

# Board Priorities Dashboard



## Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
<p><b>1a</b> Improve regional connectivity and safety across transportation modes</p>				<ul style="list-style-type: none"> <li>Board, November 12, 2025</li> </ul>	<p>Completed the multi-use trail safety enhancement study to examine opportunities to improve user safety on the regional trail network.</p> <p>Reported on regional trail options and implications regarding the use of rigid bollards, including options for incorporation within the regional trestles renewal and trails widening and lighting project.</p> <p>Delivered a report to the CRD Board on November 12, 2025, to dissolve the Traffic Safety Commission and incorporate the scope of services within the new safety related mandate of the Regional Transportation Advisory Committee.</p> <p>Contracts have been issued for the construction of the Cusheon Lake Road and Mobrae Avenue bus shelters.</p>	<ul style="list-style-type: none"> <li>Support advocacy requests for investments in multi-modal infrastructure and services</li> <li>Support and coordinate with municipalities on the development of local transportation plans and strategies</li> <li>Construct two bus shelters on Salt Spring Island</li> </ul>	<ul style="list-style-type: none"> <li>Ongoing</li> <li>Ongoing</li> <li>Q4-2025 Q2 2026</li> </ul>

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<p><b>1b</b> Support investments, expansion and equitable access to active and low carbon transportation</p>				<ul style="list-style-type: none"> <li>Board, December 10, 2025</li> </ul>	<p>The feasibility study for Salt Spring Island Regional Trails options was presented to the CRD Board on December 10, 2025. The planning, implementation, and operation of all regional trails on the Gulf Islands, such as those identified in the Gulf Islands Regional Trails Plan, will be referred to the CRD Transportation Committee for consideration. The staff report will also be referred to the Salt Spring Island Electoral Area Administration for information, in recognition of the local interest in establishing additional community trails in village sites on Salt Spring Island.</p> <p>Merchant Mews Trail tender drawings were prepared and a request for quotes was posted. The tender meeting took place on December 3, 2025 and contract will be awarded in January 2026.</p> <p>The designs and cost estimates for the Kanaka Connector trails have been validated, and the construction contract is in place. Site preparation and cultural monitoring reviews have been completed. Construction and commissioning of the trail is on track for completion by end of December 2025.</p> <p>Phase One Schooner Way Trail was completed, and Phase Two is underway and expected to be completed in Q1 2026. Led by the Pender Island Parks and Recreation Commission, the trail will connect Magic Lake Estates with the Elementary School. It is the first Active Transportation infrastructure project on Pender Island.</p>	<ul style="list-style-type: none"> <li>Complete Merchant Mews Trail</li> <li>Staff report back with a list of all CRD Regional Parks plans, policies, and bylaws requiring amendment or repeal as a result of establishing the Regional Transportation Service, and outline the process and timeline for completing these changes</li> <li>Continue work on the Regional Trail Widening and Lighting Project, with the detailed design stage underway and the preliminary construction anticipated for 2026</li> </ul>	<ul style="list-style-type: none"> <li>Q1 2026</li> <li>Q1 2026</li> <li>Ongoing</li> </ul>

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<p><b>1c</b> Present options for changes in governance for transportation in the region, including the Electoral Areas</p>				<p>• <i>Board, November 12, 2025</i></p>	<p><b>Operationalized.</b> Reported back on transportation service governance options, including the establishment of the Regional Transportation Advisory Committee (RTAC) to replace the Transportation Working Group on November 12, 2025. Staff also reported on the dissolution of the Traffic Safety Committee for scope inclusion in the new RTAC.</p>		

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## Housing

Residents have access to affordable housing that enhances livability.



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<p><b>2a</b> Increase supply of affordable, inclusive and adequate housing in the region</p>				<p>• <b>Board, December 10, 2025</b></p>	<p>The CRD opened a Call for Proposals for \$5.4M in federal Reaching Home funding (2026–2028) to support organizations in Victoria serving homeless individuals and families.</p> <p>Final project approval was obtained for Campus View (Saanich) and Village on the Green (Victoria) redevelopments, and the new Verdier development (Central Saanich).</p> <p>Campus View, the former 12-unit CRHC townhouse complex located in the Gordon Head neighbourhood of Saanich, which will increase the number of homes on site to 119, began development in Q4.</p> <p>Village on the Green, the former 38-unit apartment building which will increase the number of homes on site, began development in Q4.</p> <p>Verdier, which will add 110 units in the downtown core of Central Saanich, began the demolition process in Q4.</p> <p>Caledonia, a redevelopment in Victoria’s Fernwood neighbourhood, which will increase the number of homes on site from 26 to 158, was completed in Q4, and is scheduled to start renting to tenants in early 2026.</p> <p><b>Media Release:</b> Supportive, affordable homes open on Salt Spring Island (October 21, 2025)</p> <p><b>Media Release:</b> CRHC Board Initiates Future Housing Vision into 2045 (December 2, 2025)</p> <p><b>Media Release:</b> More than 300 homes underway for people in Greater Victoria (December 4, 2025)</p>	<p>• Continue advancing the Rural Housing Program (RHP) by promoting the RHP Funding Programs in SSI and SGI evaluating applications, awarding funds and administering the program.</p>	<p>• <i>Ongoing</i></p>

# Board Priorities Dashboard



## Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



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<p><b>3a</b> Maximize solid waste diversion and resource recovery from waste materials</p>				<ul style="list-style-type: none"> <li>Board, October 8, 2025</li> <li>Board, November 12, 2025</li> <li>Board, December 10, 2025</li> </ul>	<p>Engaged with school districts across the region to identify waste reduction and diversion opportunities for this sector.</p> <p>Sent advocacy letter to Minister of Environment and Parks to request that mattresses and their foundations be included in a future update of BC’s Recycling Regulation (December 2, 2025).</p> <p>Communicated that rigid plastic items (e.g. outdoor furniture, car seats, buckets) are now accepted for free at Hartland Landfill.</p> <p>Approved new five-year agreements with Galiano, Pender and Salt Spring Island depots to ensure that residential recycling services are maintained.</p> <p>Implemented a ‘reduce’ focused holiday gift-giving education campaign to encourage less waste.</p> <p><b>Media Release:</b> Hartland Landfill now accepts large rigid plastics for free (November 14, 2025)</p> <p><b>Media Release:</b> CRD Board urges province to include mattresses in recycling regulation (December 9, 2025)</p>	<ul style="list-style-type: none"> <li>Finalize and share model bylaw for demolition waste and deconstruction materials with municipalities</li> <li>Investigate options to improve waste reduction and diversion activities at schools</li> </ul>	<ul style="list-style-type: none"> <li>Q4-2025 Q1 2026</li> <li>Q1 2026</li> </ul>
<p><b>3b</b> Explore options for a regional approach to biodiversity and the protection of ecological assets</p>					<p><b>Operationalized.</b> The Board has approved the bylaw to establish the Biodiversity and Environmental Stewardship Service that will allow the CRD to begin to play a regional role in the preservation of biodiversity and protection of natural assets. The bylaw was adopted after receiving elector assent through a regional Alternative Approval Process (AAP) and approved in the 2025 final budget presented in March 2025.</p>		

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<p><b>3c</b> Increase resilience, community and adaptation planning to address climate related risks and disasters</p>				<ul style="list-style-type: none"> <li>Board, November 12, 2025</li> </ul>	<p>Delivered first of capacity building workshops on December 11, 2025.</p> <p>Launched Adaptation Working Group for CRD staff to increase collaboration and adaptation planning.</p> <p>The CRD Emergency Program staff have paused the redrafting of the Corporate Emergency Plan to focus on the redraft of the CRD's Emergency Management Bylaw 3447 to align with the new practices and authorities granted in the <i>Emergency and Disaster Management Act</i> (EDMA).</p> <p>Concluding 2024 UBCM FireSmart grant on December 31, 2025. Beginning new two year grant cycle January 1, 2026.</p> <p>The Ganges Sewer Electrical &amp; Instrumentation Controls project was launched to upgrade systems and create a local hub for network and control operations, enhancing resilience against natural disasters. Local servers have been installed and are operational. The controls design project has also kicked off and will be completed in early 2026.</p> <p>Continued protecting freshwater resources through the rain barrel rebate program in the SGI and SSI electoral areas, through partnership with Transition Salt Spring.</p> <p><b>Media Release:</b> Get Ready for the British Columbia ShakeOut (October 14, 2025)</p> <p><b>Media Release:</b> Galiano Island unifies fire services under Galiano Island Volunteer Fire Department (November 13, 2025)</p>	<ul style="list-style-type: none"> <li>Deliver two adaptation capacity building workshops</li> <li>Deliver a multi-session regional adaptation learning training</li> <li>Host a regional collaboration workshop for professionals working on adaptation and resilience measures in the region</li> <li>Present revised Bylaw 3447 to Board</li> <li>Complete Ganges sewer controls design</li> </ul>	<ul style="list-style-type: none"> <li>Q1 2026</li> <li>Q1-Q2 2026</li> <li>Q1 2026</li> <li>Q2 2026</li> <li>Q1 2026</li> </ul>

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<p><b>3d</b> Support energy efficient and low carbon buildings across the region</p>					<p>Benchmarking software provider selected and preparatory work is underway for the launch of the CRD Benchmarking Program.</p> <p>Socialized the results of the local government heating oil regulation study with municipal staff across the region.</p>	<ul style="list-style-type: none"> <li>• Implement a regional energy benchmarking program for large buildings across the region, including mailing letters to all applicable building owners.</li> <li>• Support interested local government develop Energy and Carbon Emission bylaws</li> </ul>	<ul style="list-style-type: none"> <li>• Q1 2026</li> <li>• Q1 2026</li> </ul>

# Board Priorities Dashboard



## First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



Making a difference...together

<b>CONDITION LEGEND</b>	Proceeding as planned	Potential or emerging issue	Issue has arisen	Timing has changed
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<b>4a</b> Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation					Met with multiple First Nations about the development of a CRD Reconciliation Action Plan.	<ul style="list-style-type: none"> <li>Share draft Reconciliation Action Plan action items with First Nations for their feedback</li> </ul>	<ul style="list-style-type: none"> <li>Q1 2026</li> </ul>
<b>4b</b> Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination					<p>Held a leadership-level government-to-government meeting with Pacheedaht First Nation.</p> <p>Held meetings with Kosapsum First Nation regarding the Island Rail Corridor initiative.</p> <p><b>Media Release:</b> The Lekwungen Nations and Local Governments Sign a Partnership Agreement to Explore the Future of the Island Rail Corridor (December 11, 2025)</p> <p>Pacheedaht First Nation appointed a representative to join the Port Renfrew Utility Services Commission and the Port Renfrew Fire Protection and Emergency Response Service Commission.</p> <p><b>Media Release:</b> CRD and Songhees Nation formalize their government-to-government relationship (November 6, 2025)</p>	<ul style="list-style-type: none"> <li>Negotiate MOU/protocol agreements for Board approval with interested First Nations</li> </ul>	<ul style="list-style-type: none"> <li>Ongoing</li> </ul>

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<p><b>4c</b> Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan</p>					<p>Offered Building Local Relationships trainings to staff, in partnership with the Indigenous Perspectives Society.</p> <p>An Elder from Sc'ianew First Nation presented to all CRD managers about a collaborative initiatives at the East Sooke Regional Park. Offered a second tour of the watershed to First Nations leadership and staff.</p> <p>Ongoing collaborations and regular meetings with First Nations regarding archaeology and cultural heritage conservation.</p> <p>Incorporated First Nations input into a revised Regional Water Supply Strategic Plan.</p> <p>First Nations provided input into the Regional Trails Widening and Lighting Project, Regional Transportation Plan, Climate Action Strategy, Regional Housing Affordability Strategy, Mount Maxwell Community Park Management Plan, Mount Work Regional Park Management Plan, Salt Spring Island Integrated Housing Strategy, the Galiano Island Parks and Recreation Commission Master Plan, liquid waste management, and fire and emergency response services.</p>	<ul style="list-style-type: none"> <li>Initiate First Nations Engagement for Phase 2 of the Land Acquisition Strategy</li> </ul>	<ul style="list-style-type: none"> <li>Q1 2026</li> </ul>

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<p><b>4d</b> Support shared prosperity by enhancing economic opportunities, in partnership with First Nations</p>					<p>Negotiating updated service agreements with First Nations.</p> <p>Contracting Nations directly to provide cultural monitoring for projects involving ground disturbance in areas of archaeological or cultural significance.</p> <p>Collaborating with Pacheedaht First Nation on the Port Renfrew Official Community Plan and on the development of a Water and Wastewater Master Plan for Port Renfrew.</p>	<ul style="list-style-type: none"> <li>Identify economic opportunities to include in the Reconciliation Action Plan</li> </ul>	<ul style="list-style-type: none"> <li>Q3 2026</li> </ul>

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## Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



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<b>5a</b> Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities					<b>Operationalized.</b> Advocacy Strategy has been revised and the Advocacy Dashboard will continue to be updated quarterly. A complete list of all advocacy correspondence is available at <a href="#">Board Advocacy</a>		
<b>5b</b> Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses					<b>Operationalized.</b> Developed Guidance documents for the First Nations, Equity, Diversity and Inclusion (EDI) and Climate Action Implications sections of Staff Reports. These Guidance documents were reviewed by the Governance Committee (April 3, 2024) and the Board (April 10, 2024).		
<b>5c</b> Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies					<b>Operationalized.</b> Presented the CRD Accessibility Plan to the CRD Governance Committee (October 2, 2024) and CRD Board (October 9), and made available publicly through the posting on the CRD's Accessibility webpage, which includes our tool to receive feedback on accessibility.  EDI strategic plan development underway.		

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<p><b>5d</b> Foster greater civic participation among diverse community members</p>				<ul style="list-style-type: none"> <li>Board, December 10, 2025</li> </ul>	<p>Public participation policy, framework and toolkit revisions remain underway in tandem with equity lens review and staff feedback. International Association for Public Participation Canada revising spectrum of participation; changes to be incorporated into final drafts.</p> <p>Staff presented a report on 2026 Election Planning to Increase Voter Turnout and Candidate Diversity.</p> <p><b>Media Release:</b> CRD and CRHD look for public feedback on the provisional 2026 – 2030 financial plans (November 5, 2025)</p> <p><b>Media Release:</b> Stay Connected with SustainableCRD (November 10, 2025)</p>	<ul style="list-style-type: none"> <li>Present revised Public Participation Framework to Governance and First Nations Relations Committee</li> </ul>	<ul style="list-style-type: none"> <li>Q1 2026</li> </ul>
<p><b>5e</b> Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation</p>					<p>Completed the growth and mobility study. This will be presented to the CRD Board in mid-2026, alongside other studies.</p> <p>Staff initiated work on the regional population and employment projections.</p> <p>The Regional Water Supply Commission (RWSC) is moving forward with a Development Cost Charge (DCC) Bylaw for the Regional Water Supply Service following extensive public engagement.</p> <p><b>Media Release:</b> CRD moves forward with new Development Cost Charge Program (December 8, 2025)</p>	<ul style="list-style-type: none"> <li>Regional coordination on impacts of new housing legislation</li> <li>Complete update to the regional and subregional population projections</li> <li>Prepare the Regional Water Supply DCC Bylaw for review by the RWSC and the CRD Board</li> <li>Complete a regional industrial land inventory and analysis</li> </ul>	<ul style="list-style-type: none"> <li>Ongoing</li> <li>Q1 2026</li> <li>Q1 2026</li> <li>Q2 2026</li> </ul>