CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL PLAN
For Years 2027 to 2036 at May 12, 2026

Project Type / Status	Project Description	Year	Facility / Site	CBL Bylaw #	CRHD Share (%)	CRHD Share Total Project ($)	Total Project Budget ($)	Estimated Completed at Year-End ($)	Total Project Remaining Balance ($)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	10-Year Total
Major Project - Approved	VGH Medical Device Reprocessing Department Expansion	2023	Victoria General Hospital	189	30%	3,600,000	12,000,000	1,455,370	10,544,630	4,000,000	4,000,000	2,544,630	-	-	-	-	-	-	-	10,544,630
Major Project - Approved	New Long Term Care (306 beds)	2024	South Island - Royal Bay	191	30%	67,108,200	223,694,000	20,402,765	203,291,235	70,223,104	118,431,273	14,636,858	-	-	-	-	-	-	-	203,291,235
Major Project - Approved	VGH High Performance Controls Upgrade	2024	Victoria General Hospital	196	30%	1,110,992	3,703,305	2,854,833	848,472	683,000	165,472	-	-	-	-	-	-	-	-	848,472
Major Project - Approved	Elevator Refurbishment	2024	Victoria General Hospital	193	30%	616,715	2,055,718	1,490,887	564,831	399,697	165,134	-	-	-	-	-	-	-	-	564,831
Major Project - Approved	RJH Diagnostic and Treatment BAS Controls Upgrade	2024	Royal Jubilee Hospital	197	30%	1,078,376	3,594,588	3,138,597	455,991	324,792	131,199	-	-	-	-	-	-	-	-	455,991
Major Project - Approved	Energy Centre Replacement	2025	Victoria General Hospital	199	30%	22,666,105	75,553,684	3,987,443	71,566,241	6,603,458	33,880,000	23,000,000	8,082,783	-	-	-	-	-	-	71,566,241
Major Project - Possible	Convert obsolete 480 distribution system with 600V	2027	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000	1,000,000	1,000,000	-	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	RJH DT Cooling System Replacement	2027	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000	1,250,000	500,000	250,000	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	QAC Electrical Distribution $2m	2027	Queen Alexandra		30%	600,000	2,000,000	-	2,000,000	1,200,000	800,000	-	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	Memorial Pavilion Mechanical System Upgrade	2027	Royal Jubilee Hospital		30%	3,000,000	10,000,000	-	10,000,000	1,000,000	2,000,000	3,000,000	3,000,000	1,000,000	-	-	-	-	-	10,000,000
Major Project - Possible	RJH additional ED CT	2027	Royal Jubilee Hospital		30%	2,550,000	8,500,000	-	8,500,000	1,000,000	3,000,000	3,000,000	1,500,000	-	-	-	-	-	-	8,500,000
Major Project - Possible	Surgical Day Care Unit Renovation	2027	Victoria General Hospital		30%	3,180,000	10,600,000	-	10,600,000	600,000	2,000,000	5,000,000	3,000,000	-	-	-	-	-	-	10,600,000
Major Project - Possible	AHU D&T Upgrade.	2027	Royal Jubilee Hospital		30%	1,089,000	3,630,000	-	3,630,000	1,105,000	1,000,000	1,525,000	-	-	-	-	-	-	-	3,630,000
Major Project - Possible	RJH Royal Block/West Block AHU Upgrade	2027	Royal Jubilee Hospital		30%	1,209,750	4,032,500	-	4,032,500	1,451,125	2,000,000	581,375	-	-	-	-	-	-	-	4,032,500
Major Project - Possible	RJH- Memorial Pavillion Heating System Modernization	2027	Royal Jubilee Hospital		30%	1,208,250	4,027,500	-	4,027,500	1,527,500	2,500,000	-	-	-	-	-	-	-	-	4,027,500
Major Project - Possible	High Acuity Unit	2028	Royal Jubilee Hospital		30%	12,000,000	40,000,000	-	40,000,000	-	10,000,000	10,000,000	10,000,000	10,000,000	-	-	-	-	-	40,000,000
Major Project - Possible	Child Youth Mental Health Stabilization Unit and Approved Homes	2028	Royal Jubilee Hospital		30%	21,600,000	72,000,000	-	72,000,000	-	5,000,000	9,000,000	37,000,000	21,000,000	-	-	-	-	-	72,000,000
Major Project - Possible	Pneumatic to Electric Controls Conversion	2028	Gorge Road Hospital		30%	1,065,452	3,551,508	-	3,551,508	-	551,508	1,000,000	1,000,000	1,000,000	-	-	-	-	-	3,551,508
Major Project - Possible	Relocate SSI MHSU Integrated Team	2028	Salt Spring Island		30%	600,000	2,000,000	-	2,000,000	-	500,000	500,000	1,000,000	-	-	-	-	-	-	2,000,000
Major Project - Possible	Electrical Infrastructure Upgrade	2028	Lady Minto Hospital		30%	3,000,000	10,000,000	-	10,000,000	-	3,000,000	6,000,000	1,000,000	-	-	-	-	-	-	10,000,000
Major Project - Possible	Oak Bay Lodge Redevelopment	2028	Former Oak Bay Lodge Site		30%	80,700,000	269,000,000	-	269,000,000	-	16,666,667	16,666,667	16,666,667	60,000,000	50,000,000	50,000,000	59,000,000	-	-	269,000,000
Major Project - Possible	VGH Pediatric Intensive Care Unit	2028	Victoria General Hospital		30%	12,000,000	40,000,000	-	40,000,000	-	10,000,000	10,000,000	20,000,000	-	-	-	-	-	-	40,000,000
Major Project - Possible	Morgue Expansion (RJH & VGH)	2028	Royal Jubilee Hospital & Victoria General Hospital		30%	2,100,000	7,000,000	-	7,000,000	-	1,200,000	5,800,000	-	-	-	-	-	-	-	7,000,000
Major Project - Possible	Demolition of Administration Building	2028	Royal Jubilee Hospital		30%	6,000,000	20,000,000	-	20,000,000	-	4,000,000	6,000,000	10,000,000	-	-	-	-	-	-	20,000,000
Major Project - Possible	Intensive Care & High Acuity Unit Redevelopment	2029	Victoria General Hospital		30%	11,700,000	39,000,000	-	39,000,000	-	-	20,000,000	19,000,000	-	-	-	-	-	-	39,000,000
Major Project - Possible	RJH Eric Martin Pavilion - 3rd Floor Renovation2	2030	Royal Jubilee Hospital		30%	6,000,000	20,000,000	-	20,000,000	-	-	-	10,000,000	10,000,000	-	-	-	-	-	20,000,000
Major Project - Possible	SPH Energy Centre Updates	2031	Saanich Peninsula Hospital		30%	7,500,000	25,000,000	-	25,000,000	-	-	-	-	-	5,000,000	5,000,000	10,000,000	5,000,000	-	25,000,000
Major Project - Possible	VGH Hospital Expansion	2032	Victoria General Hospital		30%	20,400,000	68,000,000	-	68,000,000	-	-	-	-	-	10,000,000	20,000,000	15,000,000	10,000,000	13,000,000	68,000,000
ISLAND HEALTH TOTAL*						**294,882,841**	**982,942,803**	**33,329,895**	**949,612,909**	**92,367,676**	**222,491,253**	**138,504,530**	**141,249,450**	**103,000,000**	**65,000,000**	**75,000,000**	**84,000,000**	**15,000,000**	**13,000,000**	**949,612,909**
CRHD SHARE of ISLAND HEALTH MAJOR PROJECTS - *including inflation in future years*[2]										**27,710,303**	**66,747,376**	**41,551,359**	**42,374,835**	**30,900,000**	**19,500,000**	**22,500,000**	**25,200,000**	**4,500,000**	**3,900,000**	**284,883,873**

CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL PLAN
For Years 2027 to 2036 at May 12, 2026

APPENDIX A

Project Type / Status	Project Description	Year	Facility / Site	CBL Bylaw #	CRHD Share (%)	CRHD Share Total Project ($)	Total Project Budget ($)	Estimated Completed at Year-End ($)	Total Project Remaining Balance ($)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	10-Year Total
Minor Project - Anticipated	Minor Capital Projects Future Budget Years	2025-2034	Various		40%	3,750,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	93,750,000
Minor Equipment Grants	CRHD Section 20 Equipment Grants	2025-2034	Various		100%	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	29,550,000
CRHD Project	Summit Scheduled Capital Replacements - funded by capital funds on hand and reserve	2023	955 Hillside Ave.	160	100%	2,409,202	2,409,202	-	2,409,202	210,260	200,000	200,000	200,000	200,000	598,942	200,000	200,000	200,000	200,000	2,409,202
CRHD TOTAL						**9,114,202**	**14,739,202**	**12,330,000**	**14,739,202**	**12,540,260**	**12,530,000**	**12,530,000**	**12,530,000**	**12,530,000**	**12,928,942**	**12,530,000**	**12,530,000**	**12,530,000**	**12,530,000**	**125,709,202**
PROJECT TOTAL - *before inflation*						**303,997,043**	**997,682,005**	**45,659,895**	**964,352,111**	**104,907,936**	**235,021,253**	**151,034,530**	**153,779,450**	**115,530,000**	**77,928,942**	**87,530,000**	**96,530,000**	**27,530,000**	**25,530,000**	**1,075,322,111**
Inflation[2]	**2.00%**	- excluding approved/pending Capital Bylaws							-	-	-	-	-	-	-	-	-	-	-	-
PROJECT TOTAL - *including inflation*									**964,352,111**	**104,907,936**	**235,021,253**	**151,034,530**	**153,779,450**	**115,530,000**	**77,928,942**	**87,530,000**	**96,530,000**	**27,530,000**	**25,530,000**	**1,075,322,111**
CRHD SHARE TOTAL ESTIMATED ANNUAL CAPITAL CASH FLOW									**354,343,075**	**34,625,563**	**73,652,376**	**48,456,359**	**49,279,835**	**37,805,000**	**26,803,942**	**29,405,000**	**32,105,000**	**11,405,000**	**10,805,000**	**354,343,075**

General Notes

*Rules for debt borrowing period (amortization) are based on total project cost: $2-5M 5yrs; $5-12.5M 10yrs; >$12.5M 15yrs

**Potential start dates depend on annual prioritization process and funding availability from Ministry of Health, CRHD and other funding sources. As a result, start dates are preliminary and may change.

[1]Project will be primarily funded by the Hospital Foundation

[2]Inflation is calculated at a rate of 2% for years 2027-2036 and applied to forecasted projects if applicable (approved bylaws, current year projects and land acquisitions are not subject to inflation)

VIHA Project Type / Status Legend:

Major Project - Approved	Capital Borrowing Bylaw has been approved; project values greater than $2 million
Major Project - Planned	Island Health has received approval from Ministry of Health; project values greater than $2 million
Major Project - Possible	Island Health is planning to proceed subject to necessary approvals; project values greater than $2 million
Major Project - Other	Projects not yet identified; to recognize health care needs and technology are continuously changing
Minor Project - Requested/Anticipated	Current and future year minor projects with values in the range of $100,000 to $2 million, up to maximum of $9.375 million
Minor Equipment Grants	HD Act Section 20 minor equipment grants
CRHD Project	CRHD capital initiatives

Prepared by: Island Health & Capital Regional Hospital District