

Project Type / Status	Project Description	Year	Facility / Site	CRHD Share (%)	CRHD Share Total Project (\$)	Total Project Budget (\$)	Estimated Completed at Year-End (\$)	Total Project Remaining Balance (\$)
Major Project - Approved	Medical Device Reprocessing Department Expansion	2023	Victoria General Hospital	30%	1,272,000	4,240,000	500,000	3,740,000
Major Project - Approved	New Long Term Care (306 beds)	2023	South Island - Royal Bay	30%	67,108,200	223,694,000	4,870,000	218,824,000
Major Project - Approved	MRI Scanner replacement	2023	Royal Jubilee Hospital & Victoria General Hospital	30%	600,000	2,000,000	1,500,000	500,000
Major Project - Possible	High Acuity Unit	2024	Royal Jubilee Hospital	30%	5,756,400	19,188,000	250,000	18,938,000
Major Project - Approved	Elevator Refurbishment	2024	Victoria General Hospital	30%	616,715	2,055,718	450,000	1,605,718
Major Project - Possible	Energy Centre Replacement	2024	Victoria General Hospital	30%	15,000,000	50,000,000	340,000	49,660,000
Major Project - Possible	Pembroke Mental Health Substance Use Center	2024	Victoria Health Unit-Cook Street	30%	6,600,000	22,000,000	250,000	21,750,000
Major Project - Possible	Child Youth Mental Health Stabilization Unit	2024	Victoria General Hospital	30%	5,400,000	18,000,000	150,000	17,850,000
Major Project - Approved	VGH High Performance Controls Upgrade	2024	Victoria General Hospital	30%	1,110,992	3,703,305	1,481,322	2,221,983
Major Project - Approved	RJH Diagnostic and Treatment BAS Controls Upgrade	2024	Royal Jubilee Hospital	30%	1,078,376	3,594,588	1,437,835	2,156,753
Major Project - Possible	Oak Bay Lodge Redevelopment	2025	Former Oak Bay Lodge Site	30%	90,000,000	300,000,000		300,000,000
Major Project - Possible	Hospice Replacement	2025	Royal Jubilee Hospital	30%	6,000,000	20,000,000		20,000,000
Major Project - Possible	Pneumatic to Electric Controls Conversion	2026	Gorge Road Hospital	30%	1,065,452	3,551,508		3,551,508
Major Project - Possible	Relocate SSI MHSU Integrated Team	2026	Salt Spring Island	30%	600,000	2,000,000		2,000,000
Major Project - Possible	Convert obsolete 480 distribution system with 600V	2026	Royal Jubilee Hospital	30%	600,000	2,000,000		2,000,000
Major Project - Possible	RJH DT Cooling System Replacement	2026	Royal Jubilee Hospital	30%	600,000	2,000,000		2,000,000
Major Project - Possible	QAC Electrical Distribution \$2m	2026	Queen Alexandra	30%	600,000	2,000,000		2,000,000
Major Project - Possible	Endoscopy - create 4th Procedure Room	2026	Royal Jubilee Hospital	30%	600,000	2,000,000		2,000,000
Major Project - Possible	(VASC/CARD) Hybrid OR	2026	Royal Jubilee Hospital	30%	1,620,000	5,400,000		5,400,000
Major Project - Possible	Morgue Expansion	2026	Royal Jubilee Hospital	30%	1,260,000	4,200,000		4,200,000
Major Project - Possible	Children's and Women's Health Centre	2026	To be determined	30%	60,000,000	200,000,000		200,000,000
Major Project - Possible	Intensive Care & High Acuity Unit Redevelopment ³	2026	Victoria General Hospital	30%	11,700,000	39,000,000		39,000,000
Major Project - Possible	Surgical Day Care Unit Renovation	2026	Victoria General Hospital	30%	3,180,000	10,600,000		10,600,000
Major Project - Possible	Memorial Pavilion Mechanical System Upgrade	2026	Royal Jubilee Hospital	30%	3,000,000	10,000,000		10,000,000
Major Project - Possible	Electrical Infrastructure Upgrade	2026	Lady Minto Hospital	30%	3,000,000	10,000,000		10,000,000
Major Project - Possible	VGH Pediatric Intensive Care Unit	2026	Victoria General Hospital	30%	1,500,000	5,000,000		5,000,000
Major Project - Possible	RJH additional ED CT	2026	Royal Jubilee Hospital	30%	2,550,000	8,500,000		8,500,000
Major Project - Possible	Community Health Centre	2027	Greater Victoria - TBD	30%	1,500,000	5,000,000		5,000,000
Major Project - Possible	Child Youth and Family Services Redevelopment	2028	To be determined	30%	30,000,000	100,000,000		100,000,000
Major Project - Possible	Endoscopy - create 4th Procedure Room	2028	Victoria General Hospital	30%	600,000	2,000,000		2,000,000
Major Project - Possible	ED Imaging CT and XRay Expansion	2029	Victoria General Hospital	30%	3,000,000	10,000,000		10,000,000
Major Project - Possible	Multidisciplinary Pain Clinic	2029	Royal Jubilee Hospital	30%	900,000	3,000,000		3,000,000
Major Project - Possible	New Space - Patient and Health Program Areas	2030	Royal Jubilee Hospital	30%	45,000,000	150,000,000		150,000,000
Major Project - Possible	Replace Food Services Production Kitchen	2030	Royal Jubilee Hospital	30%	30,000,000	100,000,000		100,000,000
Major Project - Possible	ABSU Unit	2030	Royal Jubilee Hospital	30%	3,000,000	10,000,000		10,000,000
Major Project - Possible	Energy Systems Replacement	2030	Saanich Peninsula Hospital	30%	9,000,000	30,000,000		30,000,000
Major Project - Possible	Operating Room Upgrade	2030	Victoria General Hospital	30%	1,500,000	5,000,000		5,000,000
Major Project - Possible	Mental Health & Substance Use Residential Program	2030	To be determined	30%	600,000	2,000,000		2,000,000
ISLAND HEALTH TOTAL*					417,518,136	1,391,727,119	11,229,157	1,380,497,962
CRHD SHARE of ISLAND HEALTH MAJOR PROJECTS - including inflation in future years ²								

2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	10-Year Total
3,740,000	-	-	-	-	-	-	-	-	-	3,740,000
44,549,500	60,439,250	89,213,250	24,622,000	-	-	-	-	-	-	218,824,000
500,000	-	-	-	-	-	-	-	-	-	500,000
4,188,000	10,750,000	4,000,000	-	-	-	-	-	-	-	18,938,000
1,368,369	237,349	-	-	-	-	-	-	-	-	1,605,718
10,835,000	8,467,500	7,565,000	6,500,000	6,500,000	5,760,000	4,032,500	-	-	-	49,660,000
7,500,000	6,750,000	7,500,000	-	-	-	-	-	-	-	21,750,000
3,000,000	6,000,000	6,000,000	2,850,000	-	-	-	-	-	-	17,850,000
1,666,487	555,496	-	-	-	-	-	-	-	-	2,221,983
1,906,753	250,000	-	-	-	-	-	-	-	-	2,156,753
1,500,000	39,600,000	60,000,000	70,000,000	70,000,000	58,900,000	-	-	-	-	300,000,000
250,000	3,000,000	6,500,000	8,000,000	2,250,000	-	-	-	-	-	20,000,000
-	3,551,508	-	-	-	-	-	-	-	-	3,551,508
-	2,000,000	-	-	-	-	-	-	-	-	2,000,000
-	1,000,000	1,000,000	-	-	-	-	-	-	-	2,000,000
-	250,000	1,250,000	500,000	-	-	-	-	-	-	2,000,000
-	200,000	1,200,000	600,000	-	-	-	-	-	-	2,000,000
-	200,000	1,200,000	600,000	-	-	-	-	-	-	2,000,000
-	250,000	2,000,000	3,150,000	-	-	-	-	-	-	5,400,000
-	1,200,000	3,000,000	-	-	-	-	-	-	-	4,200,000
-	250,000	2,500,000	25,000,000	50,000,000	50,000,000	50,000,000	22,250,000	-	-	200,000,000
-	250,000	2,500,000	15,000,000	15,000,000	6,000,000	250,000	-	-	-	39,000,000
-	100,000	500,000	5,000,000	5,000,000	-	-	-	-	-	10,600,000
-	150,000	3,000,000	3,000,000	3,000,000	850,000	-	-	-	-	10,000,000
-	150,000	3,000,000	3,000,000	3,000,000	850,000	-	-	-	-	10,000,000
-	2,250,000	2,250,000	500,000	-	-	-	-	-	-	5,000,000
-	850,000	4,250,000	3,400,000	-	-	-	-	-	-	8,500,000
-	-	500,000	1,500,000	3,000,000	-	-	-	-	-	5,000,000
-	-	-	250,000	12,500,000	25,000,000	25,000,000	37,250,000	-	-	100,000,000
-	-	-	150,000	1,500,000	350,000	-	-	-	-	2,000,000
-	-	-	-	150,000	1,500,000	5,000,000	3,350,000	-	-	10,000,000
-	-	-	-	250,000	1,750,000	1,000,000	-	-	-	3,000,000
-	-	-	-	-	325,000	4,000,000	15,000,000	130,675,000	-	150,000,000
-	-	-	-	-	450,000	12,000,000	35,000,000	52,550,000	-	100,000,000
-	-	-	-	-	175,000	1,500,000	3,500,000	4,825,000	-	10,000,000
-	-	-	-	-	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
-	-	-	-	-	250,000	1,500,000	3,250,000		-	5,000,000
-	-	-	-	-	2,000,000	-	-	-	-	2,000,000
81,004,109	148,701,103	208,928,250	173,622,000	172,150,000	156,160,000	106,282,500	121,600,000	190,050,000	2,000,000	1,360,497,962
24,301,233	44,686,240	62,847,375	52,456,500	52,205,400	47,397,000	32,498,250	37,209,600	58,155,300	612,000	412,368,898

Project Type / Status	Project Description	Year	Facility / Site	CRHD Share (%)	CRHD Share Total Project (\$)	Total Project Budget (\$)	Estimated Completed at Year-End (\$)	Total Project Remaining Balance (\$)
Minor Project - Anticipated	Minor Capital Projects Future Budget Years	2025-2034	Various	40%	3,750,000	9,375,000		9,375,000
Minor Equipment Grants	CRHD Section 20 Equipment Grants	2025-2034	Various	100%	2,955,000	2,955,000		2,955,000
CRHD Project	Summit Scheduled Capital Replacements - funded by capital funds on hand and reserve	2023	955 Hillside Ave.	100%	2,409,202	2,409,202		2,409,202
CRHD Project	950 Kings Redevelopment	2024	950 Kings Rd.	100%	15,000,000	15,000,000	-	15,000,000
CRHD Project	Summit Fire Suppression System Remediation	2024	955 Hillside Ave.	100%	900,000	900,000	750,000	150,000
CRHD TOTAL					25,014,202	30,639,202	750,000	29,889,202
PROJECT TOTAL - before inflation					442,532,338	1,422,366,321	11,979,157	1,410,387,164
Inflation ²	2.00%	- excluding approved/pending Capital Bylaws						14,465,030
PROJECT TOTAL - including inflation								1,424,852,194
CRHD SHARE TOTAL ESTIMATED ANNUAL CAPITAL CASH FLOW								496,978,100

General Notes

- *Rules for debt borrowing period (amortization) are based on total project cost: \$2-5M 5yrs; \$5-12.5M 10yrs; >\$12.5M 15yrs
- **Potential start dates depend on annual prioritization process and funding availability from Ministry of Health, CRHD and other funding sources. As a result, start dates are preliminary and may change.
- ¹Project will be primarily funded by the Hospital Foundation
- ²Inflation is calculated at a rate of 2% for years 2025-2034 and applied to forecasted projects if applicable (approved bylaws, current year projects and land acquisitions are not subject to inflation)

2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	10-Year Total
9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	93,750,000
2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	29,550,000
200,000	200,000	210,260	200,000	200,000	200,000	200,000	598,942	200,000	200,000	2,409,202
3,000,000	6,000,000	6,000,000	-	-	-	-	-	-	-	15,000,000
150,000	-	-	-	-	-	-	-	-	-	150,000
15,680,000	18,530,000	18,540,260	12,530,000	12,530,000	12,530,000	12,530,000	12,928,942	12,530,000	12,530,000	140,859,202
96,684,109	167,231,103	227,468,510	186,152,000	184,680,000	168,690,000	118,812,500	134,528,942	202,580,000	14,530,000	1,501,357,164
-	253,030	563,000	1,233,000	1,868,000	1,830,000	2,045,000	2,432,000	3,801,000	40,000	14,065,030
96,684,109	167,484,133	228,031,510	187,385,000	186,548,000	170,520,000	120,857,500	136,960,942	206,381,000	14,570,000	1,515,422,194
34,356,233	57,591,240	75,762,635	59,361,500	59,110,400	54,302,000	39,403,250	44,513,542	65,060,300	7,517,000	496,978,100

VIHA Project Type / Status Legend:	
Major Project - Approved	Capital Borrowing Bylaw has been approved; project values greater than \$2 million
Major Project - Planned	Island Health has received approval from Ministry of Health; project values greater than \$2 million
Major Project - Possible	Island Health is planning to proceed subject to necessary approvals; project values greater than \$2 million
Major Project - Other	Projects not yet identified; to recognize health care needs and technology are continuously changing
Minor Project - Requested/Anticipated	Current and future year minor projects with values in the range of \$100,000 to \$2 million, up to maximum of \$9.375 million
Minor Equipment Grants	HD Act Section 20 minor equipment grants
CRHD Project	CRHD capital initiatives