

Board Priorities Dashboard



Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION LEGEND

Proceeding as planned

Potential or emerging issue

Issue has arisen

Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Improve regional connectivity and safety across transportation modes				- Board, February 12, 2025 - Board, March 12, 2025	Received approval from the Inspector of Municipalities to advance with elector approval of the proposed Regional Transportation Service Bylaw. Staff initiated the Growth & Mobility Study to provide comprehensive data analysis and to support scoping for the Regional Transportation Plan update. Prioritizing advancement a grant application for the Regional Trestles Renewal, Trails Widening & Lighting Project, along with the phased onboarding of previously approved 2024 staff positions, has shifted the timeline for the report on the use of rigid bollards to Q3.	- Support advocacy requests for investments in multi-modal infrastructure and services - Report on interim options and implications regarding the use of rigid bollards based on findings from the regional trestles renewal and trails widening and lighting project - Complete a multi-use trail safety enhancement study to examine opportunities to improve user safety on the regional trail network - Initiate work planning, including the creation of a project charter, for the development of a new Regional Transportation Plan - Construct two bus shelters on Salt Spring Island	- Ongoing - Q1-2025 Q3 2025 - Q2 2025 - Q2 2025 - Q3 2025

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1b Support investments, expansion and equitable access to active and low carbon transportation					The Juan de Fuca Active Transportation Network Plan (ATNP) is on track to be completed by March 31, 2025, in accordance with the requirements of the ATNP Grant Program. Media Release: CRD seeks feedback on proposed projects for the Juan de Fuca Active Transportation Network Plan (February 21, 2025) Completed 85 metres of multi-use trail at Brinkworthy (Salt Spring Island) to connect a community with the existing CRD trail network. Submitted a \$30M grant application to the Federal Active Transportation Fund to support the Regional Trestles Renewal, Trails Widening and Lighting Project. Completed feasibility study for Salt Spring Island Regional Trail.	- Report back on Feasibility study for Salt Spring Island Regional Trail options - Complete installation of two additional EV chargers at Witty’s Lagoon Regional Park – Sitting Lady Falls - Complete Pender Island Schooner Way Active Transportation Project Phase 1 - Complete Merchant Mews Trail - Complete Rainbow Road sidewalk and pedestrian path - Complete Kanaka Connector Trail	- Q2 2025 - Q1-2025 Q3 2025 - Q2 2025 - Q3 2025 - Q3 2025 - Q3 2025
1c Present options for changes in governance for transportation in the region, including the Electoral Areas				Board, March 12, 2025	Completed independent analysis (KPMG) of Governance options for CRD Board reporting and consideration. Presentation of the report on transportation service governance options has been postponed due to a delay in obtaining approval for the Regional Transportation Service bylaw from the Inspector of Municipalities.	- Report back on transportation service governance options - Report back on the results of the regional alternative approval process	- Q1-2025 Q2 2025 - Q2 2025

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Housing

Residents have access to affordable housing that enhances livability.



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2a Increase supply of affordable, inclusive and adequate housing in the region				- Board, January 8, 2025 - Board, February 12, 2025 - Board, March 12, 2025	On March 26, 2025, and throughout the following day, the Community Social Planning Council, with support CRD, conducted the bi-annual Point-in-Time Homeless Count and Survey. The count survey provides a “snapshot” of homelessness in the region and important information that improves understanding of the needs and circumstances of the people who are affected by homelessness in the community. Media Release: 2025 Greater Victoria Point in Time Count & Survey to Take Place on March 26 (March 3, 2025)	- Advance Rural Housing Pilot Program - Caledonia to be completed - Campus View to begin development - Village on the Green in Victoria to begin development	- Q2 2025 - Q2-Q3 2025 - Q2-Q3 2025 - Q2-Q3 2025

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Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



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3a Maximize solid waste diversion and resource recovery from waste materials				- Board, January 8, 2025 - Board, March 12, 2025	The diversion of wood and asphalt shingles through the Hartland Material Diversion Transfer Station (MDTS) has been fully operationalized. The Hartland Landfill Tipping Fee Bylaw and the CRD Ticket Information Authorization Bylaw have been amended as needed for tipping fee adjustments and bylaw enforcement. Media Release: Results from the Solid Waste Market Research and Engagement Study (January 22, 2025)	- Share results of the flexible plastics collection for the multi-family dwelling pilot project - Develop a model bylaw for demolition waste and deconstruction for municipalities in the capital region - Continue to investigate options to divert additional material streams to the MDTS	- Q3 2025 - Q3 2025 - Q3 2025
3b Explore options for a regional approach to biodiversity and the protection of ecological assets				Board, February 12, 2025	Operationalized. The Board has approved the bylaw to establish the Biodiversity and Environmental Stewardship Service that will allow the CRD to begin to play a regional role in the preservation of biodiversity and protection of natural assets. The bylaw was adopted after receiving elector assent through a regional Alternative Approval Process (AAP) and approved in the 2025 final budget presented in March 2025. Media Release: Regional Foodlands Access and Regional Biodiversity Services Bylaws Approved (February 13, 2025)		

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3c Increase resilience, community and adaptation planning to address climate related risks and disasters					Presented regional climate adaptation update to Regional Emergency management Partnership (REMP) steering committee. Successfully applied for Local Leadership in Climate Adaptation grant funding in the amount of \$144,423.00 from Federation of Canadian Municipalities to conduct a regional Climate Adaptation Capacity Building Initiative for local government staff and elected officials. CRD Emergency Program staff are drafting a Corporate Resilience Framework that adopts an all-department and all-of-society approach to disaster risk reduction. This approach enhances collaboration across the organization and engages external partners and communities in building resilience. CRD Emergency Program staff are preparing the 2025-2030 Training and Exercise Plan. This multi-year plan contains two three-year training and exercise concentrations. CRD Emergency Program staff are in the final draft stages for three After-Action Reports (AAR); the Old Man Lake Wildfire, CrowdStrike IT disruption, and the apartment fire at the Heathers housing facility. AARs are conducted to identify opportunities to better prepare for and respond to a broad range of emergency incidents in the region.	- Produce backgrounder on climate adaptation efforts in the region as a basis to explore how the CRD can further prioritize, coordinate and advance corporate and regional adaptation efforts - Implement Climate Adaptation Capacity Building Initiative for local government staff and elected officials - Initiate update to the Corporate Emergency Plan - Present Corporate Resilience Framework	- Q1-2025 Q2 2025 - Ongoing - Q2 2025 - Q2 2025

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3d Support energy efficient and low carbon buildings across the region				Board, March 12, 2025	Completed local government policy analysis project in collaboration with municipal partners. Completed research to refine understanding of regional/local government opportunities related to Energy and Carbon Emissions Reporting/Benchmarking program. Hosted regional staff workshop on local carbon building policy, research and programs. With Victoria and Saanich completed development of a model mandatory benchmarking bylaw, and developed a regional list of buildings that would fall under benchmarking program, at local government scale.	- Complete local government level oil heating regulation study with the District of Saanich - Support the development of a model mandatory benchmarking bylaw with municipal partners and create a list of buildings that would be covered under a region benchmarking program - Develop and implement a regional energy benchmarking program for large buildings across the region	- Q1-2025 Q3 2025 - Q1-2025 Q3 2025 - Q4 2025

Board Priorities Dashboard



First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



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4a Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation					Met with Pacheedaht First Nation leadership to discuss the findings of the Inclusive Regional Governance Study Grant and opportunities for involvement in decision-making. Letter from the Board Chair to First Nations inviting dialogue and input into a CRD Reconciliation Action Plan.	• Continue to gather input from First Nations on inclusive regional governance and mechanisms to support the government-to-government relationship	• Ongoing
4b Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination					Quarterly staff-level Memorandum of Understanding (MOU) implementation meetings continue with several First Nations. CRD staff invited to present on CRD source control efforts at a Tri-Department Revitalization Working Group for Esquimalt and Victoria Harbours, hosted by Songhees Nation, Kosapsum Nation and Department of National Defence. CRD staff invited to present on CRD environmental protection initiatives at a Tsartlip First Nation Recognition of Indigenous Rights and Self Determination table. Met with Songhees Nation and Kosapsum Nation to discuss their vision for the island rail corridor. CRD staff invited by First Nations to witness and contribute to a Coastal Erosion Winter Working Group gathering.	• Negotiate MOU/protocol agreements for Board approval with interested First Nations • Continued participation in the joint planning process to develop a vision for the future of the island rail corridor	• Ongoing • Ongoing

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4c Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan					Elders from Sc’ianew First Nation supported three archaeological and cultural heritage conservation training sessions for staff, volunteers and contractors. Working with Sc’ianew First Nation to incorporate their feedback into the Regional Water Supply Master Plan, Strategic Plan, and Development Cost Charge Bylaw. Partnered with Tsawout First Nation to hold an Invasive Species Removal Event. Partnering with T’Sou-ke Nation on knotweed removal in the Sooke River. Met with Pauquachin First Nation regarding knotweed removal in the Goldstream River. Presented to the WSÁNEC Leadership Council on opportunities for collaboration related to Canada goose management. Regional Parks continue to work with First Nations to gather input into the Mount Work Management Plan. First Nations’ feedback is being incorporated into an Engagement Summary regarding the development of a management plan for Salt Spring Island Mount Maxwell Community Park. Ecological restoration projects continue in East Sooke Regional Park in collaboration with First Nations.	- Invite involvement from First Nations in the development of a Regional Parks Stewardship Plan - Initiate First Nations Engagement on Cultural Use and Safety Policy and Stewardship Plan - Initiate First Nations Engagement for Phase 2 of the Land Acquisition Strategy - Complete restoration project with Pauquachin at Coles Bay Regional Park	- Q2-2025 Q4 2025 - Q2-Q3 2025 - Q1-2025 Q2 2025 - Q1-Q4 2025

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4d Support shared prosperity by enhancing economic opportunities, in partnership with First Nations					Signing ceremony held with Sc'ianew First Nation for their Bulk Water Service Agreement. Water and wastewater servicing discussions continue with multiple First Nations. Regular meetings continue to be held as staff continue to negotiate a Solid Waste Partnership Agreement with the WSÁNEC Leadership Council.	- Continue engaging with Central Saanich and North Saanich to facilitate Water Supply Service Agreements with First Nations with reserves on Saanich Peninsula - Finalize a Solid Waste Partnership Agreement with the WSÁNEC Leadership Council that may include procurement, employment and training opportunities as part of implementation of the Solid Waste Management Plan	- Q2 2025 - Q2-2025 Q4 2025

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Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



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5a Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities					Operationalized. Advocacy Strategy has been revised and the Advocacy Dashboard will continue to be updated quarterly. A complete list of all advocacy correspondence is available at Board Advocacy		
5b Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses					Operationalized. Developed Guidance documents for the First Nations, Equity, Diversity and Inclusion (EDI) and Climate Action Implications sections of Staff Reports. These Guidance documents were reviewed by the Governance Committee (April 3, 2024) and the Board (April 10, 2024).		
5c Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies				• Board, January 8, 2025	Operationalized. Presented the CRD Accessibility Plan to the CRD Governance Committee and CRD Board, and made available publicly through the posting on the CRD’s Accessibility webpage, which includes our tool to receive feedback on accessibility. Equity, Diversity and Inclusion strategic plan development underway.		

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5d Foster greater civic participation among diverse community members				Board, February 12, 2025	Website launched March 5, 2025 with stabilization and project closeout planned for April. Regional resident survey complete. Staff will bring report to the Governance and First Nations Committee in the Spring. Public Participation Framework revisions underway. Media Release: CRD Launches New Public Website (March 5, 2025) Media Release: The CRD invites feedback on stage 2 engagement for the Regional Water Supply Strategic Plan (February 18, 2025) Media Release: Residents invited to learn more about the CRD’s 2025 Provisional Financial Plan (January 15, 2025)	- Share resident survey results - Present revised Public Participation Framework to Governance and First Nations Committee	- Q2 2025 - Q1-2025 Q3 2025
5e Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation					Initiated the Growth & Mobility Study to provide comprehensive data analysis and to support scoping for a future Regional Growth Strategy update, and to inform a future Employment Land Study. The timeframe for the Employment Lands Study has been amended to coordinate with the outcomes of the Growth & Mobility Study.	- Regional coordination on impacts of new housing legislation - Initiate an Employment Lands Study to determine supply and capacity of industrial and mixed employment lands within the region	- Ongoing - Q1-2025 Q2 2025