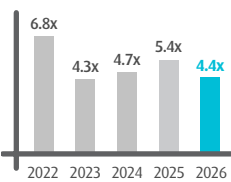


BUILDING INFRASTRUCTURE



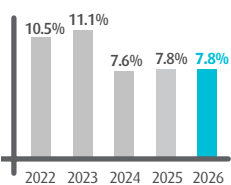
Benchmark target is at least 1.0.

Investment in capital is **4.4x** the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2026, the investment in capital will be \$273.7M compared to an amortization of \$62.7M*.

* Amortization based on net book value as per the audited financial statements from the preceding year.

MANAGING DEBT



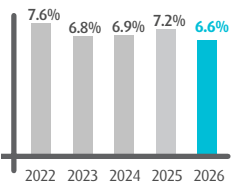
Benchmark target is less than 25%.

Debt servicing costs are **7.8%** of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2026, debt servicing costs will account for \$26.5M* out of total revenue of \$341.3M.**

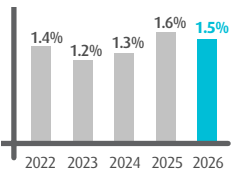
*This excludes municipal borrowing.
**This excludes municipal debt (\$22.5M), internal allocations (\$74.5M) and surplus carryforward (\$7.3M).

SAVING FOR THE FUTURE



Reserve transfers make up **6.6%** of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2026, reserve transfers will total \$29.5M while the operating budget will total \$445.7M.



Reserve transfers make up **1.5%** of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2026, reserve transfers will total \$29.5M while the net book value will total \$1,995.7M.*

*Based on net book value as per the audited statements from the preceding year.