



## Notice of Meeting and Meeting Agenda Capital Regional Hospital District Board

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Wednesday, December 10, 2025

12:10 PM

6th Floor Boardroom  
625 Fisgard Street  
Victoria, BC

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The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

### 1. TERRITORIAL ACKNOWLEDGEMENT

### 2. APPROVAL OF THE AGENDA

### 3. ADOPTION OF MINUTES

- 3.1. [25-1323](#) Minutes of the Capital Regional Hospital District Board meetings of October 29, 2025, and November 12, 2025

**Recommendation:** That the minutes of the Capital Regional Hospital District Board meetings of October 29, 2025, and November 12, 2025 be adopted as circulated.

**Attachments:** [Minutes - October 29, 2025](#)  
[Minutes - November 12, 2025](#)

### 4. REPORT OF THE CHAIR

### 5. PRESENTATIONS/DELEGATIONS

*The public are welcome to attend CRD meetings in-person.*

*Delegations will have the option to participate electronically. Please complete the online application at [www.crd.ca/address](http://www.crd.ca/address) no later than 4:30 pm two days before the meeting and staff will respond with details.*

*Alternatively, you may email your comments on an agenda item to the CRD Board at [crdboard@crd.bc.ca](mailto:crdboard@crd.bc.ca).*

### 6. CONSENT AGENDA

### 7. ADMINISTRATION REPORTS

### 8. REPORTS OF COMMITTEES

8.1. [25-1256](#) Victoria General Hospital Electrical Energy Centre - Approval of Capital Bylaw No. 431

**Recommendation:** The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

- 1) That Capital Regional Hospital District (CRHD) funding in the amount of \$15,000,000 be approved for Victoria General Hospital Electrical Energy Centre; (WA)
- 2) That CRHD Bylaw No. 431, "Capital Regional Hospital District Capital Bylaw No.199, 2025" be introduced and read a first, second, and third time; and (WA)
- 3) That CRHD Bylaw No. 431 be adopted. (WA, 2/3 on adoption)

**Attachments:** [Staff Report: VGH EEC- Approval of Capital Bylaw No. 431](#)  
[Appendix A: CRHD Bylaw No. 431](#)

9. BYLAWS

10. NOTICE(S) OF MOTION

11. NEW BUSINESS

12. ADJOURNMENT

**Voting Key:**

**NWA - Non-weighted vote of all Directors**

**NWP - Non-weighted vote of participants (as listed)**

**WA - Weighted vote of all Directors**

**WP - Weighted vote of participants (as listed)**

## Meeting Minutes

### Capital Regional Hospital District Board

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Wednesday, October 29, 2025

12:00 PM

6th Floor Boardroom  
625 Fisgard Street  
Victoria, BC

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#### Special Meeting - Provisional Budget

#### PRESENT

DIRECTORS: K. Murdoch (Chair), S. Goodmanson (Acting Chair), J. Bateman (for M. Tait), P. Brent, S. Brice, J. Brownoff (EP), J. Caradonna, C. Coleman, Z. de Vries, B. Desjardins, G. Holman, P. Jones, S. Kim (for M. Alto) (EP), D. Kobayashi, M. Little, C. McNeil-Smith, D. Murdock (12:16 pm), C. Plant, L. Szpak, D. Thompson, A. Wickheim, K. Williams

STAFF: T. Robbins, Chief Administrative Officer; N. Chan, Chief Financial Officer/General Manager, Finance and Technology; A. Fraser, General Manager, Infrastructure and Water Services; G. Harris, Acting General Manager, Parks, Recreation and Environmental Services; S. Henderson, General Manager, Electoral Area Services; K. Lorette, General Manager, Housing, Planning and Protective Services; K. Morley, Corporate Officer/General Manager, Corporate Services; M. Barnes, Senior Manager, Health and Capital Planning Strategies; V. Somosan, Senior Manager/ Deputy CFO, Financial Services; R. Tooke, Senior Manager, Environmental Innovation (EP); F. Delgadillo Lopez, Manager, Strategic Planning; B. Semmens, Manager, Financial Planning & Performance; L. Xu, Manager, Local Services and Corporate Grants; A. Linwood, Controller, Financial Services; M. Lagoa, Deputy Corporate Officer; T. Pillipow, Senior Committee Clerk (Recorder)

EP - Electronic Participation

Guest: Jesse Tarbotton, Director, Capital Planning, Real Estate and Leasing, Island Health

Regrets: Directors M. Alto, M. Tait, S. Tobias, R. Windsor

The meeting was called to order at 12:06 pm.

#### 1. TERRITORIAL ACKNOWLEDGEMENT

Acting Chair Goodmanson provided a Territorial Acknowledgement.

#### 2. APPROVAL OF THE AGENDA

**MOVED** by Director Little, **SECONDED** by Director Plant,  
That the agenda for the Capital Regional Hospital District Board meeting of  
October 29, 2025 be approved.  
**CARRIED**

### 3. PRESENTATIONS/DELEGATIONS

There were no presentations or delegations.

### 4. SPECIAL MEETING MATTERS

#### 4.1. [25-1098](#) Capital Regional Hospital District 2026-2035 10-Year Capital Plan

K. Lorette spoke to Item 4.1.

Discussion ensued regarding:

- further reduction to the Capital Regional Hospital District's contribution to the Capital Plan
- status of the Oak Bay Lodge property
- the debt management strategy moving forward
- clarification of the construction costs inflation estimate
- potential budget implications with the expected influx of medical residents

Director Murdock joined the meeting in person at 12:16 pm.

**MOVED by Director Plant, SECONDED by Director Desjardins,  
That the Capital Regional Hospital District 2026-2035 10-Year Capital Plan be  
approved as submitted.**

**CARRIED**

#### 4.2. [25-0946](#) 2026 Capital Regional Hospital District Provisional Budget

N. Chan spoke to Item 4.2.

**MOVED by Director Plant, SECONDED by Director Desjardins,  
That the 2026 Capital Regional Hospital District Provisional Budget be approved  
as submitted.**

**CARRIED**

**Motion Arising:**

**MOVED by Director Plant, SECONDED by Director Desjardins,  
The Capital Regional Hospital District Board ask staff to review the 30%  
contribution for major capital and 40% contribution for minor capital and make a  
recommendation on a potential lower percentage based on a Consolidated  
Capital Regional District Budget and evolving costs for newly-established  
services.**

Discussion ensued regarding the report including an implications section.

**The question was called on the Motion Arising.**

**The Capital Regional Hospital District Board ask staff to review the 30%  
contribution for major capital and 40% contribution for minor capital and make a  
recommendation on a potential lower percentage based on a Consolidated  
Capital Regional District Budget and evolving costs for newly-established  
services.**

**CARRIED**

**5. ADJOURNMENT**

**MOVED** by Director Goodman, **SECONDED** by Director Thompson,  
That the Capital Regional Hospital District Board meeting of October 29, 2025 be  
adjourned at 12:52 pm  
**CARRIED**

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**CHAIR**

**CERTIFIED CORRECT:**

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**CORPORATE OFFICER**

## Meeting Minutes

### Capital Regional Hospital District Board

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Wednesday, November 12, 2025

12:10 PM

6th Floor Boardroom  
625 Fisgard Street  
Victoria, BC

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#### PRESENT

DIRECTORS: K. Murdoch (Chair), S. Goodmanson (Acting Chair), M. Alto, P. Brent, S. Brice, J. Brownoff, J. Caradonna, C. Coleman, Z. de Vries, B. Desjardins, G. Holman, P. Jones, D. Kobayashi, M. Little, C. McNeil-Smith, D. Murdock, C. Plant, S. Riddell (for R. Windsor), L. Szpak, D. Thompson, S. Tobias, A. Wickheim, K. Williams

STAFF: T. Robbins, Chief Administrative Officer; N. Chan, Chief Financial Officer/General Manager, Finance and Technology; A. Fraser, General Manager, Infrastructure and Water Services; S. Henderson, General Manager, Electoral Area Services; L. Jones, General Manager, Parks, Recreation and Environmental Services; K. Lorette, General Manager, Housing, Planning and Protective Services; K. Morley, Corporate Officer/General Manager, Corporate Services; M. Barnes, Senior Manager, Health and Capital Planning Strategies; M. Lagoa, Deputy Corporate Officer; T. Pillipow, Senior Committee Clerk (Recorder)

Regrets: Directors M. Tait, R. Windsor

#### 1. CALL TO ORDER

The Chief Administrative Officer called the meeting to order at 12:13 pm.

#### 2. TERRITORIAL ACKNOWLEDGEMENT

A Territorial Acknowledgement was provided in the preceding meeting.

#### 3. ELECTION OF THE CHAIR OF THE HOSPITAL DISTRICT BOARD

The Chief Administrative Officer called for nominations for the position of Chair of the Capital Regional Hospital District Board for 2026.

Director Little nominated Director Murdoch. Director Murdoch accepted the nomination.

The Chief Administrative Officer called for nominations a second time.

The Chief Administrative Officer called for nominations a third and final time.

Hearing no further nominations, the Chief Administrative Officer declared Director Murdoch Chair of the Capital Regional Hospital District Board by acclamation.

#### 4. ELECTION OF THE ACTING CHAIR OF THE HOSPITAL DISTRICT BOARD

Chair Murdoch called for nominations of Acting Chair of the Capital Regional Hospital District Board for 2026.

Director Szpak nominated Director Goodmanson. Director Goodmanson accepted the nomination.

Chair Murdoch called for nominations a second time.

Chair Murdoch called for nominations a third and final time.

Hearing no further nominations, Chair Murdoch declared Director Goodmanson Acting Chair of the Capital Regional Hospital District Board by acclamation.

#### 5. INAUGURAL ADDRESS OF THE CHAIR

Thank you very much. I really think that the Hospital District Board can and should, be a force for good for supporting the kind of health care our communities want. I know that this has traditionally been more a procedural Board, but I am quite pleased to see that we have taken on a more active role over the last few years. I've had the chance to sit with many of my peers across the province, with ministers responsible for both infrastructure and health on provincial issues, but also on advancing some of the projects we have here in the region. I'm very appreciative of the Board's support for that work and for the support of myself in this role. I intend to continue that and to be advocate for this body to see some of these critical issues move forward. I think it's also important to recognize there are subtle difficult issues that will be challenges this year and in years ahead. Certainly, we will have some questions around disposition of property that we will have to consider over the next while as Island Health is looking at making surfeit some of their needs. We have implications of potential adjusting of funding for transit services, and most importantly, managing the risk of spiraling costs of capital projects within health care.

#### 6. APPROVAL OF THE AGENDA

**MOVED by Director Kobayashi, SECONDED by Director Desjardins,  
That the agenda for the November 12, 2025 Session of the Capital Regional  
Hospital District Board be approved.  
CARRIED**

#### 7. ADOPTION OF MINUTES

- 7.1. [25-1196](#) Minutes of the Capital Regional Hospital District Board meeting of October 8, 2025

**MOVED by Szpak, SECONDED by Director Caradonna,  
That the minutes of the Capital Regional Hospital District Board meeting of  
October 8, 2025 be adopted as circulated.  
CARRIED**

## 8. PRESENTATIONS/DELEGATIONS

There were no presentations or delegations.

## 9. CONSENT AGENDA

There were no Consent Agenda items.

## 10. ADMINISTRATION REPORTS

### 10.1. [25-0950](#) Revenue Anticipation Borrowing Resolution for Current Capital Regional Hospital District Operating Expenditures

N. Chan spoke to Item 10.1

Discussion ensued regarding the restrictions on capital reserves.

**MOVED by Director Thompson, SECONDED by Director Desjardins,  
That the Revenue Anticipation Resolution be adopted to allow the temporary  
borrowing of up to \$11 million for current Capital Regional Hospital District  
operating expenditures.**

**CARRIED**

## 11. REPORTS OF COMMITTEES

There were no Reports of Committees.

## 12. BYLAWS

There were no bylaws for consideration.

## 13. NOTICE(S) OF MOTION

There were no notice(s) of motion.

## 14. NEW BUSINESS

There was no new business.

## 15. ADJOURNMENT

**MOVED by Director Thompson, SECONDED by Director Desjardins,  
That the November 12, 2025 Capital Regional Hospital District Board meeting be  
adjourned at 12:21 pm**

**CARRIED**



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**CHAIR**

**CERTIFIED CORRECT:**

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**CORPORATE OFFICER**

**REPORT TO HOSPITALS AND HOUSING COMMITTEE  
MEETING OF WEDNESDAY, DECEMBER 03, 2025**

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**SUBJECT**     **Victoria General Hospital Electrical Energy Centre – Approval of Capital Bylaw No. 431**

**ISSUE SUMMARY**

Approval of a Capital Regional Hospital District \$15,000,000 Capital Expenditure and Borrowing Bylaw is required for Island Health to proceed with the \$50,000,000 Victoria General Hospital (VGH) Electrical Energy Centre (EEC).

**BACKGROUND**

There is a need for development of an EEC at VGH to replace the hospital's aging electrical infrastructure and provide capacity to meet current and future operational needs of the site for the next 25+ years. The current power requirements (vital, delayed vital and normal) have exceeded their maximum capacity due to the continual expansion of the VGH campus. The existing generators are 40+ years old and the ability to find replacement parts for ongoing maintenance has become challenging.

The new EEC will deliver vital, delayed vital, conditional and normal power to the campus as well as emergency backup power with redundancy. The EEC will house BC Hydro service entrance equipment, BC Hydro metering, transformation equipment, generator paralleling and synchronization controls, dual transfer bypass switches and switchboards.

**ALTERNATIVES**

*Alternative 1*

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

- 1) That Capital Regional Hospital District (CRHD) funding in the amount of \$15,000,000 be approved for Victoria General Hospital Electrical Energy Centre;
- 2) That CRHD Bylaw No. 431, "Capital Regional Hospital District Capital Bylaw No.199, 2025" be introduced and read a first, second, and third time; and
- 3) That CRHD Bylaw No. 431 be adopted.

*Alternative 2*

That this report be referred back to staff for additional information based on Hospitals and Housing Committee direction.

**IMPLICATIONS**

*Financial Implications*

The EEC project at VGH has been included in the CRHD 10-Year Capital Plan as a potential partnership between the CRHD and Island Health. Island Health will provide \$35,000,000 (70%) and CRHD \$15,000,000 (30%), for a total project cost of \$50,000,000.

**Hospitals and Housing Committee – December 3, 2025**  
**Victoria General Hospital Electrical Energy Centre – Approval of Capital Bylaw No. 431 2**

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The total project budget and CRHD share are reflected in the 2025-2034 CRHD 10-Year Capital Plan that was approved by the CRHD Board on October 30, 2024. The project costs will be cash flowed over years 2025-2030 and the CRHD share of \$15,000,000 will be debt serviced through the Municipal Finance Authority. The cost of debt servicing for the CRHD contribution has been included in the 2025 Board Approved Financial Plan based on cash flow projections provided by Island Health.

**CONCLUSION**

Approval of a CRHD Capital Expenditure and Borrowing Bylaw is required to proceed with the Victoria General Hospital Electrical Energy Centre. This capital project will help ensure Island Health is able to provide quality health care services for the capital region.

**RECOMMENDATION**

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

- 1) That Capital Regional Hospital District (CRHD) funding in the amount of \$15,000,000 be approved for Victoria General Hospital Electrical Energy Centre;
- 2) That CRHD Bylaw No. 431, “Capital Regional Hospital District Capital Bylaw No.199, 2025” be introduced and read a first, second, and third time; and
- 3) That CRHD Bylaw No. 431 be adopted.

|               |   |
|---------------|---|
| Submitted by: | Michael Barnes, MPP, Senior Manager, Health and Capital Planning Strategies                   |
| Concurrence:  | Kevin Lorette, P. Eng., MBA, General Manager, Housing, Planning and Protective Services       |
| Concurrence:  | Kristen Morley, J.D., Corporate Officer & General Manager, Corporate Services                 |
| Concurrence:  | Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer & General Manager, Finance & Technology |
| Concurrence:  | Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer                                   |

**ATTACHMENT**

Appendix A: CRHD Bylaw No. 431, “Capital Regional Hospital District Capital Bylaw No. 199, 2025”

CAPITAL REGIONAL HOSPITAL DISTRICT BYLAW NO. 431

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CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL BYLAW NO. 199, 2025

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WHEREAS the Board of the Capital Regional Hospital District proposes to borrow and expend money for the capital expenditures described in Schedule “A” attached hereto and forming an integral part of this Bylaw;

And whereas those capital expenditures have received the approval required under Section 23 of the *Hospital District Act*;

Now therefore the Board of the Capital Regional Hospital District enacts the following capital expenditure and borrowing bylaw as required by Sections 32 and 33 of the *Hospital District Act*.

- 1. The Board hereby authorizes and approves the borrowing and expenditure of money necessary to complete the capital expenditures as described in Schedule “A” attached.
- 2. The Board authorizes and approves the borrowing of a net sum not exceeding \$15,000,000 upon the credit of the District by the issuance and sale of securities in a form and a manner agreed to by the Municipal Finance Authority of British Columbia. The term of the securities and the repayment of the principal and interest shall be over a term not to exceed 30 years.
- 3. To meet the payments of principal and interest during the term of the securities, there shall be included in the estimates of the Regional Hospital District each year, the respective amounts of principal and interest falling due in that year.
- 4. The Board hereby delegates the necessary authority to the Treasurer of the Capital Regional Hospital District to settle the terms and conditions of the borrowing and to undertake such temporary borrowing as is necessary to provide funding in advance of the receipt of funds from the Municipal Finance Authority of British Columbia.
- 5. This Bylaw may be cited for all intents and purposes as the “Capital Regional Hospital District Capital Bylaw No. 199, 2025”.

|                         |        |        |
|-------------------------|--------|--------|
| READ A FIRST TIME THIS  | DAY OF | , 2025 |
| READ A SECOND TIME THIS | DAY OF | , 2025 |
| READ A THIRD TIME THIS  | DAY OF | , 2025 |
| ADOPTED THIS            | DAY OF | , 2025 |

\_\_\_\_\_  
Chair

\_\_\_\_\_  
Corporate Officer

**SCHEDULE "A"**

**Bylaw No. 431**

**CAPITAL REGIONAL HOSPITAL DISTRICT**

**CAPITAL BYLAW NO. 199, 2025**

| <b>Name of Facility</b>   | <b>Project or Equipment Description</b> | <b>Project Number</b> | <b>Amount Covered by CRHD Bylaw</b> | <b>Amount Covered by Province and Island Health</b> | <b>Amount Covered by Foundation</b> | <b>Total Project or Equipment Cost</b> |
|---------------------------|---|-----------------------|-------------------------------------|---|-------------------------------------|--|
| Victoria General Hospital | Electrical Energy Centre                | C199-01               | \$15,000,000                        | \$35,000,000  | \$0.00                              | \$50,000,000                           |
|                           |   | <b>Total</b>          | <b>\$15,000,000</b>                 | <b>\$35,000,000</b>                                 | <b>\$0.00</b>                       | <b>\$50,000,000</b>                    |