



Notice of Meeting and Meeting Agenda Hospitals and Housing Committee

Wednesday, April 1, 2026

1:30 PM

6th Floor Boardroom
625 Fisgard St.
Victoria, BC V8W 1R7

K. Murdoch (Chair), J. Caradonna (Vice Chair), M. Alto, P. Brent, S. Brice, Z. de Vries,
S. Goodmanson, G. Holman, P. Jones, C. McNeil-Smith (Board Chair, ex officio)

The Capital Regional District strives to be a place where inclusion is paramount and all people are treated with dignity. We pledge to make our meetings a place where all feel welcome and respected.

1. Territorial Acknowledgement

2. Approval of Agenda

3. Adoption of Minutes

3.1. [26-0388](#) Minutes of the Hospitals and Housing Committee meeting of March 4, 2026

Recommendation: That the minutes of the Hospitals and Housing Committee meeting of March 4, 2026 be adopted as circulated.

Attachments: [Minutes: March 4, 2026](#)

4. Chair's Remarks

5. Presentations/Delegations

5.1. Presentations

5.1.1. [26-0346](#) Presentation: Dr. Réka Gustafson, Vice President, Population and Public Health and Chief Medical Health Officer, Island Health Re: Clean Air Bylaw Enforcement Update

Recommendation: There is no recommendation. This presentation is for information only.

Attachments: [Presentation: Island Health Re: Clean Air Bylaw](#)

5.2. Delegations

The public are welcome to attend CRD meetings in-person.

Delegations will have the option to participate electronically. Please complete the online application at www.crd.ca/address no later than 4:30 pm two days before the meeting and staff will respond with details.

Alternatively, you may email your comments on an agenda item to the CRD Board at crdboard@crd.bc.ca.

6. Committee Business

6.1. [26-0138](#) Regional Equity Investments

Recommendation: There is no recommendation. This report is for information only.

Attachments: [Staff Report: Regional Equity Investments](#)
[Appendix A: Tax Req CRD Land Banking & Housing and CRHD 2010-25](#)
[Appendix B: Summary of Capital Invest for Reg'l Housing 2010-25](#)
[Appendix C: Summary of CRHD Capital Spend in Electoral Areas 2010-25](#)
[Appendix D: Non-Application-Based Grant Allocation Summary](#)
[Appendix E: Demographics - Population Estimates, July 1, 2025 Capital Region](#)

6.2. [26-0232](#) 2026 Minor Capital Projects and Equipment - Approval of Capital Bylaw No. 433

Recommendation: The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

- 1) That the recommended 2026 Minor Capital Projects totalling \$3,750,000 be approved and expensed from the 2026 requisition;
- 2) That the recommended 2026 equipment grants of \$30,000 to Mount St. Mary Hospital and \$2,925,000 to Island Health be approved and expensed from the 2026 requisition;
- 3) That Bylaw No. 433, "Capital Regional Hospital District Capital Bylaw No. 200, 2026", be introduced and read a first, second and third time; and
- 4) That Bylaw No. 433 be adopted.

Attachments: [Staff Report: 2026 Minor Cap Proj & Equip - Approval Cap Bylaw No. 433](#)
[Appendix A: Island Health 2026 Minor Capital Project List](#)
[Appendix B: Island Health 2026 Equipment List](#)
[Appendix C: Bylaw No. 433](#)

6.3. [26-0380](#) Pender Health Care Clinic Capital Funding

Recommendation: The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:
That no adjustment be made, at this time, to the minor capital funding to include Pender Health Unit.

Attachments: [Staff Report: Pender Health Care Clinic Capital Funding](#)

7. Notice(s) of Motion

- 7.1. [26-0287](#) Motion with Notice: Salt Spring Island Long Term Care Advocacy Letter
(Director Holman)

Recommendation: The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:
That the CRHD Board advocate to Island Health requesting they complete the needs assessment for long term care on Salt Spring Island and seek Ministry of Health approval for related site and facility planning, and examination of possible funding partnerships.

8. New Business

9. Adjournment

The next meeting is May 6, 2026

Meeting Minutes

Hospitals and Housing Committee

Wednesday, March 4, 2026

1:30 PM

6th Floor Boardroom
625 Fisgard St.
Victoria, BC V8W 1R7

PRESENT:

Directors: K. Murdoch (Chair), J. Caradonna (Vice Chair), M. Alto, S. Brice, Z. de Vries, R. Fawcett (for P. Brent), S. Goodmanson, G. Holman (EP), P. Jones, C. McNeil-Smith (Board Chair, ex-officio)

STAFF: T. Robbins, Chief Administrative Officer; K. Lorette, General Manager, Housing, Planning and Protective Services; V. Samosan, A/Chief Financial Officer/General Manager, Finance and Technology; M. Barnes, Senior Manager, Health and Capital Planning Strategy; S. Carey, Senior Manager, Legal and Risk Management, Corporate Services; D. Elliott, Senior Manager, Regional Housing; R. Fowles, Manager, Planning and Capital Projects, Regional Housing; A. Hoge, Manager, Corporate Finance; J. Proctor, Manager, Housing Planning Policy and Programs, Regional Housing; M. Lagoa, Senior Manager and Deputy Corporate Officer, Legislative Services; M. Miklea, Manager, Legislative Services; J. Ives, Committee Clerk (Recorder)

EP - Electronic Participation

Regrets: Director Brent

The meeting was called to order at 1:30 pm.

1. Territorial Acknowledgement

Chair Murdoch provided a Territorial Acknowledgement.

2. Approval of Agenda

MOVED by Director Jones, **SECONDED** by Director Caradonna,
That the agenda for the Hospitals and Housing Committee meeting of
March 4, 2026 be approved.
CARRIED

3. Adoption of Minutes

3.1. [26-0243](#) Minutes of the Hospitals and Housing Committee Meeting of
December 3, 2025

MOVED by Director Jones, **SECONDED** by Director Caradonna,
That the minutes of the Hospitals and Housing Committee meeting of
December 3, 2025 be adopted as circulated.
CARRIED

4. Chair's Remarks

The Chair remarked that following a number of years of stability in terms of programs, grants and partnerships with the Province, the funding landscape is now less certain.

5. Presentations/Delegations

There were no presentations or delegations.

6. Committee Business

- 6.1. [26-0106](#) 2026 Hospitals and Housing Committee Terms of Reference
K. Lorette presented Item 6.1. for information.
- 6.2. [26-0090](#) Capital Regional Hospital District Investment Portfolio Holdings and Performance Annual Update
V. Samosan presented Item 6.2. for information.
- 6.3. [26-0089](#) Capital Region Housing Corporation Investment Portfolio Holdings and Performance Annual Update
V. Samosan presented Item 6.3. for information.
- Discussion ensued regarding liquidity requirements leading to different investment strategies.

6.4. [26-0230](#) Options for Immediate Actions to Advance Supportive Housing and Sheltering

K. Lorette spoke to Item 6.4.

Discussion ensued regarding:

- current occupancy status of the Mount Tolmie Hospital site
- BC Housing's concerns regarding renovation costs and the 20-year lease term
- potential implications for the Hospital District should the lease be extended beyond the 20-year term
- renovation obligations under the current lease

MOVED by Director Caradonna, SECONDED by Director Goodmanson, The Hospitals and Housing Committee recommends to the Capital Regional District (CRD) Board:

1. That the CRD Chair, on behalf of the CRD Board, sends a letter to member municipalities (Appendix A) requesting that they identify potential sites for supportive housing and sheltering and report this information to the Province; and
2. That the CRD Chair, on behalf of the CRD Board, sends a letter to the Minister of Housing (Appendix B) requesting continued provincial support and direction to advance the Mount Tolmie Project, including clarification of next steps and timelines.

CARRIED

6.5. [26-0231](#) Cedar Hill Library and Affordable Housing Development - Mortgage Registration and Final Project Approval

K. Lorette spoke to Item 6.5.

Discussion ensued regarding the total costs to the Capital Region Housing Corporation and the financing arrangements.

MOVED by Director Caradonna, SECONDED by Director Alto, The Hospitals and Housing Committee recommends to the Capital Region Housing Corporation Board:

1. That the Resolution of Directors for the Repayable Mortgage in the form required by BC Housing Management Commission for authorizing the execution of the Loan and Mortgage documents for the project on the Lands commonly known as 3950 Cedar Hill Road (PID: 032-758-146), substantially in the form attached hereto as Appendix A, be approved;
2. That the Resolution of Directors for the Forgivable Mortgage in the form required by BC Housing Management Commission for authorizing the execution of the Loan and Mortgage documents for the project on the Lands commonly known as 3950 Cedar Hill Road (PID: 032-758-146), substantially in the form attached hereto as Appendix B, be approved; and
3. That Edward Robbins, Chief Administrative Officer or Nelson Chan, Chief Financial Officer, or their respective duly authorized delegates be hereby authorized to do all things necessary to affect the project and take such steps as required to conclude the financing, lease, construction, and operation of the project located at 3950 Cedar Hill Road.

CARRIED

6.6. [26-0233](#) Oak Bay Lodge Redevelopment Update

K. Lorette spoke to Item 6.6.

Discussion ensued regarding:

- allocation of funding for a feasibility study including a current market analysis
- early interest from private for-profit seniors housing providers
- seeking expressions of interest from third parties which could provide innovative approaches to redevelopment in the absence of provincial funding
- Island Health support for a partnership with Victoria Hospice, Kiwanis House and a potential third party or consortium
- the imperative that any redevelopment receive a health facility designation
- Island Health priorities in context of other projects under consideration
- potential timeline for the proposed redevelopment project

**MOVED by Director Goodmanson, SECONDED by Director Brice,
The Hospitals and Housing Committee recommends to the Capital Regional
Hospital District Board:**

That the Capital Regional Hospital District Board authorize staff to allocate up to \$200,000 to undertake a request for expressions of interest from a third party to participate in the redevelopment of the Oak Bay lodge site.

CARRIED

6.7. [26-0229](#) Funding Partnership for Seniors Care Facility at Lady Minto Hospital

K. Lorette spoke to Item 6.7.

**MOVED by Director Goodmanson, SECONDED by Director Fawcett,
The Hospitals and Housing Committee recommends to the Capital Regional
Hospital District Board:**

That no additional funding be provided for needs assessment and facility planning of long-term care at Lady Minto Hospital in the Capital Regional Hospital District 2026-2030 financial plan.

CARRIED

7. Notice(s) of Motion**7.1.** **26-0286** Notice of Motion: Salt Spring Island Long Term Care Advocacy Letter (Director Holman)

Director Holman provided the following Notice of Motion for consideration at the next meeting of the Hospitals and Housing Committee:

"That the CRD Board advocate to Island Health requesting they complete the needs assessment for long term care on Salt Spring Island and seek Ministry of Health approval for related site and facility planning, and examination of possible funding partnerships."

8. New Business

There was no new business.

9. Adjournment

MOVED by Director de Vries, **SECONDED** by Director Caradonna,
That the Hospitals and Housing Committee meeting of March 4, 2026 be
adjourned at 2:35 pm.
CARRIED

Chair

Recorder

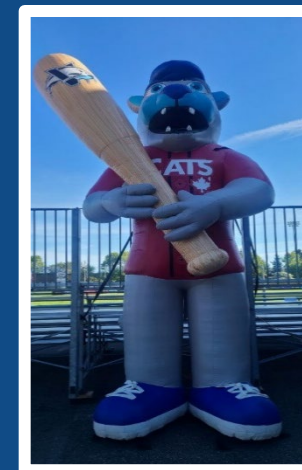
2025–26 Island Health Report to the CRD Clean Air Bylaw

Dr. Reka Gustafson
VP, PPH, AMSU & Chief Medical Health Officer



Excellent health and care for everyone, everywhere, and every time.

Education & Awareness – Community Engagement



Education & Awareness

- Social media platforms are used to promote smoking reduction and quitting
- Tobacco & Vapour related resources & education for youth and teachers.
- Collaboration with community partners to attend events

Supports & Resources to Reduce or Quit Nicotine

Scan for access to free, confidential supports for your nicotine reduction, quit and wellness journey.

Talk • Text • Online Chat

<p>QuitNow</p> <p>Support to reduce or quit vaping & smoking/commercial tobacco use</p>	<p>Talk Tobacco</p> <p>Support for First Nation, Inuit, Métis & urban Indigenous youth to reduce or quit vaping & smoking/commercial tobacco use</p>
<p>Foundry</p> <p>Mental health & wellness services for youth</p>	<p>Kids Help Phone</p> <p>Mental health & substance use resources & support 24/7</p>

Free Nicotine Replacement Therapy

<p>BC Smoking Cessation Program</p> <p>Helps BC residents of any age stop using commercial tobacco or vapour products</p>	<p>Free nicotine gum, lozenges, patches, prescription medication</p>
<p>First Nations Health Benefits</p> <p>Additional coverage for nicotine replacement therapy products</p>	<p>Free nicotine gum, lozenges, patches, and/or inhaler</p>

Quit Smoking & Vaping Apps

<p>Quash</p>	<p>Stop Vaping Challenge</p>
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tobaccoandvapour@islandhealth.ca

Resources to Support Tobacco & Vapour Education

ABC'S OF YOUTH SUBSTANCE USE

An evidence-based framework and resource hub that helps educators deliver effective and age-appropriate substance use education. Centered on Autonomy, Belonging, and Competencies, it supports classroom teaching by focusing on protective factors that promote student well-being and reducing substance-related harms.

CLASSROOM RESOURCES

BREATHE
Canadian Lung Association
Lungs are for Life!

Evidence-based vaping and smoking prevention program for students for grades 6-10

Lungs are for Life - Units 1-8

1. How the Lungs Work
2. Vape Products & Cigarettes
3. How Smoking & Vaping Harm the Body
4. Quitting Nicotine is Hard
5. Handling Peer Pressure
6. Second- & Third-Hand Smoke/Vape
7. Industry Tactics & Nicotine & Mental Health

STOMP
Students Together Moving to Prevent Tobacco Use (STOMP)

- Ready-to-use lesson plans and classroom activities for students grades 7-12
- Engages students by addressing youth behaviors, norms, and decision-making
- Examples of lessons include: Respecting Sacred Tobacco, Words of Warning, Navigating Nicotine Dependence, Cross the Line, Refusal Skills, and Culture Jamming

DELIVERING SUBSTANCE USE EDUCATION

Focus on:

- Restoring youth resilience
- Enhancing youth competencies
- Striving for meaningful engagement and inquiry
- Growing youth capacity & confidence

Avoid:

- Dramatic, hard-hitting presentations
- Lectures filled with facts, statistics and scare tactics
- Programs led by external presenters
- One-size fits all programs

STUDENT SUPPORTS

Talk Tobacco
A free confidential program offering culturally appropriate support and information about quitting smoking, vaping and commercial tobacco use to First Nations, Inuit, Métis and urban Indigenous communities.

Quit Now
A free program to help quit or reduce nicotine (smoking & vaping). Includes youth specific supports with information and interactive activities on the health risks of vaping, the benefits of quitting vaping, and coping with addiction and mental health.

Foundry
Information and virtual support for all health and wellness services for youth 12-24 years of age and their caregivers. In-person centres located in some communities.

vapour prevention and control program | tobaccoandvapour@islandhealth.ca

#QuitSmoking
#CommittToQuit
#HealthyLiving
#NNSW
#StopSmoking
#WNTD
#NoTobacco
#TobaccoFree
#WeedlessWednesday

CRD Bylaw No 3962 Maximum Penalty \$2,000

NO SMOKING
within seven (7) metres
of openings into this building or structure
including doors and windows that open
and any air intake.

The use of tobacco, vapour devices, and marijuana is prohibited.

CRD Making a Difference, Together | island health

Education & Awareness



[CRD Clean Air Bylaw Website](#)

Information can be found on:

- Clean air benefits
- Enforcement of the bylaw
- Resources – FAQ's, Info sheets
- Contact details
- Downloadable & printable signs, posters & pamphlets
- Links to resources for Reducing/Quitting, NRT

[Additional supports for public:](#)

- cleanairbylaw@islandhealth.ca
- 'contact us' portal messages
- phone line 250.360.1450

Bylaw Enforcement

Effective enforcement in regulatory practice incorporates both preventative and restrictive strategies

(Baldwin, Cave, & Lodge, 2012).

Voluntary Compliance

Education and awareness campaigns
Signage
Individual education conversations
Verbal and Written warnings

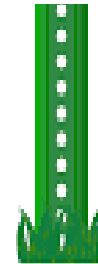
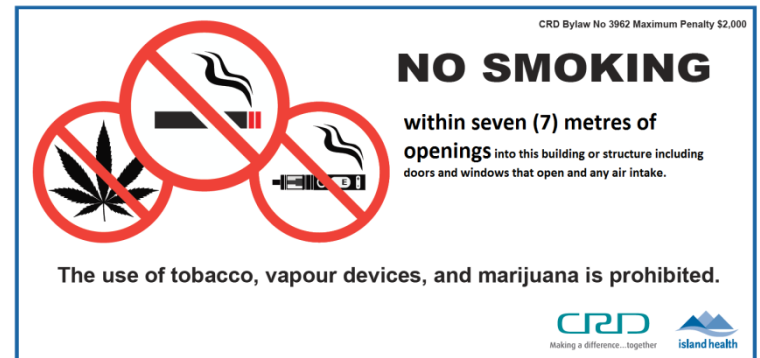
Enforcement

Municipal Tickets
Injunctions
Prosecutions

- The CRD Clean Air Bylaw is enforced on a continuum between voluntary compliance and enforcement measures. The approach is focused on voluntary compliance measures that encourage, promote and educate the public for compliance.

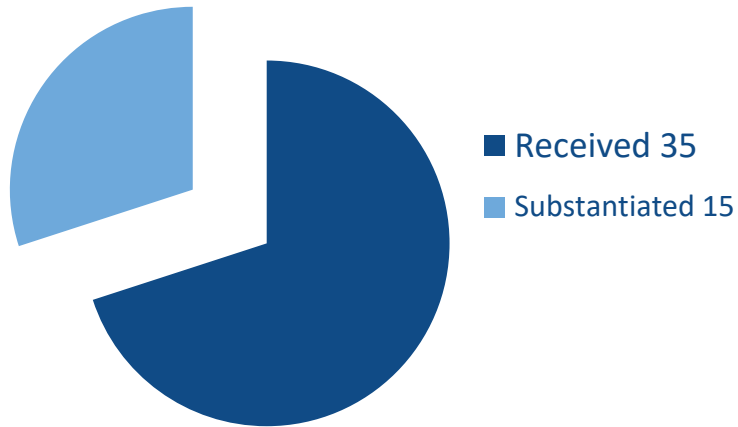
Enforcement

- **Education and awareness of bylaw requirements**
- **Inspections** include compliance checks & signage distribution throughout the CRD municipalities & electoral areas.
 - ✓ **3,281** Clean Air Bylaw Inspections were conducted
 - ✓ **1,493** new signs were delivered to new and existing businesses
- **Signage** templates are also available on the Island Health Clean Air Bylaw website.



Enforcement: Complaints

Complaints Received 2025-26



Substantiated Complaints by Location	
General Buildings	6
Retail Store	2
Parks/Athletic Fields	4
Restaurants	0
Bus Stops	3
Total:	15

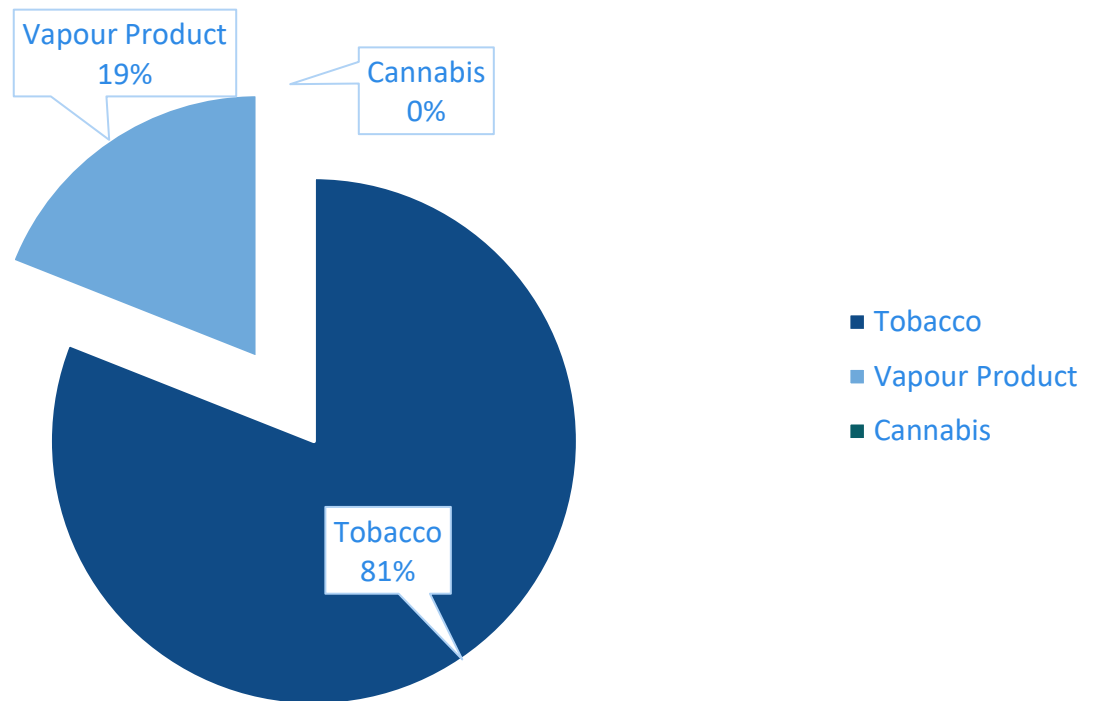
Complaints by Section 2 PROHIBITION

Complaints by Clean Air Bylaw Section

Section	Prohibitions	Quantity
2(1)(a)	Smoking in any park except in a private vehicle	10
2(1)(b)	Smoking in any designated public space	0
2(1)(C)	Smoking in any school yard	0
2(1)(d)	Smoking inside any part of a building or structure	5
2(1)e	In any area of a business place where either or both food and beverages are served or consumed, or both served and consumed	0
2(1)(f)	In any vehicle or passenger conveyance, except in a private vehicle	0
2(1)(g)	Smoking within 7M of a door, window, or air intake	17
2(1)(h)	Smoking within 7M of a bus stop	6
Total		38

Enforcement: Patrols

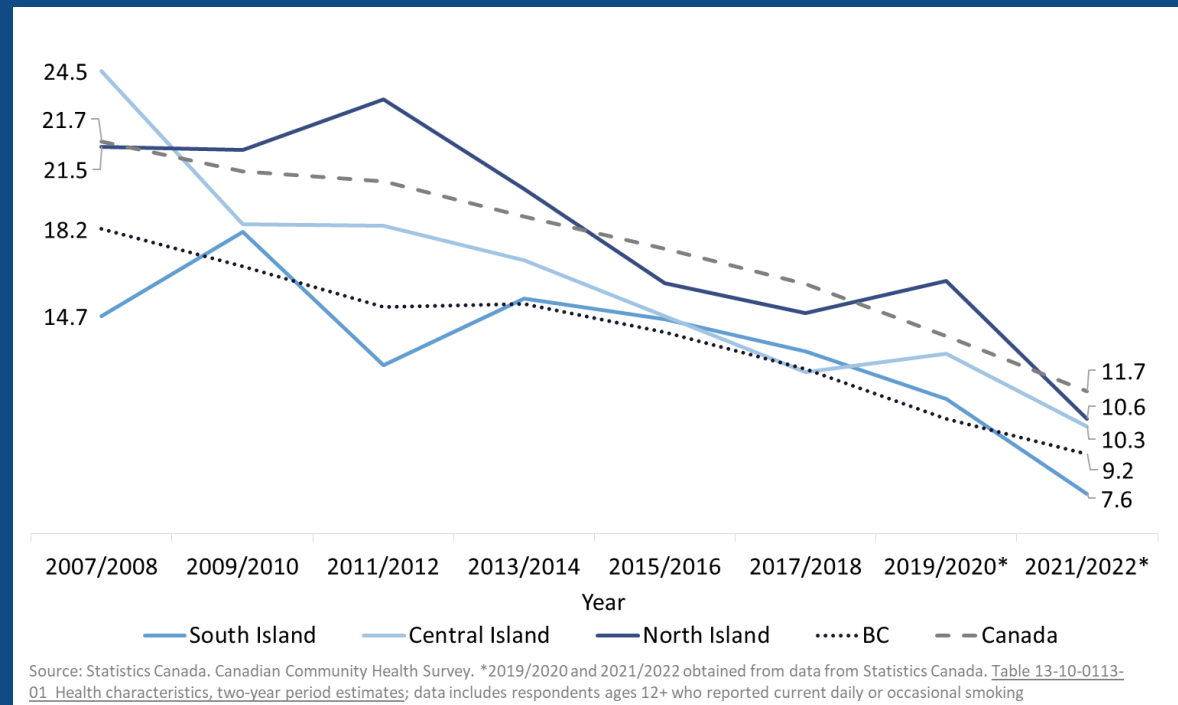
Progressive enforcement activities for violations of CAB during patrols by substance 2025-26



Cigarette Smoking Trends - Island Health B.C. & Canada

Between 2007 and 2022, cigarette smoking declined in Island Health; this is consistent with declining smoking trends Canada-wide.

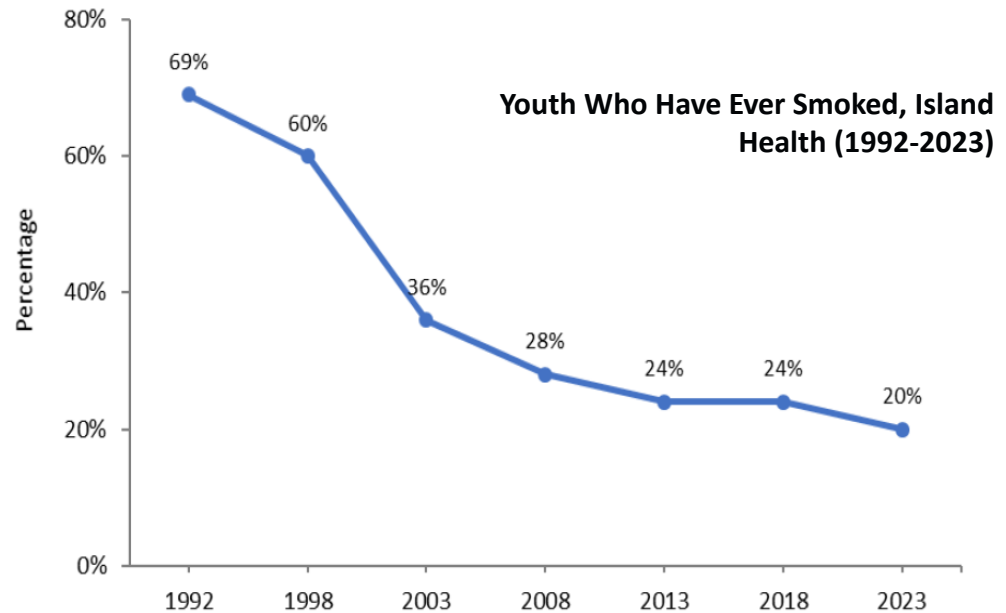
Proportion of Respondents Who Reported Daily or Occasional Smoking of Cigarettes, Island Health, B.C., and Canada (2007–2022)



Youth Cigarette Smoking - Island Health

Youth cigarette smoking is declining in Island Health, with 20% of youth reporting ever smoking tobacco in 2023 compared to 24% in 2018.

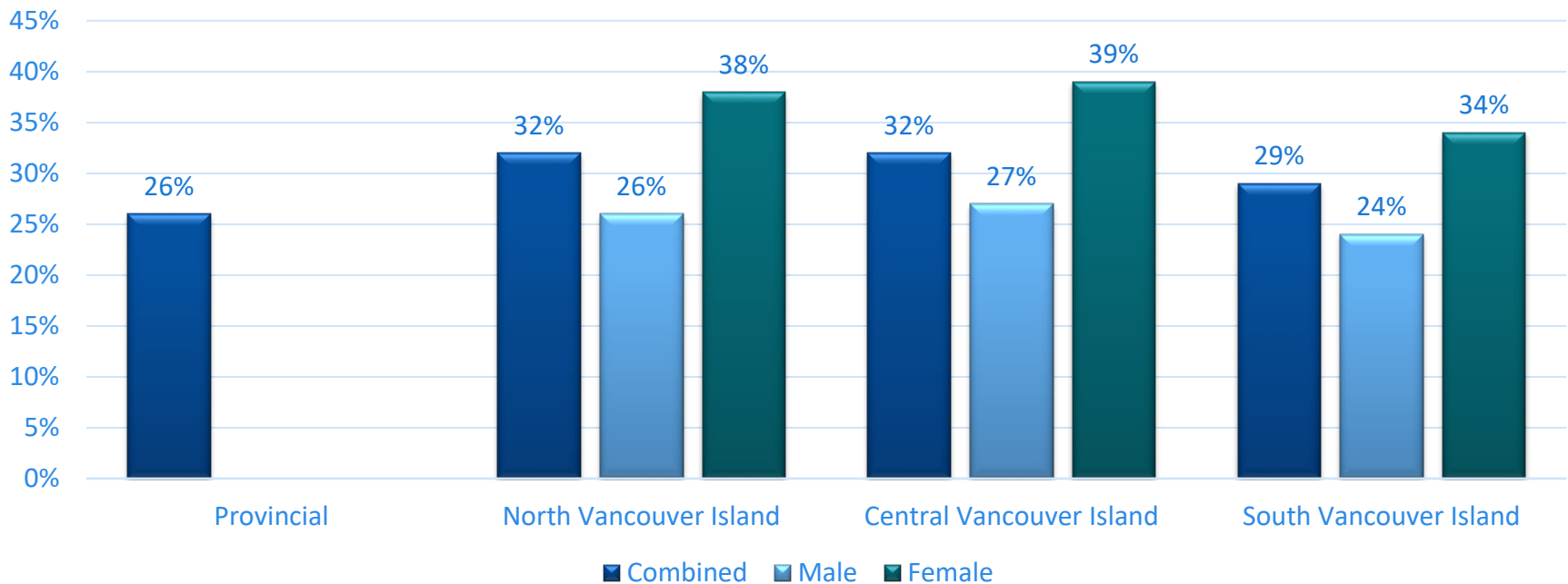
In 2023 19% of South Island youth reported ever smoking tobacco.



Source: Data provided by McCreary Centre Society, BC Adolescent Health Survey, 1992 through 2023, and analysis conducted by Island Health PHASE team.

Youth Vaping – Island Health & B.C.

% Of Youth Who Have Ever Vaped



Poon, C., Anderson, L., Smith, A., Mahdal, D., & McCreary Centre Society. (2024). Central Vancouver Island: 2023 BC Adolescent Health Survey results. McCreary Centre Society.

New & Emerging Nicotine Products

- Flavoured vapour products and emerging nicotine product, such as nicotine pouches, continue to be a significant concern related to youth
- Industry continually developing new ways to "hook" the next generation on nicotine

**FLAVOURS
HOOK
KIDS**

Flavoured vapes and nicotine pouches get kids hooked on nicotine. The tobacco and vaping industry knows this.

Federal government: protect our kids from flavoured nicotine by:

1. Banning vape flavours, including mint/menthol
2. Making nicotine pouches a prescription-only product*

* For more information regarding this urgent matter, please see our [joint news release: https://bit.ly/48Krijp](https://bit.ly/48Krijp)

**The Heart and Stroke logo and the Heart & Stroke word mark are trademarks of the Heart and Stroke Foundation of Canada.

Pop Culture Smoking Comeback?

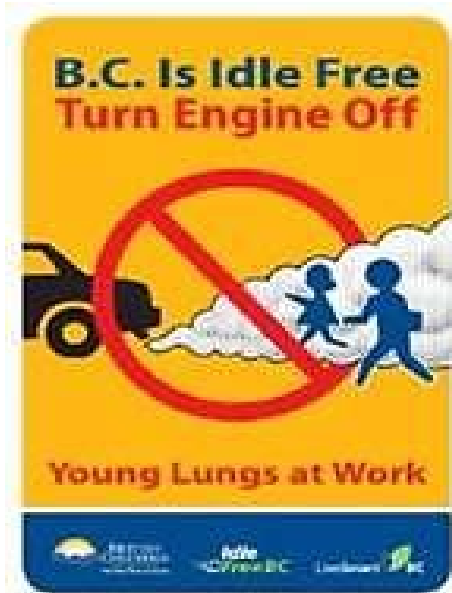
Younger generations are seeing more celebrities smoking via social media.



Are we paying close enough attention!



Tattoo, Tanning & Idling Bylaws



Enforcement 2025-26	
Tattoo Premise Routine Inspections	28
Tattoo Premise Initial Inspections	14
Tattoo Premise Follow up Inspections	0
Tattoo Premise Complaints	0
Idling Complaints	15
Tanning Facility Complaints	0

Environmental Health Officers (EHO's) enforce through inspection, complaint follow-up and investigations.

Thank You



Capital Regional District
Clean Air Bylaw (3962)



Making a difference...together

REPORT TO HOSPITALS AND HOUSING COMMITTEE MEETING OF WEDNESDAY, APRIL 1, 2026

SUBJECT Regional Equity Investments

ISSUE SUMMARY

This report is in response to a Motion referred to staff reporting back to the Hospital and Housing Committee (HHC) with information on regional service investments in housing and hospital facilities.

BACKGROUND

At the December 3, 2025, HHC meeting, some Directors raised concerns regarding the level of investment in health and housing infrastructure in the Electoral Areas (EAs) compared to the level of funding provided by the EAs. The discussion highlighted that while population size and economies of scale often drive major investments toward urban centers, considerations of fairness and equity for rural areas are also important.

In response, the following motion was put on the floor:

"The Hospitals and Housing Committee recommends to the Capital Regional District, Capital Regional Hospital District, and Capital Region Housing Corporation: That the Capital Regional District, Capital Regional Hospital District, and Capital Region Housing Corporation include regional equity in considering their investment priorities with respect to housing and health facilities."

The committee further recommended to the Capital Regional District (CRD) Board:

"That the (above) motion with notice be referred to staff for an information report on regional investments and that the report be returned in Q1 2026 to the Hospital and Housing Committee."

This recommendation was endorsed by the CRD Board at its December 10, 2025 meeting and referred to staff.

Subsequent discussions clarified that the staff information report will provide a summary of investments in housing and health facilities over the past 10 to 15 years and will also include an overview of grant funding and related benefits received by electoral areas. This report is intended to provide historical financial information to inform the Committee and Board's consideration in applying a regional equity lens when considering health and housing investment priorities.

This report provides tax requisition, grant and investment information over a 15-year period for Non-Application-Based Grants, Regional Housing investments and Capital Regional Hospital District (CRHD) investments.

Appendix A outlines the total amount of EA tax requisition contribution towards the CRD Land Banking and Housing Service and CRHD broken down by EA.

Regional housing investments are facilitated through the Capital Region Housing Corporation (CRHC) and two supporting services under the CRD (Land Banking and Housing Service and Regional Housing Trust Fund Service).

The CRHC is the largest non-profit housing operator on southern Vancouver Island operating 53 buildings in 8 municipalities. As a wholly owned subsidiary of the CRD, the CRHC has delivered 989 new affordable rental homes since 2010. The CRHC operates in eight municipalities with capital investments primarily funded through awarded grants and mortgage debt, which is serviced by tenant rents and operating subsidies received from BC Housing.

Housing investments under the Land Banking and Housing Service have been made through the Regional Housing First Program (RHFP), a partnership with the Government of Canada and the Province of British Columbia through BC Housing. The program has supported several projects undertaken by various non-profit societies, including those delivered through the CRHC. The Land Banking and Housing Service, established in 2010, is a regional service and is primarily funded through requisition and external grants.

The Regional Housing Trust Fund Service (RHTF) is a more narrowly focused granting service. The RHTF was established in 2005 as a subregional service and is funded through requisition.

Appendix B highlights regional housing projects over the last 15 years.

The CRHD capital plan is derived from healthcare priorities established by Island Health, with the CRHD typically contributing 30% of funding for major projects and 40% for minor capital and equipment. It outlines the CRHD's ongoing commitments and anticipated new expenditures, impacting future CRHD requisitions and property tax adjustments. To prepare for annual updates to the capital plan, the CRHD staff monitor ongoing capital contributions and collaborate with Island Health on new projects, adjusting the previous year's plan based on emerging patient-focused priorities. The major capital spending for EAs in the last 15 years is summarized in Appendix C.

Non-application-based grants are direct awards to the CRD. The amount is determined by the grantor, typically using a formula based on a local government metric such as population. These non-application-based grant awards are not allocated to specific CRD services and/or projects at the time of the award. To administer non-application-based grants, internal assessments and prioritization of initiatives through planning are required to allocate funds within various parameters. In 2024, the Board adopted the guiding principles that the distribution of non-application-based grants be in alignment with the grantor's funding formulae and program requirements. The distribution of notable non-application-based grants in the last 15 years is summarized in Appendix D.

IMPLICATIONS

Financial Implications

Regional Housing Investments

From 2010 to 2025, a total of \$352 million was invested in regional housing capital projects. The

investments are a combination of CRD, CRHC, BC Housing and Federal grant funding. Providing a detailed breakdown of funding sources and the proportion attributable to each contributor would require significant additional staff analysis.

Of the total investment, \$5.29 million (1.5%) was directed towards supporting EA housing projects within Salt Spring Island and the Southern Gulf Islands. No capital investment was recorded for the Juan de Fuca EA during this period.

Between 2010 and 2025, the CRD Land Banking and Housing Service (1.310) requisition totaled \$17.99 million, with EAs contributing \$1.34 million, or 7.5% of the total.

Capital Regional Hospital District Investments

Capital grants issued from the CRHD to Island Health from 2010 to 2025 totaled \$299.32 million. Of this total, \$6.02 million (2.0%) was spent within the EAs, primarily for the Lady Minto Hospital on Salt Spring Island and the Galiano Health Care Centre. Between 2010 and 2025, the total CRHD requisition was \$450.30 million. During this period, the EAs contributed \$34.15 million in requisitions, representing 7.6% of the total regional contribution. Appendix C summarizes the spending per year, and what has been identified for EA facilities.

Distribution of Non-Application-Based Grants

Non-Application-Based grants provided are not tied to a specific project, and the amount of the grant awarded is often on a per capita basis through the funding formula decided by the grantor. The recipients of such grants are responsible for allocating the funds to eligible projects at their discretion. The CRD has received several notable non-application-based grants where the Board determined the final allocation as outlined below.

Community Works Fund (2014 to 2024 and 2024 to 2034): Under two 10-year agreements, funding was awarded primarily based on the CRD's unincorporated areas' population with a small base level funding. In both agreements, the Board resolved to allocate 100% of the funding, totaling approximately \$1.23 million to \$1.37 million annually, exclusively to EA projects.

COVID Safe Restart Funds (2020 and 2021): Under two disbursements, totaling nearly \$2 million, funding was directly awarded to the CRD on two different per capita rates for regional and unincorporated populations. The Board resolved to mirror the grantor's formula and allocate \$500,000 to EA services.

Growing Community Fund (2023): Funding was directly awarded to the CRD on two different per capita rates for regional and unincorporated populations and a funding amount based on growth for the unincorporated population only. The Board allocated \$5.43 million of the Growing Communities Fund to EA projects, representing 47% of the total grant, which exceeded the 32% share suggested by the grantor's population-based formula.

Appendix D is the financial summary detailing funds received, the funding formulae by the grantor and the CRD's distribution method for each grant.

Regional Population Estimates

A summary of the estimated population for the CRD by municipality and EA is included in Appendix E.

As of July 2025, the total regional population is estimated at 495,051. EAs represent 25,003 residents, or 5.1% of the total population. While EAs represent 5.1% of the population and contribute about 7.5% of regional requisitions, they received 2.0% of hospital capital spending and 1.5% of housing capital investment

CONCLUSION

The historical review of regional service investments from 2010 to 2025 highlights a distinction between grant allocations and major capital spending. EAs have been the primary beneficiaries of non-application-based grants, often receiving 100% of available funds or shares exceeding population-based formulas. However, capital investments for hospital and housing facilities are concentrated in municipal centers where the concentration of population is higher.

RECOMMENDATION

There are no recommendations. This report is for information only.

Submitted by:	Varinia Somosan, CPA, CGA, Acting Chief Financial Officer & General Manager, Finance & Technology
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENTS

- Appendix A: Tax Requisition for CRD Land Banking & Housing and CRHD 2010-2025
- Appendix B: Summary of Capital Investment for Regional Housing Reporting Period: 2010-2025
- Appendix C: Summary of CRHD Capital Spending Electoral Areas (EA), 2010-2025
- Appendix D: Non-Application-Based Grant Allocation Summary
- Appendix E: Demographics - Population Estimates, July 1, 2025 Capital Region

Tax Requisition for CRD Land Banking & Housing and CRHD 2010-2025

1.310 Land Banking&Housing (CRD)		Electoral Areas Contribution			CRHD		Electoral Areas Contribution		
Year	Total Requisition	JDF	SSI	SIG	Year	Total Requisition	JDF	SSI	SIG
2010	213,276	3,830	8,311	6,740	2010	26,844,040	482,110	1,046,044	848,302
2011	215,410	3,674	7,787	6,613	2011	27,184,340	463,668	982,681	834,554
2012	215,660	3,699	7,565	6,415	2012	27,728,030	475,610	972,703	824,803
2013	216,140	3,534	7,426	6,149	2013	28,283,930	462,401	971,753	804,616
2014	218,920	3,532	7,382	5,901	2014	28,847,120	465,377	972,670	777,635
2015	1,223,290	19,974	40,914	31,965	2015	28,444,710	464,444	951,353	743,259
2016	1,164,560	19,127	37,747	29,410	2016	28,744,710	472,110	931,697	725,933
2017	1,143,840	17,881	34,930	26,542	2017	29,731,244	464,772	907,922	689,902
2018	1,230,105	18,886	37,131	27,377	2018	30,373,661	466,332	916,834	676,003
2019	1,442,335	22,587	43,578	32,661	2019	30,749,979	481,536	929,064	696,321
2020	1,282,465	20,897	39,999	29,354	2020	29,383,047	478,790	916,428	672,541
2021	1,337,562	22,221	42,793	31,400	2021	28,138,508	467,460	900,244	660,575
2022	1,444,461	25,485	49,710	37,651	2022	26,460,836	466,847	910,629	689,722
2023	1,503,088	26,251	51,613	39,293	2023	26,462,552	462,163	908,670	691,763
2024	1,861,398	32,447	60,998	48,348	2024	26,462,903	461,292	867,193	687,341
2025	3,279,542	58,485	106,778	83,661	2025	26,463,302	471,930	861,617	675,077
17,992,052		302,510	584,662	449,480	450,302,912		7,506,842	14,947,502	11,698,347

**Summary of Capital Investment for Regional Housing
Reporting Period: 2010-2025**

Completed Projects ONLY: 2010 to 2025

Municipality (completed projects)	241,135,537
EA (completed projects)	4,018,768
Completed Projects - Capital Invested	245,154,306

All projects including on-going: 2010 - 2025

98%	346,706,352	Municipality (all)
2%	5,299,441	EA (all)
	352,005,792	Total Capital Investment

Detail Listing

Building	Year	Project Cost	No. of Units	Location (Municipality/EA)	Notes
Vergo	2012	4,226,788	18	Saanich	
212 Fulford Ganges	2012	165,000		SSI	
Millstream	2018	42,250,000	132	Langford	
Spencer Close	2020	36,425,014	130	Langford	
Westview	2020	14,937,177	73	Saanich	
West Park	2020	39,809,356	152	View Royal	
Hockley House	2021	31,268,068	120	Langford	
2782 Spencer	2022	19,818,317	58	Langford	
Crofton Brooke	2022	3,708,000	56	SSI	
Prosser	2023	17,804,396	51	Central Saanich	
Drake Road	2023	145,768		SSI	
Michigan A (Re-development)	2024	19,166,538	53	Victoria	
Michigan B (Re-development)	2024	15,429,884	44	Victoria	
Sub-Total - Completed projects		245,154,306			
Galiano Green purchase	On-going	1,205,673	20	SGI	Started in 2023, land purchase in 2024
Rural Housing Program Pilot	On-going	74,999		SSI & SGI	Initiated in 2025, ends in 2027 (\$1M)
Carey Lane (BER)	On-going	9,310,639	22	Saanich	Reopening 2026
Caledonia (Re-development)	On-going	73,498,571	158	Victoria	Opening Q1 2026
Campus View (Re-development)	On-going	4,027,471	119	Saanich	Under construction; opening 2027
Pandora	On-going	239,730	158	Victoria	Under construction; opening 2028
Verdier	On-going	7,722,259	110	Central Saanich	Under construction; opening 2028
Village on the Green (Re-development)	On-going	6,393,437	140	Victoria	Under construction; opening 2028
Swanlea (Re-development)	On-going	702,621	134	Victoria	Under construction; opening 2029
Cedar Hill Library (Re-development)	On-going	2,789,380	200	Saanich	Under construction; opening 2030
1800 McKenzie (Re-development)	On-going	886,707	186	Victoria	Under construction; opening 2030
Sub-Total - On-going projects spend as at Dec. 31, 2025		106,851,487			
Total - All projects		352,005,792			

Notes:

- Rapid Housing Initiative (RHI) 2022 to 2023
Federal grant funds of \$34M used to support 202 homes in four projects in Central Saanich, Saanich, Victoria, and the Songhees First Nation.
- Regional Housing Trust Fund (RHTF) 2005 to 2026:
CMHC, BC Housing and CRD committed equal portions to this fund for a total of \$120M

Summary of CRHD Capital Spending in Electoral Areas (EA), 2010-2025

Fiscal year	Total CRHD Capital spending per year	Facility	EA	EA Spending	% of total CRHD Capital spending
2017	21,410,153.30	Galiano Health Care Centre	Southern Gulf Islands	\$ 47,609.42	0.22%
2018	33,974,729.40	Galiano Health Care Centre	Southern Gulf Islands	\$ 150,000.00	0.44%
2010	29,430,182.61	Lady Minto	Salt Spring Island	\$ 88,428.66	0.30%
2011	9,676,954.41	Lady Minto	Salt Spring Island	\$ 244,065.45	2.52%
2012	11,680,454.97	Lady Minto	Salt Spring Island	\$ 5,044.98	0.04%
2013	19,324,923.25	Lady Minto	Salt Spring Island	\$ 164,389.93	0.85%
2014	17,601,305.69	Lady Minto	Salt Spring Island	\$ 509,460.07	2.89%
2015	9,250,804.40	Lady Minto	Salt Spring Island	\$ 236,625.84	2.56%
2016	19,794,085.63	Lady Minto	Salt Spring Island	\$ 53,456.08	0.27%
2017	21,410,153.30	Lady Minto	Salt Spring Island	\$ 530,087.53	2.48%
2018	33,974,729.40	Lady Minto	Salt Spring Island	\$ 297,417.22	0.88%
2019	36,874,279.99	Lady Minto	Salt Spring Island	\$ 59,432.34	0.16%
2020	22,860,064.46	Lady Minto	Salt Spring Island	\$ 14,634.22	0.06%
2021	18,393,500.25	Lady Minto	Salt Spring Island	\$ 99,314.79	0.54%
2022	9,756,428.13	Lady Minto	Salt Spring Island	\$ 926,580.48	9.50%
2023	9,082,605.86	Lady Minto	Salt Spring Island	\$ 1,973,364.20	21.73%
2024	19,898,972.79	Lady Minto	Salt Spring Island	\$ 739,945.48	3.72%
2025	10,315,579.39	Lady Minto	Salt Spring Island	\$ 80,000.00	0.78%
	<u>299,325,024.53</u>			<u>6,022,247.27</u>	2.01%

Non-Application-Based Grant Allocation Summary

Non-Application Based Grant Programs	Per Capita Based Funding Formulae from Funder							CRD Board Allocation			
	Base Funding		Regional Pop. Funding ¹		Unincorporated Pop. Funding ²		Total Funding Received	Regional Allocation		EA Allocation	
	%	\$	%	\$	%	\$	\$	%	\$	%	\$
2014-24 Community Works Fund (Annual for 10Y)	4%	55,000	0%	-	96%	1,171,369	1,226,369	0%	-	100%	1,226,369
2024-34 Community Works Fund (Annual for 10Y)	5%	65,950	0%	-	95%	1,301,234	1,367,184	0%	-	100%	1,367,184
2020 COVID Safe Restart (One-time)	21%	300,000	63%	900,000	16%	221,000	1,421,000	88%	1,246,000	12%	175,000
2021 COVID Safe Restart (One-time)	0%	-	29%	165,000	71%	410,000	575,000	43%	250,000	57%	325,000
2023 Growing Communities Fund (One-time)	4%	500,000	64%	7,345,270	32%	3,713,730	11,559,000	53%	6,132,485	47%	5,426,515

1. Regional population includes municipalities and unincorporated areas within CRD

2. Unincorporated population includes electoral areas (JdF, SSI, SGI) and First Nation Reserves

Demographics

Population Estimates, July 1, 2025 Capital Region



	2020 Pop'n Estimate	2021 Pop'n Estimate	2022 Pop'n Estimate	2023 Pop'n Estimate	2024 Pop'n Estimate	2025 Pop'n Estimate	2025 Pop'n %
Central Saanich	18,014	17,989	18,149	18,139	18,150	18,184	3.7%
Colwood	19,330	19,798	20,896	21,572	22,151	22,794	4.6%
Esquimalt	18,515	18,298	18,777	19,125	19,302	19,512	3.9%
Highlands	2,527	2,581	2,600	2,628	2,618	2,753	0.6%
Langford	46,333	49,199	53,120	55,525	58,320	59,664	12.1%
Metchosin	5,203	5,252	5,298	5,291	5,331	5,207	1.1%
North Saanich	12,248	12,623	13,158	13,350	13,340	12,986	2.6%
Oak Bay	18,465	18,533	18,864	18,828	18,813	18,626	3.8%
Saanich	122,584	122,889	123,979	124,667	125,436	126,011	25.5%
Sidney	12,531	12,614	13,049	13,219	13,288	13,445	2.7%
Sooke	15,236	15,712	16,475	16,897	17,128	17,248	3.5%
Victoria	96,399	96,277	98,315	100,539	102,856	103,888	21.0%
View Royal	11,885	12,062	12,458	12,516	12,619	12,795	2.6%
Unincorporated Areas	28,828	29,502	30,247	30,739	30,965	30,969	6.3%
Juan De Fuca E.A.	5,626	5,716	5,883	5,987	5,930	5,883	1.2%
Salt Spring Is. E.A.	11,764	11,974	12,215	12,398	12,448	12,429	2.5%
Southern Gulf Is. E.A.	5,892	6,246	6,424	6,532	6,645	6,691	1.4%
First Nation Reserves	5,546	5,566	5,725	5,822	5,942	5,966	1.2%
CAPITAL REGION	428,098	433,329	445,385	453,035	460,317	495,051	100.0%

Source: Statistics Canada, Table 17-10-0142-01 and 17-10-0139-01

Note: Population estimates are as of July 1st. All estimates based on the 2021 Census adjusted for net undercoverage. Since all components of population change aren't available when the estimates are produced, 2024 estimates are preliminary, 2023/22 are updated and 2020/21 are final estimates. This release cycle balances the need for timeliness and accuracy of the estimates.

Factsheet Updated: January 2025



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**REPORT TO HOSPITALS AND HOUSING COMMITTEE
MEETING OF WEDNESDAY, APRIL 01, 2026**

SUBJECT **2026 Minor Capital Projects and Equipment – Approval of Capital Bylaw No. 433**

ISSUE SUMMARY

Approval of a Capital Bylaw is required by the Capital Regional Hospital District (CRHD) Board to authorize funding of healthcare minor capital and equipment projects in the region.

BACKGROUND

Minor Capital Projects (MCPs) are an important component of the region’s health infrastructure through additions and improvements to existing healthcare facilities (such as replacement of aging or failing building systems or components), renovations or upgrades to accommodate changes in service delivery and responding to technological advances. MCPs are valued between \$100,000 and \$2 million (M) and the CRHD contributes 40% towards the total cost of Island Health Minor Capital Projects to a maximum of \$3.750M annually.

The approved CRHD 2026-2035 Ten Year Capital Plan established funding of \$3.750M for Island Health 2026 MCPs and \$2.955M toward healthcare equipment purchases identified by Island Health (\$2.925M) and Mount St. Mary Hospital (\$30,000). Staff has worked diligently with Island Health to finalize the list of 2026 MCPs and equipment purchases (Appendix A and B).

Approval of a capital expenditure bylaw is required by the CRHD Board to expend these funds. Schedule A of the Bylaw (Appendix C) summarizes CRHD’s contribution to MCPs and Equipment, in line with the approved 2026 CRHD Budget.

ALTERNATIVES

Alternative 1

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

- 1) That the recommended 2026 Minor Capital Projects totalling \$3,750,000 be approved and expensed from the 2026 requisition;
- 2) That the recommended 2026 equipment grants of \$30,000 to Mount St. Mary Hospital and \$2,925,000 to Island Health be approved and expensed from the 2026 requisition;
- 3) That Bylaw No. 433, “Capital Regional Hospital District Capital Bylaw No. 200, 2026”, be introduced and read a first, second and third time; and
- 4) That Bylaw No. 433 be adopted.

Alternative 2

That this report be referred back to staff for additional information based on Hospitals and Housing Committee direction.

IMPLICATIONS

First Nations Implications

There are no anticipated implications for First Nations associated with this report. The report does not introduce new policy, land use changes, or operational impacts that would affect First Nations interests at this time.

Financial Implications

Providing annual funding for MCPs and Equipment establishes a mechanism for the CRHD to invest in sustaining and upgrading the region's healthcare capital assets thereby enhancing patient care and safety for residents. Through its funding commitment to Island Health's 2026 MCP and Equipment priorities, the CRHD supports the completion of previously approved projects and new priority projects. The 2026 CRHD budget was approved on March 11, 2026 and included \$2.955M for Capital Equipment Grants and a \$3.750M transfer to reserve to fund the 2026 MCP initiatives that will be cash-flowed over three years by Island Health.

Intergovernmental Implications

There are no anticipated intergovernmental implications associated with this report. The recommendation maintains the status quo and does not affect relationships, agreements, or coordination with other levels of government or external agencies.

CONCLUSION

The Board has identified a community need for appropriate health facilities and equipment. CRHD staff work with Island Health to identify capital improvements and respond to funding requests for minor capital and equipment. Island Health's MCPs list represents the highest priority needs for the region's healthcare facilities. CRHD staff working in partnership with Island Health, has conducted due diligence for the 2026 MCPs and equipment projects.

The approved CRHD 2026-2035 Ten Year Capital Plan and 2026 CRHD Operating Budget established funding for both previously approved and newly identified MCPs and, for the equipment priorities provided by Island Health and Mount St. Mary Hospital. Approval of Capital Bylaw No.433 in the amount of \$6,705,000 is recommended.

RECOMMENDATION

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

- 1) That the recommended 2026 Minor Capital Projects totalling \$3,750,000 be approved and expensed from the 2026 requisition;
- 2) That the recommended 2026 equipment grants of \$30,000 to Mount St. Mary Hospital and \$2,925,000 to Island Health be approved and expensed from the 2026 requisition;
- 3) That Bylaw No. 433, "Capital Regional Hospital District Capital Bylaw No. 200, 2026", be introduced and read a first, second and third time; and
- 4) That Bylaw No. 433 be adopted.

Submitted by:	Michael Barnes, MPP, Senior Manager, Health and Capital Planning Strategies
Concurrence:	Kevin Lorette, P. Eng., MBA, General Manager, Housing, Planning and Protective Services
Concurrence:	Kristen Morley, J.D., Corporate Officer & General Manager, Corporate Services
Concurrence:	Varinia Somosan, CPA, CGA, Acting Chief Financial Officer and GM Finance & Technology
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENTS

Appendix A: Island Health 2026 Minor Capital Project List

Appendix B: Island Health 2026 Equipment List

Appendix C: Bylaw No. 433, “Capital Regional Hospital District Capital Bylaw No. 200, 2026”

Reference #	Site	Portfolio	Project Name	Total Project Cost	Cash Flow									
					Prior Years	2026/27			2027/28			2028/29		
						Annual	Island Health	CRHD	Annual	Island Health	CRHD	Annual	Island Health	CRHD

Previous Project Approvals:

3678	Gorge Road Hospital	Facilities Management	GRH Fire Sprinkler System Replacement	1,427,487	1,055,912	371,575	222,945	148,630						
5217	Royal Jubilee Hospital	Facilities Management	RJH Reverse Osmosis System Replacement	1,470,000	500,000	225,000	135,000	90,000	400,000	240,000	160,000	345,000	207,000	138,000
5215	Royal Jubilee Hospital	Facilities Management	RJH Domestic Water System Refurbishment	990,000	690,000	300,000	180,000	120,000	-	-	-			
4960	Royal Jubilee Hospital	Facilities Management	RJH MP Window Renewal	1,304,218	746,684	150,000	90,000	60,000	203,767	122,260	81,507	203,767	122,260	81,507
4869	Victoria General Hospital	Facilities Management	VGH Cast Iron Plumbing System Replacement	1,990,000	1,440,000	500,000	300,000	200,000	50,000	30,000	20,000			
	Victoria General Hospital	Facilities Management	VGH Parapet CAP Flashing	997,999	722,544	125,000	75,000	50,000	150,455	90,273	60,182			
2023-1371	Victoria Withdrawal Management Services	Facilities Management	DARS Heating Plant Renewal and HVAC Upgrade	1,003,000	300,000	150,000	90,000	60,000	351,500	210,900	140,600	201,500	120,900	80,600
2024-1141	Royal Jubilee Hospital	Facilities Management	RJH DT #8 Elevator Installation	1,357,998	100,000	635,081	381,049	254,032	622,917	373,750	249,167	-	-	-
2027-1125	Aberdeen Hospital	Facilities Management	Aberdeen Fabric Refurbishments	248,400	120,618	60,000	36,000	24,000	67,782	40,669	27,113			
2027-1126	Glengarry	Facilities Management	Glengarry Fabric Refurbishments	248,400	143,943	75,000	45,000	30,000	29,457	17,674	11,783			
2025-2539	Gorge Road Hospital	Facilities Management	GRH Fire Sprinkler System Replacement Phase 2	1,870,000	805,980	1,064,020	638,412	425,608						
2024-1350	Priory Long-Term Care	Facilities Management	Continuous Optimization and Recommissioning CNC	517,500	172,500	300,000	180,000	120,000	45,000	27,000	18,000		-	-
2027-1127	Priory Long-Term Care	Facilities Management	Priory Fabric Refurbishments	248,400	50,000	75,000	45,000	30,000	75,000	45,000	30,000	48,400	29,040	19,360
5227	Royal Jubilee Hospital	Facilities Management	RJH D&T Air Intake Louver Replacement	243,000	100,000	100,000	60,000	40,000	43,000	25,800	17,200			
2025-2534	Royal Jubilee Hospital	Facilities Management	RJH Elevator Refurbishment Phase 3	1,621,000	200,000	1,375,000	825,000	550,000	46,000	27,600	18,400			
2027-1078	Royal Jubilee Hospital	Facilities Management	RJH Emergency Water Storage Tanks	792,000	100,000	453,543	272,126	181,417	238,457	143,074	95,383	-	-	-
2020-2381	Royal Jubilee Hospital	Facilities Management	RJH Operation Room HVAC redundancy	1,817,200	573,483	150,000	90,000	60,000	500,000	300,000	200,000	593,717	356,230	237,487
2025-1321	Royal Jubilee Hospital	Facilities Management	RJH Parkade Structural Assessment Phase 1	702,000	252,943	400,000	240,000	160,000	49,057	29,434	19,623			
2025-2264	Royal Jubilee Hospital	Facilities Management	RJH PES Seclusion Room Doors x 3	175,000	58,333	100,000	60,000	40,000	16,667	10,000	6,667			
4315	Saanich Peninsula Hospital	Facilities Management	SPH Window Replacement	660,000	200,000	150,000	90,000	60,000	150,000	90,000	60,000	160,000	96,000	64,000
2022-3970	Seven Oaks Tertiary Mental Health	Facilities Management	SOMH House 1 to 4 Roof replacement	880,000	661,414	170,000	102,000	68,000	48,586	29,152	19,434		-	-
2026-1065	Victoria General Hospital	Facilities Management	Nurse Call Replacement Phase #2	1,990,000	913,941	800,000	480,000	320,000	276,059	165,635	110,424		-	-
2026-1041	Victoria General Hospital	Facilities Management	VGH Asbestos Flooring Replacement DT	295,000	100,000	50,000	30,000	20,000	145,000	87,000	58,000			
2026-1129	Victoria General Hospital	Facilities Management	VGH Elevator Replacement topup 2025-1074	1,650,000	275,000	250,000	150,000	100,000	562,500	337,500	225,000	562,500	337,500	225,000
2023-1205	Victoria General Hospital	Facilities Management	VGH Oasis Patio Ramp Addition	185,850	50,000	50,000	30,000	20,000	85,850	51,510	34,340			
2027-1071	Victoria General Hospital	Facilities Management	VGH Parking Improvements	630,000	200,000	150,000	90,000	60,000	280,000	168,000	112,000			
2024-1318	Victoria General Hospital	Facilities Management	VGH Steam Boiler Renewal & Decarbonization	840,000	280,000	100,000	60,000	40,000	260,000	156,000	104,000	200,000	120,000	80,000
2025-2424	Victoria Regional Laundry	Facilities Management	High Efficiency Boilers	770,000	200,000	50,000	30,000	20,000	520,000	312,000	208,000			
	Royal Jubilee Hospital	Facilities Management	EMP 6 Roof Replacement	1,500,000	1,054,218	445,782	267,469	178,313	-	-	-			
Sub-Total				28,424,452	12,067,514	8,825,001	5,295,000	3,530,000	5,217,054	3,130,232	2,086,821	2,314,884	1,388,930	925,954

New Project Approvals:

2026-1701	Royal Jubilee Hospital	Facilities Management	RJH Operation Room HVAC redundancy Phase 2	1,180,200		100,000	60,000	40,000	500,000	300,000	200,000	580,200	348,120	232,080
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**Island Health 2026/27 Minor Capital Project List
Capital Regional Hospital District**

Reference #	Site	Portfolio	Project Name	Total Project Cost	Cash Flow									
					Prior Years	2026/27			2027/28			2028/29		
						Annual	Island Health	CRHD	Annual	Island Health	CRHD	Annual	Island Health	CRHD
2026-1646	Gorge Road Hospital	Facilities Management	Kitchen Ceiling Remediation	230,100		50,000	30,000	20,000	180,100	108,060	72,040		-	-
2026-1412	Gorge Road Hospital	Facilities Management	Tower Exterior Wood Refresh	400,000		100,000	60,000	40,000	300,000	180,000	120,000		-	-
2026-1521	Royal Jubilee Hospital	Facilities Management	RJH Site Door and Door Hardware Refurbishment	200,000		100,000	60,000	40,000	100,000	60,000	40,000		-	-
2026-1673	Royal Jubilee Hospital	Facilities Management	RJH EMP Trent st. Exterior Stair Refurbishment	115,000		50,000	30,000	20,000	65,000	39,000	26,000		-	-
2022-3993	Royal Jubilee Hospital	Facilities Management	RJH Clinic 6 Sterilizer Steam Line Refurbishment	117,000		50,000	30,000	20,000	67,000	40,200	26,800		-	-
2025-2426	Victoria Regional Laundry	General Support Services	Automatic Dryer System - Phase 1 CNCP	1,500,000		100,000	60,000	40,000	1,050,000	630,000	420,000	350,000	210,000	140,000
Sub-total				3,742,300	-	550,000	330,000	220,000	2,262,100	1,357,260	904,840	930,200	558,120	372,080
Total				32,166,752	12,067,514	9,375,001	5,625,000	3,750,000	7,479,154	4,487,492	2,991,661	3,245,084	1,947,050	1,298,034

VANCOUVER ISLAND HEALTH AUTHORITY
2026/27 RECOMMENDED APPROVED CAPITAL EQUIPMENT - CAPITAL REGIONAL HOSPITAL DISTRICT

Control #	Capital #	Program	Site	Equipment Name	Budget
Equipment >\$1,500,000					
Total Equipment > \$1,500,000					<u><u>-</u></u>
Equipment >\$100,000					
2021-3515	26RJ008	Perioperative VGH	Royal Jubilee Hospital	Low Temp Plasma Sterilizer RJH x3	924,189
2024-1849	26RJ010	Heart Health	Royal Jubilee Hospital	IABP Console (balloon Pump)	280,000
2025-2231	26RJ038	RJH Clinical Operations/Perioperative RJH	Royal Jubilee Hospital	12" Vascular C-Arm	330,649
2024-1571		Ambulatory Care/RJH Medicine	Royal Jubilee Hospital	C-Arm	229,182
2024-2058		Cardiac PCC/CCTT-RJH CVU D&T 3	Royal Jubilee Hospital	CVU Monitors	585,000
2024-2060		RJH CCU & 3S-RJH CCU D&T 3	Royal Jubilee Hospital	CCU Monitors	530,000
2022-3430		RJH OR/Anaesthetic Services-RJH Operatin	Royal Jubilee Hospital	(Anes) Anesthesia Gas Machines (21x RJH)	3,284,033
2024-1170		Pharmacy	Royal Jubilee Hospital	Arxium Hub Upgrade	120,000
2025-1348	26VG020	Perioperative VGH	Victoria General Hospital	(Anes) Anesthesia Gas Machines (17x VGH)	2,754,000
Total Equipment > \$100,000					<u><u>9,037,052</u></u>
Equipment < \$100,000					
2027-1668	26GL004	Food Services	Glengarry Hospital	Steam Kettles x2	47,625
	25SH037	Biomedical Engineering	Multi Sites	Infusion Pumps	2,200,000
2026-1018	26SH030	Biomedical Engineering	Multi Sites	Defibrillator - Automated External	165,000
2024-2106	26SH034	Biomedical Engineering	Multi Sites	Vital Signs Monitors	330,000
2026-1994	26VI005	PeriNatal Public Health	Multi Sites	Draeger TcB meters	55,000
2026-1844	26RJ006	Biomedical Engineering	Royal Jubilee Hospital	Radiation Tester	25,000

VANCOUVER ISLAND HEALTH AUTHORITY

2026/27 RECOMMENDED APPROVED CAPITAL EQUIPMENT - CAPITAL REGIONAL HOSPITAL DISTRICT

Control #	Capital #	Program	Site	Equipment Name	Budget
2024-1567	26RJ039	Laboratory Services	Royal Jubilee Hospital	Automated Gram Stainer	30,000
2026-1872	26RJ040	Laboratory Services	Royal Jubilee Hospital	Urinalysis Analyzer	85,000
2025-2649	26RJ041	RJH Emerg/Critical Care/HaH	Royal Jubilee Hospital	Arctic Sun	77,652
2026-1112	26SP014	Saanich Gulf Islands	Saanich Peninsula Hospital	Bariatric beds	38,749
2026-1256	26SI023	Perioperative VGH	South Island Surgical Centre	SISC NIM ENT	51,345
2026-1220		Perioperative VGH	South Island Surgical Centre	SISC Ligasure	50,000
2027-1529	26SI001	Renal Services	Summit	Bariatric bed	22,207
2025-2223	25VG223	Surgical Svs - Ambulatory Care	Victoria General Hospital	VGH Manoscan ESO Z Catheter x2	49,072
2026-1703	26VG015	Biomedical Engineering	Victoria General Hospital	Electrical surgical unit (ESU) analyzer	21,000
2026-1706	26VG016	Biomedical Engineering	Victoria General Hospital	ESU Analyzer	25,000
2026-1321	26VG021	Pharmacy	Victoria General Hospital	VGH pharmacy hazardous fridge	12,177
Total Equipment < \$100,000					<u>3,284,827</u>
Total Equipment Approved					<u>12,321,879</u>
Total Possible Cost Sharing					<u>4,928,752</u>

CAPITAL REGIONAL HOSPITAL DISTRICT BYLAW NO. 433

CAPITAL EXPENDITURE BYLAW NO. 200, 2026

WHEREAS the Board of the Capital Regional Hospital District proposes to expend money for the capital expenditures described in Schedule 'A' attached hereto and forming an integral part of this bylaw;

And whereas those capital expenditures have received the approval required under Section 23 of the *Hospital District Act*;

Now therefore the Board of the Capital Regional Hospital District enacts the following capital expenditure bylaw as required by Sections 32 of the *Hospital District Act*;

1. The Board hereby authorizes and approves the expenditure of money necessary to complete the capital expenditures as described in Schedule 'A' attached hereto totalling \$6,705,000.
2. The payment of the portion that the Capital Regional Hospital District is responsible for shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Treasurer of the Capital Regional Hospital District to settle the terms of the expenditure.
4. This Bylaw may be cited for all intents and purposes as the "Capital Regional Hospital District Capital Bylaw No. 200, 2026".

READ A FIRST TIME THIS	DAY OF	, 2026
READ A SECOND TIME THIS	DAY OF	, 2026
READ A THIRD TIME THIS	DAY OF	, 2026
ADOPTED THIS	DAY OF	, 2026

Chair

Corporate Officer

SCHEDULE 'A'

**CAPITAL REGIONAL HOSPITAL DISTRICT BYLAW NO. 433
 "CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL BYLAW NO. 200, 2026"**

Name of Facility	Project or Equipment Description	Project Number	Amount covered by CRHD Bylaw	Amount covered by Province/ Island Health	Total Project or Equipment Cost
Island Health - South Island Health Facilities	2026 Minor Capital Projects	C200-26-XX	\$3,750,000	\$5,625,000	\$9,375,000
Island Health – South Island 2026 Equipment Grant	2026 Capital Equipment	N/A	\$2,925,000	\$9,396,879	\$12,321,879
Mount St. Mary Hospital – 2026 Equipment Grant	2026 Capital Equipment	N/A	\$30,000		\$30,000
TOTAL			\$6,705,000	\$15,021,879	\$21,726,879

**REPORT TO HOSPITALS AND HOUSING COMMITTEE
MEETING OF WEDNESDAY, APRIL 01, 2026**

SUBJECT **Pender Health Care Clinic Capital Funding**

ISSUE SUMMARY

Motion to include \$100,000 from Minor Capital for Pender Health Clinic.

BACKGROUND

At the October 8, 2025, meeting of the Capital Regional Hospital District (CRHD) Board the following motion was passed:

Request Island Health include \$100,000 for the Pender Health Care Clinic's capital funding needs as part of the minor capital projects funding contributed through the partnership with the Capital Regional Hospital District.

Staff have followed up with Island Health to make the request and have been informed that the Pender Health Unit is in need of repairs, but Island Health does not actually own the facility. There is a five-year lease agreement between Island Health and the Pender Islands Health Care Society for the Pender Health Centre. Island Health is a tenant occupying only a defined portion of the building together with portions of shared clinic rooms, corridors, and apportioned common space. Island Health then enters into licenses of occupation with clinicians who provide services from some of those rooms, reflecting that Island Health administers a portion of the clinic space, but does not occupy or operate the building as a whole.

The lease places responsibility for the lands, building, and base building systems with the landlord. This includes the building structure, envelope, plumbing, HVAC, electrical distribution, sprinkler system, and other base building systems and shared building elements required for the building to function. Island Health's obligations under the lease specifically exclude capital items, base building upgrades, and major maintenance or replacement of essential building systems from those operating costs. The site is owned by the Pender Health Care Society and receives revenue under a Doctors of BC contract. Therefore, the site would not be within the scope of the regular Island Health Minor Capital funding formula. The CRHD cost shares in minor capital with Island Health and as such this would not qualify for minor capital funding.

ALTERNATIVES

Alternative 1

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

That no adjustment be made, at this time, to the minor capital funding to include Pender Health Unit.

Alternative 2

That this report be referred back to staff for additional information based on Hospitals and Housing Committee direction.

IMPLICATIONS

Financial Implications

The recommended course of action will have no impact on the minor capital spending plan for the year as it advises against a change to the minor capital project list. No additional funding and no budgetary changes are required.

First Nations Implications

There are no anticipated implications for First Nations associated with this report. The recommendation maintains the status quo and does not introduce new policy, land use changes, or operational impacts that would affect First Nations interests.

Intergovernmental Implications

There are no anticipated intergovernmental implications associated with this report. The recommendation maintains the status quo and does not affect relationships, agreements, or coordination with other levels of government or external agencies.

CONCLUSION

Health and Capital Planning Strategies Division staff, working together with Island Health, have conducted due diligence for the 2026 minor capital projects. Island Health’s minor capital list represents the highest priority needs for the region’s healthcare facilities. Pender Health Clinic receives revenue from Doctors of BC, and the facility does not qualify for minor capital at this time.

RECOMMENDATION

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District Board:

That no adjustment be made, at this time, to the minor capital funding to include Pender Health Unit.

Submitted by:	Michael Barnes, MPP, Senior Manager, Health and Capital Planning Strategies
Concurrence:	Kevin Lorette, P. Eng., MBA, General Manager, Housing, Planning and Protective Services
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer