacity to provide emergency support services through volunteer recruitment, retention and training
28-Feb-25	2025 Emergency Operations Centres Equipment and Training – UBCM [LINK]	Funding to support the purchase of equipment and supplies required to maintain or improve Emergency Operations Centres (EOC) and to enhance EOC capacity through training and exercises
31-Mar-27	Codes Acceleration Fund – Natural Resources Canada [LINK]	To accelerate the adoption of the highest feasible energy performance such as net-zero emissions codes, promote compliance and build capacity in two streams: <ol style="list-style-type: none"> 1. Regional and municipal governments that have the authority to adopt energy by-laws and codes 2. Regional and municipal governments that do not have authority to adopt building energy by-laws and codes
Continuous (limited funds)	GO ELECTRIC – CleanBC [LINK]	Funding to support fleet transition to electric vehicles
Continuous (limited fund)	Rural Transit Solutions Fund Planning and Design Stream – Infrastructure Canada [LINK]	Planning and design project funding to support the development and expansion of locally driven transit solutions
Continuous through 2025	Next Generation 911 – UBCM [LINK]	Funding to eligible recipients to support the transition and operational readiness of existing 911 services to NG911
Continuous through Mar 26	Local Community Accessibility Grants Program – SPARC BC [LINK]	Funding to identify and remove barriers to improve accessibility and inclusion
Continuous	CleanBC Custom Program – BC Hydro [LINK]	Energy study funding and capital incentives for fuel switching and electrification measures <ul style="list-style-type: none"> • <i>Parks and Environmental Services, Panorama Recreation Arena Dehumidifier Electrification (Approved)</i>

APPENDIX B

DEADLINE	PROGRAM	DESCRIPTION
Continuous	Integrated Energy Audit – BC Hydro [LINK]	An integrated energy audit to Improve efficiency and managing energy costs <ul style="list-style-type: none"> <i>Parks and Environmental Services, Saanich Peninsula Wastewater Treatment System Energy Study (Approved)</i>
Continuous	Green Municipal Fund – Federation of Canadian Municipalities [LINK]	Funding for constructing sustainable municipal buildings, community energy systems, waste-to-energy projects, fleet electrification and net-zero transformation
Continuous	Legacy Fund – Building Communities through Arts and Heritage – Canadian Heritage [LINK]	Funds to celebrate community, increase opportunities for local artists, artisans, heritage performers or specialists and First Nations, Inuit and Metis cultural carriers to be involved in their community with citizen involvement and local partners
Continuous (limited funds)	Community Building Retrofit Initiative – Green Municipal Fund [LINK]	Retrofit existing community buildings to lower GHG emissions and extend their life cycle
Continuous	Clean Energy for Rural and Remote Communities Program – Natural Resources Canada [LINK]	Provides funding for renewable energy and capacity building projects in rural and remote communities. Accepting application for only two steams: <ol style="list-style-type: none"> Biomass heating, district heating, combined heat and power systems research, development, and demonstration projects
Continuous	Multiculturalism and Anti-Racism Program – Events Component – Heritage Canada [LINK]	Funding for community-based events that promote intercultural or interfaith understanding or celebrate a community’s history and culture
Continuous	Connecting British Columbia Program – Phase Two: Connectivity Infrastructure Strategy [LINK]	To support the development of regional connectivity infrastructure strategies that ensure that infrastructure strategies achieve objectives for the region
Continuous	Compensation for Employers of Reservists Program – Employment and Social Development Canada [LINK]	Employers are compensated for operational losses when reservists take time away from work to serve on military operations
Continuous	Community Economic Development and Diversification in British Columbia – Pacific Economic Development Canada [LINK]	Funds to respond to economic development opportunities or adjust to changing and challenging economic circumstances

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DEADLINE	PROGRAM	DESCRIPTION
Continuous	Rental Protection Fund – Ministry of Housing [LINK]	Provides funding for affordable housing projects
Continuous	NIDMAR Disability Management Program Assessment – National Institute of Disability Management and Research – BC Workforce Development Agreement [LINK]	Provides BC workplaces with two levels of opportunity: <ol style="list-style-type: none"> 1. Free assessment of current Disability Management and Return to Work workplace structures 2. Potential subsidy of up to \$7,500 to address issues identified in the assessment
Continuous	Supporting Rural Destinations – Discover West Tourism [LINK]	Funding for tourism events in rural communities
Continuous	Community Building Recommissioning Grant – Green Municipal Fund – Federation of Canadian Municipalities [LINK]	Funding to identify opportunities to reduce whole-building energy use by more than 5%, extend equipment life and reduce maintenance costs. Two types of projects are eligible for this grant: building recommissioning and building retro-commissioning
Continuous	Homelessness Community Action Grant – Social Planning and Research Council of BC [LINK]	One-time funding for local planning and collaborative initiatives to respond to the needs of those who are homeless or at risk of becoming homeless
Continuous	Canada Cultural Spaces – Canadian Heritage [LINK]	Funding for improvement of physical conditions for heritage, culture and creative innovation including renovation and construction projects
Continuous	New Construction and Retrofits for Affordable Housing – Federation of Canadian Municipalities [LINK]	Funding to evaluate solutions for integrating deep energy efficiency measures and onsite renewable energy generation in existing affordable housing retrofit and new build projects
Continuous	Wastewater Systems – Federation of Canadian Municipalities [LINK]	Funding for wastewater treatment systems through two streams: <ol style="list-style-type: none"> 1. Capital 2. Study

APPENDIX B

DEADLINE	PROGRAM	DESCRIPTION
Continuous	GHG Impact Retrofits – Federation of Canadian Municipalities [LINK]	Funding to retrofit a local recreational or cultural facility to reduce GHG emissions
Continuous	Commemorate Canada – Canadian Heritage [LINK]	Funding for initiatives that commemorate and celebrate historical figures, places, events and accomplishments of national significance
Continuous	GHG Reduction Pathway Feasibility – Green Municipal Fund – Federation of Canadian Municipalities [LINK]	Funding to assess feasibility for projects that reduce energy and GHGs for recreational and cultural facilities
Continuous	McConnell Foundation Fund [LINK]	Funding to support projects through three streams: 1. Climate 2. Reconciliation 3. Communities
Continuous	Medium and Heavy Duty Zero Emission Vehicles Program – Transport Canada [LINK]	Funding to encourage adoption of medium and heavy-duty zero emissions vehicles
Continuous	Planning Stream: Early Support for Sustainable Affordable Housing – Green Municipal Fund – Federation of Canadian Municipalities [LINK]	Funds for deliverables required in applications for additional funding of energy efficient affordable housing <ul style="list-style-type: none"> • <i>Planning & Protective Services, Campus View Redevelopment Project (Pending)</i> • <i>Planning & Protective Services, Village on the Green Affordable Housing Redevelopment Study (Pending)</i>

APPENDIX B

DEADLINE	PROGRAM	DESCRIPTION
Continuous	Reduce Fossil Fuel Use in Fleets – Federation of Canadian Municipalities [LINK]	Funding for feasibility studies for projects that reduce or avoid fossil fuel use in any vehicle that delivers municipal services
Continuous	Regional Innovation Ecosystems – Pacific Economic Development Canada [LINK]	Funding to create, grow and nurture inclusive ecosystems that support business needs
Continuous	Smart Renewables and Electrification Pathways Program – Natural Resources Canada [LINK]	Four funding streams: 1. Established Renewables 2. Emerging Technologies 3. Grid Modernization (the only eligible Applicants are Utilities and System Operators) 4. Strategic Dialogue Linked Projects
Continuous	Zero Emission Transit Fund – Infrastructure Canada [LINK]	Funding through two components to support public transit and school bus operators to electrify their fleets: 1. Planning projects 2. Capital projects
Continuous	Environmental Jobs Growth Program – Environmental Careers Organization of Canada [LINK]	Funding for training and employment to support job seekers looking to enter or advance their careers in the clean economy.

APPENDIX B

Closed Grants

DEADLINE	PROGRAM	DESCRIPTION
08-Jan-24	National Anti-Racism Fund (NARF)'s Project Grants – Canadian Race Relations Foundation [LINK]	The fund supports communities fighting against racism and discrimination with a theme of addressing systemic racism in the delivery of public services, employment and public life
10-Jan-24	2024 Canada Summer Jobs – Employment and Social Development Canada [LINK]	Funding for quality summer work experiences for young people (15-30 yrs.) and respond to national and local priorities as provide opportunity for those who face barriers including youth in rural areas and remote communities
10-Jan-24	Infrastructure Planning Grant Program – Ministry of Municipal Affairs [LINK]	Funds to support projects related to the development of sustainable community infrastructure
12-Jan-24	Complete Communities Program – UBCM [LINK]	Funding to undertake assessments to inform land use decision-making; considering housing need, supply and location; providing transportation options; and connecting to infrastructure investment and service decisions
12-Jan-24	Low Carbon Economy Challenge Fund – Environment and Climate Change Canada [LINK]	Funding to support the implementation of projects that deploy proven, low-carbon technologies resulting in material GHG emissions reductions
12-Jan-24	Sustainable Development Goals Program – Employment and Social Development Canada [LINK]	Funds to increase public awareness and enhance the UN's 2030 Agenda for Sustainable Development and it's 17 Sustainable Development Goals which includes sustainable cities and communities
15-Jan-24	BC Vision Zero in Road Safety – Government of British Columbia [LINK]	Funds for projects aimed at improving vulnerable road user safety in local communities
15-Jan-24	Friends of the Environment Foundation Grant – TD Bank [LINK]	Funds to support environmental initiatives including green space programs such as park revitalization, community gardens and park programming
15-Feb-24	Community Salmon Program – Pacific Salmon Foundation [LINK]	To provide resources to enable the public to participate in Fisheries and Oceans Canada's Salmon Enhancement Program

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DEADLINE	PROGRAM	DESCRIPTION
24-Jan-24	Search and Rescue (SAR) New Initiatives Fund – Public Safety Canada [LINK]	Annual funding for projects that improve search and rescue in Canada, enhance SAR responses and promote sharing and prevention best practices
26-Jan-24	Community Emergency Preparedness Fund – UBCM [LINK]	Funding to support eligible applicants to build local capacity to provide emergency support services through volunteer recruitment, retention, and training <ul style="list-style-type: none"> • <i>Planning and Protective Services, Emergency Support Services Equipment and Training (Pending)</i>
26-Jan-24	Energy Innovation Program – National Energy Systems Modelling Call – Public Health Agency of Canada [LINK]	Projects that quantitatively model innovative emissions reduction technologies for the energy sector and its role in achieving a net-zero emissions economy
31-Jan-24	Community ReGreening Program – BC Hydro [LINK]	Funding to support community planting projects and vegetation that enhance ecological networks and ensure the right trees are planted around power lines <ul style="list-style-type: none"> • <i>Parks and Environmental Services, Dinner Bay Park Fitness Circuit Beautification (Pending)</i>
31-Jan-24	WildFire Community Preparedness Day Award – FireSmart Canada [LINK]	Funding to support community events that raise awareness of wildfire risk and increase community resilience
01-Feb-24	Fighting and Managing Wildfires in a Changing Climate Program: Training Fund – FireSmart Canada [LINK]	Funds to support wildfire training projects that increase firefighting capacity and build community capacity to respond to wildfires
01-Feb-24	2024 Family Day Event Grant – BC Recreation and Parks Association [LINK]	Funds to support community recreational and cultural activities that will be free of charge over the Family Day weekend <ul style="list-style-type: none"> • <i>Parkes and Environmental Services, Family Day Event at SEAPARK Recreation (Approved)</i>

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DEADLINE	PROGRAM	DESCRIPTION
05-Feb-24	Active Communities Grant Program – BC Alliance for Healthy Living [LINK]	<p>Create or expand accessible physical activity opportunities by reducing financial and transportation barriers</p> <ul style="list-style-type: none"> • <i>Parks and Environmental Services, Serve’s Up! Tennis for Saanich Peninsula Schools – Panorama Programming (Pending)</i> • <i>Parks and Environmental Services, Moving on With Your Life (after brain injury) and Beyond Breast Cancer – SEAPARC Recreation (Pending)</i>
05-Feb-24	Active Communities Grant Program – BC Alliance for Healthy Living [LINK]	Funding for community level changes to increase and support physical activity planning, infrastructure and participation
07-Feb-24	Our Priorities Fund – Real Estate Foundation of BC [LINK]	Funds to support law and policy reform around land use, fresh water, built environments, food sovereignty, and the real estate profession
07-Feb-24	REFBC General Grants – Real Estate Foundation of BC [LINK]	Prioritized funding projects that advance justice, equity, diversity, and inclusion for racialized and other communities historically and systemically excluded from land use decision-making
08-Feb-24	Low Carbon Economy Challenge – Environment and Climate Change Canada [LINK]	Funds to reduce Canada’s GHG emissions and build resilient communities through the Challenge Fund which supports the deployment of proven, low-carbon technologies
09-Feb-24	Research and Knowledge Initiative – Infrastructure Canada [LINK]	Funds projects focused on key Government of Canada research and data priorities related to housing, infrastructure and communities

APPENDIX B

DEADLINE	PROGRAM	DESCRIPTION
09-Feb-24	Active Transportation Planning Program – UBCM [LINK]	Funding to support active transportation components of formal planning documents including research, consultation, and policy development
13-Feb-24	Participaction Community Challenge – ParticipACTION Canada [LINK]	To help promote and deliver sport and physical activity opportunities to equity-denied populations
15-Feb-24	Community Salmon Program – Pacific Salmon Foundation [LINK]	To provide resources to enable the public to participate in Fisheries and Oceans Canada’s Salmon Enhancement Program
16-Feb-24	Green Jobs Initiative – Canadian Parks and Recreation Association – [LINK]	Provide learning experiences for youth to become successful in the workplace and potentially pursue careers in the green jobs sector
16-Feb-24	Capital and Innovation Program – Island Coastal Trust [LINK]	Funding to support regional and community-based infrastructure including strategic tourism infrastructure and destination trails <ul style="list-style-type: none"> • <i>Corporate Services, Schooner Way- School Trail, Pender Island (Pending)</i>



Making a difference...together

**REPORT TO THE FINANCE COMMITTEE
MEETING OF WEDNESDAY, MARCH 06, 2024**

**SUBJECT Capital Regional District Investment Portfolio Holdings and Performance
Annual Update**

ISSUE SUMMARY

To provide an annual update on Capital Regional District (CRD) investment holdings and performance for the period ended December 31, 2023.

BACKGROUND

The CRD invests operating, capital and reserve funds in accordance with the *Local Government Act, Community Charter* and Board approved Investment Policy (Appendix A). The Investment Policy applies to the investment activities for all funds maintained by the CRD, the Capital Region Housing Corporation (CRHC) and the Capital Regional Hospital District (CRHD). The types and terms of investments purchased are evaluated on four fundamental objectives: safety of principal, liquidity, responsible investing and return on investment in alignment with the policy.

The policy also provides minimum ratings of investment vehicles which can be purchased. Currently, investments in chartered banks or savings institutions must have a risk rating of R-1 (low) or higher for short-term investment and A- for long-term as published by major credit rating agencies. Both ratings indicate a superior credit rating on all investments.

Investments are continuously monitored to ensure the appropriate strategy through current and forecasted economic conditions. The CRD invests funds in a mix of products including High-Interest Savings Accounts (HISA), fixed term Guaranteed Investment Certificates (GICs) and Municipal Finance Authority (MFA) pooled funds. The placement or divestiture of investments are timed with forecasted cash requirements.

Investments through 2023 have been made in alignment with the Board approved Investment Policy. Although economic and market conditions drove fluctuations and uncertainty in the portfolio, performance exceeded the benchmark rate, as detailed in the report.

IMPLICATIONS

Financial Implications

Portfolio Holdings

As of December 31, 2023, the CRD investment portfolio totaled \$374.6 million. A detailed listing by investment type is included in Appendix C. Table 1 summarizes the distribution of the portfolio in short and long-term investments.

Table 1: CRD Investment Results – Summary as at December 31, 2023

Investments	Balance (\$millions)	% Share
Investments Short-Term (less than 2 years)	197.7	52.8%
Investments Long-Term (more than 2 years)	176.9	47.2%
Total Investments:	\$374.6	100%

As detailed in the Board approved Investment Policy, products with maturities less than two years are classified as short-term while those greater than two years are classified as long-term.

Performance

The total effective return on investments during 2023 was \$17.6 million or 4.8%, driven by higher interest rates in 2023 impacting returns on HISAs and GICs.

Table 2 summarizes investment income by driver for the last three years.

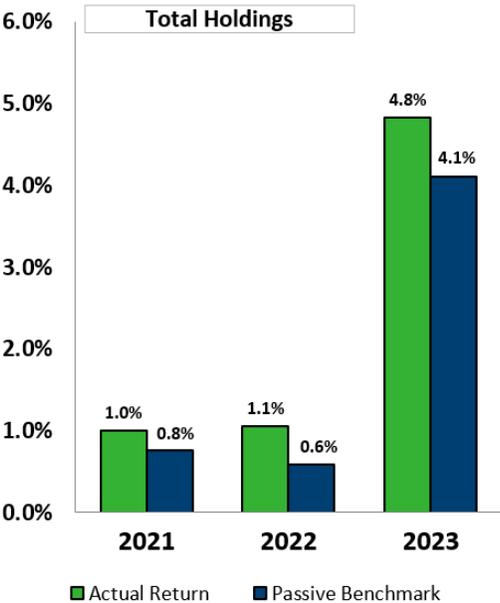
Table 2: Investment Income Three-Year Trend (\$ Millions)

	2021		2022		2023	
Passive Benchmark	0.8%	\$2.3	0.5%	\$2.0	4.1%	\$14.9
Active Management	0.2%	\$0.7	0.5%	\$1.6	0.7%	\$2.7
Total	1.0%	\$3.0	1.0%	\$3.6	4.8%	\$17.6

The passive benchmark approach, which reflects investment returns without active management, underwent a methodology update effective 2023. Previously, the passive income benchmark was calculated using an average of bank deposit rates through the year, weighted by cash flow timing. The new approach calculates the benchmark using weighted average holdings across investment categories (GICs, HISAs, and MFA pooled funds). This adjustment ensures a more accurate representation of portfolio holdings, accounting for differences in passive investment returns based on their respective category. Table 2 above reflects this new approach, restating the passive benchmark for 2021 and 2022.

Graph 1 provides a summary report on investment returns in 2023.

Graph 1: CRD Investment Results – 2023



In 2023, the Bank of Canada raised the overnight interest rate three more times from already elevated historic levels. Additional information can be found in Appendix B.

Strong cash flow forecasting and an active investment management strategy led to the rebalancing of the portfolio throughout the year to manage performance. Further details regarding investment holdings and performance can be found in Appendix C.

Socially Responsible Investing Alignment

Investments are considered in alignment with responsible investing objectives when identified as meeting the criteria defined by MFA in their ESG Framework (Appendix D). As of December 31, 2023, 26% of the long-term portfolio was invested in socially responsible investment products versus 25% in the prior year.

CONCLUSION

Overall, the CRD portfolio of investments reflects the four fundamental objectives of safety of principal, liquidity, responsible investing and return on investment. Investments have been made in keeping with requirements under the Investment Policy and investment performance generally exceeded expectations for the year ended December 31, 2023.

RECOMMENDATION

There is no recommendation. This report is for information only.

Submitted by:	Rianna Lachance, BCom, CPA, CA, Sr. Mgr., Financial Services / Deputy CFO
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENTS

- Appendix A: Investment Policy
- Appendix B: Market Analysis
- Appendix C: Investment Holdings and Performance
- Appendix D: Municipal Finance Authority’s Suite of Pooled Investment Products



CAPITAL REGIONAL DISTRICT

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INVESTMENT POLICY

Policy Type	Board [Corporate]		
Title	INVESTMENT POLICY		
Adopted Date	September 22, 2013	Policy Number	BRD07
Amendment #1	May 10, 2017		
Amendment #2	March 10, 2021 (Approved)		
Amendment #3	March 9, 2022 (Approved)		
Policy Owner	Financial Services		

1. PURPOSE

This investment policy provides the framework for investment portfolio management for the Capital Regional District (CRD), Capital Regional Hospital District (CRHD) and Capital Region Housing Corporation (CRHC).

It is the policy of the CRD, CRHD and CRHC to invest funds in a manner that provides the optimal blend of investment security and return while meeting the short and long term cash flow requirements in support of the corporate plan priorities while maintaining compliance with statutory requirements.

2. SCOPE

The investment policy applies to all cash operating funds, capital funds and reserve funds. It does not apply to funds held in trust or which have a specific legal or statutory requirement for cash management, disbursement, or investment.

3. PRINCIPLES

The investment of funds must reflect a management philosophy based on the fundamental objectives of

3.1 Safety of Principal

Investments shall be made to ensure preservation of principal within the portfolio. Preservation of principal is accomplished through placement of funds with creditworthy institutions and through portfolio diversification. Diversification is required to minimize potential losses on financial products.

3.2 Liquidity

The investment portfolio shall remain sufficiently liquid to meet all reasonably anticipated cash flow requirements.

3.3 Responsible Investing

The investment program will consider socially responsible investment products that adhere to statutory requirements and meet the objectives laid out in this policy.

Organizations that adopt a socially responsible investment platform in alignment with the published MFA ESG framework are preferred

3.4 Return on Investment

The investment portfolio shall be designed with the objective of maximizing market rate of return subject to the investment risk constraints, liquidity requirements and responsible investing objectives.

4. INVESTMENT PARAMETERS

4.1 Safety of Principal

The program will diversify cash reserve investments by security type and institution, taking into consideration the impact on return on investment. Section 5.4 outlines the authorized and suitable investments permissible to ensure optimal portfolio diversification.

4.2 Liquidity

To the extent possible, portfolio management will align investments with anticipated cash flow requirements. However, a portion of the portfolio shall be continuously invested in fully-liquid investments to meet ongoing obligations.

A long-term financial plan will be established for major capital reserves. The long-term financial plan will inform the term decision when placing timed investments in order to meet liquidity requirements.

4.3 Responsible Investing

Where responsible investment options provide comparable risk, return and liquidity, these facilities will be a priority. Investments are considered in alignment with responsible investing objectives when identified as meeting criteria as defined by MFA within the published MFA ESG Framework.

4.4 Return on Investment

The investment program will seek to maximize the total return on all funds under management after considering protection of principal, liquidity and responsible investing. Return will be monitored through performance benchmarks to ensure program activities are providing benefits in excess of costs and with the goal to preserve capital against inflation over time. Due to the nature of the CRHC business activities, delivering affordable housing within the social service sector, CRHC will be excluded from holding lower return products.

4.5 Authorized and Suitable Investments

Money held may be invested or reinvested according to section 183 of the *Community Charter* subject to the following conditions:

1. Investments in marketable securities of a chartered bank or savings institution or any province must have a DBRS risk rating of R-1 (low) or higher for short-term debt and a rating of A (low) for long-term debt or comparable ratings of another rating organization, indicating equal or superior credit quality (see Appendix A of this policy).

2. Investment placements will conform to the portfolio diversification constraints listed in Appendix B. Exceptions to constraints listed in Appendix A require Chief Financial Officer approval and shall be reported to the Board through Standing Committee at the next available meeting.
3. Internal projects under CRD service authority are considered allowable investment options when capital reserves are not immediately required and can be accessed through inter-service borrowing. Inter-service borrowing will be in compliance with legislation and the CRD Inter-Service Borrowing Guidelines.

5. STANDARD OF CARE

5.1 Prudence

Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs. Investments will not be made for speculation. Foremost will be consideration for the safety of capital. Staff must be aware of reasonably foreseeable risks, trends and fluctuations in the market, and be able to recognize unreasonable risks whilst ensuring the liquidity of the investment portfolio.

5.2 Ethics and Conflict of Interest

Staff responsible for investing activities shall comply with the CRD Conflict of Interest Policy and shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair the ability to make impartial investment decisions.

5.3 Delegation of Authority

Authority to manage the investment program (“the Program”) is granted to the Chief Financial Officer and is derived from section 237 of the *Local Government Act*.

5.4 Credit Risk Monitoring

To meet the objectives of this policy and ensure suitability of offerings, credit risk monitoring must be conducted by CRD Staff independent of vendor representations. The following due-diligence shall be performed:

1. In-house credit analysis shall be conducted on all financial institutions and investment counter-parties.
2. Credit reports and analysis, published by DBRS, S&P, Fitch or Moody’s, will be obtained from financial institutions, investment dealers and rating institutions and reviewed.
3. Credit reports and analysis are recognized as opinions and not a guarantee for safety of principal.
4. When placing investments in individual marketable securities and more than one credit rating is available, the average of two or more available credit ratings shall be used.

5.5 Consolidated Basis

All funds covered by this policy will be managed on a consolidated basis to ensure the best possible return by providing economies of scale.

5.6 Program Requirements

The Program shall abide by the following reporting requirements:

1. The Chief Financial Officer must report to the Finance Committee annually. The report must identify investment holdings and any deviations from this policy; and
2. An appropriate portfolio performance benchmark will be set and reported in the annual investment performance report.

6. POLICY REVIEW

Review Date	Description:
March 2026, unless legislative change or new MFA finance product	To ensure ongoing relevance, this policy shall be reviewed the earlier of: <ol style="list-style-type: none"> 1. If a change in the relevant legislation governing the investment activities of local governments occurs; 2. If the Municipal Finance Authority of British Columbia establishes a new pooled fund investment product; or 3. Every five calendar years.

7. RELATED POLICY, PROCEDURE AND GUIDELINES

- Conflict of Interest Policy

**Appendix A
 Dominion Bond Rating Service (DBRS) Credit Quality Ratings**

Commercial Paper & Short-Term Debt	Bond & Long-term Debt	Bond & Long-term Debt	Description	CRD/CRHD/CRHC Investment Policy
R-1 (high)	AAA	Investment Grade ↑	Superior	Permissible
R-1 (high)	AA (high)			
R-1 (middle)	AA			
R-1 (middle)	AA (low)			
R-1 (low)	A (high)			
R-1 (low)	A			
R-1 (low)	A (low)			
R-2 (high)	BBB (high)	Speculative Grade	Adequate	Not Permissible
R-2 (middle)	BBB			
R-2 (low) / R-3	BBB (low)			
R-4	BB (high)			
R-4	BB			
R-4	BB (low)			
R-4	B (high)			
R-5	B			
R-5	B (low)			
R-5	CCC			
R-5	CCC			
R-5	CCC			
R-5	CC			
R-5	C			
D	D			

Appendix B Portfolio Diversification Constraints

Exposure constraints target protection of principal and return and set a maximum allowable share of the total portfolio that can be invested.

Due to market fluctuations and / or the timing of investment deposit transfers, maximum percentages in Appendix C may be exceeded at a point in time. Securities need not be liquidated to rebalance the portfolio; however, consideration should be given to this matter when future purchases are made to ensure that appropriate diversification is maintained.

The portfolio diversification constraints are found in Table 1 below:

Table 1: **Portfolio Diversification Constraints**

Investment Type	MAXIMUM of Total Reserves	MAXIMUM by Institution/product/ pooled fund
<u>Short-Term (< 2 year holding period)</u>		
Canadian Banks (Schedule 1) Deposits and/or GIC's	65%	35%
MFA Pooled Fund Products	50%	50%
Credit Unions (Rated/Insured) Deposits and/or GIC's	35%	20%
<u>Long-Term (> 2 year holding period)</u>		
Canadian Banks (Schedule 1) Deposits and/or GIC's	65%	35%
MFA Pooled Fund Products	60%	30%
Credit Unions (Rated/Insured) Deposits and/or GIC's	35%	20%
Internal Projects (5+ years)	30%	-
Federal Bonds	20%	10%
Municipal Finance Authority of BC Bonds	20%	20%
Provincial Bonds	15%	15%
Municipal, Regional District or Greater Board Bonds	15%	15%

Market Analysis

Applies to the Capital Regional District (CRD), the Capital Regional Hospital District (CRHD), and the Capital Region Housing Corporation (CRHC)

As part of overall portfolio management, staff regularly monitor market trends and key metrics such as the Bank of Canada overnight interest rate, the Government of Canada bond rates and other market commentary issued by banks and investment brokers. Additionally, the Municipal Finance Authority (MFA) provides regular market commentary on new product developments and based on outlook reports provided by Phillips, Hager & North Investment Management (PH&N).

The 2023 economic landscape in Canada was marked by a shift toward higher returns against a backdrop of monetary tightening. In response to persistent inflation beginning in mid-2020, the Bank of Canada announced three additional overnight policy rate hikes in 2023, following numerous increases from the previous year. Interest rates rose from a low of 0.25% in March 2022 to a current peak of 5% by mid-July 2023.

These actions led to increased borrowing costs, while investors in experienced a notable rise in deposit product returns, moving from a range of 1% to 3% to exceeding 5% by the end of the year. Although the battle against inflation continues, it seems that the Bank of Canada may have reached the peak of its overnight policy rate for this cycle.

Both fixed income and equity returns notably strengthened in the fourth quarter of 2023, leading to overall positive returns for MFA pooled funds in the year. Fixed income markets concluded 2023 on a high note. Declining yields prompted capital gains towards the year's end while bond income remained elevated compared to recent years. Equity markets also rebounded from the negative returns of 2022, yielding strong positive returns in 2023 which benefited the MFA Diversified Multi Asset Class (DMAC) fund.

Table 1 below presents key economic indicator rates as of December 31, 2021-2023.

Table 1: Indicative Market Rates 2021 to 2023

Rate	2021	2022	2023
Bank of Canada - Overnight Rate	0.25%	0.25% - 4.25%	4.25% - 5.00%
HISA	0.80% - 0.95%	0.72% - 4.80%	4.80% - 5.75%
RBC - Bank Rate	0.80%	0.70% - 4.70%	4.70% - 5.55%
Fixed GIC - 180 Day / 1 Year (sample)	0.40% - 0.70%	2.22% / 3.06%	5.30% - 5.60%

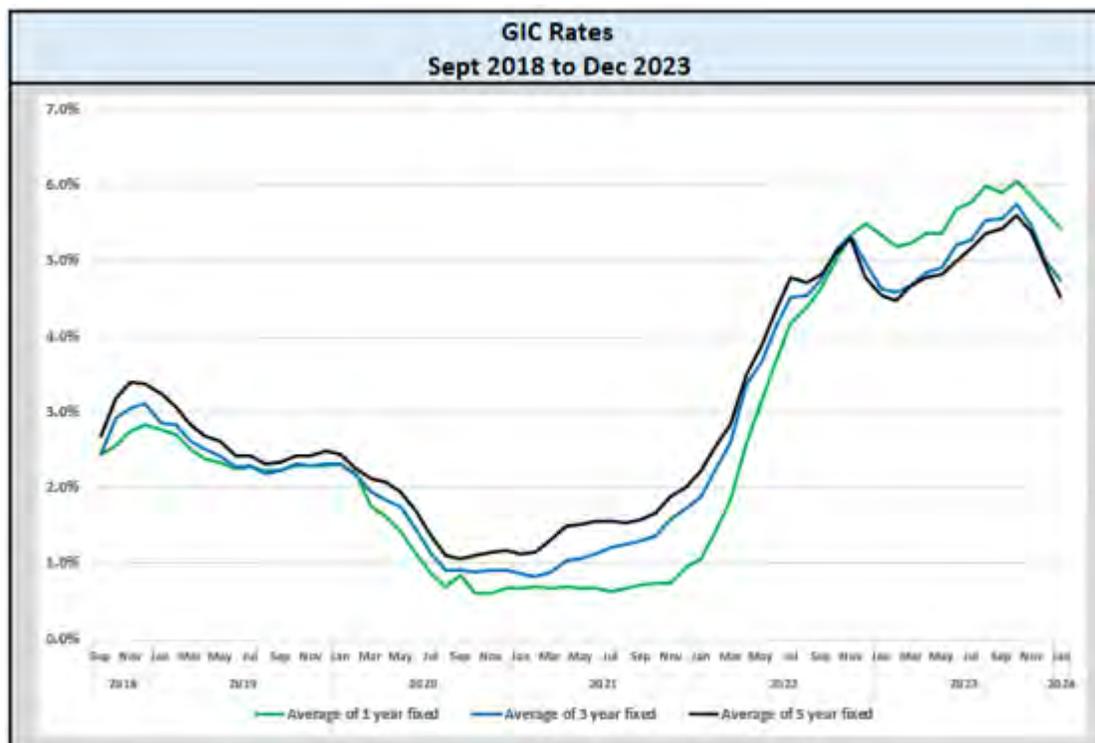
Investment Marketplace

In 2023, High Interest Savings Account (HISA) rates increased but remained lower than Guaranteed Investment Certificate (GIC) rates across most terms, rendering them less attractive

relative to fixed term GICs. Consequently, allocations to HISAs were minimized to optimize interest earnings, while maintaining some HISA liquidity for unforeseen financial needs.

GIC rates continued to increase throughout 2023, exceeding the rate of increase on deposits. As shown in Graph 1, GIC rates were at their highest late in 2023, ending the year down from the five-year high of just over 6%¹ for the one-year average term.

Graph 1: GIC Historical Rates (Short-Term)



The CRD continues to hold units in the MFA Bond Fund, MFA Fossil Fuel-Free (FFF) Bond Fund, the MFA DMAC Fund and the MFA Mortgage Fund. The FFF Bond Fund invests in securities similar to the existing bond fund except that the FFF option excludes those holdings directly related to non-renewable energy extraction, processing and transportation. This additional screening is estimated to exclude approximately 4% of the population of investible securities compared to the existing bond fund.

For the calendar 2023 year, the FFF Bond Fund underperformed the MFA Bond Fund on an annual basis by 0.39% (4.95% versus 5.34% respectively). The FFF Fund's underweight position in the positively performing energy sector and overweight positions in Real Estate and Financial sectors, which experienced significant spread widening, negatively impacted its returns over the year. The MFA Mortgage Fund returned 6.87% for 2023.

Staff will assess investment placements in existing and new MFA pooled funds in the future, for the CRD, the CRHD, and the CRHC, as the need to place long-term funds arises.

¹ CRD treasury files

Investment Holdings and Performance

Portfolio Holdings

On December 31, 2023, the Capital Regional District (CRD) held \$374.6 million in short-term and long-term investments, as detailed in Table 1 below.

Table 1: CRD Investment Holdings – Dec 31, 2023

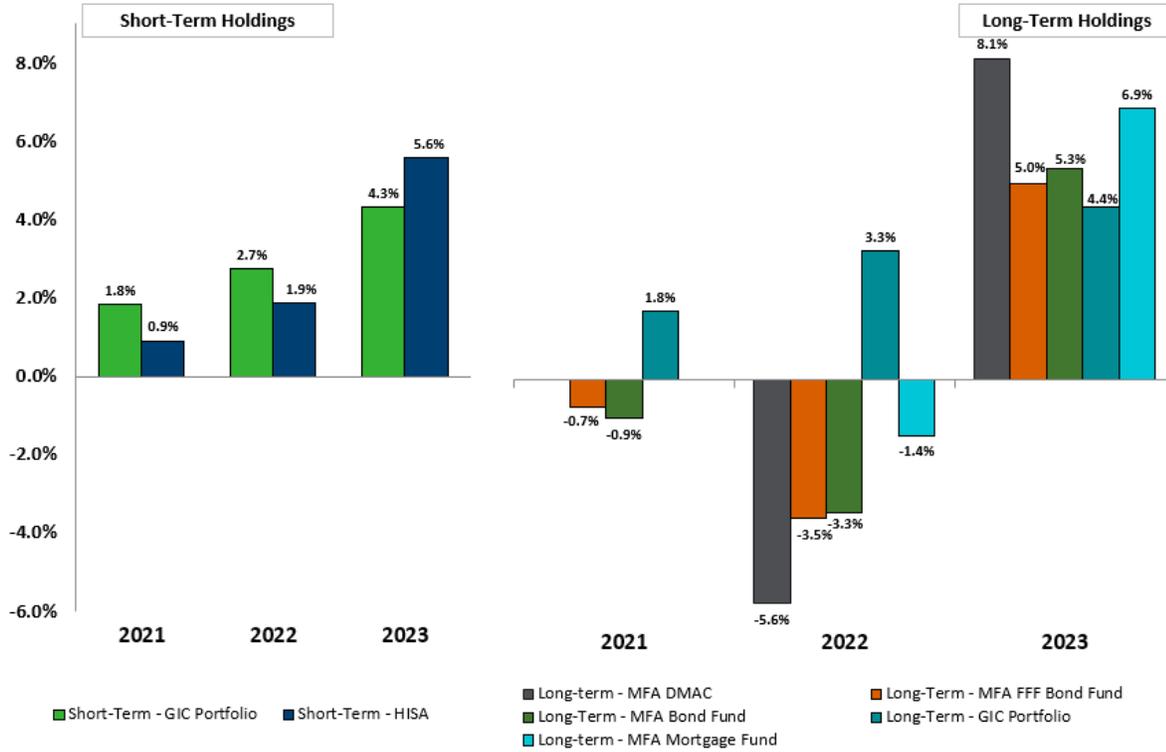
Investments	Balance (\$millions)	% Share
Investments Short-Term (less than 2 years)		
High Interest Savings Accounts (Cash)	5.2	1.4%
Guaranteed Investment Certificates (< 2 year)	192.5	51.4%
Total Short-term:	197.7	52.8%
Investments Long-Term (more than 2 years)		
MFA DMAC Fund	15.3	4.1%
MFA Pooled Mortgage Fund	17.6	4.7%
MFA FFF Bond Fund	30.3	8.1%
MFA Short-Term Bond Fund	34.3	9.2%
Guaranteed Investment Certificates (> 2 year)	79.4	21.2%
Total Long-term:	176.9	47.2%
Total Investments:	\$374.6	100%

The portfolio was distributed between short-term and long-term investments in a 53%/47% split. As per Investment Policy, investments with maturities or approaching maturities less than two years are classified as short-term and investments with maturity and divestiture dates beyond two years are classified as long term.

Performance

Graph 1 provides a detailed report on investment returns in 2023.

Graph 1: CRD Investment Results



Short-Term Investments

These funds focus on liquidity and are monies needed for near-term expenditures in operating and capital. The funds are invested in a mix of High Interest Savings Accounts (HISA) and Guaranteed Investment Certificates (GIC) with varying terms throughout the year in alignment to cashflow needs. GIC rates rose steadily throughout 2023, exceeding yield from deposit products.

For short-term holdings (terms less than two years), the short-term GIC portfolio yielded a 4.3% return, outperforming the 4.0% benchmark. The HISA accounts exceed their benchmark of 5.3% with a 5.6% return.

Long-Term Investments

Funds invested in long-term GICs and Municipal Finance Authority (MFA) pooled funds are primarily long-term capital reserves. The long-term GIC portfolio returned 4.4% exceeding the passive benchmark of 2.9% due to active GIC placements in 2023 at higher rates.

APPENDIX C

In 2023, the MFA Bond Fund produced a 5.3% return while the MFA Fossil-Fuel-Free (FFF) Bond Fund returned 5.0%, the MFA Mortgage Fund returned 6.9%, the MFA Diversified Multi-Asset Class (DMAC) Fund returned 8.5% all benefiting from the inverse relationship between interest rates and long-term bond yields. As interest rates decreased rapidly from their peak in the last quarter of the year, the bond funds, mortgage fund and fixed income DMAC holdings generated capital gains. Furthermore, despite the decline from peak, interest rates remained relatively high contributing to increased annual bond coupon income compared to previous years.

APPENDIX D: MFA's Suite of Pooled Investment Products



	 (3) Pooled High Interest Savings Accounts	Money Market Fund	  Government Focused Ultra-short Bond Fund
<i>Key Features</i>	<p>Best for soon needed funds.</p> <p>Balances favourable interest rates and liquidity.</p> <p>Monies held with Domestic Systemically Important Banks.</p> <p>✓ Favourable deposit rates negotiated by MFA</p> <p>✓ Monthly Interest</p>	<p>This Fund is suited for Investors who must maintain adequate liquidity, while benefitting from asset diversification.</p> <p>This Fund holds a portfolio of very short-term securities, focused on high-quality corporates.</p> <p>The Fund seeks a yield advantage through active market and credit analysis.</p> <p>✓ Monthly distributions</p>	<p>The main objective of this Fund is to provide safety and liquidity.</p> <p>This Fund maintains a bias towards safe and favourable Federal and Provincial Securities, holdings may include up to 25% Big 6 Bank debt securities.</p> <p>Securities acquired for the Fund may have a maximum maturity of 2 years.</p> <p>This Fund does not invest in non-bank corporates.</p> <p>✓ Monthly distributions</p>
<i>Suggested Investment Time Horizon</i>	0 – 12 months	0 – 24 months	0 – 24 months
<i>Trailing 12-month Total Return * †</i>	N/A	5.13%	4.62%
<i>Current Yield †</i>	5.55% ‡ §	5.38%	4.89%
<i>Total Annual Fees</i>	3 bps	12.5 bps	12.5 bps

Management and composition of Funds subject to MFA's Pooled Investment Funds Investment Policies, Objectives, and Guidelines Agreement with Fund Manager(s). || Call MFA for details.

* Trailing 12-month Total Return equal to change in NAV value plus distributions over the past 365 days to January 31, 2024; past performance does not guarantee future performance.

† Before fees; yields as at February 22, 2024. ‡ Net of fees and expenses. § rates as of February 22, 2024.

FFF refers to Fossil Fuel Free defined here as (1) Funds which exclude investments issued by companies directly involved in extracting, processing, or transporting coal, oil or natural gas; and (2) Savings Accounts offered by financial institutions.

ESG integrated refers to the ongoing consideration of ESG factors within an investment analysis and decision-making process with the aim to improve risk-adjusted returns.

MFA's Suite of Pooled Investment Products



	 Short-term Bond Fund	  Fossil Fuel Free Short-term Bond Fund	 Pooled Mortgage Fund
Key Features	<p>Designed for Investors with a 2 to 5 year investment horizon as the Fund maintains a longer duration versus the MM and Ultra-short Funds.</p> <p>This Fund provides instant diversification through a broad asset mix of high-quality government and corporate securities.</p> <p>The Fund seeks a yield advantage through active market and credit analysis.</p> <p>✓ <i>Monthly distributions</i></p>	<p>This Fund is benchmarked against the same index as the ST Bond Fund, however screens-out companies involved in the extraction, processing and transportation of coal, oil, and natural gas.</p> <p>Designed for Investors with a 2 to 5 year investment horizon.</p> <p>This Fund provides instant diversification through a broad asset mix of high-quality government and corporate securities.</p> <p>The Fund seeks a yield advantage through active market and credit analysis.</p>	<p>This Fund is designed to provide asset class diversification for local government investment portfolios. Best suited for cash not needed for 3+ years.</p> <p>The Fund invests in high-quality 1st mortgages on Canadian income producing commercial properties – such as retail, multi-residential, office and industrial.</p> <p>✓ <i>Minimum 1.25x CF coverage</i></p> <p>✓ <i>Maximum 75% Loan-to-value</i></p>
Suggested Investment Time Horizon	2 – 5 years	2 – 5 years	3 years + (redemption restrictions may apply)
Trailing 12-month Total Return * ‡	3.55%	3.39%	4.72%
Current Yield †	4.48%	4.47%	5.93%
Total Annual Fees	20 bps	20 bps	25 bps

Management and composition of Funds subject to MFA's Pooled Investment Funds Investment Policies, Objectives, and Guidelines Agreement with Fund Manager(s).

* Trailing 12-month Total Return equal to change in NAV value plus distributions over the past 365 days to January 31, 2024; past performance does not guarantee future performance. † Before fees; yields as at February 22, 2024.

‡ Net of fees and expenses.

FFF refers to Fossil Fuel Free defined here as (1) Funds which exclude investments issued by companies directly involved in extracting, processing, or transporting coal, oil or natural gas; and (2) Savings Accounts offered by financial institutions.

ESG integrated refers to the ongoing consideration of ESG factors within an investment analysis and decision-making process with the aim to improve risk-adjusted returns.

MFA's Suite of Pooled Investment Products



	 Fossil Fuel Free Diversified Multi-asset Class Fund 	 Diversified Multi-asset Class Fund 
Key Features	<p>Designed to invest capital in only fossil fuel free securities over the long-term and grow at a rate that exceeds inflation by 3.5%, while minimizing risk through asset class selection and diversification.</p> <p>The Fund will be broadly invested in Fixed Income (30%) and Equities (70%) †.</p> <ul style="list-style-type: none"> ✓ <i>Preserve long-term purchasing power</i> ✓ <i>Global Diversification</i> ✓ <i>Gain exposure to professionally managed growth assets</i> 	<p>Designed to invest capital over the long-term and grow at a rate that exceeds inflation by 3.5%, while minimizing risk through asset class selection and diversification.</p> <p>The Fund will be broadly invested in Fixed Income (25%), Equities (60%), and Alternative investments (15%) †.</p> <ul style="list-style-type: none"> ✓ <i>Preserve long-term purchasing power</i> ✓ <i>Alternative Investments at very attractive pricing</i> ✓ <i>Gain exposure to professionally managed growth assets</i>
Suggested Investment Time Horizon	10 years + (redemption restrictions may apply)	10 years + (redemption restrictions may apply)
Trailing 12-month Total Return * ‡	N/A	5.73%
Current Yield †	◇	◇
Total Annual Fees	33 bps	33 bps

Management and composition of Funds subject to MFA's Pooled Investment Funds Investment Policies, Objectives, and Guidelines Agreement with Fund Manager(s).

* Trailing 12-month Total Return equal to change in NAV value plus distributions over the past 365 days to January 31, 2024; past performance does not guarantee future performance.

‡ Net of fees and expenses. ◇ Fixed Income component only, 4.47% (FFF DMAC), 6.46% (DMAC) as of February 22, 2024. † Mid-point target weight, actual weights will vary ; when FFF alternative investments available FFFDMAC may invest in those strategies. FFF refers to **Fossil Fuel Free** defined here as (1) Funds which exclude investments issued by companies directly involved in extracting, processing, or transporting coal, oil or natural gas; and (2) Savings Accounts offered by financial institutions. ESG integrated refers to the ongoing consideration of ESG factors within an investment analysis and decision-making process with the aim to improve risk-adjusted returns. "Carbon Light" refers to strategies which minimize a portfolio's carbon impact including up to ~40% FFF.



**Municipal Finance
Authority of BC**

ESG Framework

DISCLAIMER



This presentation, including the accompanying slides and subsequent discussion, contains certain forward-looking information, forecasts, projections, goals and strategies (the “forward-looking information”) with respect to revenues, funding, expenses, the financial condition, and results of operations. This forward-looking information represents the Municipal Finance Authority of British Columbia’s expectations or beliefs concerning future events and involves known and unknown risks and uncertainty that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. This material is for information purposes only.

MFA'S ESG APPROACH



- Since inception in 1970, MFA's main mandate of providing low-cost lending for local government capital projects has provided tremendous benefits to communities and citizens all across British Columbia
 - MFA has recently committed to increasing its efforts on collecting, standardizing and disseminating more granular data on its lending activities to assist the investment community
- MFA will now provide "Use of Proceeds" disclosure in conjunction with all future bond issues and in our annual report every year
 - MFA's initial approach will be to map its use of proceeds to UN SDG's, Green Bond Principles and Social Bond Principles
 - Management is committed to helping improve both local government and MFA's disclosures over time - in conjunction with expected improvements of global ESG reporting standards
- MFA has no intention of issuing certified labeled bonds. Given our unique model, and until ESG reporting methodologies and standards improve, our efforts will be focused on being a thought leader and promoter of the adoption of common and comparable ESG reporting data by our Members

ESG FRAMEWORK



The MFA has developed an ESG mapping approach which endeavours to provide Environmental, Social, and Governance disclosure by which investors, bond market participants, and other interested stakeholders can better understand how proceeds from our funding program are used. While our bond issues are not certified as such, we view all of our bond issues as being 'sustainable bonds', used to support and advance various ESG initiatives throughout the province.



Using our new ESG mapping approach, the MFA aims to provide stakeholders with insight into how the capital projects we fund align to not only specific UN Sustainable Development Goals but also recognized Green Bond Principles and Social Bond Principles. These principles have been used to help guide our project mapping approach but should not be construed as a formal framework where explicit impacts are measured at this time. We encourage stakeholders to reach out and dialogue with us as we take initial steps to improve our ESG approach in an effort to provide stakeholders with clearer information regarding our use of proceeds.

MFA MAPPING TOOL FOR ESG CRITERIA

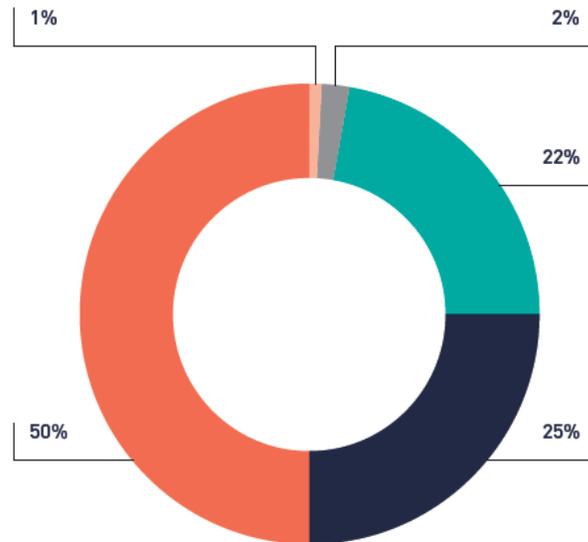


UN SDG Alignment	Green Bond Principles	Social Bond Principles	MFA Purpose of Borrowing	Project Examples In This Category
3 GOOD HEALTH & WELLBEING	-	Access to Essential Services	Health/Social Services	Hospitals, hospital equipment, day cares
6 CLEAN WATER & SANITATION	Sustainable Water & Wastewater Management	Affordable Basic Infrastructure	Water	Water treatment, distribution, storage, water metering
	Sustainable Water & Wastewater Management	Affordable Basic Infrastructure	Sewer/Drainage	Sewage treatment, distribution, storage, storm drainage systems, dikes, flood protection
7 AFFORDABLE & CLEAN ENERGY	Energy Efficiency	Affordable Basic Infrastructure	Renewable Energy Systems	Solar, hydro electric, heat recapture, energy efficiency retrofits
	Renewable Energy	Affordable Basic Infrastructure	Renewable Energy Systems	Solar, hydro electric, heat recapture, energy efficiency retrofits
11 SUSTAINABLE CITIES & COMMUNITIES	Clean Transportation	Affordable Basic Infrastructure	Transportation/Transit	Airports, public transit, cycling and walking infrastructure
	-	Affordable Basic Infrastructure	Roads	Paving, new roads, road safety improvements, bridges, interchanges, street lighting
	Green Buildings	Affordable Basic Infrastructure	Public Safety	Public safety buildings, fire halls, fire trucks
	Green Buildings	Affordable Basic Infrastructure	Local Government Land & Buildings	Land acquisition, City hall, public works buildings, animal shelters, other Local Government owned facilities
	-	Affordable Basic Infrastructure	Communications Utilities	Fibre optic network, TV rebroadcasting, phone network
	Green Buildings	Affordable Basic Infrastructure	Parks/Recreation/Culture	Parkland, park improvements, recreational facilities, libraries, community halls, theaters, museums
	Environmentally sustainable management of natural resources and land use	Affordable Basic Infrastructure	Parks/Recreation/Culture	Parkland, park improvements, recreational facilities, libraries, community halls, theaters, museums
	-	Affordable Basic Infrastructure	Other	Cemetery improvements, cruise ship dock
12 RESPONSIBLE CONSUMPTION & PRODUCTION	Green Buildings	Affordable Housing	Affordable Housing	Social/supportive housing
	Pollution Prevention & Control	-	Solid Waste Management/Recycling	Landfills, landfill closure, recycling facilities, composting facilities, vehicles for these purposes
13 CLIMATE ACTION	Climate Change Adaptation	-	Environmental Conservation/Remediation	Brownfield remediation, habitat restoration
14 LIFE BELOW WATER	Terrestrial & Aquatic Biodiversity Conservation	-	Environmental Conservation/Remediation	Brownfield remediation, habitat restoration
15 LIFE ON LAND	Terrestrial & Aquatic Biodiversity Conservation	-	Environmental Conservation/Remediation	Brownfield remediation, habitat restoration

TOTAL 2020 DEBT ISSUANCE BY UNSDG



Total 2020 Debt Issuance by UN Sustainable Development Goal



- 3 Good Health & Wellbeing
- 6 Clean Water & Sanitation
- 11 Sustainable Cities & Communities
- 12 Responsible Consumption & Production
- 14 Life Below Water

2020 New Financing by UN SDG

3 - Good Health & Wellbeing	\$ 79,741,155
6 - Clean Water & Sanitation	317,663,574
11 - Sustainable Cities & Communities	117,247,525
12 - Responsible Consumption & Production	15,921,809
14 - Life Below Water	4,425,937
	\$ 535,000,000

2020 Refinancings by UN SDG

3 - Good Health & Wellbeing	\$ 179,081,036
6 - Clean Water & Sanitation	194,361,618
11 - Sustainable Cities & Communities	107,797,032
12 - Responsible Consumption & Production	3,760,314
	\$ 485,000,000

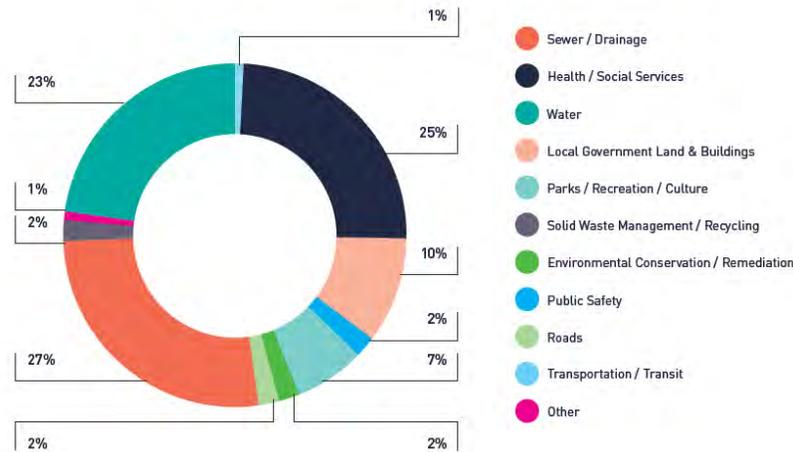
Total 2020 Financings By UN SDG

3 - Good Health & Wellbeing	\$ 258,822,191
6 - Clean Water & Sanitation	512,025,192
11 - Sustainable Cities & Communities	225,044,557
12 - Responsible Consumption & Production	19,682,123
14 - Life Below Water	4,425,937
	\$ 1,020,000,000

TOTAL 2020 DEBT ISSUANCE BY PURPOSE



Total 2020 Debt Issuance by Borrowing Purpose



	2020 New Financings by Borrowing Purpose	2020 Refinancings by Borrowing Purpose	Total 2020 Debt Issuance by Borrowing Purpose
Environmental Conservation/Remediation	\$ 4,425,936	\$ -	\$ 4,425,936
Health/Social Services	79,741,154	179,081,036	258,822,190
Local Government Land & Buildings	95,736,179	8,768,313	104,504,492
Other	-	5,000,000	5,000,000
Parks/Recreation/Culture	4,854,198	60,909,801	65,763,999
Public Safety	7,974,058	12,157,621	20,131,679
Roads	7,842,660	11,523,888	19,366,548
Sewer/Drainage	228,043,923	45,675,687	273,719,610
Solid Waste Management/Recycling	15,921,809	3,760,314	19,682,123
Transportation/Transit	840,431	9,437,409	10,277,840
Water	89,619,652	148,685,931	238,305,583
	\$ 535,000,000	\$ 485,000,000	\$ 1,020,000,000

CREDIT RATINGS



Long-Term Ratings

Agency	Rating	Outlook	Date
S&P	AAA	Stable	May 15, 2020
Moody's	Aaa	Stable	Feb 2, 2021
Fitch	AAA	Stable	April 26, 2021

Short-Term Ratings

Agency	Rating	Outlook	Date
S&P	A-1+	Stable	May 15, 2020
Moody's	P-1	Stable	Feb 2, 2021



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**REPORT TO FINANCE COMMITTEE
MEETING OF WEDNESDAY, MARCH 06, 2024**

SUBJECT Internal Controls Over Financial Reporting

ISSUE SUMMARY

Report to the Finance Committee on the Internal Financial Controls Program in place for the Capital Regional District (CRD), Capital Region Housing Corporation (CRHC) and Capital Regional Hospital District (CRHD).

BACKGROUND

At the January 3, 2024 Finance Committee meeting, while considering items 5.1.1 and 6.1; the 2023 Audit Planning Presentation and Report, discussion by committee resulted in a request for more information regarding internal control practices for the CRD entities.

Starting in 2018 through the Finance Committee and Corporate Plan priorities referencing financial accountability and transparency, the Financial Services division began development and implementation of an Internal Controls over Financial Reporting (ICFR) framework.

The initial phase of this program involved a review by an external public accounting firm (BDO) to evaluate nine financial processes.

1. Financial Statement Close Process
2. Hire-to-Pay
3. Procure-to-Pay
4. Cash/Cheques Receipts
5. Treasury and Investments
6. Revenue – Sale of Services
7. Tangible Capital Assets
8. Budgeting
9. IT General Controls (ITGC)

A total of 171 controls were identified where 45 were assessed as requiring enhancement, remediation, or having gaps to operate effectively. The results are summarized as follows:

Assessment	# of Controls	% of Total
Operating Effectively	126	74%
Enhancement	26	15%
Remediation	16	9%
Gap	3	2%
TOTAL	171	

As a result of these findings, Financial Services embarked on a multi-year remediation plan with progress reports to the Executive Leadership Team, making meaningful improvements with respect to Tangible Capital Assets and Expenditure Authorities. However, more meaningful progress required more resourcing and programming.

In 2022 the CRD Board approved Initiative Business Case (IBC) 15f-1.17 Corporate Accounting Standard Compliance which continued to advance remediation efforts. Most recently, an Internal Control Program was formalized and is now mid-implementation. The program relies on the globally recognized Committee of Sponsoring Organizations of the Treadway Commission's (COSO) Internal Control Integrated Framework (ICIF). Although the CRD isn't directly governed by Sarbanes Oxley (SOX) regulations, its framework aligns with and satisfies SOX standards for ICFR. The CRD also aligns with other government and crown corporations in British Columbia who have adopted ICFR to ensure financial integrity and accountability.

The program consists of a strategy, implementation plan and a documented environment of financial processes and controls. It is also a part of the organization's risk management activities, with regular assessments conducted and reported. Internal assurance is provided through monitoring and testing with an internal materiality set to detect and correct errors. The intent of the program is to minimize risks and protect assets, ensuring accuracy of records.

The auditors gain an understanding of our ICFR program as it relates to the external audit of the consolidated financial statements. This assessment is relevant to the CRD's preparation and fair presentation of the financial statements to design audit procedures.

Moreover, internal controls play a critical role in safeguarding organizational assets, ensuring compliance, enhancing operational efficiency and facilitating accuracy of financial reporting for decision-making. By establishing a program to monitor the robust control environment, Staff are able to more effectively manage risks, protect assets and support the organization.

IMPLICATIONS

Alignment with Board & Corporate Priorities

Aligned with the 2023 to 2026 Corporate Plan, Financial Services lead systems and policies to respond to best practices, comply with legislative requirements and deliver sustainable budgets. Directly in support of the ICFR Program are several initiatives: 13c-2 optimize Financial Services through enhanced internal controls and continuous improvement methodologies, 13b-1 continue implementing business continuity planning and the Enterprise Risk Management framework, 13c-1 advance changes to policies and systems to streamline activities, reduce complexity and increase efficiency.

Service Delivery Implications

Although the external auditors do not design procedures to express an opinion on ICFR, they do design their audit procedures based on the conditions of the organizations ICFR environment. Where control issues are observed, they are reported to the attention of Management and the Board. These matters are presented annually to the Committee and then to the Board in the Management Letter accompanying the report on the Audited Financial Statements presented for approval each May.

Table 1 lists examples of control improvements which have since been implemented by Staff.

Table 1: Examples of Control Performance Improvement Observations by the Auditor

Control Description	Observation
Chief Administrative Officer Expense Report Approval	Sign off by direct report (CFO), rather than direct supervisor (Board Chair)
Board Director Expense Report Cut Off	Expense reports submitted past deadline resulting in understatement of expenses
Related Party Transaction Declarations	Board declarations forms not returned may result in missed disclosures
Purchase and Payment Cut Off	Purchase or payments greater than Internal threshold of \$100K not recorded by financial close resulting in understatement of expenses considered to be material

With the ICFR program developed and implementation underway, internal activities are regularly performed to assess the effectiveness of controls and risk to financial reporting. The control environment consists of 14 core financial business processes which include 279 financial controls.

The core financial processes are as follows with the number of associated controls:

- Financial Statement Close (21)
- Payroll (27)
- Procure-to-Payables (51)
- Cash Handling (14)
- Treasury and Investments (26)
- Revenue Recognition (44)
- Tangible Capital Assets (27)
- Budget (15)
- IT General Controls (24)
- Accounts Receivable (12)
- Inventory (9)
- Planning and Local Services (9)

While transactions of all values are recorded, additional focus and activities is placed on transactions above the materiality threshold of \$100k. In addition to the control environment, as prescribed by the Delegation of Authority Bylaw No. 4186, Financial Services maintains a list of authorized purchasers of goods and services. This is maintained and used to match invoice and payment signing authorities to ensure only authorized individuals are processing against the Board approved budget.

CONCLUSION

At the January 3, 2024 Finance Committee meeting, while considering items 5.1.1 and 6.1, committee members discussion resulted in a request for more information regarding the internal controls practice in place for the organization. As approved in the 2022 IBC 15f-1.17 Corporate Accounting Standard Compliance Enhancements, an Internal Control Program has recently been formalized and is mid-implementation. The program is based on internationally accepted COSO ICIF and consists of a strategy, implementation plan and a documented environment of financial processes and controls. The program forms part of the risk management register for the organization where risk assessments are regularly performed and reported.

RECOMMENDATION

There is no recommendation. This report is for information only.

Submitted by:	Rianna Lachance, BCom, CPA, CA, Sr. Mgr., Financial Services / Deputy CFO
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer



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**REPORT TO FINANCE COMMITTEE
MEETING OF WEDNESDAY, MARCH 06, 2024**

SUBJECT Bylaw No. 4588: Regional Parks Loan Authorization Bylaw No. 1, 2024

ISSUE SUMMARY

Pursuant to the Capital Regional District (CRD) provisionally approved 2024 to 2028 Financial Plan, this report brings forward loan authorization Bylaw No. 4588 for the purpose of financing the Regional Trestles Renewal, Trails Widening and Lighting Project.

BACKGROUND

On October 25, 2023, the CRD Board (the “Board”) gave provisional approval to the 2024 to 2028 Financial Plan and approved the new initiatives and capital for January 1, 2024. The Regional Parks Service included borrowing in the capital plan for the Regional Trestles Renewal, Trail Widening and Lighting Project.

Following approval, staff prepare the required loan authorization bylaw to enable borrowing from the Municipal Finance Authority (MFA). Since loan authorization bylaws expire after five years, bylaws are commonly drafted to cover the five-year financial plan for services requiring borrowing to fund capital. The loan authorization bylaw specifies the maximum amount, restricted use and the debt repayment amortization period.

Requests for funds to be drawn against the loan authorization bylaw will only be authorized upon the Board’s approval of a subsequent security issuing bylaw. The security issuing bylaws are prepared twice annually and include only those borrowings for which there is a cash flow need as determined by the approved financial plan.

The following bylaw is proposed:

Service Area	Action	Purpose	Bylaw
Regional Parks	Loan Authorization Bylaw	To create a loan authorization bylaw to permit long-term borrowing related to the Regional Parks Capital Plan for this service	4588

ALTERNATIVES

Alternative 1

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4588, “Regional Parks Loan Authorization Bylaw No. 1, 2024”, be introduced and read a first, second and third time; and
2. That approval on behalf of the participating areas for Bylaw No. 4588 be obtained through the municipal and electoral area consent process, according to sections 346 and 347 of the *Local Government Act*, and if successful, that Bylaw No. 4588 be referred to the Inspector of Municipalities for approval.

Alternative 2

That the proposed bylaw be referred back to staff for further information.

IMPLICATIONS

Legislative & Financial Implications

Regional Parks borrowing, as per section 3 of the *Regional District Liabilities Regulation*, requires consent by two-thirds of service participants. Rather than a more formal elector assent or alternative approval process, municipal councils and electoral area directors are permitted to consent.

Before adoption by the Board, the loan authorization bylaw requires three readings followed by participant consent and then approval by the Inspector of Municipalities. Upon final approval, borrowings of up to \$50 million will be authorized.

To ensure optimization of interest and timing of long-term debt, issuance of a temporary borrowing will be proposed upon approval of the loan authorization bylaw by the Board. The request for borrowing will be based on the timing of expenditures. Security issuing bylaws will be brought forward to convert the short-term borrowing to long-term debt financing.

In years two through six of the Project, the plan anticipates borrowing approximately \$10 million annually. Annual debt servicing, based on the current Municipal Finance Authority indicative rate of 4.65%, is anticipated to be \$5 million when the \$50 million is fully borrowed. The estimated annual cost per average household is \$28. The term of any debt issuances under such loan authorization will be 15 years.

This bylaw is required to provide the necessary authority to carry out project work through debt, as provided in the 2024 to 2028 Financial Plan Bylaw.

CONCLUSION

The CRD 2024 provisional financial plan sets out the capital expenditure for each service, including planned borrowing. Borrowing for the Regional Parks Service was identified in the financial plan of up to \$50 million. Bylaw No. 4588, “Regional Parks Loan Authorization Bylaw No. 1, 2024”, is presented in preparation for future borrowing to enable the Regional Trestles Renewal, Trail Widening and Lighting Project.

RECOMMENDATION

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4588, “Regional Parks Loan Authorization Bylaw No. 1, 2024”, be introduced and read a first, second and third time; and
2. That approval on behalf of the participating areas for Bylaw No. 4588 be obtained through the municipal and electoral area consent process, according to sections 346 and 347 of the *Local Government Act*, and if successful, that Bylaw No. 4588 be referred to the Inspector of Municipalities for approval.

Submitted by:	Rianna Lachance, BCom, CPA, CA, Sr. Mgr., Financial Services / Deputy CFO
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Larisa Hutcheson, P. Eng., General Manager, Parks & Environmental Services
Concurrence:	Kristen Morley, J.D., General Manager, Corporate Services & Corporate Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENT

Appendix A: Bylaw No. 4588, “Regional Parks Loan Authorization Bylaw No. 1, 2024”

CAPITAL REGIONAL DISTRICT

BYLAW NO. 4588

A BYLAW TO AUTHORIZE THE BORROWING OF FIFTY MILLION DOLLARS
(\$50,000,000) FOR THE PURPOSE OF WIDENING AND LIGHTING REGIONAL TRAILS

WHEREAS:

- A. The Board of the Capital Regional District adopted Bylaw No. 1749, "Regional Parks Extended Service Establishment Bylaw No. 1, 1989" for the functions of acquiring, developing, operating, and maintaining Regional Parks, subject to the Park (Regional Act);
- B. The Board of the Capital Regional District requires financing for the widening and lighting of sections of the Galloping Goose and Lochside regional trails (the Project);
- C. The portion the Project cost to be funded by debt servicing is the sum of Fifty Million Dollars (\$50,000,000), which is the amount of debt intended to be authorized by this bylaw;
- D. Pursuant to the *Regional District Liabilities Regulation*, BC Reg 261/2004, elector approval is not required if borrowing for a regional park or trail service and consent on behalf of the participants shall be obtained pursuant to section 349(1)(b) of the *Local Government Act*;
- E. The approval of the Inspector of Municipalities is required under Section 406 and 407 of the *Local Government Act*, and
- F. Financing is to be undertaken by the Municipal Finance Authority of British Columbia pursuant to agreements between it and the Capital Regional District.

NOW THEREFORE the Capital Regional District Board in open meeting assembled hereby enacts as follows:

- 1. The Board is hereby empowered and authorized to undertake and carry out or cause to be carried out the acquisition of land and to do all things necessary in connection therewith and without limiting the generality of the foregoing:
 - a) to borrow upon the credit of the Capital Regional District a sum not exceeding Fifty Million Dollars (\$50,000,000); and
 - b) to acquire all such real property, easements, rights-of-way, leases, licenses, rights, or authorities as may be requisite or desirable for or in connection with the Project.

- 2. The maximum term for which debentures may be issued to secure the debt intended to be created by this bylaw is fifteen (15) years.
- 3. This Bylaw may be cited as "Regional Parks Loan Authorization Bylaw No. 1, 2024".

READ A FIRST TIME THIS	day of	202
READ A SECOND TIME THIS	day of	202
READ A THIRD TIME THIS	day of	202
APPROVED BY MUNICIPAL COUNCIL CONSENT PROCESS PER S.346 and S.347 OF THE <i>LOCAL GOVERNMENT ACT</i> THIS	day of	202
APPROVED BY THE INSPECTOR OF MUNICIPALITIES THIS	day of	202
ADOPTED THIS	day of	202

CHAIR

CORPORATE OFFICER

FILED WITH THE INSPECTOR OF MUNICIPALITIES THIS day of

**REPORT TO FINANCE COMMITTEE
MEETING OF WEDNESDAY, MARCH 06, 2024**

SUBJECT 2024 Provincial Budget Highlights

ISSUE SUMMARY

To provide the Finance Committee with a high-level review of potential impacts on Capital Regional District (CRD) services in the 2024 Provincial Budget.

BACKGROUND

On February 22, 2024, Finance Minister Katrine Conroy introduced the 2024 Provincial Budget in the Legislature. This information report is intended to provide highlights on items relating to the CRD, Capital Regional Hospital District (CRHD), and Capital Region Housing Corporation (CRHC). While these highlights have been focused on organizational impacts, there was an attempt to include potential implications for member municipalities and electoral areas.

This is not intended to be a comprehensive budget review.

IMPLICATIONS

Refer to Appendix A for a CRD, CRHD, and CRHC perspective on the Provincial Budget including potential impacts to member municipalities and electoral areas. Highlights also include potential services that may be impacted by provincial initiatives.

The [Provincial Budget and Fiscal Plan](#)¹ is the main budget document from the Ministry of Finance that lays out the province's three-year fiscal plan, including economic outlook, revenues, spending, tax measures and forecasting risks and assumptions.

RECOMMENDATION

There is no recommendation. This report is for information only.

Submitted by:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENT

Appendix A: 2024 Provincial Budget Highlights

¹ https://www.bcbudget.gov.bc.ca/2024/pdf/2024_Budget_and_Fiscal_Plan.pdf

2024 Provincial Budget Highlights

Highlights of 2024 BC Provincial Budget

The 2024 budget now estimates 2023 to 2024 fiscal year deficit to be \$6.9B compared to a prior year surplus of nearly \$4B. The changes are related to a softening economy against a backdrop of higher interest rates and slowing domestic and global activity.

For the next three years the province is projecting the following deficits:

- 2024/25 \$7.9B deficit (including \$3.9B in contingencies)
- 2025/26 \$7.8B deficit (including \$3.0B in contingencies)
- 2026/27 \$6.3B deficit (including \$3.7B in contingencies)

Forecasted debt at the end of this three-year budget is \$126B, ~\$8B lower the last budget but more than 2.5x pre-pandemic levels.

Other 2024/25 key economic metrics:

- Nominal gross domestic product (GDP) growth is forecasted to be 3.2% (compared to 3.1% in 2023)
- Provincial unemployment rate is expected to be 6.1% in 2024 and 5.9% in 2025
- Consumer Price Index (CPI) forecasted to be 2.7% (compared to 3.9% in 2023)

Provincial Budget Highlights Impacting Capital Regional District & Member Municipalities

1. Helping British Columbians to Reduce Costs

- \$248 million for a one-year 2024 BC Family Benefit Bonus which should result in a 25% increase to their monthly payment
 - On average, families will receive \$445 more
- One-time BC Electricity Affordability Credit, Households will save an average of \$100 on their bills over the course of the year, depending on power usage
 - Commercial and industrial customers will also receive savings up to 4.6% **[CRD/CRHC/municipalities]**
 - The average small business will save \$400 over the course of the year
- 100% of revenue from the carbon-tax increase will be directed to the climate action tax credit, translating to approximately 12% increase
 - The number of people receiving the credit increases annually, with a goal to reach 80% of households in BC by 2030
- Budget 2024 doubles the exemption threshold of the Employer Health Tax, from \$500,000 to \$1 million **[CRD/CRHC/municipalities]**
 - With this change, 90% of businesses will be exempt from the tax, estimated to save them more than \$100 million a year
- As people file their 2023 income taxes, renters will see up to \$400 come back to them through the BC renter's tax credit **[CRHC]**

2. Affordable and Attainable Housing

The BC government is focusing on:

- Legislation to reset the short-term rental market **[CRHC/municipalities]**
- Expanding the Speculation and Vacancy Tax **[CRHC/municipalities]**
- Focusing on restrictive and outdated zoning rules (including focus on secondary suites) **[CRHC/municipalities]**

- Turning more land and areas near transit hubs into homes for people **[CRHC/municipalities/transportation]**
 - Changes to the Residential Tenancy Branch including:
 - Capping rent increases below inflation; **[CRHC/municipalities]**
 - Providing an annual \$400 renter’s tax credit; and **[CRHC/municipalities]**
 - The Rental Protection Fund. **[CRHC/municipalities]**
 - **BC Home Flipping Tax** - Effective January 1, 2025, there will be a tax on the profit made from selling a residential property within two years of purchasing. Exemptions will be in place for life circumstances, such as divorce, death, illness and relocation for work. Revenue from the tax will go directly to building affordable housing throughout BC.
 - **Changes to Property Transfer Tax Exemptions**
 - Increases to the threshold for the First Time Homebuyers’ Program:
 - Buyers who purchase a home up to \$835,000, the first \$500,000 completely exempt from the property transfer tax = \$8,000 in savings
 - Newly built homes worth up to \$1.1 million will also see lower costs through the newly-built-home exemption
 - For builders and developers, purpose-built rental buildings of four or more units will also receive a property transfer tax exemption until 2030
 - **BC Builds**
 - \$198 million (150 operating, 48 capital) in new funding to speed up the development of housing for middle-income people and families **[CRHC/municipalities]**
 - Uses government-owned, public and underused land and lower government borrowing rates to offer low-cost financing to bring down construction costs **[CRHC/municipalities]**
 - Streamlining approvals to move projects from concept to construction within 12 to 18 months, compared to the current average of three to five years. New units will be income-tested **[CRHC/municipalities]**
 - **Housing Support**
 - \$116 million in new funding to initiatives centred on delivering programs and services. Funding also maintains more than 500 permanent and temporary shelter spaces. **[CRHC/municipalities]**
- ### 3. Safe and Healthy Communities
- Budget 2024 provides \$8 billion over three years to strengthen health care, kindergarten-to-Grade 12 education, justice and public safety, and help for people who need care and support.
 - **Health Care**
 - \$2 billion to support access to the full range of health services, including primary and acute care, long-term care, assisted living, home care, and mental-health and substance-use care and recruitment and retention of health-care professionals **[CRHD]**
 - Capital investments of \$13 billion over the next three years will support the construction of long-term care, acute care and cancer care facilities **[CRHD]**

- **Cancer Care**
 - \$270 million to deliver treatments and strengthen prevention and screening services, such as HPV vaccines and cervical and hereditary cancer screenings. Cancer care centres are on the way for Surrey, Burnaby, Nanaimo and Kamloops to provide better care closer to home
- **Home and Community Care Services for Seniors**
 - \$354 million to ensure seniors can continue to access the services they count on, even as demand increases, through: **[CRHC/CRHD]**
 - \$227 million for home health-care services provided by regulated professionals, including nurses, occupational and physical therapists, and social workers
 - \$127 million for community-based services to support day-to-day tasks such as grocery shopping, light housekeeping, minor home repairs, snow shoveling, and transportation to and from medical appointments
- **In-Vitro Fertilization**
 - \$68 million to launch a new publicly funded in-vitro fertilization program, funding both treatment and medication for a single cycle
- **Mental Health and Addictions**
 - Budget 2024 continues to expand services and break stigma:
 - \$117 million to continue funding more than 2,200 community mental-health and substance-use treatment beds at more than 300 health authority and community care facilities;
 - \$49 million to support existing harm-reduction initiatives at 49 overdose-prevention sites, drug checking and naloxone kit distribution;
 - \$39 million to fund existing Peer-Assisted Care Teams and Mobile Integrated Crisis Response Teams; and
 - \$10 million to support the development and implementation of treatment and recovery programs.
- **K-12 Education**
 - With historic enrolment growth in 2023 (more than 13,000 students), Budget 2024 invests \$968 million for more staff in classrooms including \$255 million for the Classroom Enhancement Fund for special education teachers, teacher psychologists and counsellors.
 - \$4.2 billion is dedicated to build, renovate, and seismically upgrade schools and playgrounds over the next three years as part of the province's capital plan.
- **Justice and Public Safety**
 - \$398 million in new investment to support families by expanding the early resolution model and legal aid services
- **Help for People who Need Care and Support**
 - \$114 million for children in alternative care arrangements will improve front-line support in the child welfare system, including those who support Indigenous children and youth

- \$30 million over three years to support children with dyslexia and related learning differences. Early literacy screening for kindergarten to Grade 3 will better equip teachers and support staff
- \$26 million to support 2,800 more children and youth with an autism diagnosis or complex health needs
- Additional \$105 million to Community Living BC to improve quality of life for people with developmental disabilities and their families

4. Sustainable and Clean Economy

- \$1.3 billion for new initiatives to mitigate and better respond to the impacts of climate emergencies and build a cleaner economy **[CRD/municipalities/emergency]**
- **Responding to Elimate emergencies**
 - \$405 million more over four years to bolster the province’s capacity to prepare for and respond to future climate emergencies **[CRD/municipalities/emergency]**
 - \$154 million in operating and \$21 million in capital funding to support additional wildfire response, recovery and infrastructure resources
 - \$56 million for aviation preparedness and response through increased contract funding for helicopter and air tanker services;
 - \$60 million for the Forest Enhancement Society of BC to continue industry and community focused wildfire risk reduction;
 - \$38 million to support stable, year-round resourcing, including fire crew leaders and front-line staff; and
 - \$21 million for a new Prince George equipment depot.
 - \$18 million to boost year-round delivery of response and recovery programs, such as supporting provincial and regional operations centres
 - Priority infrastructure projects and programs to decrease flood risks and strengthen drought resiliency will receive \$234 million, including: **[CRD/municipalities/emergency]**
 - \$83 million to expand the Agriculture Water Infrastructure Program to help more farmers and ranchers effectively manage, collect, transport and store water for agriculture and irrigation purposes;
 - \$50 million for water metering pilot programs in 21 communities throughout BC that will inform the feasibility of establishing a universal water-metering program;
 - \$77 million to upgrade the Barrowtown pump station in Abbotsford;
 - \$14 million to help replace the 50-year-old Cowichan Lake Weir; and
 - \$10 million to increase the water storage capacity and sustain water flow of Saint Mary Lake on Salt Spring Island by raising the dam height. **[CRD]**
- **CleanBC and Advancing the Clean Economy**
 - Budget 2024 reaffirms the province’s commitment with \$318 million to continue to fund grant and rebate programs for clean transportation, energy-efficient buildings and communities, and support transition to a low-carbon economy. **[CRD/municipalities/transportation/environment]**
 - Another \$93 million will help people and communities reduce emissions:
 - \$40 million for additional heat pump rebates for households with low and middle incomes to provide access to affordable, clean energy; **[municipalities /environment]**

- \$20 million for active transportation grants to communities; **[CRD/municipalities/transportation/environment]**
 - \$30 million to continue the implementation of electric vehicle public charging infrastructure; and **[CRD/municipalities/transportation/environment]**
 - \$3 million to support youth involvement in climate-action initiatives. **[CRD/municipalities/transportation/environment]**
- \$24 million to support collaboration with First Nations, industry, local governments and the public and ensure adequate resources for a new made-in-BC Critical Minerals Strategy and mine permitting
- **Strengthening an Inclusive Economy**
 - Budget 2024 establishes tools to support equity financing opportunities for First Nations including provincial loan guarantees and other supports through a new First Nations Equity Financing Framework. **[CRD/FNR]**
 - \$24 million over four years for improved safety to eleven First Nations communities that rely on five forest service roads for primary access.
- **Supporting Self-Determination**
 - The province has been partnering with Modern Treaty Nations to co-develop measures that better support self-determination. Budget 2024 lays out a new approach for assessment and property taxation on Modern Treaty Nations' core governance lands putting exclusive decision-making for property interests on Nisga'a Lands and Treaty Lands into the hands of Modern Treaty Nations.
- **Critical Transportation Networks and Community Infrastructure**
 - \$15.5 billion in capital plan over the next three years, to deliver transit and transportation infrastructure **[CRD/municipalities/transportation]**
 - **Continued priority projects include:**
 - Highway 1 projects through the Fraser Valley and from Kamloops to the Alberta border; major infrastructure projects like the Fraser River Tunnel project and the Pattullo Bridge; and transit projects like the Broadway Subway and the Surrey Langley SkyTrain
 - \$248 million for BC Transit to expand infrastructure to support increased service and ensure efficiency by reducing traffic congestion **[CRD/municipalities/transportation]**
 - \$250 million over five years will support the 21 local governments that make up the Northwest BC Resource Benefits Alliance. Funding will support planning and construction of municipal infrastructure, such as roads, water sewer and other community facilities.
- **Future Ready**
 - \$228 million over three years for StrongerBC: Future Ready Action Plan. Launched in 2023, the plan funds skills training for students, employees, businesses, and employers throughout the province **[CRD/municipalities]**
- **Building a Stronger BC**
 - Capital spending over the fiscal plan is \$43.3 billion
 - Operating funding increased by \$13 billion across the fiscal plan

- To sustain and expand provincial infrastructure, such as schools, post-secondary facilities, housing, health-care facilities and transportation projects, including highway improvements, landslide cleanup and prevention and bridge repairs replacements **[CRD/municipalities/transportation]**
- Through the capital plan 185,000 jobs will be directly or indirectly created over the next three years