

Board Priorities Dashboard



Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION
LEGEND

Proceeding as planned

Potential or emerging issue

Issue has arisen

Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Improve regional connectivity and safety across transportation modes				<ul style="list-style-type: none">Board, October 9, 2024	<p>The Traffic Safety Commission delivered its annual program update to the Transportation Committee outlining a range of advocacy program and studies aimed at improving traffic safety. A report on automated speed enforcement will be forthcoming in Q1 2025.</p> <p>A partnership with Saanich Police, Mothers Against Drunk Driving and ICBC was established to deliver road safety campaigns working through sporting associations and clubs. Programing will be delivered through 2025.</p>	<ul style="list-style-type: none">Support advocacy requests for investments in multi-modal infrastructure and servicesReport on interim options and implications regarding the use of rigid bollards based on findings from the regional trestles renewal and trails widening and lighting projectComplete a multi-use trail safety enhancement study to examine opportunities to improve user safety on the regional trail networkInitiate work planning, including the creation of a project charter, for the development of a new Regional Transportation Plan	<ul style="list-style-type: none">OngoingQ1 2025Q2 2025Q2 2025

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1b Support investments, expansion and equitable access to active and low carbon transportation				<div>• <i>Board, October 9, 2024</i></div>	<p>The regional trestles renewal and trails widening and lighting project is ongoing and advancing to detailed design phase in Q1 2025.</p> <p>The Ready Step Roll Program which promotes sustainable school trip planning is ongoing with site evaluations for six schools completed and development of action plans underway.</p> <p>Exploring lower cost options for the feasibility study for the Salt Spring Island Regional Trail has resulted in the project timeline being extended into 2025.</p> <p>Electric vehicle (EV) charging station installations are planned for high-use parks and two EV chargers were installed in Q4 2024 at Elk/Beaver Lake Regional Park – Beaver Beach.</p> <p>The planned 2024 regional trail maintenance projects have been completed. Projects delivered in Q4 included work on the Galloping Goose Regional Trail at Talcott Road, Seaton Road, and Hospital Way. In addition, a capital project was initiated in Q4 related to the full-depth refurbishment of the Lochside Regional Trail at Weiler Road. This project will continue into Q1 2025.</p>	<div>• Complete feasibility study for Salt Spring Island Regional Trail</div> <div>• Complete installation of two additional EV chargers at Witty’s Lagoon Regional Park – Sitting Lady Falls</div> <div>• Complete Pender Island Schooner Way Active Transportation Project Phase 1</div> <div>• Develop Active Transportation Network Plan for Juan de Fuca Parks</div>	<div>• <i>Q4 2024 Q1 2025</i></div> <div>• <i>Q1 2025</i></div> <div>• <i>Q2 2025</i></div> <div>• <i>Q2 2025</i></div>
1c Present options for changes in governance for transportation in the region, including the Electoral Areas				<div>• <i>Board, December 11, 2024</i></div>	<p>The Regional Transportation Service Establishment Bylaw No. 4630 has been advanced to the Inspector of Municipalities for endorsement in preparation for a regional alternative approval process.</p>	<div>• Report back on transportation service governance options</div> <div>• Report back on the results of the regional alternative approval process</div>	<div>• <i>Q1 2025</i></div> <div>• <i>Q2 2025</i></div>

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Housing

Residents have access to affordable housing that enhances livability.



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2a Increase supply of affordable, inclusive and adequate housing in the region				<ul style="list-style-type: none">Board, October 9, 2024	<p>Development of the Rural Housing Program is on track. Final implementation preparations will be completed in Q1 2025 to ready the program for launch in Q2 2025, as planned.</p> <p>The Capital Region Housing Corporation (CRHC) approved the Five-year Major Capital Plan (2025-2029) on November 27, 2024.</p> <p>The Major Capital Plan (2025-2029), when complete, will increase the CRHC’s housing stock from approximately 2,000 homes to more than 3,000 homes while continuing to invest in the renewal and redevelopment of the existing CRHC portfolio.</p> <p>Projects planned and underway for 2025 include:</p> <p>Caledonia, a redevelopment in Victoria’s Fernwood neighbourhood that will increase the number of homes onsite from 26 to 158.</p> <p>Campus View, an existing 12-unit CRHC townhouse complex located in the Gordon Head neighbourhood of Saanich will see the number of homes increase to 119.</p> <p>Village on the Green in Victoria, which will increase the number of homes from 38 to 160.</p>	<ul style="list-style-type: none">Implement Rural Housing ProgramCaledonia to be completedCampus View to begin developmentVillage on the Green in Victoria to begin development	<ul style="list-style-type: none">Q4-2024 Q2 2025Q2-Q3 2025Q2-Q3 2025Q2-Q3 2025

Board Priorities Dashboard



Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



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3a Maximize solid waste diversion and resource recovery from waste materials				<ul style="list-style-type: none">Board, October 9, 2024Board, November 13, 2024	Continue diverting wood and asphalt shingles to the Hartland Material Diversion Transfer Station (MDTS). Submit an amendment to the Hartland Landfill Tipping Fee Bylaw and the CRD Ticket Information Authorization Bylaw for Board consideration.	<ul style="list-style-type: none">Initiate stakeholder consultation and the development of policy options to manage the flow of solid waste generated within the regionInvestigate options to divert additional material streams to the MDTS	<ul style="list-style-type: none">Q4-2024 Q1 2025Q1 2025
3b Explore options for a regional approach to biodiversity and the protection of ecological assets				<ul style="list-style-type: none">Board, November 13, 2024	<p>In November, 2024, the CRD began the regional Alternative Approval Process (AAP) to consider the establishment of a Biodiversity and Environmental Stewardship Service.</p> <p>Media Release: CRD initiates two regional Alternative Approval Processes (November 21, 2024)</p>	<ul style="list-style-type: none">Present results to CRD Board, where the bylaw will be adopted if applicable, and incorporated into the 2025 final budget package	<ul style="list-style-type: none">Q1 2025

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<div>3c</div> Increase resilience, community and adaptation planning to address climate related risks and disasters		<div></div>		<div><div>• <i>Board, October 9, 2024</i></div><div>• <i>Board, November 13, 2024</i></div></div>	<p>Presented the updated Climate Projections for the Capital Region report (and related data) to a joint meeting of the Gorge Waterway Initiative, Bowker Creek Initiative, and Esquimalt Lagoon Stewardship Initiative in partnership with the Pacific Climate Impacts Consortium (November 14, 2024) and at the Regional Emergency Management Partnership (REMP) Climate Change Forum (December 2, 2024).</p> <p>The CRD Emergency Programs team is preparing a proposal for the Board to redraft the Corporate Emergency Plan into a Corporate Resilience Plan. This updated plan will align with and satisfy the new requirements under the <i>Emergency and Disaster Management Act</i> (EDMA). A Corporate Resilience Plan adopts an all-department and all-of-society approach to disaster risk reduction. This approach enhances collaboration across the organization and engages external partners and communities in building resilience.</p> <p>Protective Services was successful on an Energy Resource Canada (NRCAN) grant to establish a multi-year, region-wide wildfire mitigation and resilience forum bringing together all levels of government, Indigenous Peoples, public and private sectors, and individuals.</p> <p>Reviewing first draft of the After-Action Report (AAR) for the Old Man Lake Wildfire. AAR conducted to identify opportunities to better prepare for and respond to wildfires within the Capital Region.</p>	<div>• Produce backgrounder on climate adaptation efforts in the region as a basis to explore how the CRD can further prioritize, coordinate and advance corporate and regional adaptation efforts</div>	<div>• <i>Q4-2024 Q1 2025</i></div>

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3d Support energy efficient and low carbon buildings across the region					<p>Ongoing promotion and expansion of the Home Energy Navigator Program via online and newspaper advertisements and community outreach activities.</p> <p>Advanced local government policy analysis project in collaboration with municipal partners.</p> <p>Completed research to refine understanding of regional/local government opportunities related to Energy and Carbon Emissions Reporting/Benchmarking program.</p> <p>Continued to provide support to local governments on Zero Carbon Step Code implementation.</p> <p>Launched the Climate Action To Go Kits, including new thermal imaging cameras for borrowing through regional libraries.</p> <p>Media Release: New Thermal Imaging Camera Kits Available at Local Libraries (November 28, 2024)</p>	<ul style="list-style-type: none">Host regional staff workshop and conduct additional policy analysis, regulatory reviews and modelling for building-related carbon emissionsComplete local government level oil heating regulation study with the District of SaanichSupport the development of a model mandatory benchmarking bylaw with municipal partners and create a list of buildings that would be covered under a region benchmarking programDevelop and implement a regional energy benchmarking program for large buildings across the region	<ul style="list-style-type: none">Q1 2025Q4-2024 Q1 2025Q4-2024 Q1 2025Q3 2025

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First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



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4a Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation		<div></div>			<p>Drafted an Inclusive Regional Governance Final Report to summarize feedback received from First Nations on the topic of inclusive governance. Submitted the final report to the Ministry of Housing and Municipal Affairs, to close out the Inclusive Regional Governance Study Grant.</p> <p>Conducted a site visit with T’Sou-ke leadership to build relationships and learn more about their land stewardship goals and priorities.</p>	<ul style="list-style-type: none">Continue to gather input from First Nations on inclusive regional governance and mechanisms to support the government-to-government relationship	<ul style="list-style-type: none">Ongoing
4b Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination		<div></div>			<p>Memorandum of Understanding (MOU) negotiations continue with four First Nations and are anticipated to begin soon with two additional Nations.</p> <p>Quarterly staff-level meetings held with First Nations on the topic of land altering works continue.</p> <p>The CRD has been coordinating with Songhees and Kosapsum Nations to schedule meetings to discuss their vision for the island rail corridor.</p>	<ul style="list-style-type: none">Negotiate MOU/protocol agreements for Board approval with interested First NationsContinued participation in the joint planning process to develop a vision for the future of the island rail corridor	<ul style="list-style-type: none">OngoingOngoing

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<div>4c</div> Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan		<div></div>			<p>Malahat Nation and the CRD, through the Regional Water Supply Commission, have negotiated and signed an Environmental Monitoring Access Agreement, to enable Malahat Guardians to conduct environmental monitoring within the Greater Victoria Water Supply Area.</p> <p>Regional Parks is working with First Nations to gather input into the Mount Work Management Plan.</p> <p>First Nations’ feedback is being incorporated into an Engagement Summary regarding the development of a management plan for Salt Spring Island Mount Maxwell Community Park.</p> <p>Ecological restoration projects in East Sooke Regional Park are underway in collaboration with First Nations.</p> <p>Pacheedaht and CRD are undertaking a study aimed at better understanding the archaeological historical and cultural history in Port Renfrew.</p>	<ul style="list-style-type: none">Invite involvement from First Nations in the development of a Regional Parks Stewardship PlanInitiate First Nations Engagement on Cultural Use and Safety Policy and Stewardship PlanCollaborating with Pacheedaht First Nations on the Port Renfrew Official Community PlanInitiate First Nations Engagement for Phase 2 of the Land Acquisition StrategyComplete restoration project with Pauquachin at Coles Bay Regional Park	<ul style="list-style-type: none">Q4-2024 Q2 2025Q4-2024 Q2-Q3 2025Q1 2025Q1 2025Q1-Q4 2025

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4d Support shared prosperity by enhancing economic opportunities, in partnership with First Nations					<p>Water and Wastewater servicing discussions continue with multiple First Nations.</p> <p>Regular meetings continue to be held as staff continue to negotiate a Solid Waste Partnership Agreement with the WSÁNEC Leadership Council.</p> <p>Worked with partners to maintain and update the South Island Indigenous Business Directory. The Directory continues to expand, with 100 businesses now included.</p> <p>Awarded contracts for cultural workers to monitor land altering works.</p> <p>An updated draft operating agreement with a five year term for the seasonal operation of Spring Salmon Place campground has been sent to T’Sou-ke Nation for review.</p>	<ul style="list-style-type: none">Continue engaging with Central Saanich and North Saanich to facilitate Water Supply Service Agreements with First Nations with reserves on Saanich PeninsulaFinalize a Solid Waste Partnership Agreement with the WSÁNEC Leadership Council that may include procurement, employment and training opportunities as part of implementation of the Solid Waste Management Plan	<ul style="list-style-type: none">Q1-2025 Q2 2025Q1-2025 Q2 2025

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Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



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5a Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities					Operationalized. Advocacy Strategy has been revised and the Advocacy Dashboard will continue to be updated quarterly. A complete list of all advocacy correspondence is available at Board Advocacy		
5b Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses					Operationalized. Developed Guidance documents for the First Nations, Equity, Diversity and Inclusion (EDI) and Climate Action Implications sections of Staff Reports. These Guidance documents were reviewed by the Governance Committee (April 3, 2024) and the Board (April 10, 2024).		
5c Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies				• Board, November 13, 2024	Operationalized. Presented the CRD Accessibility Plan to the CRD Governance Committee and CRD Board, and made available publicly through the posting on the CRD’s Accessibility webpage, which includes our tool to receive feedback on accessibility. Consulted with CRD Accessibility Committee to get input on what training they would recommend the CRD Board receive to support decision-making in regard to accessibility. A facilitator will be secured and accessibility-focused training will continue through the term.		

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5d Foster greater civic participation among diverse community members				• <i>Board, October 30, 2024</i>	Website Redesign Project development phase and content migration on target for completion by end of year. Resident survey completed November 2024. Data being compiled and analyzed. Focus group and interviews being conducted through to mid-December. <i>Media Release:</i> CRD and CRHD look for public feedback on the 2025 provisional financial plans (November 8, 2024)	• Website testing and launch • Share resident survey results • Present revised Public Participation Framework to Board	• Q1 2025 • Q2 2025 • Q1 2025
5e Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation					A Request for Proposal for a Growth and Mobility Study was issued and closed with work anticipated to commence in Q4 2024.	• Regional coordination on impacts of new housing legislation • Initiate an Employment Lands Study to determine supply and capacity of industrial and mixed employment lands within the region	• Ongoing • Q1 2025