



## Notice of Meeting and Meeting Agenda Finance Committee

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Wednesday, July 2, 2025

9:30 AM

6th Floor Boardroom  
625 Fisgard St.  
Victoria, BC V8W 1R7

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S. Brice (Chair), P. Jones (Vice Chair), P. Brent, C. Coleman, S. Goodmanson, D. Kobayashi,  
M. Little, K. Williams, R. Windsor, C. McNeil-Smith (Board Chair, ex-officio)

The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

### 1. Territorial Acknowledgement

### 2. Approval of Agenda

### 3. Adoption of Minutes

#### 3.1. [25-0782](#) Minutes of the Finance Committee of May 7, 2025

**Recommendation:** That the minutes of the Finance Committee of May 7, 2025 be adopted as circulated.

**Attachments:** [Minutes May 7, 2025](#)

### 4. Chair's Remarks

### 5. Presentations/Delegations

#### 5.1. Presentations

##### 5.1.1. [25-0759](#) Presentation: Peter Urbanc, Chief Executive Officer, Municipal Finance Authority of BC; Re: Municipal Finance Authority Update

**Attachments:** [Presentation: MFA Update](#)

#### 5.2. Delegations

*The public are welcome to attend CRD meetings in-person.*

*Delegations will have the option to participate electronically. Please complete the online application at [www.crd.ca/address](http://www.crd.ca/address) no later than 4:30 pm two days before the meeting and staff will respond with details.*

*Alternatively, you may email your comments on an agenda item to the CRD Board at [crdboard@crd.bc.ca](mailto:crdboard@crd.bc.ca).*

**6. Committee Business****6.1.      [25-0634](#)      Capital Regional District External Grants Update**

**Recommendation:** There is no recommendation. This report is for information only.

**Attachments:**      [Staff Report: External Grants Update](#)  
                          [Appendix A: External Grants Dashboard](#)  
                          [Appendix B: Grant Alerts](#)

**6.2.      [25-0631](#)      Bylaw No. 4695: 2025 to 2029 Financial Plan Bylaw, 2025, Amendment Bylaw No. 2, 2025**

**Recommendation:** The Finance Committee recommends to the Capital Regional District Board:  
1. That Bylaw No. 4695, "2025 to 2029 Financial Plan Bylaw, 2025, Amendment Bylaw No. 2, 2025", be introduced and read a first, second and third time; and  
2. That Bylaw No. 4695 be adopted.

**Attachments:**      [Staff Report: Bylaw No. 4695: 2025-29 Fin Plan Amend No 2](#)  
                          [Appendix A: Bylaw No. 4695](#)  
                          [Appendix B: Revised Staff Establish Chart 2025-29](#)

**6.3.      [25-0605](#)      Bylaw No. 4680: Capital Regional District Recreation Services and Facilities Fees and Charges 2025-2026**

**Recommendation:** The Finance Committee recommends to the Capital Regional District Board:  
1. That Bylaw No. 4680, "Capital Regional District Recreation Services and Facilities Fees and Charges Bylaw No. 1, 2009, Amendment Bylaw No. 20, 2025", be introduced and read a first, second and third time; and  
2. That Bylaw No. 4680 be adopted

**Attachments:**      [Staff Report: Bylaw No. 4680 Rec Serv Facilities Fees Charges](#)  
                          [Appendix A: Bylaw No. 4680](#)  
                          [Appendix B: List of Revisions](#)

**6.4.      [25-0630](#)      Bylaw No. 4687: Temporary Borrowing (Sooke and Electoral Area Recreation and Facilities Service) Bylaw No. 1, 2025**

**Recommendation:** The Finance Committee recommends to the Capital Regional District Board:  
1. That Bylaw No. 4687, "Temporary Borrowing (Sooke and Electoral Area Recreation and Facilities Service) Bylaw No. 1, 2025", be introduced and read a first, second and third time; and  
2. That Bylaw No. 4687 be adopted.

**Attachments:**      [Staff Report: Bylaw No. 4687 Temp Borrowing SEAPARC](#)  
                          [Appendix A: Bylaw No. 4687](#)

**6.5.**      [25-0727](#)      Municipal Finance Authority 2025 Fall Issue - Capital Regional District  
Security Issuing Bylaw Nos. 4701 and 4702

**Recommendation:**    The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4701, "Security Issuing Bylaw No. 6, 2025", be introduced and read a first, second and third time; and
2. That Bylaw No. 4701 be adopted.
3. That Bylaw No. 4702, "Security Issuing Bylaw No. 7, 2025", be introduced and read a first, second and third time; and
4. That Bylaw No. 4702 be adopted.

**Attachments:**        [Staff Report: MFA 2025 Fall Security Issuing Bylaws](#)  
[Appendix A: Bylaw No. 4701](#)  
[Appendix B: Bylaw No. 4702](#)

**7. Notice(s) of Motion**

**8. New Business**

**9. Adjournment**

The next meeting is September 3, 2025.

To ensure quorum, please advise Jessica Dorman ([jdorman@crd.bc.ca](mailto:jdorman@crd.bc.ca)) if you or your alternate cannot attend.

## Meeting Minutes

### Finance Committee

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Wednesday, May 7, 2025

9:30 AM

6th Floor Boardroom  
625 Fisgard St.  
Victoria, BC V8W 1R7

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#### PRESENT

Directors: S. Brice (Chair), P. Jones (Vice Chair), P. Brent, C. Coleman, D. Kobayashi (EP), M. Little, M. Wagner (for S. Goodmanson) (9:32 am) (EP), K. Williams

Staff: T. Robbins, Chief Administrative Officer; N. Chan, Chief Financial Officer; M. Lagoa, Deputy Corporate Officer; J. Dorman, Committee Clerk (Recorder)

EP - Electronic Participation

Guest(s): L. Lee, Lead Audit Engagement Partner, KMPG; C. Rice-Gural, Auditor, KPMG

Regrets: Director(s) S. Goodmanson, C. McNeil-Smith (ex-officio), R. Windsor

The meeting was called to order at 9:30 am.

#### 1. Territorial Acknowledgement

Vice Chair Jones provided a Territorial Acknowledgement.

#### 2. Approval of Agenda

**MOVED** by Director Jones, **SECONDED** by Director Coleman,  
That the agenda for the Finance Committee meeting of May 7, 2025 be approved.  
**CARRIED**

#### 3. Adoption of Minutes

##### 3.1. [25-0498](#) Minutes of the Finance Committee Meeting of March 5, 2025

**MOVED** by Director Little, **SECONDED** by Director Williams,  
That the minutes of the Finance Committee meeting of March 5, 2025 be adopted  
as circulated.  
**CARRIED**

#### 4. Chair's Remarks

Chair Brice spoke about the update on the direction for monitoring the Tariff implications between Canada and the United States and stated that there will be a monthly report regarding the situation. The current monitoring of the situation has yielded no material impacts in any measurable quantifiable form yet.

**Alternate Director Wagner joined the meeting electronically at 9:32 am.**

#### 5. Presentations/Delegations

##### 5.1. Presentations

- 5.1.1. [25-0312](#) Verbal Presentation: CRD 2024 Audit Findings Report and Statement of Financial Implications, Lenora Lee, Lead Audit Engagement Partner, KPMG

L. Lee presented Item 5.1.

Discussion ensued on there being no material or internal control deficiencies.

##### 5.2. Delegations

There were no delegations.

#### 6. Committee Business

- 6.1. [25-0310](#) Capital Regional District 2024 Audit Findings Report and Statement of Financial Information.

N. Chan spoke to Item 6.1.

Discussion ensued on the following:

- interdepartment transfers, allocations and donations revenue source
- debt capacity versus debt affordability
- accumulated surplus and allocations
- long range planning and borrowing
- government transfers
- CRD headquarters and future space planning and projects
- state of reserves

**MOVED by Director Little, SECONDED by Director Brent,  
The Finance Committee recommends to the Capital Regional District Board:  
That the Capital Regional District 2024 Statement of Financial Information be  
approved.  
CARRIED**

- 6.2. [25-0313](#) Bylaw No. 4676: 2025 to 2029 Financial Plan Bylaw, 2025, Amendment Bylaw No. 1, 2025

N. Chan spoke to Item 6.2.

**MOVED by Director Coleman, SECONDED by Director Brent,  
The Finance Committee recommends to the Capital Regional District Board:  
1. That Bylaw No. 4676, "2025 to 2029 Financial Plan Bylaw, 2025, Amendment Bylaw No. 1, 2025", be introduced and read a first, second and third time; and  
2. That Bylaw No. 4676 be adopted.  
CARRIED**

- 6.3. [25-0311](#) Capital Regional District External Grants 2024 Annual Report

N. Chan presented Item 6.3. for information.

- 6.4. [25-0309](#) Capital Regional District External Grants Update

N. Chan presented Item 6.4. for information.

Discussion ensued on the following:

- communication channels between the CRD, municipalities and electoral areas
- emergency preparedness and response grants
- federal government grant freezes and municipalities infrastructure projects

- 6.5. [25-0191](#) 2026 Service and Financial Planning Guidelines

N. Chan and T. Robbins spoke to Item 6.5.

Discussion ensued on the following:

- next steps and constraint awareness
- value of services

**MOVED by Director Coleman, SECONDED by Director Brent,  
The Finance Committee recommends to the Capital Regional District Board:  
That the service and financial planning guidelines be approved, and that staff be directed to prepare the draft financial plan review based on the timeline presented.  
CARRIED**

## 7. Notice(s) of Motion

There were no notice(s) of motion.

## 8. New Business

There was no new business.

## 9. Adjournment

**MOVED by Director Little, SECONDED by Director Williams,  
That the Finance Committee meeting of May 7, 2025 be adjourned at 10:51 am.  
CARRIED**

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CHAIR

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RECORDER



**Municipal Finance  
Authority of BC**

# **MFA Update**

**Peter Urbanc, CEO**

**July 2, 2025**

**Presentation to the  
CRD Finance Committee**

**Your Partner in Finance**

**[mfa.bc.ca](https://mfa.bc.ca)**



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- What is the Municipal Finance Authority of British Columbia (MFA)?
- What does the MFA do?
- What has the MFA accomplished for local governments in BC?



**What is the MFA?**

# What is the MFA of BC and why were we created?

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**Established:** 1970

**Purpose:** Provide financing, investment, and other treasury related services & support to local governments in BC

**Created by:** Provincial legislation (Municipal Finance Authority Act)

**Headquarters:** Saanich, British Columbia

**MFA serves:**

- Regional districts
- Municipalities
- School districts (indirectly via regional districts)
- Other public sector entities (e.g., health authorities, CREST)

**Why?:** Pooling the combined financial strength of the local government system leads to better products, lower costs and more reliable access to borrowing and investment options

# 55 Years of Excellence



**1970s**

MFA Act Passed in the BC Legislature



MFA issues its 1st Canadian Dollar denominated Euro-bond  
MFA offers long-term lending to B.C. local governments

**1980s**

MFA grew from 1 to 3 full-time staff

Moody's Investors Service assigned AAA rating to MFABC



MFA adds short-term lending and pooled investment funds  
(Short Term Bond Fund and Money Market Fund)

**1990s**

MFA no longer relies on Tax Levy for operations as income  
from pooled investment funds and short term lending  
increases

Dividend distributed to Members began to exceed Tax Levy  
collected

MFA adds a new Pooled Fund (Intermediate Fund), now  
known as the Government Focused Ultra-Short Bond Fund

MFA adds a pooled leasing program - Equipment Financing



MFA Education Fund started

MFA has 6 full-time staff

Pooled Investment Funds reach \$1 billion

Great Vancouver Sewerage and Drainage and Water  
Districts, E-Comm, Regional Hospital Districts, and  
GVTA/Translink become eligible to borrow

**2000s**

MFA launches the Commercial Paper Program to fund short term  
lending



CREST becomes eligible to borrow  
MFA has 9 full-time staff

**2010s**

MFA offers Pooled High-Interest Saving Accounts program

MFA adds the Pooled Mortgage Fund

Outstanding long-term loans of \$4.7billion and outstanding Short-  
term and Equipment Financing Loans of \$222 million by year-end  
2019



Pooled Funds\* reach \$3.2 billion

MFA grows to 13 full-time staff

**2020 to  
2024**

MFA adds Fossil Fuel Free Bond Fund, Diversified Multi-Asset Class  
Fund, and Fossil Fuel Free Diversified Multi-Asset Class Fund

Outstanding long-term loans of \$5.4billion and Short-term and  
Equipment Financing Loans of \$508 million by year-end 2024



Pooled Funds\* reach \$6.4 billion

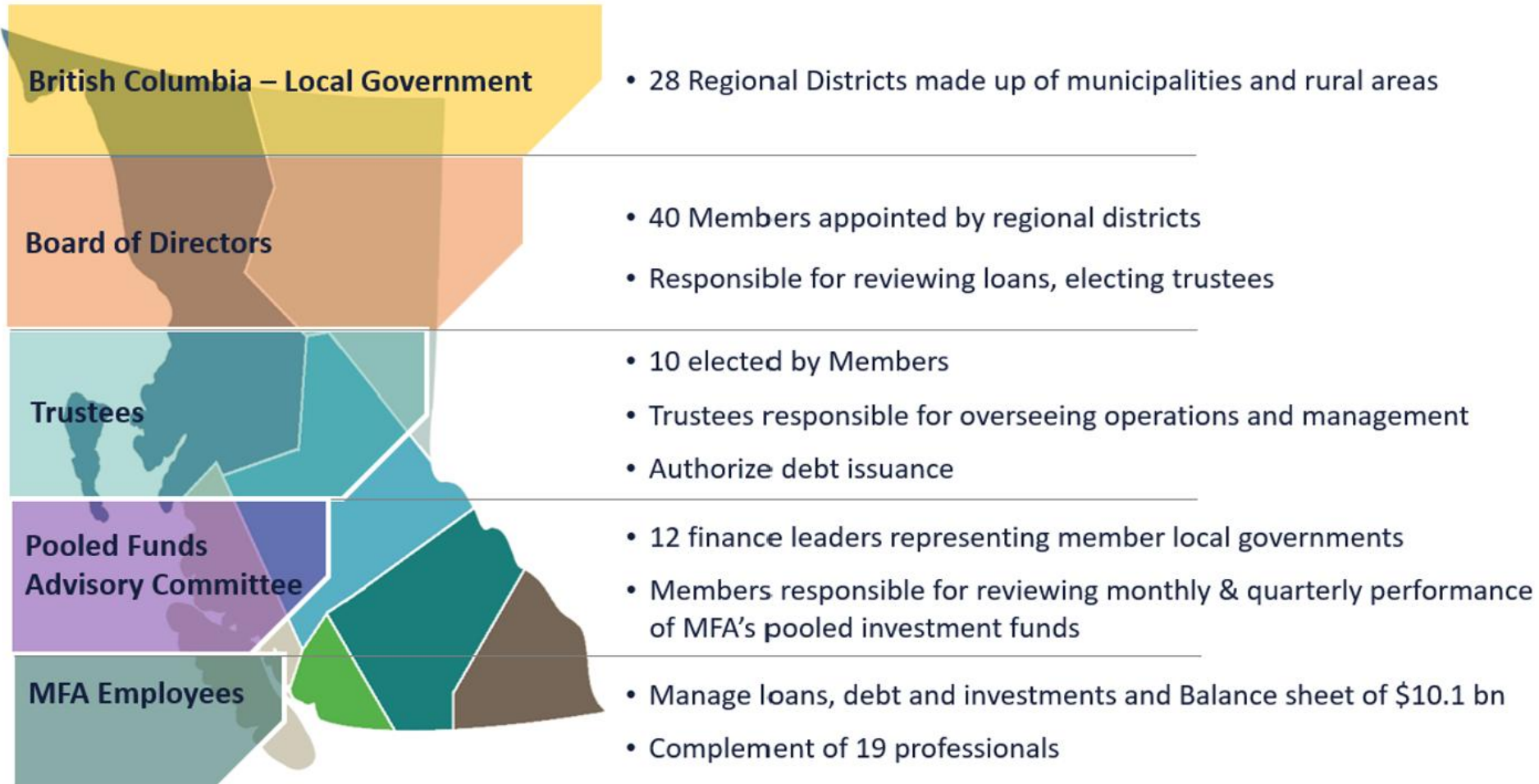
MFA staff complement reaches 19

**2025  
(YTD)**

**MFA adds Pooled High-Interest Notice Accounts program**

**MFA has maintained its AAA credit ratings**

\*Include both Pooled Investment Funds and Pooled High-Interest Savings and Notice Accounts program





**Peter Urbanc,  
Chief Executive Officer**



**Matt O'Rae,  
Chief Financial Officer**



**Betsy Yeung,  
Chief Services Officer**



**Allison Ashcroft,  
Director of Sustainability**



**Renata Hale,  
Director of Technology & Strategy**



**What does the MFA do?**





# Our Services: Programs, Products, & Education

We aim to offer municipalities the most **cost-effective, transparent, and relevant products** while continuously evolving and improving our operations with a focus on reducing risks, enhancing our stability, and better serving our clients.

## Financing

- Long-term
- Short-term
  - Temporary borrowing
  - Short-term Capital
  - Revenue Anticipation
- Equipment Financing

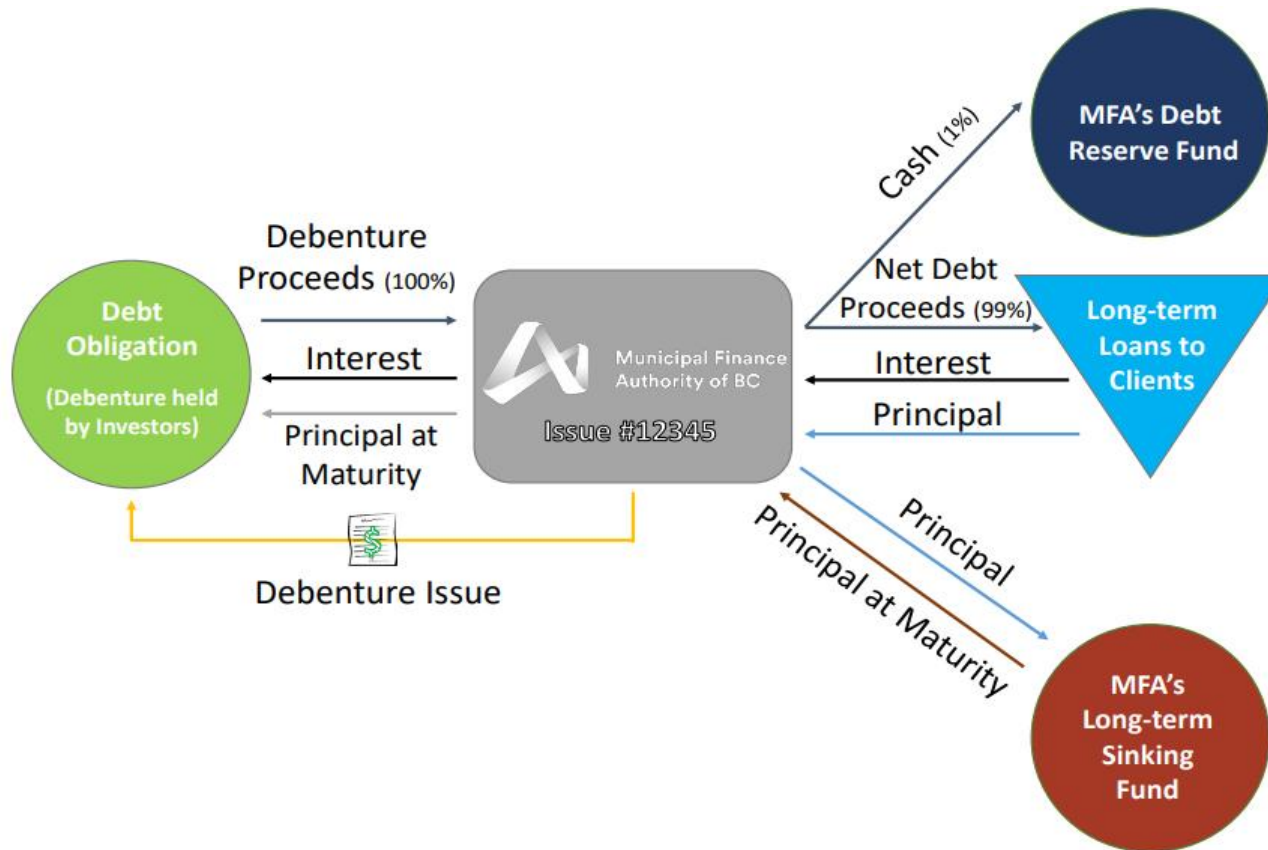
## Investing

- Fixed Income
- High Interest Savings Accounts
- Investment Policy assistance
- Portfolio guidance
- New asset classes, including equities and alternative assets

## Education

- Financial Education & Training
- Sponsorship & Support of the BC Local Government Community

# Long-Term Financing and On-Lending Explained



## Taxation Authority

- Taxable land and improvements to restore Debt Reserve Fund (DRF)
- Senior-level government approval not required
  - Property values assessed at \$2.5 trillion
  - Never been used for the DRF, tested every year via operational levy

## Joint Liability

- Borrowers' long-term debt with MFA is a Regional District liability
- Borrowers guarantee each other's debt in event of default
  - Joint and several guarantees never been applied



## Short-Term (under 1 year to under 2.5 years)

**Pooled High  
Interest Savings  
Accounts**

FFF

**Money Market  
Fund**

**Government  
Focused Ultra  
Short Bond Fund**

ESG FFF

## Medium-Term (2.5 years to under 10 years)

**Short term Bond  
Fund**

ESG

**Fossil Fuel Free  
Short term Bond  
Fund**

ESG FFF

**Pooled  
Mortgage Fund**

ESG FFF

## Long-Term (10 years+)

**Diversified  
Multi Asset  
Class Fund**

ESG CARBON LIGHT

**Fossil Fuel Free  
Diversified  
Multi Asset  
Class Fund**

ESG FFF



refers to **Fossil Fuel Free** defined here as (1) Funds which exclude investments issued by companies directly involved in extracting, processing, or transporting coal, oil or natural gas; and (2) Savings Accounts offered by financial institutions.



refers to Funds managed by signatories to the UN Principles of Responsible Investment. "Carbon Light" refers to strategies that minimize a portfolio's carbon impact, including up to ~40% FFF.



**What has the MFA accomplished for  
BC local governments?**



- Pooled approach has allowed BC's LGs to access borrowing efficiently through large bond issues by a AAA-rated MFA sold to global investors:
  - We benefit from the lowest borrowing rate compared to other LGs
  - We also have negotiated the lowest placement fees for our bonds
  - We can amortize high fixed issuance costs (legal, rating agency fees, investor relations, etc) over large borrowing program of \$1.5 billion
  - We have supported hundreds of infrastructure projects across B.C.
- Recently, MFA has maintained its AAA credit ratings - even as many government issuers have come under fiscal and ratings pressure
  - Lowest borrowing cost from amongst all Canadian local governments has been maintained
  - We have lower borrowing cost than some smaller provinces (PEI, NF&L)
- Anticipated long-term borrowing for 2025: \$1.8 billion
- We have been preparing our operational footprint diligently to accommodate expectations of increased borrowing needs in the next decade



MFA provides stable and reliable access to funding to help build communities – offering tremendous cost and time savings for local governments.

	MFABC	AAA Municipality
Annual Borrowing Amount	\$1,500,000,000	\$25,000,000
Interest rate (bond coupon)	4.00%	4.10%
Annual Interest Cost per \$25mm	\$1,000,000	\$1,025,000
Annualized Fees*	\$12,750	\$100,000
Annual Cost per \$25mm Borrowed	\$1,012,750	\$1,125,000

\* Underwriting, legal, rating agency and other fees

**Centralizing borrowing via MFABC achieves \$112,000 in ANNUAL savings to borrow \$25 million, about 10% in savings!**

# MFA Pooled Funds – Reduce risks while enhancing returns



as of April 30, 2025

**\$4,511,222,412**

■ TOTAL PIF

**\$6,286,823,813**

■ TOTAL PIF & PHISA

**190**

MFA PIF Clients

Approx  
80% of  
LGs use  
MFA PIFs

Approx 55%  
of LGs use  
MFA  
PHISA/  
PHINA

**\$1,806**  
million

MONEY  
MARKET

**\$419**  
million

GOV'T FOCUSED  
ULTRA-SHORT  
BOND FUND

**\$890**  
million

BOND  
FUND

**\$243**  
million

FOSSIL FUEL FREE  
BOND FUND

**\$320**  
million

MORTGAGE  
FUND

**\$707**  
million

DIVERSIFIED  
MULTI-ASSET  
CLASS FUND

**\$125**  
million

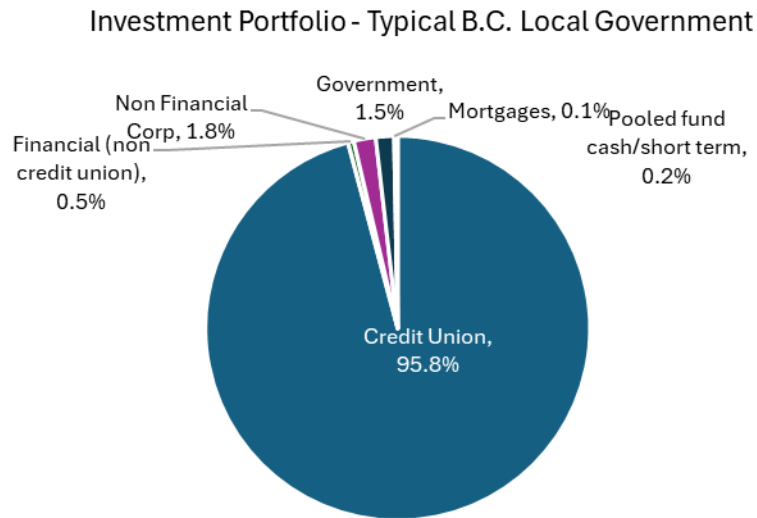
FOSSIL FUEL FREE  
DIVERSIFIED  
MULTI-ASSET  
CLASS FUND

**\$1,776**  
million

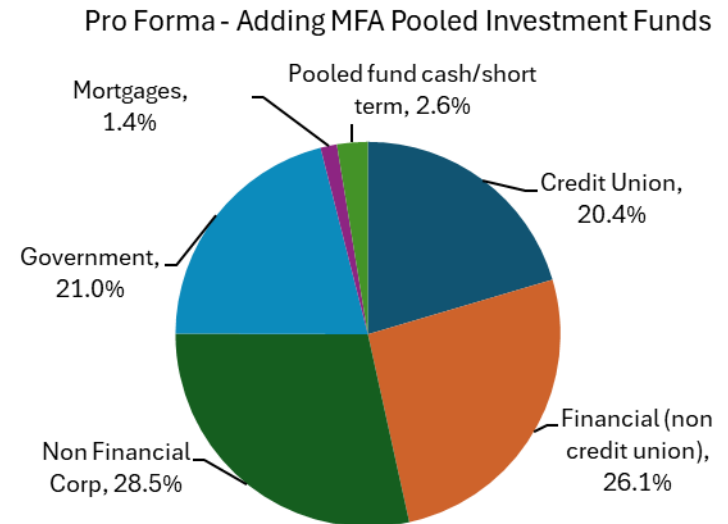
PHISA/PHINA  
(Scotia, CIBC, NBC)



## Investment portfolio: Undiversified B.C. Local Government



## Pro Forma Investment portfolio: Using MFA Pooled Investment Funds





# Strong Investment Performance as of April 30, 2025



Total Net of Fees Return	1 Year	3 year	Since Inception
MFA Money Market Fund	4.14%	4.25%	3.62%
MFA Government Focused Ultra-Short Bond Fund	5.38%	4.08%	3.28%
MFA Short-term Bond Fund	7.60%	4.25%	5.31%
MFA FFF Short-term Bond Fund	7.47%	4.11%	2.01%
MFA Mortgage Fund	8.71%	4.91%	2.93%
MFA DMAC Fund	12.14%	8.34%	5.76%
MFA FFF DMAC Fund	13.92%	NA	15.29%

Inception dates: Money Market Fund – May 1, 1989; Government Focused Ultra-Short Bond Fund – May 18, 2020 (previously Intermediate Fund - March 30, 1994); Bond Fund – May 1, 1989, Fossil Fuel Free Bond Fund – May 5, 2020; Mortgage Fund – January 29, 2020; DMAC Fund – January 19, 2022; FFF DMAC Fund – September 22, 2023.

# Adding a growth portfolio into a LG's investment can have many benefits



MFA's Diversified Multi Asset Class introduced in 2022 and 2023 funds can significantly enhance a LG's portfolio returns – as long as reserves will not be needed for 10 years or longer.

Asset Class/Strategy	Asset Class/Strategy Characteristics	DMAC Strategy Implement	FFDMAC Strategy Implement
Short & Universe Bonds	<ul style="list-style-type: none"> <li>Key source of stability and modest income</li> <li>Tactical management of multi-sector-credit and illiquidity</li> </ul>	PH&N Short Core Plus Bond Fund	N/A
		N/A	RBC Vision Fossil Fuel Free Short Term Bond Fund
Multi-asset Global Credit	<ul style="list-style-type: none"> <li>Diversified global exposure to investment grade and sub-investment grade credit</li> <li>Not benchmark driven, providing more flexible approach to credit markets</li> </ul>	BlueBay Total Return Credit Fund	N/A
Canadian & Global Equities	<ul style="list-style-type: none"> <li>Actively managed fundamental equities</li> <li>Significant component of portfolio return</li> <li>Large global component reduces exposure to concentrated Canadian markets</li> </ul>	PH&N Canadian Equity Fund	N/A
		RBC Vision Fossil Fuel Free Global Equity LP	RBC Vision Fossil Fuel Free Global Equity LP
Low Volatility Equities	<ul style="list-style-type: none"> <li>Reduce risk embedded in traditional equity allocations</li> <li><u>Typically</u> resilient in drawdowns but trail in strong up-markets</li> </ul>	RBC Vision QUBE Fossil Fuel Free Low Volatility Canadian Equity Fund	RBC Vision QUBE Fossil Fuel Free Low Volatility Canadian Equity Fund
		RBC Vision QUBE Low Volatility Global Equity Fund	N/A
Emerging Market Equities	<ul style="list-style-type: none"> <li>Exposure to faster growing emerging markets</li> <li>Increases portfolio expected return</li> </ul>	RBC Vision Fossil Fuel Free Emerging Market Equity Fund	RBC Vision Fossil Fuel Free Emerging Market Equity Fund
Alternatives	<ul style="list-style-type: none"> <li>Strong risk-adjusted returns that are less correlated with equities and low volatility</li> </ul>	PH&N High Yield Mortgages	PH&N High Yield Mortgages
		RBC Canadian Core Real Estate Fund	RBC Canadian Core Real Estate Fund
		RBC Global Infrastructure Fund LP	N/A

# Education promotes long-term sustainability of our sector

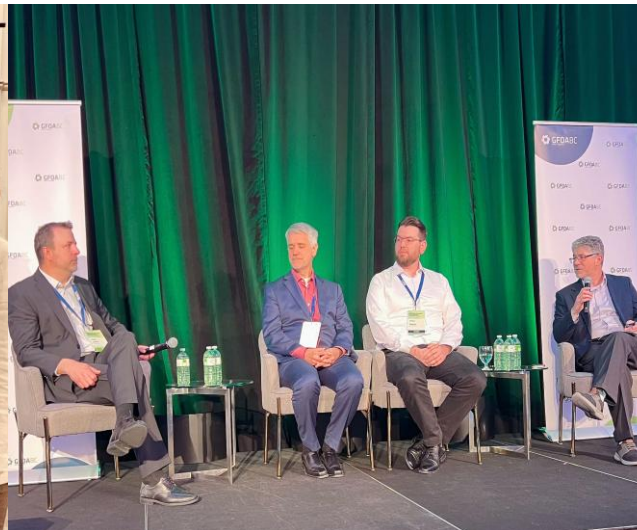


- We provide funding and training on various topics relating to finance and risk management.
- In 2024, we approved a doubling of our annual commitment to our closest LG educational partners via our Sustaining Education Alliance program
- We provide reviews and guidance on investment policies and portfolios.

## Funding the Future of BC's Local Governments

OUR SUSTAINING EDUCATION ALLIANCE WITH GFOABC PROVIDES FUNDING FOR:

- Boot Camp
- Regional District Days
- Investment & Finance Webinars
- Strategic Financial Leadership Program
- Competency Framework for Finance Professionals
- Debt Financing course
- Introduction to Financial Indicators course
- Treasury Investment Management course





- The MFA is a critical component of the BC local government sector – think of us as an extension of your Treasury team
- Why MFA Matters
  - The pooled approach improves access to the absolute lowest cost of borrowing and ultra low professional investment management fees
  - Saves LGs significant time, effort and staffing needs
  - Enables reliable and affordable infrastructure financing
  - Promotes financial sustainability for communities
  - Helps ensure consistent standards and creditworthiness across the local government sector
- MFA continues to evolve in response to fast-changing financial market conditions and increasing LG infrastructure and financial needs in BC

**“MFABC’s cooperative financing model has showcased BC’s ingenuity and collaborative spirit, empowering our diverse municipalities, districts, and civil institutions to make the most of their distinct resources and meet the unique needs of people across regions. “**

*The Honourable John Horgan,  
Former Premier of British  
Columbia*

**FINANCE COMMITTEE  
MEETING OF WEDNESDAY, JULY 02, 2025**

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**SUBJECT     Capital Regional District External Grants Update**

**ISSUE SUMMARY**

To provide the Capital Regional District (CRD) Board a bimonthly update on external grants activity for the period between April 22, 2025 and June 10, 2025.

**BACKGROUND**

This report summarizes activities and outcomes since the CRD External Grants Update was last presented in March 2025. The External Grants Dashboard (Appendix A) details applications submitted, updated, awarded and declined as of June 10, 2025. Appendix B provides a summary of grant alerts for 2025 referencing CRD grant applications approved, pending and declined.

**IMPLICATIONS**

*Financial Implications*

**Grants/Contributions Awarded**

1. \$100,000 through the Ministry of Transportation and Infrastructure's Transit Minor Betterments Program to build bus shelters on Salt Spring Island.
2. \$79,200 through the Insurance Corporation of British Columbia's Community Grants Program to construct two crosswalks on Pender Island as part of the Schooner Way Trail project. The project has a total cost of \$2,200,000.
3. \$42,300 through Insurance Corporation of British Columbia's Community Grants Program to construct two crosswalks as part of the Merchant Mews Pathway Project. This project has a total cost of \$177,000.
4. \$40,000 through the Union of British Columbia Municipalities Emergency Support Services Equipment and Training stream of the Community Emergency Preparedness Fund. This project will support modernization and training of the CRD Emergency Support Service team.
5. \$35,000 through Insurance Corporation of British Columbia's Community Grants program to assess traffic and formulate options in Ganges on Salt Spring Island to improve pedestrian safety using crosswalks. The project has a total cost of \$71,500.

There are three grants under news embargo.

**Applications Submitted**

No known CRD applications were submitted during this reporting period.

*Service Delivery Implications*

**New Grant Opportunities**

Nine grant calls (including programs with multiple streams) were issued during the reporting period and are summarized in Table 1. Appendix B details relevant active grants (as of June 10, 2025) and lists recently closed grants for 2025. Appendix B also references CRD grant applications approved, pending and declined/withdrawn.

**Table 1:** Grant Calls Issued

Grant	Deadline	Information
2025 BC Trails Day Community Micro-grants – Outdoor Recreation Council of BC	30-Apr-25	Funding to help outdoor groups organize BC Trails Day events in their community.
Hosting BC Program – Ministry of Tourism, Arts, Culture and Sport	31-May-25	Funding to help communities, organizations, and volunteers enhance their event hosting capacity, generate economic and tourism impact, and support sport excellence and athlete development pathways.
Community Development Grants – Canadian Tire Jumpstart Charities	6-Jun-25	Funding to help organizations who provide programming for kids between the ages of 4-18 in financial need or youth with disabilities between the ages of 4-25.  This funding is delivered through two streams: 1. Programming Support 2. Operational Support
Infrastructure Planning Grant Program – Province of BC	11-Jun-25	Funding to help local governments develop or improve long-term comprehensive plans including, and not limited to: <ul style="list-style-type: none"> <li>• Asset management plans</li> <li>• Integrated stormwater management plans</li> <li>• Water master plans</li> <li>• Liquid waste management plans</li> </ul>
Community Housing Fund – BC Housing	31-Jul-25	Funding to build affordable rental homes for people with moderate and low incomes by 2031-32.
Strategic Priorities Fund – UBCM	12-Sep-25	Funding to support infrastructure and capacity-building projects that are either large in scale, regional in impact, or innovative, and that align with the program's objectives of supporting productivity and economic growth, a clean environment, and strong cities and communities.



Grant	Deadline	Information
		This funding is delivered through two streams: 1. Capital Infrastructure Stream 2. Capacity Building Stream
Operation ReLeaf – Tree Canada	15-Oct-25	Funding to support tree planting projects.

### **CONCLUSION**

The CRD recognizes grants as a supplementary funding source to address the needs of services provided to the region. The External Grants Update outlines how the CRD continues to integrate and consider grant opportunities relative to service needs. Local partners are informed of these opportunities through the Grants Dashboard and Grants Alerts. The CRD will continue to provide a bimonthly summary of activities and outcomes in the External Grants Update.

### **RECOMMENDATION**

There is no recommendation. This report is for information only.

Submitted by:	Lia Xu, MSc., CPA, CGA, Finance Manager, Local Services and Corporate Grants
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer




### **ATTACHMENTS**

Appendix A: 2025 External Grants Dashboard  
Appendix B: 2025 Grant Alerts

## APPENDIX A

### 2025 EXTERNAL GRANTS DASHBOARD

(updated 10-Jun-25)

 Approved	 Pending	 Declined
12	17	1
\$1,047,830	\$56,178,044	\$315,000

#### 2025 Approved Grants

Department	Grant Program	Project	Amount (\$)	Year Submitted
Corporate Services	B.C. Active Transportation Infrastructure Grants Program – Province of BC	Schooner Way - School Trail	500,000	2024
	Community ReGreening Program – BC Hydro	Dinner Bay Park Fitness Circuit Beautification	4,000	2025
	TD FEF Grant – TD Friends of the Environment Foundation	Henderson Park Sign and Interpretive Nature Trail Project	4,000	2025



## APPENDIX A

Department	Grant Program	Project	Amount (\$)	Year Submitted
Corporate Services (Con't)	Community Grants – Insurance Corporation of British Columbia *New	Schooner Way Crosswalk Construction	79,200	2025
Executive Services	Transit Minor Betterments Program – Ministry of Transportation and Infrastructure *New	SSI Bus Shelters Project	60,000	2025
	Community Grants – Insurance Corporation of British Columbia *New	Merchant Mews Crosswalk Construction	42,300	2025
	Community Grants – Insurance Corporation of British Columbia *New	Ganges Crosswalk Study	35,000	2025
Parks, Recreation & Environmental Services	Local Leadership for Climate Adaptation – Green Municipal Fund	Capital Region Climate Adaptation Capacity Building Initiative	144,430	2024

## APPENDIX A

Department	Grant Program	Project	Amount (\$)	Year Submitted
Parks, Recreation & Environmental Services (Con't)	Integrated Energy Audit – BC Hydro	Mill Hill Headquarters - Integrated Energy Audit	15,400	2025
	Energy and Carbon Emissions Reporting Program – BC Hydro	Implementing Energy and Carbon Emissions Reporting in the Capital Region	75,000	2025
	Integrated Energy Audit – BC Hydro	Salt Spring Multi Space - Integrated Energy Audit	8,500	2025
Housing, Planning & Protective Services	Community Emergency Preparedness Fund – Emergency Support Services Equipment and Training – Union of BC Municipalities *New	2025 ESS Equipment and Training	40,000	2025
Total			1,047,830	

## APPENDIX A

### 2025 Pending Grants

Department	Grant Program	Project	Amount (\$)	Year Submitted
Corporate Services	Outdoor Recreation Fund of BC – Outdoor Recreation Council of BC	Henderson Park Information Kiosk	5,000	2025
Executive Services	Canada Summer Jobs Program – Employment and Social Development Canada	2024 SSIPARC Canada Summer Jobs	15,876	2024
	Community Grants – Salt Spring Island Foundation	Integrated Housing Strategy Action Plan	10,000	2025
	Community Grants – Salt Spring Island Foundation	SIMS Gym Inflatable Play Equipment	9,625	2025
Integrated Water and Infrastructure Services	Canada Housing Infrastructure Fund – Housing, Infrastructure and Communities Canada	Main No. 4 Upgrade & Bear Hill Trunk Watermain	23,903,488	2025
Parks, Recreation & Environmental Services	Forest Investment Program – BC Ministry of Forestry	Sooke Hills Wildfire Recovery Project	40,000	2024
	2024 Police Equipment and Training – BC Civil Forfeiture Office	2024 Park Ranger Equipment	4,462	2024

## APPENDIX A

Department	Grant Program	Project	Amount (\$)	Year Submitted
Parks, Recreation & Environmental Services (Con't)	Active Transportation Fund – Housing, Infrastructure and Communities Canada	Regional Trestles Renewal and Trails Widening and Lighting Project	29,939,595	2025
Housing, Planning & Protective Services	Sustainable Affordable Housing Study Grant – Green Municipal Fund – Federation of Canadian Municipalities	Campus View Redevelopment Project	175,000	2023
	Sustainable Affordable Housing Study Grant – Green Municipal Fund	Village on the Green Affordable Housing Redevelopment Study	175,000	2023
	Enabling Accessibility Fund – Employment and Social Development Canada	Hearing Loop Installation - SEAPARC	12,195	2024
	Disaster Resilience & Innovation Funding Program – BC Ministry of Emergency Management and Climate Readiness	Community Adaptivity Assessment	400,000	2024
	Disaster Resilience & Innovation Funding Program – BC Ministry of Emergency Management and Climate Readiness	Multi Hazard Resilience Plan	400,000	2024
	Disaster Resilience & Innovation Funding Program – BC Ministry of Emergency Management and Climate Readiness	Risk Assessment	400,000	2024
	Community Emergency Preparedness Fund-Volunteer and Composite Fire Departments Equipment and Training – Union of BC Municipalities	CEPF 2024 Composite Fire Department Equipment and Training	278,303	2024

## APPENDIX A

Department	Grant Program	Project	Amount (\$)	Year Submitted
Housing, Planning & Protective Services (Con't)	Build and Mobilize Foundational Wildland Fire Knowledge Program – Natural Resources Canada	Wildfire Table and Braided Knowledge Mobilization Initiative	369,500	2024
	Public Notification and Evacuation Route Planning Grant – Union of BC Municipalities	Evacuation Planning & Mapping for Electoral Areas	40,000	2025
Total			56,178,044	




### X 2025 Declined Grants

Department	Grant Program	Project	Amount (\$)	Year Submitted
Executive Services	B.C. Active Transportation Infrastructure Grants Program – Province of BC	Rainbow Road Pedestrian and Bike Path	315,000	2024
Total			315,000	




## APPENDIX B

### 2025 GRANT ALERTS




#### Open Grants as of 10-Jun-25 (Including CRD Applications Approved, Pending and Declined)

Approved 		Pending 	Declined 
		DESCRIPTION	
30-Jun-25	Connecting Communities BC – Province of BC <a href="#">[LINK]</a>	Funding to provide broadband infrastructure to reach underserved households in areas that currently lack internet service of at least 50 Megabits per second (Mbps) Download Speed /10 Mbps Upload Speed.	
		Funds to support schoolyard greening, park revitalization, community gardens, park programming and citizen science initiatives. <ul style="list-style-type: none"> <li>• <i>Corporate Services</i>, Henderson Park Sign and Interpretive Nature Trail Project</li> </ul>	
31-Jul-25	Community Housing Fund – BC Housing <a href="#">[LINK]</a> <i>*New</i>	Funding to build affordable rental homes for people with moderate and low incomes by 2031-32.	
5-Sep-25	Community to Community Program – UBCM <a href="#">[LINK]</a>	Funding to support the advancement of First Nation/local government reconciliation and relationship building.	

## APPENDIX B




<div> <div>Approved </div> <div>Pending </div> <div>Declined </div> </div>		
DEADLINE	PROGRAM	DESCRIPTION
18-Sep-25	2 Billion Trees Program – CleanBC <a href="#">[LINK]</a>	Funding for tree planting projects.
30-Sep-25	FireSmart Community Resilience Investment Program – UBCM <a href="#">[LINK]</a>	Funding to reduce the risk of wildfires and mitigate their impacts on BC communities.
9-Sep-25	Active Transportation Planning – UBCM <a href="#">[LINK]</a>	Funding to support local governments to incorporate or enhance active transportation components of formal planning documents, including research, engagement, and policy development.
12-Sep-25	Strategic Priorities Fund – UBCM <a href="#">[LINK]</a> *New	Funding to support infrastructure and capacity-building projects that are either large in scale, regional in impact, or innovative, and that align with the program's objectives of supporting productivity and economic growth, a clean environment, and strong cities and communities. This funding is delivered through two streams: <ul style="list-style-type: none"> <li>1. Capital Infrastructure Stream</li> <li>2. Capacity Building Stream</li> </ul>
18-Sep-25	Growing Canada's Community Canopies: Tree Planting – Green Municipal Fund <a href="#">[LINK]</a>	Funding for tree planting in communities so that they can grow, manage, and protect tree canopies. Includes activities such as street tree planting, urban planting, park tree planting, riparian planting and forest restoration and reforestation.

## APPENDIX B




<div> <div>Approved </div> <div>Pending </div> <div>Declined </div> </div>		
DEADLINE	PROGRAM	DESCRIPTION
15-Oct-25	Operation ReLeaf – Tree Canada <a href="#">[LINK]</a> *New	Funding to support tree planting projects.
31-Mar-26	Regional Homebuilding Innovation Initiative in British Columbia – Government of Canada <a href="#">[LINK]</a>	Funding to support local innovative housing solutions across B.C.
31-Mar-27	Codes Acceleration Fund – Natural Resources Canada <a href="#">[LINK]</a>	<p>To accelerate the adoption of the highest feasible energy performance such as net-zero emissions codes, promote compliance and build capacity in two streams:</p> <ol style="list-style-type: none"> <li>1. Regional and municipal governments that have the authority to adopt energy by-laws and codes</li> <li>2. Regional and municipal governments that do not have authority to adopt building energy by-laws and codes</li> </ol>
Continuous	Agriculture Water Infrastructure Program (AWP) - Stream 3: Assessments, Engineering Studies or Plans – Investment Agriculture Foundation of BC <a href="#">[LINK]</a>	Funding to increase adoption of efficient irrigation infrastructure and improve agricultural water supply and management in British Columbia.
Continuous	AgriMarketing Program – Agriculture and Agri-Food Canada <a href="#">[LINK]</a>	Funding to increase and diversify exports to global markets and seize market opportunities via industry-led promotional activities to differentiate Canadian products and producers.






## APPENDIX B

<div> <div>Approved </div> <div>Pending </div> <div>Declined </div> </div>		
DEADLINE	PROGRAM	DESCRIPTION
Continuous	Affordable Housing Fund – Canada Mortgage and Housing Corporation <a href="#">[LINK]</a>	Funding to provide capital to partnered organizations for new affordable housing and the repair and renewal of existing affordable and community housing.
Continuous	Affordable Housing Innovation Fund – Canada Mortgage and Housing Corporation <a href="#">[LINK]</a>	<p>Funding for innovative housing providers driving innovation across the housing continuum.</p> <p>For this program, 3 types of innovation are considered:</p> <ol style="list-style-type: none"> <li>1. Transformational: Creates a new model that eliminates or totally transforms existing approaches</li> <li>2. Breakthrough: Meaningful change resulting in a demonstrably new approach that results in a substantial competitive edge</li> <li>3. Incremental: “New and improved” reflecting small, yet meaningful improvements in an existing approach</li> </ol>
Continuous	Infrastructure Planning Grant Program – Province of BC <a href="#">[LINK]</a> *New	<p>Funding to help local governments develop or improve long-term comprehensive plans including, and not limited to:</p> <ul style="list-style-type: none"> <li>• Asset management plans</li> <li>• Integrated stormwater management plans</li> <li>• Water master plans</li> <li>• Liquid waste management plans</li> </ul>
Continuous	Canada Retraining and Opportunities Initiative – Employment and Social Development Canada <a href="#">[LINK]</a>	Funding for community-based projects that help workers develop the skills they need to transition to new jobs.




## APPENDIX B

<div> <div>Approved </div> <div>Pending </div> <div>Declined </div> </div>		
DEADLINE	PROGRAM	DESCRIPTION
Continuous	Capital project: GHG impact retrofit – Green Municipal Fund <a href="#">[LINK]</a>	Funding for retrofitting a local recreational or cultural facility to reduce GHG emissions
Continuous (limited funds)	The Living Cities Canada Fund (2024) – Green Communities Canada <a href="#">[LINK]</a>	For small-scale green infrastructure projects.
Continuous (limited funds)	Go Electric – CleanBC <a href="#">[LINK]</a>	Funding to support fleet transition to electric vehicles.
Continuous (limited fund)	Rural Transit Solutions Fund Planning and Design Stream – Infrastructure Canada <a href="#">[LINK]</a>	Planning and design project funding to support the development and expansion of locally driven transit solutions.
Continuous	Local Community Accessibility Grant Program – Social Planning and Research Council of BC (SPARC BC) <a href="#">[LINK]</a>	Funding to identify and remove barriers to improve accessibility and inclusion.




## APPENDIX B

<div>Approved </div> <div>Pending </div> <div>Declined </div>		
DEADLINE	PROGRAM	DESCRIPTION
Continuous	CleanBC Custom Program – BC Hydro <a href="#">[LINK]</a>	Energy study funding and capital incentives for fuel switching and electrification measures.
Continuous		An integrated energy audit to Improve efficiency and managing energy costs. <i>Parks, Recreation &amp; Environmental Services, Mill Hill Headquarters - Integrated Energy Audit</i>
Continuous	Legacy Fund – Building Communities through Arts and Heritage – Canadian Heritage <a href="#">[LINK]</a>	Funds to celebrate community, increase opportunities for local artists, artisans, heritage performers or specialists and First Nations, Inuit and Metis cultural carriers to be involved in their community with citizen involvement and local partners.
Continuous (limited funds)	Community Buildings Retrofit Initiative – Green Municipal Fund <a href="#">[LINK]</a>	Retrofit existing community buildings to lower green house gas (GHG) emissions and extend their life cycle.
Continuous	Clean Energy for Rural and Remote Communities Program – Natural Resources Canada <a href="#">[LINK]</a>	Provides funding for renewable energy and capacity building projects in rural and remote communities. Accepting application for only two steams: 1. Biomass heating, district heating, combined heat and power systems 2. Research, development, and demonstration projects




## APPENDIX B

Approved 			Pending 			Declined 		
DEADLINE			PROGRAM			DESCRIPTION		
Continuous			Multiculturalism and Anti-Racism Program – Events Component – Canadian Heritage <a href="#">[LINK]</a>			Funding for community-based events that promote intercultural or interfaith understanding or celebrate a community's history and culture.		
Continuous			Connecting British Columbia Program – Phase Two: Connectivity Infrastructure Strategy <a href="#">[LINK]</a>			To support the development of regional connectivity infrastructure strategies that ensure that infrastructure strategies achieve objectives for the region.		
Continuous			Compensation for Employers of Reservists Program – Employment and Social Development Canada <a href="#">[LINK]</a>			Employers are compensated for operational losses when reservists take time away from work to serve on military operations.		
Continuous			Community Economic Development and Diversification in British Columbia – Pacific Economic Development Canada <a href="#">[LINK]</a>			Funds to respond to economic development opportunities or adjust to changing and challenging economic circumstances.		
Continuous			Rental Protection Fund – Ministry of Housing <a href="#">[LINK]</a>			Provides funding for affordable housing projects.		




## APPENDIX B

<div> <div>Approved </div> <div>Pending </div> <div>Declined </div> </div>		
DEADLINE	PROGRAM	DESCRIPTION
Continuous	National Institute of Disability Management and Research (NIDMAR) Disability Management Program Assessment – NIDMAR – BC Workforce Development Agreement <a href="#">[LINK]</a>	Provides BC workplaces with two levels of opportunity: 1. Free assessment of current Disability Management and Return to Work workplace structures  2. Potential subsidy of up to \$7,500 to address issues identified in the assessment.
Continuous	Supporting Rural Destinations – Discover West Tourism <a href="#">[LINK]</a>	Funding for tourism events in rural communities.
Continuous	Capital project: Retrofit of existing municipal buildings – Federation of Canadian Municipalities <a href="#">[LINK]</a>	Retrofit a municipal building or portfolio of municipal buildings for higher energy performance and significant GHG emissions reduction.
Continuous	Homelessness Community Action Grants Program – SPARC <a href="#">[LINK]</a>	One-time funding for local planning and collaborative initiatives to respond to the needs of those who are homeless or at risk of becoming homeless.
Continuous	Canada Cultural Spaces Fund – Canadian Heritage <a href="#">[LINK]</a>	Funding for improvement of physical conditions for heritage, culture and creative innovation including renovation and construction projects.




## APPENDIX B

Approved 			Pending 			Declined 		
DEADLINE			PROGRAM			DESCRIPTION		
Continuous			Retrofit or New Construction of Sustainable Affordable Housing – Green Municipal Fund <a href="#">[LINK]</a>			Funding to evaluate solutions for integrating deep energy efficiency measures and onsite renewable energy generation in existing affordable housing retrofit and new build projects.		
Continuous			GHG Impact Retrofit – Federation of Canadian Municipalities <a href="#">[LINK]</a>			Funding to retrofit a local recreational or cultural facility to reduce GHG emissions.		
Continuous			Commemorate Canada – Canadian Heritage <a href="#">[LINK]</a>			Funding for initiatives that commemorate and celebrate historical figures, places, events and accomplishments of national significance.		
Continuous			GHG Reduction Pathway Feasibility – Green Municipal Fund – Federation of Canadian Municipalities <a href="#">[LINK]</a>			Funding to assess feasibility for projects that reduce energy and GHGs for recreational and cultural facilities.		
Continuous			McConnell Foundation Fund <a href="#">[LINK]</a>			Funding to support projects through three streams: 1. Climate 2. Reconciliation 3. Communities		

## APPENDIX B

Approved 		Pending 	Declined 
		DESCRIPTION	
Continuous	Medium and Heavy Duty Zero Emission Vehicles Program – Transport Canada <a href="#">[LINK]</a>	Funding to encourage adoption of medium and heavy-duty zero emissions vehicles.	
Continuous		Funds for deliverables required in applications for additional funding of energy efficient affordable housing <ul style="list-style-type: none"> <li>• <i>Housing, Planning and Protective Services, Campus View Redevelopment Project</i></li> <li>• <i>Housing, Planning and Protective Services, Village on the Green Affordable Housing Redevelopment Study</i></li> </ul>	
Continuous	Capital project: Municipal Fleet Electrification – Green Municipal Fund – Federation of Canadian Municipalities <a href="#">[LINK]</a>	Funding for feasibility studies for projects that reduce or avoid fossil fuel use in any vehicle that delivers municipal services	
Continuous	Regional Innovation Ecosystems in BC– Pacific Economic Development Canada <a href="#">[LINK]</a>	Funding to create, grow and nurture inclusive ecosystems that support business needs	
Continuous	Smart Renewables and Electrification Pathways Program – Natural Resources Canada <a href="#">[LINK]</a>	Four funding streams: <ol style="list-style-type: none"> <li>1. Established Renewables</li> <li>2. Emerging Technologies</li> <li>3. Grid Modernization (the only eligible Applicants are Utilities and System Operators)</li> <li>4. Strategic Dialogue Linked Projects</li> </ol>	




## APPENDIX B

Approved 		Pending 	Declined 
Continuous	Zero Emission Transit Fund – Infrastructure Canada <a href="#">[LINK]</a>	Funding through two components to support public transit and school bus operators to electrify their fleets: 1. Planning projects 2. Capital projects	
Continuous	ECO Employment Programs – Environmental Careers Organization of Canada <a href="#">[LINK]</a>	Funding for training and employment to support job seekers looking to enter or advance their careers in the clean economy.	
Continuous	Nature Smart Climate Solutions Fund – Environment and Climate Change Canada <a href="#">[LINK]</a>	Funding for projects that reduce the loss, restore, or improve the management of ecosystems.	
Continuous		Funding for transit supporting projects. • SSI Bus Shelters Project <b>*New</b>	






## APPENDIX B




### Closed Grants

Approved 		Pending 	Declined 
		DESCRIPTION	
9-Jan-25	Documentary Heritage Communities Program – Library and Archives Canada	Funding to support records and publications that reflect Canada's history.	
10-Jan-25	Codes Acceleration Fund – Natural Resources Canada	Support for energy code projects relating to reducing GHG emissions.	
30-Jan-25	Water Meter Pilot Program – Province of BC	Support for water meter purchasing and installation for smaller water services.	
		Funding to support eligible applicants to build local capacity to provide emergency support services through volunteer recruitment, retention and training. <ul style="list-style-type: none"> <li>Housing, Planning and Protective Services, 2025 ESS Equipment and Training <i>*New</i></li> </ul>	




## APPENDIX B

<div>Approved </div> <div>Pending </div> <div>Declined </div>		
DEADLINE	PROGRAM	DESCRIPTION
31-Jan-25	Community Regreening Program – BC Hydro	Funding to support the planting of trees and other vegetation that help enhance ecological networks across the province. The program also helps to ensure the right trees are planted near our power lines. <i>Corporate Services, Dinner Bay Park Fitness Circuit Beautification</i>
31-Jan-25	Municipal Climate Resiliency Grant – Intact Financial	Funding for practical solutions to protect people from effects of climate change and build more resilient communities.
31-Jan-25	Community Grants Program – Insurance Corporation of BC	Funding to support road safety and injury recovery initiatives. Merchant Mews Crosswalk Construction <i>*New</i> Ganges Crosswalk Study <i>*New</i> Schooner Way Crosswalk Construction <i>*New</i>
13-Feb-25	Organics Funding Program – CleanBC	Funding for projects that help reduce GHG emissions, by diverting organic waste from landfills.
		Support for community-based initiatives that create outdoor and nature-based experiences. <ul style="list-style-type: none"> <li><i>Corporate Services, Henderson Park Information Kiosk</i></li> </ul>

## APPENDIX B

Approved 		Pending 	Declined 
		DESCRIPTION	
21-Feb-25	Accelerating Community energy systems - Green Municipal Fund	Funding for a study that identifies opportunity areas for low-carbon community energy systems (including renewable and district energy systems) within communities and develops mechanisms to support implementation.	
26-Feb-25		Funding for active transportation capital projects. <ul style="list-style-type: none"> <li><i>Parks, Recreation &amp; Environmental Services</i>, Regional Trestles Renewal and Trails Widening and Lighting Project</li> </ul>	
28-Feb-25	Emergency Operations Centres Equipment and Training (2025) – UBCM	Funding to support the purchase of equipment and supplies required to maintain or improve Emergency Operations Centres (EOC) and to enhance EOC capacity through training and exercises.	
13-Mar-25	Community Grants – Salt Spring Island Foundation	Funding to support local community initiatives. <ul style="list-style-type: none"> <li><i>Executive Services</i>, Integrated Housing Strategy Action Plan</li> <li><i>Executive Services</i>, SIMS Gym Inflatable Play Equipment</li> </ul>	
31-Mar-25	Canada Housing Infrastructure Fund (CHIF) – Housing, Infrastructure, and Communities Canada	Funding for planning or capital projects that would build or upgrade drinking water, wastewater, stormwater, or solid-waste infrastructure to enable more housing. <ul style="list-style-type: none"> <li><i>Infrastructure &amp; Water Services</i>, Main No. 4 Upgrade &amp; Bear Hill Trunk Watermain</li> </ul>	

## APPENDIX B

Approved 		Pending 	Declined 
		DESCRIPTION	
8-Apr-25	Energy Innovation Program – Natural Resources Canada	Funding to help Canada meet its climate change targets, while supporting the transition to a low-carbon economy. It funds research, development and demonstration projects, and other related scientific activities. The call had two focus areas: 1. Clean Fuels Production; and 2. Clean Fuels Transport and Storage.	
10-Apr-25	EcoAction Stream 2: Freshwater Sustainability and Innovation across Canada – Canada Water Agency	Funding to improve freshwater quality or ecosystem health, enable circular economy opportunities (e.g., nutrient recycling and/or recovery), or strengthen freshwater data available to decision-makers.	
11-Apr-25	Next Generation 911 – UBCM	Funding to support local preparedness for the implementation of N9011, and to provide funding to eligible recipients to support the transition and operational readiness of existing 911 services to NG911.	
		Funding for planning and implementation costs for emergency management. • <i>Housing, Planning and Protective Services, Evacuation Planning &amp; Mapping for Electoral Areas</i>	
30-Apr-25	2025 BC Trails Day Community Micro-grants – Outdoor Recreation Council of BC <i>*New</i>	Funding to help outdoor groups organize BC Trails Day events in their community.	

## APPENDIX B

<div>Approved </div> <div>Pending </div> <div>Declined </div>		
DEADLINE	PROGRAM	DESCRIPTION
23-May-25	Asset Management Planning – UBCM	Funding to assist local governments in delivering sustainable services by extending and deepening asset management practices within their organizations.
30-May-25	FireSmart Pilot Program – UBCM	Support to increase community resiliency and to help build a cooperative pathway for wildfire response via training and purchasing Personal Protective Equipment.
31-May-25	Hosting BC Program – Ministry of Tourism, Arts, Culture and Sport <i>*New</i>	Funding to help communities, organizations, and volunteers enhance their event hosting capacity, generate economic and tourism impact, and support sport excellence and athlete development pathways.
6-Jun-25	Jumpstart – Community Development Grants – Canadian Tire Jumpstart Charities <i>*New</i>	<p>Funding to help organizations who provide programming for kids between the ages of 4-18 in financial need or youth with disabilities between the ages of 4-25. This funding is provided through two streams:</p> <ol style="list-style-type: none"> <li>1. Programming Support</li> <li>2. Operational Support</li> </ol>

**REPORT TO THE FINANCE COMMITTEE  
MEETING OF WEDNESDAY, JULY 02, 2025**

**SUBJECT**      **Bylaw No. 4695: 2025 to 2029 Financial Plan Bylaw, 2025, Amendment Bylaw No. 2, 2025**

**ISSUE SUMMARY**

The 2025 to 2029 Financial Plan was adopted on March 12, 2025 and subsequently approved Bylaw No. 4676 on May 14, 2025. Amendments to the financial plan are required to authorize revised operating and capital expenditures.

**BACKGROUND**

The Capital Regional District (CRD) Board approved the 2025 to 2029 Financial Plan (Bylaw No. 4665, "2025 to 2029 Financial Plan Bylaw, 2025") on March 12, 2025 and then an amendment bylaw on May 14, 2025 (Bylaw No. 4676, "2025 to 2029 Financial Plan Bylaw, 2025, Amendment Bylaw No. 1, 2025").

Amendments are required in accordance with Section 374(2) of the *Local Government Act* (LGA), which states that the financial plan may be amended at any time by bylaw to incorporate changes in the budget. As new information becomes available, and pursuant with Section 374 of the LGA, the CRD Board may further revise the financial plan.

The impact of the proposed amendments to the 2025 budget of the Five-Year 2025 to 2029 Financial Plan are highlighted in Table 1.

**Table 1: Impact of Proposed Amendments to the 2025 Budget (Five-Year Financial Plan)**

<b>Service</b>	<b>Description</b>	<b>Budget</b>	<b>Funding</b>	<b>Net Impact</b>	<b>Committee / Commission Approval</b>
Core Area Wastewater Operations	Biosolids Management	Operating	Reserve	\$1,600,000	CRD Board 11-June-2025
Regional Planning	Regional Transportation Manager and Projects	Operating	Reserve	\$395,000	CRD Board 11-June-2025
Ganges Sewer	Aeration System Improvement	Capital	Reserve	\$14,248	Ganges Sewer Commission 10-June-2025

Service	Description	Budget	Funding	Net Impact	Committee / Commission Approval
Maliview Sewer	Wastewater Treatment Plant Upgrade	Capital	Capital Funds on Hand	\$47,000	Staff Directed
	Public Engagement	Capital	Capital Funds on Hand	\$(47,000)	
Willis Point Fire	New Rescue Truck	Capital	Reserve	\$60,000	Willis Point Fire Commission 27-May-2025
Regional Parks	Potential Land Acquisition	Capital	Reserve	\$1,275,000	Staff Directed

The proposed financial plan amendment Bylaw No. 4695 incorporates the changes in Table 1 and is attached as Appendix A, inclusive of an updated Schedule A and B.

## **ALTERNATIVES**

### *Alternative 1*

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4695, "2025 to 2029 Financial Plan Bylaw, 2025, Amendment Bylaw No. 2, 2025", be introduced and read a first, second and third time; and
2. That Bylaw No. 4695 be adopted.

### *Alternative 2*

That Bylaw No. 4695 be deferred pending further analysis by Capital Regional District staff.

## **IMPLICATIONS**

### *Financial Implications*

#### Core Area Wastewater Operations

On June 11, 2025, the CRD Board approved the operating budget amendment for biosolids disposal associated with the Residual Treatment Facility. Due to greater-than-anticipated reliance on more costly biosolids management options, expenditures are expected to exceed the original budget. Staff have identified the need for up to an additional \$1.6 million to support biosolids beneficial use for the remainder of the year. This additional funding will be drawn from the service's operating reserve.

At the same time, work is underway to procure more cost-effective contingency options consistent with Tier 2 of the CRD's Long-Term Biosolids Management Strategy.

#### Regional Planning – Transportation

The Regional Transportation Service (RTS) establishment bylaw was adopted at the June 11, 2025 Board meeting. The RTS has been identified as a Board priority with work planned in the 2025 initiative business case to be accelerated under the current Regional Planning Service authority. Staff are recommending an amendment of \$395,000, funded by operating reserves, to hire a 1.0 full-time equivalent (FTE) Regional Transportation Manager, initiate strategic planning activities and engage consultants. Appendix B highlights the inclusion of the 1.0 FTE to the 2025-2029 Revised Staff Establishment Chart.

#### Ganges Sewer Utility Service

The Ganges Sewer Aeration System Improvement Design project contract was extended to accommodate additional meetings with designers and stakeholders to satisfactorily complete the design. As a result, an additional \$14,248 of funding is needed to complete project management and design work. The Ganges Sewer Utility Commission approved an amendment to increase the budget from \$130,000 to \$144,248, funded from the Capital Reserve Fund at the June 10, 2025 meeting.

#### Maliview Sewer Utility Service

Since 2020, planned construction costs for the Maliview Wastewater Treatment Plant (WWTP) upgrade have increased significantly due to the costing of final design specifications, inflationary increases and recent tariffs on outstanding equipment. The current estimate requires an additional \$1,726,000, bringing the current budget of \$2,260,000 to \$3,986,000. There have been various project stakeholder engagement opportunities over the life of the project and staff no longer feel that the existing separate \$47,000 Public Engagement capital project is required.

Staff discussed and received support at the May 22, 2025, Maliview Sewer Utility Commission meeting to remove the Public Engagement project from the 2025 capital plan; and to increase the WWTP upgrade project budget by \$1,726,000 (\$47,000 in 2025 funded by capital on hand and \$1,679,000 of new debt in 2026). The budget amendment was slated for the June 18, 2025, commission meeting; however, the meeting was cancelled on the day due to unforeseen circumstances. The staff recommended amendment recognized and reflects the Commission's support and direction from the May 22, 2025 meeting.

#### Willis Point Fire

On May 27, 2025, the Willis Point Fire Protection and Recreation Facility Commission passed a motion to add a new \$60,000 rescue truck, to be funded from the Equipment Replacement Fund. A suitable vehicle is available for purchase from a local fire department. If the bid is successful, the new truck will replace an existing department vehicle ahead of schedule. The replacement of this vehicle was originally planned to be included in the 2025 capital plan at an estimated cost of \$170,000. However, the Commission has opted to re-evaluate the fleet replacement strategy in light of this more cost-effective opportunity.



Regional Parks Potential Land Acquisition

The Regional Parks service has a 2025 budget of \$2,000,000, funded by debt, for potential land acquisitions. As the year has progressed it has become apparent that there may be opportunities for certain land acquisitions where the use of the Statutory Land Acquisition Reserve would be advisable. To provide the Board with flexibility in pursuing these acquisitions it is recommended that the full Statutory Land Acquisition Reserve of \$1,275,000 be made available in the capital plan for potential statutory land acquisitions in 2025. This brings the total funding available for potential land acquisitions during 2025 to \$3,275,000.

**CONCLUSION**

In compliance with the *LGA*, the proposed amending Bylaw No. 4695 authorizes changes required to Bylaw No. 4665, “2025 to 2029 Financial Plan Bylaw, 2025”, which the CRD Board approved on March 12, 2025.

**RECOMMENDATION**

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4695, “2025 to 2029 Financial Plan Bylaw, 2025, Amendment Bylaw No. 2, 2025”, be introduced and read a first, second and third time; and
2. That Bylaw No. 4695 be adopted.

Submitted by:	Varinia Somosan, CPA, CGA, Sr. Mgr., Financial Services / Deputy CFO
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer, GM Finance & IT
Concurrence:	Kristen Morley, J.D., General Manager, Corporate Services & Corporate Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

**ATTACHMENT**

Appendix A: Bylaw No. 4695, “2025 to 2029 Financial Plan Bylaw, 2025, Amendment Bylaw No. 2, 2025” with Schedule A and Schedule B

Appendix B: Revised Staff Establishment Chart 2025-2029



CAPITAL REGIONAL DISTRICT 2025 FINANCIAL PLAN							Schedule A										
		Expenditures						Revenue									
		Total 2025	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2025	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Property Value Tax	Requisition 2025	
1.010	Legislative & General Government	44,195,606	40,816,450	98,000	-	1,424,470	1,856,686	44,195,606	800,000	24,764,759	2,766,729	2,280,748	106,580	-	13,476,790	13,476,790	
1.10X	Facilities Management	5,196,915	4,551,303	-	73,612	75,000	497,000	5,196,915	-	4,884,554	73,612	68,472	-	-	170,277	170,277	
1.101	G.I.S.	682,011	613,771	-	-	18,240	50,000	682,011	-	524,684	-	6,545	-	-	150,782	150,782	
1.103	Elections	162	162	-	-	-	-	162	-	-	-	162	-	-	-	-	
1.104	U.B.C.M.	13,600	13,422	-	178	-	-	13,600	-	-	-	100	-	-	13,500	13,500	
1.108	Joint Electoral Area Admin	174,997	174,997	-	-	-	-	174,997	-	-	-	-	-	-	174,997	174,997	
1.109	Electoral Area Admin Exp - JDF	74,777	73,777	-	-	-	1,000	74,777	-	-	-	280	-	-	74,517	74,517	
1.110	Electoral Area Admin Exp - SGI	515,635	514,505	-	-	-	1,130	515,635	50,000	-	22,621	16,362	-	-	426,652	426,652	
1.111	Electoral Area Admin Exp - SSI	1,598,333	1,511,137	-	44,196	-	43,000	1,598,333	53,264	720,640	7,208	5,986	-	-	811,235	811,235	
1.112	Regional Grant In Aid	1,692,433	1,692,433	-	-	-	-	1,692,433	1,642,433	-	-	50,000	-	-	-	-	
1.114	Grant-In-Aid - Juan de Fuca	30,282	30,282	-	-	-	-	30,282	18,516	-	-	290	-	-	11,476	11,476	
1.116	Grant-In-Aid - Salt Spring Island	73,995	73,995	-	-	-	-	73,995	147	-	-	123	-	-	73,725	73,725	
1.117	Grant-In-Aid - Southern Gulf Islands	119,099	119,099	-	-	-	-	119,099	4,489	-	-	1,258	-	-	113,352	113,352	
1.119	Vancouver Island Regional Library	426,494	426,494	-	-	-	-	426,494	563	-	-	742	-	-	425,189	425,189	
1.121	Sooke Regional Museum	299,972	299,972	-	-	-	-	299,972	56	-	-	670	-	-	299,246	299,246	
1.123	Prov. Court of B.C. (Family Court)	149,360	-	-	-	-	149,360	149,360	-	-	-	149,360	-	-	-	-	
1.124	SSI Economic Development Commission	120,089	120,089	-	-	-	-	120,089	51,652	-	3,345	610	-	-	64,482	64,482	
1.125	SGI Economic Development Commission	666,772	666,772	-	-	-	-	666,772	39,172	-	-	496,995	-	-	130,605	130,605	
1.126	Victoria Family Court Committee	48,652	48,652	-	-	-	-	48,652	32,849	-	-	803	-	-	15,000	15,000	
1.128	Greater Victoria Police Victim Services	332,841	332,841	-	-	-	-	332,841	2,465	-	-	16,212	-	-	314,164	314,164	
1.129	Vancouver Island Regional Library - Debt	340,166	1,900	-	-	-	-	340,166	-	-	-	340,166	-	-	-	-	
1.133	Langford E.A. - Greater Victoria Public Library	34,683	34,683	338,266	-	-	-	34,683	723	-	-	100	-	-	33,860	33,860	
1.137	Galliano Island Community Use Building	72,936	40,783	30,653	-	-	1,500	72,936	2,500	-	-	330	-	-	70,106	70,106	
1.138	Southern Gulf Islands Regional Library	252,930	252,930	-	-	-	-	252,930	2,565	-	-	2,560	-	-	247,805	247,805	
1.141	Salt Spring Island Public Library	768,618	620,252	146,651	-	-	1,715	768,618	-	-	-	1,940	-	-	766,678	766,678	
1.15X	Municipalities' Own Debt - M.F.A.	17,964,718	95,050	17,869,668	-	-	-	17,964,718	-	-	-	95,050	-	-	17,869,668	17,869,668	
1.170	Gossip Island Electric Power Supply	63,552	931	62,621	-	-	-	63,552	297	-	-	380	-	62,875	-	62,875	
1.224	Community Health	923,215	923,215	-	-	-	-	923,215	-	-	38,750	258,833	-	-	625,632	625,632	
1.226	Health Facilities - VIHA	1,811,746	856,906	-	-	-	954,840	1,811,746	-	-	-	1,811,746	-	-	-	-	
1.227	Saturna Island Medical Clinic	12,521	12,521	-	-	-	-	12,521	1,327	-	-	1,571	-	-	9,623	9,623	
1.228	Gallano Health Service	149,125	149,125	-	-	-	-	149,125	486	-	-	130	-	-	148,509	148,509	
1.229	Pender Islands Health Care Centre	279,682	278,955	727	-	-	-	279,682	-	-	-	2,306	-	-	277,376	277,376	
1.230	Traffic Safety Commission	99,639	99,639	-	-	-	-	99,639	23,457	-	-	3,161	-	-	73,021	73,021	
1.232	Port Renfrew Street Lighting	11,092	11,092	-	-	-	-	11,092	2,274	-	-	360	4,310	4,148	-	4,148	
1.234	SSI Street Lighting	32,872	32,872	-	-	-	-	32,872	-	-	-	40	-	-	32,832	32,832	
1.235	SGI Small Craft Harbour Facilities	513,059	282,291	87,493	-	-	143,275	513,059	-	-	-	8,100	160,360	344,599	-	344,599	
1.236	Salt Spring Island Fernwood Dock	18,040	17,040	-	-	-	1,000	18,040	-	-	-	170	-	17,870	-	17,870	
1.238A	Community Transit (SSI)	672,382	629,312	-	-	-	43,070	672,382	-	-	-	217,811	-	-	454,571	454,571	
1.238B	Community Transportation (SSI)	72,390	47,390	-	-	-	25,000	72,390	-	-	-	375	-	-	72,015	72,015	
1.280	Regional Parks	21,310,198	15,756,350	1,324,207	-	275,400	3,954,241	21,310,198	535,000	77,539	-	1,121,439	729,366	-	18,846,854	18,846,854	
1.290	Royal Theatre	595,242	-	-	-	105,000	-	595,242	-	-	-	-	-	-	595,242	595,242	
1.295	McPherson Theatre	783,045	346,812	-	-	90,000	346,233	783,045	-	-	-	33,045	-	-	750,000	750,000	
1.297	Arts Grants	3,301,886	3,300,856	-	-	-	1,030	3,301,886	-	15,628	66,914	172,779	-	-	3,046,565	3,046,565	
1.299	Salt Spring Island Arts	147,895	147,895	-	-	-	-	147,895	2,312	-	-	190	-	-	145,393	145,393	
1.309	Climate Action and Adaptation	3,081,849	1,970,526	-	-	1,043,257	68,066	3,081,849	-	-	465,536	946,362	25,347	-	1,644,604	1,644,604	
1.310	Land Banking & Housing	5,641,538	3,511,784	2,090,904	-	34,720	4,130	5,641,538	-	627,883	100,000	1,598,983	35,130	-	3,279,542	3,279,542	
1.311	Regional Housing Trust Fund	4,362,430	4,362,430	-	-	-	-	4,362,430	4,198,273	-	-	164,157	-	-	-	-	
1.312	Regional Goose Management	331,444	331,444	-	-	-	-	331,444	-	-	66,425	12,793	-	-	252,226	252,226	
1.313	Animal Care Services	1,888,210	1,846,055	-	-	-	42,155	1,888,210	-	-	20,000	1,271,480	53,090	-	543,640	543,640	
1.314	SGI House Numbering	10,412	10,405	7	-	-	-	10,412	-	-	-	122	-	-	10,290	10,290	
1.315	Biodiversity & Environmental Stewardship	212,803	212,803	-	-	-	-	212,803	-	102,296	-	-	-	-	110,507	110,507	
1.316	SSI Building Numbering	10,594	10,535	59	-	-	-	10,594	-	-	-	19	-	-	10,575	10,575	
1.317	JDF Building Numbering	14,270	14,270	-	-	-	-	14,270	52	-	-	49	-	-	14,169	14,169	
1.318	Building Inspection	2,403,242	2,336,082	-	-	13,860	53,300	2,403,242	-	33,016	307,194	5,080	1,391,190	-	666,762	666,762	
1.319	Soil Deposit Removal	26,294	26,294	-	-	-	-	26,294	-	-	15,185	40	-	-	11,069	11,069	
1.320	Noise Control	77,618	67,618	10,000	-	-	-	77,618	-	-	-	269	-	-	77,349	77,349	
1.322	Nuisances & Unsanitary Premises	59,900	59,900	-	-	-	-	59,900	-	-	3,350	314	-	-	56,236	56,236	
1.323	By-Law Enforcement	833,421	764,291	-	-	-	69,130	833,421	-	789,535	-	43,886	-	-	-	-	
1.324	Regional Planning Services	2,989,383	2,986,883	-	-	-	2,500	2,989,383	-	91,440	1,523,263	66,551	-	-	1,308,129	1,308,129	
1.325	Electoral Area Services - Planning	977,003	906,233	-	-	-	70,770	977,003	-	34,176	77,274	2,287	46,350	-	816,916	816,916	
1.326	Foodlands Access	270,175	95,175	-	-	-	175,000	270,175	-	-	-	-	-	-	270,175	270,175	
1.330	Regional Growth Strategy	792,714	779,214	-	-	-	13,500	792,714	-	-	450,862	17,460	-	-	324,392	324,392	
1.335	Geo-Spatial Referencing System	188,729	123,179	-	-	30,550	35,000	188,729	-	-	-	8,382	8,920	-	171,427	171,427	
1.340	JDF Livestock Injury Compensation	3,158	3,158	-	-	-	-	3,158	3,104	-	-	41	-	-	13	13	
1.341	SGI Livestock Injury Compensation	3,185	3,185	-	-	-	-	3,185	3,165	-	-	20	-	-	-	-	
1.342	SSI Livestock Injury Compensation	3,158	3,158	-	-	-	-	3,158									

## Schedule A

CAPITAL REGIONAL DISTRICT 2025 FINANCIAL PLAN																Schedule A		
		Expenditures							Revenue									
		Total 2025	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2025	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Property Value Tax	Requisition 2025		
1.44X	Panorama Rec. Center.	11,508,989	10,061,681	345,308	-	-	1,102,000	11,508,989	52,000	-	41,517	2,156,195	3,361,313	-	5,897,964	5,897,964		
1.455	Salt Spring Island - Community Parks	1,050,126	1,022,126	-	-	-	28,000	1,050,126	-	371,867	-	24,723	-	-	653,536	653,536		
1.458	Salt Spring Is. - Community Rec	402,378	399,878	-	-	-	2,500	402,378	-	-	-	10,088	257,230	-	135,060	135,060		
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	2,713,369	2,555,369	-	-	-	158,000	2,713,369	-	92,073	35,000	186,030	330,315	-	2,069,951	2,069,951		
1.465	Saturna Island Comm. Parks	31,409	26,516	-	-	-	4,893	31,409	1,299	-	-	1,516	-	-	28,594	28,594		
1.468	Saturna Island - Community Rec.	20,878	20,878	-	-	-	-	20,878	3,576	-	-	788	-	-	16,514	16,514		
1.475	Mayne Is. Com. Parks & Rec	100,553	81,493	-	-	-	19,060	100,553	-	-	-	300	-	-	100,253	100,253		
1.476	Mayne Is. Comm. Parks (reserve)	34,889	34,889	-	-	-	-	34,889	23,999	-	-	9,830	1,060	-	-	-		
1.478	Mayne Is. Community Rec.	46,056	46,056	-	-	-	-	46,056	8,076	-	-	60	-	-	37,920	37,920		
1.485	North & South Pender Com. Parks	189,018	189,018	-	-	-	25,000	189,018	-	-	-	2,257	-	-	186,761	186,761		
1.488	North & South Pender Com. Rec	75,708	75,708	-	-	-	-	75,708	4	-	-	850	-	-	74,854	74,854		
1.495	Galiano Parks	165,600	156,325	-	-	-	9,275	165,600	20,000	-	11,350	23,540	-	-	110,710	110,710		
1.498	Galiano Community Recreation	47,934	47,934	-	-	-	-	47,934	140	-	-	30	-	-	47,764	47,764		
1.521	SWMP - Solid Waste Disposal (Refuse Disposal)	52,223,347	47,342,958	-	-	-	4,880,389	52,223,347	-	232,000	3,877,066	16,470,038	31,644,243	-	-	-		
1.523	Port Renfrew Refuse Disposal	164,775	146,775	-	-	-	18,000	164,775	-	27,233	-	72,796	2,400	-	62,346	62,346		
1.525	Solid Waste Disposal - Debt	2,026,178	88,920	1,937,258	-	-	-	2,026,178	-	-	-	2,420	2,023,758	-	-	-		
1.531	Stormwater Quality Management - Sooke	41,810	28,950	-	-	-	12,860	41,810	-	-	-	154	-	-	41,656	41,656		
1.533	Stormwater Quality Management - SGI	42,828	42,828	-	-	-	-	42,828	-	-	-	576	-	-	42,252	42,252		
1.535	Stormwater Quality Management - SSI	57,582	57,582	-	-	-	-	57,582	15,000	-	27,112	120	-	-	15,350	15,350		
1.536	LWMP-Stormwater Quality Management-Core	788,233	775,240	-	-	-	12,993	788,233	-	-	-	88,554	-	-	699,679	699,679		
1.537	Stormwater Quality Management - Peninsula	128,753	128,753	-	-	-	-	128,753	-	-	-	4,508	-	-	124,245	124,245		
1.538	Source - Stormwater Quality - Peninsula	70,929	70,929	-	-	-	-	70,929	-	-	-	10,673	1,594	-	58,662	58,662		
1.57X	Environmental Services	29,482,795	27,774,490	-	12,482	665,000	1,030,823	29,482,795	-	28,581,968	900,827	-	-	-	-	-		
1.911	911 Systems	2,677,917	1,628,439	1,011,949	29,829	-	9,700	2,677,917	-	-	-	2,075,772	120,238	-	481,907	481,907		
1.912B	911 Call Answer - Municipalities	37,303	-	37,303	-	-	-	37,303	-	631,757	-	-	-	-	(555,386)	(555,386)		
1.913	913 Fire Dispatch	403,406	398,118	-	-	-	5,288	403,406	-	-	14,646	17,953	-	-	370,807	370,807		
1.921	Regional CREST Contribution	2,008,152	2,004,533	-	3,619	-	-	2,008,152	-	-	-	106,151	-	-	1,902,001	1,902,001		
1.923	Emergency Comm - CREST - SGI	191,570	191,570	-	-	-	-	191,570	379	-	-	1,976	-	-	189,215	189,215		
1.924	Emergency Comm - CREST - JDF	154,780	154,780	-	-	-	-	154,780	24,787	-	-	289	-	-	129,704	129,704		
1.925	Emergency Comm - CREST - SSI	156,054	156,054	-	-	-	-	156,054	123	-	-	160	-	-	155,771	155,771		
2.610	Saanich Peninsula Water Supply	8,325,361	7,535,061	90,300	-	-	700,000	8,325,361	-	-	-	129,500	8,195,861	-	-	-		
2.620	SSI Highland Water System	13,844	-	13,761	-	-	-	13,844	5,240	-	-	60	-	8,544	-	8,544		
2.621	Highland / Fernwood Water - SSI	584,314	382,797	43,177	-	-	158,340	584,314	-	-	-	1,020	495,538	87,756	-	87,756		
2.622	Cedars of Tsuen	54,026	36,916	-	-	-	17,110	54,026	-	-	-	90	53,936	-	-	-		
2.624	Beddis Water	316,694	198,721	2,503	-	-	115,470	316,694	-	-	-	151	222,020	94,523	-	94,523		
2.626	Fulford Water	246,858	168,665	15,433	-	-	62,760	246,858	-	-	-	750	189,220	56,888	-	56,888		
2.628	Cedar Lane Water (SSI)	96,039	62,642	1,627	-	-	31,770	96,039	-	-	-	160	76,762	19,117	-	19,117		
2.630	Magic Lakes Estate Water System	1,103,811	825,789	211,137	-	-	66,885	1,103,811	-	-	45,000	11,420	449,931	597,460	-	597,460		
2.640	Saturna Island Water System (Lyal Harbour)	300,159	219,111	16,048	-	-	65,000	300,159	-	-	16,500	970	134,860	147,829	-	147,829		
2.642	Skana Water (Mayne)	112,321	76,307	569	-	-	35,445	112,321	-	-	10,000	100	73,780	28,441	-	28,441		
2.650	Port Renfrew Water	184,400	146,645	-	7,395	-	30,000	184,400	-	-	10,000	1,161	85,550	87,329	-	87,329		
2.660	Fernwood Water	7,165	51	7,114	-	-	-	7,165	2,091	-	-	40	5,034	-	5,034	-		
2.665	Slacks Allison Water (Galiano)	84,900	67,125	17,775	-	-	17,775	84,900	-	-	10,000	100	5,560	-	5,560	-		
2.667	Surfside Park Estates (Mayne)	165,709	132,890	569	14,000	-	18,250	165,709	-	-	5,000	200	129,580	30,529	-	30,529		
2.670	Regional Water Supply	44,959,023	22,294,227	2,587,255	-	19,500,000	577,541	44,959,023	-	-	-	768,433	44,190,590	-	-	-		
2.680	Juan de Fuca Water Distribution	29,313,997	17,646,586	2,770,341	-	8,235,506	661,564	29,313,997	-	-	-	230,120	29,083,877	-	-	-		
2.681	Florence Lake Water System Debt	-	19,038	-	-	-	-	19,038	118	-	-	37	-	18,883	-	18,883		
2.682	Seagirt Water System Debt	114,767	20,000	94,767	-	-	-	114,767	-	-	-	-	-	114,767	-	114,767		
2.691	Wilderness Mountain Water Service	205,500	149,296	25,664	15,000	-	15,540	205,500	-	-	10,000	160	116,370	78,970	-	78,970		
3.700	Septage Disposal	163,563	163,563	-	-	-	-	163,563	-	-	-	163,563	-	-	-	-		
3.701	Millstream Remediation Service	19,732	570	19,162	-	-	-	19,732	-	-	9,129	1,474	-	9,129	-	9,129		
3.705	SSI Liquid Waste Disposal	1,223,914	1,069,967	116,557	-	-	37,390	1,223,914	-	-	30,000	1,821	785,916	406,177	-	406,177		
3.707	LWMP - On Site System Management Program	201,727	201,727	-	-	-	-	201,727	-	-	-	21,968	-	167,527	-	167,527		
3.71X	Core Area Wastewater Operations	39,227,280	38,427,280	-	-	-	800,000	39,227,280	-	647,113	2,480,406	30,100,539	-	-	6,019,202	6,019,202		
3.718	Peninsula Wastewater TP	5,215,006	4,154,516	68,250	-	-	992,240	5,215,006	-	158,602	120,000	2,689,452	-	-	2,246,852	2,246,852		
3.720	LWMP - (Peninsula) - Implementation	57,819	35,226	-	-	-	22,593	57,819	-	-	-	949	-	56,870	56,870	-		
3.750	LWMP - Core and West Shore	590,804	335,943	-	-	-	254,861	590,804	-	-	-	158,077	200,000	-	232,727	232,727		
3.751	LWMP - Core and West Shore Debt	21,427	11,000	10,427	-	-	-	21,427	-	-	-	7,703	-	13,724	-	13,724		
3.752	LWMP - Harbour Studies	375,614	375,614	-	-	-	-	375,614	-	-	-	22,777	-	-	352,837	352,837		
3.755	Regional Source Control	1,755,201	1,755,201	-	-	-	-	1,755,201	-	55,000	84,483	87,253	63,036	1,465,429	1,465,429	-		
3.756	Harbours Environmental Action	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
3.7XX	Core Area & Legacy Trunk Sewer - Debt	24,232,880	400,762	10,760,757	2,337	5,529,745	7,539,279	24,232,880	5,522	-	-	17,738,547	-	-	6,488,811	6,488,811		
3.810	Ganges Sewer	1,298,564	927,881	245,813	-	-	124,870	1,298,564	-	-	-	2,780	1,231,784	64,000	-	64,000		
3.820	Malview Estates Sewer System	239,608	182,167	6,836	-	-	50,605	239,608	-	-	-	25,280	209,108	5,220	-	5,220		
3.830	Magic Lake Estates Sewer System	959,050	723,947	174,103	-	-	61,000	959,050	-	11,940	-	4,890	317,390	624,830	-	624,830		
3.830D	Magic Lake Estates Sewer Debt	232,205	1,520	230,685	-	-	-	232,205	-	-	-	2,721	-	229,484	-	229,484		
3.850	Port Renfrew Sewer	142,348	118,728	-	-	-	23,620	142,348	-	-	-	1,630	70,349	70,369	-	70,369		
21.ALL	Feasibility Study Reserve Fund - All	162,876	162,876	-	-	-	-	162,876	20,509	-	-	10,367	-	-	132,000	132,000		
21.E.A.	Feasibility Study Reserve Fund - E.A.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		

CAPITAL REGIONAL DISTRICT 2026 FINANCIAL PLAN							Schedule A									
		Expenditures						Revenue								
		Total 2026	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2026	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Property Value Tax	Requisition 2026
1.010	Legislative & General Government	44,721,917	42,795,659	203,000	-	1,481,336	241,922	44,721,918	500,000	26,679,889	652,914	1,921,542	107,910	-	14,859,663	14,859,663
1.10X	Facilities Management	5,229,585	4,656,445	-	-	-	573,140	5,229,585	-	4,986,180	-	68,195	-	-	175,210	175,210
1.101	G.I.S.	697,966	629,366	-	-	18,600	50,000	697,966	-	535,180	-	6,150	-	-	156,636	156,636
1.103	Elections	314,786	273,226	-	-	-	41,560	314,786	-	-	148,915	81,960	-	-	83,911	83,911
1.104	U.B.C.M.	13,721	13,721	-	-	-	-	13,721	-	-	-	100	-	-	13,621	13,621
1.108	Joint Electoral Area Admin	320,863	320,863	-	-	-	-	320,863	-	-	-	-	-	-	320,863	320,863
1.109	Electoral Area Admin Exp - JDF	-	77,295	-	-	-	2,000	77,295	-	-	-	260	-	-	77,035	77,035
1.110	Electoral Area Admin Exp - SGI	478,187	477,037	-	-	-	1,150	478,187	-	-	23,099	16,808	-	-	438,280	438,280
1.111	Electoral Area Admin Exp - SSI	1,579,334	1,493,334	-	-	-	86,000	1,579,334	-	735,040	77,208	5,920	-	-	761,166	761,166
1.112	Regional Grant in Aid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.114	Grant-in-Aid - Juan de Fuca	21,520	21,520	-	-	-	-	21,520	-	-	-	290	-	-	21,230	21,230
1.116	Grant-in-Aid - Salt Spring Island	79,123	79,123	-	-	-	-	79,123	-	-	-	280	-	-	78,843	78,843
1.117	Grant-in-Aid - Southern Gulf Islands	116,956	116,956	-	-	-	-	116,956	-	-	-	1,310	-	-	115,646	115,646
1.119	Vancouver Island Regional Library	435,105	435,105	-	-	-	-	435,105	-	-	-	670	-	-	434,435	434,435
1.121	Sooke Regional Museum	306,018	306,018	-	-	-	-	306,018	-	-	-	690	-	-	305,328	305,328
1.123	Prov. Court of B.C. (Family Court)	149,360	-	-	-	-	149,360	149,360	-	-	-	149,360	-	-	-	-
1.124	SSI Economic Development Commission	69,609	68,739	-	-	-	870	69,609	-	-	-	660	-	-	68,949	68,949
1.125	SGI Economic Development Commission	134,813	134,813	-	-	-	-	134,813	-	-	-	1,550	-	-	133,263	133,263
1.126	Victoria Family Court Committee	15,824	15,824	-	-	-	-	15,824	-	-	-	824	-	-	15,000	15,000
1.128	Greater Victoria Police Victim Services	336,007	336,007	-	-	-	-	336,007	-	-	-	15,190	-	-	320,817	320,817
1.129	Vancouver Island Regional Library - Debt	340,166	1,900	338,266	-	-	-	340,166	-	-	-	340,166	-	-	-	-
1.133	Langford E.A. - Greater Victoria Public Library	35,384	35,384	-	-	-	-	35,384	-	-	-	100	-	-	35,284	35,284
1.137	Galiano Island Community Use Building	73,967	41,784	30,653	-	-	1,530	73,967	-	-	-	334	-	-	73,633	73,633
1.138	Southern Gulf Islands Regional Library	262,967	262,967	-	-	-	-	262,967	-	-	-	2,660	-	-	260,307	260,307
1.141	Salt Spring Island Public Library	794,170	633,914	146,651	-	-	13,605	794,170	-	-	-	1,960	-	-	792,210	792,210
1.15X	Municipalities' Own Debt - M.F.A.	17,107,901	95,050	17,012,851	-	-	-	17,107,901	-	-	-	95,050	-	-	17,012,851	17,012,851
1.170	Gossip Island Electric Power Supply	63,393	772	62,621	-	-	-	63,393	-	-	-	380	-	63,013	-	63,013
1.224	Community Health	893,792	893,792	-	-	-	-	893,792	-	-	-	249,438	-	-	644,354	644,354
1.226	Health Facilities - VIHA	1,847,981	878,802	-	-	-	969,179	1,847,981	-	-	-	1,847,981	-	-	-	-
1.227	Saturna Island Medical Clinic	12,776	12,776	-	-	-	-	12,776	-	-	-	1,490	-	-	11,286	11,286
1.228	Galiano Health Service	152,132	152,132	-	-	-	-	152,132	-	-	-	130	-	-	152,002	152,002
1.229	Pender Islands Health Care Centre	286,710	286,710	-	-	-	-	286,710	-	-	-	2,070	-	-	284,640	284,640
1.230	Traffic Safety Commission	77,718	77,718	-	-	-	-	77,718	-	-	-	3,740	-	-	73,978	73,978
1.232	Port Renfrew Street Lighting	9,654	9,654	-	-	-	-	9,654	-	-	-	370	4,400	4,884	-	4,884
1.234	SSI Street Lighting	33,540	33,540	-	-	-	-	33,540	-	-	-	40	-	-	33,500	33,500
1.235	SGI Small Craft Harbour Facilities	531,940	292,787	87,493	-	-	151,660	531,940	-	-	-	8,170	163,590	360,180	-	360,180
1.236	Salt Spring Island Fernwood Dock	26,423	17,688	-	-	-	8,735	26,423	-	-	-	180	-	26,243	-	26,243
1.238A	Community Transit (SSI)	709,730	659,095	-	-	-	50,635	709,730	-	-	-	221,734	-	-	487,996	487,996
1.238B	Community Transportation (SSI)	140,386	51,591	3,520	-	-	85,275	140,386	-	-	-	450	-	-	139,936	139,936
1.280	Regional Parks	22,532,428	16,250,647	1,919,207	-	280,908	4,081,666	22,532,428	-	79,090	20,000	971,293	742,445	-	20,719,600	20,719,600
1.290	Royal Theatre	602,000	112,000	-	-	105,000	-	602,000	-	-	-	-	-	-	602,000	602,000
1.295	McPherson Theatre	785,339	349,106	-	-	90,000	346,233	785,339	-	-	-	35,339	-	-	750,000	750,000
1.297	Arts Grants	3,374,276	3,373,226	-	-	-	1,050	3,374,276	-	16,080	52,700	186,993	-	-	3,118,503	3,118,503
1.299	Salt Spring Island Arts	165,876	165,876	-	-	-	-	165,876	-	-	-	190	-	-	165,686	165,686
1.309	Climate Action and Adaptation	2,770,510	1,890,536	-	-	792,961	87,013	2,770,510	-	-	301,674	717,352	67,653	-	1,683,831	1,683,831
1.310	Land Banking & Housing	4,960,275	2,463,148	2,467,747	-	25,210	4,170	4,960,275	-	474,607	-	712,367	2,000	-	3,771,301	3,771,301
1.311	Regional Housing Trust Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.312	Regional Goose Management	270,953	270,953	-	-	-	-	270,953	-	-	-	12,793	-	-	258,160	258,160
1.313	Animal Care Services	1,969,518	1,897,953	-	-	-	71,565	1,969,518	-	-	-	1,295,800	54,150	-	619,568	619,568
1.314	SGI House Numbering	10,630	10,630	-	-	-	-	10,630	-	-	-	130	-	-	10,500	10,500
1.315	Biodiversity & Environmental Stewardship	219,100	219,100	-	-	-	-	219,100	-	113,735	-	-	-	-	105,365	105,365
1.316	SSI Building Numbering	10,805	10,805	-	-	-	-	10,805	-	-	-	20	-	-	10,785	10,785
1.317	JDF Building Numbering	14,565	14,565	-	-	-	-	14,565	-	-	-	70	-	-	14,495	14,495
1.318	Building Inspection	2,489,719	2,412,269	-	-	14,150	63,300	2,489,719	-	33,680	245,550	4,690	1,419,020	-	786,779	786,779
1.319	Soil Deposit Removal	29,025	29,025	-	-	-	-	29,025	-	-	-	13,485	40	-	15,500	15,500
1.320	Noise Control	79,188	69,008	-	-	-	10,180	79,188	-	-	-	300	-	-	78,888	78,888
1.322	Nuisances & Unsightly Premises	65,904	65,904	-	-	-	-	65,904	-	-	4,294	340	-	-	61,270	61,270
1.323	By-Law Enforcement	1,021,109	954,134	-	-	-	66,975	1,021,109	-	976,418	-	44,691	-	-	-	-
1.324	Regional Planning Services	1,747,309	1,744,809	-	-	-	2,500	1,747,309	-	94,090	211,757	66,750	-	-	1,374,712	1,374,712
1.325	Electoral Area Services - Planning	988,554	917,784	-	-	-	70,770	988,554	-	34,860	57,514	2,250	47,280	-	846,650	846,650
1.326	Foodlands	378,254	248,254	-	-	-	130,000	378,254	-	-	-	-	-	-	378,254	378,254
1.330	Regional Growth Strategy	423,654	412,854	-	-	-	10,800	423,654	-	-	75,000	17,510	-	-	331,144	331,144
1.335	Geo-Spatial Referencing System	192,305	125,945	-	-	30,660	35,700	192,305	-	-	-	8,000	9,100	-	175,205	175,205
1.340	JDF Livestock Injury Compensation	3,163	3,163	-	-	-	-	3,163	-	-	-	30	-	-	3,133	3,133
1.341	SGI Livestock Injury Compensation	3,184	3,184	-	-	-	-	3,184	-	-	-	20	-	-	3,164	3,164
1.342	SSI Livestock Injury Compensation	3,163	3,163	-	-	-	-	3,163	-	-	-	20	-	-	3,143	3,143
1.350	Willits Point Fire Protect & Recreation	201,828	133,958	-	-	6,920	60,950	201,828	-	-	-	36,030	-	-		

## Schedule A

CAPITAL REGIONAL DISTRICT 2026 FINANCIAL PLAN													Schedule A						
		Expenditures							Revenue										
		Total 2026	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2026	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Property Value Tax	Requisition 2026			
1.44X	Panorama Rec. Center.	12,121,277	10,363,489	606,728	-	-	1,151,060	12,121,277	-	-	75,000	2,273,433	3,538,030	-	6,234,814	6,234,814			
1.455	Salt Spring Island - Community Parks	1,068,678	1,043,178	-	-	-	25,500	1,068,678	-	379,304	-	25,130	-	-	664,244	664,244			
1.458	Salt Spring Is.- Community Rec	416,971	410,171	-	-	-	6,800	416,971	-	-	-	10,040	262,370	-	144,561	144,561			
1.459	Salt Spring Is-Pool, Parks, Land, Art & Rec. Prog	3,050,559	2,658,516	27,458	-	-	364,585	3,050,559	-	93,914	-	184,210	341,415	-	2,431,020	2,431,020			
1.465	Saturna Island Commn. Parks	32,073	27,083	-	-	-	4,990	32,073	-	-	-	1,360	-	-	30,713	30,713			
1.468	Saturna Island - Community Rec.	17,640	17,640	-	-	-	-	17,640	-	-	-	710	-	-	16,930	16,930			
1.475	Mayne Is. Com. Parks & Rec.	102,909	83,469	-	-	-	19,440	102,909	-	-	-	300	-	-	102,609	102,609			
1.476	Mayne Is. Comm. Parks (reserve)	11,100	11,100	-	-	-	-	11,100	-	-	-	10,020	1,080	-	-	-			
1.478	Mayne Is. Community Rec.	38,740	38,740	-	-	-	-	38,740	-	-	-	60	-	-	38,680	38,680			
1.485	North & South Pender Com. Parks	202,927	170,927	-	-	-	32,000	202,927	-	-	-	2,250	-	-	200,677	200,677			
1.488	North & South Pender Com. Rec	79,470	79,470	-	-	-	-	79,470	-	-	-	870	-	-	78,600	78,600			
1.495	Galiano Parks	150,730	139,397	-	-	-	11,333	150,730	-	-	11,580	24,010	-	-	115,140	115,140			
1.498	Galiano Community Recreation	48,890	48,890	-	-	-	-	48,890	-	-	-	30	-	-	48,860	48,860			
1.521	SWMP -Solid Waste Disposl (Refuse Disposal)	48,345,441	45,036,894	-	-	-	3,308,547	48,345,441	-	237,000	-	18,613,166	29,495,275	-	-	-			
1.523	Port Renfrew Refuse Disposal	168,124	149,764	-	-	-	18,360	168,124	-	27,778	-	74,303	2,400	-	63,643	63,643			
1.525	Solid Waste Disposal - Debt	2,718,145	25,920	2,692,225	-	-	-	2,718,145	-	-	-	2,420	2,715,725	-	-	-			
1.531	Stormwater Quality Management - Sooke	92,575	79,772	-	-	-	12,803	92,575	-	-	50,000	86	-	-	42,489	42,489			
1.533	Stormwater Quality Management - SGI	44,041	44,041	-	-	-	-	44,041	-	-	-	610	-	-	43,431	43,431			
1.535	Stormwater Quality Management - SGI	27,888	27,888	-	-	-	-	27,888	-	-	1,910	121	-	-	25,857	25,857			
1.536	LWMP-Stormwater Quality Management-Core	807,800	795,636	-	-	-	12,164	807,800	-	-	-	89,230	-	-	718,570	718,570			
1.537	Stormwater Quality Management - Peninsula	132,112	132,112	-	-	-	-	132,112	-	-	-	4,455	-	-	127,657	127,657			
1.538	Source - Stormwater Quality - Peninsula	62,757	62,757	-	-	-	-	62,757	-	-	682	1,763	-	-	60,312	60,312			
1.57X	Environmental Services	29,778,795	28,690,885	-	-	-	1,087,910	29,778,795	-	29,608,571	170,224	-	-	-	-	-			
1.911	911 Systems	2,676,466	1,648,167	1,011,949	-	-	16,350	2,676,466	-	-	-	2,051,051	117,833	-	507,582	507,582			
1.912B	911 Call Answer - Municipalities	-	-	-	-	-	-	-	-	619,122	-	-	-	-	(573,482)	(573,482)			
1.913	913 Fire Dispatch	424,511	410,761	-	-	-	13,750	424,511	-	-	-	12,920	-	-	411,591	411,591			
1.921	Regional CREST Contribution	2,102,572	2,102,572	-	-	-	-	2,102,572	-	-	-	104,490	-	-	1,998,082	1,998,082			
1.923	Emergency Comm - CREST - SGI	195,438	195,438	-	-	-	-	195,438	-	-	-	2,090	-	-	193,348	193,348			
1.924	Emergency Comm - CREST - JDF	157,913	157,913	-	-	-	-	157,913	-	-	-	280	-	-	157,633	157,633			
1.925	Emergency Comm - CREST - SSI	159,208	159,208	-	-	-	-	159,208	-	-	-	160	-	-	159,048	159,048			
2.610	Saanich Peninsula Water Supply	9,773,797	8,013,454	1,210,343	-	-	550,000	9,773,797	-	-	-	500	9,773,297	-	-	-			
2.620	SSI Highland Water System	13,845	84	13,761	-	-	-	13,845	-	-	-	60	-	13,785	-	13,785			
2.621	Highland / Fernwood Water - SSI	656,652	440,892	109,950	-	-	105,810	656,652	-	-	20,000	1,030	539,090	96,532	-	96,532			
2.622	Cedars of Tuam	91,376	46,031	9,185	-	-	36,160	91,376	-	-	-	90	91,286	-	-	-			
2.624	Beddis Water	366,401	204,208	19,323	-	-	142,870	366,401	-	-	-	150	252,820	113,431	-	113,431			
2.626	Fulford Water	269,489	173,947	19,722	-	-	75,820	269,489	-	-	-	770	206,140	62,579	-	62,579			
2.628	Cedar Lane Water (SSI)	137,139	83,770	11,494	-	-	41,875	137,139	-	-	20,000	160	93,080	23,899	-	23,899			
2.630	Magic Lakes Estate Water System	1,129,677	831,231	165,861	-	-	132,585	1,129,677	-	-	40,000	11,530	462,767	615,380	-	615,380			
2.640	Saturna Island Water System (Lyall Harbour)	297,810	199,433	33,497	-	-	64,880	297,810	-	-	-	990	141,600	155,220	-	155,220			
2.642	Skana Water (Mayne)	122,771	74,266	12,220	-	-	36,285	122,771	-	-	-	102	88,536	34,133	-	34,133			
2.650	Port Renfrew Water	208,005	147,555	-	-	-	60,450	208,005	-	-	8,000	1,190	98,383	100,432	-	100,432			
2.660	Fernwood Water	4,161	51	4,110	-	-	-	4,161	-	-	-	40	4,121	-	-	-			
2.665	Sticks Allison Water (Galiano)	77,125	57,850	-	-	-	19,275	77,125	-	-	-	100	71,300	5,725	-	5,725			
2.667	Surfside Park Estates (Mayne)	192,810	144,983	20,592	-	-	27,235	192,810	-	-	-	200	155,980	36,630	-	36,630			
2.670	Regional Water Supply	49,595,077	23,196,711	4,809,274	-	21,000,000	589,092	49,595,077	-	-	-	1,162,150	48,432,927	-	-	-			
2.680	Juan de Fuca Water Distribution	31,697,178	18,944,788	3,312,394	-	8,820,200	619,796	31,697,178	-	-	-	237,120	31,460,058	-	-	-			
2.681	Florence Lake Water System Debt	19,078	40	19,038	-	-	-	19,078	-	-	-	77	-	19,001	-	19,001			
2.682	Seagirt Water System Debt	146,552	-	146,552	-	-	-	146,552	-	-	-	-	-	146,552	-	146,552			
2.691	Wilderness Mountain Water Service	209,282	146,728	26,104	-	-	36,450	209,282	-	-	4,000	160	122,202	82,920	-	82,920			
3.700	Septage Disposal	166,830	166,830	-	-	-	-	166,830	-	-	-	166,830	-	-	-	-			
3.701	Millstream Remediation Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
3.705	SSI Liquid Waste Disposal	1,306,927	1,103,588	109,719	-	-	93,620	1,306,927	-	-	15,000	1,810	833,070	457,047	-	457,047			
3.707	LWMP - On Site System Management Program	-	179,222	-	-	-	-	179,222	-	-	-	-	-	171,737	-	171,737			
3.71X	Core Area Wastewater Operations	38,444,181	37,144,181	-	-	-	1,300,000	38,444,181	-	655,995	150,000	31,227,471	-	-	6,410,715	6,410,715			
3.718	Peninsula Wastewater TP	5,615,857	4,627,222	314,745	-	-	673,890	5,615,857	-	161,770	135,000	2,896,654	-	-	2,422,433	2,422,433			
3.720	LWMP - (Peninsula) - Implementation	58,957	36,270	-	-	-	22,687	58,957	-	-	-	949	-	-	58,008	58,008			
3.750	LWMP - Core and West Shore	603,139	343,575	-	-	-	259,564	603,139	-	-	-	161,197	204,000	-	237,942	237,942			
3.751	LWMP - Core and West Shore Debt	168,391	32,000	136,391	-	-	-	168,391	-	-	-	60,537	-	-	107,854	107,854			
3.752	LWMP - Harbour Studies	384,674	384,674	-	-	-	-	384,674	-	-	-	21,382	-	-	363,292	363,292			
3.755	Regional Source Control	1,816,445	1,816,445	-	-	-	-	1,816,445	-	55,495	61,133	87,253	64,297	-	1,548,267	1,548,267			
3.756	Harbours Environmental Action	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
3.7XX	Core Area & Legacy Trunk Sewer - Debt	25,547,709	234,860	11,172,025	-	5,529,745	8,611,079	25,547,709	-	-	-	18,542,510	-	-	7,005,199	7,005,199			
3.810	Ganges Sewer	1,419,322	993,589	263,138	-	-	162,595	1,419,322	-	-	30,000	2,832	1,318,010	68,480	-	68,480			
3.820	Milvew Estates Sewer System	270,346	182,200	45,102	-	-	43,035	270,346	-	-	-	25,780	238,822	-	5,744	5,744			
3.830	Magic Lake Estates Sewer System	1,027,640	779,427	174,103	-	-	74,110	1,027,640	-	12,180	40,000	4,980	326,910	643,570	-	643,570			
3.830D	Magic Lake Estates Sewer Debt	232,205	1,520	230,685	-	-	-	232,205	-	-	-	2,770	-	229,435	-	229,435			
3.850	Port Renfrew Sewer	149,418	121,213	-	-	-	28,205	149,418	-	-	-	1,660	73,869	73,889	-	73,889			
21.ALL	Feasibility Study Reserve Fund - All	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
21.E.A.	Feasibility Study Reserve Fund - E.A.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			

CAPITAL REGIONAL DISTRICT 2027 FINANCIAL PLAN								Schedule A								
Expenditures								Revenue								
		Total 2027	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2027	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Property Value Tax	Requisition 2027
1.010	Legislative & General Government	43,687,952	42,500,789	304,332	-	577,530	305,301	43,687,952	500,000	26,656,411	-	1,863,582	109,270	-	14,558,689	14,558,689
1.10X	Facilities Management	5,428,303	4,774,003	-	-	-	654,300	5,428,303	-	5,179,525	-	68,494	-	-	180,284	180,284
1.101	G.I.S.	713,842	644,872	-	-	18,970	50,000	713,842	-	545,880	-	6,270	-	-	161,692	161,692
1.103	Elections	43,801	561	-	-	-	43,240	43,801	-	-	500	101	-	-	43,200	43,200
1.104	U.B.C.M.	13,995	13,995	-	-	-	-	13,995	-	-	-	100	-	-	13,895	13,895
1.108	Joint Electoral Area Admin	329,753	329,753	-	-	-	-	329,753	-	-	-	-	-	-	329,753	329,753
1.109	Electoral Area Admin Exp - JDF	78,848	78,848	-	-	-	2,040	78,848	-	-	-	260	-	-	78,588	78,588
1.110	Electoral Area Admin Exp - SGI	484,991	483,821	-	-	-	1,170	484,991	-	-	19,119	17,192	-	-	448,680	448,680
1.111	Electoral Area Admin Exp - SSI	1,542,092	1,470,997	-	-	-	71,095	1,542,092	-	749,750	15,000	5,940	-	-	771,402	771,402
1.112	Regional Grant in Aid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.114	Grant-in-Aid - Juan de Fuca	21,550	21,550	-	-	-	-	21,550	-	-	-	290	-	-	21,260	21,260
1.116	Grant-in-Aid - Salt Spring Island	84,224	84,224	-	-	-	-	84,224	-	-	-	280	-	-	83,944	83,944
1.117	Grant-in-Aid - Southern Gulf Islands	119,301	119,301	-	-	-	-	119,301	-	-	-	1,330	-	-	117,971	117,971
1.119	Vancouver Island Regional Library	443,811	443,811	-	-	-	-	443,811	-	-	-	690	-	-	443,121	443,121
1.121	Sooke Regional Museum	312,139	312,139	-	-	-	-	312,139	-	-	-	710	-	-	311,429	311,429
1.123	Prov. Court of B.C. (Family Court)	149,360	-	-	-	-	149,360	149,360	-	-	-	149,360	-	-	-	-
1.124	SSI Economic Development Commission	71,000	69,020	-	-	-	1,980	71,000	-	-	-	670	-	-	70,330	70,330
1.125	SGI Economic Development Commission	137,520	137,520	-	-	-	-	137,520	-	-	-	1,580	-	-	135,940	135,940
1.126	Victoria Family Court Committee	15,824	15,824	-	-	-	-	15,824	-	-	-	824	-	-	15,000	15,000
1.128	Greater Victoria Police Victim Services	342,727	342,727	-	-	-	-	342,727	-	-	-	15,190	-	-	327,537	327,537
1.129	Vancouver Island Regional Library - Debt	340,166	1,900	338,266	-	-	-	340,166	-	-	-	340,166	-	-	-	-
1.133	Langford E.A. - Greater Victoria Public Library	36,087	36,087	-	-	-	-	36,087	-	-	-	100	-	-	35,987	35,987
1.137	Galiano Island Community Use Building	75,450	42,804	30,653	-	-	1,993	75,450	-	-	-	340	-	-	75,110	75,110
1.138	Southern Gulf Islands Regional Library	268,232	268,232	-	-	-	-	268,232	-	-	-	2,710	-	-	265,522	265,522
1.141	Salt Spring Island Public Library	810,032	647,684	9,888	-	-	152,460	810,032	-	-	-	1,980	-	-	808,052	808,052
1.15X	Municipalities' Own Debt - M.F.A.	15,569,425	95,050	15,474,375	-	-	-	15,569,425	-	-	-	95,050	-	-	15,474,375	15,474,375
1.170	Gossip Island Electric Power Supply	63,405	784	62,621	-	-	-	63,405	-	-	-	380	-	63,025	-	63,025
1.224	Community Health	293,781	293,781	-	-	-	-	293,781	-	-	-	60,958	-	-	232,823	232,823
1.226	Health Facilities - VIHA	1,884,941	901,198	-	-	-	983,743	1,884,941	-	-	-	1,884,941	-	-	-	-
1.227	Saturna Island Medical Clinic	13,027	13,027	-	-	-	-	13,027	-	-	-	1,520	-	-	11,507	11,507
1.228	Galiano Health Service	155,172	155,172	-	-	-	-	155,172	-	-	-	130	-	-	155,042	155,042
1.229	Pender Islands Health Care Centre	294,641	294,641	-	-	-	-	294,641	-	-	-	2,110	-	-	292,531	292,531
1.230	Traffic Safety Commission	79,256	79,256	-	-	-	-	79,256	-	-	-	3,810	-	-	75,446	75,446
1.232	Port Renfrew Street Lighting	9,843	9,843	-	-	-	-	9,843	-	-	-	380	4,490	4,973	-	4,973
1.234	SSI Street Lighting	34,208	34,208	-	-	-	-	34,208	-	-	-	40	-	-	34,168	34,168
1.235	SGI Small Craft Harbour Facilities	542,570	303,807	87,493	-	-	151,270	542,570	-	-	-	8,320	166,860	367,390	-	367,390
1.236	Salt Spring Island Fernwood Dock	30,369	18,369	-	-	-	-	30,369	-	-	-	190	-	30,179	-	30,179
1.238A	Community Transit (SSI)	730,739	704,994	-	-	-	-	730,739	-	-	-	225,891	-	-	504,848	504,848
1.238B	Community Transportation (SSI)	147,608	49,376	22,187	-	-	-	147,608	-	-	-	460	-	-	147,148	147,148
1.280	Regional Parks	23,926,841	16,660,629	3,019,207	-	286,526	3,960,479	23,926,841	-	80,672	-	990,676	755,558	-	22,099,935	22,099,935
1.290	Royal Theatre	608,000	118,000	-	-	-	-	608,000	-	-	-	-	-	-	608,000	608,000
1.295	McPherson Theatre	785,339	349,106	-	-	94,000	342,233	785,339	-	-	-	35,339	-	-	750,000	750,000
1.297	Arts Grants	3,443,238	3,442,168	-	-	-	1,070	3,443,238	-	16,546	52,700	186,993	-	-	3,186,999	3,186,999
1.299	Salt Spring Island Arts	169,191	169,191	-	-	-	-	169,191	-	-	-	190	-	-	169,001	169,001
1.309	Climate Action and Adaptation	2,059,491	1,808,246	-	-	164,023	87,222	2,059,492	-	-	-	218,152	67,653	-	1,775,687	1,775,687
1.310	Land Banking & Housing	4,817,720	2,282,966	2,504,834	-	25,710	4,210	4,817,720	-	371,776	-	716,643	2,000	-	3,727,301	3,727,301
1.311	Regional Housing Trust Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.312	Regional Goose Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.313	Animal Care Services	2,027,488	1,949,023	-	-	-	78,465	2,027,488	-	-	-	1,321,710	55,230	-	650,548	650,548
1.314	SGI House Numbering	10,840	10,840	-	-	-	-	10,840	-	-	-	130	-	-	10,710	10,710
1.315	Biodiversity & Environmental Stewardship	225,592	225,592	-	-	-	-	225,592	-	117,066	-	-	-	-	108,526	108,526
1.316	SSI Building Numbering	11,026	11,026	-	-	-	-	11,026	-	-	-	20	-	-	11,006	11,006
1.317	JDF Building Numbering	14,849	14,849	-	-	-	-	14,849	-	-	-	70	-	-	14,779	14,779
1.318	Building Inspection	2,480,110	2,402,370	-	-	14,440	63,300	2,480,110	-	34,350	65,250	4,730	1,447,380	-	928,400	928,400
1.319	Soil Deposit Removal	27,363	27,363	-	-	-	-	27,363	-	-	-	7,170	-	-	20,153	20,153
1.320	Noise Control	80,770	70,397	-	-	-	10,373	80,770	-	-	-	300	-	-	80,470	80,470
1.322	Nuisances & Uninsighty Premises	67,243	67,243	-	-	-	-	67,243	-	-	1,343	340	-	-	65,560	65,560
1.323	By-Law Enforcement	967,263	876,938	-	-	-	90,325	967,263	-	921,673	-	45,590	-	-	-	-
1.324	Regional Planning Services	2,108,858	2,106,358	-	-	-	2,500	2,108,858	-	96,810	500,510	68,090	-	-	1,443,448	1,443,448
1.325	Electoral Area Services - Planning	1,025,643	954,873	-	-	-	70,770	1,025,643	-	35,557	62,366	2,290	48,230	-	877,200	877,200
1.326	Foodlands	456,747	326,747	-	-	-	130,000	456,747	-	-	-	-	-	-	456,747	456,747
1.330	Regional Growth Strategy	355,547	347,247	-	-	-	8,300	355,547	-	-	-	17,860	-	-	337,687	337,687
1.335	Geo-Spatial Referencing System	196,079	128,624	-	-	31,270	36,185	196,079	-	-	-	8,160	9,280	-	178,639	178,639
1.340	JDF Livestock Injury Compensation	3,166	3,166	-	-	-	-	3,166	-	-	-	30	-	-	3,136	3,136
1.341	SGI Livestock Injury Compensation	3,187	3,187	-	-	-	-	3,187	-	-	-	20	-	-	3,167	3,167
1.342	SSI Livestock Injury Compensation	3,166	3,166	-	-	-	-	3,166	-	-	-	20	-	-	3,146	3,146
1.350	Willis Point Fire Protect & Recreation	208,200	138,200	-	-	7,130	62,780	208,200	-	-	-	37,090	-	-	171,110	171,110
1.352	South Galiano Fire Protection	645,960	387,313	141,027	-	10,920	106,700	645,960	-	-	-	1,420	-	141,027	503,513	644,540
1.353	Other Point Fire Protection	774,116	554,836	-	-	6,290	212,990	774,116	-	-	-	370	-	-	773,746	773,746
1.354	Malahat Fire Protection	71,830	71,830	-	-	-	-	71,830	-	-	-	-	-	-	71,830	71,830
1.355	Dunsmuir Road Fire Protection	3,023	2,723	-	-	-	300	3,023	-	-	-	-	-	3,023	-	-
1.356	Pender Fire Protection	1,515,842	1,290,330	-	-	-	225,512	1,515,842	-	-	-	12,430	-	-	1,503,412	1,503,412
1.357	East Sooke Fire Protection	736,740	439,706	178,274	-	5,360	113,400	736,740	-	-	-	30,418	74,320	-	632,002	632,002
1.358	Port Renfrew Fire Protection	238,078	210,908	-	-	-	27,170	238,078	-	-	-	1,410	94,760	-	141,908	141,908
1.359	North Galiano Fire Protection	340,184	273,821	56,363	-	5,000	5,000	340,184	-	-	-	1,160	-	24,440	314,584	339,024
1.360	Shirley Fire Protection	239,299	147,609	-	-	10,720	80,970	239,299	-	-	-	220	-	-	239,079	239,079
1.363	Saturna Island Fire	351,481	351,481	-	-	-	-	351,481	-	-	-	15,970	-	-	335,511	335,511
1.369	Electoral Area Fire Services	505,092	470,757	-	-	2,500	31,835	505,092	-	-	-	120	-	-	504,972	504,972
1.370	Juan de Fuca Emergency Program	113,557	101,677	-	-	-	11,880	113,557	-	-	-	240	-	-	113,317	113,317
1.371	SSI Emergency Program	148,022	141,682	-	-	-	6,340	148,022	-	-	-	200	-	-	147,822	147,822
1.372	Electoral Area Emergency Program	764,718	759,718	-	-	-	5,000	764,718	-	546,030	11,328	1,040	-	-	206,320	206,320
1.373	SGI Emergency Program	268,114	253,734	-	-	-	14,380	268,114	-	-	-	2,920	-	-	265,194	265,194
1.374	Regional Emergency Program Support	159,171	159,171	-	-	-	-	159,171	-	-	-	7,780	-	-	151,391	151,391
1.375	Hazardous Material Incident Response	549,452	517,767	-	-	-	31,685	549,452	-	-	-	19,040	-	-	530,412	530,412
1.377	JDF Search and Rescue	98,350	95,350	-	-	-	3,000	98,350	-	-	-	23,390	-	-</		

## Schedule A

CAPITAL REGIONAL DISTRICT 2027 FINANCIAL PLAN																	Schedule A						
Expenditures																	Revenue						
		Total 2027	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2027	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Property Value Tax	Requisition 2027							
1.44X	Panorama Rec. Center.	12,340,174	10,547,493	606,728	-	-	1,185,953	12,340,174	-	-	-	2,315,376	3,608,790	-	6,416,008	6,416,008							
1.455	Salt Spring Island - Community Parks	1,093,338	1,064,083	-	-	-	29,255	1,093,338	-	386,891	-	25,610	-	-	680,837	680,837							
1.458	Salt Spring Is. - Community Rec	428,274	420,274	-	-	-	8,000	428,274	-	-	-	10,040	267,620	-	150,614	150,614							
1.459	Salt Spring Is-Pool, Parks, Land, Art & Rec. Prog	3,146,575	2,626,151	157,394	-	-	363,030	3,146,575	-	95,791	-	187,640	348,240	-	2,514,904	2,514,904							
1.465	Saturna Island Commn. Parks	32,740	27,650	-	-	-	5,090	32,740	-	-	-	1,390	-	-	31,350	31,350							
1.468	Saturna Island - Community Rec.	17,995	17,995	-	-	-	-	17,995	-	-	-	720	-	-	17,275	17,275							
1.475	Mayne Is. Com. Parks & Rec	105,296	85,466	-	-	-	19,830	105,296	-	-	-	300	-	-	104,996	104,996							
1.476	Mayne Is. Comm. Parks (reserve)	11,320	-	-	-	-	-	11,320	-	-	-	-	1,100	-	-	-							
1.478	Mayne Is. Community Rec.	39,510	39,510	-	-	-	-	39,510	-	-	-	60	-	-	39,450	39,450							
1.485	North & South Pender Com. Parks	217,773	182,033	-	-	-	35,740	217,773	-	-	-	2,290	-	-	215,483	215,483							
1.488	North & South Pender Com. Rec	83,420	83,420	-	-	-	-	83,420	-	-	-	890	-	-	82,530	82,530							
1.495	Galiano Parks	156,050	142,490	-	-	-	13,560	156,050	-	-	11,810	24,490	-	-	119,750	119,750							
1.498	Galiano Community Recreation	49,870	49,870	-	-	-	-	49,870	-	-	-	30	-	-	49,840	49,840							
1.521	SWMP - Solid Waste Disposal (Refuse Disposal)	47,315,720	45,320,808	-	-	-	1,994,912	47,315,720	-	241,500	-	18,549,822	28,524,398	-	-	-							
1.523	Port Renfrew Refuse Disposal	171,491	152,761	-	-	-	18,730	171,491	-	28,333	-	75,814	2,400	-	64,944	64,944							
1.525	Solid Waste Disposal - Debt	2,764,022	2,420	2,761,602	-	-	-	2,764,022	-	-	-	-	2,761,602	-	-	-							
1.531	Stormwater Quality Management - Sooke	43,425	30,606	-	-	-	12,819	43,425	-	-	-	86	-	-	43,339	43,339							
1.533	Stormwater Quality Management - SGI	45,269	45,269	-	-	-	-	45,269	-	-	-	620	-	-	44,649	44,649							
1.535	Stormwater Quality Management - SSI	28,176	28,176	-	-	-	-	28,176	-	-	1,680	-	-	-	26,374	26,374							
1.536	LWMP-Stormwater Quality Management-Core	827,055	816,420	-	-	-	10,635	827,055	-	-	-	89,230	-	-	737,825	737,825							
1.537	Stormwater Quality Management - Peninsula	135,605	135,605	-	-	-	-	135,605	-	-	-	4,455	-	-	131,150	131,150							
1.538	Source - Stormwater Quality - Peninsula	64,465	64,465	-	-	-	-	64,465	-	-	716	1,763	-	-	61,986	61,986							
1.57X	Environmental Services	30,408,275	29,241,615	-	-	-	1,166,660	30,408,275	-	30,239,521	168,754	-	-	-	-	-							
1.911	911 Systems	2,697,436	1,671,132	1,011,949	-	-	14,355	2,697,436	-	-	-	2,033,770	115,476	-	548,190	548,190							
1.912B	911 Call Answer - Municipalities	-	-	-	-	-	-	-	-	606,739	-	-	-	-	(560,179)	(560,179)							
1.913	913 Fire Dispatch	457,806	440,936	-	-	-	16,870	457,806	-	-	-	13,170	-	-	444,636	444,636							
1.921	Regional CREST Contribution	2,163,494	2,163,494	-	-	-	-	2,163,494	-	-	-	106,580	-	-	2,056,914	2,056,914							
1.923	Emergency Comm - CREST - SGI	199,346	199,346	-	-	-	-	199,346	-	-	-	2,130	-	-	197,216	197,216							
1.924	Emergency Comm - CREST - JDF	161,069	161,069	-	-	-	-	161,069	-	-	-	260	-	-	160,809	160,809							
1.925	Emergency Comm - CREST - SSI	162,390	162,390	-	-	-	-	162,390	-	-	-	160	-	-	162,230	162,230							
1.610	Search Peninsula Water Supply	10,728,994	10,728,994	1,210,343	-	-	550,000	8,966,651	-	-	-	590	-	-	-	-							
2.620	SSI Highland Water System	11,292	85	11,207	-	-	-	11,292	-	-	-	60	10,726,494	11,232	11,232	11,232							
2.621	Highland / Fernwood Water - SSI	751,579	448,569	222,010	-	-	81,000	751,579	-	-	-	830	634,910	115,839	-	115,839							
2.622	Cedars of Tuam	140,596	42,777	62,679	-	-	35,140	140,596	-	-	-	90	140,506	-	-	-							
2.624	Beddiss Water	426,050	226,301	62,444	-	-	137,305	426,050	-	-	-	150	289,780	136,120	-	136,120							
2.626	Fulford Water	319,253	188,698	56,515	-	-	74,040	319,253	-	-	-	790	243,370	75,093	-	75,093							
2.628	Cedar Lane Water (SSI)	148,782	66,345	21,477	-	-	60,960	148,782	-	-	-	160	117,550	31,072	-	31,072							
2.630	Magic Lakes Estate Water System	1,121,409	810,356	152,803	-	-	158,250	1,121,409	-	-	-	11,580	475,989	633,840	-	633,840							
2.640	Saturna Island Water System (Lynn Harbour)	312,668	203,430	38,888	-	-	70,350	312,668	-	-	-	1,010	148,680	162,978	-	162,978							
2.642	Skana Water (Mayne)	175,385	74,626	63,209	-	-	37,550	175,385	-	-	6,000	101	122,180	47,104	-	47,104							
2.650	Port Renfrew Water	229,858	151,635	10,083	-	-	68,140	229,858	-	-	-	1,220	113,139	115,499	-	115,499							
2.660	Fernwood Water	3,398	-	3,347	-	-	51	3,398	-	-	-	40	-	-	3,358	-							
2.665	Sticks Allison Water (Galiano)	79,417	59,027	-	-	-	20,390	79,417	-	-	-	100	73,420	5,897	-	5,897							
2.667	Surfside Park Estates (Mayne)	279,485	136,186	115,409	-	-	27,890	279,485	-	-	-	200	226,171	53,114	-	53,114							
2.670	Regional Water Supply	56,345,350	23,578,196	9,166,280	-	23,000,000	600,874	56,345,350	-	-	-	1,004,150	55,341,200	-	-	-							
2.680	Juan de Fuca Water Distribution	34,606,467	20,657,040	3,701,035	-	9,620,200	628,192	34,606,467	-	-	-	247,120	34,359,347	-	-	-							
2.681	Florence Lake Water System Debt	19,078	40	-	-	-	-	19,078	-	-	-	77	-	19,001	-	19,001							
2.682	Seagirt Water System Debt	146,552	-	146,552	-	-	-	146,552	-	-	-	-	-	146,552	-	146,552							
2.691	Wilderness Mountain Water Service	221,394	162,655	31,739	-	-	27,000	221,394	-	-	10,000	160	125,824	85,410	-	85,410							
3.700	Septage Disposal	170,162	170,162	-	-	-	-	170,162	-	-	-	170,162	-	-	-	-							
3.701	Millstream Remediation Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							
3.705	SSI Liquid Waste Disposal	1,369,351	1,080,638	243,628	-	-	45,085	1,369,351	-	-	-	1,830	883,050	484,471	-	484,471							
3.707	LWMP - On Site System Management Program	-	-	-	-	-	-	183,502	-	-	-	7,485	-	176,017	-	176,017							
3.71X	Core Area Wastewater Operations	39,843,672	38,443,672	-	-	-	1,400,000	39,843,672	-	669,178	365,000	31,227,471	-	-	7,582,023	7,582,023							
3.718	Peninsula Wastewater TP	5,786,795	4,584,842	496,383	-	-	705,570	5,786,795	-	165,000	30,000	2,896,654	-	-	2,695,141	2,695,141							
3.720	LWMP - (Peninsula) - Implementation	60,117	37,330	-	-	-	22,787	60,117	-	-	-	949	-	-	59,168	59,168							
3.750	LWMP - Core and West Shore	615,582	351,222	-	-	-	264,360	615,582	-	-	-	164,327	208,080	-	243,175	243,175							
3.751	LWMP - Core and West Shore Debt	475,031	32,000	443,031	-	-	-	475,031	-	-	-	170,774	-	-	304,257	304,257							
3.752	LWMP - Harbour Studies	395,361	395,361	-	-	-	-	395,361	-	-	-	21,382	-	-	373,979	373,979							
3.755	Regional Source Control	1,825,221	1,825,221	-	-	-	-	1,825,221	-	55,945	20,899	87,253	65,583	-	1,595,541	1,595,541							
3.756	Harbours Environmental Action	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							
3.7XX	Core Area & Legacy Trunk Sewer - Debt	26,834,138	265,110	12,356,404	-	5,529,745	8,682,879	26,834,138	-	-	-	19,444,811	-	-	7,389,327	7,389,327							
3.810	Ganges Sewer	1,539,136	1,010,907	374,889	-	-	153,340	1,539,136	-	-	25,000	2,872	1,436,630	74,634	-	74,634							
3.820	Malheur Estates Sewer System	293,084	193,625	58,519	-	-	40,940	293,084	-	-	10,000	26,290	-	-	6,032	-							
3.830	Magic Lake Estates Sewer System	1,032,090	789,944	83,471	-	-	168,675	1,032,090	-	12,420	15,000	5,070	336,720	662,880	-	662,880							
3.830D	Magic Lake Estates Sewer Debt	232,205	1,520	230,685	-	-	-	232,205	-	-	-	2,800	-	229,405	-	229,405							
3.850	Port Renfrew Sewer	156,828	123,693	-	-	-	33,135	156,828	-	-	-	1,690	77,558	77,580	-	77,580							
21.ALL	Feasibility Study Reserve Fund - All	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							
21.E.A.	Feasibility Study Reserve Fund - E.A.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							



CAPITAL REGIONAL DISTRICT 2028 FINANCIAL PLAN							Schedule A									
Expenditures							Revenue									
		Total 2028	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2028	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Property Value Tax	Requisition 2028
1.010	Legislative & General Government	44,305,620	43,095,604	304,332	-	594,860	310,824	44,305,620	500,000	27,081,466	-	1,578,709	110,660	-	15,034,785	15,034,785
1.10X	Facilities Management	5,622,436	4,891,946	-	-	-	730,490	5,622,436	-	5,368,139	-	68,795	-	-	185,502	185,502
1.101	G.I.S.	728,939	659,589	-	-	19,350	50,000	728,939	-	556,800	-	6,390	-	-	165,749	165,749
1.103	Elections	44,172	67	-	-	-	44,105	44,172	-	-	-	107	-	-	44,065	44,065
1.104	U.B.C.M.	14,268	14,268	-	-	-	-	14,268	-	-	-	100	-	-	14,168	14,168
1.108	Joint Electoral Area Admin	338,886	338,886	-	-	-	-	338,886	-	-	-	-	-	-	338,886	338,886
1.109	Electoral Area Admin Exp - JDF	80,427	-	-	-	-	2,080	80,427	-	-	-	260	-	-	80,167	80,167
1.110	Electoral Area Admin Exp - SGI	496,610	495,420	-	-	-	1,190	496,610	-	-	19,704	17,586	-	-	459,320	459,320
1.111	Electoral Area Admin Exp - SSI	1,563,337	1,494,157	-	-	-	69,180	1,563,337	-	764,700	-	5,960	-	-	792,677	792,677
1.112	Regional Grant in Aid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.114	Grant-in-Aid - Juan de Fuca	21,581	21,581	-	-	-	-	21,581	-	-	-	290	-	-	21,291	21,291
1.116	Grant-in-Aid - Salt Spring Island	89,326	89,326	-	-	-	-	89,326	-	-	-	280	-	-	89,046	89,046
1.117	Grant-in-Aid - Southern Gulf Islands	121,688	121,688	-	-	-	-	121,688	-	-	-	1,350	-	-	120,338	120,338
1.119	Vancouver Island Regional Library	452,690	452,690	-	-	-	-	452,690	-	-	-	710	-	-	451,980	451,980
1.121	Sooke Regional Museum	318,382	318,382	-	-	-	-	318,382	-	-	-	730	-	-	317,652	317,652
1.123	Prov. Court of B.C. (Family Court)	149,360	-	-	-	-	149,360	149,360	-	-	-	149,360	-	-	-	-
1.124	SSI Economic Development Commission	72,418	69,303	-	-	-	3,115	72,418	-	-	-	680	-	-	71,738	71,738
1.125	SGI Economic Development Commission	140,273	140,273	-	-	-	-	140,273	-	-	-	1,610	-	-	138,663	138,663
1.126	Victoria Family Court Committee	15,824	15,824	-	-	-	-	15,824	-	-	-	824	-	-	15,000	15,000
1.128	Greater Victoria Police Victim Services	349,581	349,581	-	-	-	-	349,581	-	-	-	15,190	-	-	334,391	334,391
1.129	Vancouver Island Regional Library - Debt	340,166	1,900	338,266	-	-	-	340,166	-	-	-	340,166	-	-	-	-
1.133	Langford E.A. - Greater Victoria Public Library	36,812	36,812	-	-	-	-	36,812	-	-	-	100	-	-	36,712	36,712
1.137	Galiano Island Community Use Building	76,950	43,863	30,653	-	-	2,434	76,950	-	-	-	340	-	-	76,610	76,610
1.138	Southern Gulf Islands Regional Library	273,613	273,613	-	-	-	-	273,613	-	-	-	2,760	-	-	270,853	270,853
1.141	Salt Spring Island Public Library	826,078	661,840	9,888	-	-	154,350	826,078	-	-	-	2,000	-	-	824,078	824,078
1.15X	Municipalities' Own Debt - M.F.A.	15,279,281	95,050	15,184,231	-	-	-	15,279,281	-	-	-	95,050	-	-	15,184,231	15,184,231
1.170	Gossip Island Electric Power Supply	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.224	Community Health	255,731	255,731	-	-	-	-	255,731	-	-	-	31,478	-	-	224,253	224,253
1.226	Health Facilities - VIHA	1,922,640	924,532	-	-	-	998,108	1,922,640	-	-	-	1,922,640	-	-	-	-
1.227	Saturna Island Medical Clinic	13,288	13,288	-	-	-	-	13,288	-	-	-	1,550	-	-	11,738	11,738
1.228	Galiano Health Service	158,273	158,273	-	-	-	-	158,273	-	-	-	130	-	-	158,143	158,143
1.229	Pender Islands Health Care Centre	302,809	302,809	-	-	-	-	302,809	-	-	-	2,150	-	-	300,659	300,659
1.230	Traffic Safety Commission	80,820	80,820	-	-	-	-	80,820	-	-	-	3,880	-	-	76,940	76,940
1.232	Port Renfrew Street Lighting	10,033	10,033	-	-	-	-	10,033	-	-	-	390	4,580	5,063	-	5,063
1.234	SSI Street Lighting	34,896	34,896	-	-	-	-	34,896	-	-	-	40	-	-	34,856	34,856
1.235	SGI Small Craft Harbour Facilities	553,420	315,652	87,493	-	-	150,275	553,420	-	-	-	8,470	170,200	374,750	-	374,750
1.236	Salt Spring Island Fernwood Dock	33,400	19,095	-	-	-	-	33,400	-	-	-	200	-	33,200	-	33,200
1.238A	Community Transit (SSI)	735,253	719,198	-	-	-	-	735,253	-	-	-	230,405	-	-	504,848	504,848
1.238B	Community Transportation (SSI)	167,813	51,721	23,672	-	-	-	167,813	-	-	-	470	-	-	167,343	167,343
1.280	Regional Parks	25,674,281	17,112,108	4,179,207	-	292,257	4,090,709	25,674,281	-	82,285	20,000	1,010,449	770,669	-	23,790,878	23,790,878
1.290	Royal Theatre	614,100	124,100	-	-	109,000	381,000	614,100	-	-	-	-	-	-	614,100	614,100
1.295	McPherson Theatre	785,339	349,106	-	-	94,000	342,233	785,339	-	-	-	35,339	-	-	750,000	750,000
1.297	Arts Grants	3,515,801	3,514,711	-	-	-	1,090	3,515,801	-	17,026	52,700	186,993	-	-	3,259,082	3,259,082
1.299	Salt Spring Island Arts	172,568	172,568	-	-	-	-	172,568	-	-	-	190	-	-	172,378	172,378
1.309	Climate Action and Adaptation	1,964,861	1,877,425	-	-	-	87,436	1,964,861	-	-	-	75,874	67,653	-	1,821,334	1,821,334
1.310	Land Banking & Housing	4,874,572	2,344,268	2,499,834	-	26,220	4,250	4,874,572	-	381,750	-	721,039	2,000	-	3,769,783	3,769,783
1.311	Regional Housing Trust Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.312	Regional Goose Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.313	Animal Care Services	2,068,029	1,998,319	-	-	-	69,710	2,068,029	-	-	-	1,348,140	56,330	-	663,559	663,559
1.314	SGI House Numbering	11,061	11,061	-	-	-	-	11,061	-	-	-	140	-	-	10,921	10,921
1.315	Biodiversity & Environmental Stewardship	232,274	232,274	-	-	-	-	232,274	-	-	120,492	-	-	-	111,782	111,782
1.316	SSI Building Numbering	11,247	11,247	-	-	-	-	11,247	-	-	-	20	-	-	11,227	11,227
1.317	JDF Building Numbering	15,144	15,144	-	-	-	-	15,144	-	-	-	70	-	-	15,074	15,074
1.318	Building Inspection	2,548,552	2,469,287	-	-	14,730	64,535	2,548,552	-	35,040	-	4,770	1,476,330	-	1,032,412	1,032,412
1.319	Soil Deposit Removal	31,289	31,289	-	-	-	-	31,289	-	-	-	7,065	40	-	24,184	24,184
1.320	Noise Control	82,380	71,825	-	-	-	10,555	82,380	-	-	-	300	-	-	82,080	82,080
1.322	Nuisances & Unsanitary Premises	69,180	68,605	-	-	-	575	69,180	-	-	-	340	-	-	68,840	68,840
1.323	By-Law Enforcement	1,097,643	1,010,928	-	-	-	86,715	1,097,643	-	1,051,157	-	46,486	-	-	-	-
1.324	Regional Planning Services	1,734,822	1,732,322	-	-	-	2,500	1,734,822	-	99,620	50,122	69,460	-	-	1,515,620	1,515,620
1.325	Electoral Area Services - Planning	1,036,290	965,520	-	-	-	70,770	1,036,290	-	36,269	39,831	2,330	49,190	-	908,670	908,670
1.326	Foodlands	461,292	331,292	-	-	-	130,000	461,292	-	-	-	-	-	-	461,292	461,292
1.330	Regional Growth Strategy	362,600	356,400	-	-	-	6,200	362,600	-	-	-	18,220	-	-	344,380	344,380
1.335	Geo-Spatial Referencing System	200,094	131,284	-	-	31,900	36,910	200,094	-	-	-	8,330	9,470	-	182,294	182,294
1.340	JDF Livestock Injury Compensation	3,169	3,169	-	-	-	-	3,169	-	-	-	30	-	-	3,139	3,139
1.341	SGI Livestock Injury Compensation	3,190	3,190	-	-	-	-	3,190	-	-	-	20	-	-	3,170	3,170
1.342	SSI Livestock Injury Compensation	3,169	3,169	-	-	-	-	3,169	-	-	-	20	-	-	3,149	3,149
1.350	Willis Point Fire Protect & Recreation	214,794	142,794	-	-	7,340	64,660	214,794	-	-	-	38,180	-	-	176,614	176,614
1.352	South Galiano Fire Protection	656,196	395,629	141,027	-	11,140	108,400									

## Schedule A

CAPITAL REGIONAL DISTRICT 2028 FINANCIAL PLAN																	Schedule A									
Expenditures																	Revenue									
		Total 2028	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2028	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Tax	Property Value	Requisition 2028									
1.44X	Panorama Rec. Center.	12,703,816	10,807,905	606,728	-	-	1,289,183	12,703,816	-	-	-	2,358,150	3,680,966	-	6,664,700	6,664,700										
1.455	Salt Spring Island - Community Parks	1,118,569	1,098,509	-	-	-	20,060	1,118,569	-	394,629	-	26,100	-	-	697,840	697,840										
1.458	Salt Spring Is. - Community Rec	438,200	430,100	-	-	-	8,100	438,200	-	-	-	10,040	272,960	-	155,200	155,200										
1.459	Salt Spring Is.-Pool, Parks, Land, Art & Rec. Prog	3,208,625	2,690,366	157,394	-	-	360,865	3,208,625	-	97,707	-	191,150	355,200	-	2,564,568	2,564,568										
1.465	Saturna Island Comm. Parks	-	33,412	28,222	-	-	5,190	-	-	-	33,412	1,420	-	-	31,992	31,992										
1.468	Saturna Island - Community Rec.	-	18,350	-	-	-	-	-	-	-	33,350	730	-	-	17,620	17,620										
1.475	Mayne Is. Com. Parks & Rec	107,787	87,557	-	-	-	20,230	107,787	-	-	-	300	-	-	107,487	107,487										
1.476	Mayne Is. Comm. Parks (reserve)	11,540	-	-	-	-	-	11,540	-	-	-	10,420	1,120	-	-	-										
1.478	Mayne Is. Community Rec.	40,300	40,300	-	-	-	-	40,300	-	-	-	60	-	-	40,240	40,240										
1.485	North & South Pender Com. Parks	234,067	185,817	-	-	-	48,250	234,067	-	-	-	2,330	-	-	231,737	231,737										
1.488	North & South Pender Com. Rec	87,560	87,560	-	-	-	-	87,560	-	-	-	910	-	-	86,650	86,650										
1.495	Galiano Parks	161,560	145,672	-	-	-	15,888	161,560	-	-	36,880	140	-	-	124,540	124,540										
1.498	Galiano Community Recreation	50,870	50,870	-	-	-	-	50,870	-	-	-	30	-	-	50,840	50,840										
1.521	SWMP -Solid Waste Disposal (Refuse Disposal)	47,268,941	46,098,304	-	-	-	1,170,637	47,268,941	-	246,000	1,033,215	18,497,036	27,492,690	-	-	-										
1.523	Port Renfrew Refuse Disposal	174,930	155,830	-	-	-	19,100	174,930	-	28,900	-	77,360	2,400	-	66,270	66,270										
1.525	Solid Waste Disposal - Debt	2,770,730	5,920	2,764,810	-	-	-	2,770,730	-	-	-	2,420	-	-	-	-										
1.531	Stormwater Quality Management - Sooke	44,292	31,429	-	-	-	12,863	44,292	-	-	-	86	-	-	44,206	44,206										
1.533	Stormwater Quality Management - SGI	46,531	-	-	-	-	-	46,531	-	-	-	630	-	-	45,901	45,901										
1.535	Stormwater Quality Management - SSI	28,469	-	-	-	-	-	28,469	-	-	-	1,445	122	-	26,902	26,902										
1.536	LWMP-Stormwater Quality Management-Core	846,832	837,776	-	-	-	9,056	846,832	-	-	-	89,230	-	-	757,602	757,602										
1.537	Stormwater Quality Management - Peninsula	138,948	-	-	-	-	-	138,948	-	-	-	4,455	-	-	134,493	134,493										
1.538	Source - Stormwater Quality - Peninsula	66,209	66,209	-	-	-	-	66,209	-	-	730	1,763	-	-	63,716	63,716										
1.57X	Environmental Services	31,212,556	30,036,986	-	-	-	1,175,570	31,212,556	-	31,065,370	147,186	-	-	-	-	-										
1.911	911 Systems	2,722,339	1,696,090	1,011,949	-	-	14,300	2,722,339	-	-	-	2,017,134	113,167	-	592,038	592,038										
1.912B	911 Call Answer - Municipalities	-	-	-	-	-	-	-	-	594,605	-	-	-	-	(547,115)	(547,115)										
1.913	913 Fire Dispatch	484,829	454,759	-	-	-	30,070	484,829	-	-	-	13,440	-	-	471,389	471,389										
1.921	Regional CREST Contribution	2,206,770	2,206,770	-	-	-	-	2,206,770	-	-	-	108,710	-	-	2,098,060	2,098,060										
1.923	Emergency Comm - CREST - SGI	203,334	203,334	-	-	-	-	203,334	-	-	-	2,170	-	-	201,164	201,164										
1.924	Emergency Comm - CREST - JDF	164,286	164,286	-	-	-	-	164,286	-	-	-	260	-	-	164,026	164,026										
1.925	Emergency Comm - CREST - SSI	165,633	-	-	-	-	-	165,633	-	-	-	160	-	-	165,473	165,473										
2.610	Saanich Peninsula Water Supply	11,709,507	9,899,164	1,210,343	-	-	600,000	11,709,507	-	-	-	500	11,709,007	-	-	-										
2.620	SSI Highland Water System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
2.621	Highland / Fernwood Water - SSI	958,808	446,280	470,078	-	-	42,450	958,808	-	-	-	840	807,380	150,588	-	150,588										
2.622	Cedars of Tuam	179,976	43,537	92,839	-	-	43,600	179,976	-	-	-	90	179,886	-	-	-										
2.624	Beddis Water	571,308	257,361	216,517	-	-	97,430	571,308	-	-	20,000	150	367,400	183,758	-	183,758										
2.626	Fulford Water	408,813	192,467	147,541	-	-	68,805	408,813	-	-	-	810	310,380	97,623	-	97,623										
2.628	Cedar Lane Water (SSI)	189,918	71,652	43,156	-	-	75,110	189,918	-	-	-	160	149,370	40,388	-	40,388										
2.630	Magic Lakes Estate Water System	1,154,097	833,965	101,612	-	-	218,520	1,154,097	-	-	-	11,630	489,607	652,860	-	652,860										
2.640	Saturna Island Water System (Lyall Harbour)	328,273	209,878	44,555	-	-	73,840	328,273	-	-	-	1,030	156,110	171,133	-	171,133										
2.642	Skana Water (Mayne)	177,861	70,272	65,799	-	-	41,790	177,861	-	-	-	110	128,290	49,461	-	49,461										
2.650	Port Renfrew Water	277,187	164,445	70,156	-	-	42,586	277,187	-	-	13,000	1,250	130,110	132,827	-	132,827										
2.660	Fernwood Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
2.665	Sticks Allison Water (Galiano)	82,561	60,246	-	-	-	22,315	82,561	-	-	-	76,330	-	-	6,131	-										
2.667	Surfside Park Estates (Mayne)	314,416	142,458	139,293	-	-	32,665	314,416	-	-	7,000	200	248,799	58,427	-	58,427										
2.670	Regional Water Supply	63,181,911	24,312,194	13,256,825	-	25,000,000	612,892	63,181,911	-	-	-	1,179,950	62,001,961	-	-	-										
2.680	Juan de Fuca Water Distribution	36,445,207	22,305,811	3,772,441	-	9,730,200	636,755	36,445,207	-	-	-	186,120	36,259,087	-	-	-										
2.681	Florence Lake Water System Debt	19,078	40	19,038	-	-	-	19,078	-	-	-	77	-	19,001	-	19,001										
2.682	Seagirt Water System Debt	146,552	-	146,552	-	-	-	146,552	-	-	-	-	-	146,552	-	146,552										
2.691	Wilderness Mountain Water Service	219,612	152,433	53,609	-	-	13,570	219,612	-	-	4,000	160	128,332	87,120	-	87,120										
3.700	Septage Disposal	173,559	173,559	-	-	-	-	173,560	-	-	-	173,560	-	-	-	-										
3.701	Millstream Remediation Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
3.705	SSI Liquid Waste Disposal	1,396,720	1,096,995	248,440	-	-	51,285	1,396,720	-	-	-	1,850	900,710	494,160	-	494,160										
3.707	LWMP - On Site System Management Program	-	187,898	-	-	-	-	187,898	-	-	-	7,485	-	180,413	-	180,413										
3.71X	Core Area Wastewater Operations	40,460,423	38,860,423	-	-	-	1,600,000	40,460,423	-	682,625	95,000	31,227,471	-	-	8,455,327	8,455,327										
3.718	Peninsula Wastewater TP	6,041,640	4,763,323	547,437	-	-	730,880	6,041,640	-	168,300	130,000	2,896,654	-	-	2,846,686	2,846,686										
3.720	LWMP - (Peninsula) - Implementation	61,300	38,418	-	-	-	22,882	61,300	-	-	-	949	-	-	60,351	60,351										
3.750	LWMP - Core and West Shore	628,298	359,049	-	-	-	269,249	628,298	-	-	-	161,197	212,240	-	254,861	254,861										
3.751	LWMP - Core and West Shore Debt	749,088	15,000	734,088	-	-	-	749,088	-	-	-	269,297	-	-	479,791	479,791										
3.752	LWMP - Harbour Studies	406,359	406,359	-	-	-	-	406,359	-	-	-	21,382	-	-	384,977	384,977										
3.755	Regional Source Control	1,877,827	1,877,827	-	-	-	-	1,877,827	-	56,392	22,948	87,253	66,894	-	1,644,340	1,644,340										
3.756	Harbours Environmental Action	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
3.7XX	Core Area & Legacy Trunk Sewer - Debt	39,173,158	279,360	23,609,374	-	5,529,745	9,754,679	39,173,158	-	-	10,283,553	20,886,516	-	-	8,003,089	8,003,089										
3.810	Ganges Sewer	1,669,740	1,069,569	481,591	-	-	118,580	1,669,740	-	-	80,000	2,910	1,508,460	78,370	-	78,370										
3.820	Matliew Estates Sewer System	288,746	187,437	58,519	-	-	42,790	288,746	-	-	-	26,810	255,782	6,154	-	6,154										
3.830	Magic Lake Estates Sewer System	1,047,420	778,637	72,588	-	-	195,995	1,047,420	-	12,670	-	5,160	346,820	682,770	-	682,770										
3.830D	Magic Lake Estates Sewer Debt	232,205	-	232,205	-	-	1,520	-	-	-	-	2,830	-	-	229,375	229,375										
3.850	Port Renfrew Sewer	164,618	128,238	2,200	-	-	34,180	164,618	-	-	-	1,720	81,439	81,459	-	81,459										
21.ALL	Feasibility Study Reserve Fund - All	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
21.E.A	Feasibility Study Reserve Fund - E.A	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										

## Schedule A

CAPITAL REGIONAL DISTRICT 2029 FINANCIAL PLAN																	Schedule A
		Expenditures						Revenue									
		Total 2029	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2029	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Property Value Tax	Requisition 2029	
1.010	Legislative & General Government	45,333,165	44,099,638	304,332	-	612,710	316,485	45,333,165	500,000	-	27,613,889	-	1,586,779	112,070	-	15,520,427	15,520,427
1.10X	Facilities Management	5,743,619	5,011,919	-	-	-	-	5,743,619	-	-	5,483,652	-	69,099	-	-	190,868	190,868
1.101	G.I.S.	744,433	674,693	-	-	19,740	50,000	744,433	-	-	567,940	-	6,510	-	-	169,983	169,983
1.103	Elections	45,059	74	-	-	-	44,985	45,059	-	-	-	-	114	-	-	44,945	44,945
1.104	U.B.C.M.	14,552	14,552	-	-	-	-	14,552	-	-	-	-	100	-	-	14,452	14,452
1.108	Joint Electoral Area Admin	348,267	348,267	-	-	-	-	348,267	-	-	-	-	-	-	-	348,267	348,267
1.109	Electoral Area Admin Exp - JDF	82,042	79,922	-	-	-	2,120	82,042	-	-	-	-	260	-	-	81,782	81,782
1.110	Electoral Area Admin Exp - SGI	508,398	507,188	-	-	-	1,210	508,398	-	-	-	20,179	17,999	-	-	470,220	470,220
1.111	Electoral Area Admin Exp - SSI	1,599,707	1,533,457	-	-	-	66,250	1,599,707	-	-	779,920	-	5,980	-	-	813,807	813,807
1.112	Regional Grant in Aid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.114	Grant-In-Aid - Juan de Fuca	21,613	21,613	-	-	-	-	21,613	-	-	-	-	290	-	-	21,323	21,323
1.116	Grant-In-Aid - Salt Spring Island	94,429	94,429	-	-	-	-	94,429	-	-	-	-	280	-	-	94,149	94,149
1.117	Grant-In-Aid - Southern Gulf Islands	124,127	124,127	-	-	-	-	124,127	-	-	-	-	1,370	-	-	122,757	122,757
1.119	Vancouver Island Regional Library	461,743	461,743	-	-	-	-	461,743	-	-	-	-	730	-	-	461,013	461,013
1.121	Sooke Regional Museum	324,749	324,749	-	-	-	-	324,749	-	-	-	-	750	-	-	323,999	323,999
1.123	Prov. Court of B.C. (Family Court)	149,360	-	-	-	-	149,360	149,360	-	-	-	-	149,360	-	-	-	-
1.124	SSI Economic Development Commission	73,858	69,588	-	-	-	4,270	73,858	-	-	-	-	690	-	-	73,168	73,168
1.125	SGI Economic Development Commission	143,122	143,122	-	-	-	-	143,122	-	-	-	-	1,640	-	-	141,482	141,482
1.126	Victoria Family Court Committee	15,824	15,824	-	-	-	-	15,824	-	-	-	-	824	-	-	15,000	15,000
1.128	Greater Victoria Police Victim Services	356,573	356,573	-	-	-	-	356,573	-	-	-	-	15,190	-	-	341,383	341,383
1.129	Vancouver Island Regional Library - Debt	340,166	-	338,266	-	-	1,900	340,166	-	-	-	-	340,166	-	-	-	-
1.133	Langford E.A. - Greater Victoria Public Library	37,546	37,546	-	-	-	-	37,546	-	-	-	-	100	-	-	37,446	37,446
1.137	Galiano Island Community Use Building	78,360	44,856	-	-	-	33,504	78,360	-	-	-	-	220	-	-	78,140	78,140
1.138	Southern Gulf Islands Regional Library	279,102	279,102	-	-	-	-	279,102	-	-	-	-	2,810	-	-	276,292	276,292
1.141	Salt Spring Island Public Library	841,712	675,527	-	-	-	166,185	841,712	-	-	-	-	1,150	-	-	840,562	840,562
1.15X	Municipalities' Own Debt - M.F.A.	15,138,089	95,050	15,043,039	-	-	-	15,138,089	-	-	-	-	95,050	-	-	15,043,039	15,043,039
1.170	Gossip Island Electric Power Supply	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.224	Community Health	257,281	257,281	-	-	-	-	257,281	-	-	-	-	31,498	-	-	225,783	225,783
1.226	Health Facilities - VIHA	1,961,093	948,856	-	-	-	1,012,237	1,961,093	-	-	-	-	1,961,093	-	-	-	-
1.227	Saturna Island Medical Clinic	13,549	13,549	-	-	-	-	13,549	-	-	-	-	1,580	-	-	11,969	11,969
1.228	Galiano Health Service	161,435	161,435	-	-	-	-	161,435	-	-	-	-	130	-	-	161,305	161,305
1.229	Pender Islands Health Care Centre	311,220	311,220	-	-	-	-	311,220	-	-	-	-	2,190	-	-	309,030	309,030
1.230	Traffic Safety Commission	82,428	82,428	-	-	-	-	82,428	-	-	-	-	3,950	-	-	78,478	78,478
1.232	Port Renfrew Street Lighting	10,233	10,233	-	-	-	-	10,233	-	-	-	-	400	4,670	5,163	-	5,163
1.234	SSI Street Lighting	35,591	35,591	-	-	-	-	35,591	-	-	-	-	40	-	-	35,551	35,551
1.235	SGI Small Craft Harbour Facilities	564,530	328,287	87,493	-	-	148,750	564,530	-	-	-	-	8,620	173,610	382,300	-	382,300
1.236	Salt Spring Island Fernwood Dock	34,068	-	-	-	-	14,200	34,068	-	-	-	-	210	-	33,858	-	33,858
1.238A	Community Transit (SSI)	741,691	733,691	-	-	-	8,000	741,691	-	-	-	1,835	235,008	-	-	504,848	504,848
1.238B	Community Transportation (SSI)	177,243	52,736	33,032	-	-	91,475	177,243	-	-	-	-	480	-	-	176,763	176,763
1.280	Regional Parks	27,386,120	17,526,428	5,339,207	-	298,102	4,222,383	27,386,120	-	-	83,931	-	1,030,617	786,082	-	25,485,490	25,485,490
1.290	Royal Theatre	620,200	130,200	-	-	113,000	377,000	620,200	-	-	-	-	-	-	-	620,200	620,200
1.295	McPherson Theatre	785,339	349,106	-	-	88,000	338,233	785,339	-	-	-	-	35,339	-	-	750,000	750,000
1.297	Arts Grants	3,589,526	3,588,416	-	-	-	1,110	3,589,526	-	-	17,518	52,700	186,993	-	-	3,332,315	3,332,315
1.299	Salt Spring Island Arts	176,016	176,016	-	-	-	-	176,016	-	-	-	-	190	-	-	175,826	175,826
1.309	Climate Action and Adaptation	2,014,917	1,927,467	-	-	-	87,450	2,014,917	-	-	-	-	75,874	67,653	-	1,871,380	1,871,380
1.310	Land Banking & Housing	4,446,314	1,915,440	2,499,834	-	26,740	4,300	4,446,314	-	-	391,673	-	725,561	2,000	-	3,327,080	3,327,080
1.311	Regional Housing Trust Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.312	Regional Goose Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1.313	Animal Care Services	2,109,382	2,048,982	-	-	-	60,400	2,109,382	-	-	-	-	1,375,090	57,460	-	676,832	676,832
1.314	SGI House Numbering	11,282	11,282	-	-	-	-	11,282	-	-	-	-	140	-	-	11,142	11,142
1.315	Biodiversity & Environmental Stewardship	239,160	239,160	-	-	-	-	239,160	-	-	124,025	-	-	-	-	115,135	115,135
1.316	SSI Building Numbering	11,468	11,468	-	-	-	-	11,468	-	-	-	-	20	-	-	11,448	11,448
1.317	JDF Building Numbering	15,459	15,459	-	-	-	-	15,459	-	-	-	-	70	-	-	15,389	15,389
1.318	Building Inspection	2,682,051	2,532,671	-	-	15,020	134,360	2,682,051	-	-	35,740	-	4,810	1,505,850	-	1,135,651	1,135,651
1.319	Soil Deposit Removal	31,916	31,916	-	-	-	-	31,916	-	-	-	-	2,856	-	-	29,020	29,020
1.320	Noise Control	84,020	73,274	-	-	-	10,746	84,020	-	-	-	-	300	-	-	83,720	83,720
1.322	Nuisances & Unsightly Premises	71,252	69,987	-	-	-	1,265	71,252	-	-	-	-	340	-	-	70,912	70,912
1.323	By-Law Enforcement	1,119,691	1,032,411	-	-	-	87,280	1,119,691	-	-	1,072,283	-	47,408	-	-	-	-
1.324	Regional Planning Services	1,779,149	1,776,649	-	-	-	2,500	1,779,149	-	-	102,500	14,398	70,850	-	-	1,591,401	1,591,401
1.325	Electoral Area Services - Planning	1,081,546	1,010,776	-	-	-	70,770	1,081,546	-	-	36,994	50,932	2,370	50,170	-	941,080	941,080
1.326	Foodlands	465,918	335,918	-	-	-	130,000	465,918	-	-	-	-	-	-	-	465,918	465,918
1.330	Regional Growth Strategy	369,890	365,790	-	-	-	4,100	369,890	-	-	-	-	18,580	-	-	351,310	351,310
1.335	Geo-Spatial Referencing System	204,095	134,005	-	-	32,440	37,650	204,095	-	-	-	-	8,500	9,660	-	185,935	185,935
1.340	JDF Livestock Injury Compensation	3,173	3,173	-	-	-	-	3,173	-	-	-	-	30	-	-	3,143	3,143
1.341	SGI Livestock Injury Compensation	3,194	3,194	-	-	-	-	3,194	-	-	-	-	20	-	-	3,174	3,174
1.342	SSI Livestock Injury Compensation	3,173	3,173	-	-	-	-	3,173	-	-	-	-	20	-	-	3,153	3,153
1.3>																	

Schedule A

CAPITAL REGIONAL DISTRICT 2029 FINANCIAL PLAN																Schedule A							
Expenditures																Revenue							
		Total 2029	Operations	Interest & Principal	Deficit	Capital	Transfers to Reserves	Total 2029	Surplus from Prior Year	Recovery from Other Services	Transfers from Reserves	Other Revenue	Fees & Charges	Parcel Tax	Property Value Tax	Requisition 2029							
1.44X	Panorama Rec. Center.	13,002,581	11,076,246	606,728	-	-	1,319,607	13,002,581	-	-	-	2,401,790	3,754,583	-	6,846,208	6,846,208							
1.455	Salt Spring Island - Community Parks	1,144,389	1,125,399	-	-	-	18,990	1,144,389	-	402,521	-	26,610	-	-	715,258	715,258							
1.458	Salt Spring Is. - Community Rec	448,313	440,193	-	-	-	8,120	448,313	-	-	-	10,040	278,410	-	159,863	159,863							
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	3,271,908	2,756,674	157,394	-	-	357,840	3,271,908	-	99,661	-	194,710	362,300	-	2,615,237	2,615,237							
1.465	Saturna Island Comm. Parks	34,108	34,108	-	-	-	5,290	34,108	-	-	-	1,450	-	-	32,658	32,658							
1.468	Saturna Island - Community Rec.	18,718	18,718	-	-	-	-	18,718	-	-	-	740	-	-	17,978	17,978							
1.475	Mayne Is. Com. Parks & Rec	110,368	89,738	-	-	-	20,630	110,368	-	-	-	300	-	-	110,068	110,068							
1.476	Mayne Is. Comm. Parks (reserve)	11,770	11,770	-	-	-	-	11,770	-	-	-	10,630	1,140	-	-	-							
1.478	Mayne Is. Community Rec.	41,100	41,100	-	-	-	-	41,100	-	-	-	60	-	-	41,040	41,040							
1.485	North & South Pender Comm. Parks	251,629	189,709	-	-	-	61,920	251,629	-	-	-	2,370	-	-	249,259	249,259							
1.488	North & South Pender Comm. Rec	91,920	91,920	-	-	-	-	91,920	-	-	-	930	-	-	90,990	90,990							
1.495	Galliano Parks	167,280	148,060	-	-	-	18,320	167,280	-	-	37,620	1,440	-	-	129,520	129,520							
1.498	Galliano Community Recreation	51,890	51,890	-	-	-	-	51,890	-	-	-	30	-	-	51,860	51,860							
1.521	SWMP - Solid Waste Disposal (Refuse Disposal)	48,023,183	46,842,694	-	-	-	1,180,489	48,023,183	-	250,500	1,227,017	18,454,807	28,090,859	-	-	-							
1.523	Port Renfrew Refuse Disposal	178,442	158,962	-	-	-	19,480	178,442	-	29,478	-	78,937	2,400	-	67,627	67,627							
1.525	Solid Waste Disposal - Debt	2,797,561	2,420	2,795,141	-	-	-	2,797,561	-	-	-	2,420	2,795,141	-	-	-							
1.531	Stormwater Quality Management - Sooke	45,176	32,278	-	-	-	12,898	45,176	-	-	-	86	-	-	45,090	45,090							
1.533	Stormwater Quality Management - SGI	47,827	47,827	-	-	-	-	47,827	-	-	-	640	-	-	47,187	47,187							
1.535	Stormwater Quality Management - SSI	28,767	28,767	-	-	-	-	28,767	-	-	1,205	122	-	-	27,440	27,440							
1.536	LWMP-Stormwater Quality Management-Core	867,179	859,722	-	-	-	7,457	867,179	-	-	-	89,230	-	-	777,949	777,949							
1.537	Stormwater Quality Management - Peninsula	142,623	142,623	-	-	-	-	142,623	-	-	-	4,455	-	-	138,168	138,168							
1.538	Source - Stormwater Quality - Peninsula	67,999	67,999	-	-	-	-	67,999	-	-	746	1,763	-	-	65,490	65,490							
1.57X	Environmental Services	31,347,771	30,162,657	-	-	-	1,185,114	31,347,771	-	31,195,076	152,695	-	-	-	-	-							
1.911	911 Systems	2,751,472	1,723,243	1,011,949	-	-	16,280	2,751,472	-	-	-	2,001,159	110,903	-	639,410	639,410							
1.912B	911 Call Answer - Municipalities	-	-	-	-	-	-	-	-	582,713	-	48,440	-	-	-534,273	-534,273							
1.913	913 Fire Dispatch	513,380	486,880	-	-	-	26,500	513,380	-	-	-	13,710	-	-	499,670	499,670							
1.921	Regional CREST Contribution	2,250,900	2,250,900	-	-	-	-	2,250,900	-	-	-	110,870	-	-	2,140,030	2,140,030							
1.923	Emergency Comm - CREST - SGI	207,405	207,405	-	-	-	-	207,405	-	-	-	2,210	-	-	205,195	205,195							
1.924	Emergency Comm - CREST - JDF	167,585	167,585	-	-	-	-	167,585	-	-	-	260	-	-	167,325	167,325							
1.925	Emergency Comm - CREST - SSI	168,948	168,948	-	-	-	-	168,948	-	-	-	160	-	-	168,788	168,788							
2.610	Saanich Peninsula Water Supply	12,724,235	10,913,892	1,210,343	-	-	600,000	12,724,235	-	-	-	500	12,723,735	-	-	-							
2.620	SSI Highland Water System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							
2.621	Highland / Fernwood Water - SSI	1,248,207	475,079	654,853	-	-	118,275	1,248,207	-	-	20,000	860	1,031,590	195,757	-	195,757							
2.622	Cedars of Tuam	228,986	59,962	118,214	-	-	50,810	228,986	-	-	20,000	90	208,896	-	-	-							
2.624	Beddis Water	768,731	262,330	409,266	-	-	97,135	768,731	-	-	-	150	502,130	266,451	-	266,451							
2.626	Fulford Water	545,233	216,319	251,542	-	-	77,372	545,233	-	-	20,000	830	397,490	126,913	-	126,913							
2.628	Cedar Lane Water (SSI)	243,389	73,043	87,876	-	-	82,470	243,389	-	-	-	160	190,730	52,499	-	52,499							
2.630	Magic Lakes Estate Water System	1,187,769	854,100	80,334	-	-	253,335	1,187,769	-	-	-	11,680	503,639	672,450	-	672,450							
2.640	Saturna Island Water System (L'vill Harbour)	344,662	216,943	64,639	-	-	63,080	344,662	-	-	-	1,050	163,920	179,692	-	179,692							
2.642	Skana Water (Mayne)	196,739	70,299	82,469	-	-	43,970	196,739	-	-	10,000	10	134,700	51,929	-	51,929							
2.650	Port Renfrew Water	303,661	152,025	112,856	-	-	38,780	303,661	-	-	-	1,280	149,627	152,754	-	152,754							
2.660	Fernwood Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							
2.665	Sticks Allison Water (Galliano)	94,508	68,978	550	-	-	24,980	94,508	-	-	7,000	100	80,910	6,498	-	6,498							
2.667	Surfside Park Estates (Mayne)	322,782	142,312	147,160	-	-	33,310	322,782	-	-	-	200	261,231	61,351	-	61,351							
2.670	Regional Water Supply	71,096,754	25,582,474	17,889,131	-	27,000,000	625,149	71,096,754	-	999,500	-	883,150	69,214,105	-	-	-							
2.690	Juan de Fuca Water Distribution	38,314,259	24,123,066	3,345,507	-	10,200,200	645,490	38,314,259	-	-	-	-	186,352	38,127,906	-	-							
2.681	Florence Lake Water System Debt	19,078	40	19,038	-	-	-	19,078	-	-	-	77	-	-	19,001	19,001							
2.682	Seagirt Water System Debt	146,552	-	146,552	-	-	-	146,552	-	-	-	-	-	146,552	-	146,552							
2.691	Wilderness Mountain Water Service	229,917	161,633	53,609	-	-	14,675	229,917	-	-	10,000	160	130,897	88,860	-	88,860							
3.700	Septage Disposal	177,027	177,027	-	-	-	-	177,027	-	-	-	177,027	-	-	-	-							
3.701	Millstream Remediation Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							
3.705	SSI Liquid Waste Disposal	1,424,635	1,118,388	172,302	-	-	133,945	1,424,635	-	-	-	1,870	918,720	504,045	-	504,045							
3.707	LWMP - On Site System Management Program	192,408	-	192,408	-	-	-	192,408	-	-	-	-	1,485	184,923	-	184,923							
3.71X	Core Area Wastewater Operations	41,893,327	40,293,327	-	-	-	1,600,000	41,893,327	-	696,345	640,000	33,594,770	-	-	6,962,212	6,962,212							
3.718	Peninsula Wastewater TP	6,085,045	4,728,698	600,067	-	-	756,280	6,085,045	-	171,660	-	3,220,026	-	-	2,693,359	2,693,359							
3.720	LWMP - (Peninsula) - Implementation	62,507	39,540	-	-	-	22,967	62,507	-	-	-	949	-	-	61,558	61,558							
3.750	LWMP - Core and West Shore	658,034	367,060	-	-	-	290,974	658,034	-	-	-	177,073	216,480	-	264,481	264,481							
3.751	LWMP - Core and West Shore Debt	1,026,978	-	1,026,978	-	-	-	1,026,978	-	-	-	369,199	-	-	657,779	657,779							
3.752	LWMP - Harbour Studies	417,667	-	417,667	-	-	-	417,667	-	-	-	21,382	-	-	396,285	396,285							
3.755	Regional Source Control	1,931,266	-	1,931,266	-	-	-	1,931,266	-	58,623	23,213	87,253	68,232	-	1,693,945	1,693,945							
3.756	Harbours Environmental Action	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							
3.7XX	Core Area & Legacy Trunk Sewer - Debt	71,165,946	190,860	53,929,444	-	5,529,745	11,165,946	71,165,946	-	-	41,134,212	21,687,605	-	-	8,344,129	8,344,129							
3.810	Ganges Sewer	1,637,373	1,009,414	488,509	-	-	139,450	1,637,373	-	-	-	2,943	1,553,710	80,720	-	80,720							
3.820	Maliview Estates Sewer System	294,516	191,359	58,519	-	-	44,638	294,516	-	-	-	27,340	260,900	6,276	-	6,276							
3.830	Magic Lake Estates Sewer System	1,098,710	799,608	69,767	-	-	229,335	1,098,710	-	12,920	-	4,720	364,160	716,910	-	716,910							
3.830D	Magic Lake Estates Sewer Debt	232,205	1,520	230,685	-	-	-	232,205	-	-	-	2,860	-	-	229,345	229,345							
3.860	Port Renfrew Sewer	172,789	131,839	17,170	-	-	23,780	172,789	-	-	-	1,750	85,509	85,530	-	85,530							
21.ALL	Feasibility Study Reserve Fund - All	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							
21.E.A	Feasibility Study Reserve Fund - E.A	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-							



Making a difference...together

## CAPITAL REGIONAL DISTRICT

## CAPITAL EXPENDITURE PLAN SUMMARY - 2025 to 2029

EXPENDITURE / FUNDING SUMMARY (ALL SERVICES)	2025	2026	2027	2028	2029	TOTAL
<b>EXPENDITURE</b>						
Buildings	56,170,125	9,736,155	7,164,500	1,746,000	2,522,500	77,339,280
Equipment	29,294,562	14,713,779	10,731,753	6,046,670	6,772,031	67,558,795
Land	37,783,000	7,130,000	3,025,000	4,695,000	2,865,000	55,498,000
Engineered Structures	182,084,158	112,978,975	131,123,888	141,414,275	96,833,000	664,434,296
Vehicles	9,014,250	3,802,000	4,365,000	3,799,500	2,127,500	23,108,250
	<b>314,346,095</b>	<b>148,360,909</b>	<b>156,410,141</b>	<b>157,701,445</b>	<b>111,120,031</b>	<b>887,938,621</b>
<b>SOURCE OF FUNDS</b>						
Capital Funds on Hand	100,573,461	32,151,883	31,039,472	32,494,000	36,898,000	233,156,816
Debenture Debt	132,740,508	78,492,155	88,116,163	100,403,594	59,451,000	459,203,420
ERF	14,007,304	8,113,618	6,698,610	6,923,650	5,635,531	41,378,713
Grants (Federal, Provincial)	17,738,814	3,577,478	4,843,001	7,464,781	379,000	34,003,074
Reserve Fund	38,814,045	24,995,775	25,487,895	10,415,420	8,556,500	108,269,635
Other	10,471,963	1,030,000	225,000	-	200,000	11,926,963
	<b>314,346,095</b>	<b>148,360,909</b>	<b>156,410,141</b>	<b>157,701,445</b>	<b>111,120,031</b>	<b>887,938,621</b>

## 2025 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE					SOURCE OF FUNDING						
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves
1.011	Board Expenditures	751,000					751,000			751,000			751,000
1.014	CAO / Corporate Services	5,754					5,754			5,754			5,754
1.015	Real Estate	-					-			-			-
1.016	Human Resources	9,590					9,590			9,590			9,590
1.017	Finance	30,182		100,000			130,182	100,000		30,182			130,182
1.018	Health & Capital Planning Strategies	-					-			-			-
1.022	Information Technology	3,800,453	120,000	50,000			3,970,453	3,775,105		195,348			3,970,453
1.024	GM - Planning & Protective Services	-					-			-			-
1.025	Corporate Emergency	14,000					14,000			14,000			14,000
1.027	First Nations Relations	-					-			-			-
1.105	Facilities Management	35,000	165,000				200,000			200,000			200,000
1.106	Facilities and Risk	300,000		465,000	25,000		790,000	300,000				490,000	790,000
1.107	Corporate Satellite Facilities			3,050,000			3,050,000					3,050,000	3,050,000
1.109	JDF Admin. Expenditures	-					-			-			-
1.110	SGI Admin. Expenditures	-					-			-			-
1.111	SSI Admin. Expenditures	24,900	-				24,900			24,900			24,900
1.118	Corporate Communications	116,701					116,701			5,754		110,947	116,701
1.123	Family Court Building			1,361,795			1,361,795	46,795			700,000	615,000	1,361,795
1.137	Galliano Island Community Use Building			42,000			42,000					42,000	42,000
1.141	SSI Public Library			140,000			140,000				110,000	30,000	140,000
1.226	Health Facilities - VIHA	440,000		3,687,760	75,000		4,202,760	1,057,760			835,000	2,310,000	4,202,760
1.235	SGI Small Craft Harbour Facilities			40,000	623,000		663,000	327,000			40,000	296,000	663,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				250,000		250,000	30,000			95,000	125,000	250,000
1.238A	Community Transit (SSI)				175,000		175,000	105,000			60,000	10,000	175,000
1.238B	Community Transportation (SSI)				871,000		871,000	235,000	-		536,000	100,000	871,000
1.280	Regional Parks	88,400	1,622,000	650,000	15,037,000	3,275,000	20,672,400	798,000	11,250,000	1,710,400	500,000	6,414,000	20,672,400
1.290	Royal Theatre	345,000		1,231,000			1,576,000	222,000			-	375,000	1,576,000
1.295	McPherson Theatre	122,000		781,500			903,500	227,500				676,000	903,500
1.297	Arts Grants and Development	-					-			-			-
1.309	Climate Action and Adaptation	1,433,257					1,433,257	668,236			765,021		1,433,257
1.310	Land Banking and Housing	5,000		26,053,000			26,058,000		22,000,000	5,000	2,778,000	1,275,000	26,058,000
1.313	Animal Care Services	23,000	50,000	100,000	45,000		218,000	155,000		63,000			218,000
1.318	Building Inspection	72,000	125,000				197,000			197,000			197,000
1.323	ByLaw Services	4,000	75,000				79,000			79,000			79,000
1.324	Regional Planning Services	48,000					48,000			48,000			48,000
1.325	Community Planning	43,290			550,000		593,290			43,290	550,000		593,290
1.326	Foodland Access	175,000					175,000					175,000	175,000
1.335	Geo-Spatial Referencing	250,000					250,000			250,000			250,000
1.350	Willis Point Fire	72,250	60,000	20,000			152,250	40,250		70,000		42,000	152,250
1.352	South Galliano Fire	45,200	120,000				165,200	5,000		125,200		35,000	165,200
1.353	Otter Point Fire	15,000	-	50,000			65,000			15,000		50,000	65,000
1.356	Pender Island Fire	5,000		35,000			40,000			5,000		35,000	40,000
1.357	East Sooke Fire	52,500	450,000				502,500	-		502,500		-	502,500
1.358	Port Renfrew Fire	47,000		10,000			57,000	15,000		32,000		10,000	57,000
1.359	North Galliano Fire	180,000		20,000			200,000			180,000		20,000	200,000
1.360	Shirley Fire Department	10,000					10,000			10,000			10,000
1.370	JDF Emergency Program	4,100					4,100			4,100			4,100
1.371	SSI Emergency Program	31,700					31,700			1,700	10,000	20,000	31,700
1.372	Emergency Planning Coordination	2,500	-				2,500			2,500			2,500
1.373	SGI Emergency Program	78,000					78,000	53,000				25,000	78,000
1.375	Hazardous Material Incident Response	75,000	-				75,000			75,000			75,000
1.377	JDF Search and Rescue		205,000				205,000			92,000		113,000	205,000
1.405	JDF EA Community Parks & Recreation	45,000			412,000	100,000	557,000	292,000			265,000		557,000
1.408	JDF EA Community Recreation			100,000	25,000		125,000				125,000		125,000
1.40X	SEAPARC	523,750		822,250	1,157,000		2,503,000	104,000	1,300,000	393,250	79,000	626,750	2,503,000
1.44x	Panorama Recreation	1,583,433	137,000	4,949,086	3,063,793		9,733,312	209,186	3,403,000	1,141,233	2,137,293	2,842,600	9,733,312
1.455	SSI Community Parks	50,000	90,000		305,000		445,000	155,000		45,000	200,000	5,000	445,000
1.458	SSI Community Recreation	30,000			260,000		290,000			5,000	150,000	135,000	290,000
1.459	SSI Park Land & Rec Programs	50,000	-	943,000	570,000	120,000	1,683,000	805,000	-	40,000	325,000	378,000	1,683,000
1.465	Satuma Island Community Parks				52,000		52,000	2,000				50,000	52,000
1.475	Mayne Island Community Parks	9,500		92,734	31,000		133,234	26,734			45,000	61,500	133,234
1.485	Pender Island Community Parks	7,000			2,234,101	50,000	2,291,101	548,834			1,015,000	352,267	2,291,101
1.495	Galliano Community Parks	2,616			91,037		93,653	31,037		2,616		60,000	93,653

## 2025 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING						
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debtenture Debt	Equipment Repl Fund	Grants	Other	Capital Reserves	TOTAL
1.521	Environmental Resource Management	455,000			27,918,523	-	28,373,523	14,018,523	8,650,000	455,000			5,250,000	28,373,523
1.523	Port Renfrew Refuse Disposal				334,500		334,500	292,500					42,000	334,500
1.575	Environmental Administration Services	6,000					6,000			6,000				6,000
1.576	Environmental Engineering Services	40,000	155,000				195,000	45,000		150,000				195,000
1.577	Wastewater Operations	55,000	1,537,000				1,592,000			1,592,000	-			1,592,000
1.578	Environmental Protection	438,971	180,000				618,971	300,000		318,971				618,971
1.579	Environmental Water Quality	10,766					10,766			10,766				10,766
1.911	911 Call Answer	-					-			-				-
2.610	Saanich Peninsula Water Supply	660,000			16,140,000		16,800,000		12,900,000	240,000		100,000	3,560,000	16,800,000
2.620	Highland Water (SSI)				10,000		10,000	10,000						10,000
2.621	Highland & Fernwood Water (SSI)				1,119,000		1,119,000	170,500	790,000		40,000		118,500	1,119,000
2.622	Cedars of Tuam Water (SSI)	15,000			116,000		131,000	15,000	-		92,000		24,000	131,000
2.624	Beddis Water (SSI)	19,000			400,000		419,000	54,000	220,000		-		145,000	419,000
2.626	Fulford Water (SSI)	161,000			86,000		247,000	98,000	-		90,000		59,000	247,000
2.628	Cedar Lane Water (SSI)				343,000		343,000	80,000	143,000		110,000		10,000	343,000
2.630	Magic Lake Estates Water (Pender)				270,000		270,000	120,000	-				150,000	270,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			780,000		780,000	270,000	460,000		30,000		20,000	780,000
2.642	Skana Water (Mayne)	60,000			42,000		102,000	27,000	50,000				25,000	102,000
2.650	Port Renfrew Water	-			185,000		185,000	175,000	-		-		10,000	185,000
2.665	Sticks Allison Water (Galliano)				5,000		5,000		-		-		5,000	5,000
2.667	Surfside Park Estates (Mayne)	20,000			72,500		92,500		50,000				42,500	92,500
2.670	Regional Water Supply	13,708,500	2,091,250	11,251,000	46,729,000	33,580,000	107,359,750	53,553,000	40,500,000	1,376,250	6,000,000	5,930,500		107,359,750
2.680	JDF Water Distribution	830,000	1,755,000	125,000	23,928,000		26,638,000	18,301,000	4,700,000	1,670,000		375,000	1,592,000	26,638,000
2.682	Seagirt Water System				-		-		-					-
2.691	Wilderness Mountain Water Service	20,000			54,000		74,000	4,000	-		50,000		20,000	74,000
3.701	Millstream Site Remediation			658,000			658,000	401,500			256,500			658,000
3.705	SSI Septage / Composting				319,196		319,196	75,000	120,000		60,000	33,196	31,000	319,196
3.718	Saanich Peninsula Wastewater	1,090,000			4,505,000		5,595,000		3,000,000	1,023,000	-		1,572,000	5,595,000
3.750	L.W.M.P. - Core and West Shore				1,888,000		1,888,000	788,000	1,100,000					1,888,000
3.798C	Debt - Core Area Wastewater Treatment Program	50,000			28,374,508		28,424,508	200,000	21,503,508	791,000			5,930,000	28,424,508
3.810	Ganges Sewer Utility (SSI)	539,248	77,000		310,000		926,248	764,000	-		75,000		87,248	926,248
3.820	Malview Sewer Utility (SSI)				1,713,000		1,713,000	102,000	601,000		950,000		60,000	1,713,000
3.830	Magic Lake Sewer Utility (Pender)	60,000			400,000		460,000	200,000	-		200,000		60,000	460,000
3.850	Port Renfrew Sewer				190,000		190,000	175,000	-				15,000	190,000
<b>Total</b>		<b>29,294,562</b>	<b>9,014,250</b>	<b>56,170,125</b>	<b>182,084,158</b>	<b>37,783,000</b>	<b>314,346,095</b>	<b>100,573,461</b>	<b>132,740,508</b>	<b>14,007,304</b>	<b>17,738,814</b>	<b>10,471,963</b>	<b>38,814,045</b>	<b>314,346,095</b>

## 2026 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING					
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves
1.011	Board Expenditures	55,000					55,000			55,000			
1.014	CAO / Corporate Services	17,262					17,262			17,262			
1.015	Real Estate	1,918					1,918			1,918			
1.016	Human Resources	349,736					349,736			3,836			345,900
1.017	Finance	32,754		-			32,754	-		32,754			
1.018	Health & Capital Planning Strategies	3,836					3,836			3,836			
1.022	Information Technology	3,199,688	-	-			3,199,688	3,149,000		50,688			
1.024	GM - Planning & Protective Services	2,125					2,125			2,125			
1.025	Corporate Emergency	7,000					7,000			7,000			
1.027	First Nations Relations	4,043					4,043			4,043			
1.105	Facilities Management	10,000	75,000				85,000			85,000			
1.106	Facilities and Risk	-		370,000	-		370,000	-					370,000
1.107	Corporate Satellite Facilities			-			-						-
1.109	JDF Admin. Expenditures	2,000					2,000			2,000			
1.110	SGI Admin. Expenditures	2,800					2,800			2,800			
1.111	SSI Admin. Expenditures	15,900	-				15,900			15,900			
1.118	Corporate Communications	11,508					11,508			11,508			-
1.123	Family Court Building			-			-	-				-	-
1.137	Galiano Island Community Use Building			-			-					-	-
1.141	SSI Public Library			10,000			10,000				-		10,000
1.226	Health Facilities - VIHA	-		937,500	-		937,500	-				200,000	737,500
1.235	SGI Small Craft Harbour Facilities			-	360,000		360,000	50,000			35,000		275,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				60,000		60,000	-			-		60,000
1.238A	Community Transit (SSI)				70,000		70,000	-			55,000		15,000
1.238B	Community Transportation (SSI)				1,640,000		1,640,000	-	320,000		1,095,000		225,000
1.280	Regional Parks	147,700	655,000	600,000	14,790,000	2,000,000	18,192,700	-	12,000,000	802,700	-		5,390,000
1.290	Royal Theatre	55,000		1,043,000			1,098,000	-			380,000	380,000	338,000
1.295	McPherson Theatre	44,000		238,000			282,000	-					282,000
1.297	Arts Grants and Development	3,800					3,800			3,800			
1.309	Climate Action and Adaptation	792,961					792,961	211,483			561,478		
1.310	Land Banking and Housing	10,000		500,000			510,000		500,000	10,000	-	-	
1.313	Animal Care Services	5,000	50,000	-	-		55,000	-		55,000			
1.318	Building Inspection	6,000	60,000				66,000			66,000			
1.323	ByLaw Services	4,000	75,000				79,000			79,000			
1.324	Regional Planning Services	8,000					8,000			8,000			
1.325	Community Planning	-		-			-			-	-		-
1.326	Foodland Access	-		-			-			-	-		-
1.335	Geo-Spatial Referencing	10,000					10,000			10,000			
1.350	Willis Point Fire	6,000		-			6,000	-		6,000			-
1.352	South Galiano Fire	45,800	-				45,800	-		10,800			35,000
1.353	Otter Point Fire	20,000	300,000	50,000			370,000			320,000			50,000
1.356	Pender Island Fire	80,000		30,000			110,000			80,000			30,000
1.357	East Sooke Fire	65,160	-				65,160	3,300		53,860			8,000
1.358	Port Renfrew Fire	16,000		-			16,000	-		16,000			-
1.359	North Galiano Fire	-		-			-			-			-
1.360	Shirley Fire Department	12,380					12,380			12,380			
1.370	JDF Emergency Program	-		-			-			-			-
1.371	SSI Emergency Program	18,000					18,000			1,000	12,000		5,000
1.372	Emergency Planning Coordination	2,500	-				2,500			2,500			
1.373	SGI Emergency Program	-		-			-	-		-			-
1.375	Hazardous Material Incident Response	-	-				-			-			-
1.377	JDF Search and Rescue	-	-				-			-		-	-
1.405	JDF EA Community Parks & Recreation	-		-		-	-	-		-			-
1.408	JDF EA Community Recreation	-		-		-	-			-			-
1.40X	SEAPARC	189,250		2,205,500	33,750		2,428,500	-	1,850,000	174,250	175,000		229,250
1.44x	Panorama Recreation	483,909	-	573,000	-		1,056,909	-	-	483,909	-		573,000
1.455	SSI Community Parks	15,000	-		30,000		45,000	-		15,000	-	-	30,000
1.458	SSI Community Recreation	10,000			2,500		12,500			5,000	-		7,500
1.459	SSI Park Land & Rec Programs	50,000	25,000	2,581,155	-	50,000	2,706,155	-	2,496,155	40,000	70,000	-	100,000
1.465	Saturna Island Community Parks				8,225		8,225	2,000					6,225
1.475	Mayne Island Community Parks	9,000		18,000	-		27,000				-		27,000
1.485	Pender Island Community Parks	25,000			120,000	-	145,000	2,100				50,000	92,900
1.495	Galiano Community Parks	2,000			10,000		12,000	-		2,000			10,000
1.521	Environmental Resource Management	385,000			11,125,000	1,000,000	12,510,000	125,000	2,350,000	385,000			9,650,000
1.523	Port Renfrew Refuse Disposal			27,500			27,500	-					27,500
1.575	Environmental Administration Services	6,000					6,000			6,000			



## 2026 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING						TOTAL
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves	
1.576	Environmental Engineering Services	40,000	55,000				95,000	-		95,000				95,000
1.577	Wastewater Operations	70,000	900,000				970,000			970,000	-			970,000
1.578	Environmental Protection	126,269	60,000				186,269	50,000		136,269				186,269
1.579	Environmental Water Quality	6,480					6,480			6,480				6,480
1.911	911 Call Answer	1,000,000					1,000,000			1,000,000				1,000,000
2.610	Saanich Peninsula Water Supply	300,000			1,569,000		1,869,000		-	200,000		-	1,669,000	1,869,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)				1,945,000		1,945,000	-	1,800,000		-		145,000	1,945,000
2.622	Cedars of Tuam Water (SSI)	-			885,000		885,000	5,000	835,000		10,000		35,000	885,000
2.624	Beddis Water (SSI)	-			393,000		393,000	-	340,000		-		53,000	393,000
2.626	Fulford Water (SSI)	-			415,000		415,000	-	390,000		-		25,000	415,000
2.628	Cedar Lane Water (SSI)				189,000		189,000	-	124,000		15,000		50,000	189,000
2.630	Magic Lake Estates Water (Pender)				222,000		222,000	-	-				222,000	222,000
2.640	Lyall Harbour Boat Cove Water (Saturna)	58,000			25,000		83,000	-	83,000		-		-	83,000
2.642	Skana Water (Mayne)	740,000			35,000		775,000	-	745,000				30,000	775,000
2.650	Port Renfrew Water	-			30,000		30,000	-	-		-		30,000	30,000
2.665	Sticks Allison Water (Gallano)				30,000		30,000		-		30,000		-	30,000
2.667	Surfside Park Estates (Mayne)	-			1,550,000		1,550,000		1,550,000				-	1,550,000
2.670	Regional Water Supply	3,907,500	773,000	540,000	36,070,000	4,080,000	45,370,500	19,497,500	24,700,000	773,000	-	400,000		45,370,500
2.680	JDF Water Distribution	217,500	774,000	40,000	13,751,000		14,782,500	8,951,500	4,100,000	774,000		-	957,000	14,782,500
2.682	Seagirt Water System				-		-		-					-
2.691	Wilderness Mountain Water Service	-			50,000		50,000	-	40,000		-		10,000	50,000
3.701	Millstream Site Remediation			-			-	-					-	-
3.705	SSI Septage / Composting				2,330,000		2,330,000	-	2,280,000		40,000	-	10,000	2,330,000
3.718	Saanich Peninsula Wastewater	1,755,000			1,100,000		2,855,000		2,070,000	415,000	-		370,000	2,855,000
3.750	L.W.M.P. - Core and West Shore				3,200,000		3,200,000	-	3,200,000					3,200,000
3.798C	Debt - Core Area Wastewater Treatment Program	250,000			16,235,000		16,485,000	-	13,235,000	800,000			2,450,000	16,485,000
3.810	Ganges Sewer Utility (SSI)	-	-		1,980,000		1,980,000	105,000	1,575,000		300,000		-	1,980,000
3.820	Maliview Sewer Utility (SSI)				2,698,000		2,698,000	-	1,909,000		779,000		10,000	2,698,000
3.830	Magic Lake Sewer Utility (Pender)	-			-		-	-	-		-		-	-
3.850	Port Renfrew Sewer				-		-	-	-				-	-
<b>Total</b>		<b>14,713,779</b>	<b>3,802,000</b>	<b>9,736,155</b>	<b>112,978,975</b>	<b>7,130,000</b>	<b>148,360,909</b>	<b>32,151,883</b>	<b>78,492,155</b>	<b>8,113,618</b>	<b>3,577,478</b>	<b>1,030,000</b>	<b>24,995,775</b>	<b>148,360,909</b>

## 2027 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING					
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves
1.011	Board Expenditures	-	-	-	-	-	-	-	-	-	-	-	-
1.014	CAO / Corporate Services	15,965	-	-	-	-	15,965	-	-	15,965	-	-	-
1.015	Real Estate	-	-	-	-	-	-	-	-	-	-	-	-
1.016	Human Resources	725,710	-	-	-	-	725,710	-	-	9,590	-	-	716,120
1.017	Finance	49,321	-	-	-	-	49,321	-	-	49,321	-	-	-
1.018	Health & Capital Planning Strategies	1,918	-	-	-	-	1,918	-	-	1,918	-	-	-
1.022	Information Technology	883,637	-	-	-	-	883,637	840,000	-	43,637	-	-	-
1.024	GM - Planning & Protective Services	3,836	-	-	-	-	3,836	-	-	3,836	-	-	-
1.025	Corporate Emergency	-	-	-	-	-	-	-	-	-	-	-	-
1.027	First Nations Relations	5,754	-	-	-	-	5,754	-	-	5,754	-	-	-
1.105	Facilities Management	10,000	75,000	-	-	-	85,000	-	-	85,000	-	-	-
1.106	Facilities and Risk	-	-	2,540,000	-	-	2,540,000	-	-	-	-	-	2,540,000
1.107	Corporate Satellite Facilities	-	-	-	-	-	-	-	-	-	-	-	-
1.109	JDF Admin. Expenditures	-	-	-	-	-	-	-	-	-	-	-	-
1.110	SGI Admin. Expenditures	-	-	-	-	-	-	-	-	-	-	-	-
1.111	SSI Admin. Expenditures	85,900	-	-	-	-	85,900	-	-	85,900	-	-	-
1.118	Corporate Communications	3,836	-	-	-	-	3,836	-	-	3,836	-	-	-
1.123	Family Court Building	-	-	-	-	-	-	-	-	-	-	-	-
1.137	Galliano Island Community Use Building	-	-	-	-	-	-	-	-	-	-	-	-
1.141	SSI Public Library	-	-	10,000	-	-	10,000	-	-	-	-	-	10,000
1.226	Health Facilities - VIHA	-	-	-	-	-	-	-	-	-	-	-	-
1.235	SGI Small Craft Harbour Facilities	-	-	-	239,000	-	239,000	-	-	-	-	-	239,000
1.236	SSI Small Craft Harbour (Fernwood Dock)	-	-	-	10,000	-	10,000	-	-	-	-	-	10,000
1.238A	Community Transit (SSI)	-	-	-	70,000	-	70,000	-	-	-	55,000	-	15,000
1.238B	Community Transportation (SSI)	-	-	-	30,000	-	30,000	-	-	-	-	-	30,000
1.280	Regional Parks	82,800	890,000	500,000	15,120,000	2,000,000	18,592,800	-	12,000,000	972,800	-	-	5,620,000
1.290	Royal Theatre	-	-	-	-	-	-	-	-	-	-	-	-
1.295	McPherson Theatre	-	-	190,000	-	-	190,000	-	-	-	-	-	190,000
1.297	Arts Grants and Development	-	-	-	-	-	-	-	-	-	-	-	-
1.309	Climate Action and Adaptation	164,023	-	-	-	-	164,023	43,745	-	-	120,278	-	-
1.310	Land Banking and Housing	-	-	-	-	-	-	-	-	-	-	-	-
1.313	Animal Care Services	13,000	50,000	-	-	-	63,000	-	-	63,000	-	-	-
1.318	Building Inspection	6,000	60,000	-	-	-	66,000	-	-	66,000	-	-	-
1.323	ByLaw Services	4,000	25,000	-	-	-	29,000	-	-	29,000	-	-	-
1.324	Regional Planning Services	3,000	-	-	-	-	3,000	-	-	3,000	-	-	-
1.325	Community Planning	2,700	-	-	-	-	2,700	-	-	2,700	-	-	-
1.326	Foodland Access	-	-	-	-	-	-	-	-	-	-	-	-
1.335	Geo-Spatial Referencing	10,000	-	-	-	-	10,000	-	-	10,000	-	-	-
1.350	Willis Point Fire	6,000	-	-	-	-	6,000	-	-	6,000	-	-	-
1.352	South Galliano Fire	44,700	-	-	-	-	44,700	-	-	9,700	-	-	35,000
1.353	Otter Point Fire	20,000	-	50,000	-	-	70,000	-	-	20,000	-	-	50,000
1.356	Pender Island Fire	20,000	-	15,000	-	-	35,000	-	-	20,000	-	-	15,000
1.357	East Sooke Fire	34,227	625,000	-	-	-	659,227	-	-	651,227	-	-	8,000
1.358	Port Renfrew Fire	16,000	-	-	-	-	16,000	-	-	16,000	-	-	-
1.359	North Galliano Fire	-	-	-	-	-	-	-	-	-	-	-	-
1.360	Shirley Fire Department	10,000	-	-	-	-	10,000	-	-	10,000	-	-	-
1.370	JDF Emergency Program	-	-	-	-	-	-	-	-	-	-	-	-
1.371	SSI Emergency Program	10,900	-	-	-	-	10,900	-	-	6,900	4,000	-	-
1.372	Emergency Planning Coordination	-	70,000	-	-	-	70,000	-	-	70,000	-	-	-
1.373	SGI Emergency Program	-	-	-	-	-	-	-	-	-	-	-	-
1.375	Hazardous Material Incident Response	-	300,000	-	-	-	300,000	-	-	300,000	-	-	-
1.377	JDF Search and Rescue	-	-	-	-	-	-	-	-	-	-	-	-
1.405	JDF EA Community Parks & Recreation	-	-	-	-	-	-	-	-	-	-	-	-
1.408	JDF EA Community Recreation	-	-	-	-	-	-	-	-	-	-	-	-
1.40X	SEAPARC	1,628,100	-	254,500	35,000	-	1,917,600	-	-	112,100	1,500,000	-	305,500
1.44x	Panorama Recreation	360,400	-	3,395,000	350,000	-	4,105,400	-	-	260,400	-	-	3,845,000
1.455	SSI Community Parks	35,000	90,000	-	30,000	-	155,000	-	-	30,000	75,000	-	50,000
1.458	SSI Community Recreation	10,000	-	-	2,500	-	12,500	-	-	5,000	-	-	7,500
1.459	SSI Park Land & Rec Programs	50,000	-	10,000	-	50,000	110,000	-	-	40,000	-	-	70,000
1.465	Saturna Island Community Parks	-	-	-	7,502	-	7,502	1,727	-	-	-	-	5,775
1.475	Mayne Island Community Parks	-	-	-	-	-	-	-	-	-	-	-	-
1.485	Pender Island Community Parks	-	-	-	25,000	-	25,000	-	-	-	-	-	25,000
1.495	Galliano Community Parks	1,000	-	-	3,000	-	4,000	-	-	1,000	-	-	3,000
1.521	Environmental Resource Management	385,000	-	-	6,600,000	-	6,985,000	-	-	385,000	-	-	6,600,000
1.523	Port Renfrew Refuse Disposal	-	-	-	-	-	-	-	-	-	-	-	-
1.575	Environmental Administration Services	9,000	-	-	-	-	9,000	-	-	9,000	-	-	-

## 2027 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING					
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves
1.576	Environmental Engineering Services	40,000	-				40,000	-		40,000			
1.577	Wastewater Operations	75,000	615,000				690,000			690,000	-		
1.578	Environmental Protection	85,309	-				85,309	-		85,309			
1.579	Environmental Water Quality	14,717					14,717			14,717			
1.911	911 Call Answer	-					-			-			
2.610	Saanich Peninsula Water Supply	300,000			1,950,000		2,250,000		-	200,000		-	2,050,000
2.620	Highland Water (SSI)				-		-	-					
2.621	Highland & Fernwood Water (SSI)				3,801,000		3,801,000	-	3,750,000				51,000
2.622	Cedars of Tuam Water (SSI)	-			470,000		470,000	-	435,000				35,000
2.624	Beddis Water (SSI)	-			2,117,000		2,117,000	-	2,117,000				-
2.626	Fulford Water (SSI)	-			1,550,000		1,550,000	-	1,500,000		40,000		10,000
2.628	Cedar Lane Water (SSI)				340,000		340,000	-	250,000		-		90,000
2.630	Magic Lake Estates Water (Pender)				275,000		275,000	-	200,000				75,000
2.640	Lyall Harbour Boat Cove Water (Saturna)	-			50,000		50,000	-	50,000		-		-
2.642	Skana Water (Mayne)	-			30,000		30,000	-	30,000				-
2.650	Port Renfrew Water	50,000			2,100,000		2,150,000	-	916,667		1,233,333		-
2.665	Sticks Allison Water (Galliano)				30,000		30,000		-		-		30,000
2.667	Surfside Park Estates (Mayne)	-			400,000		400,000		400,000				-
2.670	Regional Water Supply	3,650,000	855,000	100,000	57,595,000	975,000	63,175,000	20,895,000	41,200,000	855,000	-	225,000	-
2.680	JDF Water Distribution	225,000	710,000	100,000	14,441,000		15,476,000	9,259,000	5,400,000	710,000		-	107,000
2.682	Seagirt Water System				-		-		-				-
2.691	Wilderness Mountain Water Service	-			733,200		733,200	-	733,200		-		-
3.701	Millstream Site Remediation				-		-	-			-		-
3.705	SSI Septage / Composting				82,500		82,500	-	82,500		-	-	-
3.718	Saanich Peninsula Wastewater	1,580,000			950,000		2,530,000		550,000	200,000	1,080,000		700,000
3.750	L.W.M.P. - Core and West Shore				3,200,000		3,200,000	-	3,200,000				-
3.798C	Debt - Core Area Wastewater Treatment Program	-			15,795,000		15,795,000	-	13,495,000	500,000			1,800,000
3.810	Ganges Sewer Utility (SSI)	-	-		2,552,186		2,552,186	-	1,806,796		735,390		10,000
3.820	Malview Sewer Utility (SSI)				-		-	-	-		-		-
3.830	Magic Lake Sewer Utility (Pender)	-			120,000		120,000	-	-		-		120,000
3.850	Port Renfrew Sewer				20,000		20,000	-	-				20,000
<b>Total</b>		<b>10,731,753</b>	<b>4,365,000</b>	<b>7,164,500</b>	<b>131,123,888</b>	<b>3,025,000</b>	<b>156,410,141</b>	<b>31,039,472</b>	<b>88,116,163</b>	<b>6,698,610</b>	<b>4,843,001</b>	<b>225,000</b>	<b>25,487,895</b>

## 2028 - CAPITAL EXPENDITURE PLAN

Schedule B

Making a difference...together		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves	TOTAL
1.011	Board Expenditures	-					-			-				-
1.014	CAO / Corporate Services	17,262					17,262			17,262				17,262
1.015	Real Estate	1,918					1,918			1,918				1,918
1.016	Human Resources	128,446					128,446			13,426			115,020	128,446
1.017	Finance	49,321		-			49,321	-		49,321				49,321
1.018	Health & Capital Planning Strategies	1,918					1,918			1,918				1,918
1.022	Information Technology	109,184	-	-			109,184	60,000		49,184				109,184
1.024	GM - Planning & Protective Services	1,918					1,918			1,918				1,918
1.025	Corporate Emergency	5,000					5,000			5,000				5,000
1.027	First Nations Relations	1,918					1,918			1,918				1,918
1.105	Facilities Management	10,000	-				10,000			10,000				10,000
1.106	Facilities and Risk	-		140,000	-		140,000	-					140,000	140,000
1.107	Corporate Satellite Facilities			-			-						-	-
1.109	JDF Admin. Expenditures	-					-			-				-
1.110	SGI Admin. Expenditures	5,000					5,000			5,000				5,000
1.111	SSI Admin. Expenditures	6,100	-				6,100			6,100				6,100
1.118	Corporate Communications	3,836					3,836			3,836			-	3,836
1.123	Family Court Building			-			-	-				-	-	-
1.137	Galiano Island Community Use Building			-			-						-	-
1.141	SSI Public Library			25,000			25,000				-		25,000	25,000
1.226	Health Facilities - VIHA	-		-	-		-	-			-	-	-	-
1.235	SGI Small Craft Harbour Facilities			-	100,000		100,000				-		100,000	100,000
1.236	SSI Small Craft Harbour (Fernwood Dock)				10,000		10,000	-					10,000	10,000
1.238A	Community Transit (SSI)				70,000		70,000	-			55,000		15,000	70,000
1.238B	Community Transportation (SSI)				485,000		485,000	-	135,000		320,000		30,000	485,000
1.280	Regional Parks	94,400	1,328,000	750,000	14,645,000	2,000,000	18,817,400	-	15,000,000	1,197,400			2,620,000	18,817,400
1.290	Royal Theatre	16,500		-			16,500				-	-	16,500	16,500
1.295	McPherson Theatre	16,500		-			16,500	-					16,500	16,500
1.297	Arts Grants and Development	-					-			-				-
1.309	Climate Action and Adaptation	-					-	-			-			-
1.310	Land Banking and Housing	-		-			-		-	-	-	-		-
1.313	Animal Care Services	5,000	50,000	-	-		55,000	-		55,000				55,000
1.318	Building Inspection	-	-				-			-				-
1.323	ByLaw Services	4,000	75,000				79,000			79,000				79,000
1.324	Regional Planning Services	4,000					4,000			4,000				4,000
1.325	Community Planning	-			-		-			-	-			-
1.326	Foodland Access	300,000					300,000						300,000	300,000
1.335	Geo-Spatial Referencing	10,000					10,000			10,000				10,000
1.350	Willis Point Fire	6,000		-			6,000	-		6,000			-	6,000
1.352	South Galiano Fire	10,000	-				10,000	-		10,000			-	10,000
1.353	Otter Point Fire	20,000	600,000	-			620,000			620,000			-	620,000
1.356	Pender Island Fire	100,000		15,000			115,000			100,000			15,000	115,000
1.357	East Sooke Fire	94,102	-				94,102	-		94,102			-	94,102
1.358	Port Renfrew Fire	16,000		-			16,000	-		16,000			-	16,000
1.359	North Galiano Fire	-		-			-			-			-	-
1.360	Shirley Fire Department	10,000					10,000			10,000				10,000
1.370	JDF Emergency Program	-					-			-				-
1.371	SSI Emergency Program	14,500					14,500			2,500	2,000		10,000	14,500
1.372	Emergency Planning Coordination	-	-				-			-				-
1.373	SGI Emergency Program	-					-	-					-	-
1.375	Hazardous Material Incident Response	-	-				-			-				-
1.377	JDF Search and Rescue	-					-			-		-		-
1.405	JDF EA Community Parks & Recreation	-			-	-	-	-			-			-
1.408	JDF EA Community Recreation		-	-	-		-							-
1.40X	SEAPARC	153,650		201,000	35,500		390,150	-	45,000	92,150	-		253,000	390,150
1.44x	Panorama Recreation	525,207	-	525,000	-		1,050,207		-	495,207	-		555,000	1,050,207
1.455	SSI Community Parks	15,000	-		30,000		45,000	-		15,000	-	-	30,000	45,000
1.458	SSI Community Recreation	10,000			2,500		12,500			5,000	-		7,500	12,500
1.459	SSI Park Land & Rec Programs	50,000	-	10,000	85,000	50,000	195,000	-	-	40,000	-	-	155,000	195,000
1.465	Saturna Island Community Parks				4,000		4,000						4,000	4,000
1.475	Mayne Island Community Parks	-		-	-		-	-			-		-	-
1.485	Pender Island Community Parks	25,000			10,000	-	35,000	-			-	-	35,000	35,000
1.495	Galiano Community Parks	-			35,900		35,900			-			35,900	35,900
1.521	Environmental Resource Management	385,000			2,350,000	-	2,735,000	-	350,000	635,000			1,750,000	2,735,000
1.523	Port Renfrew Refuse Disposal				-		-	-					-	-
1.575	Environmental Administration Services	6,000					6,000			6,000				6,000

## 2028 - CAPITAL EXPENDITURE PLAN

Schedule B

Making a difference...together		CAPITAL EXPENDITURE						SOURCE OF FUNDING						
Service #	Service Name	Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves	TOTAL
1.576	Environmental Engineering Services	40,000	65,000				105,000	-		105,000				105,000
1.577	Wastewater Operations	155,000	436,500				591,500			591,500	-			591,500
1.578	Environmental Protection	136,175	-				136,175	-		136,175				136,175
1.579	Environmental Water Quality	6,815					6,815			6,815				6,815
1.911	911 Call Answer	-					-			-				-
2.610	Saanich Peninsula Water Supply	300,000			1,100,000		1,400,000		-	200,000		-	1,200,000	1,400,000
2.620	Highland Water (SSI)				-		-	-						-
2.621	Highland & Fernwood Water (SSI)				2,715,000		2,715,000	-	2,665,000		40,000		10,000	2,715,000
2.622	Cedars of Tuam Water (SSI)	-			460,000		460,000	-	435,000		20,000		5,000	460,000
2.624	Beddis Water (SSI)	-			2,830,000		2,830,000	-	2,780,000		40,000		10,000	2,830,000
2.626	Fulford Water (SSI)	-			1,500,000		1,500,000	-	1,500,000		-		-	1,500,000
2.628	Cedar Lane Water (SSI)				680,000		680,000	-	645,000		-		35,000	680,000
2.630	Magic Lake Estates Water (Pender)				860,000		860,000	-	800,000				60,000	860,000
2.640	Lyall Harbour Boat Cove Water (Saturna)	-			270,000		270,000	-	250,000		-		20,000	270,000
2.642	Skana Water (Mayne)	-			65,000		65,000	-	50,000				15,000	65,000
2.650	Port Renfrew Water	200,000			400,000		600,000	-	600,000		-		-	600,000
2.665	Sticks Allison Water (Galiano)				20,000		20,000		-		-		20,000	20,000
2.667	Surfside Park Estates (Mayne)	-			50,000		50,000		50,000				-	50,000
2.670	Regional Water Supply	2,230,500	495,000	40,000	76,520,000	2,645,000	81,930,500	22,655,500	58,780,000	495,000	-	-		81,930,500
2.680	JDF Water Distribution	215,500	750,000	40,000	9,800,000		10,805,500	9,778,500	-	750,000		-	277,000	10,805,500
2.682	Seagirt Water System				-		-		-					-
2.691	Wilderness Mountain Water Service	-			6,632,000		6,632,000	-	-		6,632,000		-	6,632,000
3.701	Millstream Site Remediation				-	-	-	-			-			-
3.705	SSI Septage / Composting				-		-	-	-		-	-	-	-
3.718	Saanich Peninsula Wastewater	530,000			850,000		1,380,000		400,000	380,000	-		600,000	1,380,000
3.750	L.W.M.P. - Core and West Shore				1,500,000		1,500,000	-	1,500,000					1,500,000
3.798C	Debt - Core Area Wastewater Treatment Program	-			15,700,000		15,700,000	-	13,300,000	600,000			1,800,000	15,700,000
3.810	Ganges Sewer Utility (SSI)	-	-		474,375		474,375	-	118,594		355,781		-	474,375
3.820	Malview Sewer Utility (SSI)				-		-	-	-		-		-	-
3.830	Magic Lake Sewer Utility (Pender)	-			925,000		925,000	-	800,000		-		125,000	925,000
3.850	Port Renfrew Sewer				200,000		200,000	-	200,000				-	200,000
Total		6,046,670	3,799,500	1,746,000	141,414,275	4,695,000	157,701,445	32,494,000	100,403,594	6,923,650	7,464,781	-	10,415,420	157,701,445

## 2029 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING					
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves
1.011	Board Expenditures	20,000					20,000			20,000			
1.014	CAO / Corporate Services	7,672					7,672			7,672			
1.015	Real Estate	1,918					1,918			1,918			
1.016	Human Resources	23,836					23,836			3,836			20,000
1.017	Finance	43,567					43,567			43,567			
1.018	Health & Capital Planning Strategies	1,918					1,918			1,918			
1.022	Information Technology	109,184					109,184	60,000		49,184			
1.024	GM - Planning & Protective Services	1,918					1,918			1,918			
1.025	Corporate Emergency	-					-			-			
1.027	First Nations Relations	3,836					3,836			3,836			
1.105	Facilities Management	-					-			-			
1.106	Facilities and Risk	-		100,000			100,000						100,000
1.107	Corporate Satellite Facilities	-					-			-			
1.109	JDF Admin. Expenditures	-					-			-			
1.110	SGI Admin. Expenditures	-					-			-			
1.111	SSI Admin. Expenditures	6,000	65,000				71,000			71,000			
1.118	Corporate Communications	3,836					3,836			3,836			
1.123	Family Court Building	-					-			-			
1.137	Galiano Island Community Use Building	-					-			-			
1.141	SSI Public Library	-		6,000			6,000			-			6,000
1.226	Health Facilities - VIHA	-					-			-			-
1.235	SGI Small Craft Harbour Facilities	-			100,000		100,000			-			100,000
1.236	SSI Small Craft Harbour (Fernwood Dock)	-			10,000		10,000			-			10,000
1.238A	Community Transit (SSI)	-			70,000		70,000			-	55,000		15,000
1.238B	Community Transportation (SSI)	-			455,000		455,000		135,000		320,000		-
1.280	Regional Parks	412,000	920,000	1,150,000	12,275,000	2,000,000	16,757,000		13,000,000	1,032,000			2,725,000
1.290	Royal Theatre	-					-			-			-
1.295	McPherson Theatre	-					-			-			-
1.297	Arts Grants and Development	4,000					4,000			4,000			4,000
1.309	Climate Action and Adaptation	-					-			-			-
1.310	Land Banking and Housing	-					-			-			-
1.313	Animal Care Services	13,000	50,000				63,000			63,000			63,000
1.318	Building Inspection	6,000					6,000			6,000			6,000
1.323	ByLaw Services	4,000	25,000				29,000			29,000			29,000
1.324	Regional Planning Services	72,000					72,000			72,000			72,000
1.325	Community Planning	-					-			-			-
1.326	Foodland Access	-					-			-			-
1.335	Geo-Spatial Referencing	10,000					10,000			10,000			10,000
1.350	Willis Point Fire	10,000					10,000			10,000			-
1.352	South Galiano Fire	10,000					10,000			10,000			-
1.353	Otter Point Fire	20,000					20,000			20,000			-
1.356	Pender Island Fire	162,000		15,000			177,000			162,000			15,000
1.357	East Sooke Fire	19,484					19,484			19,484			-
1.358	Port Renfrew Fire	-					-			-			-
1.359	North Galiano Fire	-					-			-			-
1.360	Shirley Fire Department	12,380					12,380			12,380			12,380
1.370	JDF Emergency Program	-					-			-			-
1.371	SSI Emergency Program	5,800					5,800			1,800	4,000		-
1.372	Emergency Planning Coordination	-					-			-			-
1.373	SGI Emergency Program	-					-			-			-
1.375	Hazardous Material Incident Response	-					-			-			-
1.377	JDF Search and Rescue	-					-			-			-
1.405	JDF EA Community Parks & Recreation	-					-			-			-
1.408	JDF EA Community Recreation	-					-			-			-
1.40X	SEAPARC	596,100		711,500	36,500		1,344,100		426,000	170,100			748,000
1.44X	Panorama Recreation	926,845		450,000	40,000		1,416,845			926,845			490,000
1.455	SSI Community Parks	15,000			20,000		35,000			15,000			20,000
1.458	SSI Community Recreation	5,000			2,500		7,500			5,000			2,500
1.459	SSI Park Land & Rec Programs	60,000		10,000			70,000			50,000			20,000
1.465	Saturna Island Community Parks	-					-			-			-
1.475	Mayne Island Community Parks	-					-			-			-
1.485	Pender Island Community Parks	-			20,000		20,000			-			20,000
1.495	Galiano Community Parks	-			3,000		3,000			-			3,000

## 2029 - CAPITAL EXPENDITURE PLAN

Schedule B

Service #	Service Name	CAPITAL EXPENDITURE						SOURCE OF FUNDING					
		Equipment	Vehicles	Buildings	Engineered Structures	Land	TOTAL	Capital Funds on Hand	Debt	Equipment Repl Fund	Grants	Other	Capital Reserves
1.521	Environmental Resource Management	385,000			1,600,000	-	1,985,000	-	-	385,000			1,600,000
1.523	Port Renfrew Refuse Disposal				-		-	-					-
1.575	Environmental Administration Services	6,000					6,000			6,000			6,000
1.576	Environmental Engineering Services	40,000	-				40,000	-		40,000			40,000
1.577	Wastewater Operations	500,000	462,500				962,500			962,500	-		962,500
1.578	Environmental Protection	98,971	-				98,971	-		98,971			98,971
1.579	Environmental Water Quality	10,766					10,766			10,766			10,766
1.911	911 Call Answer	-					-			-			-
2.610	Saanich Peninsula Water Supply	100,000			525,000		625,000		-	200,000		-	425,000
2.620	Highland Water (SSI)				-		-	-					-
2.621	Highland & Fernwood Water (SSI)				2,665,000		2,665,000	-	2,665,000		-	-	2,665,000
2.622	Cedars of Tuam Water (SSI)	-			-		-	-	-		-	-	-
2.624	Beddis Water (SSI)	-			2,780,000		2,780,000	-	2,780,000		-	-	2,780,000
2.626	Fulford Water (SSI)	-			1,500,000		1,500,000	-	1,500,000		-	-	1,500,000
2.628	Cedar Lane Water (SSI)				645,000		645,000	-	645,000		-	-	645,000
2.630	Magic Lake Estates Water (Pender)				1,080,000		1,080,000	-	1,000,000			80,000	1,080,000
2.640	Lyall Harbour Boot Cove Water (Saturna)	-			500,000		500,000	-	500,000		-		500,000
2.642	Skana Water (Mayne)	-			100,000		100,000	-	100,000			-	100,000
2.650	Port Renfrew Water	-			350,000		350,000	-	350,000		-	-	350,000
2.665	Sticks Allison Water (Galliano)				50,000		50,000		50,000		-	-	50,000
2.667	Surfside Park Estates (Mayne)	-			450,000		450,000		450,000			-	450,000
2.670	Regional Water Supply	2,779,500	355,000	40,000	50,030,000	865,000	54,069,500	26,414,500	27,100,000	355,000	-	200,000	54,069,500
2.680	JDF Water Distribution	214,500	250,000	40,000	11,276,000		11,780,500	10,423,500	1,000,000	250,000		-	107,000
2.682	Seagirt Water System				-		-		-				-
2.691	Wilderness Mountain Water Service	-			-		-	-	-		-	-	-
3.701	Millstream Site Remediation				-		-	-	-		-	-	-
3.705	SSI Septage / Composting				-		-	-	-		-	-	-
3.718	Saanich Peninsula Wastewater	50,000			2,400,000		2,450,000		1,700,000	200,000	-		550,000
3.750	L.W.M.P. - Core and West Shore				-		-	-	-				-
3.798C	Debt - Core Area Wastewater Treatment Program	-			6,250,000		6,250,000	-	4,450,000	300,000			1,500,000
3.810	Ganges Sewer Utility (SSI)	-	-		-		-	-	-		-	-	-
3.820	Malview Sewer Utility (SSI)				-		-	-	-		-	-	-
3.830	Magic Lake Sewer Utility (Pender)	-			1,300,000		1,300,000	-	1,300,000		-	-	1,300,000
3.850	Port Renfrew Sewer				300,000		300,000	-	300,000			-	300,000
<b>Total</b>		<b>6,772,031</b>	<b>2,127,500</b>	<b>2,522,500</b>	<b>96,833,000</b>	<b>2,865,000</b>	<b>111,120,031</b>	<b>36,898,000</b>	<b>59,451,000</b>	<b>5,635,531</b>	<b>379,000</b>	<b>200,000</b>	<b>8,556,500</b>

REGULAR POSITIONS - ONGOING		Approved			Proposed				
Department/Division	2023	2024	2025	2026	2027	2028	2029	Community Need	IBC Reference
Executive Services									
Executive Operations	5.00	6.00	6.00	6.00	6.00	6.00	6.00	Open Government	12c-1.1 Support Division IBC (2026:1)
Corporate Communications	8.00	8.00	11.50	12.50	12.50	12.50	12.50		11b-1.2 Manager, Safety (2025:1)
Human Resources & Corporate Safety	14.00	17.00	18.00	21.00	23.00	23.00	23.00	People	11b-1.1 HRIS Talent Suite (2027:1) 11b-1.4 Corporate Recruiting (2026:2, 2027:1) 11b-3.1 Benefits, Wellness & Abilities Management (2026:1)
TOTAL EXECUTIVE SERVICES	27.00	31.00	35.50	39.50	41.50	41.50	41.50		
SSI Administration (Executive Svcs)									
SSI Administration	6.00	7.00	7.00	7.00	7.00	7.00	7.00	Local Government	16b-1.2 SSI Parks & Recreation Staffing (2025:0.3)
SSI Parks & Recreation	12.33	11.93	12.23	12.23	12.23	12.23	12.23		
TOTAL SSI ADMINISTRATION	18.33	18.93	19.23	19.23	19.23	19.23	19.23		
Electoral Area Services									
Electoral Area Services			2.00	2.00	2.00	2.00	2.00	Local Government	16e-5.1 Electoral Area Services Department Oversight (2025:2)
TOTAL ELECTORAL AREA SERVICES	0.00	0.00	2.00	2.00	2.00	2.00	2.00		
Corporate Services									
Administration, Legal and Risk Management	9.00	10.00	10.00	11.00	11.00	11.00	11.00	Business Systems & Processes	13a-1.4 Departmental Administrator - Paralegal & Legal Assistant (2026:1)
Privacy and Information Services	4.60	5.60	6.60	7.60	8.60	8.60	8.60	Business Systems & Processes	13a-3.1 M365 SharePoint Online Transition to IM (2025:1, 2026:1, 2027:1)
Legislative Services	4.00	4.00	4.00	4.00	4.00	4.00	4.00	First Nations	(2024 Approval) 15a-1.2 First Nations Relations Staffing (2025:1)
First Nations Relations	4.00	5.00	6.00	6.00	6.00	6.00	6.00		
Real Estate and SGI Administration	4.00	4.00	4.00	4.00	4.00	4.00	4.00		
TOTAL CORPORATE SERVICES	25.60	28.60	30.60	32.60	33.60	33.60	33.60		
Finance & Technology									
Administration and Corporate Finance	7.50	7.50	7.00	7.00	7.00	7.00	7.00	Business Systems & Processes	13c-1.3 Senior Financial Advisor (2025:1)
Financial Services	47.50	48.50	49.00	51.00	51.00	51.00	51.00		13d-1.1 Support Division IBC - Financial Services (2025:2, 2026:2) 13a-1.2 Manager of Procurement (2025:1) 13a-4.1 Data Architect (2026:1) 13a-4.5 Alternate Data Centre (2027:0.5) 13a-5.1 JIRA/Confluence Project (2025:0.5)
Technology & Digital Transformation	48.27	49.27	54.77	56.27	56.77	56.77	56.77	Business Systems & Processes	13a-5.2 MyCRD and Supporting Platforms (2025:1) 13a-6.2 Cybersecurity Risk Specialist (2025:1) 13a-6.3 Senior IT Administrative Coordinator - Conversion (2025:1) 13d-1.2 Support Division IBC - IT&GIS (2025:2, 2026:0.5)
Arts & Culture	3.00	3.00	3.00	3.00	3.00	3.00	3.00		
TOTAL FINANCE & TECHNOLOGY	106.27	108.27	113.77	117.27	117.77	117.77	117.77		
Integrated Water Services									
Administration	8.29	9.29	7.29	7.29	7.29	7.29	7.29	Business Systems & Processes	13b-2.1 Enterprise Asset Management System (2025:1) 6b-2.1 Corporate Fleet Mechanic (2025:1)
Corporate Asset & Maintenance Management	17.00	17.00	22.00	22.00	22.00	22.00	22.00		
Infrastructure Engineering	27.00	28.00	31.00	34.00	34.00	34.00	34.00	Climate Action	(2024 Approval) 2b-1.1 Dam Safety Program (2025:2, 2026:3) 2b-2.2 Capital Projects Resource (2025:1)
Wastewater Infrastructure Operations	74.50	74.50	76.50	76.50	76.50	76.50	76.50	Water	2b-2.3 Systems Maintenance Electronics Technologist (2025:1) 2b-2.4 Systems Maintenance Electrician (2025:1)
Water Infrastructure Operations	50.00	51.00	54.00	54.00	54.00	54.00	54.00	Water	(2024 Approval) 2b-1.1 Dam Safety Program (2025:1)
Watershed Protection	27.00	27.00	28.50	28.50	28.50	28.50	28.50	Water	2b-2.1 Utility Operator - Water Operations (2025:1) 2a-5.1 Seasonal Watershed Operators (2025:1.5)
TOTAL INTEGRATED WATER SERVICES	203.79	206.79	219.29	222.29	222.29	222.29	222.29		
Parks, Recreation & Environmental Services									
Administration	3.00	3.00	3.00	3.00	3.00	3.00	3.00	Climate Action	6a-1.1 Implement Climate Action Strategy 2026 (2026:1)
Climate Action Programs	5.00	5.00	5.00	6.00	6.00	6.00	6.00		
Environmental Protection	54.30	54.30	52.40	52.40	52.40	52.40	52.40	Water	2a-8.2 Water Quality Sampling Technician (2025:0.6) 2a-8.3 Laboratory Assistant (2025:1)
Environmental Resource Mgmt.	25.70	28.70	34.70	35.20	35.20	35.20	35.20	Solid Waste & Recycling	3a-1.3 Hartland 2100 (2025:3, 2026:0.5)
Facility Mgmt. & Engineering	25.00	26.00	27.00	27.00	27.00	27.00	27.00	Wastewater	1b-4.2 - Innovative Projects Work Unit (2025:2)
Panorama Recreation	36.85	37.75	39.75	39.75	39.75	39.75	39.75	Arts & Recreation	10c-1.3 Aquatic Program Assistant (2025:0.5) 10c-1.4 Maintain Recreation Staffing Levels (2025:1.5)
Regional Parks	77.00	77.00	83.40	83.40	83.40	83.40	83.40	Regional Parks	7c-4.1 Regional Parks Maintenance Workers (2025:6.4)
SEAPARC	19.10	20.10	20.60	20.60	20.60	20.60	20.60	Arts & Recreation	10c-2.1 Maintain SEAPARC Reception Staffing (2025:0.5)
TOTAL PARKS & ENVIRONMENTAL SERVICES	245.95	251.85	265.85	267.35	267.35	267.35	267.35		
Planning & Protective Services									
Administration	3.00	3.00	3.00	3.00	3.00	3.00	3.00	Local Government	16f-1.1 Maintaining Building Inspection Operations (2025:0.4)
Building Inspection	11.20	11.20	11.60	11.60	11.60	11.60	11.60		
Health & Capital Planning	2.00	2.00	2.00	2.00	2.00	2.00	2.00	Local Government	16g-3.2 Electoral Area Fire Services Compliance (2025:0.5) 16g-3.4 Bylaw Enforcement Staffing (2025:1, 2028:1)
JDFEA Services	4.30	4.30	4.30	4.30	4.30	4.30	4.30		
Protective Services	19.50	21.00	24.00	25.00	25.00	26.00	26.00	Solid Waste & Recycling	3a-1.3 Hartland 2100 (2025:0.5, 2026:1)
Regional Planning	8.00	8.00	9.00	9.00	9.00	9.00	9.00	Safety & Emergency Management	9a-2.1 Resiliency and Recovery Coordinator (2025:1)
Regional Housing	57.00	62.00	71.00	71.00	75.00	75.00	75.00	Housing & Health	4a-1.2 Transportation Service Implementation (2025:1) 5a-1.4 Maintaining CRHC Operations (2025:9, 2027:4)
TOTAL PLANNING & PROTECTIVE SERVICES	105.00	111.50	124.90	125.90	129.90	130.90	130.90		
TOTAL CRD REGULAR POSITIONS (ONGOING)	731.94	756.94	811.14	826.14	833.64	834.64	834.64		

REGULAR POSITIONS - FIXED DURATION		Approved			Proposed				
Department/Division	2023	2024	2025	2026	2027	2028	2029	Community Need	IBC Reference
Executive Services									
Corporate Communications			1.00	1.00	1.00	1.00		Transportation	4b-4.1 Regional Trestles Renewal, Trails Widening Project (2025:1)
Human Resources & Corporate Safety			0.50	2.50	2.00			People	11b-1.1 HRIS Talent Suite (2026:2) 13a-3.2 SAP S4/HANA Enhancements (2025:0.5)
Finance & Technology									
Financial Services	2.50	3.50	4.00	3.50	1.50	1.50	1.00	Housing & Health	5a-1.6 Manager Finance Regional Housing (2025:1)
Technology & Digital Transformation	4.00	4.00	3.00	3.00					
Parks, Recreation & Environmental Services									
Climate Action Programs	1.00	1.00	1.00	0.00					6a-1.1 Implement Climate Action Strategy 2026 (-1 FTE)
Environmental Protection	3.50	3.50	3.50	3.50					
Environmental Resource Mgmt.	1.00	1.00	0.00						3a-1.3 Hartland 2100 2025 (-1 FTE)
Facility Mgmt. & Engineering	1.00	1.00	3.00	3.00	3.00	3.00		Transportation	4b-4.1 Regional Trestles Renewal, Trails Widening Project (2025:2)
Planning & Protective Services									
Health & Capital Planning	2.00	2.00	2.00	2.00	1.00			Housing & Health	5e-1.2 Health Capital Planning (2025:1) 5a-1.3 Increasing Housing Supply & Rural Pilot Program (2026:1)
Regional Housing	12.00	14.00	20.00	15.00	13.00	13.00	5.00	Housing & Health	5a-1.5 Capital Project Delivery (2025:5) 5d-1.1 Regional Data System & HIRIS (2025:1)
Regional Planning					0.50	0.50	0.50	Planning	8b-1.1 Foodlands Access - Service Creation & Activation (2028:0.5)
TOTAL CRD REGULAR POSITIONS (FIXED DURATION)	27.00	30.00	38.00	33.50	22.00	19.00	6.50		
TOTAL CRD REGULAR POSITIONS (ALL)	758.94	786.94	849.14	859.64	855.64	853.64	841.14		



**REPORT TO THE FINANCE COMMITTEE  
MEETING OF WEDNESDAY, JULY 2, 2025**

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**SUBJECT**     **Bylaw No. 4680: Capital Regional District Recreation Services and Facilities Fees and Charges 2025-2026**

**ISSUE SUMMARY**

To update the Capital Regional District (CRD) recreation services and facilities fees and charges schedules for 2025-2026.

**BACKGROUND**

The CRD charges fees for access to recreation services and facilities. Fee schedules are currently in place for the following recreation facilities: Panorama, SEAPARC, Salt Spring Island (SSI) Parks and Recreation, Juan de Fuca Electoral Area Community Parks and Port Renfrew Community Recreation Centre. Bylaw No. 4680 updates the annual fees and charges schedules (Appendix A).

Recreation fees and charges are reviewed and adjusted annually, or as required, to ensure that the cost for access to recreation services remains in line with service plan objectives and that they recover an appropriate portion of operating costs and funding for maintenance and asset investment. The overarching goal is to set reasonably affordable fees and charges that remain competitive within the marketplace.

**ALTERNATIVES**

*Alternative 1*

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4680, "Capital Regional District Recreation Services and Facilities Fees and Charges Bylaw No. 1, 2009, Amendment Bylaw No. 20, 2025", be introduced and read a first, second and third time; and
2. That Bylaw No. 4680 be adopted.

*Alternative 2*

That the proposed fees and charges be referred back to staff for further information.

**IMPLICATIONS**

This bylaw is required to provide the necessary authority before these services can collect updated fees and charges from patrons using these facilities. Please refer to Appendix B for a list of revisions included in the bylaw. The proposed fees and charges have been recommended by the respective Commissions.

## **CONCLUSION**

The proposed fees and charges bylaw includes the fee schedules as approved by the respective Parks and Recreation Commissions for the 2025-2026 season.

## **RECOMMENDATION**

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4680, "Capital Regional District Recreation Services and Facilities Fees and Charges Bylaw No. 1, 2009, Amendment Bylaw No. 20, 2025", be introduced and read a first, second and third time; and
2. That Bylaw No. 4680 be adopted.

Submitted by:	Varinia Somosan, CPA, CGA, Sr. Mgr., Financial Services / Deputy CFO
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer, GM Finance & IT
Concurrence:	Luisa Jones, MBA, GM Parks, Recreation & Environmental Services
Concurrence:	Kristen Morley, J.D., General Manager, Corporate Services & Corporate Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

## **ATTACHMENTS:**

- Appendix A: Bylaw No. 4680, "Capital Regional District Recreation Services and Facilities Fees and Charges Bylaw No. 1, 2009, Amendment Bylaw No. 20, 2025"
- Appendix B: List of Revisions

CAPITAL REGIONAL DISTRICT

BYLAW NO. 4680

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**A BYLAW TO AMEND BYLAW NO. 3623  
TO UPDATE THE RECREATION SERVICES AND FACILITIES FEES FOR 2025-2026**

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**WHEREAS:**

- A. Under Bylaw No. 3623, "Capital Regional District Recreation Services and Facilities Fees and Charges Bylaw No. 1, 2009", the Regional Board authorized and imposed fees and charges for the use of recreation services and facilities with the Capital Regional District;
- B. Recreation fees and charges are reviewed and adjusted annually to ensure that the cost for access remains in line with service plan objectives and that they recover an appropriate portion of operating costs and funding for maintenance and asset investment; and
- C. The Board wishes to amend Bylaw No. 3623, "Capital Regional District Recreation Services and Facilities Fees and Charges Bylaw No. 1, 2009", to include fee schedules as approved by the respective Parks and Recreation Commissions for the 2025-2026 season.

**NOW THEREFORE**, the Capital Regional District Board in open meeting assembled hereby enacts as follows:

- 1. Bylaw No. 3623, "Capital Regional District Recreation Services and Facilities Fees and Charges Bylaw No. 1, 2009" is hereby amended as follows:
  - (a) As of September 1, 2025, by deleting Schedules "A" through "E" in their entirety and replacing them with the attached Schedules "A" through "E":
    - Schedule "A" – Panorama Recreation Centre;
    - Schedule "B" – SEAPARC (Sooke and Juan de Fuca Electoral Area) Recreation Centre;
    - Schedule "C" – Salt Spring Island (SSI) Parks and Recreation;
    - Schedule "D" – Juan de Fuca (JDF) Electoral Area Parks and Recreation; and
    - Schedule "E" – Port Renfrew Community Recreation Centre.

2. This bylaw may be cited for all purposes as “Capital Regional District Recreation Services and Facilities Fees and Charges Bylaw No. 1, 2009, Amendment Bylaw No. 20, 2025”.

READ A FIRST TIME THIS \_\_\_\_\_ day of \_\_\_\_\_ 20\_\_

READ A SECOND TIME THIS \_\_\_\_\_ day of \_\_\_\_\_ 20\_\_

READ A THIRD TIME THIS \_\_\_\_\_ day of \_\_\_\_\_ 20\_\_

ADOPTED THIS \_\_\_\_\_ day of \_\_\_\_\_ 20\_\_

CHAIR

CORPORATE OFFICER

**SCHEDULE “A”**

**PANORAMA RECREATION CENTRE FEES AND CHARGES**  
**Effective September 1, 2025**

<b>DROP- IN FEES (swim, skate, weight room, aerobic classes)</b> <b>Admission fees inclusive of tax</b>		
<b>Adult (19 – 59)</b>	Single Admission	\$ 7.50
	10x	\$ 67.50
	25x	\$ 159.40
	50x	\$ 300.00
	1 month	\$ 63.95
	12 month	\$ 416.25
	Continuous Pass-Month 1	\$ 63.95
	Continuous Pass-Monthly	\$ 34.70
<b>Senior (60 plus) and Student (19+ with ID)</b>	Single Admission	\$ 5.95
	10x	\$ 53.55
	25x	\$ 126.45
	50x	\$ 238.00
<b>Senior (90 plus)</b>	Lifetime Membership	Free
<b>Children and Youth (6 – 18)</b>	Single Admission	\$ 4.00
	10x	\$ 36.00
	25x	\$ 85.00
	50x	\$ 160.00
	12 month	\$ 112.40
	With Family Pass	Free
<b>Children (0-5)</b>	Single Admission	Free
<b>Family (Max. 5; 2 adults &amp; 3 youth or 1 adult &amp; 4 youth)</b>	Single Admission	\$ 15.00
<b>Two Adult Family (2 adults &amp; up to 3 children/youth)</b>	12 month	\$ 832.50
	Continuous Pass-Month 1	\$ 127.90
	Continuous Pass-Monthly	\$ 69.40
<b>One Adult Family (1 adult &amp; up to 4 children/youth)</b>	12 month	\$ 528.65
	Continuous Pass-Month 1	\$ 74.05
	Continuous Pass-Monthly	\$ 44.05
<b>Military Participant Fee</b>	12 month	\$ 253.05
<b>Other Drop-in Fees inclusive of tax</b>		
<b>Yoga</b>	Single Admission	\$ 14.25
<b>Skating Weekend Special Family (Max 5; admissions and rentals for 2 adults &amp; 3 youth or 1 adult &amp; 4 youth)</b>	Single Admission	\$19.75

<b>RACQUET SPORTS (fees Inclusive of tax)</b>	
<b><i>Rates per hour unless otherwise noted*</i></b>	
Outdoor Tennis	\$ 6.55
Tennis – Prime	\$ 31.40
Tennis – Economy	\$ 28.70
Tennis – Non-Prime	\$ 17.40
Squash & Convertible – Prime (45 minutes)	\$ 16.60
Squash & Convertible – Non-Prime (45 minutes)	\$ 13.30
<b><i>Rates per day</i></b>	
Tennis Complex – Off Season	\$ 1,729.75
Tennis Complex – In Season	\$ 2,420.50
Tennis Complex – Off Season Commercial	\$ 2,420.50
Tennis Complex – In Season Commercial	\$ 3,094.15

\*See Panorama Recreation brochure for the definition of prime, non-prime and economy.

Off Season May 1<sup>st</sup> and August 31<sup>st</sup> 50% off listed price (prime, economy, non-prime)

<b>SPORT COURTS (fees Inclusive of tax)</b>	
<b><i>Rates per hour unless otherwise noted*</i></b>	
JSMSC - Outdoor Convertible Court	\$ 6.55
JSMSC - Outdoor Basketball Court	\$ 13.10
JSMSC - Complex	\$ 26.20
Centennial Park Sport Box - Pickleball Court	\$ 10.00
Centennial Park Sport Box - Youth	\$ 17.05
Centennial Park Sport Box - Adult	\$ 31.00
Centennial Park Sport Box – Commercial and Birthday Party	\$ 62.00
<b>CENTRAL SAANICH CENTENNIAL PARK (fees Inclusive of tax)</b>	
<b><i>Rates per hour unless otherwise noted*</i></b>	
Fieldhouse – Youth	\$ 5.00
Fieldhouse – Adult	\$ 18.00
Fieldhouse – Commercial	\$ 40.00
Picnic Shelter 1&3 – Youth	\$ 5.00
Picnic Shelter 1&3 – Adult	\$ 5.00
Picnic Shelter 1&3 – Commercial	\$ 10.00
Picnic Shelter 2 – Youth	\$ 5.00
Picnic Shelter 2 – Adult	\$ 5.00
Picnic Shelter 2 – Commercial	\$ 15.00

AQUATICS (fees inclusive of tax)	
<b><i>Rates per hour</i></b>	
Pool Rental – Youth	\$ 130.35
Pool Rental – Adult	\$ 178.40
Pool Rental – Commercial	\$ 214.70
Pool Rental – Lifeguard/Instructor (additional staff) *	\$ 43.50
Lane Rental – Youth	\$ 16.60
Lane Rental – Adult	\$ 24.65
Lane Rental – Commercial	\$ 30.35

\*Lifeguard/Instructor is charged outside of normal operating hours and where additional staff is needed. 1 lifeguard per 35 participants.  
Pool Rentals do not include slide use. Slide use will require an additional 2 lifeguards.

ARENA FACILITY (fees inclusive of tax)	
<b><i>Rates per hour unless otherwise noted</i></b>	
Ice – Adult Prime*	\$ 255.75
Ice – Adult Non-Prime*	\$ 205.75
Ice – Adult Midnight*	\$ 134.05
Ice – Youth Prime	\$ 139.25
Ice – Youth Non-Prime	\$ 117.00
Ice – Commercial Youth (e.g. Jr B, Youth Academies)	\$ 152.50
Ice – Commercial (Tournament rate e.g. Pacific Cup)	\$ 288.55
Dry Floor – Adult	\$ 81.00
Dry Floor – Youth	\$ 51.75
Dry Floor – Commercial (Trade Show)	\$ 92.20
Skate Rental	\$ 4.00
Skate Sharpening	\$ 6.25
Skate Sharpening 10x	\$ 56.25
Arena Staff	\$ 43.50
<b><i>Rates per day</i></b>	
Complex – Ice Season Commercial (per day)	\$ 3,408.05
Complex – Dry Floor Commercial (per day)	\$ 1,382.15

\* See the Peninsula Recreation Commission Ice Allocation Policy for the definition of prime/non-prime and midnight.

PANORAMA ROOM RENTAL (fees inclusive of tax)	
<b><i>Rates per hour unless otherwise noted</i></b>	
Boardroom – Youth	\$ 24.75
Boardroom – Adult	\$ 32.95
Boardroom – Commercial and Birthday Party	\$ 41.80
Island Room – Youth	\$ 23.40
Island Room – Adult	\$ 31.30
Island Room – Commercial and Birthday Party	\$ 44.10
Fitness Studio – Youth	\$ 33.30
Fitness Studio – Adult	\$ 50.85
Fitness Studio – Commercial and Birthday Party	\$ 65.55
Lookout Room - Youth	\$ 32.00
Lookout Room - Adult	\$ 49.50
Lookout Room – Commercial and Birthday Party	\$ 60.65
Lobby/Concourse	\$ 14.20
Poolside Room - Youth	\$ 20.05
Poolside Room – Adult	\$ 31.30
Poolside Room – Commercial and Birthday Party	\$ 44.10
ARC Room – Youth	\$ 20.60
ARC Room – Adult	\$ 32.25
ARC Room – Commercial and Birthday Party	\$ 44.10
Parking Lot - Commercial	Negotiated
Parking Lot per zone/day	\$ 84.00
GREENGLADE COMMUNITY CENTRE (fees inclusive of tax)	
<b><i>Rates per hour unless otherwise noted</i></b>	
Classroom – Youth	\$ 27.05
Classroom – Adult	\$ 34.25
Classroom – Commercial and Birthday Party *	\$ 54.40
Fitness/Dance Studio (Rm 4) - Youth	\$ 33.30
Fitness/Dance Studio (Rm 4) - Adult	\$ 42.60
Fitness/Dance Studio (Rm 4) - Commercial/Birthday Party	\$ 65.55
Gymnasium – Youth	\$ 41.35
Gymnasium – Adult	\$ 50.15
Gymnasium – Commercial and Birthday Party	\$ 88.45
Gymnasium – Court Rental Fee (Pickleball, Badminton)	\$ 20.00
Teen Lounge	\$ 49.50
Staff Supervision*	\$ 43.50
Playing Field	\$ 17.70

\*Two hour minimum required.



<b>CENTRAL SAANICH CULTURAL CENTRE (fees inclusive of tax)</b>	
<b><i>Rates per hour unless otherwise noted</i></b>	
Cultural Centre Room A – Youth	\$ 32.00
Cultural Centre Room A – Adult	\$ 41.25
Cultural Centre Room A – Commercial *	\$ 54.40
Cultural Centre Room B – Youth	\$ 29.95
Cultural Centre Room B – Adult	\$ 39.10
Cultural Centre Room B – Commercial *	\$ 51.80
<b>NORTH SAANICH MIDDLE SCHOOL (fees inclusive of tax)</b>	
<b><i>Rates per hour unless otherwise noted</i></b>	
Science Classroom – Youth	\$ 27.05
Science Classroom – Adult	\$ 34.25
Science Classroom – Commercial	\$ 54.40
Multipurpose – Youth	\$ 79.05
Multipurpose – Adult	\$ 93.20
Multipurpose – Commercial	\$ 152.85
Gymnasium – Youth*	\$ 57.50
Gymnasium – Adult*	\$ 73.10
Gymnasium – Commercial and Birthday Party*	\$ 119.95
Staff Supervision**	\$ 53.50

\* Half Gymnasium rental is half the regular fee

\*\* Two hour minimum required

<b>Equipment (fees inclusive of tax)</b>	
<b><i>Rates per day unless otherwise noted*</i></b>	
Table Rental Fee	\$ 3.50
Chair Rental Fee	\$ 0.85
Fitness/aquatic fitness staff*	\$ 53.50/hr
Maintenance staff	\$ 53.50/hr
Event Power (special events/tournament)	Negotiated
Dumpster (special events/tournament)	Negotiated
Damage Deposit – Major Event/Tournament	20% of contract
Facility rental for commercial film rental	Negotiated

\* Two hour minimum required.

<b>Administration (Inclusive of tax)</b>	
NSF Cheque/Declined Credit Card Fee	\$ 25.00
Card Replacement	\$ 10.50
Loonie Admission	\$ 1.00
Toonie Admission	\$ 2.00
Locker (small/medium)	\$ 0.25
Locker (large)	\$ 0.50

ADVERTISING FEES	
BROCHURE ADVERTISING (fees inclusive of tax)	
Banner Ad (2 x 7.25)	\$ 266.25
Banner Ad (2 x 7.25) three brochures (20% discount)	\$ 668.35
Banner Ad (4 x 7.25)	\$ 440.15
Banner Ad (4 x 7.25) three brochures (20% discount)	\$ 1,092.20
Front/Back Inside Cover (full gloss 9.5 x 7.25)	\$ 1,168.25
Front/Back Inside Cover (full gloss 9.5 x 7.25) three brochures	\$ 2,896.20
Back Cover (full gloss 9.5 x 7.25)	\$ 1,385.60
Back Cover (full gloss 9.5 x 7.25) three brochures	\$ 3,477.60
Inside Full Page	\$ 869.40
Design Fee (per hour)	\$ 81.50
FACILITY ADVERTISING (fees inclusive of tax)	
Rink Board A (per year)	\$ 1,575.00
Wall Board A (per year)	\$ 1,050.00
Rink Board B (per year)	\$ 1,575.00
Wall Board B (per year)	\$ 1,050.00
Electronic Road Sign	Daily \$ 80.00
	Weekly Negotiated
Aquatic Wall Board	\$ 603.75
Tennis Wall Board	\$ 603.75
LCD Display	Negotiated
Panther's Arena B Advertising Exclusivity	Negotiated
Arena B Screen	\$ 1,575.00
Hanging Banner (per year)	Negotiated
Title Sponsor of Event	Negotiated
Lexan for rink boards (if required)	\$ 245.00
SPECIAL EVENTS (fees inclusive of tax)	
Slider & Handler- Community/Non-Profit*	\$ 74.40
Slider & Handler- Commercial*	\$ 113.30
Special Event Staff - Community/Non-Profit*	\$ 37.20
Special Event Staff - Commercial*	\$ 56.65
Small Inflatable - Community/Non-Profit*	\$ 37.20
Small Inflatable - Commercial*	\$ 56.65
Large Inflatable - Community/Non-Profit**	\$ 111.60
Inflatable - Commercial**	\$ 169.95
* Two hour minimum required	
**Three hour minimum and three staff required for two hour event, with one hour travel time.	
PARTNERSHIPS (fees inclusive of tax)	
Partners of Panorama	Negotiated

**SCHEDULE “B”****SEAPARC RECREATION FEES AND CHARGES****Effective September 1, 2025**

<b>DROP- IN FEES (swim, skate, weight room, aerobic classes)</b>		
<b>Admission fees inclusive of tax</b>		
<b>Adult (19 – 59)</b>	Single Admission	\$ 7.25
	10x	\$ 65.25
	1 month	\$ 69.50
	3 month	\$ 155.00
	12 month	\$ 432.00
<b>Senior (60+)</b>	Single Admission	\$ 5.50
	10x	\$ 49.50
	1 month	\$ 52.00
	3 month	\$ 120.00
	12 month	\$ 432.00
<b>Student (19+)</b>	Single Admission	\$ 5.50
	10x	\$ 49.50
	1 month	\$ 52.00
	3 month	\$ 120.00
	12 month	\$ 432.00
<b>Youth (13 – 18)</b>	Single Admission	\$ 4.00
	10x	\$ 36.00
	1 month	\$ 39.00
	3 month	\$ 93.00
	12 month	\$ 249.00
<b>Child (5 – 12)</b>	Single Admission	\$ 3.50
	10x	\$ 31.50
	1 month	\$ 33.50
	3 month	\$ 77.25
	12 month	\$ 210.00
<b>Family (Maximum 5)</b>	Single Admission	\$14.50
	10x	\$ 130.50
	1 month	\$ 139.00
	12 month	\$ 864.00
<b>Commercial Access</b>	Single Admission	\$ 22.00
<b>Preschool Age (4 and Under)</b>	Single Admission	\$ 0.00
<b>MISCELLANEOUS ADMINISTRATION (Includes applicable tax)</b>		
NSF Cheque / Declined Credit Card Fee		\$ 25.00
Card Replacement/Refund		\$ 5.00
Late Withdrawal Fee		\$ 10.00
Towel Rental		\$ 3.25
Shower Fee		\$ 3.25
Toonie Admission		\$ 2.00

<b>POOL FACILITY (Rates per hour unless otherwise noted; Subject to applicable tax)</b>	
Pool Rental (includes 2 guards)	\$ 170.00
Pool Rental Guard/Instructor (additional staff)	\$ 43.50
Lane Rental – Commercial	\$ 28.00
Lane Rental – Adult	\$ 20.00
Lane Rental – Youth	\$ 15.00
*Lifeguard/Instructor addition charge if required based on Lifeguard to Patron ratio	
<b>ARENA FACILITY (Rates per hour unless otherwise noted; Subject to applicable tax)</b>	
Ice - Adult Prime <sup>±</sup>	\$ 249.00
Ice - Adult Non-Prime <sup>±</sup>	\$ 202.00
Ice – Youth Prime Rate *	\$ 136.00
Ice – Youth Non-Prime	\$ 115.00
Ice – Youth Early Morning Resident <sup>±</sup>	\$ 62.00
Ice – Youth Early Morning Non Resident <sup>±</sup>	\$ 115.00
Ice – Youth Commercial	\$ 165.00
SD 62 School Use <sup>±</sup>	\$ 92.00
Dry Floor – Adult Non Profit <sup>±</sup>	\$ 82.00
Dry Floor – Youth Resident <sup>±</sup>	\$ 44.00
Dry Floor – Commercial <sup>±</sup>	\$ 119.00
Arena Staff	\$ 43.50
Arena Office Space – fee per month	\$ 368.00
<b>RATES PER DAY FOR THE FOLLOWING ITEMS:</b>	
Complex – Dry Floor Non Profit (per day) <sup>±</sup>	\$ 1,310.00
Complex – Dry Floor Non Profit (Move In/Out) <sup>±</sup>	\$ 655.00
Complex – Dry Floor Commercial (per day) <sup>±</sup>	\$ 1,960.00
Complex – Dry Floor Commercial (Move In/Out) <sup>±</sup>	\$ 980.00
Concession – Non Profit (per day)	\$ 30.00
Concession – Commercial (per day)	\$ 165.00
As per Fees & Charges Policy: Prime Time Rate: 4pm-10pm weekdays: 8am-10pm weekends Early Morning Rate: 12am-8am Non-Resident: Less than 75% of members living in SEAPARC service area	
<b>ARENA SKATE SHOP FEES (Includes applicable tax)</b>	
Skate Rental	\$ 3.75
Skate Rental – Family Rate (Maximum 5)	\$ 7.50
Skate Sharpening	\$ 5.75
Skate Sharpening 10x	\$ 51.75

<b>SEAPARC ROOM RENTAL (Rates per hour; Subject to applicable tax)</b>	
Boardroom	\$ 22.75
Boardroom – Local Non Profit	\$ 0.00
Multipurpose Room – Half Room	\$ 34.00
Multipurpose Room – Full Room	\$ 68.00
Parking Lot (daily rate per ¼ of parking lot)	\$ 75.00
Facility Rental for Commercial Film Rental	Negotiated
Fitness Instructor	\$ 53.50
Maintenance Staff	\$ 53.50
Table Rental (per booking)	\$ 3.00
Chair Rental (per booking)	\$ 1.00
<b>SEAPARC STAN JONES FIELD (Subject to applicable tax)</b>	
Adult Per Game	\$ 29.00
Youth Per Game	\$ 14.00
Commercial / Community Event	Negotiated
<b>SUNRIVER SPORT BOX FACILITY (Rates per hour; Subject to applicable tax)</b>	
Youth	\$ 16.25
Adult	\$ 32.50
Commercial	\$ 65.00
<b>GOLF COURSE GREEN FEES AND RENTALS (Includes applicable tax)</b>	
Adult	\$ 18.00
Adult 10x	\$ 162.00
Adult – season pass	\$ 535.00
Senior (60+)	\$ 16.00
Senior (60+) 10x	\$ 144.00
Youth (8-16)	\$ 11.25
Youth 10x	\$ 101.25
Youth – season pass	\$ 227.00
Family (Max 4 incl. 2 adults)	\$ 47.00
Extra Round	\$ 11.00
Pull Cart Rental	\$ 5.50
Club Rental	\$ 7.75
Golf Tournament Fee	Negotiated
<b>FACILITY ADVERTISING (Subject to applicable tax)</b>	
Rink Board (per year)	\$ 655.00
Zamboni Ad (per year)	\$ 1,100.00
Brochure Advertising	Negotiated

## SCHEDULE “C”

## SALT SPRING ISLAND PARKS AND RECREATION FEES AND CHARGES

Effective September 1, 2025

RECREATION CENTRES (General Admission Fees; Subject to applicable tax)		
Adult (19yrs and older)	Single Admission	\$ 6.75
	10x*	\$ 60.55
	20x*	\$ 114.35
	1 month	\$ 67.40
	Annual Pass (12 months)*	\$ 459.45
Youth (13-18 yrs or valid student card)	Single Admission	\$ 5.05
	10x*	\$ 45.45
	20x*	\$ 85.80
	1 month	\$ 50.55
	Annual Pass (12 months)*	\$ 344.60
Child (5-12 yrs)	Single Admission	\$ 4.05
	10x*	\$ 36.35
	20x*	\$ 68.60
	1 month	\$ 40.45
	Annual Pass (12 months)*	\$ 275.65
Tot (4 yrs and under)		No charge
Family (Maximum 5)	Single Admission	\$13.50
	10x*	\$121.10
	20x*	\$ 228.70
	1 month	\$ 134.80
	Annual Pass (12 months)*	\$ 918.90
Aquatic Fitness	Single Admission	\$ 8.40
	10x*	\$ 75.45
	20x*	\$ 142.50
	1 month	\$ 75.95
	Annual Pass (12 months)*	\$ 644.35
- No charge for support workers for those users needing additional support. - Single admission rates apply to each entry per day. - Showers and half price swim times are half price of single admission. - \$5.00 roller skate rental fee - \$25.00 Annual Staff Pass		
RAINBOW RECREATION POOL RENTAL (Rates per hour unless otherwise noted; Subject to applicable tax)		
Commercial	Per Lane	\$ 26.50
	Entire Facility*	\$ 159.10
Adult Non-Profit	Per Lane	\$ 19.90
	Entire Facility*	\$ 119.30
Youth Non-Profit	Per Lane	\$ 15.90
	Entire Facility*	\$ 95.45
Lifeguard/Instructor (additional staff)	Per Lane	\$ 34.90
* Lifeguard/Instructor is additional charge outside of regular operating hours or where additional staff is needed.		

<b>FIELD AND COURT RENTAL (Rates per hour unless otherwise noted; Subject to applicable tax)</b>		
Tennis Courts (per court)	Youth Non-Profit	\$ 5.00
	Adult Non-Profit	\$ 5.00
	Commercial	\$ 7.40
Tennis Courts (per tournament)	Youth Non-Profit	\$ 28.80
	Adult Non-Profit	\$ 28.80
	Commercial	See Park Use Fees
Multisport Court	Youth Non-Profit	\$ 7.55
	Adult Non-Profit	\$ 9.45
	Commercial	\$ 12.60
Ball Diamonds	Youth Non-Profit	\$ 2.50/hr
	Adult Non-Profit	\$ 3.25/hr
	Commercial	See Park Use Fees
Ball Diamonds (per tournament)	Youth Non-Profit	\$ 28.80
	Adult Non-Profit	\$ 28.80
	Commercial	See Park Use Fees
Main Field / Side Field – Portlock	Youth Non-Profit	\$ 2.50/hr
	Adult Non-Profit	\$ 3.25/hr
	Commercial	See Park Use Fees
Main or Side Field – Portlock (per tournament)	Youth Non-Profit	\$ 28.80
	Adult Non-Profit	\$ 28.80
	Commercial	See Park Use Fees
Jogging Track		No Charge
<b>GYM RENTAL (Subject to applicable tax)</b>		
Youth Non-Profit	Per Hour	\$ 53.20
	Per Day*	\$ 266.10
After School Group	Per Hour	\$ 26.80
Adult Non-Profit	Per Hour	\$ 66.50
	Per Day*	\$ 332.60
Commercial	Per Hour	\$ 88.70
	Per Day*	\$ 443.50
* Day fee based on five hours of use.		
<b>ROOM AND STORAGE RENTAL (Rates per month unless otherwise noted; Subject to applicable tax)</b>		
Small Classroom	Youth Non-Profit	\$ 371.15
	Adult Non-Profit	\$ 463.95
	Commercial	\$ 618.60
Large Classroom	Youth Non-Profit	\$ 404.95
	Adult Non-Profit	\$ 506.15
	Commercial	\$ 674.90
Small Storage Room	Youth Non-Profit	\$ 49.85
	Adult Non-Profit	\$ 62.35
	Commercial	\$ 83.10
Large Storage Room	Youth Non-Profit	\$ 99.80
	Adult Non-Profit	\$ 124.75
	Commercial	\$ 166.30
Meeting Room / Classroom (per hour)	Youth Non-Profit	\$ 17.30
	Adult Non-Profit	\$ 21.60
	Commercial	\$ 28.80
Dance Room (per hour)	Youth Non-Profit	\$ 22.45
	Adult Non-Profit	\$ 28.10
	Commercial	\$ 37.45

PARK USE (Rates per day unless otherwise noted; Subject to applicable tax)		
Commercial Filming		\$ 347.85
Commercial Service or Activity		\$ 240.05
	Rate Per Week	\$ 600.05
Commercial Temporary One-Time Use	Rate Per Hour	\$ 119.95
Research Activity – such as specimen collection, surveys, inventories, monitoring plots		\$ 36.05
Wedding Ceremony		\$ 277.15
Special Event or Activity:		
Youth Non-Profit	Rate per Hour	\$ 10.35
	Rate per Day*	\$ 51.95
Adult Non-Profit	Rate per Hour	\$ 13.00
	Rate per Day*	\$ 64.90
Commercial	Rate per Hour	\$ 17.30
	Rate per Day*	\$ 86.55
Gazebo and Picnic Shelters:		
Youth Non-Profit	Rate per Hour	\$ 7.55
	Rate per Day*	\$ 38.25
Adult Non-Profit	Rate per Hour	\$ 9.45
	Rate per Day*	\$ 47.80
Commercial	Rate per Hour	\$ 12.60
	Rate per Day*	\$ 63.75
* Day fee based on five hours of use.		
MISCELLANEOUS FEES (Subject to applicable tax)		
Tent Rental (Plus staff time)		\$ 48.45
Road Sign at Portlock (Commercial)	Rate per Week	\$ 30.00
Clean Up Fee	Rate per Hour	\$ 45.30
Maintenance Staff	Rate per Hour	\$ 45.30
Table Rental (per table)	Rate per Day	\$ 12.35
Chair Rental (per chair)	Rate per Day	\$ 2.45
Refund Fee (No charge to leave credit on account)	(non-taxable)	\$ 5.40
NSF Cheque Fee/Declined Credit Card	(non-taxable)	\$ 21.40
Membership Card Replacement	(non-taxable)	\$ 5.40
Locker (Small/Medium)	(non-taxable)	\$ 0.25
Locker (Large)	(non-taxable)	\$ 0.50
Water/Wash Station	Rate per Season	\$ 52.05
Power	Rate per Season	\$ 37.65
Damage Deposit (Major Event/Tournament)		20% of Contract



## SCHEDULE “D”

JUAN DE FUCA ELECTORAL AREA PARKS AND RECREATION  
FEES AND CHARGES

Effective September 1, 2023

## Special Events or Activities

PARK USE PERMIT SPECIAL USE CATEGORIES	PERMIT FEE (Subject to applicable tax)
For events or activities such as a festival, tournament, competition, show or outdoor ceremony which attracts participants and spectators.	\$30.00/permit
Frequent Users:5 or more events/year	\$120.00/permit
For children’s parties.	\$30.00/permit
For private event such as weddings or birthdays with 10 or more participants.	\$100.00/permit

## SCHEDULE “E”

PORT RENFREW COMMUNITY RECREATION CENTRE  
FEES AND CHARGES

Effective September 1, 2023

<b>Dance Hall (Subject to applicable tax)</b>	
Events up to 100 people	\$ 200.00 day/night
Events with greater than 100 people	Negotiated
Set-up Fee	\$ 50.00
Clean-up Fee (minimum 4 hours)	\$ 25.00/hr
Damage deposit – events up to 100 people	\$100.00
Damage deposit – events greater than 100 people	\$ 500.00
<b>Meeting Room (Subject to applicable tax)</b>	
Rate per hour (4 hour minimum)	\$ 25.00/hr
Fee for use of kitchen	\$ 50.00
<b>Offices (Subject to applicable tax)</b>	
Monthly lease	Negotiated

## APPENDIX B

### List of Revisions

Below is a summary of the changes to fees and charges for recreation services and facilities, starting September 1, 2025. The changes have been considered and recommended by the respective service's commission, and summarized as follows.

**Panorama Recreation Centre:** The primary consideration in the review of recreation fees and charges is to balance fiscal responsibility, equitable access to recreation services and the marketplace.

Historically, the Peninsula Recreation Commission has determined that a ratio of 50% funding by users and 50% funding by requisition is the goal to meet and maintain. The ratio of user pay to tax requisition was impacted by the COVID-19 pandemic, and is gradually returning to the goal ratio (2020-31.3%, 2021-37.1%, 2022- 43.5%, 2023, 46.5%and 2024 47.5%).

Although attendance and revenues have nearly recovered to pre-pandemic levels, wages, operating costs and inflation impact the cost to operate facilities and to deliver programs and services. Staff have considered expected revenues, increasing costs, recreation fees across the region and previous rate increases and are recommending a 2 to 5% increase to most fees.

The proposed increases establish Panorama Recreation rates in line with the regional average and align with or work towards better alignment with subsidy levels outlined in the Peninsula Recreation Fees and Charges Policy.

Proposed changes to fees and charges include:

1. *Increase to single admission, per visit and timed passes.*
  - A review of regional admissions and pass fees was completed. Panorama Recreation's admission rates are competitive in the region. The proposed 2 to 3.5% increase to most single admission, per visit and timed pass fees would not change Panorama Recreation's current position as third highest in the region.
2. *Increase to child/youth 12-month pass.*
  - The child/youth 12-month pass rate is well below the regional average for this pass, which ranges from \$175 to \$420 annually. The proposed 15% increase from \$97.75 to \$112.40 per year will work towards alignment with the Fees & Charges Policy, which indicates child and youth rates be set at 55% of the comparable adult rate.
3. *Increase to facility rental rates.*
  - Proposed rate increases of 2 to 5% for most youth and adult facility rentals are due to increasing staffing and maintenance costs and alignment with rental fees across Greater Victoria. Due to the continued high demand for facility rentals across all areas, the market can tolerate the increase. The higher 7% increase to commercial rental fees seeks closer alignment to the Fees & Charges Policy, which indicates commercial rates to be set at 200% of the comparable adult rate.
4. *Increase to supplemental staff rates.*
  - The proposed 2.4% increase to most supplemental staff rates is to align the fees with overall staffing cost related to the workers performing these duties.
5. *Fees added.*
  - The skating weekend special family rate has been added to the Fees & Charges Bylaw to ensure it is reviewed and increased in alignment with other fees in the bylaw. Centennial Park picnic shelter and fieldhouse fees have been added as Panorama Recreation now operates these facilities. Increases have been applied to these fees from those previously set by the District of

Central Saanich to better align them with other fees in the bylaw, and to account for the costs associated with operating these facilities. Advertising fees for arena boards, wall boards and digital screens have been added to the bylaw to ensure consistency and transparency in how these fees are applied.

6. *Fees removed.*

- Pottery single admission and per visit fees have been removed from the bylaw. Pottery studio demand has grown significantly and sessions now require registration.

**SEAPARC:** The primary consideration in the review of SEAPARC recreation fees and charges is to find a balance between fiscal accountability, access to recreation services, and the marketplace.

Wages, operating costs, and inflation impact the cost to operate facilities and deliver programs and services. As expected, membership pass sales and admission revenue, a significant source of revenue, have somewhat plateaued through 2024-2025 and are expected to continue with this trend. Staff have considered the balance of expected revenues and escalating costs, recreation fees across the region, and previous rate increases and are recommending an average increase of 3% to fees. Keeping in the mind the escalating costs that households are managing, monthly and annual pass options have remained relatively unchanged..

Proposed changes to fees and charges include:

1. *Increase to single admission, per visit and timed passes.*

The proposed increases establish SEAPARC Recreation rates in line with the regional average while recognizing the value included in the timed passes.

- Child and youth single admission rates increase 4%, student, adult and senior rates increase 4-5% and all timed passes increase 0-1%.

2. *Adjustment to facility and arena rental rates.*

- Ice and dry floor, pool and room rental fees – 3-9% increase.
- Stan Jones Field fees – 5-8% increase.
- Regional averages and cash rounding considerations are factored into the proposed skate shop fee increases.

3. *Increase in golf fees.*

Given increased costs of materials, fuel and staff, an increase of 1-5% is proposed for most of the existing golf course green fees for the 2026 golf season.

**Salt Spring Island Parks and Recreation:** As part of the annual review of fees and charges, the Salt Spring Island Local Community Commission conducts an analysis of, including but not limited to, market averages of like facilities and to establish base rates for admission and rental fees and applies formulas to allow for subsidies for local non-profit organizations and different age groups..

The main changes are:

1. *General rate increase.*

A 3-5% change in the admissions and rental rates is proposed for 2025/2026.

2. *New specific changes.*

- The addition of punch and timed passes now available at SIMS.
- The addition of free access to support workers.
- The addition of a \$5.00 daily court rental for pickleball and tennis.
- The addition of an hourly playing field rental fee for adults and youth.

**Juan De Fuca Electoral Area Parks and Recreation:** has no fee changes.

**Port Renfrew Community Recreation Centre:** has no fee changes.

**REPORT TO FINANCE COMMITTEE  
MEETING OF WEDNESDAY, JULY 2, 2025**

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**SUBJECT**     **Bylaw No. 4687: Temporary Borrowing (Sooke and Electoral Area Recreation and Facilities Service) Bylaw No. 1, 2025**

**ISSUE SUMMARY**

Approval of a temporary borrowing bylaw authorizing short-term funds for projects included in the approved five-year capital plan for the Sooke and Electoral Area Parks and Recreation Commission (SEAPARC) recreational service capital.

**BACKGROUND**

On June 11, 2025, the Capital Regional District (CRD) Board adopted Bylaw No. 4634, "Sooke and Electoral Area Recreation and Facilities Service Loan Authorization Bylaw No. 1, 2025", to fund the construction of the Recreational Services Capital. A temporary borrowing bylaw is required when short-term financing is requested to fund capital expenditures in advance of long-term debt issuance.

A temporary borrowing bylaw is required to provide short-term financing for the capital plan before long-term debt is issued. Long-term debt will be issued near or at capital project completion and the total borrowing amount is finalized. Converting temporary borrowing to long-term debt also requires Board approval. At that time, staff will bring forward a Security Issuing Bylaw for the Board's approval, in advance of the regular Municipal Finance Authority (MFA) spring or fall long-term debt issuances.

The following temporary borrowing bylaw is proposed:

<b>Service Area</b>	<b>Action</b>	<b>Purpose</b>	<b>Bylaw</b>
SEAPARC	Temporary Borrowing Bylaw No. 4687	Construction of the Recreational Services Capital	Temporary Borrowing (Sooke and Electoral Area Recreation and Facilities Service) Bylaw No. 1, 2025

**ALTERNATIVES**

*Alternative 1*

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4687, "Temporary Borrowing (Sooke and Electoral Area Recreation and Facilities Service) Bylaw No. 1, 2025", be introduced and read a first, second and third time; and
2. That Bylaw No. 4687 be adopted.

*Alternative 2*

That Bylaw No. 4687 be referred back to staff for additional information.

## **IMPLICATIONS**

### *Financial Implications*

The proposed temporary borrowing bylaw will give the CRD access to interim financing under the terms specified in loan authorization Bylaw No. 4634. Temporary borrowing will not exceed the remaining balance of the \$3,150,000 million authorized by the loan authorization bylaw, after subtracting any amounts already drawn which, as of July 9, 2025, are nil. Borrowings will be drawn in accordance with the timing of the approved capital expenditures. Associated financing costs will be monthly, variable, interest-only payments. Currently, MFA's short-term borrowing rate is 3.27% (variable rate as of May 26, 2025). Cash flows required to service short-term debt are included in the approved financial plan.

## **CONCLUSION**

Temporary borrowing authority, through the approval of the Temporary Borrowing (Sooke and Electoral Area Recreation and Facilities Service) Bylaw No. 4687, is required to access interim financing to fund the Recreational Service Capital Projects. Timely access to borrowed funds is critical to meeting the approved five-year capital program. All temporary borrowings will be either repaid within five years or converted to long-term debt up to the maximum stated in the approved loan authorization Bylaw No. 4634.

## **RECOMMENDATION**

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4687, "Temporary Borrowing (Sooke and Electoral Area Recreation and Facilities Service) Bylaw No. 1, 2025", be introduced and read a first, second and third time; and
2. That Bylaw No. 4687 be adopted.

Submitted by:	Varinia Somosan, CPA, CGA, Sr. Mgr., Financial Services / Deputy CFO
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer, GM Finance & IT
Concurrence:	Luisa Jones, MBA, General Manager, Parks, Recreation & Environmental Services
Concurrence:	Kristen Morley, J.D., General Manager, Corporate Services & Corporate Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

## **ATTACHMENT**

Appendix A: Bylaw No. 4687, "Temporary Borrowing (Sooke and Electoral Area Recreation and Facilities Service) Bylaw No. 1, 2025"

CAPITAL REGIONAL DISTRICT  
BYLAW NO. 4687

\*\*\*\*\*

A BYLAW TO AUTHORIZE TEMPORARY BORROWING  
OF THREE MILLION ONE HUNDRED FIFTY THOUSAND DOLLARS (\$3,150,000)  
FOR THE CONSTRUCTION OF RECREATIONAL SERVICE CAPITAL PROJECTS IN THE  
DISTRICT OF SOOKE AND THE JUAN DE FUCA ELECTORAL AREA

\*\*\*\*\*

WHEREAS:

- A. It is provided by Section 409 of the *Local Government Act* that the Capital Regional District Board (the “Board”) may, where it has adopted a loan authorization bylaw, without further assents or approvals, borrow temporarily from any person under the conditions therein set out;
- B. The Board has adopted Bylaw No. 4634, cited as “Sooke and Electoral Area Recreation and Facilities Service Loan Authorization Bylaw No. 1, 2025”, in the amount of Three Million One Hundred Fifty Thousand Dollars (\$3,150,000); and
- C. The issuance of the said Security Issuing Bylaw has been temporarily deferred.

**NOW THEREFORE** the Board of the Capital Regional District in open meeting assembled enacts as follows:

- 1. The Regional Board is hereby authorized and empowered to borrow an amount or amounts not exceeding the sum of Three Million One Hundred Fifty Million Dollars (\$3,150,000), as the same may be required, at the prevailing interest rate.
- 2. The form of obligation to be given as acknowledgement of the liability shall be a promissory note or notes bearing the corporate seal and signed by the Chair and the Financial Administration Officer.
- 3. The money so borrowed shall be used solely for the purposes set out in Loan Authorization Bylaw No. 4634.
- 4. The proceeds from the Security Issuing bylaw, or so much thereof as may be necessary, shall be used to repay the money so borrowed.
- 5. This Bylaw may be cited as the “Temporary Borrowing (Sooke and Electoral Area Recreation and Facilities Service) Bylaw No. 1, 2025”.

READ A FIRST TIME THIS	day of	20__
READ A SECOND TIME THIS	day of	20__
READ A THIRD TIME THIS	day of	20__



ADOPTED THIS

day of

20\_\_

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CHAIR

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CORPORATE OFFICER

**REPORT TO FINANCE COMMITTEE  
MEETING OF WEDNESDAY, JULY 02, 2025**

**SUBJECT**      **Municipal Finance Authority 2025 Fall Issue - Capital Regional District  
Security Issuing Bylaw Nos. 4701 and 4702**

**ISSUE SUMMARY**

Approval of the security issuing Bylaw Nos. 4701 and 4702 for borrowings by the Capital Regional District (CRD) and for borrowings by the District of Saanich.

**BACKGROUND**

Under Sections 410 and 411 of the *Local Government Act*, the CRD must adopt a security issuing bylaw to provide for the issue of debt for all or any part of the debt authorized under loan authorization bylaws for its own borrowings and on behalf of municipalities requesting debt.

Debt issuance is undertaken twice annually by the Municipal Finance Authority (MFA). The process requires the CRD Board to adopt separate security issuing bylaws for each borrower. The approved bylaws are then submitted to the Ministry of Municipal Affairs for approval.

The CRD is requesting the issue of securities as follows in Table 1 below:

**Table 1: Capital Regional District Financial Plan Borrowing – (\$ Millions)**

Security Issuing Bylaw No.	Service	LOAN AUTHORIZATION				Term of issue	Issue amount (\$M)	Notes
		Bylaw No.	Authorized (\$M)	Borrowed (\$M)	Remaining (\$M)			
<b>4701</b>	Environmental Resource Management	4515	\$36.00	\$22.15	\$13.85	15	\$3.50	2025 Capital Plan Projects
	<b>TOTAL</b>		<b>\$36.00</b>	<b>\$22.15</b>	<b>\$13.85</b>		<b>\$3.50</b>	

Pursuant to Section 182 of the *Community Charter*, municipality borrowing under a loan authorization bylaw must be undertaken by the applicable regional district on behalf of the municipality. Pursuant to Section 410 of the *Local Government Act*, the regional district will finance the municipalities loan authorization bylaw approved under the *Community Charter*. For municipalities, the requisite loan authorization bylaws, provincial certificates of approval and municipal resolutions for the proposed security issuing bylaws are in place.

A municipal request for the Fall 2025 MFA issue has been submitted by the District of Saanich. The request is outlined in Table 2 below.

**Table 2: Municipal Borrowings – (\$ Millions)**

Security Issuing Bylaw No.	Municipality	LOAN AUTHORIZATION				Term of issue	Issue amount (\$M)	Notes
		Bylaw No.	Authorized (\$M)	Borrowed (\$M)	Remaining (\$M)			
4702	District of Saanich	9902	\$0.80	\$0.00	\$0.80	15	\$0.80	Parks Capital Program
		9903	\$2.20	\$0.00	\$2.20	10	\$2.20	Fire Truck Purchase
		10056	\$18.80	\$0.00	\$18.80	30	\$12.00	Firehall #2 Redevelopment Project
	<b>Total</b>		<b>\$21.80</b>	<b>\$0.00</b>	<b>\$21.80</b>		<b>\$15.00</b>	

## **ALTERNATIVES**

### *Alternative 1*

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4701, "Security Issuing Bylaw No. 6, 2025", be introduced and read a first, second and third time; and
2. That Bylaw No. 4701 be adopted.
3. That Bylaw No. 4702, "Security Issuing Bylaw No. 7, 2025", be introduced and read a first, second and third time; and
4. That Bylaw No. 4702 be adopted.

### *Alternative 2*

That adoption of Bylaw Nos. 4701 and 4702 be deferred back to staff for amendments.

## **IMPLICATIONS**

### *Financial Implications*

The CRD funds capital projects through various sources including long-term borrowing. Debt is one financing tool utilized to spread the cost of capital over time. Financial implications for borrowings are included within the approved financial plan bylaw for the respective years.

Under the final 2025–2029 Budget, the Environmental Resource Management service plans to borrow a total of \$3,500,000 in fall 2025 to fund four capital projects:

- Cell 5 Liner Construction: \$1,400,000
- Cells 1, 2 and 3 Transition Liner: \$1,000,000
- Northeast and Northwest Aggregate Stockpile Cover: \$350,000
- Cell 5 and 6 Gravity Retaining Wall Construction: \$750,000

The \$3.5 million borrowing will be financed through MFA loan proceeds and repaid from tipping fee revenue. At MFA's current indicative interest rate of 4.53% for a 15-year term, the annual debt servicing (principal plus interest) is estimated at \$341,281, amounting to total repayments of \$5,119,209 over the borrowing term.

For the municipal borrowings, the amounts owed and due are the responsibility of the District of Saanich. However, both the liabilities and amounts due from municipalities are reflected in the accounts and financial statements of the CRD. There is no funding impact to the CRD. The CRD invoices and receives funds from the municipalities, and then the CRD remits payments to the MFA.

#### *Borrowing Terms*

Each borrowing request will be funded by the MFA as part of the fall issue, with proceeds expected to be received between September and December. The amortization period is stipulated in the respective loan authorization bylaw and is for a period established during the public approval process. The rate and initial term will be determined by the MFA at the time of issuance. As of 2021, the period rates will be locked in and will no longer follow the general 10-year initial term, with 5-year renewal terms thereafter. Depending on market conditions at the time of issuance, the MFA may use longer initial and renewal periods.

The MFA provides current indicative market interest rates as an estimate of potential rates for the upcoming issue. The indicative rates, as of June 11, 2025, are:

<b>Loan Amortization</b>	<b>MFABC – Indicative Rates</b>
5 years	3.33%
10 years	4.12%
15 years	4.53%
20 years	4.75%
25 years	4.75%
30 years	4.75%

**CONCLUSION**

The CRD, through security issuing bylaws, is authorized to borrow from the MFA for both regional district and municipal borrowings. Borrowing costs are covered by the requesting CRD service or municipality. For the fall MFA debt issuance, the CRD has submitted one security issuing bylaw request, and one municipality has submitted their respective request. Approval of these bylaws is recommended to facilitate participation in the fall MFA debt issuance.

**RECOMMENDATION**

The Finance Committee recommends to the Capital Regional District Board:

1. That Bylaw No. 4701, "Security Issuing Bylaw No. 6, 2025", be introduced and read a first, second and third time; and
2. That Bylaw No. 4701 be adopted.
3. That Bylaw No. 4702, "Security Issuing Bylaw No. 7, 2025", be introduced and read a first, second and third time; and
4. That Bylaw No. 4702 be adopted.

Submitted by:	Varinia Somosan, CPA, CGA, Sr. Mgr., Financial Services / Deputy CFO
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer, GM Finance & IT
Concurrence:	Kristen Morley, J.D., General Manager, Corporate Services & Corporate Officer
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

**ATTACHMENTS**

Appendix A: Bylaw No. 4701, "Security Issuing Bylaw No. 6, 2025"

Appendix B: Bylaw No. 4702, "Security Issuing Bylaw No. 7, 2025"

CAPITAL REGIONAL DISTRICT

BYLAW NO. 4701

\*\*\*\*\*

**A BYLAW TO AUTHORIZE ENTERING INTO AN AGREEMENT RESPECTING  
FINANCING BETWEEN THE CAPITAL REGIONAL DISTRICT AND THE  
MUNICIPAL FINANCE AUTHORITY OF BRITISH COLUMBIA**

\*\*\*\*\*

**WHEREAS:**

- A. The Municipal Finance Authority of British Columbia (the "Authority") may provide financing of capital requirements for regional districts or for their member municipalities by the issue of debentures or other evidence of indebtedness of the Authority and lending the proceeds therefrom to the regional district on whose request the financing is undertaken;
- B. Under the provisions of section 411 of the *Local Government Act*, the amount of borrowing authorized by each of the following loan authorization bylaws, the amount already borrowed under the authority thereof, the amount of authorization to borrow remaining thereunder, and the amount being issued under the authority thereof by this bylaw;
- C. The table contained in this bylaw is to provide clarity and information for the purposes of this bylaw; and
- D. The Capital Regional District Board (the "Regional District"), by this bylaw, hereby requests such financing shall be undertaken through the Authority.

**NOW THEREFORE** the Board of the Capital Regional District in open meeting assembled enacts as follows:

1. The Authority is hereby requested and authorized to finance from time to time the undertakings, as further described in the Loan Authorization Table below, at the sole cost and on behalf of the Regional District up to, but not exceeding Three Million and Five Hundred Thousand Dollars (\$3,500,000) in lawful money of Canada (provided that the Regional District may borrow all or part of such amount in such currency as the Trustees of the Authority shall determine but the aggregate amount in lawful money of Canada and in Canadian Dollar equivalents so borrowed shall not exceed \$3,500,000 in Canadian Dollars) at such interest and with such discounts or premiums and expenses as the Authority may deem appropriate in consideration of the market and economic conditions pertaining.

Security Issuing Bylaw No.	Service	LOAN AUTHORIZATION				Term of issue	Issue amount (\$M)	Notes
		Bylaw No.	Authorized (\$M)	Borrowed (\$M)	Remaining (\$M)			
4701	Environmental Resource Management	4515	\$36.00	\$22.15	\$13.85	15	\$3.50	2025 Capital Plan Projects
	<b>TOTAL</b>		<b>\$36.00</b>	<b>\$22.15</b>	<b>\$13.85</b>		<b>\$3.50</b>	

2. Upon completion by the Authority of financing undertaken pursuant hereto, the Chair and officer assigned the responsibility of financial administration of the Regional District, on behalf of the Regional District and under its seal shall, at such time or times as the Trustees of the Authority may request, enter into and deliver to the Authority one or more agreements, which said agreement or agreements shall be substantially in the form annexed hereto as Schedule A and made part of this bylaw (such Agreement or Agreements as may be entered into, delivered or substituted hereinafter referred to as the "Agreement") providing for payment by the Regional District to the Authority of the amounts required to meet the obligations of the Authority with respect to its borrowings undertaken pursuant hereto, which Agreement shall rank as debenture debt of the Regional District.
3. The Agreement in the form of Schedule A shall be dated and payable in the principal amount or amounts of monies and in Canadian dollars or as the Authority shall determine and subject to the *Local Government Act*, in such currency or currencies as shall be borrowed by the Authority under Section 1 and shall set out the schedule of repayment of the principal amount together with interest on unpaid amounts as shall be determined by the Treasurer of the Authority.
4. The obligation incurred under the said Agreement shall bear interest from a date specified therein, which date shall be determined by the Treasurer of the Authority, and shall bear interest at a rate to be determined by the Treasurer of the Authority.

5. The Agreement shall be sealed with the seal of the Regional District and shall bear the signature of the Chair and the officer assigned the responsibility of financial administration of the Regional District.
6. The obligations incurred under the said Agreement as to both principal and interest shall be payable at the Head Office of the Authority in Saanich and at such time or times as shall be determined by the Treasurer of the Authority.
7. During the currency of the obligations incurred under the said Agreement to secure borrowings in respect of the Capital Regional District Loan Authorization Bylaw No. 4515 if the anticipated revenues accruing to the Regional District from the operation of the "Solid Waste Disposal Local Service Establishment Bylaw No. 1, 1991" service is at any time insufficient to meet the annual payment of interest and the repayment of principal in any year, there shall be requisitioned an amount sufficient to meet such insufficiency.
8. The Regional District shall provide and pay over to the Authority such sums as are required to discharge its obligations in accordance with the terms of the Agreement, provided, however, that if the sums provided for in the Agreement are not sufficient to meet the obligations of the Authority, any deficiency in meeting such obligations shall be a liability of the Regional District to the Authority and the Regional Board of the Regional District shall make due provision to discharge such liability.
9. The Regional District shall pay over to the Authority at such time or times as the Treasurer of the Authority so directs such sums as are required pursuant to section 15 of the *Municipal Finance Authority Act* to be paid into the Debt Reserve Fund established by the Authority in connection with the financing undertaken by the Authority on behalf of the Regional District pursuant to the Agreement.
10. This bylaw may be cited as "Security Issuing Bylaw No. 6, 2025".

READ A FIRST TIME THIS	day of	20__
READ A SECOND TIME THIS	day of	20__
READ A THIRD TIME THIS	day of	20__
ADOPTED THIS	day of	20__

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CHAIR

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CORPORATE OFFICE



**Schedule A to Bylaw # \_\_\_\_\_**

**CANADA**  
**PROVINCE OF BRITISH COLUMBIA**  
**AGREEMENT**

Regional District of \_\_\_\_\_

The Regional District of \_\_\_\_\_ (the "Regional District") he promises to pay to the Municipal Finance Authority of British Columbia (the "Authority") at its Head Office in Saanich, British Columbia, the sum of \_\_\_\_\_ DOLLARS (\$\_\_\_\_\_) in lawful money of Canada, together with interest thereon from the \_\_\_\_ day of \_\_\_\_\_ 20\_\_, at varying rates of interest, calculated semi-annually, in each and every year during the currency of this Agreement; and payments of principal and interest shall be as specified in the schedule attached commencing on the \_\_\_\_ day of \_\_\_\_\_ 20\_\_, provided that in the event the payments of principal and interest hereunder are insufficient to satisfy the obligations of the Authority undertaken on behalf of the Regional District, the Regional District shall pay over to the Authority such further sums as are sufficient to discharge the obligations of the Regional District to the Authority.

DATED at \_\_\_\_\_, British Columbia, this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

IN TESTIMONY WHEREOF and under the authority of Bylaw # \_\_\_\_\_ cited as "\_\_\_\_\_",  
 \_\_\_\_\_,  
 this Agreement is sealed with the Corporate Seal of the Regional District of \_\_\_\_\_ and signed by the Chair and Treasurer thereof.

\_\_\_\_\_  
 Chair

\_\_\_\_\_  
 Treasurer

Pursuant to the *Local Government Act*, I certify that the within Agreement has been lawfully and validly made and issued and that its validity is not open to question on any ground whatsoever in any court of the Province of British Columbia.

\_\_\_\_\_  
 Deputy Inspector of Municipalities of British Columbia

**PRINCIPAL AND/OR SINKING FUND DEPOSIT AND INTEREST PAYMENTS**

<b>Date of Payment</b>	<b>Total Payment</b>	<b>Principal/Sinking Fund Deposit</b>	<b>Interest</b>
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$

CAPITAL REGIONAL DISTRICT

BYLAW NO. 4702

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**A BYLAW TO AUTHORIZE THE ENTERING INTO AN AGREEMENT RESPECTING  
FINANCING BETWEEN THE CAPITAL REGIONAL DISTRICT AND THE  
MUNICIPAL FINANCE AUTHORITY OF BRITISH COLUMBIA**

\*\*\*\*\*

**WHEREAS**

- A. The Municipal Finance Authority of British Columbia (the “Authority”) may provide financing of capital requirements for regional districts or for their member municipalities by the issue of debentures or other evidence of indebtedness of the Authority and lending the proceeds therefrom to the regional district on whose request the financing is undertaken;
- B. The District of Saanich is a member municipality of the Capital Regional District (the “Regional District”);
- C. The Regional District will finance from time to time on behalf of and at the sole cost of its member municipalities, under the provisions of Section 410 of the *Local Government Act*, the works financed pursuant to the herein mentioned loan authorization bylaws;
- D. Under the provisions of Section 411 of the *Local Government Act*, the amount of borrowing authorized by each of the following loan authorization bylaws, the amount already borrowed under the authority thereof, the amount of authorization to borrow remaining thereunder, the amount being issued under the authority thereof by this bylaw, and the term of the debt are included in this bylaw;
- E. The tables contained in this bylaw are to provide clarity and information for the purposes of this bylaw; and
- F. The Board of the Capital Regional District (the “Regional District”), by this bylaw, hereby requests such financing shall be undertaken through the Authority.

**NOW THEREFORE** the Regional Board of the Capital Regional District in open meeting assembled enacts as follows:

1. The Regional Board hereby consents to financing the debt of the District of Saanich and further described in the Municipal Loan Authorization Bylaws table, in the amount of Fifteen Million Dollars (\$15,000,000) in accordance with the following terms.

Security Issuing Bylaw No.	Municipality	LOAN AUTHORIZATION				Term of issue	Issue amount (\$M)	Notes
		Bylaw No.	Authorized (\$M)	Borrowed (\$M)	Remaining (\$M)			
<b>4702</b>	District of Saanich	9902	\$0.80	\$0.00	\$0.80	15	\$0.80	Parks Capital Program
		9903	\$2.20	\$0.00	\$2.20	10	\$2.20	Fire Truck Purchase
		10056	\$18.80	\$0.00	\$18.80	30	\$12.00	Firehall #2 Redevelopment Project
	<b>Total</b>		<b>\$21.80</b>	<b>\$0.00</b>	<b>\$21.80</b>		<b>\$15.00</b>	

2. The Authority is hereby requested and authorized to finance from time to time the above noted undertakings, and further described in the Municipal Loan Authorization Bylaws table, at the sole cost and on behalf of the District of Saanich up to, but not exceeding Fifteen Million Dollars (\$15,000,000) in lawful money of Canada (provided that the Regional District may borrow all or part of such amount in such currency as the Trustees of the Authority shall determine but the aggregate amount in lawful money of Canada and in Canadian Dollar equivalents so borrowed shall not exceed \$15,000,000 in Canadian Dollars) at such interest and with such discounts or premiums and expenses as the Authority may deem appropriate in consideration of the market and economic conditions pertaining.
  
3. Upon completion by the Authority of financing undertaken pursuant hereto, the Chair and officer assigned the responsibility of financial administration of the Regional District, on behalf of the Regional District and under its seal shall, at such time or times as the Trustees of the Authority may request, enter into and deliver to the Authority one or more agreements, which said agreement or agreements shall be substantially in the form annexed hereto as Schedule A and made part of this bylaw (such Agreement or Agreements as may be entered into, delivered or substituted hereinafter referred to as the "Agreement") providing for payment by the Regional District to the Authority of the amounts required to meet the obligations of the Authority with respect to its borrowings undertaken pursuant hereto, which Agreement shall rank as debenture debt of the Regional District.

4. The Agreement in the form of Schedule A shall be dated and payable in the principal amount or amounts of monies and in Canadian dollars or as the Authority shall determine and subject to the *Local Government Act*, in such currency or currencies as shall be borrowed by the Authority under section 1 and shall set out the schedule of repayment of the principal amount together with interest on unpaid amounts as shall be determined by the Treasurer of the Authority.
5. The obligation incurred under the said Agreement shall bear interest from a date specified therein which date shall be determined by the Treasurer of the Authority and shall bear interest at a rate to be determined by the Treasurer of the Authority.
6. The Agreement shall be sealed with the seal of the Regional District and shall bear the signature of the Chair and the officer assigned the responsibility of financial administration of the Regional District.
7. The obligations incurred under the said Agreement as to both principal and interest shall be payable at the Head Office of the Authority in Saanich and at such time or times as shall be determined by the Treasurer of the Authority.
8. During the currency of the obligations incurred under the said Agreement to secure borrowings in respect of the District of Saanich Loan Authorization Bylaws 9902, 9903 and 10056 there shall be requisitioned annually an amount sufficient to meet the annual payment of interest and the repayment of principal.
9. The Regional District shall provide and pay over to the Authority such sums as are required to discharge its obligations in accordance with the terms of the Agreement, provided, however, that if the sums provided for in the Agreement are not sufficient to meet the obligations of the Authority, any deficiency in meeting such obligations shall be a liability of the Regional District to the Authority and the Regional Board of the Regional District shall make due provision to discharge such liability.
10. The Regional District shall pay over to the Authority at such time or times as the Treasurer of the Authority so directs such sums as are required pursuant to Section 15 of the *Municipal Finance Authority Act* to be paid into the Debt Reserve Fund established by the Authority in connection with the financing undertaken by the Authority on behalf of the Regional District pursuant to the Agreement.

ADOPTED THIS \_\_\_\_\_ day of \_\_\_\_\_ 20\_\_

CORPORATE OFFICER

**Schedule A to Bylaw # \_\_\_\_\_****CANADA****PROVINCE OF BRITISH COLUMBIA****AGREEMENT**

Regional District of \_\_\_\_\_

The Regional District of \_\_\_\_\_ (the "Regional District") hereby promises to pay to the Municipal Finance Authority of British Columbia (the "Authority") at its Head Office in Saanich, British Columbia, the sum of \_\_\_\_\_ DOLLARS (\$\_\_\_\_\_) in lawful money of Canada, together with interest thereon from the \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, at varying rates of interest, calculated semi-annually, in each and every year during the currency of this Agreement; and payments of principal and interest shall be as specified in the schedule attached commencing on the \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, provided that in the event the payments of principal and interest hereunder are insufficient to satisfy the obligations of the Authority undertaken on behalf of the Regional District, the Regional District shall pay over to the Authority such further sums as are sufficient to discharge the obligations of the Regional District to the Authority.

DATED at \_\_\_\_\_, British Columbia, this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

IN TESTIMONY WHEREOF and under the authority of  
Bylaw # \_\_\_\_\_ cited as "\_\_\_\_\_",

\_\_\_\_\_ ,  
this Agreement is sealed with the Corporate Seal of the  
Regional District of \_\_\_\_\_ and signed  
by the Chair and Treasurer thereof.

\_\_\_\_\_  
Chair

\_\_\_\_\_  
Treasurer

Pursuant to the *Local Government Act*, I certify that the within Agreement has been lawfully and validly made and issued and that its validity is not open to question on any ground whatsoever in any court of the Province of British Columbia.

\_\_\_\_\_  
Deputy Inspector of Municipalities of British Columbia

**PRINCIPAL AND/OR SINKING FUND DEPOSIT AND INTEREST PAYMENTS**

Date of Payment	Total Payment	Principal/Sinking Fund Deposit	Interest
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$