



Notice of Meeting and Meeting Agenda Salt Spring Island Local Community Commission

Thursday, September 12, 2024

5:00 PM

SIMS Boardroom
124 Rainbow Road
Salt Spring Island BC

MS Teams Link: [Click here](#)

E. Rook (Chair), G. Holman (Vice Chair), G. Baker, B. Corno, B. Webster

The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

1. Territorial Acknowledgement

2. Approval of Agenda

3. Adoption of Minutes

3.1. [24-812](#) Minutes of August 08, 2024 Salt Spring Island Local Community Commission

Recommendation: That the minutes of the August 08, 2024 meeting be adopted as circulated.

Attachments: [Minutes: August 08, 2024](#)

4. Chair, Director, and Commissioner Reports

5. Senior Manager Report

6. Presentations/Delegations

Delegations will have the option to participate electronically. Please complete the online application at www.crd.bc.ca/address for "Addressing the Salt Spring Island Local Community Commission" no later than 4:30 pm two days before the meeting and staff will respond with details.

Alternatively, you may email your comments on an agenda item to the Salt Spring Island Local Community Commission (LCC) at saltspring@crd.bc.ca.

6.1. Presentations

6.1.1. [24-813](#) Presentation: Seth Wright; BC Transit, Re: BC Transit Expansion of Services

Attachments: [Presentation: BC Transit Expansion of Services](#)

6.2. Delegations

7. Commission Business

7.1. [24-814](#) BC Transit Expansion of Services

Recommendation: Verbal Discussion

7.2. [24-815](#) SSI Local Community Commission Strategic Plan

Recommendation: That the Draft 2024-2027 Salt Spring Island Local Community Commission's Strategic Plan be approved as presented in Appendix A.

Attachments: [Staff Report: SSI Local Community Commission Strategic Plan](#)
[Appendix A: Draft 2024-2027-SSI-LCC-StrategicPlan](#)

8. Notice(s) of Motion

8.1. [24-816](#) Motion with Notice: Boat-related Issues Discussion (B. Webster)

Recommendation: [At the Aug 15, 2024 Salt Spring Local Community Commission meeting, the following notice was read by Commissioner Webster into record to be discussed at the next meeting:]

That the Salt Spring Island Local Community Commission discuss at one of our October meetings what future role, if any, the Commission should play in managing boat-related issues, including:

- * Discussion of whether the LCC should engage directly with the CRD's Environmental Protection Division to ensure that the Salt Spring Island perspective is reflected in its future work on this issue.

- * Inclusion of this topic and the potential for future collaboration for discussion at future meetings between the LCC and LTC.

- * An assessment of whether current shore services provided through our park services would more appropriately be funded (at least partially) through our small craft harbour service.

9. Adjournment

Next Meeting:

The meeting is Sep 19, 2024 at 9:00AM in the Salt Spring Island Multi Space (SIMS) Boardroom, 124 Rainbow Road, Salt Spring Island, BC V8K 2V5.

To ensure quorum, please advise MacKenzie Williamson (mwilliamson@crd.bc.ca) if you cannot attend.



Making a difference...together

**Minutes of the Regular Meeting of the Salt Spring Island Local Community Commission
Held Thursday, August 08, 2024 at the Salt Spring Island Multi-Space (SIMS)
124 Rainbow Rd, Salt Spring Island, BC V8K 2K3**

DRAFT

Present: Commissioners: E. Rook, G. Holman (Director), G. Baker, B. Corno, B. Webster,

Staff: S. Henderson, Senior Manager, Real Estate, SGI Administration and SSI LCC, D. Olafson, Manager, SSI Engineering, D. Ovington, Acting Senior Manager, SSI Administration, L. Taylor, Receptionist, (Recorder)

Guest: G. Clayton, Salt Spring Locals,

EP- Electronic Participation

These minutes follow the order of the agenda although the sequence may have varied.

The meeting was called to order at 05:00 pm.

1. TERRITORIAL ACKNOWLEDGEMENT

Commissioner Rook provided a Territorial Acknowledgement.

2. APPROVAL OF AGENDA

MOVED by Commissioner Corno, **SECONDED** by Director Holman,
That the agenda for the August 08, 2024, meeting of the Local Community
Commission (LCC) be approved as presented.

CARRIED

3. ADOPTION OF MINUTES

3.1. Minutes of June 13, 2024 Salt Spring Island Local Community Commission

MOVED by Commissioner Webster, **SECONDED** by Commissioner Corno,
That the minutes of the June 13, 2024, meeting be adopted with the following
amendment. That the word “-Graves” be removed after the words “M. Johnstone”
and before the words “spoke regarding...” in agenda item 6.2.1.

CARRIED

4. CHAIR, DIRECTOR, AND COMMISSIONER REPORTS

Commissioner Rook spoke of meetings with local trust staff and Trustee Patrick regarding housing and agenda prep for next joint meeting.

Director Holman spoke of the following items:

- Lady Minto Foundation and Bittencourt staff housing.
- Paving of Ganges Hill in relation to Lady Minto Foundation, Ministry of Transportation and Infrastructure (MOTI) and sewer line extension.
- Library is an official cooling center when heat warnings are issued.

- Meetings at Union of British Columbia Municipalities (UBCM) regarding roads and harbor management.
- Meeting with Greater Victoria Coalition to End Homeless
- Salary redistribution of SSI EA Director and LCC Commissioners

Commissioner Corno spoke of the following items:

- Bloom property on Beddis Road, donation to the Royal Roads University
- Great feedback on new water fountain in Centennial Park.

Commissioner Baker spoke of the following items:

- Meeting with the Chu Ann Society
- ASK Saltspring.

Commissioner Webster spoke of the following items:

- Saturday Market parking
- Commercial vendor operating in Centennial Park
- LCC authority

5. Senior Manager Repot

S. Henderson provided information on:

- D. Ovington is now the Acting Senior Manager, SSI Administration
- S. Henderson will continue to be Senior Manager for LCC
- MOTI contacted regarding attending LCC meeting in September or October

D. Olafson provided information on Betterments Grant application for bus shelters.

6. DELEGATIONS/PRESENTATIONS

6.1. Presentations

6.1.1. Presentation: Greg Clayton, Salt Spring Locals, RE: Salt Spring Island Locals Introduction

G. Clayton provided a presentation on Salt Spring Locals website.

6.2. Delegation

There were no delegations.

7. COMMISSION BUSINESS

7.1. SSI Kanaka Skatepark Expansion Proposal

MOVED by Director Holman, **SECONDED** by Commissioner Webster,
That the Salt Spring Island Local Community Commission approves that staff include the Kanaka Skateboard Park expansion project in the 2025 SSI Parks and Recreation Five Year Financial Plan and allocates \$5,000 of Capital Reserve Funding to support a portion of CRD staff administration costs associated with the project.

CARRIED

7.2. Grant-In-Aid Application - Salt Spring Island Chamber of Commerce

MOVED by Director Holman, **SECONDED** by Commissioner Baker,
That the Salt Spring Island Local Community Commission recommends the Salt Spring Island Electoral Area Director: Approve the Grant-in-Aid application to Salt Spring Island Chamber of Commerce in the amount of \$5,000.

MOVED Commissioner Baker **SECONDED** Commissioner Webster
That the motion be amended to replace the words "\$5,000" with the words "\$3,500" after the words ".. in the amount of".

CARRIED

The question was called on the motion as amended.

"That the Salt Spring Island Local Community Commission recommends the Salt Spring Island Electoral Area Director: Approve the Grant-in-Aid application to Salt Spring Island Chamber of Commerce in the amount of \$3,500."

CARRIED

MOVED by Commissioner Webster, **SECONDED** by Director Holman,
That the rules of the Capital Region District Board procedures bylaw to be suspended to allow the person present to speak regarding item 7.2.

CARRIED

7.3. Financial Plan Amendments to the SSI Parks and Recreation Service

MOVED by Director Holman, **SECONDED** by Commissioner Webster,
That the Salt Spring Island Local Community Commission recommends to the Capital Regional District Board:

1. To amend the Salt Spring Island Parks and Recreation Service 2024 Capital Plan by including the \$307,981 "capital on hand" carry forward from 2023 for Project (20-02) - Rainbow Road Electrical System - in the capital plan and increasing its budget by \$42,506 to be funded from Community Works Fund, resulting in the total project budget from \$529,700 to 572,206.
2. To amend the Salt Spring Island Parks and Recreation Service 2024 Capital Plan by including Project (18-01) - Pool Building Capital Repairs - in the capital plan with \$37,058 "capital on hand" carry forward from 2023 and increasing its budget by \$16,023 to be funded from Capital Reserve, resulting in the total project budget from \$51,000 to 67,023

CARRIED

8. Notice(s) of Motion

8.1. Notice of Motion: Development of Integrated Housing Strategy (B. Webster)

Commissioner Webster proposed the following Notice of Motion:

“That the Salt Spring Island Local Community Commission, through its Economic Sustainability service, invite the following experts to meet with the Commission in September 2024 to discuss next steps toward the development of an integrated housing strategy for Salt Spring Island: Janis Gauthier, Consultant, Justine Starke, CRD, Laura Patrick, Salt Spring Island Local Trust Committee and Elizabeth FitzZaland, Salt Spring Solutions.”

8.2. Notice of Motion: CRD Regional Transportation SSI Exemption (B. Webster)

Commissioner Webster proposed the following Notice of Motion:

“That the Salt Spring Island Local Community Commission write as soon as practical to the Capital Regional District Board Chair requesting that the proposed Capital Regional District Regional Transportation Service not include the Salt Spring Island Electoral Area because:

1. Unlike all other jurisdictions within the Capital Regional District, the Salt Spring Island Electoral Area already has its own local transportation and Transit Service.
2. Unlike all other jurisdictions within the Capital Regional District, a significant proportion of Salt Spring’s transportation links are not within the CRD.
3. It is neither fair nor appropriate for Salt Spring Island taxpayers to fund projects and initiatives that are used minimally by Salt Spring Island residents.”

8.3. Notice of Motion: SSI Agriculture Input Meeting (B. Webster)

Commissioner Webster proposed the following Notice of Motion:

“That the Salt Spring Island Local Community Commission, through its Economic Sustainability service, hold a public meeting during September 2024 to receive input on the topic of Salt Spring Island agriculture and Capital Regional District noise and animal control bylaws.”

8.4. Notice of Motion: School District 64 Meeting (B. Corno)

Commissioner Corno proposed the following Notice of Motion:

“That the Local Community Commission, through the chair, invites the Trustees and staff of School District 64 to a special joint meeting for the purpose of connecting in a public meeting and to discuss our shared priorities and responsibilities.”

8.5. Notice of Motion: Ganges Hill Parking (G. Holman)

Director Holman proposed the following Notice of Motion (with same day consideration)

“That Director Holman Commissioner Baker and CRD Staff contact MOTI, Emcon and RCMP regarding possible measures to reduce parking and related safety concerns on Ganges Hill on Saturday Market Days”.

MOVED by: Director Holman **SECONDED** by: Commissioner Baker

That same day consideration be applied to the Notice of Motion.

CARRIED

MOVED by: Director Holman **SECONDED** by: Commissioner Webster

“That Director Holman Commissioner Baker and CRD Staff contact MOTI, Emcon and RCMP regarding possible measures to reduce parking and related safety concerns on Ganges Hill on Saturday Market Days”.

CARRIED

10. ADJOURNMENT

MOVED by Director Holman, **SECONDED** by Commissioner Baker,

That the Local Community Commission adjourn the meeting at 6:51pm

CARRIED

CHAIR

SENIOR MANAGER



Salt Spring Island Local Community Commission | CRD BC Transit Update

Seth Wright, Senior Manager, Government Relations
September 12, 2024

2021 Transit Future Service Plan

TRANSIT *future* ▶ service plan

SALT SPRING ISLAND

2021



2021 Transit Future Service Plan

10 Service Priorities 2022-2026

Priority	Description	Expansion Resources
Additional Fulford peak service and Year-round Beaver Point/Ruckle Park service	Increase 2 Fulford Harbour frequency to 60 min weekday peak and provide route 9 Ruckle Park year-round.	1780 service hours, 1 bus
Flexible Ganges Local shuttle and Rural Trip Windows	On-request rural trip windows to North End, Sunset Drive, Southey Point, Isabella Point	1250 service hours, 1 bus
Separation of Fernwood and Walker's Hook for additional peak service	Separate existing limited Walker's Hook service (Route 5 Fernwood) into new 8 Walker's Hook with 3 trips a day. Two additional trips on 3 Vesuvius for hourly service during peak AM and PM periods Monday to Saturday.	1360 service hours, 1 bus
Reallocation of route 6 SS Connector resources to improve route 3 and 5 service span	Discontinue Route 6. Add additional trips to 3 Vesuvius and 5 Fernwood to increase AM and PM service span.	650 service hours, 1 bus
Later weekend service to Long Harbour	Additional trips to meet later ferries on route 4 Long Harbour, one additional trip on 9 Ruckle Park for 3 trips/day	160 service hours

21

Service Changes: Fulford Harbour

Fulford Harbour/Ruckle Park

Additional Fulford peak service and year-round Beaver Point/Ruckle Park

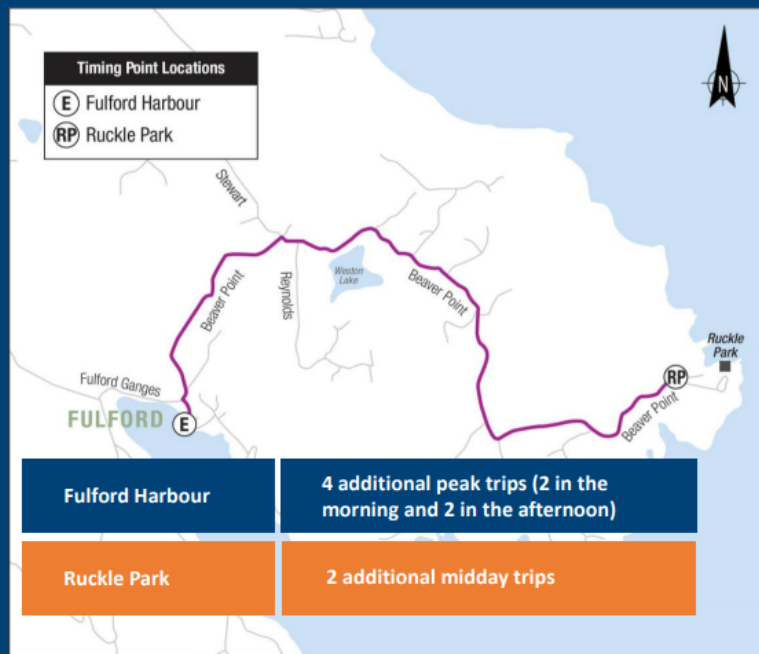
This proposal looks to Increase 2 Fulford Harbour service to 60 min service during peak times during the week and provide year-round service to Ruckle Park. Engagement revealed year-round service was strongly preferred by respondents not only benefiting tourists but also residents through improved ferry connections.

1780

Annual service hours

1

Light-duty vehicle



Service Expansion

PROPOSED EXPANSION INITIATIVES						
AOA Period	In Service	Annual Hours	Vehicle Requirements	Estimated Annual Revenue	Estimated Annual Total Costs	Estimated Annual Net Municipal Share
2025/26	January	1,000	2	13,571	259,852	129,759
		Description	Additional Route 2 peak service.			
2026/27	June	300	0	4,232	75,752	31,606
		Description	Extend route 7 Cusheon Lake to Beddis Beach.			

Real Time Trip Planning



Google Maps



Thank You!

Seth Wright

Senior Manager, Government Relations

swright@bctransit.com

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Making a difference...together

REPORT SALT SPRING ISLAND LOCAL COMMUNITY COMMISSION MEETING OF THURSDAY, SEPTEMBER 12, 2024

SUBJECT SSI Local Community Commission Strategic Plan

ISSUE

To approve the draft Salt Spring Island (SSI) Local Community Commission (LCC) Strategic Plan.

BACKGROUND

The SSI LCC has undertaken a strategic planning process to confirm the long-term vision for the services governed by the commission and set priorities to guide future initiatives.

PROCESS

On August 16, 2024 the SSI LCC approved the attached draft Strategic Plan with amendments and requested the distribution to the community for input.

The development of the plan occurred on May 27th, 28th and 29th, 2024, when the members of the SSI LCC met to identify priority issues specific to the LCC services and how improve the commission's governance further. A facilitator was retained to deliver workshops with LCC members. These workshops were followed by additional discussions in June and August of 2024. During this time staff undertook a further review of the strategic priorities and initiatives to assess deliverability, in consideration of existing workplans, budgets and capital plans, and other strategic plans and to ensure alignment with CRD services, programs, initiatives and mandates. The LCC directed staff to finalize the priorities identified and advance 42 initiatives across five priority areas:

1. Liquid Waste
2. Transportation and Transit
3. Economic Sustainability
4. Parks, Arts, Recreation, and Culture
5. Governance

Upon approval of the draft on September 12th, 2024, the LCC will consider public comments and aim to finalize the strategic plan document for publication. This plan will capture key operational and LCC-driven activities needed to guide the organization during the term.

Staff will report back to the LCC on progress made in delivering the strategic plan on an annual basis. An in-depth check-in will be scheduled in winter 2026 to allow LCC members to adjust the plan, if necessary.

Staff will develop plans and budgets annually to advance the LCC initiatives and will bring this forward for review and approval annually during the budgeting process.

ALTERNATIVES

Alternative 1

That the Draft 2024-2027 Salt Spring Island Local Community Commission's Strategic Plan be approved as presented in Appendix A.

Alternative 2

That the Draft 2024-2027 Salt Spring Island Local Community Commission's Strategic Plan be approved as amended in Appendix A.

Alternative 3

That the report be referred back to staff for additional information.

IMPLICATIONS

Alignment with Board and Corporate Priorities

The LCC's strategic plan has been reviewed by staff for alignment with the Board and Corporate Priorities. The LCC's strategic plan is focused on the CRD services within the committee's area of administration.

The LCC's plan intentionally does not discuss environmental and climate implications in detail as these are identified within the CRD's 2023-2026 Board Priorities. As projects progress, staff will apply a climate action lens as they are proposed, consistent with corporate direction.

The LCC will follow the CRD Board's direction on intergovernmental communications. The CRD Board identified strong relationships with First Nations as a Board Priority for this term and will work cooperatively with them. The LCC acknowledges the Board's commitment to reconciliation that is encapsulated in the desired outcome statement: 'Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.'

Financial Implications

The LCC's strategic plan has been reviewed against the 2023 financial plan to determine which initiatives are included within, and which ones will need additional financial assistance. There are 42 initiatives identified in the strategic plan. They were broken down into the following categories:

- 22 initiatives were identified as included in the 2023 Financial Plan. The projects may be identified in the Financial Plan and funding may be from tax requisition, pending a future request for debt, or pending a grant application.
- 12 initiatives were identified as requiring an amendment to the Financial Plan prior to being completed.
- 8 initiatives were not included in the Financial Plan and additional resources will have to be secured.

Service Delivery and Financial Implications

Staff will prepare their divisional service work plans and budgets for LCC and CRD Board approval

in the fall of each year. These are prepared annually and will identify actions to advance the LCC priorities and associated financial implications.

CONCLUSION

The LCC has identified five high-level priorities to address over the remainder of their three-and-a-half-year term. The priorities will require ongoing focus throughout the term and progress will be reviewed annually. The LCC's strategic plan aligns with the CRD's 2023-2026 Corporate Plan and CRD services. The LCC's initiatives will set the stage for developing future budget submissions.

RECOMMENDATION

That the Draft 2024-2027 Salt Spring Island Local Community Commission's Strategic Plan be approved as presented in Appendix A.

Submitted by:	Stephen Henderson, Senior Manager, Real Estate, Southern Gulf Island Electoral Area and Salt Spring Island Local Community Commission
Concurrence:	Dan Ovington, Acting Senior Manager, SSI Administration
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENT:

Appendix A – DRAFT 2024-2027 Salt Spring Island Local Community Commission's Strategic Plan

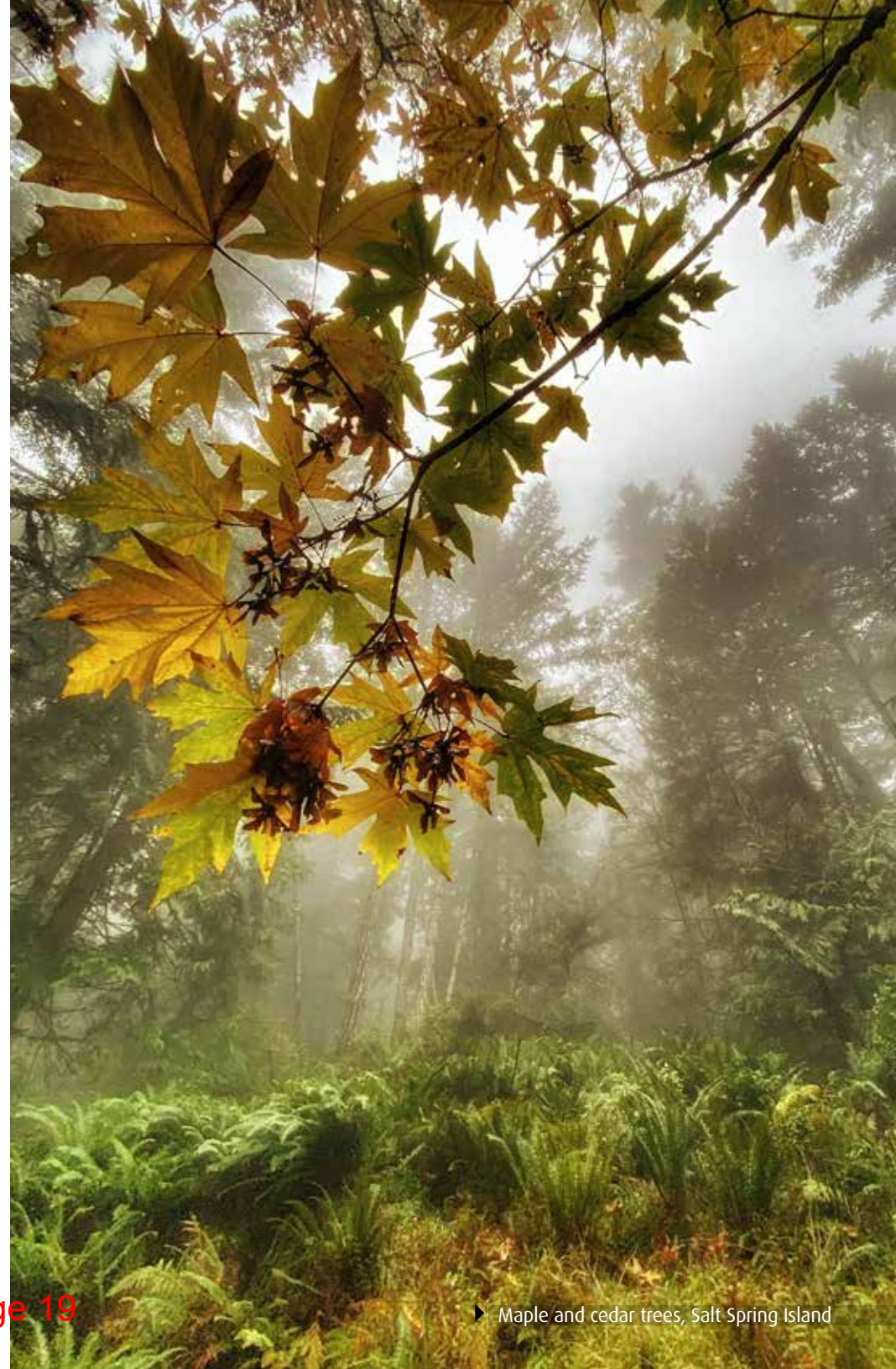
Salt Spring Island Local Community Commission Strategic Plan 2024–2027 (*draft*)



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Salt Spring Island Local Community Commission Strategic Plan 2024–2027

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Message from the Commission

We, your Salt Spring Island Local Community Commission (LCC), are pleased to present our first strategic plan for public review and feedback. This is intended to be a living document that identifies our primary policy goals for the remainder of the term and drives decisions on initiatives, planning, and budget. Since the inception of the LCC, we have emphasized the importance of transparency in our deliberations and decision making, as well as open accessibility for public input. These priorities are not the final word on our goals but the beginning of a more structured conversation with you, our community.

Our Strategic Priorities are divided into four groups. These are high level goals, supported by multiple initiatives and requiring thoughtful identification of funding sources. The Liquid Waste; Transportation & Transit; Economic Sustainability; and Parks, Arts, Recreation & Culture (PARC) priorities tie directly to the principal services under the authority of the LCC. Included are the major challenges of expanding affordable housing and implementing more cost-effective methods of liquid waste disposal, as well as

ensuring the ongoing sustainability of bedrock services like our transit system and parks programs. Our Governance priorities address broader fiscal, community, and intergovernmental goals including the expansion of the role of the LCC.

In addition to our administrative authority across multiple services, we recognize that the LCC also has an important role in advocacy for the Salt Spring Island community. Advocacy initiatives are present throughout the Strategic Priorities but are particularly important for the Governance goal, whether advocating for bylaw revisions to the CRD Board, engaging in collaboration with other agencies or levels of government, or evaluating the expansion of local government services or authority to better serve the needs of our community.

We appreciate your involvement in this Strategic Plan as well as our other initiatives, working together to make Salt Spring ever better.

Thank you,
Your Local Community Commissioners

About the Commission

The Salt Spring Island (SSI) Local Community Commission (LCC) is an elected body (including the SSI Electoral Area CRD Director) established in June 2023 following an SSI referendum that supported forming the LCC. The LCC is a regional district commission comprised of elected members and consolidates governance of 14 local CRD services which were previously overseen by four appointed, volunteer commissions. The Commission has certain authorities delegated by the Board but the Board retains final approvals.

The purpose of the LCC is to broaden elected oversight and administration of certain SSI local services so that decisions regarding these services are more locally transparent and reflect the broader public interest. The LCC also has an important role as advocate for the SSI Community.

From left to right:

Electoral Area Director: Gary HOLMAN, **LCC Commissioners:** Gayle BAKER, Brian WEBSTER, Benjamin CORNO, **LCC CHAIR:** Earl ROOK



Commission Priorities

Services

The LCC administers the following CRD services on SSI: Economic Development, Island-wide Liquid Waste, Parks and Recreation, Transportation and Transit, Small Craft Harbours, Street Lighting, and Livestock Injury Compensation. It also makes decisions about Grants-in-Aid and advises the CRD Board regarding support for SSI Search and Rescue, the Arts and the Public Library.

While each of these service areas represent extensive on-going financial support and staff effort, the priorities identified in this Strategic Plan focus on initiatives that are new or that require more intense or urgent effort over the period of this plan.

Strategic Priorities

The strategic priorities of particular focus for the remainder of the LCC mandate are within the areas below. The Governance category reflects the commitment to making ongoing improvements to local governance on SSI.



Liquid Waste



Transportation & Transit



Economic Sustainability



Parks, Arts, Recreation & Culture



Governance

From Strategic Goal to Action

This plan will guide strategic decisions of the LCC for the remainder of our mandate and into early 2027. The LCC will work with CRD staff to develop further plans to carry out our specific strategies and will need to make hard decisions about budgets and timing.

Some of the objectives identified here would require an increase in our tax requisition, further funding approvals by the public, successful grant applications, or decisions by others. We will also face other constraints and challenges in achieving our ambitious plan.

Staff reports in our regular public meetings will keep us and the community up to date on our progress and challenges as we focus on our strategic priorities.

Strategic Planning Process

The LCC developed this plan through a workshop format in May 2024. We approved the strategic priorities at our meeting on August, 2024. The LCC and CRD Board approved the plan in September/October 2024. This is an evolving document that will be reviewed and updated in the future.

Staff will report back to the LCC on progress made delivering the strategic plan on an annual basis. An in-depth check in will be scheduled in winter 2026 to give LCC members an opportunity to adjust the plan if necessary.



Bishops Walk, Salt Spring Island

First Nations Reconciliation

We respectfully acknowledge that we live and work on the Territories of the Coast Salish Peoples, including the Hul'qumi'num, Halkomelem, and SENĆOŦEN-speaking communities. We honour their enduring connection to the land, culture and spirit, which continues to thrive today.

The LCC is committed to the CRD Statement of Reconciliation and, as we pursue the goals of this plan, we pledge to build and nurture relationships with First Nations that are rooted in trust, mutual respect, and true partnership. We recognize the importance of listening, learning, and working collaboratively to support the aspirations and self-determination of Indigenous communities.

Climate Change

The impacts of climate change are being felt globally and locally, and will continue to intensify and affect our communities and the natural environment for decades to come. It is urgent that we adapt our service planning and delivery to do our part to stabilize the climate.

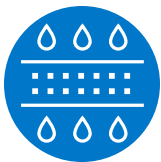
In accordance with the climate emergency declared by the CRD Board in 2019, the LCC developed and will implement this plan in recognition of our responsibilities to mitigate and adapt to climate change.

Equity, Diversity & Inclusion

At the Capital Regional District, we are committed to creating an inclusive workplace culture that celebrates the uniqueness of individuals – where differences are recognized, appreciated and responded to in ways that fully respect each person's background, lived experiences, talents and strengths.

We value equity, diversity, and inclusion and we are committed to listening, learning and evolving on this journey to improve the sense of belonging for everyone at the CRD.

Mount Maxwell Community Park, Salt Spring Island



Liquid Waste

Goal

Cost effective and environmentally responsible management of liquid waste and residuals.

OBJECTIVES	INITIATIVES	BUDGETED
Reduced volume of liquid waste transported off SSI	Determine dewatering technique	Y
	Implement selected dewatering technique	E
Effective local effluent disposal	Determine local effluent disposal technique	Y
	Implement selected effluent disposal technique	E
Effective solid residuals disposal	Determine disposal technique	Y
	Implement selected disposal technique	E

LEGEND Y* = in Financial Plan N* = not in Financial Plan E = requires Financial Plan amendment

* Y = Project may be identified in the Financial Plan, however funding may be through Tax Requisition, pending a future request for Debt, or a pending Grant application

* N = Initiative will require a financial plan amendment and funding source to implement



Transportation & Transit

Goal

Enhance active transportation and transit options.

OBJECTIVES	INITIATIVES	BUDGETED
Effective active transportation network in and around the Ganges Village	Identify priorities within the Ganges SSI Active Transportation Network Plan (ATPN)	Y
	Implement identified priorities within the SSI ATNP in consultation with MOTI	Y
	Identify additional active transportation priorities in and around Ganges Village	E
	Develop additional active transportation priorities in and around Ganges Village	Y
Development of the Salish Sea CRD Regional Trail	Advocacy with MOTI and complementary actions with CRD Regional Parks	Y
Optimized parking within the Ganges Village	Examine feasibility of parking management options	N
	Implement chosen actions (if any)	N
Expanded transit service and use	Identify transit expansion priorities	Y
	Implement identified transit expansion priorities	N
	Expand the number of bus shelters	Y
	Establish appropriately located bus storage and charging facility	Y

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* N = Initiative will require a financial plan amendment and funding source to implement



Economic Sustainability

Goal

Encourage a diverse, inclusive and resilient local economy.

OBJECTIVES	INITIATIVES	BUDGETED
Diverse, inclusive and resilient local economy and community	Develop an integrated housing strategy for SSI, including the LCC's involvement in the strategy	Y
	Enhance Grant-in-Aid services capacity to address community need	E
Improved local food security	Support local food security initiatives	E
	Explore feasibility of Ganges Firehall property for Farmer's Market	N
Revitalized Ganges Village	Design Harbourwalk and Harbourside Parks	Y
	Construct Harbourwalk and Harbourside Parks	E
	Explore feasibility of repurposing Ganges Firehall property	N
	Implement Ganges Firehall property repurposing plan	N
	Identify and implement Ganges Village vibrancy and beautification initiatives	E
	Explore options for an LCC role in Ganges Harbour management	N

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* N = Initiative will require a financial plan amendment and funding source to implement



Parks, Arts, Recreation & Culture

Goal

Enhance diverse, inclusive opportunities for physical activity and social/cultural enrichment while following environmental best practices.

OBJECTIVES	INITIATIVES	BUDGETED
Exceptional community parks and recreation facilities, programs and services	Review existing strategic plans for SSI Parks, Arts, Recreation & Culture (PRAC) and identify priorities	Y
	Implement approved priorities as approved by the SSI LCC	E
	Repair Rainbow Road Centre building envelope	Y
	Examine long-term use of and improvements to SSI Multi-Space (SIMS)	E
	Examine long-term use of and improvements to the Phoenix School Site	E
Diverse, accessible and affordable arts and culture	Review community priorities for arts funding	N
Sustainable library funding	Engage with the SSI Library Board to develop long-term funding strategy	Y

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* N = Initiative will require a financial plan amendment and funding source to implement



Governance

Goal

Promote accountable, collaborative, efficient, consolidated and locally-controlled governance for SSI services.

OBJECTIVES	INITIATIVES	BUDGETED
A community that is knowledgeable about and engaged in LCC activities	Broaden and improve comprehensive communications with the public	Y
CRD Bylaws that reflect SSI priorities and needs	Develop consistent and transparent process for reviewing CRD bylaws that affect SSI	Y
Sustainable asset management	Develop sustainable asset management plans for all capital assets	E
Improved and sustainable CRD services that reflect prudent financial management	Develop an improved approach to longer-term year-round budgeting processes, in alignment with CRD financial planning process, that reflect LCC strategic plan priorities	Y
Improved collaboration and cooperation with other agencies	Establish regular meeting schedule with other agencies	Y
Expanded LCC administrative authority to include all SSI local CRD services	Develop initial strategy	Y
	Consult interest holders	Y
	Identify and recommend bylaw amendments	Y

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* N = Initiative will require a financial plan amendment and funding source to implement