



Notice of Meeting and Meeting Agenda Salt Spring Island Local Community Commission

Thursday, December 11, 2025

9:00 AM

SIMS Boardroom
124 Rainbow Road
Salt Spring Island BC

[MS Teams meeting Link](#)

E. Rook (Chair), G. Holman (Vice Chair), G. Baker, B. Corno, B. Webster

The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

1. Territorial Acknowledgement

2. Approval of Agenda

3. Adoption of Minutes

3.1. [25-1304](#) Minutes of October 23- November 20, 2025 Salt Spring Island Local Community Commission

Recommendation: That the minutes of the following meetings be adopted as circulated:
-October 23, 2025 Special Joint Meeting
-November 20, 2025

Attachments: [Minutes: October 23, 2025 Special meeting](#)
[Minutes: November 20, 2025](#)

4. Chair, Director, and Commissioner Reports

5. Senior Manager Report

6. Presentations/Delegations

Delegations will have the option to participate electronically. Please complete the online application for "Addressing the Salt Spring Island Local Community Commission" on our website and staff will respond with details. Requests must be received no later than 4:30 p.m. two calendar days prior to the meeting.

Alternatively, you may email your comments on an agenda item to the Salt Spring Island Local Community Commission (LCC) at saltspring@crd.bc.ca.

6.1. Presentations

- 6.1.1. [25-1305](#) Presentation: Nikki Elliot and Kevin Webber, Regional Parks Re: Salt Spring Island Regional Trail Feasibility Study

Attachments: [Presentation: SSI Regional Trail Feasibility Study & Next Steps](#)

6.2. Delegations

- 6.2.1. [25-1347](#) Delegation: Robin Jenkinson, Island Pathways Re: Agenda Item 6.1.1. Presentation: Nikki Elliot and Kevin Webber, Regional Parks Re: Salt Spring Island Regional Trail Feasibility Study

Attachments: [Delegation Robin Jenkinson Salish sea](#)

7. Commission Business

- 7.1. [25-1307](#) Salt Spring Island Transit Service - Fare Review

Recommendation: That the Salt Spring Island Local Community Commission requests that staff proceed with presenting the three options for public input and report back prior to giving the fare review and potential fare increases additional consideration.

Attachments: [Staff Report: Salt Spring Island Transit Service - Fare Review](#)
[Appendix A: BC Transit Fare Review Presentation, Dated Nov 20, 2025.](#)

- 7.2. [25-1308](#) Waste and Recycling Receptacles Ganges

Recommendation: Verbal Discussion

- 7.3. [25-1348](#) Updated SSI LCC Meeting 2026 Schedule

Recommendation: 1. That the August 13 meeting of the Local Community Salt Spring Island Local Community Commission be scheduled to start at 9:00am for Provisional Budget review
2. That the following meetings be scheduled at the call of the Chair July 09, July 16 and October 15
AND
The meeting of August 20 not be scheduled at the call of the Chair

Attachments: [Staff Report: Updated SSI LCC Meeting 2026 Schedule](#)
[Appendix A: Updated Salt Spring Island Local Community Commission 2026 Me](#)

8. Notice(s) of Motion

- 8.1. [25-1310](#) Motion with Notice: Phoenix Upgrade Pathway Project (G. Holman)

Recommendation: [At the November 20, 2025 Salt Spring Local Community Commission meeting, the following notice was read by Director Holman into record to be discussed at a following meeting:]

That the Salt Spring Island Local Community Commission requests that staff include project (26-18) Phoenix Upgrades Pathway Project in the amount of \$5,000 funded by \$3000 of CWF and \$2,000 of Capital reserves funding to be included in the 2026 Final Park and Recreation Five Year Financial Plan.

9. Motion to Close Meeting

9.1. [25-1311](#) Motion to Close Meeting

- Recommendation:**
1. That That the meeting be closed for Proposed Service and Contract Negotiations in accordance with Section 90(1)(k) of the Community Charter. [1 Item]
 2. That such disclosures could reasonably be expected to harm the interests of the Regional District. [1 Item]

10. Adjournment

Next Meeting:

*-Thursday, January 15, 2026 at 9:00AM in the Salt Spring Island Multi Space (SIMS)
Boardroom, 124 Rainbow Road, Salt Spring Island, BC V8K 2V5*

Meeting Minutes - Draft

Salt Spring Island Local Community Commission

Thursday, October 23, 2025

10:00 AM

SIMS Boardroom
124 Rainbow Road
Salt Spring Island BC

Special Meeting - Joint with Island Trust

Present:

Commissioners: E. Rook, G. Holman (Director), G. Baker, B. Corno, B. Webster,

Staff: D. Ovington, Senior Manager, SSI Administration; M. Williamson, Committee Clerk, (Recorder)

Guests: Patrick, Islands Trust, SSI Trustee, T. Peterson, Islands Trust, SSI Trustee, C. Hutton, Island Trust, Regional Planning Manager

EP- Electronic Participation

These minutes follow the order of the agenda although the sequence may have varied.

The meeting was called to order at 10:01 am.

1. Territorial Acknowledgement

Commissioner Rook provided a Territorial Acknowledgement.

2. Approval of Agenda

**MOVED by Director Holman, SECONDED by Commissioner Baker,
That agenda for the October 23, 2025, joint meeting of the Salt Spring Island
Local Community Commission and Salt Spring Island Local Trust Committee be
approved as presented.**

CARRIED

3. Special Meeting Matters

3.1. Protocol Agreement Update

Discussion ensued regarding the joint protocol agreement and a letter of understanding between the SSI Local Community Commission (LCC) and the SSI Local Trust Committee (LTC).

3.2. SSI Housing Update

Discussion ensued regarding updates on the Official Community Plan (OCP) review and the Integrated Housing Strategic Action Plan (IHSAP)
-OCP feedback ongoing
-LCC Housing workshops planned for late November 2025

3.3. Short Term Vacation Rentals

Discussion ensued regarding update on short term rentals on SSI.
-CRD hosting a workshop roundtable in early 2026

3.4. SSI Harbour Management

Discussion ensued regarding harbour management in SSI harbours.
-CRD arranging a workshop for early 2026

3.5. Watershed Protection

Discussion ensued regarding watershed protection on SSI.

3.6. Future Joint Meeting Schedule

Discussion ensued regarding future meetings in 2026.
-Thursday February 26, 2026 (Island Trust host)
-Thursday May 28, 2026 (CRD host)
-Tentative Thursday November 26, 2026 (Island Trust host)

4. Adjournment

**MOVED by Director Holman SECONDED by Commissioner Webster,
That the Local Community Commission adjourn the meeting at 11:56pm.
CARRIED**

CHAIR

SENIOR MANAGER

Meeting Minutes - Draft

Salt Spring Island Local Community Commission

Thursday, November 20, 2025

9:00 AM

SIMS Boardroom
124 Rainbow Road
Salt Spring Island BC

PRESENT:

COMMISSIONERS: G. Holman (Director), B. Corno, G. Baker, B. Webster,

STAFF: S. Henderson, General Manager, Electoral Area Services; D. Ovington, Senior Manager, SSI Administration; K. Bittorf, Manager, SSI Parks and Recreation, SSI Administration; C. Hopp, Manager, SSI Engineer, SSI Administration (EP); SSI Administration; M. Williamson, Committee Clerk, SSI Administration (Recorder)

GUESTS: S. Wright, BC Transit (EP); M. Midhat, BC Transit (EP); S. Martin, Watts Consulting (EP)

EP- Electronic Participation

ABSENT:

COMMISSIONERS: E. Rook,

These minutes follow the order of the agenda although the sequence may have varied.

The meeting was called to order at 09:02 am.

1. Territorial Acknowledgement

Director Holman provided a Territorial Acknowledgement.

2. Approval of Agenda

MOVED by Commissioner Webster, SECONDED by Commissioner Baker,
That agenda for the November 20, 2025, meeting of the Local Community
Commission be approved as presented.
CARRIED

3. Adoption of Minutes

3.1. Minutes of October 16, 2025 Salt Spring Island Local Community Commission

MOVED by Commissioner Webster, SECONDED by Commissioner Baker,
That the minutes of the October 16, 2025 meeting be adopted as circulated.
CARRIED

4. Chair, Director, and Commissioner Reports

Commissioner Baker spoke regarding the old fire hall transition.

Commissioner Webster spoke regarding Farmland Trust Neighbourhood Farm Program.

Commissioner Corno spoke regarding Salt Spring Island civic awareness.

5. Senior Manager Report

D. Ovington provided information regarding Carolyn Hopp acting as Senior Manager during the following weeks.

6. Presentations/Delegations

6.1. Presentations

6.1.1. Presentation: Seth Wright, BC Transit Re: Transit Fare Review

S. Wright spoke regarding the process for a Transit Fare Review.

**MOVED by Commissioner Webster, SECONDED by Commissioner Baker,
That the Salt Spring Island Local Community Commission refers the transit fare
review to staff for additional information.**

CARRIED

6.1.2. Presentation: Steve Martin, Watts Consulting Re: Crosswalk Analysis Update

S. Martin spoke regarding the Crosswalk Analysis Study.

6.2. Delegations

6.2.1. Delegation: Wendy Beatty, SSI Resident Re: Agenda item 7.3. SSI Centennial Park Garden Upgrades

W. Beatty spoke to item 7.3..

- 6.2.2.** Delegation: Robin Jenkinson, Island Pathways Re: Agenda Item 8.2.
Motion with Notice: Fulford-Ganges to Vesuvius multi use pathway
Advocacy (B. Webster)
R. Jenkinson spoke to item 8.2.

**MOVED by Commissioner Webster, SECONDED by Commissioner Corno,
That to move consideration of agenda item 8.2. be move after agenda item 7.4.
CARRIED**
- 6.2.3.** Delegation: Robin Jenkinson, Island Pathways Re: Agenda Item 7.4.
Review of the Jackson Road Pedestrian and Bike Path Design
R. Jenkinson spoke to item 7.4..
- 6.2.4.** Delegation: Susan Palmer, SSI Arts Council Re: Agenda Item 7.2. Mahon
Hall, 114 Rainbow Road, Salt Spring Island
S. Palmer spoke to item 7.2..

7. Commission Business

- 7.1.** Transfer of Assets, Liabilities, and Reserve Balances to the Combined
Parks and Recreation Service

**MOVED by Commissioner Webster, SECONDED by Commissioner Corno,
That the Salt Spring Island Local Community Commission recommends to the
Capital Regional District (CRD) Board that all assets, liabilities, and reserve
balances for the following services be transferred to the Salt Spring Island Parks
and Recreation Facilities Local Service established under Bylaw No. 2422 as
amended by Bylaw 4684, effective December 31, 2025:
Bylaw No. 3206 Swimming Pool Service (1.453)
Bylaw No. 4149 Community Parks Service (1.455)
Bylaw No. 4151 Community Recreation Service (1.458)
CARRIED**

7.2. Mahon Hall, 114 Rainbow Road, Salt Spring Island

MOVED by Commissioner Webster, **SECONDED** by Commissioner Baker,
That the rules of the Capital Regional District Board Procedures Bylaw be
suspended to allow to Susan Palmer to speak regarding agenda item 7.2.
CARRIED

MOVED by Commissioner Webster, **SECONDED** by Commissioner Corno,
That the Salt Spring Island Local Community Commission (LCC) requests that
staff:
-Review existing plans for Mahon Hall renovations with the Commission in closed
session under section 90 (1)(k) of the Community Charter.
-Maintain ongoing liaison with the Salt Spring Island Arts Council as it develops
plans for the renovation of Mahon Hall.
CARRIED

MOVED by Commissioner Webster, **SECONDED** by Commissioner Corno,
That the Salt Spring Island Local Community Commission (LCC) requests that
staff organize a special meeting to discuss:
-Leases and other arrangements for facilities and properties owned by or leased
to the LCC.
-Major capital projects currently planned and/or contemplated relating to LCC
services.
-The resources required to efficiently and effectively manage these facilities and
properties.
CARRIED

7.3. SSI Centennial Park Garden Upgrades

MOVED by Commissioner Corno, **SECONDED** by Commissioner Baker,
That the Salt Spring Island Local Community Commission requests that staff
include Project (26-17) Centennial Park Garden Upgrade Project funded by \$5,000
of capital reserve funding and that an additional \$4,800 of operating funds be
included in the 2026 Final Budget Parks and Recreation Five Year Financial Plan.
CARRIED

MOVED by Commissioner Webster, **SECONDED** by Commissioner Corno,
That consideration of agenda item 8.2. be move before agenda item 7.4.
CARRIED

MOVED by Commissioner **SECONDED** by Commissioner Baker,
That the meeting be extended past the 3-hour scheduled time.
CARRIED

- 8.2. Motion with Notice: Fulford-Ganges to Vesuvius multi use pathway
Advocacy (B. Webster)

MOVED by Commissioner Webster **SECONDED** by Commissioner Corno,
That the Salt Spring Island Local Community Commission request that the
Capital Regional District Board consider advancing the trail designs of the
Fulford-Ganges to Vesuvius multi use pathway designs out of Salt Spring Island
Regional Trail Feasibility Study from 2027 to 2026 in the Five-Year Financial Plan.
CARRIED

The Commission recessed at 12:08 pm.

The Commission reconvened at 12:42 pm

- 7.4. Review of the Jackson Road Pedestrian and Bike Path Design

The report was received for information.

- 7.5. SSI LCC Meeting 2026 Schedule

MOVED by Commissioner Corno, **SECONDED** by Commissioner Baker,
That the Salt Spring Island Local Community Commission directs that the regular
meetings for the Local Community Commission will be scheduled in 2026:
On the third Thursday of each month as follows: January 15 (Inaugural), February
19, March 19, April 16, May 21, June 18, July 16, August 20 (at the call of the
Chair), September 17, October 15, and November 19.

AND

On the second Thursday of each month as follows: February 12, March 12, April
09, June 11, July 09, August 13 (at the call Chair), September 10, October 08, and
December 10 (at the call of the Chair).

CARRIED

8. Notice(s) of Motion

8.1. Motion with Notice: SGITP Funding Advocacy (G. Baker)

**MOVED by Commissioner Baker, SECONDED by Director Holman,
That the Salt Spring Island Local Community Commission (LCC) recommend to
the Capital Regional District Board to recommend to the Southern Gulf Island
Tourism Partnership (SGITP) that \$10,000 be allocated for the 2026 year to
support Salt Spring events and initiatives that enhance the visitor experience.
Details of specific allocations will be submitted by the LCC to the SGITP Board as
they are identified.**

Commissioner Baker amended the motion.

“That the Salt Spring Island Local Community Commission (LCC) recommend
to the Capital Regional District Board to recommend to the Southern Gulf Island
Tourism Partnership (SGITP) that a minimum of \$10,000 be allocated for the
2026 year to support Salt Spring events and initiatives that enhance the visitor
experience.”

The question was called on the Motion with Notice as amended.

**That the Salt Spring Island Local Community Commission (LCC) recommend to
the Capital Regional District Board to recommend to the Southern Gulf Island
Tourism Partnership (SGITP) that a minimum of \$10,000 be allocated for the 2026
year to support Salt Spring events and initiatives that enhance the visitor
experience.**

CARRIED

8.2. Notice of Motion: Phoenix Upgrade Pathway Project (G. Holman)

Director proposed the following Notice of Motion for consideration at a future
meeting:

“That the Salt Spring Island Local Community Commission requests that staff
include project (26-18) Phoenix Upgrades Pathway Project in the amount of
\$5,000 funded by \$3000 of CWF and \$2,000 of Capital reserves funding to be
included in the 2026 Final Park and Recreation Five Year Financial Plan.”

9. Motion to Close Meeting

9.1. Motion to Close Meeting

MOVED by Director Holman, **SECONDED** by Commissioner Webster,
That the meeting be closed for Proposed Service and Contract Negotiations in
accordance with Section 90(1)(k) of the Community Charter. [2 Items]
CARRIED

MOVED by Director Holman, **SECONDED** by Commissioner Webster,
That such disclosures could reasonably be expected to harm the interests of the
Regional District. [2 Items]
CARRIED

The Salt Spring Island Local Community Commission moved to the closed
session at 1:32pm.

The Salt Spring Island Local Community Commission rose from its closed
session at 1:27pm without report.

10. Adjournment

MOVED by Commissioner Webster, **SECONDED** by Commissioner Baker,
That the Salt Spring Island Local Community Commission adjourn the meeting at
1:28pm.
CARRIED

CHAIR

SENIOR MANAGER



Salt Spring Island Regional Trail Feasibility Study & Next Steps

Salt Spring Island Local Community Commission
December 11, 2025

Background

- 2016 Regional Trails Management Plan
- 2018 Gulf Islands Regional Trails Plan
- 2023 Regional Parks and Trails Strategic Plan 2022-2032
- 2023-2026 Board Transportation Priorities (1a, 1b)



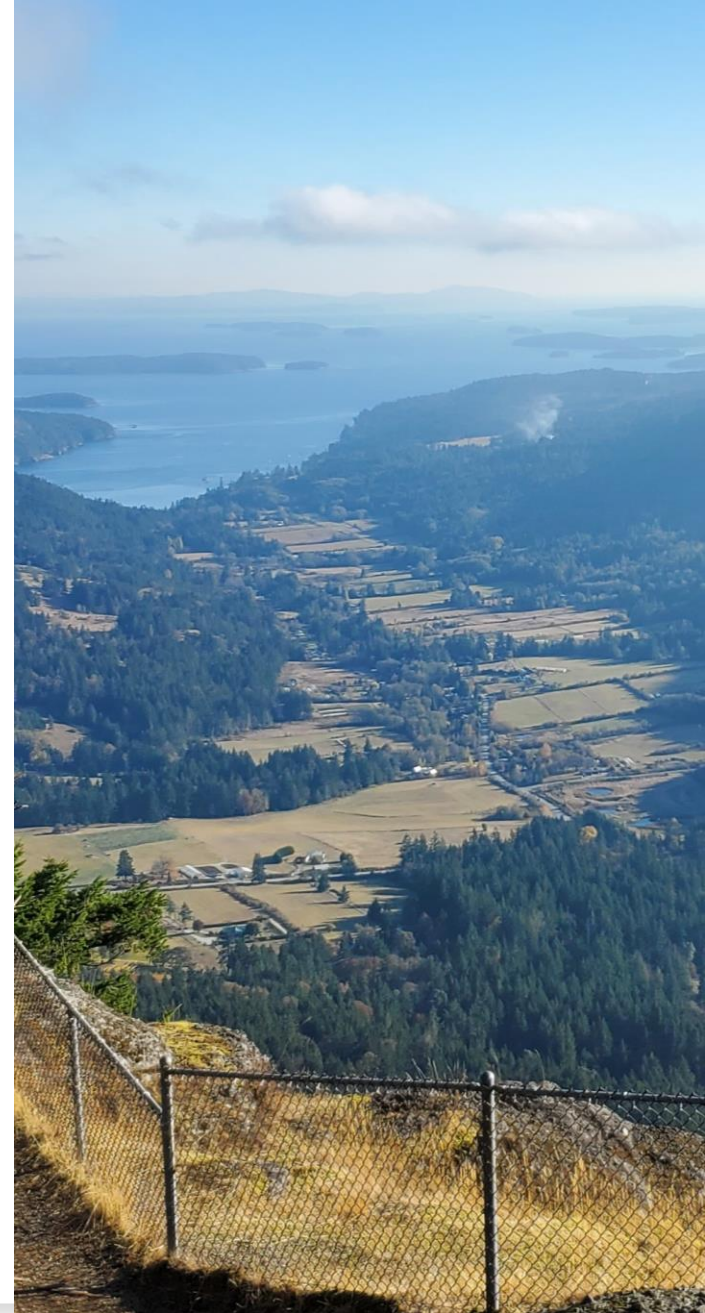
Regional Transportation Service

- **Regional Transportation Service (RTS) established**
 - Bylaw No 4630 consolidates transportation planning and regional trail management
 - Reports to CRD Transportation Committee
- Initial priorities: Galloping Goose, Lochside and E&N regional trails
- Regional Parks transferred staff/funding resources to RTS
- Gulf Island regional trails not current RTS priorities, but may be included with CRD Board approval



Feasibility Study Overview

- Project managed by CRD Regional Parks
- Launched in June 2024
- Assessed the 21 km conceptual route from Fulford Harbour to Vesuvius Bay via Ganges Village
- Applied BC Active Transportation Design Guide standards
- Identified physical constraints, cost estimates and priority segments for phased implementation
- Developed with input from key community and agency partners



Feasibility Study Results

Initially, 3m Paved, Separated Trail

- Meets AAA standards
- Generally, aligns with guidelines (except 4 segments)
- Estimated cost: \$102M

2m Unpaved Trail, Semi-Separated Trail

- Similar to Mayne Island Regional Trail
- Aligns with low-use rural guidelines (except 6 segments)
- Estimated cost: \$63M

Initial Phase Priority Segments

- Ganges-Vesuvius Bay
- Estimated cost: \$8.5M



Feasibility Study Results – Segment Overview

Segment	Length (m)	Cost	Priority	Recommended Facility
A1 – Fulford Ferry Terminal	302	\$1,360,000	7	Trail on Shoulder
A2 – Fulford Ferry Link	1,022	\$4,180,000	11	Separated Trail
B – Fulford Valley	3,493	\$6,480,000	12	Separated Trail
C – Mountainside	3,221	\$7,600,000	13	Separated Trail
D – Cusheon Lake-Cranberry	2,742	\$7,710,000	10	Separated Trail
E – Ganges Hill*	2,987	\$18,970,000	14	Separated Trail
Subtotal	13,767 m	\$46,300,000		
F – Ganges Village Core	805	\$3,930,000	8	Existing & Planned Sidewalks/Bike Lanes
G – Upper Ganges Village	795	\$4,370,000	4	Existing & Planned Sidewalks/Bike Lanes
Subtotal	1,600 m	\$8,300,000		
H – Blain-Sharp	836	\$1,220,000	2	Separated Trail
I – Sharp-Central	1,432	\$1,820,000	6	Separated Trail
J – Portlock-Mobrae	1,923	\$1,740,000	1	Traffic-calmed Shared Roadway
K – Vesuvius Curves	1,563	\$390,000	5	Traffic-calmed Shared Roadway
L1 – Vesuvius Bay Rd	612	\$2,120,000	9	Separated Trail
L2 – Vesuvius Ferry Terminal	340	\$1,180,000	3	Trail on Shoulder
Subtotal:	6,706 m	\$8,470,000		
Total:	22,073 m	\$63,070,000		

Future
Phase

Initial
Phase

Conclusions

- Fully separated trail not feasible under current Regional Parks guidelines
- Viable corridor: mix of trails, traffic-calmed side streets, sidewalks and bike lanes (\$63M)
 - Interim measures could further reduce costs
- Requires coordinated, multi-year, multi-agency effort
- Regional Parks lacks capacity/expertise for active transportation trail development
- Aligns with CRD Transportation Committee mandate
- Existing plans may need review, revision, or repeal to align with RTS plans and priorities



Current Status

Nov. 26, 2025 - CRD Regional Parks Committee endorsed staff's recommendation:

The Regional Parks Committee recommends to the Capital Regional District Board:

1. That planning, implementation and operation of all regional trails on the Gulf Islands—such as those identified in the Gulf Islands Regional Trails Plan—be referred to the CRD Transportation Committee for consideration;
2. That this report, including the Gulf Islands Regional Trails Plan be referred to the Salt Spring Island Electoral Area Administration for information, in recognition of the local interest in establishing additional community trails in village sites on Salt Spring Island; and
3. That staff report back with a list of all CRD Regional Parks plans, policies, and bylaws requiring amendment or repeal as a result of establishing the Regional Transportation Service, and outline the process and timeline for completing these changes.

Next Steps

(Pending CRD Board Consideration – Dec. 10, 2025)

- CRD Board reviews the Regional Parks Committee recommendations (Dec. 10, 2025)
- CRD Transportation Committee reviews the report, then likely back to the Board
- Next steps may include:
 - CRD governance approach confirmation
 - Identifying and actioning required updates to CRD Regional Parks plans, policies, and bylaws
 - For SSIRT, and other Gulf Island regional trails, additional project planning to determine an implementation approach



A photograph of two cyclists riding on a dirt trail through a dense forest. The cyclist on the left is wearing a yellow jacket and a black helmet, while the cyclist on the right is wearing a red jacket and a black helmet. The trail is surrounded by lush green trees and foliage. The text "Thank you" is overlaid in the center of the image.

Thank you

From: Capital Regional District <noreply@crd.bc.ca>

Sent: Wednesday, December 3, 2025 3:56 PM

To: Legserv <Legserv@crd.bc.ca>

Subject: New Submission from Addressing the CRD Board & Committees webform - Submission #77 SID #51513

Submitted on Wed, 12/03/2025 - 3:56pm

Submitted by: Anonymous

Submitted values are:

Name

Robin Jenkinson

I represent

Island Pathways

Telephone

[REDACTED]

Email address

robin@islandpathways.ca

Street Address (optional)

[REDACTED]

Municipality/Electoral Area in which you reside

[Salt Spring Island](#)

I wish to address

[Salt Spring Island Local Community Commission](#)

Meeting Date

2025-12-11

Agenda Item

6.1.1. 25-1305 Presentation: Nikki Elliot and Kevin Webber, Regional Parks Re: Salt Spring Island Regional Trail Feasibility Study

My reason(s) for appearing (is/are) and the substance of my presentation is as follows:

Island Pathways would appreciate the opportunity to speak at the December 11 presentation of the Salt Spring Island Regional Trail Feasibility Study, as this project is a once-in-a-generation chance to create a safe, connected, and climate-friendly transportation corridor across the island. As the community partner that contributed the first \$10,000 toward the study and has championed active

transportation on Salt Spring for over 40 years, we'd like to briefly share the community perspective, highlight opportunities revealed in the Feasibility Study, and outline ways we can collaborate with the LCC, CRD Regional Parks, the new CRD Transportation Service, and MoTI to advance preliminary design in 2026 and position Salt Spring for regional and provincial funding.

I will attend the meeting

In person

I will have a PowerPoint or video presentation and will submit it at least 24 hours in advance of the meeting.

Yes

I understand

Yes

**REPORT TO SALT SPRING ISLAND LOCAL COMMUNITY COMMISSION
MEETING OF THURSDAY, DECEMBER 11, 2025**

SUBJECT Salt Spring Island Transit Service - Fare Review

ISSUE SUMMARY

To seek direction from the Salt Spring Island (SSI) Local Community Commission (LCC) on fare options to present to the community for feedback in 2026 to inform a potential fare increase.

BACKGROUND

BC Transit undertakes periodic fare reviews across its systems to ensure fare structures remain fair, simple, and financially sustainable. The SSI fare structure was last adjusted in 2012. Since then, inflation and operating costs have increased significantly.

According to the Bank of Canada's Inflation Calculator, the \$2.25 cash fare introduced in 2012 equates to approximately \$3.04 in 2025. Salt Spring Island Transit's fares have not kept pace with this increase, resulting in lower cost recovery and a growing gap between operating expenses and revenues.

The Fare Review utilized BC Transit's recommended Fare Strategy to:

- Adjust fares to reflect inflation and cost recovery needs;
- Simplify fare options to improve customer understanding and convenience; and
- Reduce concession discounts to align with BC Transit guidelines.

Three options were developed and analyzed for their financial impact and user effects (Appendix A).

Option 1 proposes incremental fare adjustments over multiple years to bring fares in line with inflation while minimizing the immediate impact on riders. This approach supports a steady increase in revenue and allows customers to adapt to fare changes.

Benefits of Option 1 include:

- Gradual implementation that minimizes fare shock for riders;
- Improved cost recovery to help fund system operations;
- Consistency with BC Transit fare strategy and inflationary trends;
- Enhanced ability to reinvest in service improvements;
- Supports long-term fare stability and financial sustainability.

Other Options Considered:

- Option 2 – Immediate Alignment with Inflation: Would raise fares to inflation-adjusted levels immediately but could discourage ridership due to the larger initial increase.
- Option 3 – Larger Single Ride Increase, More Discounted Passes: Focuses on encouraging pass use but creates a more complex structure and less predictable revenues.

Based on the comparative analysis, Option 1 offers the most balanced and sustainable approach to achieving fare equity, affordability, and revenue stability. Should the LCC wish to proceed with any of the options above staff are recommending that an open house be held in January 2026 to present the options and gather feedback. Feedback received would be presented back to the LCC in February for final consideration and approval of the preferred option for implementation.

Once approved, staff will coordinate with BC Transit to implement the new fare structure in the summer of 2026. The public will be informed through BC Transit's communication channels, local advertising, and community outreach. Fare tables and program details will be published in advance of implementation.

ALTERNATIVES

Alternative 1

That the Salt Spring Island Local Community Commission requests that staff proceed with presenting the three options for public input and report back prior to giving the fare review and potential fare increases additional consideration.

Alternative 2

That the Salt Spring Island Local Community Commission refers the report back to staff for additional information.

IMPLICATIONS

Financial Implications

Option 1 – Gradual Increase to Align with Inflation

- Implements small, phased fare increases over several years to reach inflation-adjusted levels.
- Balances revenue growth with rider affordability, reducing the impact on passengers while gradually improving cost recovery.
- Provides predictable revenue growth to help offset rising 2026 operating costs and inflationary pressures.

Option 2 – Immediate Alignment with Inflation

- Implements a single fare adjustment to fully align with inflation in one step (e.g., increasing adult cash fare from \$2.25 to approximately \$3.00).
- Generates the most immediate revenue benefit, helping offset increased operating costs quickly.
- However, the larger fare increase could discourage ridership in the short term, particularly among lower-income and concession riders.

Option 3 – Larger Single-Ride Increase with More Discounted Passes

- Increases single cash fares more sharply while offering larger discounts on monthly and multi-ride passes to encourage frequent use.
- Encourages ridership loyalty but risks lower total fare revenue compared to Options 1 and 2 due to deeper pass discounts.
- More complex to communicate and implement, with potential for confusion among riders.

No Fare Increase (Status Quo)

- As 2026 operating costs rise, maintaining current fares would result in a growing funding gap and increased reliance on property taxes or potential service reductions.
- Cost recovery would continue to decline, limiting the ability to maintain or improve service quality and infrastructure over time.

CONCLUSION

Gradually increasing fares will improve cost recovery and support the long-term financial sustainability of the SSI Transit System. The options presented maintain affordability for passengers and align with BC Transit's fare strategy and best system-wide practices. Staff recommend community consultation as the next step in the fare review process.

RECOMMENDATION

That the Salt Spring Island Local Community Commission requests that staff proceed with presenting the three options for public input and report back prior to giving the fare review and potential fare increases additional consideration.

Submitted by:	Dan Ovington, BBA Senior Manager, Salt Spring Island Administration
Concurrence	Stephen Henderson, MBA, PG.Dip.Eng. BSc, General Manager of Electoral Area Services Department

ATTACHMENTS:

Appendix A – BC Transit Fare Review Presentation, Dated Nov 20, 2025.

Fare Review Salt Spring Island Transit System

November 20, 2025



Fare Review Objective

- Utilize BC Transit's recommended Fare Strategy to account for inflation and operational costs in proposed fare recommendations

Maximize revenue

Attract and retain ridership

Consider affordability

2025 Fare Review Objective

- Increase Revenue
- Align with BC Transit Fare Guidelines
- Consider a multi-year fare change schedule

Salt Spring Island Transit Fare History

Bank of Canada's Inflation Calculator estimates a **\$2.25** fare in 2012 to be equivalent to **\$3.04** in 2025

Fare Product	Audience	September 2008 – June 2010	July 2010 – June 2012	June 2012 – April 2017	May 2017 – September 2021	October 2021 – Present
Single Ride	Children	Free under 5	Free under 4	Free under 4	Free under 4	Free under 12
	All	\$2.00	\$2.00	\$2.25	\$2.25	\$2.25
DayPASS	All	-	-	\$5	\$4.50	\$4.50
Tickets (10)	All	\$15	\$15	\$20.25	\$20	\$20
Monthly Pass	Adult	\$50	\$50	\$50	\$50	\$50
	Student / Senior*	\$40	\$40	\$40	\$40	\$40

*Reduced fare with valid ID for persons 65 or over and students in full-time attendance to Grade 12

Fare Strategy Guidelines

Fare Type	Fare Strategy Guidelines	Salt Spring Island Fare	Variance
Single Ride (Cash)	Base Fare	\$2.25	-
DayPASS	2 times Base	\$4.50	Aligned
Tickets (10)	9 times Base	\$20.00	8.9x times base, 25 cents variance
Adult 30-Day Pass	20 – 30 times Base Fare	\$50	Aligned, 22.2 times base fare
Concession* 30-Day Pass (Student, Senior, College Student)	Adult 30-Day Pass less 15%	\$40 for concession	20% discount, 5% variance

Transit System Fare Comparisons

Average Adult Cash Fare in 2023 for 102 Transit Agencies across Canada is **\$3.50**

Transit System	Population Served*	Ridership*	Adult Cash Fare	Adult Pass	Concession Pass**
Salt Spring Island, BC	8,792	110,417	\$2.25	\$50.00	\$40.00
Merritt, BC	8,644	65,383	\$2.50	\$50.00	\$42.50
Agassiz-Harrison and Hope, BC	15,108	33,596	\$2.50	\$50.00	\$43.00
Nelson, BC	16,459	339,402	\$2.25	\$60.00	\$45.00
Moose Jaw, SK	33,665	183,954	\$3.25	\$80.00	\$54.50
Whitehorse, TE	32,197	734,352	\$3.00	\$75.00	\$44.50
Stratford, ON	33,000	551,160	\$3.00	\$70.00	\$60.00

* Statistics from 2023 Canadian Urban Transit Association Report

** Where multiple Concession Pass fares are available an average was used

Salt Spring Island Transit Current Fare Structure

Fares

subject to change

Cash

Adult/Student/Senior	\$ 2.25
Child, 12 and under	free
<i>Please have exact cash fare ready.</i>	
<i>Drivers do not carry change.</i>	

Note: Paying fare through Umo card and Umo QR code are not accepted in Salt Spring Island Transit.

Tickets (10)

Adult/Student/Senior	20.00
----------------------	-------

DayPASS

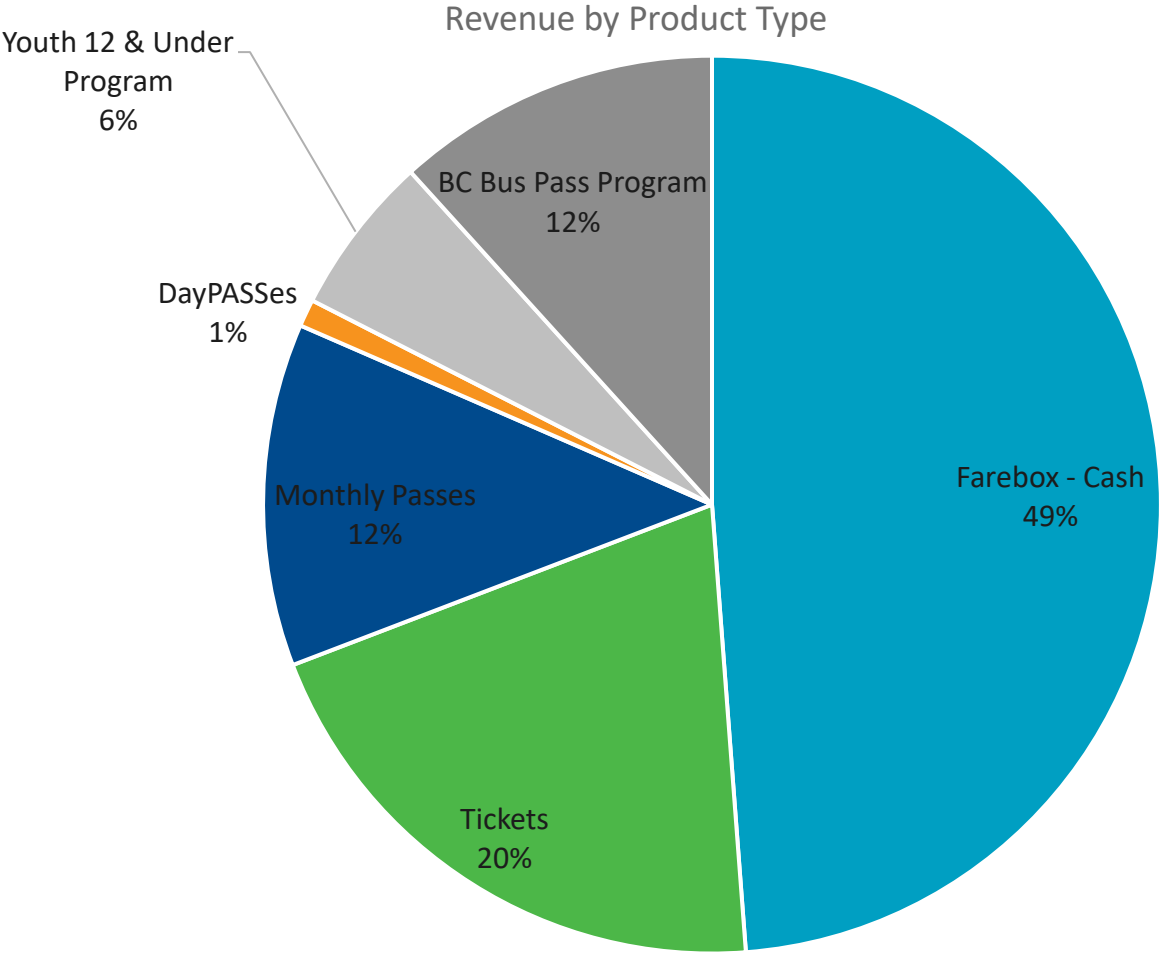
Adult/Student/Senior	4.50
----------------------	------

Note: DayPASS can only be used in the transit system where they were purchased. It is available for purchase from the bus driver.

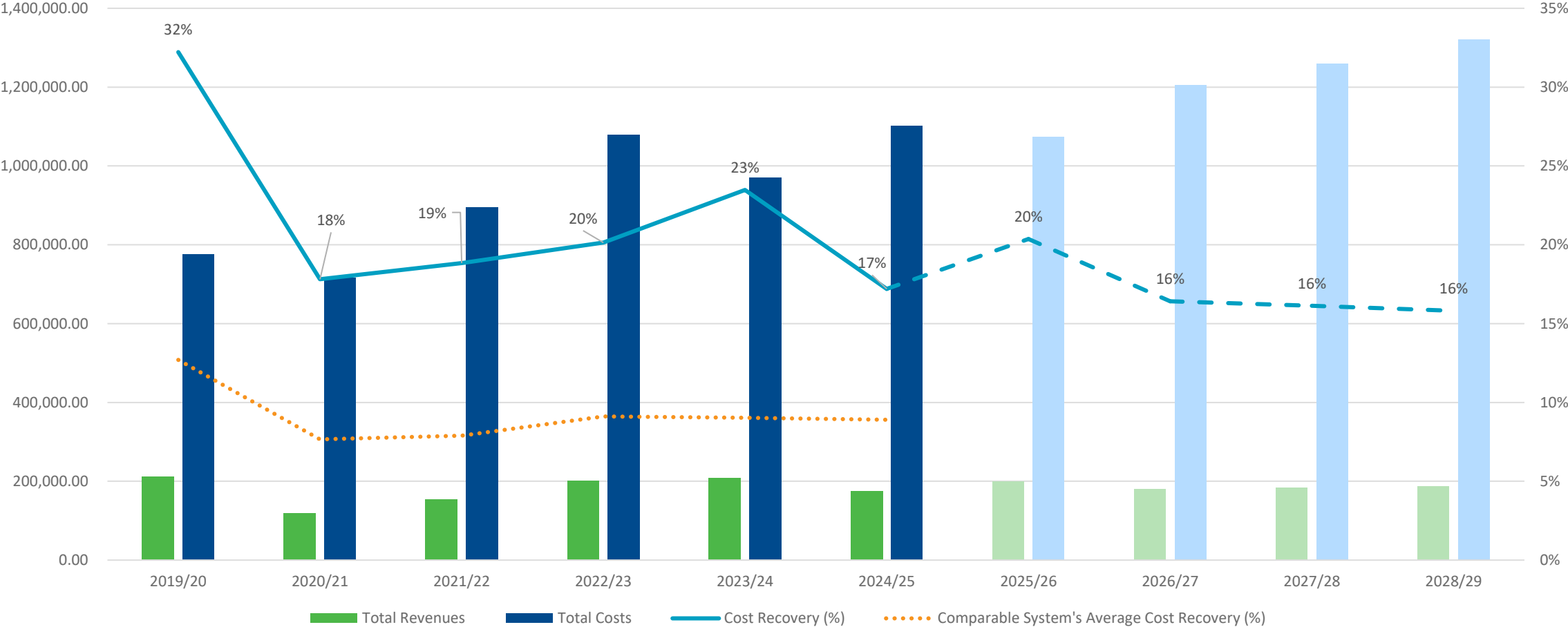
Monthly Pass

Adult	50.00
Student/Senior*	40.00

* Reduced fare with valid I.D. for persons 65 or over and students in full-time attendance to Grade 12.



Salt Spring Island – Cost Recovery



Option 1 – Gradual Increase to Align with Inflation

Fare Product	Current (24/25) Effective June 2012	2026/27	2027/28	2028/29
Single Ride	\$2.25	\$2.50	\$2.75	\$3.00
DayPASS	\$4.50	\$5.00	\$5.50	\$6.00
10 Tickets	\$20	\$22.50	\$24.75	\$27.00
30 Day Pass – Adult	\$50 22.2x	\$55 22x	\$60 24.8x	\$65 22x
30 Day Pass – Students 13-18 and Seniors 65+	\$40 20% discount	\$47 15% discount	\$51 15% discount	\$55 15% discount
Projected Fare Revenue*	\$143,730	\$156,894	\$168,917	\$180,731
Projected Impact to Revenue	-	\$13,164 (9%)	\$12,023 (8%)	\$11,814 (7%)
Projected Impact to # of Rides	-	-2,586 (-2%)	-2,052 (-2%)	-1,870 (-2%)

*Projected Revenues excludes revenues from Youth 12 and Under Program and the BC Bus Pass estimated at ~\$30,456

Option 2 - Align with Inflation

Fare Product	Current (24/25) Effective June 2012	2026/27
Single Ride	\$2.25	\$3.00
DayPASS	\$4.50	\$6.00
10 Tickets	\$20	\$27.00
30 Day Pass – Adult	\$50 22.2x	\$65 22x
30 Day Pass – Students 13-18 and Seniors 65+	\$40 20% discount	\$55 15% discount
Projected Fare Revenue*	\$143,730	\$179,650
Projected Impact to Revenue	-	\$35,920 (25%)
Projected Impact to # of Rides	-	-7,043 (6.6%)

*Projected Revenues excludes revenues from Youth 12 and Under Program and the BC Bus Pass estimated at ~\$30,456

Option 3 – Larger Single Ride Increase, More Discounted Passes

Fare Product	Current (24/25) Effective June 2012	2026/27	2027/28
Single Ride	\$2.25	\$2.75	\$3.00
DayPASS	\$4.50	\$5.50	\$6.00
10 Tickets	\$20	\$24.75	\$27.00
30 Day Pass – Adult	\$50 22.2x	\$55 20x	\$60 20x
30 Day Pass – Students 13-18 and Seniors 65+	\$40 20% discount	\$47 15% discount	\$51 15% discount
Projected Fare Revenue*	\$143,730	\$166,865	\$178,675
Projected Impact to Revenue	-	\$23,135 (16%)	\$11,810 (7%)
Projected Impact to # of Rides	-	-4,302 (-4%)	-1,912 (-2%)

*Projected Revenues excludes revenues from Youth 12 and Under Program and the BC Bus Pass estimated at ~\$30,456

Fare Review Timeline

Fall 2025

- Introduce Fare Review to the Commission – November 20, 2025

Winter 2025

- Open House – January 23, 2026

Spring 2026

- Engagement Summary Presented to LCC and Final Approvals – February 19th, 2026

Summer 2026

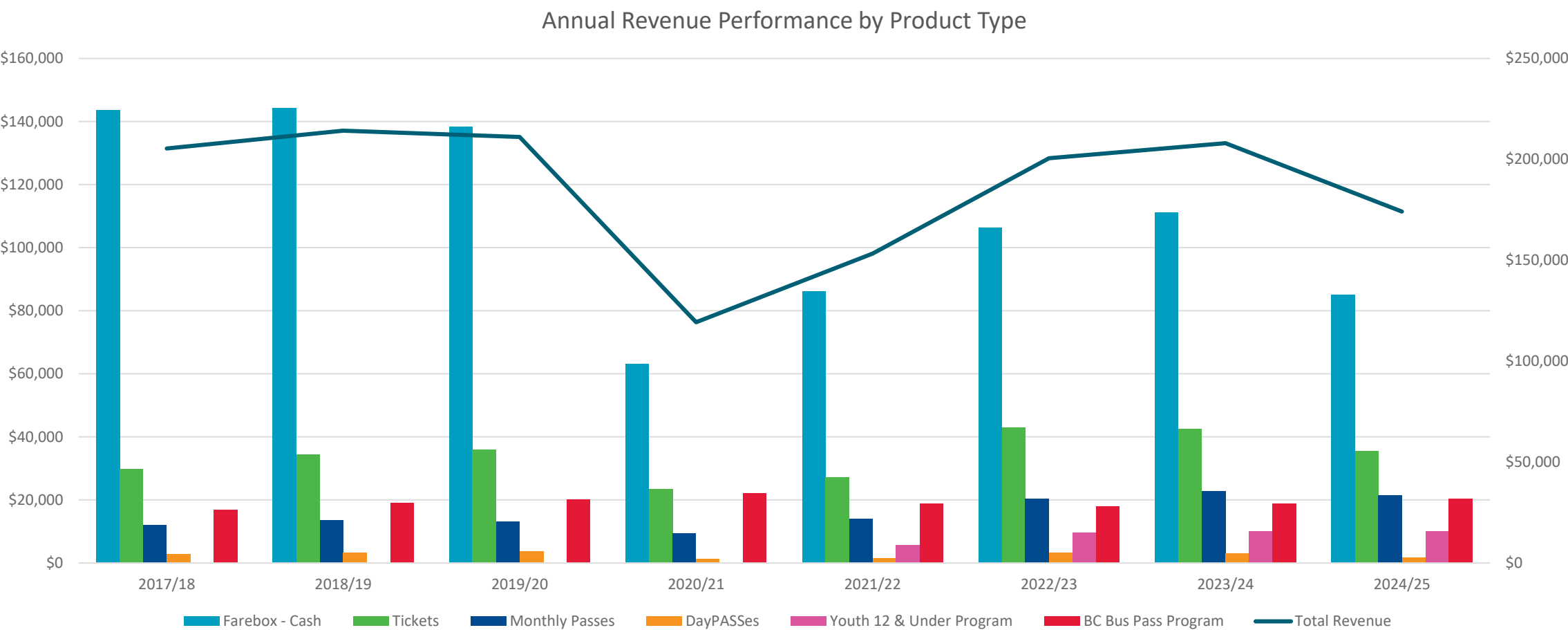
- Marketing campaign to notify riders
- Fare change in-effect – May/June 2026

Option 2 – Small Price Increase

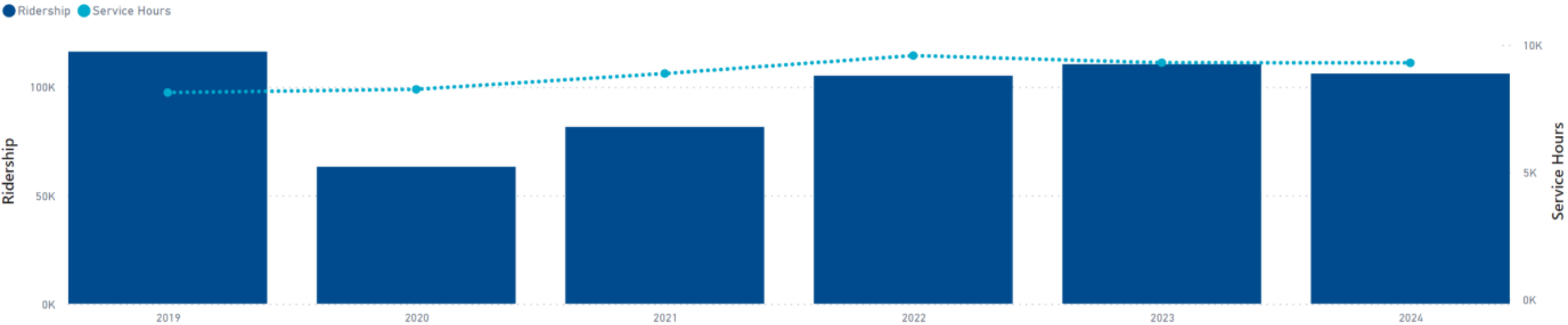
Fare Product	Current (24/25) Effective June 2012	Option 1 Effective June 2026
Single Ride	\$2.25	\$2.50
DayPASS	\$4.50	\$5.00
10 Tickets	\$20	\$22.50
30 Day Pass – Adult	\$50 22.2x	\$60 24.8x
30 Day Pass – Students 13-18 and Seniors 65+	\$40 20% discount	\$51 15% discount
Projected Fare Revenue*	\$143,730	\$158,456
Projected Impact to Revenue	-	\$14,726 (10.25%)
Projected Impact to # of Rides	-	-2,977 (-2.8%)

*Projected Revenues excludes revenues from Youth 12 and Under Program and the BC Bus Pass estimated at ~\$30,456

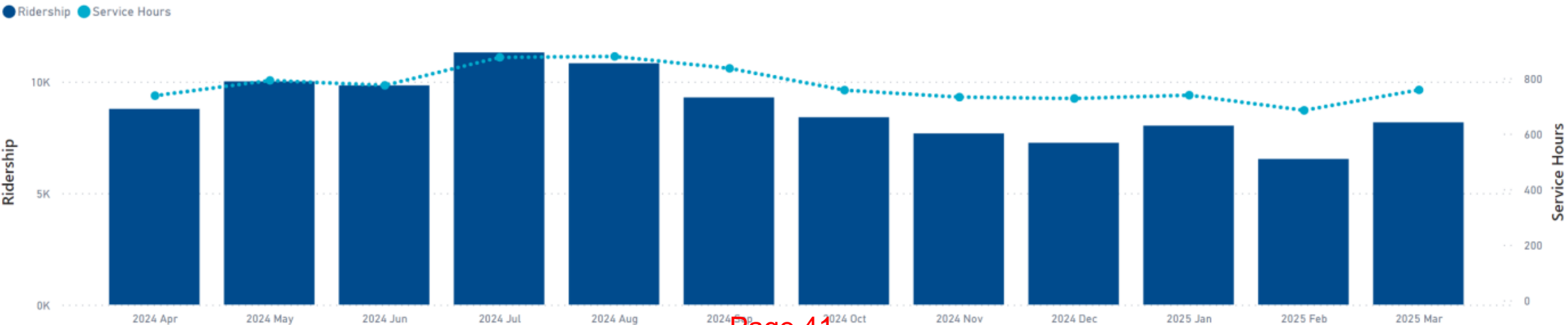
Salt Spring Island Annual Revenue Performance



RIDERSHIP AND SERVICE HOURS BY FISCAL YEAR



RIDERSHIP AND SERVICE HOURS BY MONTH



New Pre-Paid Fare Programs - ProPASS

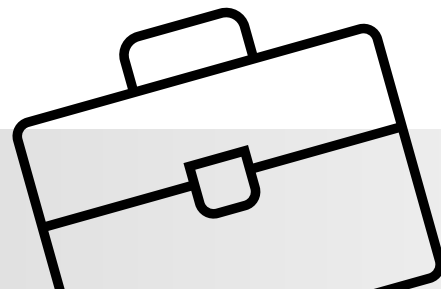
- **ProPASS**

- **Annual program** available to employees through employer facilitated payroll deductions
- To qualify employers must have at least five employees willing to enroll for a one-year period.

- **Recommended pricing:** Adult Pass Rate less 15 per cent

Enrolled employees receive unlimited travel in their local transit system at a discounted rate, to further incentivize transit usage

Employers reduce parking demands and costs, demonstrate action on climate, and improve recruitment and retention





Making a difference...together

REPORT TO THE SALT SPRING ISLAND LOCAL COMMUNITY COMMISSION MEETING OF THURSDAY, November 20, 2025

SUBJECT Updated SSI LCC Meeting 2026 Schedule

ISSUE

To update the 2026 meeting schedule for the Salt Spring Island Local Community Commission.

BACKGROUND

The Salt Spring Island Local Community Commission (LCC) directed staff to schedule evening meeting beginning at 5pm on the second Thursday of the month and daytime meeting beginning at 9am on the third Thursday of the month for 2025. Meetings held in August and December were listed “at the call of the chair”.

In addition in 2025 to regularly scheduled monthly meetings seven special meetings took place to accommodate special budget meetings, workshops and Joint Island Trust meetings.

2026 is a general election year. As such, there will be no evening meeting scheduled for November after the election in October. The newly elected commissioners will be sworn in during the daytime meeting in November. The 2027 provisional budget schedule is adjusted to allow the Board to approve in advance of the October election. The LCC will need to recommend provisional budget for their delegated service in early August to make the October deadline. The August 13 evening meeting could be scheduled as daytime meeting.

Additionally with the election happening on October 17 it is best practice to only consider urgent matters in the days prior to at the October 15 LCC meeting.

In 2026 there are three special meetings scheduled jointly with the Salt Spring Local Trust Committee on the following dates:

- Thursday February 26, 2026 (Island Trust host)
- Thursday May 28, 2026 (CRD host)
- Thursday November 26, 2026 (Island Trust host)

ALTERNATIVES

Alternative 1

1. That the August 13 meeting of the Local Community Salt Spring Island Local Community Commission be scheduled to start at 9:00am for Provisional Budget review
2. That the following meetings be scheduled at the call of the Chair July 09, July 16 and October 15
AND
The meeting of August 20 not be scheduled at the call of the Chair

Alternative 2

That this report be referred back to staff for additional information.

CONCLUSION

The LCC held monthly evening meetings beginning at 5pm and monthly daytime meeting beginning at 9am in 2025. Staff are looking for direction when scheduling regular meetings for 2026.

RECOMMENDATION

1. That the August 13 meeting of the Local Community Salt Spring Island Local Community Commission be scheduled to start at 9:00am for Provisional Budget review
2. That the following meetings be scheduled at the call of the Chair July 09, July 16 and October 15
AND
The meeting of August 20 not be scheduled at the call of the Chair

Submitted by:	Dan Ovington, BBA Senior Manager, Salt Spring Island Administration
Concurrence:	Stephen Henderson, MBA, P.G.Dip.Eng, BSc, General Manager, Electoral Area Services

ATTACHMENTS:

Appendix A: Updated Salt Spring Island Local Community Commission 2026 Meetings Dates



Salt Spring Island Administration
#108-121 McPhillips Avenue

T: 250.538.4448
www.crd.bc.ca

Making a difference...together

Salt Spring Island, BC, V8K 2T6

Contact: MacKenzie Williamson mwilliamson@crd.bc.ca or (250) 538-4304

2026 Public Meeting Dates – Held in SIMS Boardroom

Commission	Date/Time	
	January	
SSI Local Community Commission	Jan 15 (Inaugural)	9:00am – 12:00pm
SSI Local Community Commission	Jan 29 (Special Budget)	9:00am – 12:00pm
	February	
SSI Local Community Commission	Feb 12	5:00pm – 7:00pm
SSI Local Community Commission	Feb 19	9:00am – 12:00pm
SSI Local Community Commission	Feb 26 (Special Joint)	TBA
	March	
SSI Local Community Commission	Mar 12	5:00pm – 7:00pm
SSI Local Community Commission	Mar 19	9:00am – 12:00pm
	April	
SSI Local Community Commission	Apr 09	5:00pm – 7:00pm
SSI Local Community Commission	Apr 16	9:00am – 12:00pm
	May	
SSI Local Community Commission	May 14 (Special)	9:00am – 12:00pm
SSI Local Community Commission	May 21	9:00am – 12:00pm
SSI Local Community Commission	May 28 (Special Joint)	TBA
	June	
SSI Local Community Commission	June 11	5:00pm – 7:00pm
SSI Local Community Commission	June 18	9:00am – 12:00pm
Beddis Water Service (AGM)	TBA	TBA
Cedar Lane Water Service (AGM)	TBA	TBA
Cedars of Tuam Water Service (AGM)	TBA	TBA
Fulford Water Service (AGM)	TBA	TBA
Ganges Sewer Service (AGM)	TBA	TBA
Highland/ Fernwood Water Service (AGM)	TBA	TBA
Maliview Sewer Service (AGM)	TBA	TBA
	July	
SSI Local Community Commission	July 9*	5:00pm – 7:00pm
SSI Local Community Commission	July 16*	9:00am – 12:00pm
	August	
SSI Local Community Commission	Aug 13 (Special Budget)	9:00am – 12:00pm
SSI Local Community Commission	Aug 20*	9:00am – 12:00pm
	September	
SSI Local Community Commission	Sep 10	5:00pm – 7:00pm
SSI Local Community Commission	Sep 17	9:00am – 12:00pm
	October	
SSI Local Community Commission	Oct 08	5:00pm – 7:00pm
SSI Local Community Commission	Oct 15*	9:00am – 12:00pm
Beddis Water Service (Budget)	TBA	TBA
Cedar Lane Water Service (Budget)	TBA	TBA
Cedars of Tuam Water Service (Budget)	TBA	TBA
Fulford Water Service (Budget)	TBA	TBA
Ganges Sewer Service (Budget)	TBA	TBA
Highland/ Fernwood Water Service (Budget)	TBA	TBA
Maliview Sewer Service (Budget)	TBA	TBA
	November	
SSI Local Community Commission	Nov 19 (Inaugural)	9:00am – 12:00pm
SSI Local Community Commission	Nov 26 (Special Joint)	TBA
	December	
SSI Local Community Commission	Dec 10*	5:00pm – 7:00pm

*At the call of the Chair